

FISCAL YEAR 2020

# Adopted Budget

AND FIVE YEAR CAPITAL IMPROVEMENT PROGRAM



CITY OF  
**MARGATE**  
FLORIDA

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CITY OF  
**MARGATE**  
Together We Make It Great

# FY 2020 PREFACE



Cover Design/Layout:  
Alison Saffold, Communications and Marketing Manager  
Melissa VanKannel, Multimedia Specialist

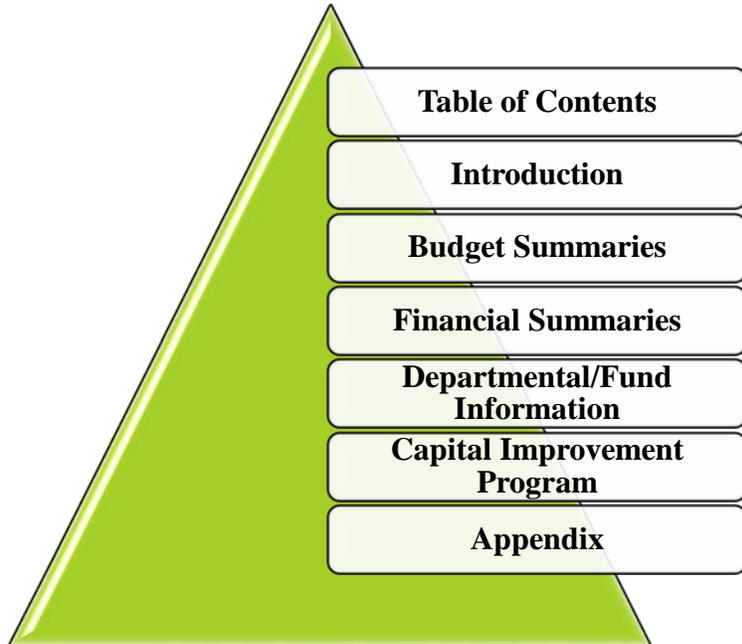




## **READER’S GUIDE TO THE BUDGET BOOK**

The City of Margate’s budget document represents the entire City. It is divided into the following main sections:

- ◆ Table of Contents
- ◆ Introduction
- ◆ Budget Summaries
- ◆ Financial Summaries
- ◆ Departmental/Fund Information
- ◆ Capital Improvement Program
- ◆ Appendix



### **TABLE OF CONTENTS**

The Table of Contents outlines the sections and subsections of the Budget Book.

### **INTRODUCTION**

The Introduction section begins with a city-wide organizational chart, a broad description of the history, location, maps, city statistics, demographics, and general information that gives the reader an initial welcome to the City of Margate. Most notable, the City Manager’s Budget Message discusses the key issues impacting the budget and outlines major budgetary changes from the prior year.

### **BUDGET SUMMARIES**

The Budget Summaries section contains the financial and budgetary policies of the City. It also provides information about the budget process, staffing levels, and budget calendar.



## **READER'S GUIDE TO THE BUDGET BOOK (CONTINUED)**

### **FINANCIAL SUMMARIES**

The Financial Summaries section contains the City's fund descriptions detailing each fund and its purpose. In addition, summary budgets; charts by fund, department, and function; and annual debt service information are included in this section.

### **DEPARTMENTAL/FUND INFORMATION**

The Departmental/Fund Information section contains budgets by fund/department detailing financial information, resources and requirements with two years of actual, prior year amended budget as of May 31, 2019 and the current year budget of each organizational unit within the City.

An organizational chart, position summary, performance measures and goals by department/division are also included in this section.

### **CAPITAL IMPROVEMENT PROGRAM (CIP)**

The Capital Improvement Program (CIP) section contains the five-year CIP plan for acquisition of assets or construction of major capital facilities or projects.

### **APPENDIX**

The Appendix is the final section of the budget document and contains:

- ◆ Job Classifications/Salary Ranges
  - ／ A listing of salary ranges and position titles for bargaining/non-bargaining units.
- ◆ Glossary
  - ／ A summary of acronyms and terms used throughout the book.

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## DISTINGUISHED BUDGET PRESENTATION AWARD



GOVERNMENT FINANCE OFFICERS ASSOCIATION

### *Distinguished Budget Presentation Award*

PRESENTED TO

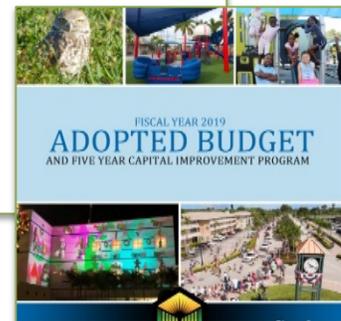
**City of Margate  
Florida**

For the Fiscal Year Beginning

**October 1, 2018**

*Christopher P. Morill*

Executive Director



- The Government Finance Officers Association (GFOA) presented the Distinguished Budget Presentation Award to the City of Margate, Florida for its annual budget for the fiscal year beginning October 1, 2018. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, operations guide, financial plan, and communications device. The award is valid for a period of one year only. This is the second time the City of Margate has received this award.
- This current budget continues to conform to the program requirements and will be submitted to GFOA to determine its eligibility for another award.



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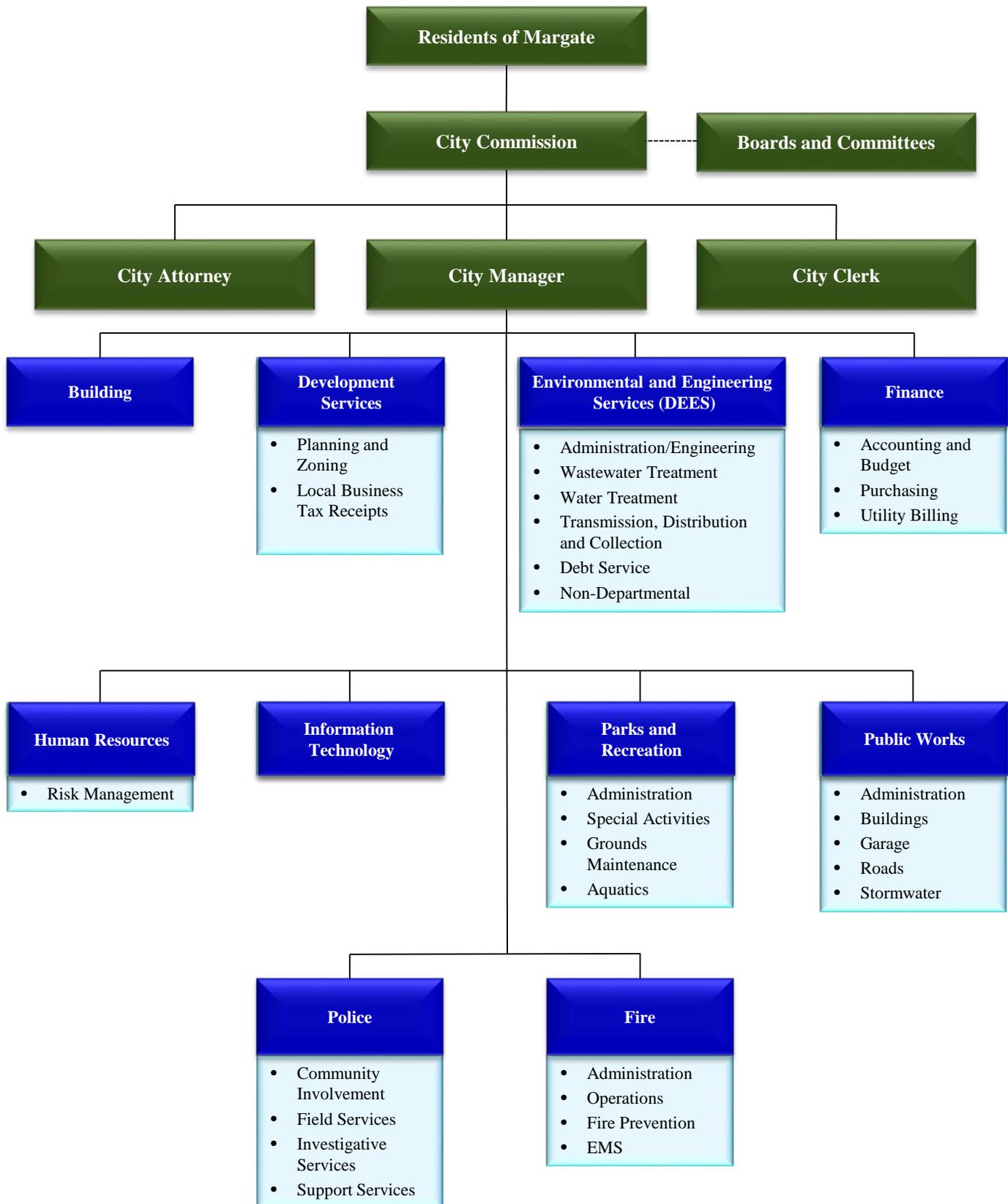
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CITY OF  
**MARGATE**  
Together We Make It Great



**CITY-WIDE ORGANIZATIONAL CHART**





## **ELECTED AND APPOINTED OFFICIALS**

### **CITY COMMISSION**

Anthony N. Caggiano, Mayor  
Tommy Ruzzano, Vice Mayor  
Antonio V. Arserio, Commissioner  
Arlene R. Schwartz, Commissioner  
Joanne Simone, Commissioner

### **CITY MANAGER**

Cale Curtis

### **CITY ATTORNEY**

Janette M. Smith, Esq.

### **CITY CLERK**

Joseph J. Kavanagh, MMC

### **ASSISTANT CITY MANAGER**

Larry Vignola

### **BUILDING DIRECTOR**

Richard R. Nixon, CBO

### **INFORMATION TECHNOLOGY DIRECTOR**

James Wilbur, CGCIO

### **DEVELOPMENT SERVICES DIRECTOR**

Robert Massarelli, AICP

### **PARKS AND RECREATION DIRECTOR**

Michael A. Jones, CPRP

### **ACTING ENVIRONMENTAL AND ENGINEERING SERVICES DIRECTOR**

Larry Vignola

### **POLICE CHIEF**

Jonathan Shaw

### **FINANCE DIRECTOR**

Mary Beazley

### **PUBLIC WORKS DIRECTOR**

Mark E. Collins

### **FIRE CHIEF**

Roberto Lorenzo

### **NORTHWEST FOCAL POINT SENIOR CENTER DIRECTOR**

Karin Diaz

### **HUMAN RESOURCES DIRECTOR**

Laurie Meyer

### **CRA EXECUTIVE DIRECTOR**

Jeffrey Oris



## **PROFILE OF THE CITY OF MARGATE**

The City operates under the City Commission/City Manager form of government. The City Commission consists of the Mayor, Vice Mayor, and three commissioners. The five commission members are elected at-large on a non-partisan basis for a four-year term. Effective with terms beginning November 2012, term limitations for City Commissioners are three consecutive four-year terms. The mayor is elected annually by the members of the City Commission for a one-year term, not to exceed two years in succession. The City Commission determines policy; adopts legislation; approves the City's annual budget; and hires the City Manager, Assistant City Manager, City Attorney, City Clerk, Fire Chief, and Police Chief. The City Manager is responsible for carrying out the policies of the City Commission, overseeing the daily management of the City, and appointing all other department directors.

## **MARGATE CITY COMMISSION**



**Commissioner**  
**Arlene R. Schwartz**

**Vice Mayor**  
**Tommy Ruzzano**

**Mayor**  
**Anthony N. Caggiano**

**Commissioner**  
**Joanne Simone**

**Commissioner**  
**Antonio V. Arserio**



The City of Margate is located in Broward County and is part of the Miami-Fort Lauderdale-Pompano Beach Metropolitan Statistical Area. With a population of 58,329 (Bureau of Economic and Business Research, 2018 Estimates), Margate is the 15<sup>th</sup> largest of the 31 cities in Broward County. Margate encompasses a nine square mile area of tree-lined streets and 30 miles of canals. The City of Margate is only 7.5 miles from the Atlantic Ocean and approximately 20 minutes from the Fort Lauderdale-Hollywood International Airport and Port Everglades.



*Jack Marqusee, Founder and Developer of the Town of Margate*

The City of Margate was originally created as a municipal corporation in 1955 that was known as the Town of Margate. In 1961, the Town of Margate was incorporated as a City. "Margate" is said to have derived its name from the first three letters of the founder's last name, Jack Marqusee, and the first four letters of gateway, since it was considered a "gateway" to western Broward County.

The City is widely known for its exceptional hometown quality of life and delivery of excellent municipal services. The City provides a wide range of services including police and fire protection/emergency medical services (which includes all fire services by contract to the neighboring City of Coconut Creek), water and wastewater services, stormwater services, recreation, public improvements, streets, planning and zoning, and general administrative services. The City boasts 19 parks and recreational facilities including the Calypso Cove Aquatics Facility. In addition to an award winning Police Department and an ISO Class I Fire Department, other recognitions and awards include Playful City, USA; the National Association of Town Watch's "National Night Out" Award; the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting; and the GFOA's Distinguished Budget Presentation Award. The Fire Department took first place in 2019 at the First There First Care (FTFC) ALS Competition.



In 2019, the City of Margate was recognized with the prestigious Sustainability Practices Award from the American Public Works Association (APWA), honoring the City's commitment to lead our community by example in the efficient use of resources. The City participates in the Department of Energy's Better Building Challenge and is on track to meet its goal to reduce the energy use intensity (EUI) of the City's buildings by 20 percent by 2023.

The City is pursuing long-term economic growth through attracting new businesses, supporting



improvements to existing businesses, providing exceptional recreational/cultural opportunities, and building a positive image for the community where people can live, work, shop, and enjoy entertainment in one central location. Major employers include Northwest Medical Center, the City of Margate, JM Lexus, Walmart and Broward County Schools.

The City is financially accountable for two blended component units which consist of the Northwest Focal Point Senior Center (Senior Center) and the Community Redevelopment Agency (CRA). The Senior Center is a special district located in Margate that provides support services (including special services for those with physical and/or cognitive impairments) to adults age 60 and older residing within the City, as well as Broward County. Some of the programs and services provided by the Senior Center include transportation, eldercare advocate program, individual and group counseling, Emergency Home Energy Assistance for the Elderly Program (EHEAP), the Serving Health Insurance Needs of Elders (SHINE) program, and nutritional meals. The wide array of activities available include arts and crafts, live musical entertainment, fitness classes, bingo, discussion groups, day trips and much more. The Senior Center funds its operations through grants from various governmental and charitable agencies, as well as in-kind services from the City.



*City of Margate's 40th Annual Senior Games*



*Berry's Station opened at 2147 N. State Road 7*

The CRA is a special district created in 1996 by the Margate City Commission to create and sustain safe, attractive neighborhoods and vibrant commercial districts. The Margate City Commission serves as the board governing both the CRA and the Senior Center.

The CRA and the Senior Center are included in the Comprehensive Annual Financial Report (CAFR) as blended component units; however, they are listed separately for budget purposes. Florida Statute 189.016(5), states that "the proposed budget of a dependent special district must be contained within the general budget of the local governing authority to which it is dependent and be clearly stated as the budget of the dependent district. However, with the concurrence of the local governing authority, a dependent district may be budgeted separately. The dependent district must provide any budget information requested by the local governing authority at the time and place designated by the local governing authority." Their budgets are approved by resolution by each of their own boards.



**1955:** Margate was created as a municipal corporation called the Town of Margate. Victor H. Semet was elected as the first Mayor.

**1962:** The City adopted the Broward County Trafficways Plan to establish centerlines and right-of-ways for International Basic Economy Corporation (IBEC), Margate, and Atlantic-Lyons Boulevards. The City then amended the Trafficways Plan to ensure that State Road 7 is not expanded beyond its current six lanes.

**1971:** Margate's first hospital opened in 1971 on Margate Boulevard. The City is now home to Northwest Medical Center, one of its major employers.

**1986:** Margate voters approved funding of a new Governmental Center.

**2001:** On August 7, 2001, the City held its first National Night Out event to promote and foster positive relationships between the police and the community. The Margate Police Department continues to produce this annual, award-winning event.

**2016:** The City of Margate Parks and Recreation Department opened its first Fitness Park at Rock Island Road and NW 6th Court.

**2018:** The City received the prestigious Government Finance Officers Association Distinguished Budget Presentation Award for fiscal year beginning October 1, 2017.

**1961:** The Town of Margate was incorporated as a City.

**1965:** The City purchased two ladders for \$262 to assist the volunteer fire department. The City of Margate now boasts an ISO Class I fire department that services both Margate and Coconut Creek.

**1976:** The City offered swim lessons at Royal Palm Pool, which was purchased by the City in 1965, to preschool children for \$13 per course.

**1996:** Margate City Commission created the Community Redevelopment Agency (CRA), a dependent special district pursuant to Florida Statute Chapter 163, Section III, to carry out community redevelopment activities.

**2005:** City celebrates its 50th Anniversary with international star, singer, and actress, and longtime Margate resident, Kaye Stevens. The City later built Kaye Stevens Park.

**2017:** The Margate-Coconut Creek Fire Department's Advanced Life Support (ALS) team won the Florida Cup, making it the 3rd time the team won the Cup in six years.

**2018:** On November 6, 2018 the electors of the City approved the issuance of general obligation bonds, not to exceed \$10,000,000, to finance the costs of acquiring, constructing, equipping, renovating, replacing and improving parks and recreation projects. The Bonds were issued on April 30, 2019.



Swim Lessons At Royal Palm Pool



Margate Police Dept. At National Night Out Event



Distinguished Budget Presentation Award

# Timeline







**City of Margate  
Location**



**Main City Facilities**

<i>City Hall/ Police Headquarters</i>	<i>5790 Margate Boulevard</i>
<i>Building Department/DEES*</i>	<i>901 NW 66th Avenue</i>
<i>Public Works</i>	<i>102 Rock Island Road</i>
<i>Fire Administration</i>	<i>1811 Banks Road</i>
<i>Parks and Recreation</i>	<i>6199 NW 10th Street</i>

*Main Phone Number: (954) 972-6454*  
*Hours of Operation: Monday-Friday 8 a.m.-6 p.m.*

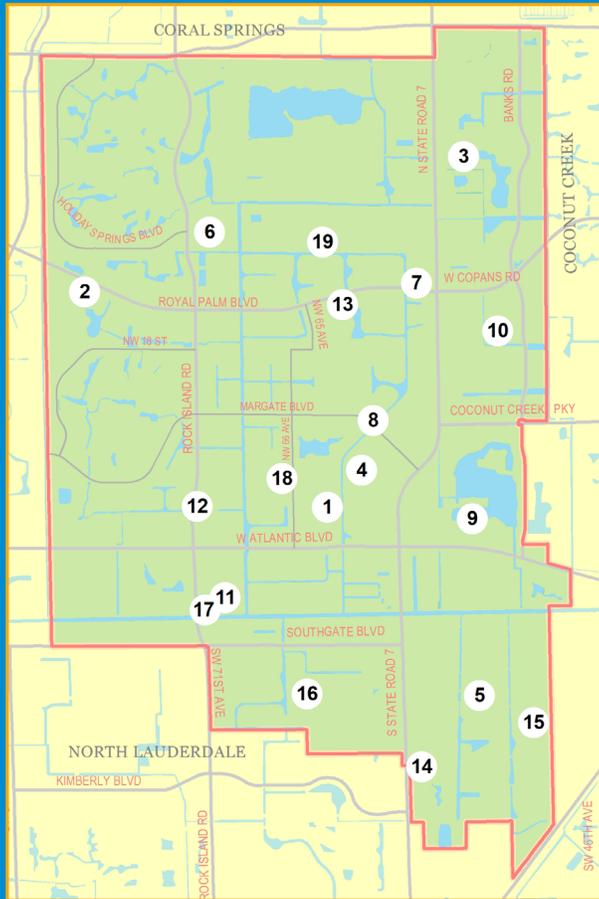
*\*Department of Environmental and Engineering Services*



## Parks/Recreational Facilities Map



### Parks and Facilities



- 1 Andrews Field at Margate Middle School, 500 NW 65 Avenue**  
Lighted baseball/softball field, cricket field, and soccer/football field
- 2 Centennial Park, 7800 Royal Palm Boulevard**  
Playground, full basketball court, handicap accessible picnic area, and open play area
- 3 Coral Gate Park, 5650 NW 29 Street**  
Lighted tennis courts, pavilions, half basketball court, playground, walking trail and restrooms
- 4 David Park and George Mudd Playground, 6199 NW 10 Street**  
Community center, senior center, library and playground
- 5 Ed Greenwald Park, 5235 SW 5 Street**  
Passive park, green space
- 6 Firefighters Park, 2500 Rock Island Road**  
Lighted tennis courts, lighted full basketball courts, Safety Town, concession/restrooms, pavilions, playground, exercise trail, soccer rink, sand volleyball and game room
- 7 Kaye Stevens Park, 5825 Royal Palm Boulevard**  
Picnic area, swinging benches, fishing area, and walking trail
- 8 Legacy Park, 1400 West River Drive**  
Boat launch, swinging benches, historical information, and gazebo
- 9 Lemon Tree Lake Park, 426 Lakeside Drive**  
Pavilion, swinging benches, and boat launch
- 10 Margate Sports Complex, 1695 Banks Road**  
Lighted baseball/softball fields, playground, splash pad, pavilions, batting cages, and walking trail with fitness stations
- 11 Oriole Park, 7055 NW 1 Street**  
Lighted baseball/softball field, and lighted football/soccer field
- 12 Rock Island Fitness Park, 7100 NW 6 Court**  
Outdoor exercise equipment, ADA accessible equipment, and lighted pavilion cover
- 13 Royal Palm Park/Calypto Cove Aquatic Facility, 6200 Royal Palm Boulevard**  
Park: Half basketball courts, playground, pavilion and fishing dock  
Calypto Cove: Plunge pool; zero-entry pool water playground; lap pool; concessions; complimentary shade umbrellas/lounge chairs; community room for party rental; group and individual swim lessons
- 14 Serino Park, 5600 SW 8 Court**  
Playground, walking trail, pavilion and open play area
- 15 Southeast Park, 655 SW 50 Avenue**  
Soccer fields, pavilion, concession/restrooms and playground
- 16 Southgate Park, 425 SW 64 Avenue**  
Full basketball court, playground, and open play area
- 17 Veterans Memorial Park, 7044 NW 1 Street**  
Boat launch, pavilion, and fishing dock
- 18 Vinson Park, 955 NW 66 Avenue**  
Lighted baseball/softball fields, lighted batting cages, concession/restrooms and playground
- 19 Winfield Park, 6400 Winfield Boulevard**  
Boat launch, playground, swinging benches, half basketball court and fishing area





## CITY OF MARGATE - SPECIAL EVENTS

### National Night Out – Margate Sports Complex, 1695 Banks Road



*National Night Out is an annual event designed to heighten crime and drug prevention awareness and strengthen neighborhood spirit through police-community partnerships.*



### Sounds at Sundown - Margate Boulevard and Highway 441 (State Road 7) \*



*The Sounds at Sundown concert series is a free event that takes place several times throughout the year from 5 p.m. to 10 p.m. at the corner of Margate Boulevard and Highway 441 (State Road 7). Attendees enjoy live music, artists/crafters, and food trucks serving up delicious snacks, meals and desserts. Attendees have an opportunity to relax, dance, sing, and enjoy the live entertainment and food.*



*opportunity to relax, dance, sing, and enjoy the live entertainment and food.*

### Spring Clean Up and Garage Sale – Oriole Park, NE corner of NW 1<sup>st</sup> Street and Rock Island



*The Spring Clean Up and Garage Sale gives residents a great opportunity to clean out their garages and closets and turn unused items into cash.*



### Senior Games – NW Focal Point Senior Center/VariouS Parks



*This popular program, endorsed by the Governor’s Council on Physical Fitness and Amateur Sports, boasts several hundred seniors participating annually and has a variety of events planned to appeal to everyone’s area of interest. Outdoor events include horseshoes, shuffleboard, golf putting, basketball, petanque and bocce. The games also feature indoor events such as Wii Bowling, Wii Table Tennis, billiards and bowling.*





**CITY OF MARGATE - SPECIAL EVENTS (CONTINUED)**

**Springtime Egg Hunt - Margate Sports Complex, 1695 Banks Road**



*Children ages eight and under are invited to the City's Spring Egg Hunt. Cameras are encouraged for a photo with Peter Rabbit. This event is held at Margate Sports Complex and is free and open to Margate residents.*



**Memorial Day Ceremony - Veterans Memorial Park, 7044 NW 1<sup>st</sup> Street**



*The City of Margate honors the men and women who paid the ultimate price for our country. The ceremony includes honorary presentation of colors, tributes to our soldiers, and patriotic performances.*



**Margate Citizens Academy (MCA) – Various locations throughout the City**

*MCA is an eight week interactive program that gives an up-close look at the City of Margate's day to day operations and local government as a whole. The MCA is free and open to Margate residents and business owners eighteen years and older. The goal of MCA is to help citizens become more knowledgeable and engaged in the City of Margate operations.*



**Fishing Clinic – Veterans Memorial Park, 7044 NW 1<sup>st</sup> Street**

*The Fishing Clinic is an event for children age 12 or under to receive hands-on demonstrations of fishing techniques. This is a great opportunity for the youth to learn about the sport of fishing and to go fishing with experts. All fishing equipment and supplies are provided. The Clinic is presented by the City of Margate Parks and Recreation Department, Community Emergency Response Team, and the Youth Environmental Alliance.*





## CITY OF MARGATE – SPECIAL EVENTS (CONTINUED)

### Mayor’s Fitness Challenge – Margate’s Public Elementary Schools



*An event hosted by the Mayor where students test their fitness level by competing in activities such as running, jump rope, and obstacle courses. Each participant receives a Mayor’s Fitness Challenge t-shirt and a certificate. First to third place finishers receive medals.*



### Fourth of July Parade and Fireworks - Margate Boulevard and Highway 441 (State Road 7)\*



*The City of Margate and the Margate CRA host the annual 4th of July Parade and Fireworks Celebration. The parade goes down Margate Boulevard followed by the fireworks show at night.*



### Movies in the Park – Margate Sports Complex, 1695 Banks Road



*Movies in the Park features free outdoor movie screenings for the entire family. The event usually takes place on Saturdays throughout the year.*



### Dive in Movie – Calypso Cove Aquatics Facility

*Attendees hang out, relax, or splash around in the Calypso Cove Pool while watching a movie.*



**CITY OF MARGATE – SPECIAL EVENTS (CONTINUED)**

**Fall Festival - Margate Sports Complex, 1695 Banks Road**



*The Fall Festival includes contests (Halloween costume, scarecrow building, barbecue cook-off, pumpkin carving, and chili cook-off); family-friendly activities (line dancing, petting zoo, haunted house, and hay and pony rides); and craft/food vendors.*



**Student Government Day - City Hall, 5790 Margate Boulevard**



*The City of Margate sponsors the Student Government Day for the Student Council of Margate Science, Technology, Engineering, and Mathematics (STEM) Magnet Middle School. The event is hosted by the City Clerk's Office. Students spend a*



*day with City officials and staff learning how the City operates, touring City departments, and even running a mock City Commission Meeting.*

**Veterans Day Ceremony - Veterans Memorial Park, 7044 NW 1<sup>st</sup> Street**



*The Veterans Day Ceremony honors all of the men and women who have fought for our country's freedom.*



**Winter Festival - Margate Boulevard and Highway 441 (State Road 7) \***



*The Winter Festival is an event that features Florida style snow, kiddie rides, local group performances, food, and arts/crafts.*



\*Events funded by the Margate Community Redevelopment Agency



**PROPERTY TAX MILLAGE SUMMARY**

	<b>FY 2019 FINAL MILLAGE</b>	<b>FY 2020 ROLLED BACK MILLAGE RATE</b>	<b>FY 2020 MILLAGE <sup>1</sup></b>	<b>% INCREASE OVER ROLLED BACK RATE</b>
OPERATING	6.5594	6.1612	7.1171	15.51%
G.O. REFUNDING BOND, SERIES 2016 DEBT SERVICE	0.4999	n/a	0.4422	n/a
G.O. BOND, SERIES 2019 DEBT SERVICE	0.0000	n/a	0.2073	n/a
<b>TOTAL MILLAGE</b>	<b>7.0593</b>	<b>6.1612</b>	<b>7.7666</b>	<b>15.51%</b>

<b>FY 2020 VALUE OF MILL</b>			<b>PROPERTY TAXES AT 7.7666 TOTAL MILLAGE RATE</b>			
<b>Mills</b>	<b>Gross Revenue</b>	<b>Net Revenue (95%)</b>		<b>Taxable Value of Home</b>	<b>No Homestead Exemption</b>	<b>With Homestead Exemptions</b>
1.00	\$3,327,450	\$3,161,078		\$300,000	\$2,330	\$1,942
0.75	\$2,495,588	\$2,370,808		\$250,000	\$1,942	\$1,553
0.50	\$1,663,725	\$1,580,539		\$200,000	\$1,553	\$1,165
0.40	\$1,330,980	\$1,264,431		\$150,000	\$1,165	\$777
0.30	\$998,235	\$948,323		\$100,000	\$777	\$388
0.25	\$831,863	\$790,269		\$50,000	\$388	\$194
0.10	\$332,745	\$316,108		\$25,000	\$194	\$0

<b>10 YEAR MILLAGE, TAXABLE VALUE, AND REVENUE HISTORY</b>							
<b>Fiscal Year</b>	<b>Tax Year</b>	<b>Operating Millage (Tax) Rate</b>	<b>Debt Service Millage</b>	<b>Total Millage</b>	<b>Taxable Values</b>	<b>Net Revenue (based on operating millage rate) (95%)</b>	<b>% Change in Net Revenue (approx.)</b>
2011	2010	7.7500	0.2288	7.9788	\$2,094,075,306	\$15,417,629	-19.58%
2012	2011	7.7500	0.2392	7.9892	\$2,002,048,157	\$14,740,080	-4.39%
2013	2012	7.5000	0.2365	7.7365	\$2,012,440,807	\$14,338,641	-2.72%
2014	2013	7.3300	0.2293	7.5593	\$2,108,190,790	\$14,680,387	2.38%
2015	2014	6.2761	1.0332	7.3093	\$2,242,395,006	\$13,369,821	-8.93%
2016	2015	6.3402	0.9691	7.3093	\$2,396,696,243	\$14,435,757	7.97%
2017	2016	6.4554	0.6039	7.0593	\$2,575,645,955	\$15,795,484	9.42%
2018	2017	6.5183	0.5410	7.0593	\$2,869,640,091	\$17,769,916	12.50%
2019	2018	6.5594	0.4999	7.0593	\$3,110,532,911	\$19,383,068	9.08%
2020 <sup>1</sup>	2019	7.1171	0.6495	7.7666	\$3,327,450,003	\$22,497,705	16.07%

Source: Taxable values from BCPA July Taxable Value Report

<sup>1</sup> FY 2020 millages are adopted rates.



**CITY COMPARISONS**

**MILLAGE RATE and FIRE ASSESSMENT FEE COMPARISON**  
**TAX YEAR 2018 for FISCAL YEAR 2019**  
**(Ranked by "Operating revenue per capita")**

Municipality	Ranking	AD VALOREM			NON-AD VALOREM	
		FY 2019 Adopted Operating Millage Rate <sup>1</sup>	Taxable Values (July) <sup>1</sup>	Population <sup>2</sup>	Operating revenue per capita	FY 2019 Adopted Single Family Fire Assessment Fee <sup>1</sup>
Hillsboro Beach	1	3.5000	\$ 1,382,770,203	1,918	\$ 2,523	\$ -
Sea Ranch Lakes	2	7.2500	221,810,907	695	2,314	-
Lauderdale by the Sea	3	3.5989	2,508,829,320	6,199	1,457	129.85
Lazy Lake	4	4.7940	7,183,418	26	1,325	-
Pembroke Park	5	8.5000	706,218,431	6,384	940	-
Hallandale Beach	6	6.3191	5,593,746,394	39,054	905	251.11
Southwest Ranches	7	4.8311	1,417,686,965	7,706	889	543.65
Hollywood	8	7.4665	16,496,699,391	149,028	827	313.00
Fort Lauderdale	9	4.1193	36,476,192,981	182,827	822	256.00
Lighthouse Point	10	3.5893	2,398,340,486	10,560	815	134.50
Dania Beach	11	5.9998	4,126,098,540	31,755	780	223.75
Parkland	12	4.4000	5,025,115,848	32,742	675	250.00
Wilton Manors	13	5.9587	1,420,731,467	12,831	660	219.24
Cooper City	14	7.1347	2,961,524,982	33,906	623	161.28
Plantation	15	5.8000	9,325,907,388	89,595	604	-
Pompano Beach	16	5.1361	12,952,568,456	110,371	603	210.00
Deerfield Beach	17	6.1267	7,085,751,637	78,573	553	175.00
Davie	18	5.6270	9,669,050,525	103,171	527	206.00
Miramar	19	7.1172	9,847,867,135	137,107	511	398.23
Sunrise	20	6.0543	7,388,439,137	92,663	483	209.50
Coconut Creek	21	6.5378	4,190,240,677	58,344	470	181.35
Coral Springs	22	5.8732	10,282,362,140	128,757	469	200.00
Oakland Park	23	5.9985	3,291,481,949	45,276	436	199.00
Pembroke Pines	24	5.6736	12,646,869,823	165,352	434	271.75
Weston	25	3.3464	8,592,671,809	66,972	429	448.21
Tamarac	26	7.2899	3,806,611,305	64,663	429	350.00
<b>Margate</b>	<b>27</b>	<b>6.5594</b>	<b>3,110,532,911</b>	<b>58,329</b>	<b>350</b>	<b>300.00</b>
West Park	28	8.6500	541,263,951	14,985	312	447.86
Lauderhill	29	7.9898	2,652,660,369	71,751	295	488.00
Lauderdale Lakes	30	8.6000	1,123,398,868	36,475	265	333.84
North Lauderdale	31	7.4000	1,491,210,037	44,841	246	215.00

Source :

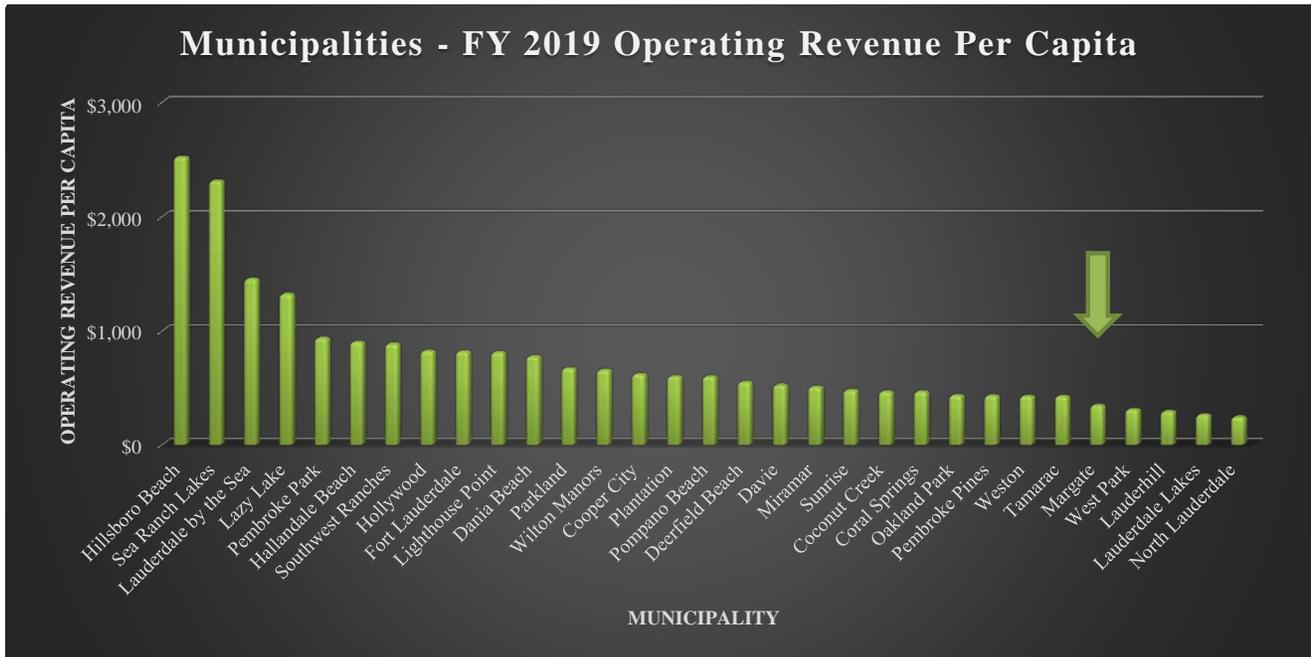
<sup>1</sup> - Broward County Property Appraiser (BCPA) July values. There were no fire assessment fees listed for Sea Ranch Lakes, Hillsboro Beach, Lazy Lake, Pembroke Park, and Plantation.

<sup>2</sup> - Bureau of Economic and Business Research



**CITY COMPARISONS**

**MILLAGE RATE and FIRE ASSESSMENT FEE COMPARISON**  
**TAX YEAR 2018 for FISCAL YEAR 2019**  
**(Ranked by "Operating revenue per capita")**



Operating revenue per capita measures the revenue earned per person in each municipality. The City of Margate's operating revenue per capita for FY 2019 was \$350, with a ranking of 27 out of the 31 municipalities in Broward County.

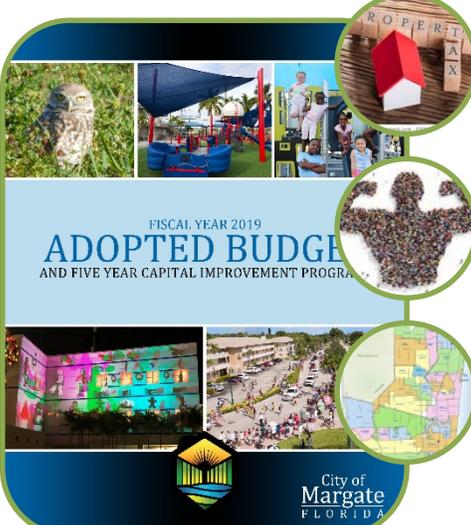
## CITY COMPARISONS (CONTINUED)

The City of Margate is part of the greater Fort Lauderdale metropolitan area. The tri-county area consists of Palm Beach, Broward and Miami-Dade Counties. The following section provides a perspective on the relative populations of some nearby cities, as well as significant comparative cost of service data. This information was obtained from city websites, budget publications and other sources as described below.

<b>Population</b> (BEBR April 1, 2018)		<b>FY 2019 Adopted Budget</b>	
		<b>\$ Millions</b>	
Davie	103,171	Sunrise	478.9
Sunrise	92,663	Davie	226.9
Deerfield Beach	78,573	Deerfield Beach	188.5
Lauderhill	71,751	Lauderhill	182.1
Tamarac	64,663	Tamarac	165.1
Coconut Creek	58,344	Coconut Creek	142.6
<b>Margate</b>	<b>58,329</b>	<b>Margate</b>	<b>135.0</b>
Oakland Park	45,276	Oakland Park	89.7

<b>FY 2019 Operating Millage Rates</b> (BCPA 2018)	<b>Final Millage Rates</b>	<b>Incorporated City Area</b>	<b>Sq. Miles</b>
Lauderhill	7.9898	Davie	35.6
Tamarac	7.2899	Sunrise	18.0
<b>Margate</b>	<b>6.5594</b>	Deerfield Beach	16.5
Coconut Creek	6.5378	Tamarac	13.0
Deerfield Beach	6.1267	Coconut Creek	12.8
Sunrise	6.0543	<b>Margate</b>	<b>9.2</b>
Oakland Park	5.9985	Lauderhill	8.6
Davie	5.6270	Oakland Park	8.0

### City of Margate



**FY 2019 Operating Millage Rate:**  
6.5594

**Population:**  
58,329

**Area:**  
9.2 square miles

**FY 2019 Adopted Budget:**  
\$135.0

**City of Margate FLORIDA**

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## STRATEGIC PLAN



CITY OF  
**MARGATE**  
Together We Make It Great

### OUR VISION

Margate is a family-friendly community that embraces a hometown feel.

### OUR MISSION

To partner with our community to provide the highest quality services in a progressive and cost-effective manner.

### OUR VALUES

Responsibility

Accountability

Integrity

Service

Excellence

Margate Employees **RAISE** the Bar!



## Strategic Plan

Through a strategic planning process, the City Commission identified a set of six City-wide goal statements and priorities. In order to accomplish these goals, City staff implemented an Action Plan that outlines and measures key implementation tasks.

### GOAL A: CITY IMAGE AND IDENTITY

*Create an image and identity of Margate as a family-friendly community that is welcoming, business-oriented, safe, and aesthetically pleasing.*

1. Encourage the development of a defined and well-promoted City image
2. Support and encourage community pride
3. Increase neighbor engagement and improve communication networks within the organization and throughout the City



### GOAL B: QUALITY OF LIFE

*Support and enhance quality of life in Margate that is safe, family-friendly, and embraces the residents of our community.*

1. Take proactive measures to preserve and enhance the community's appearance
2. Focus on leisure, recreational, and sporting activities and events that meet the needs of our community
3. Support and enhance our schools as well as our community assets and resources
4. Support high performance public safety throughout the City



### GOAL C: CUSTOMER SERVICE AND OUTREACH

*Deliver professional, courteous, and consistently timely customer service and communication.*

1. Leverage technology and innovation to improve service delivery
2. Make advances in training to deliver superior service to our community
3. Expand and encourage citizen engagement





## Strategic Plan

### GOAL D: ECONOMIC DEVELOPMENT

*Attract and retain a unique base of businesses.*

1. Make it easy to do business with the City
2. Nurture local businesses and promote alignment of educational institutions, the local workforce, and job opportunities
3. Develop business attraction and retention initiatives that welcome new businesses and ensure their vibrancy
4. Define, cultivate, and attract targeted and emerging industries



### GOAL E: FINANCIAL MANAGEMENT

*Maintain long-term financial capacity and reserves to provide sustainable City services, as well as the opportunity to enhance current levels of City services.*

1. Ensure sound fiscal management
2. Evaluate existing revenue streams and identify any and all new sources



### GOAL F: INFRASTRUCTURE AND PUBLIC FACILITIES

*Invest in the City's aging infrastructure by developing a long-term capital plan that addresses the funding and timing of expenditures.*

1. Lead the identification and funding plan for addressing our water, wastewater, facility, and roadway infrastructure needs
2. Focus on enhancing the City's appearance through well-maintained parks, corridors, gateways, and medians





**STRATEGIC PLAN**

**STRATEGIC GOALS LINKED BY DEPARTMENT**

**DEPARTMENTS**

**STRATEGIC GOALS**

	Goal A City Image and Identity	Goal B Quality of Life	Goal C Customer Service and Outreach	Goal D Economic Development	Goal E Financial Management	Goal F Infrastructure and Public Facilities
City Manager	★	★	★	★	★	★
Finance			★		★	
Human Resources		★	★			
Development Services	★		★	★		
City Clerk	★		★			
City Attorney	★	★	★	★	★	★
Police	★	★	★			
Fire		★	★			
Building		★	★			
Information Technology			★			★
Public Works		★				★
Parks and Recreation	★	★	★	★	★	★
DEES		★	★		★	★

# BUDGET MESSAGE



**City Commission**

Mayor Anthony N. Caggiano  
 Vice Mayor Tommy Ruzzano  
 Antonio V. Arserio  
 Arlene R. Schwartz  
 Joanne Simone

**City Manager**

Cale Curtis

**City Attorney**

Janette M. Smith, Esq.

**City Clerk**

Joseph J. Kavanagh

September 19, 2019

Honorable Mayor, Vice Mayor, and Members of the City Commission,

It is my pleasure to present to you the City of Margate’s Fiscal Year (FY) 2020 Annual Operating and Capital Improvement Program Budget. This budget seeks to continue to build on many of the long range objectives, visions and policy directives that the Mayor and Commission have charged staff with implementing to ensure that the City continues to grow, remains financially strong, promotes a positive economic environment, and provides safety for citizens and visitors.

**BUDGET OVERVIEW**

The preparation of the budget document is a constant commitment to a planned and professional process of developing a budget that will address both current and future issues facing the City. It also demonstrates the City’s commitment to provide adequate service levels and the necessary justification to support all expenditure requests.

As the City looks toward the future, it is necessary to be strategic and carefully weigh citizen expectations against financial impacts, both positive and negative. This budget seeks to establish a responsible expenditure/expense plan that supports City Commission’s strategic priorities which includes a number of increases in several funds and programs. However, with each new project, service, or enhancement, the budget grows in terms of expenditures/expenses that are exceeding our revenue growth. Staff will continue to strive to provide exemplary service while maintaining one of the lowest values for operating revenue per capita in the County, as shown on the chart on page 15.

For FY 2020, the total budget for all funds is \$161,186,867. The total millage rate for FY 2020 is 7.7666, which is a 0.7073 increase from the total millage rate for the FY 2019 budget. This increase is reflective of a 0.2073 debt service millage for the voter approved parks bond, and a 0.5000 increase to help fund new dispatch services. The budget includes no increase in the fire assessment fee or building permit fees.

<b>FY 2020 Total Budget</b>	• \$161,186,867
<b>FY 2020 General Fund Budget</b>	• \$71,602,899
<b>FY 2020 Millage Rate</b>	• Total Millage - 7.7666 (0.7073 increase includes 0.2073 for \$10M Parks Bond)
<b>Fire Fee</b>	• \$300 (same as FY 2019)

**City Manager’s Office**

5790 Margate Boulevard, Margate, FL 33063 • Phone: (954) 935-5300 • Fax: (954) 935-5304

www.margatefl.com • citymanager@margatefl.com

## MAJOR INITIATIVES/PRIORITIES

### *COMMUNITY SUPPORT – HONORING VICTIMS OF MARJORY STONEMAN DOUGLAS HIGH SCHOOL SHOOTING*

Margate stood as ONE with the City of Parkland and the Marjory Stoneman Douglas High School family - honoring the 17 lives lost on February 14, 2018.

- To commemorate the anniversary, the City's clock tower bells rang 17 times at 2:21 p.m., the time the gunman entered the building, and 17 times at 2:28 p.m., the time the he ran from the school building.
- City staff and residents joined together for a solemn tribute to honor the innocent victims.



### *HOME OF THE MONTH*

- Commission – The Home of the Month program recognizes a homeowner each month who demonstrates above-average efforts in maintaining the exterior of his/her home, thereby contributing to the overall positive appearance of the City.
- Pictured here is homeowner Betsy Jordan, (May 2019 winner) along with City Officials.



### *CHALLENGER BASEBALL*

- The City of Margate hosted Challenger Baseball Opening Day in February at the Sports Complex.
- The Challenger Baseball program provides children/young adults with disabilities the opportunity to play America's favorite pastime – baseball.
- This adaptive baseball program is open to all Broward County special needs individuals 5 to 25 years old.



### *CITY MANAGER*

- Florida League of Cities Municipal Achievement Awards: The City submitted the Home of the Month Program for the Florida Citizenship Award.
- Margate on the Move, the City's newest community engagement series for social media, was launched on May 30th, the City's 64th birthday.
- Staff produced a Harassment and Discrimination training video for employees who were not able to attend an in-person training.
- Staff coordinated the annual Margate Citizens Academy with 28 graduates.



## FINANCE

- 🏆 In September 2018, the Government Finance Officers Association (GFOA) awarded the City a Certificate of Achievement for Excellence in Financial Reporting for its Comprehensive Annual Financial Report (CAFR) for FY ended September 30, 2017. The City has received this award for the 30<sup>th</sup> consecutive year.
  - The Certificate of Achievement award is given to a government for developing an easily readable and efficiently organized CAFR that satisfies both generally accepted accounting principles and applicable legal requirements.
  - The September 30, 2018 CAFR has been sent to GFOA to determine its eligibility for the award.
- 🏆 In August 2019, the City received the GFOA Distinguished Budget Presentation Award for the second time for the FY 2019 Adopted Budget Book.
  - This prestigious award is a major achievement for the City.
  - To receive the award, the City had to meet nationally recognized requirements for an effective budget presentation.



## HUMAN RESOURCES

- 🏆 Four new employees joined the HR team in FY 2019. These new employees replaced previous staff.
- 🏆 The Department is introducing new strategies for enhancing services to applicants and City staff.
- 🏆 Plans include expanding the use of the applicant tracking system capabilities, increasing the responsiveness/communication throughout the application and selection process, and streamlining the review/approval procedures to increase efficiency in filling open positions.
- 🏆 Onboarding processes are being redesigned to offer a comprehensive overview of benefits; policies; City's mission, vision and values; and key training central to employee success.



## CITY CLERK

- 🏆 The City Clerk's Office will continue to work with Departments to manage records, as well as analyze, digitize and/or purge inactive records as per Florida State Statute.
- 🏆 Staff will continue to process Public Records Requests in an efficient manner.
- 🏆 The Office will leverage technological advancements to better serve residents.
- 🏆 Staff will continue to foster valuable professional relationships with the Broward County Supervisor of Elections and professional staff from local municipalities.



## DEVELOPMENT SERVICES

With the goal of attracting new businesses, the City celebrated the opening of several businesses in 2019:

- Some of the City's new businesses include MD Healthcare Margate, LLC, Broward Surgical Specialists, Learning City Academy, and Margate Pharmacy.
- In April 2019, the City Commission approved Evaluation and Appraisal Report based amendments to the Comprehensive Plan.



## FIRE

Fiscal Year 2019:

- The Department launched a Cancer Initiative for all firefighters to rid themselves of harmful carcinogens after fighting a fire.
- Smoke diesel filters have been installed on all trucks.
- The Department is at 100% compliance for care and maintenance of its bunker gear.
- A new rescue truck has been ordered.

Fiscal Year 2020:

- Construction of Fire Station 58 will begin.
- Staff will design a new suppression unit.
- A new rescue truck will be ordered to add to the Department's fleet of emergency response vehicles.
- The Department will continue to replace aging bunker gear for firefighters.



## POLICE

Fiscal Year 2019 Re-branding of Police Fleet:

- A committee was formed to explore updating the design on police vehicles.
- Proposals and input were received from citizens, stakeholders, and elected officials.
- Margate Police Department (MPD) proudly unveiled the new police vehicle design in 2019.
- The new design represents the progressive nature of our agency combined with a foundation rooted in patriotism and service.



Fiscal Year 2020 Renovations:

- 🏡 The Training and Transportation Center is used to host career development and in-service training for police officers. Modifications to the Training Center include:
  - upgrading audio/equipment,
  - new classroom seating and desks,
  - second bathroom addition,
  - creation of a second floor defensive tactics room, and
  - new air conditioner addition.



*BUILDING*

Fiscal Year 2019 was another record-breaking year:

- 🏡 Permits issued, customers served, and records requests completed were at an all-time high.
- 🏡 Permits and inspections were done for a multi-floor expansion and interior renovation of Northwest Medical Center. The construction project is near completion.
- 🏡 Lennar built 160 new townhomes that brought new residents to our City.



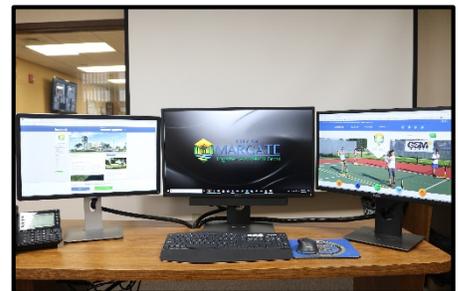
Fiscal Year 2020:

- 🏡 The Building Department plans to complete implementation of a new electronic plan review system that will allow customers to submit permit requests and schedule inspections at any time.
- 🏡 The permitting process will be streamlined - providing for greater efficiency and improved customer service.

*INFORMATION TECHNOLOGY*

Fiscal Year 2020:

- 🏡 Complete the two-year desktop computer replacement project.
- 🏡 Citywide security will be enhanced and the entire City will utilize a current operating system.
- 🏡 All City buildings will be upgraded to Wi-Fi systems by the end of FY 2020.
- 🏡 A laptop replacement project for all police vehicles will be implemented and completed, including assigning a laptop to every police officer.
- 🏡 Network storage will be increased to accommodate growth in City Departments.



## *PUBLIC WORKS*

- 🗳️ The Public Works Department will continue to provide maintenance to the City’s stormwater infrastructure.
- 🗳️ Staff will keep planning for future capital projects that will lengthen the life expectancy of the infrastructure.
- 🗳️ The Department will continue working with various methods of road surface conditioning to extend asphalt life as well as provide a safe driving surface.



## *PARKS AND RECREATION*

- 🗳️ The Parks and Recreation Master Plan was adopted by the City Commission in January 2016. The Plan provides a thorough assessment, driven by public input, of the City’s future needs for recreational programming and infrastructure.
- 🗳️ In FY 2019, the Plan helped to secure grant funds to expand the scope of two projects, Southgate Park and Blueway Trail Improvements.



## *PARKS AND RECREATION GENERAL OBLIGATION (G.O.) BONDS*

Fiscal Year 2018:

- 🗳️ Commission began voicing their desire to do an overhaul and expansion to the City’s parks to emphasize Margate’s hometown feel and attract/retain families.



Fiscal Year 2019:

- 🗳️ The Adopted Budget included seven preliminary Capital Improvement Projects to parks that were dependent on the voter approval of the issuance of G.O. Bonds.
- 🗳️ The Commission held workshops and meetings where the Parks and Recreation Bonds were discussed. The Commission approved including the issuance of not to exceed \$10,000,000 G.O. Bonds on the November 2018 ballot. 57.75% of the votes cast in that election were in favor of the Bonds.
- 🗳️ At a Commission Workshop in February, adopted projects were analyzed and the impact of different financing terms were reviewed. Consensus was received regarding the prioritization of six projects and a 20-year financing term.
- 🗳️ S&P Global Ratings assigned a long-term rating of “AA” to the City. This rating reflects a stable outlook with a view of the City’s strong management, good financial policies and practices, strong budgetary performance/flexibility, very strong liquidity/debt position, and strong institutional framework.
- 🗳️ February through April – the City approved a Supplemental Bond Resolution, Preliminary Official Statement, and Notice of Sale. The Competitive Sale of the Bonds was awarded to Raymond James & Associates, Inc. The City closed on the Bonds and received the funds on April 30<sup>th</sup>.
- 🗳️ June 2019, the first purchase order was issued for Southeast Park Improvements, including new artificial turf fields and a covered playground.

Fiscal Year 2020 - Design and construction will continue for all remaining projects.

**DEPARTMENT OF ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)**

Fiscal Year 2019:

- 🏠 Staff continues to follow the adopted Water Main Replacement Plan to replace the City’s aging 213 miles of water mains.
- 🏠 Various water mains and wastewater gravity/force mains have been replaced throughout the City.
- 🏠 The following projects have also been completed:
  - Rehabilitation of Lift Stations 1 and 2;
  - Replacement of the Wastewater Treatment Plant (WWTP) Coagulant Tanks, two HVAC units, Water Treatment Plant (WTP) Coagulant tanks, and WTP AC Generator building;
  - Construction of West WWTP containment expansion and Coral Gate generator enclosure;
  - Rehabilitation of five raw water wells; and
  - Recoating of the chlorine contact chamber, DEES Administration roof, and two WTP roofs.
- 🏠 Started in FY 2019 and continuing in FY 2020:
  - DEES will proceed with the rehabilitation of Lift Stations 20 and 21, as well as 187 critical water valves.
  - Staff will continue recording critical information to be used in emergency repairs.
  - Staff will design the WTP backwash holding tank.



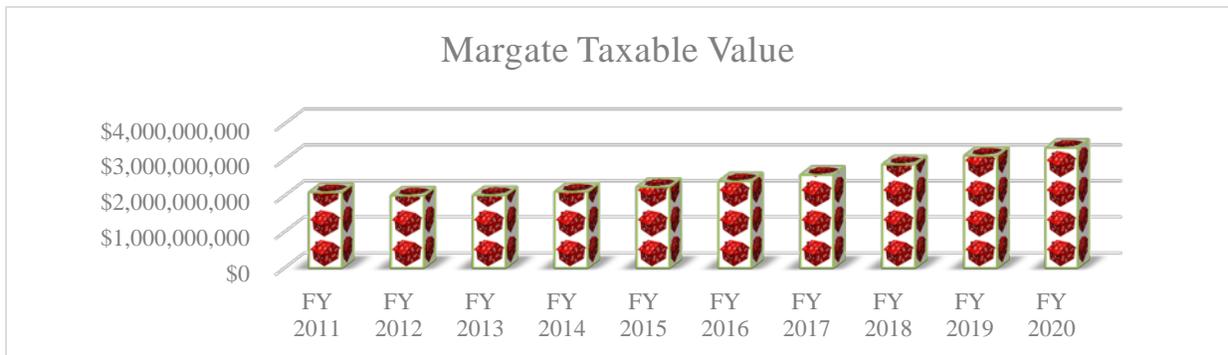
FY 2020 Plan:

- 🏠 Crews will begin construction of the East WWTP from a traditional activated sludge plant to Integrated Fixed-Film Activated Sludge (IFAS), increasing treatment plant capacity and efficiency.
- 🏠 Upgrades to the Water Treatment Plant including rehabilitating/upgrading eight filter cells used in the water supply purification process will take place.
- 🏠 DEES will begin the design of an upgraded Supervisory Control and Data Acquisition System (SCADA) to control various components of operations for both Water and Wastewater plants.

**PROPERTY VALUES AND LOCAL ECONOMY**

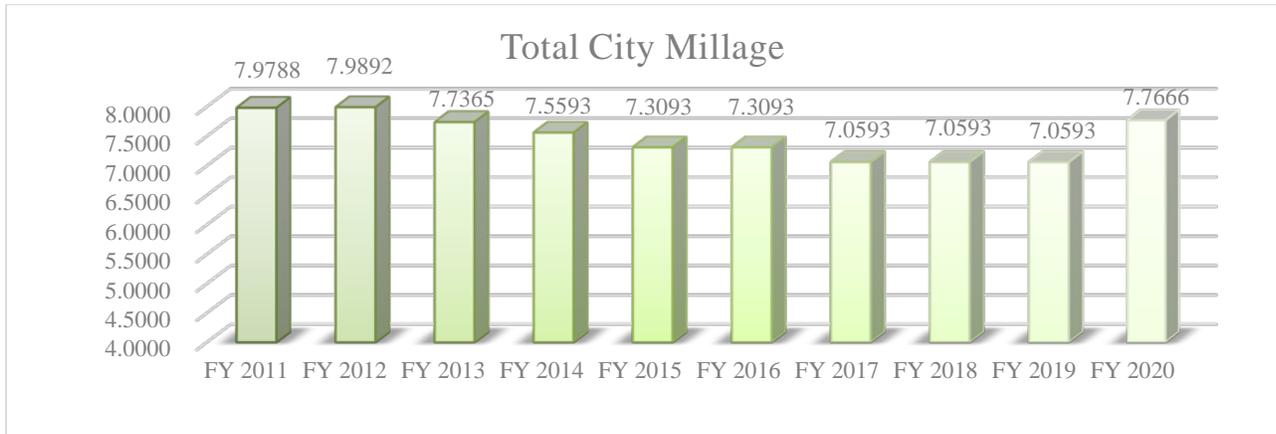
The local economy in Margate continues to show positive signs. The City’s taxable value, as provided by the Broward County Property Appraiser (BCPA), is \$3,327,450,003 for FY 2020. This is an increase of 8% from FY 2019 (based on July Taxable Value Reports).

**City of Margate Taxable Value (Source: BCPA)**



The trend in the total millage rate since FY 2011 is depicted in the following graph:

**City of Margate Total Millage Rates**

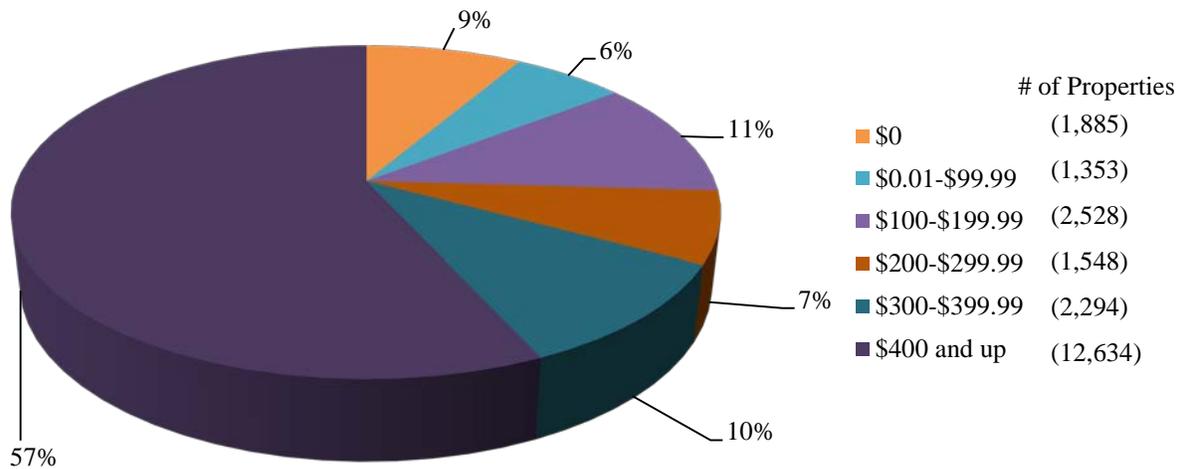


**City Property Taxes Levied**

According to the Broward County Property Appraiser, the average assessed value of a single family home in Margate is \$161,158. Assuming a \$50,000 Homestead Exemption, the approximate City operating property taxes levied on this property at the current adopted millage rate is \$791. However, of the 22,242 residential properties in the City, approximately 1,885 (or 8.5%) pay the City of Margate \$0 in City property taxes. In all, 9,608 (43%) residential properties pay less than \$400 in City property taxes. The chart below shows the breakdown of City operating property taxes levied on residential properties.

**Breakdown of City Operating Property Tax Levied (Residential Only)**

Source: BCPA (July 2019)



The operating property tax bill on the same homesteaded single family home with an average assessed value of \$161,158 is approximately \$2,403 (based on FY 2019 adopted operating millage rates). The amount levied in City property taxes makes up only 30.3% of the total property tax bill as illustrated in the graphic on the following page:



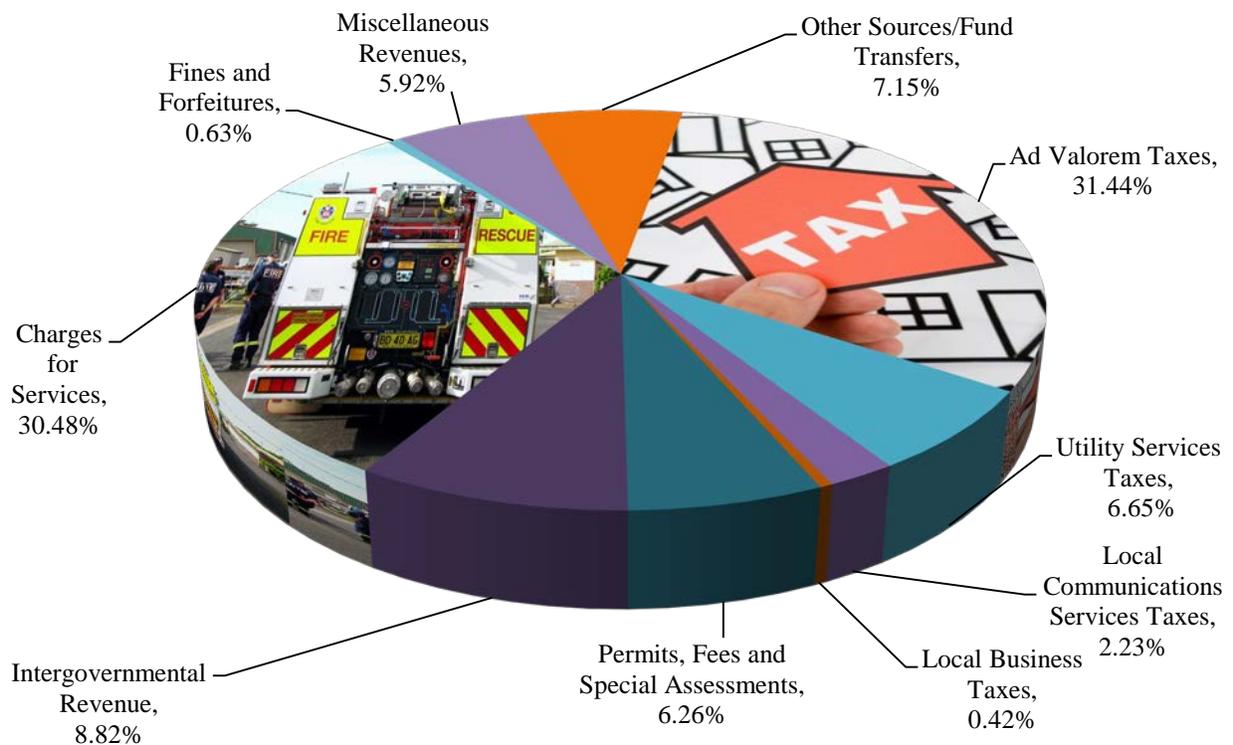
\* North Broward Hospital District/  
Children's Services Council/ South  
Florida Water Management District/  
Florida Inland Navigation Division

### General Fund

The total General Fund budget for FY 2020 is \$71,602,899, a decrease of 0.98% from the FY 2019 Amended Budget. Property tax revenue is a major revenue source for the General Fund. As stated previously, the total millage rate for FY 2020 is 7.7666. The operating millage rate for FY 2020 of 7.1171 is an increase of 8.5% from FY 2019.

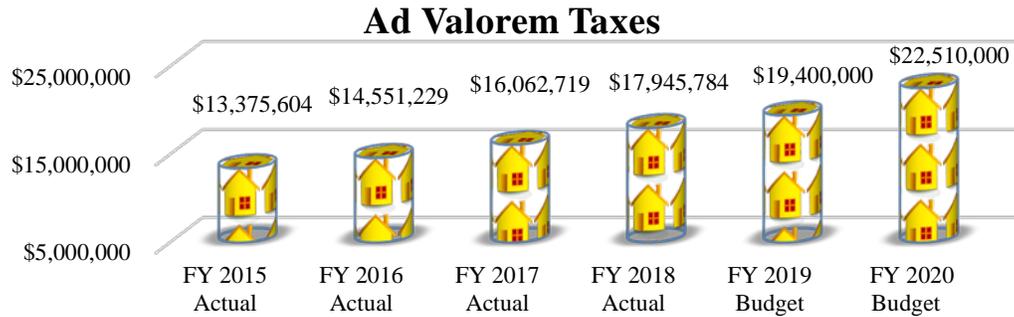
### General Fund Revenue

The City's property valuation increased 8% in FY 2020 (as discussed earlier), but property taxes make up less than a third of the total General Fund Revenues as shown in the chart below. The increase in property tax revenue has less of an impact on the total revenue for the General Fund than it would in cities that have a larger share of their General Fund Revenues comprised of property taxes.

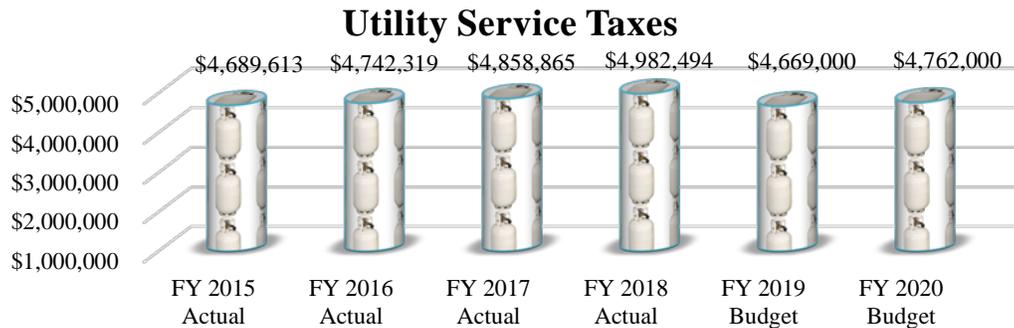


Highlights of major changes in General Fund Revenue include the following:

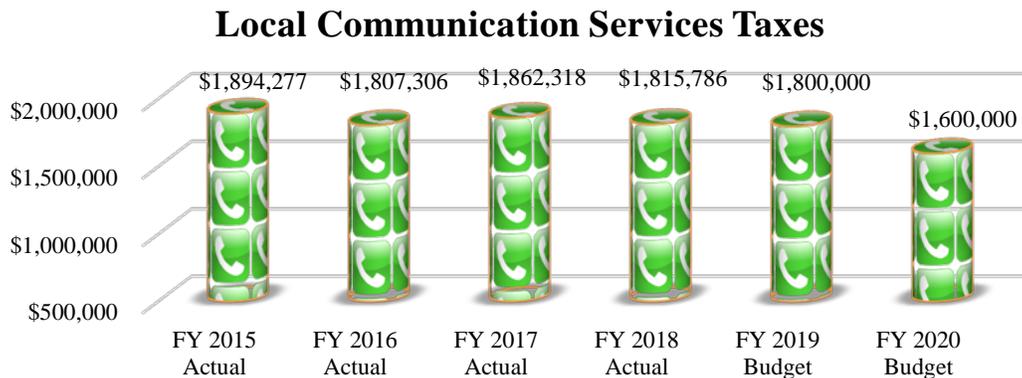
**Ad Valorem Taxes** have steadily increased since the economy began to recover in FY 2013. Ad Valorem revenues are forecasted based on the July 1<sup>st</sup> Taxable Value Report produced by the Broward County Property Appraiser. For FY 2020 they are budgeted to increase by 16.0%, to \$22,510,000. This increase reflects a combination of property value increases, new construction, and an increase to the operating millage rate to help fund new Dispatch Services.



**Utility Service Taxes** have been relatively steady over the past three years, only increasing an average of 2% per year. That average was used to forecast the slight increase for FY 2020, from \$4,669,000 in FY 2019 to \$4,762,000.

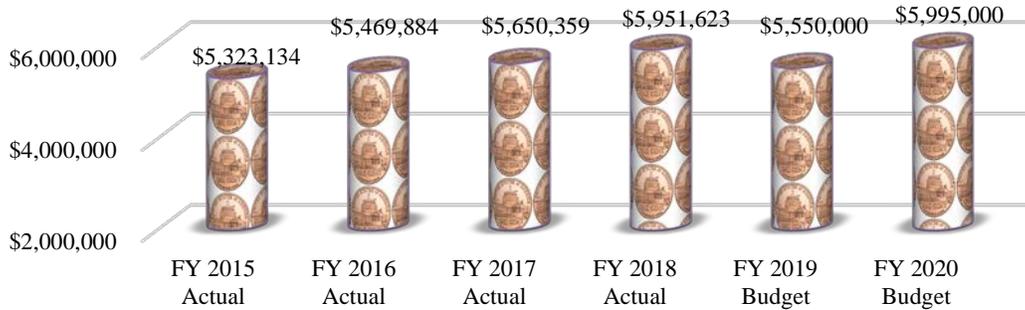


**Local Communication Services Taxes** has had a trend that includes minor fluctuations each year. However, recent legislation has allowed service providers to adjust their allocation of charges based on reasonable estimates. As a result, revenue is anticipated to be below budget in FY 2019 and is budgeted to decrease another 11% in FY 2020 to \$1,600,000.



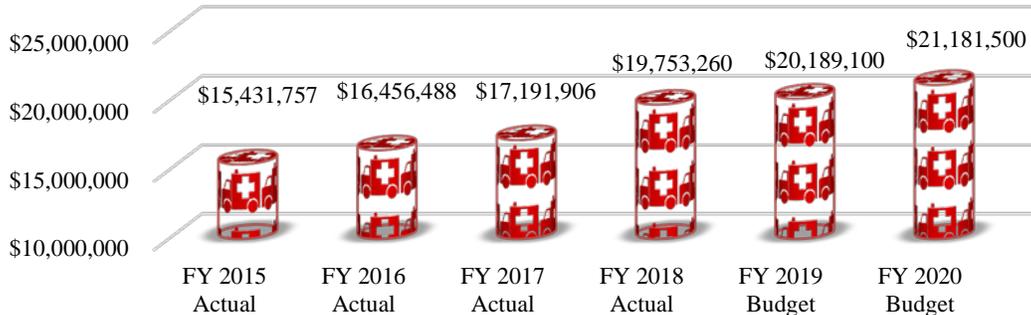
**State Shared Revenues** are budgeted for an increase from \$5,550,000 in FY 2019 to \$5,995,000 in FY 2020 (8.0%). This revenue category includes, among other sources, revenue sharing from sales tax (12.5% increase from FY 2019) and half-cent sales tax revenues (budgeted 5.3% increase). The State provides revenue estimates, which are used in conjunction with past experience to project the budgeted values.

### State Shared Revenues



**Public Safety Revenues** are budgeted for an increase from \$20,189,100 in FY 2019 to \$21,181,500 in FY 2020 (4.9% increase). This revenue category includes, among other sources, revenue for Ambulance Transport Fees (budgeted to decrease slightly in FY 2020), revenue from the Interlocal Agreement for Fire Rescue Service with Coconut Creek (budgeted to increase 9.0% in FY 2020), and Fire Rescue Assessment Revenue (budgeted to increase \$200,000 in FY 2020).

### Public Safety Revenues

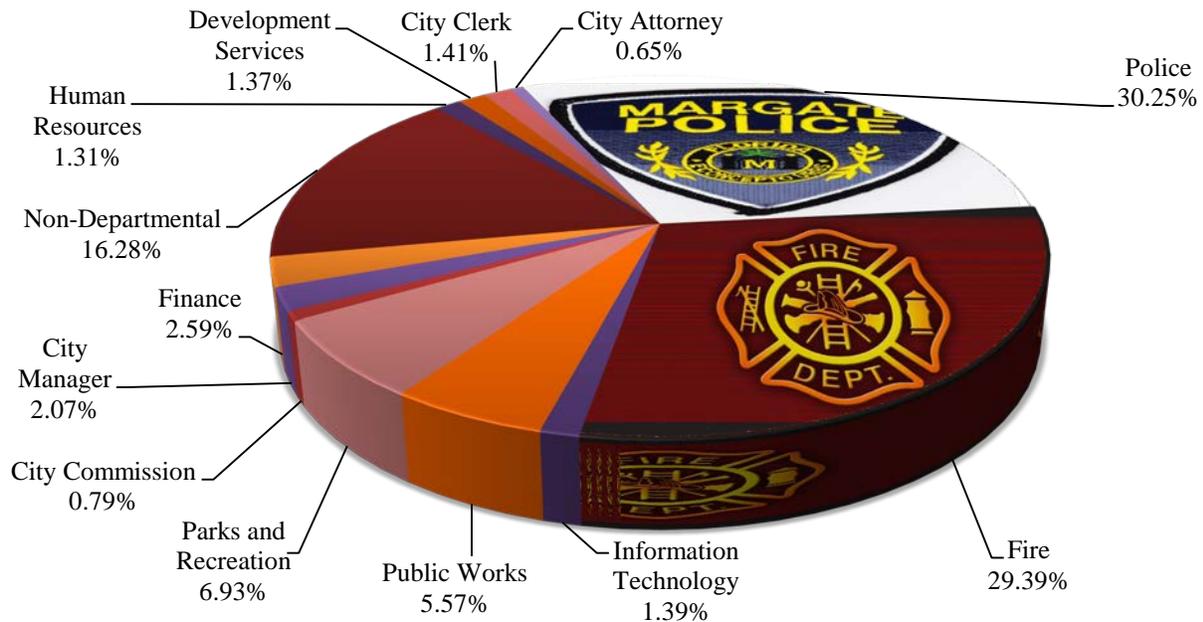


**Culture and Recreation Fees** are budgeted for an increase from \$563,400 in FY 2019 to \$625,400 in FY 2020 (11.0% increase). This revenue category includes, recreation fees, program activities fees, and various other fees which are budgeted to increase based on historical revenue trends, and current and projected attendance data.

**Other Sources/Fund Transfers** are budgeted for a decrease from \$9,389,052 amended FY 2019 to \$5,123,867 in FY 2020 (45.4% decrease), primarily due to increases in other revenue sources and a decrease to the overall General Fund budget with the Building Department moving into a separate fund. The FY 2020 budget includes a transfer to the General Fund from the Water/Wastewater Operations and Maintenance Fund for a return on investment allocation (\$1,905,355). A transfer from General Fund Unassigned Fund Balance in the amount of \$1,726,810 is also budgeted for FY 2020. In addition, the FY 2020 budget includes an allocation from Citizen Project Initiatives Committed Fund Balance (\$10,000), Tree Preservation Restricted Fund Balance (\$30,000), and Building Department Restricted Fund Balance (\$1,451,702) to provide for the transfer to the new Building Fund.

## General Fund Expenditures

The following graph shows the percentage of General Fund expenditures for FY 2020 by Department.



Total General Fund Expenditures are \$712,199 lower than the FY 2019 Amended Budget (0.98% decrease). Highlights include:

- 🏡 Decrease from the Building Department being moved to a Special Revenue fund;
- 🏡 Increase in the required contributions to the Florida Retirement System;
- 🏡 Increase budgeted for health insurance costs;
- 🏡 Reclassifications of positions in various departments (including other funds, are shown in the table on page 55);
- 🏡 Addition of six positions: One Executive Secretary/Paralegal, four part-time seasonal Lifeguard positions in the Parks and Recreation Department, and one Project Manager position in the Public Works Department (new positions in other funds are shown in the table on page 55);
- 🏡 Salary and benefits changes for personnel; and
- 🏡 Funds budgeted for capital outlay in General Fund departmental budgets (\$2,234,557).

## OTHER FUNDS

### Special Revenue Funds

#### **Recreation Trust Fund**

The Recreation Trust Fund accounts for monies collected from cell phone tower agreements. These monies are to be used for development and improvement of recreation facilities. For FY 2020, \$20,000 is being transferred to the General Capital Projects Fund. All other monies collected remain in this fund and are restricted for future development/improvements of recreational facilities.

### **Roads Fund**

The total budget for the Roads Fund for FY 2020 is \$2,131,846. The Roads Fund accounts for gas taxes received from the State of Florida and the local option gas tax, which are all restricted for certain uses (depending on the category of funding). The budget includes one new Service Worker II position.

### **Building Fund**

The FY 2020 budget includes the Building Department budgeted as a Special Revenue fund for the first time. The \$3,178,602 budget includes funding for one new Plans Examiner/Inspector and capital funding to continue the expansion of the electronic plans review system.

### **Grant Funds**

The FY 2020 budget includes funds for various housing-related grant programs: Community Development Block Grant (CDBG) and Neighborhood Stabilization Program (NSP).

### **Other Special Revenue Funds**

Other Special Revenue Funds in the FY 2020 budget include Underground Utility Trust, Police Officers' Training, Federal Forfeiture, State Forfeiture, and Public Safety Impact Fees Funds.

### **Debt Service Funds**

#### **General Obligation Refunding Bonds, Series 2016 Fund**

Repayment of the City's General Obligation Refunding Bonds is accounted for in this Debt Service Fund. The General Obligation Refunding Bonds, Series 2016 has principal, interest, and other fees payment of \$1,473,500 for FY 2020 and will be paid off in FY 2037. The debt service millage rate associated with this bond is 0.4422.

#### **General Obligation Bonds, Series 2019 Fund**

Repayment of the City's 2019 General Obligation Bonds for Parks and Recreation projects is accounted for in the General Obligation Bonds, Series 2019 Fund. The General Obligation Bonds, Series 2019 has principal, interest, and other fees payment of \$655,803 for FY 2020 and will be paid off in FY 2039. The debt service millage rate associated with this bond is 0.2073.

### **Capital Project Funds**

#### **General Capital Projects Fund**

The General Capital Projects Fund includes the first year of the five year projected Capital Improvement Program, the future years are on a pay-as-you-go basis. FY 2020 is funded primarily from transfers from the Recreation Trust Fund and the General Capital Projects Fund fund balance. Funds transferred from the Recreation Trust Fund that are not being spent in the budgeted year will be re-budgeted (from General Capital Projects Fund fund balance) towards future recreation projects.

For FY 2020, the budget for Parks and Recreation projects include \$220,000 for Blueway Trail Improvements, \$200,000 of which is being funded from grant revenue.

Additional projects in the FY 2020 budget include \$2,250,000 for a Building Department Expansion, \$5,200,000 for the construction of the replacement of Fire Station 58, and \$25,000 for neighborhood identification signs. The City was awarded a \$1,000,000 grant for the Fire Station, the balance of this project, as well as the other two projects, is being funded with fund balance.

### **General Obligation Bonds Proceeds 2019 Fund**

The General Obligation Bonds Proceeds 2019 Fund includes funding for acquiring, constructing, equipping, renovating, replacing and improving Parks and Recreation projects as approved in the Bond Ordinance. In order of priority, the projects include, Sports Field Lighting Retrofit, Calypso Cove, Vinson Park, Centennial Park, and Oriole Park.

### **Enterprise Funds**

#### **Stormwater Utility Fund**

The Stormwater Utility Fund is for the operation of the City's stormwater management utility which includes collection, disposal and treatment of stormwater. The total budget for this fund for FY 2020 is \$2,288,999.

#### **Water/Wastewater Funds**

The Water/Wastewater Enterprise Funds are for the operation of the City's water and wastewater system and include: Water/Wastewater Operations and Maintenance Fund (FY 2020 budget: \$35,696,477), Water/Wastewater Connection Fees Fund (FY 2020 budget: \$502,000) and the Water/Wastewater Renewal and Replacement Fund (FY 2020 budget: \$22,742,500).

Some of the projects included in the Water/Wastewater Renewal and Replacement Fund in the FY 2020 budget are:

- Water Line Replacement: \$1,950,000
- Install Water Meters/Service Connections: \$750,000
- Lift Stations Renovation: \$550,000
- Electronic Meter Reading: \$600,000
- Aerial Utility Crossings: \$250,000
- Integrated Fixed-Film Activated Sludge Treatment: \$12,700,000

The Water/Wastewater Renewal and Replacement Fund budget is also included in the projected five-year Capital Improvement Program. The budget of \$22,742,500 for FY 2020 is the first year of the five-year projection, the future years are on a pay-as-you-go basis.

### **Internal Service Fund**

#### **Insurance Fund**

The Insurance Fund includes various insurance related expenditures for the City and is budgeted at \$4,126,100 for FY 2020.

### **Capital Improvement Program (CIP)**

The City annually prepares a five-year Capital Improvement Program which identifies the source of funding for all projects in the first year, and the impact on future costs. Funds are budgeted and available for the current budget year only, funding for future years is determined on a pay-as-you-go basis and future operating/maintenance costs will be included in departmental budgets as applicable.

### **FINANCIAL POLICIES AND MAJOR CHANGES**

Financial Procedures for the City are outlined in Article V of the City Charter which addresses the budget and budget amendments. In addition, Article IV of the City Charter and Chapter 2, Article II of the City Code outline purchasing and bidding procedures, and Ordinance No. 2017-12 provides information on

purchasing thresholds. Resolution 12-580 provides for the City's Investment Policy and Resolution 15-096 provides for the City's Fund Balance Policy, amended by Resolution 17-018.

As part of the FY 2020 budget development process, four new funds were included to account for stated use appropriately, the Underground Utility Trust Fund (112), the Building Fund (113), General Obligation Bonds, Series 2019 Fund (235), and the General Obligation Bonds Proceeds 2019 Fund (335).

The FY 2020 budget document includes a Program Goals & Objectives section within each departmental budget which reference Goals from the City's Strategic Plan. In addition, departmental budgets include Program Descriptions and Performance Measures. During the FY 2020 budget process, all departments reassessed their performance measures so there are many changes presented in this budget.

### OTHER BUDGETS

Several other funds are included in the City's Comprehensive Annual Financial Report (CAFR) but are not specifically included as part of the City's operating budget. These include the Margate Community Redevelopment Agency (CRA) District Funds and the Northwest Focal Point Senior Center District Funds, which are blended component units. They are both legally separate from the City and have their own operating budgets adopted independently by their boards.

### BUDGET HEARINGS

The FY 2020 budget was presented to the City Commission at the First Public Hearing on Thursday, September 5, 2019, 6:00 p.m., based on a total millage rate of 7.7666. The Second and Final Public Hearing was held on Wednesday, September 18, 2019, 6:00 p.m.

### CONCLUSION

In closing, I would like to thank all the City Department staff that assisted in the preparation of the FY 2020 budget especially the diligent work of Budget Manager, Decia Smith-Burke and the entire Finance Department staff. I would also like to thank the Mayor, Vice Mayor and City Commission in advance for their consideration of this budget.

Sincerely,



Cale Curtis  
City Manager

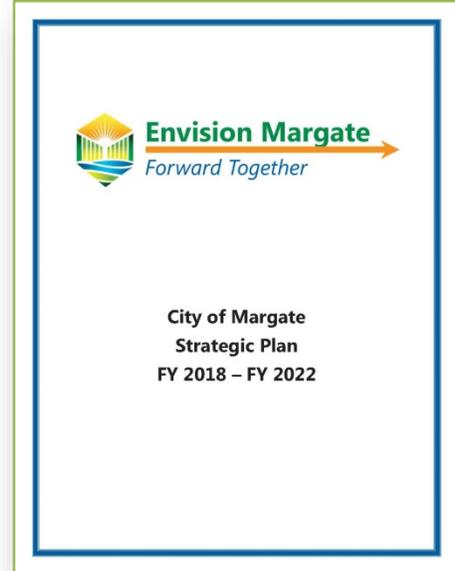
## LONG-RANGE FINANCIAL PLANNING

### OVERVIEW

Although the City legally adopts its budget on an annual basis, the process includes discussions regarding multi-year financial planning based on the City’s Strategic Plan, Parks Master Plan, and Capital Improvement Program. These plans assess the City of Margate’s short and long-term

- Strategic Plan
- Capital Improvement Program
- Parks Master Plan

strategic priorities and infrastructure needs. As necessary, the recommendations and initiatives provided in these plans have been incorporated into the planning and development of the annual budget and long-range financial forecasts.



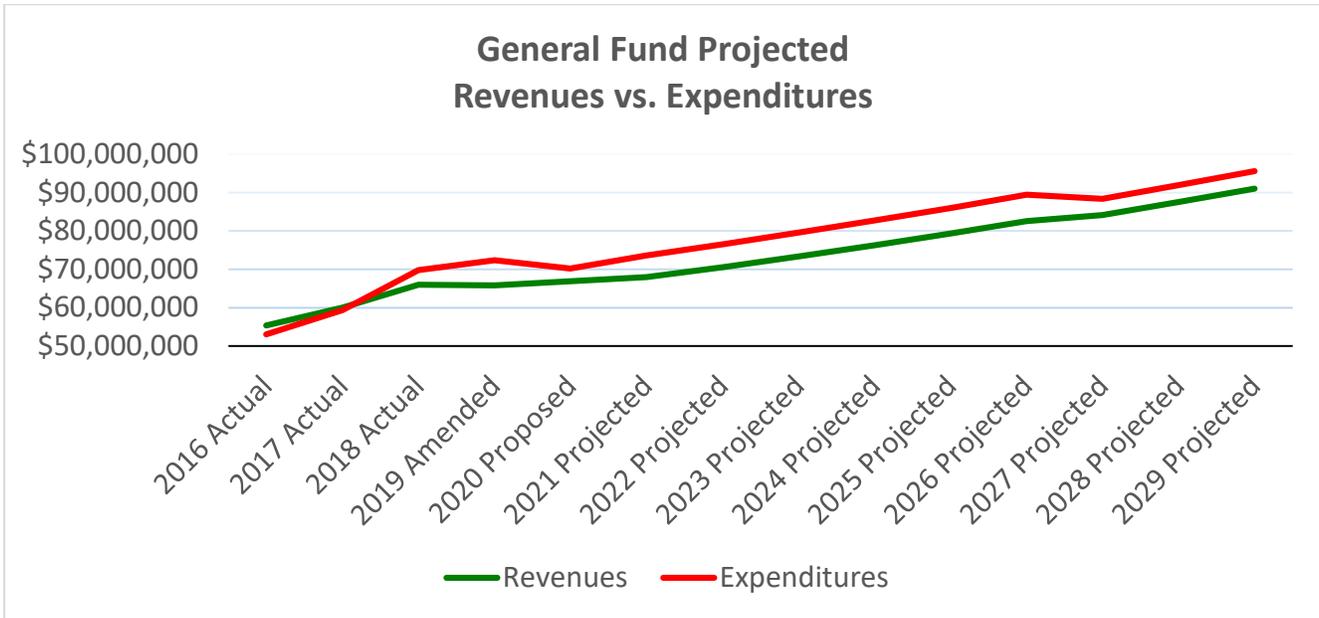
The purpose of the long-range financial outlook is two-fold. It provides a forward-looking view of the operating and capital improvement budgets, which allows the City Commission and staff to evaluate the long-term sustainability of the organization. It also provides a starting point for future budgetary decision-making by identifying the balance between potential spending needs and projected revenues. This information is used to:



- Identify preliminary spending priorities for future years;
- Incorporate necessary budget adjustments into the long-range financial projections;
- Ensure that both additions and reductions to the budget are sustainable;
- Maintain options to deal with unexpected contingencies; and
- Continue advance planning to anticipate factors affecting revenues and service needs.

## LONG-RANGE FINANCIAL PLANNING (CONTINUED)

The City produces a long-term financial forecast to demonstrate past experience and expected trends for revenues and expenditures in the General Fund. This analysis can help guide staff and the Commission on the position the City can expect in the near-term and distant future and assist with decision making regarding the operating budget, future capital projects as well as a variety of policies.



The City implemented a comprehensive investment policy to set forth the investment objective and the parameters for the management of public funds of the City. The policy is designed to safeguard the City’s funds, ensure the availability of operating and capital funds when needed, and provide for an investment return competitive with comparable funds and financial market indices. The policy was established in accordance with Section 218.415 of Florida Statutes which establishes investment plan guidelines for Florida local governments. This policy was approved by Resolution 12-580 of the City Commission on December 17, 2014.

### ASSUMPTIONS

The projections provided in these financial outlook documents reflect numerous assumptions related to revenues and expenditures/expenses in the current budget year and beyond. These assumptions represent a reasonable basis for estimating the long-term financial status of the City. However, it is important to note that the assumptions and resulting projections will change over time. Even relatively minor changes in key variables can cause a significant change in the long-term outlook. All estimates included in this document are preliminary based on data currently available. Trends show that significant changes in projections are likely as revenue and expenditure/expense assumptions change over time.



## LEGISLATIVE CHALLENGES

There are numerous factors that affect municipalities and their operations including legislative changes which often present various challenges for the City due to their fiscal impact. The State of Florida Legislature approved the following items in the 2019 Legislative Session or prior. The City will continue to follow the final outcome of these items to determine the potential impact.

A revised Firefighter Cancer Bill effective July 1<sup>st</sup>, 2019 establishes cancer benefits for firefighters, and presumes that certain illnesses (e.g. heart disease, hypertension) are accidental and suffered in the line of duty for purposes of determining the cause of disability or death of a firefighter. The previous law creates a presumption that may be rebutted by competent evidence, and requires that the firefighter have passed a physical examination prior to employment.

Senate Bill (SB) 426 provides two new employer-funded benefits, and enhances existing



disability and death benefits for any firefighter diagnosed with certain types of cancer. Unlike other statutory presumptions, SB 426 simply directs that benefits be provided to firefighters who meet several eligibility requirements and are diagnosed with cancer. There is no opportunity for the employer to demonstrate the contrary by competent evidence, and no requirement that a firefighter have undergone a medical exam prior to employment.

The new cancer benefits are described as an alternative to workers' compensation benefits. Firefighters meeting the eligibility requirements are entitled to the benefits upon a diagnosis of cancer. The benefits include:



## LEGISLATIVE CHALLENGES (CONTINUED)

- Cancer treatment within the employer’s health plan or a group insurance trust, with any deductible, copayment and coinsurance costs related to cancer treatment reimbursed by the employer; and
- A one-time payment of \$25,000 at the time of the initial diagnosis.

In addition to these benefits, for purposes of determining leave time and employee retention policies, an employer must consider a firefighter’s cancer diagnosis as an injury or illness incurred in the line of duty.

To be eligible for the cancer benefits outlined above, a firefighter:

- Must have been employed by his or her employer for at least 5 continuous years;
- Must not have used tobacco products during the 5 years preceding the diagnosis; and
- Must not have been employed in any other position in the 5 years preceding the diagnosis that is proven to create a higher risk for any cancer.

The cancer benefits cannot result in any cost to the firefighter. If there are any out of pocket deductible, copayment or coinsurance costs incurred by a firefighter due to cancer treatment, the new law requires “timely” reimbursement by the employer. The cancer benefits under the new law must be made available to an eligible firefighter for 10 years after the date he or she terminates employment, as long as the firefighter:

- Continues coverage in an employer-sponsored health plan or group health insurance trust after termination of employment;
- Meets all the other eligibility criteria for an active firefighter at the time of termination of employment; and
- Is not subsequently employed as a firefighter.

The Bill also provides for enhanced disability and death benefits which requires that if a firefighter participates in an employer-sponsored retirement plan, the plan must consider the firefighter to be totally and permanently disabled in the line of duty if he or she meets the plan’s



## LEGISLATIVE CHALLENGES (CONTINUED)

definition of totally and permanently disabled due to a diagnosis of cancer or as the result of cancer treatment. If the firefighter does not participate in an employer sponsored retirement plan, the employer must provide a disability plan that provides a benefit of at least 42% of a firefighter's most recent annual salary for life.



SB 7098 provides for Death Benefits for Law Enforcement, Correctional, and Correctional Probation Officers, Firefighters and EMTs/Paramedics, and Florida Residents in the U.S. Armed Forces Killed in the Line of Duty (by Governmental Oversight and Accountability).

The prior legislation provided for one-time payments of \$50,000 and \$150,000 (annually adjusted for CPI), based on specific circumstances (as defined in the Bill) for public safety officers killed in the line of duty. The SB 7098 increases the amounts to \$75,000 and \$225,000 respectively, and removes the annual adjustment.

In addition, SB 7098 provides the benefits described above to be paid to beneficiaries of firefighters, emergency technicians, and paramedics killed in the line of duty. These benefits would also be extended to Florida residents on active duty in the United States Armed Forces, who are killed in performance of official duties. This bill passed the Legislature and is effective July 1<sup>st</sup>, 2019.

Effective July 2019, the Legislature passed a bill which revised the required contribution rates paid by employers participating in the Florida Retirement System (FRS). The rates are intended to fund the full normal cost and amortization of the unfunded actuarial liability of the FRS. Public entities that will incur additional costs include, state agencies, state universities and colleges, school districts, counties and other local governments.

# BUDGET SUMMARIES



CITY OF  
**MARGATE**  
Together We Make It Great



## **BUDGET OVERVIEW**

The City of Margate is a municipal government located in Broward County in the South Florida area. The City, the Broward County School Board, the County, the State of Florida and various other entities have separate taxing authorities. Each governmental unit is responsible for specific service provisions to City of Margate residents.

The City of Margate budget currently provides budgets for various different fund types. Governmental Generally Accepted Accounting Principles (GAAP) require fund accounting to be utilized. The operations of each fund are accounted for in a separate set of self-balancing accounts, which is comprised of assets, liabilities,

deferred outflows/inflows of resources, net position/fund balance, revenues, and expenditures/expenses. Funds may be continuous or may be closed out after their special purpose has been served. A detailed listing of all City funds is included in the “Fund Descriptions” section of this budget book.



Source: [www.optimapartners.net.au](http://www.optimapartners.net.au)

The City's primary revenue sources are ad valorem taxes, utility service taxes, franchise fees, public safety revenues, charges for services, intergovernmental revenues, stormwater revenues, and water/wastewater revenues. Additional revenue is derived from interest income, fines and forfeitures, licenses and permits, and other miscellaneous revenues.

The City's major expenditure categories include general government, public safety, economic and physical environment, culture and recreation, public works, and capital outlay in the General Fund. Other major categories include debt service, operating and administrative expenses, and capital projects in the other governmental and the proprietary funds. The City's budgeted governmental funds include the General Fund, special revenue funds (10), debt service funds (2), and capital projects funds (2). Proprietary funds include enterprise funds (4), and an internal service fund. Detailed expenditure/expense information is listed throughout this budget book. The City provides its residents with a full range of services.



## **BUDGET OVERVIEW (CONTINUED)**

A brief listing of City services include:

- 🚒 Police and Fire Protection
- 🚑 Emergency Medical Services
- 🏞 Parks and Recreation
- 🏗 Public and Street Improvements
- 📐 Planning and Zoning
- 🏛 General Administrative Services
- 🌊 Stormwater Services
- 🚰 Water and Wastewater Services



Police and Fire Protection



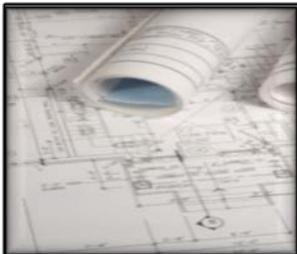
Emergency Medical Services



Parks and Recreation



Public and Street Improvements



Planning and Zoning



General Administrative Services



Stormwater Services



Water and Wastewater Services



## BUDGET PROCESS

### BALANCED BUDGET



Source: www.chaffey.edu

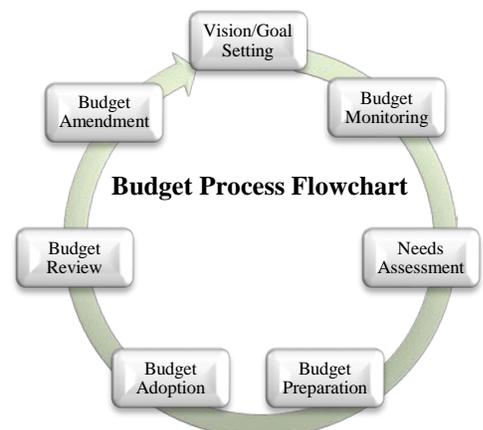
Pursuant to Florida Statute 166.241(2), all municipalities within the State of Florida must adopt a budget each fiscal year by ordinance or resolution unless otherwise required by the City’s Charter. The statute requires that the adopted budget must regulate expenditures/expenses of the City and the City may not expend or contract for expenditures/expenses in any fiscal year except pursuant to the adopted budget. The budget must be balanced from amounts available from taxation and other sources, (including amounts carried over from prior fiscal years) to total appropriations for expenditures/expenses and reserves.

### BUDGET PREPARATION AND ADOPTION

The City Commission holds a budget workshop in July with City staff and the public. This budget workshop is primarily used to set the maximum millage rate. The City Charter requires the City Manager to submit a proposed budget and budget message to the City Commission by August 15<sup>th</sup> of each year. The proposed budget includes expenditures/expenses and the means of financing them. Pursuant to Florida Statutes, two public hearings are held in September, the first public hearing is for the adoption of tentative millage rates and tentative budget. Within fifteen days after the first public hearing, the City must advertise the final (second) public hearing in the newspaper. The City must hold the second public hearing two to five days after the advertisement appears in the newspaper. The second public hearing adopts the final operating and debt service millage rates, the annual budget, and the Capital Improvement Program. The appropriated budget is prepared by department/division, fund, and functional units.

### BUDGET MONITORING

The budget is monitored monthly by the Accounting/Budget Division to track variances between the budgeted and actual amounts. Variances are identified and investigated. Departments are also required to monitor their budgets.



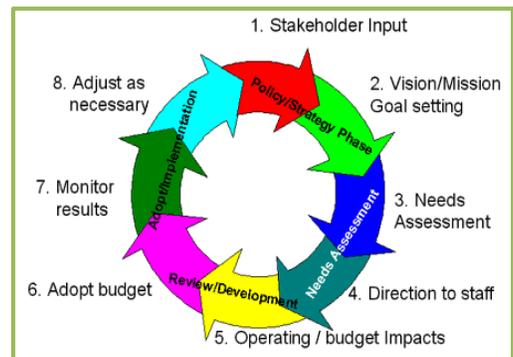
## BUDGET PROCESS (CONTINUED)

### BUDGET AMENDMENTS

Pursuant to Florida Statutes, the total estimated expenses/expenditures shall not exceed the total estimated revenues and appropriated fund balance/net position.

Florida law regarding budget amendment policies states that amendments may be made anytime during the fiscal year or within 60 days after the end of the fiscal year. The City's charter requires the budget amendments to be approved as an ordinance.

The City Manager may approve transfers of appropriations within a department; however, transfers of appropriations between departments or funds require approval of the City Commission. Formal legal appropriation by the City Commission is at the department level for the General Fund and at the fund level for all other funds.



Source: [http://staff.lib.muohio.edu/~aaron/polisci/pol467\\_spring07.html](http://staff.lib.muohio.edu/~aaron/polisci/pol467_spring07.html)





## BUDGET CALENDAR



### DECEMBER 2018

- ⇒ Revenue estimation begins
- ⇒ Budget entry menu in Enterprise Program is opened , documents emailed

### JANUARY 2019

- ⇒ Budget training for Departments
- ⇒ Payroll projections begin

### FEBRUARY 2019

- ⇒ Departments submit new positions or position change requests
- ⇒ Departments submit proposed budgets with justification for all requests
- ⇒ Departments submit five-year capital requests

### MARCH—MAY 2019

- ⇒ City Manager and Finance staff begin meeting with Departments to discuss budget submissions
- ⇒ Departments submit Program Descriptions and Performance Measures
- ⇒ Finance submits draft budget to City Manager
- ⇒ On-going budget discussions and modifications as necessary

### JUNE—JULY 2019

- ⇒ Preliminary taxable values released by Property Appraiser
- ⇒ City Manager discusses proposed preliminary budget with Commission
- ⇒ Certification of values are submitted by Property Appraiser
- ⇒ City Manager submits draft budget to Commission
- ⇒ Budget Workshop held with Commission
- ⇒ Preliminary millage rates are determined

### AUGUST 2019

- ⇒ City certifies Department of Revenue (DOR) documents in eTrim
- ⇒ Final proposed budget submitted to Commission
- ⇒ TRIM Notices sent to property owners

### SEPTEMBER 2019

- ⇒ Commission holds two meetings to adopt millage rates and budget

### OCTOBER 2019

- ⇒ New fiscal year begins

### NOVEMBER 2019

- ⇒ FY 2019 and FY 2020 budget amendments



## BASIS OF ACCOUNTING AND BUDGETING

Basis of accounting is when revenues and expenditures/expenses are recognized in accounts and reported in the City's financial statements. This basis is also related to the timing of the measurement made, regardless of the measurement focus applied.

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*, as are the proprietary fund financial statements and fiduciary fund financial statements. The basis of budgeting for proprietary and fiduciary funds is the same used for the basis of accounting in the City's audited financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenues as soon as all eligibility requirements imposed by the provider have been met.



Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis* of accounting. The basis for budgeting these funds is the same used for the basis of accounting in the City's audited financial statements. Revenues are recognized in the accounting period in which they become measurable and available to finance expenditures of the current period. Measurable is the amount of the transaction that can be determined and available is collectible within the current period or soon enough thereafter to pay liabilities of the current period. The City considers revenues to be available if they are collected within 60 days of the end of the fiscal year. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, claims, and judgments, are recorded only when payment is due.

## BASIS OF ACCOUNTING AND BUDGETING (CONTINUED)

Property taxes, sales taxes, franchise fees, utility taxes, licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and are recorded as earned since they are measurable and available. In applying the susceptible to accrual concept to intergovernmental revenues, revenues are recognized when all eligibility requirements are met. All other revenue items are considered to be measurable and available only when cash is received by the City.

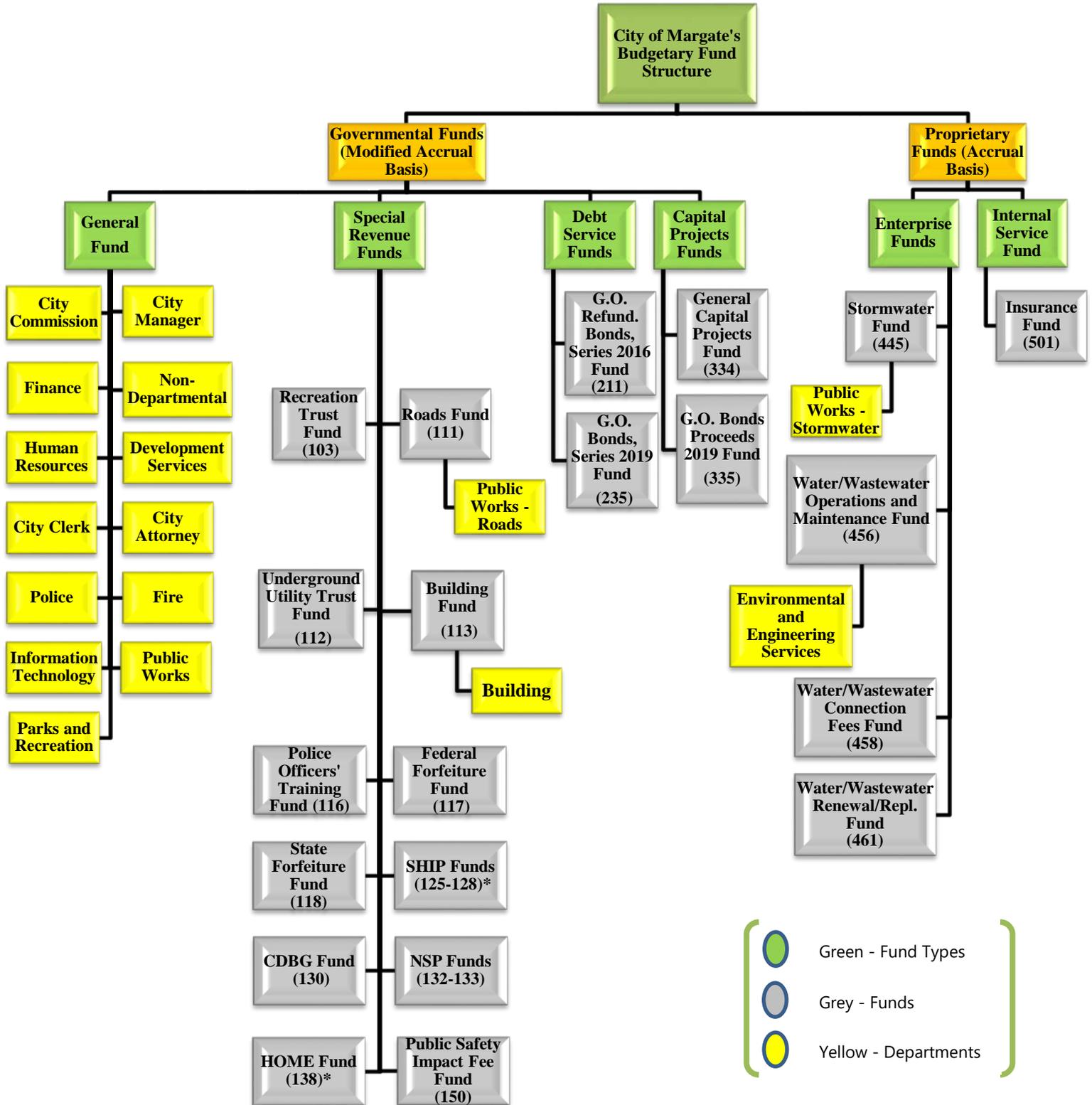
Financial transactions of the City are recorded in individual funds. The operations of each fund are accounted for using a separate set of self-balancing accounts. These accounts consist of assets, liabilities, deferred outflows/inflows of resources, net position/fund balance, revenues, and expenditures/expenses. Fund accounting is used to demonstrate legal compliance and to assist financial management by segregating transactions related to certain government functions or activities.



The City maintains accounting records in accordance with generally accepted accounting principles (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the standard setting body for governmental accounting and financial reporting.

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**BUDGETARY FUND STRUCTURE**



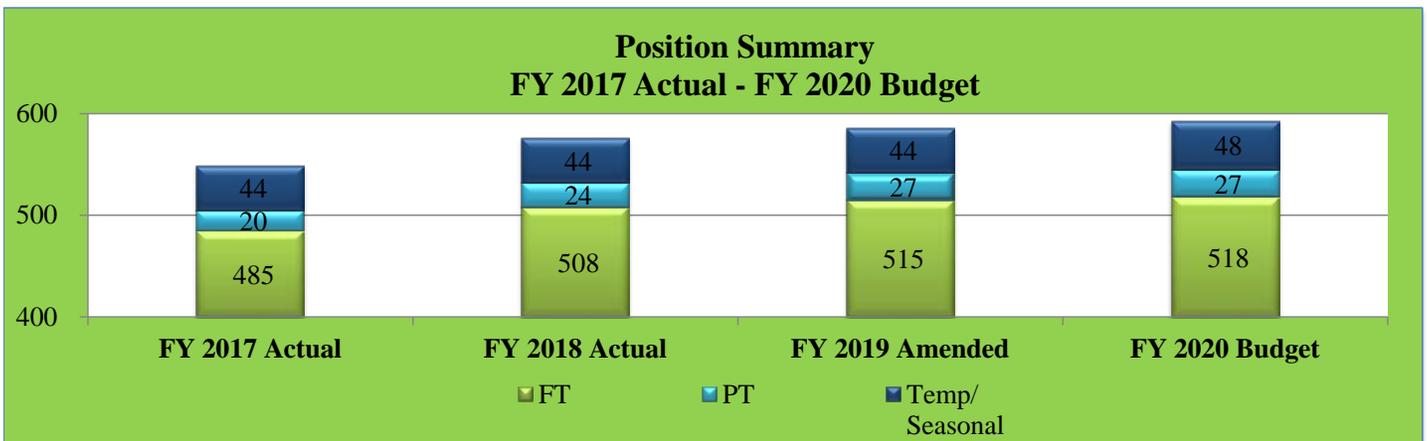
\*Not funded in current budget



**POSITION SUMMARY <sup>1</sup>**

**FY 2017 - FY 2020 FUNDED POSITIONS**

DEPARTMENTS	FY 2017 Actual			FY 2018 Actual			FY 2019 Amended			FY 2020 Budget		
	FT	PT	Temp/ Seasonal	FT	PT	Temp/ Seasonal	FT	PT	Temp/ Seasonal	FT	PT	Temp/ Seasonal
<b>GENERAL FUND</b>												
Building <sup>3</sup>	13	-	-	16	4	-	16	2	-	-	-	-
City Attorney	1	-	-	1	-	-	1	-	-	2	-	-
City Clerk	7	-	-	7	-	-	7	-	-	7	-	-
City Manager	4	-	-	8	-	-	9	1	-	9	1	-
Development Services <sup>2</sup>	10	-	-	8	-	-	8	-	-	9	-	-
Finance	13	-	-	13	-	-	14	-	-	14	-	-
Fire	120	-	-	127	-	-	128	-	-	128	-	-
Human Resources	7	-	-	7	-	-	7	-	-	7	-	-
Information Technology	6	-	-	6	-	-	6	-	-	6	-	-
Parks and Recreation	32	20	44	32	20	44	33	24	44	33	24	48
Police	146	-	-	153	-	-	154	-	-	153	-	-
Public Works	21	-	-	22	-	-	23	-	-	24	-	-
<b>TOTAL - GENERAL FUND</b>	<b>380</b>	<b>20</b>	<b>44</b>	<b>400</b>	<b>24</b>	<b>44</b>	<b>406</b>	<b>27</b>	<b>44</b>	<b>392</b>	<b>25</b>	<b>48</b>
<b>ROADS FUND</b>												
Public Works/Roads Division	3	-	-	3	-	-	3	-	-	4	-	-
<b>BUILDING FUND</b>												
Building <sup>3</sup>	-	-	-	-	-	-	-	-	-	17	2	-
<b>STORMWATER FUND</b>												
Public Works/Stormwater Division	11	-	-	11	-	-	11	-	-	11	-	-
<b>WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND</b>												
Environmental and Engineering	91	-	-	94	-	-	95	-	-	94	-	-
<b>TOTAL - ALL FUNDS</b>	<b>485</b>	<b>20</b>	<b>44</b>	<b>508</b>	<b>24</b>	<b>44</b>	<b>515</b>	<b>27</b>	<b>44</b>	<b>518</b>	<b>27</b>	<b>48</b>



<sup>1</sup> In addition, the City Commission consists of five (5) elected officials not included in the Position Summary table/chart above.  
<sup>2</sup> Development Services Department formerly known as Economic Development.  
<sup>3</sup> FY 2020 - Building Department costs moved from General Fund to the new Building Fund.



**SUMMARY OF POSITION CHANGES**

**SUMMARY OF NEW POSITIONS**

*GENERAL FUND*

Department/Division	Position	Position Change	Description
City Attorney	Executive Secretary/Paralegal	1	FY 2020 new position
Parks and Recreation - Aquatics	Lifeguard (PT-Seasonal)	4	FY 2020 new positions
Public Works - Administration	Project Manager	1	FY 2020 new position
<b>SUBTOTAL GENERAL FUND</b>		<b>6</b>	

*OTHER FUNDS*

Department/Division	Position	Position Change	Description
Public Works - Roads	Service Worker II	1	FY 2020 new position
Building	Plans Examiner/Inspector	1	FY 2020 new position
<b>SUBTOTAL OTHER FUNDS</b>		<b>2</b>	

**SUMMARY OF RECLASSIFIED/DELETED POSITIONS**

*GENERAL FUND*

Department/Division	Position	Position Change	Description
City Manager	Executive Secretary/Paralegal	-	FY 2020 reclass - to Assistant to City Manager
Human Resources	Human Resources Specialist	-	FY 2020 reclass - to Risk Management Specialist
Police	Office Manager	-	FY 2020 reclass - to Fiscal Affairs Manager
Police	Administrative Coordinator	-	FY 2020 reclass - to Office Specialist III

*OTHER FUNDS*

Department/Division	Position	Position Change	Description
DEES/Wastewater	Utility Technician	(1)	FY 2019 reduction
DEES/Wastewater	Utility Mechanic	-	FY 2020 reclass - to Treatment Plant Operator
<b>TOTAL ALL FUNDS</b>		<b>7</b>	

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# FINANCIAL SUMMARIES



## FUND DESCRIPTIONS

Governmental accounting systems are operated on a fund basis. Fund accounting is used to demonstrate legal compliance and to assist financial management by segregating transactions related to certain government functions or activities. Resources are accounted for in separate funds, based upon the purposes for which they are to be spent and the means by which spending activities are legally controlled. Governmental units establish and maintain funds as required by law and to provide sound financial administration. Individual funds are classified into two broad categories: Governmental and Proprietary.

### GOVERNMENTAL FUNDS

*Governmental Funds of the City are subdivided into four sections: General Fund, Special Revenue Funds, Debt Service Funds, and Capital Projects Funds.*

**GENERAL FUND** - Accounts for all financial resources, except those required to be accounted for in another fund.

#### **(FUND 001) - GENERAL FUND**

The General Fund is the main operating fund of the City. It accounts for all financial resources of the government except those required to be accounted for in a separate fund, due to legal or other requirements. Revenue is derived primarily from property taxes, utility service taxes, franchise fees, public safety revenues, intergovernmental revenues and charges for services. General operating expenditures, fixed charges, and capital outlay costs that are not paid through other funds are paid from the General Fund.

**SPECIAL REVENUE FUNDS** - Account for the proceeds of resources legally restricted for the financing of particular activities or projects.

#### **(FUND 103) - RECREATION TRUST FUND**

The Recreation Trust Fund accounts for revenues generated from cell phone towers. The funds are used for the development and improvement of parks and recreation facilities.



## **FUND DESCRIPTIONS (CONTINUED)**

### **(FUND 111) - ROADS FUND**

The Roads Fund accounts for the receipt and disbursement of the City's portion of the state revenue sharing of the gasoline tax and local option gas tax. Streetlight maintenance revenue from Florida Department of Transportation (FDOT) and related expenditures are included in the Roads Fund.

### **(FUND 112) – UNDERGROUND UTILITY TRUST FUND**

The Underground Utility Trust Fund accounts for the receipt and disbursement of funds derived from developers' contributions to be expended on future projects that place existing or future utility lines underground.

### **(FUND 113) – BUILDING FUND**

The Building Fund accounts for the activities of the Building Department that safeguards public health, safety, and general welfare through the administration and enforcement of the Florida Building Code and all local ordinances to ensure the highest level of building code compliance. The Department is responsible for performing plan reviews; performing mandatory inspections; collecting permit fees and issuing permits for new construction; issuing Certificates of Completion and Certificates of Occupancy; and processing Building Code violations.

### **(FUND 116) - POLICE OFFICERS' TRAINING FUND**

The Police Officers' Training Fund accounts for the receipt and disbursement of funds derived from court costs assessed for the purpose of law enforcement education expenditures.

### **(FUND 117) - FEDERAL FORFEITURE FUND**

The Federal Forfeiture Fund accounts for the receipt and disbursement of funds and properties from Police Department confiscations and investigative reimbursements related to federal forfeiture cases.

### **(FUND 118) - STATE FORFEITURE FUND**

The State Forfeiture Fund accounts for the receipt and disbursement of funds and properties from Police Department confiscations and investigative reimbursements related to state forfeiture cases.



## **FUND DESCRIPTIONS (CONTINUED)**

### **(FUNDS 125 – 128) – STATE HOUSING INITIATIVE PARTNERSHIP FUNDS (SHIP)**

SHIP Funds account for the receipt and disbursement of state funds received from the Florida Housing Finance Authority. These funds are used for minor home repair, weatherization, roof replacement program, emergency repair program, homebuyer assistance and administration.

### **(FUND 130) - COMMUNITY DEVELOPMENT BLOCK GRANT FUND (CDBG)**

The CDBG Fund accounts for federal funds received from the United States Department of Housing and Urban Development (HUD). These funds are used for home repairs, home ownership, park rehabilitation, landscaping of blighted areas, commercial revitalization, and administration.

### **(FUNDS 132 – 133) - NEIGHBORHOOD STABILIZATION PROGRAM (NSP) FUNDS**

NSP Funds account for the receipt and disbursement from Community Development Block Grant Program funding through (HUD) authorized under the Housing and Economic Recovery Act of 2008, American Recovery and Reinvestment Act of 2009, and Wall Street Reform and Consumer Protection Act of 2010 for the purpose of rehabilitation and resale of properties.

### **(FUND 138) - HOME REHABILITATION FUND**

The HOME Rehabilitation Fund was created upon the acceptance of the grant agreement between the City and HUD. Home Investment Partnership Funds Consortium with Broward County provides assistance to homeowners for home rehabilitation to correct health or safety issues, address code violations, and bring homes up to the local or state building code for households within HOME funding guidelines.

### **(FUND 150) – PUBLIC SAFETY IMPACT FEE FUND**

The Public Safety Impact Fee Fund accounts for the receipt and disbursement of funds derived from impact fees collected during the building process for public safety projects. These fees are used to fund capital construction and expansion of public safety related land, as well as acquire facilities and capital equipment required to support additional public safety service demand created by new growth.



## **FUND DESCRIPTIONS (CONTINUED)**

**DEBT SERVICE FUNDS** - Account for the accumulation of resources for, and the payment of, general obligation long-term debt principal and interest.

**(FUND 211) – GENERAL OBLIGATION REFUNDING BONDS, SERIES 2016 FUND**

The General Obligation Refunding Bonds, Series 2016 Fund accounts for the accumulation of property taxes used to pay principal, interest and related costs of the General Obligation Refunding Bonds, Series 2016 which were issued to refund all or a portion of the City's General Obligation Bonds, Series 2007 that would have matured on or after July 1, 2017, and paying certain costs and expenses relating to the issuance of the bonds.

**(FUND 235) – GENERAL OBLIGATION BONDS, SERIES 2019 FUND**

The General Obligation Bonds, Series 2019 Fund accounts for accumulation of property taxes used to pay principal, interest and related costs of the General Obligation Bonds, Series 2019 which were issued for payment of the costs of acquiring, constructing, equipping, renovating, replacing and improving parks and recreation projects.

**CAPITAL PROJECTS FUNDS** - Account for financial resources to be used for the acquisition or construction of major capital facilities, vehicles, or equipment.

**(FUND 334) - GENERAL CAPITAL PROJECTS FUND**

The General Capital Projects Fund accounts for the acquisition of assets or construction of major capital facilities or projects other than those financed by enterprise funds. A five year projected General Capital Projects Fund budget is detailed in the Capital Improvement Program section.

**(FUND 335) – GENERAL OBLIGATION BONDS PROCEEDS 2019 FUND**

The General Obligation Bonds Proceeds 2019 Fund accounts for the costs of acquiring, constructing, equipping, renovating, replacing, and improving parks and recreation projects. A five year projected General Obligation Bonds Proceeds 2019 Fund budget is detailed in the Capital Improvement Program section.



## FUND DESCRIPTIONS (CONTINUED)

### PROPRIETARY FUNDS

*Proprietary Funds are subdivided into two sections: Enterprise Funds and Internal Service Funds.*

**ENTERPRISE FUNDS** - Account for operations financed and operated in a manner similar to private business enterprises, where the costs of providing goods or services are funded primarily through user charges.

#### **(FUND 445) – STORMWATER UTILITY FUND**

The Stormwater Utility Fund accounts for the operation of the City's stormwater management utility which includes collection, disposal and treatment of stormwater.

#### **(FUND 456) – WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND**

The Water/Wastewater Operations and Maintenance Fund accounts for the operation of the water/wastewater system. These operations are performed by the Department of Environmental and Engineering Services (DEES). DEES includes the following divisions: Wastewater Treatment; Water Treatment; Transmission, Distribution and Collection; Non-departmental; Debt Service; Utility Billing; and Administration/Engineering.

#### **(FUND 458) - WATER/WASTEWATER CONNECTION FEES FUND**

The Water/Wastewater Connection Fees Fund accounts for capital expenses of the Water/Wastewater system related to expansion of plants and/or line capacity. The revenues are collected for either water or wastewater connection fees and can only be utilized in their respective areas.

#### **(FUND 461) – WATER/WASTEWATER RENEWAL AND REPLACEMENT FUND**

The Water/Wastewater Renewal and Replacement Fund accounts for capital expenses of the water/wastewater system.

**INTERNAL SERVICE FUND** - Accounts for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit, on a cost reimbursement basis.

#### **(FUND 501) – INSURANCE FUND**

The Insurance Fund accounts for the financing of general insurance coverage provided to other departments of the City on a cost reimbursement basis, as well as worker's compensation.



**POLICY CATEGORIES**

**FINANCIAL PLANNING**



**REVENUES**



**EXPENDITURES/  
EXPENSES**



**BUDGETARY AND FINANCIAL POLICIES**

The City of Margate’s Budgetary and Financial Policies are guidelines to provide the basis for fiscal management of the City. These policies are divided into three main categories which include: financial planning; revenues; and expenditures/expenses. The financial planning section contains accounting and budget; capital outlay; and cash management and investment policies. The revenues section details procedures utilized to develop revenue projections. The expenditures/expenses section contains general; fund balance; and debt policies. The purpose of the policies is to enhance the administration of current activities, as well as establish future program standards while promoting financial accountability. The policies are reviewed annually and updated as needed to allow the City to operate efficiently/effectively and continue to make sound financial decisions.

**FINANCIAL PLANNING**

**Accounting and Budget Policies**

1. The City's accounting system will maintain records consistent with generally accepted accounting principles (GAAP).
2. The City will maintain financial records and accounting/budgetary practices in accordance with federal, state and local governmental laws and regulations.
3. The City will report its financial condition and results of operations in accordance with federal/state regulations and GAAP, as applicable.
4. An annual audit of the City’s financials and compliance with laws and regulations will be performed by a licensed independent auditing firm. The resulting audit opinions will be included in the City's Comprehensive Annual Financial Report (CAFR).



## **BUDGETARY AND FINANCIAL POLICIES (CONTINUED)**

5. The City will strive annually to obtain the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting.
6. The City will adopt a balanced budget annually. A balanced budget is defined as the sum of revenues and appropriated fund balances/net position being equal to appropriations for expenditures/expenses.
7. The City will employ the following budget balancing strategies as necessary:
  - a. Reduce expenditures/expenses through increased efficiency;
  - b. Reallocate expenditures/expenses across funding sources as applicable;
  - c. Develop new fees or increase existing fees; and
  - d. Reduce or eliminate services.
8. Department directors are primarily responsible for formulating budget proposals and implementing the budget after approval by the City Manager and at the priority direction of the City Commission.
9. The City will strive annually to obtain the GFOA's Distinguished Budget Presentation Program Award; and therefore must meet the requirements for a policy document, financial plan, operations guide and user-friendly communications source.
10. The City will develop and maintain accounting, budgetary, and internal controls to adequately monitor and safeguard assets.
11. The City will continuously monitor revenues and expenditures/expenses to ensure compliance with budget and effective management of resources.

### **Capital Outlay Policies**

1. A capital asset should only be capitalized if it has a useful life of more than one (1) year.
2. The threshold for capitalizing individual assets will be \$5,000 per item.
3. The City will annually prepare a five-year Capital Improvement Program (CIP); in which year one of the program will be adopted within the annual budget.



## **BUDGETARY AND FINANCIAL POLICIES (CONTINUED)**

4. Operating impacts of CIP projects will be considered and reviewed prior to a project being included in the annual budget. Appropriate funds for operations will be included in the current year budget as applicable.

### **Cash Management and Investment Policies**

1. The City has a cash handling policy that was approved by the City Manager in 2018. This policy addresses the guidelines and procedures for accepting and processing payments in accordance with established City financial policies.
2. The City has a comprehensive investment policy approved in December 2014 by Resolution of the City Commission. Investments of public funds will be in compliance with this policy.
3. The investment policy is designed to safeguard the City's funds, ensure the availability of operating and capital funds when needed, and provide for an investment return competitive with comparable funds and financial market indices.
4. The investment policy permits investment of City monies in the Florida Local Government Surplus Trust Fund (Florida PRIME), United States Government Securities, United States Government Agencies, Federal Instrumentalities, Interest Bearing Time Deposit of Savings Accounts, Repurchase Agreements, Commercial Paper, Corporate Notes, Banker's Acceptances, State and/or Local Government Taxable and/or Tax-Exempt Debt, Money Market Mutual Funds, and Intergovernmental Investment Pools.
5. All securities are purchased on a delivery-versus-payment basis which requires the City to have possession of the security before releasing funds.
6. Investment securities are only purchased from Qualified Financial Institutions and investment institutions that are designated as Primary Securities Dealers by the Federal Reserve Bank of New York.
7. Cash, checks, and money orders received should be deposited intact and on a daily basis. Amounts not immediately deposited should be kept in a safe.



## **BUDGETARY AND FINANCIAL POLICIES (CONTINUED)**

8. The City will record receivables appropriately/timely and develop effective collection methods of all outstanding monies.

### **REVENUES**

The City will estimate revenues conservatively utilizing various analytical procedures which take into account historic trends, inflation and other economic conditions, volatility of the revenue source, and the costs of providing the service.

1. The City will seek to diversify and stabilize its revenue base; therefore, reducing the fluctuations in any one revenue source.
2. The City will utilize one-time revenues only for the purposes originally intended.
3. The City will attempt to establish user fees and charges at a level directly related to the cost of providing the service and as approved by the City Commission.
4. The City will continuously search for alternative revenue sources as a resource for additional funds.
5. The City will strive to ensure that all fees and charges related to Enterprise Funds allow them to be self-supporting so that total costs (direct and indirect), including depreciation of capital assets, are fully covered.
6. The City will utilize a cost allocation plan to recover indirect costs for the General Fund. The resulting associated appropriations plus any built-in accelerator will be included in the annual budget.

### **EXPENDITURES/EXPENSES**

#### **General Policies**

1. Expenditure/expense projections should anticipate contingencies that are fairly foreseeable.
2. Expenditures/expenses should be charged to the appropriate accounts based on chart of accounts definitions.



## **BUDGETARY AND FINANCIAL POLICIES (CONTINUED)**

### **Fund Balance Policies**

1. The fund balance policy will strive to ensure that the City maintains adequate fund balance in the City's governmental funds. The City Commission is the highest level of decision-making authority, and has the authority to commit, assign, or evaluate existing fund balance classifications and identify the intended uses of committed, assigned, or unassigned funds.
2. Fund balance is reported in governmental funds under the following categories using the definitions provided by Governmental Accounting Standards Board (GASB) Statement No. 54.

It includes the following categories:

- a. *Non-Spendable Fund Balance* - amounts that are not in spendable form or legally/contractually required to be maintained intact, such as inventory.
  - b. *Restricted Fund Balance* - amounts that can be spent only for specific purposes stipulated by externally enforceable limitations on use by outside parties, such as creditors, or legislation, or imposed by law through constitutional provisions
  - c. *Committed Fund Balance* - amounts that can only be used for a specific purpose determined by a formal action (ordinance/resolution) of the City Commission.
  - d. *Assigned Fund Balance* - amounts established by the management of the City that are intended to be used for specific purposes which are neither restricted nor committed. The City Commission delegates authority to the City Manager to assign fund balances as appropriate.
  - e. *Unassigned Fund Balance* - amounts which are the residual classification for the General Fund and includes all amounts not contained in the other classifications. In all other funds, unassigned fund balance is limited to negative residual fund balance.
3. The use (appropriation) of committed funds will be considered in conjunction with the annual budget adoption process or by budget amendment approved by the City Commission during the fiscal year.



## **BUDGETARY AND FINANCIAL POLICIES (CONTINUED)**

4. Where expenditures are to be made for a purpose for which amounts are available in multiple fund balance classifications, the order in which resources will be expended is as follows: restricted, committed, assigned, and, lastly, unassigned fund balance.
5. The City will maintain an adequate unassigned fund balance in the General Fund at fiscal year-end. This amount shall be sufficient to take into account the City's individual financial circumstances. The target amount will be approximately sixteen percent or two months of the prior year's actual regular General Fund operating expenditures, less capital outlay.

### **Debt Policies**

1. Potential funding sources for debt payment may include ad valorem taxes, special assessments, and water and wastewater customer revenues, net of specified operating expenses.
2. The City will encourage and maintain good working relationships with financial and bond rating agencies and will follow a policy of full and open disclosure on financial reports and bond prospectus.
3. The City will review outstanding debt to determine any refunding opportunities to decrease the annual debt service costs.
4. The City will be in compliance with all bond covenants and continuing disclosure requirements.



## SUMMARY OF CHANGES IN FUND BALANCE/NET POSITION

Fund balance/net position measures the net financial resources available to finance expenditures of future periods or simply put, describes the difference between assets and liabilities. The fund balance policy is tailored to implement Governmental Accounting Standards Board (GASB) Statement No. 54 establishing a hierarchy clarifying the constraints that govern how the City can use amounts reported as fund balance/net position. The policy is intended to state the classification of fund balances into various components, define those with the authority to classify fund balance, determine the order in which expenditures may be made when various fund balance classifications are available, and provide formal action required to make changes to fund balance classification.

A healthy fund balance is an important indicator of the City's financial health. An AA rating received from Standard and Poor's in early 2019 indicates a stable financial outlook for the City. Although the budget may use monies from fund balance/net position to balance the budget, actual results produced in the City's Comprehensive Annual Financial Report will indicate if these monies were actually spent. The net change in fund balance/net position represents both monies that are used from fund reserves (some of which are accumulated for a specific purpose), as well as current year unspent monies which may require re-budgeting due to ongoing projects.

### SUMMARY OF CHANGES IN FUND BALANCE/NET POSITION

	General Fund	Other Governmental Funds (Aggregate) <sup>1</sup>	Stormwater Fund	Water/Wastewater Funds <sup>2</sup>	Insurance Fund
<b>October 1, 2018 Fund Balance/Net Position</b>	\$ 32,085,263	\$ 17,202,158	\$ 4,096,754	\$ 93,053,664	\$ 2,610,862
FY 2019 Amended Budget - Revenues	\$ 64,777,703	\$ 17,190,549	\$ 1,746,070	\$ 31,802,196	\$ 3,919,600
FY 2019 Amended Budget - Expenditures/Expenses	(72,315,098)	(25,305,785)	(2,447,817)	(44,654,758)	(3,919,600)
<b>Net Change in Fund Balance/Net Position: +/-</b>	<b>\$ (7,537,395)</b>	<b>\$ (8,115,236)</b>	<b>\$ (701,747)</b>	<b>\$ (12,852,562)</b>	<b>\$ -</b>
Subsequent Year Rollover Adjustment **	-	12,200,000	-	10,000,000	-
<b>September 30, 2019 Year Ending Fund Balance/Net Position (Projected) *</b>	<b>\$ 24,547,868</b>	<b>\$ 21,286,922</b>	<b>\$ 3,395,007</b>	<b>\$ 90,201,102</b>	<b>\$ 2,610,862</b>
FY 2020 Budgeted Revenues	\$ 68,384,387	\$ 9,442,389	\$ 1,978,425	\$ 38,936,806	\$ 2,845,000
FY 2020 Budgeted Expenditures/Expenses	(71,602,899)	(24,227,892)	(2,288,999)	(58,940,977)	(4,126,100)
<b>Net Change in Fund Balance/Net Position: +/-</b>	<b>\$ (3,218,512)</b>	<b>\$ (14,785,503)</b>	<b>\$ (310,574)</b>	<b>\$ (20,004,171)</b>	<b>\$ (1,281,100)</b>
<b>September 30, 2020 Year Ending Fund Balance/Net Position (Projected) *</b>	<b>\$ 21,329,356</b>	<b>\$ 6,501,419</b>	<b>\$ 3,084,433</b>	<b>\$ 70,196,931</b>	<b>\$ 1,329,762</b>

<sup>1</sup> - Other Governmental Funds (aggregate) are comprised of Special Revenue Funds (103 - 150), Debt Service Funds (211 and 235), and Capital Project Funds (334 and 335).

<sup>2</sup> - Water/Wastewater Funds are comprised of Operations and Maintenance (456), Connection Fees (458), and Renewal and Replacement (461) Funds.

**\* ALL PROJECTED BALANCES ARE ESTIMATES AND ARE SUBJECT TO CHANGE BASED ON YEAR-END AUDITED RESULTS.**

**\*\* SUBSEQUENT YEAR ROLLOVER ADJUSTMENT IS ONLY PROJECTED FOR CAPITAL PROJECT FUNDS (334, 335, AND 461) UNSPENT MONIES.**

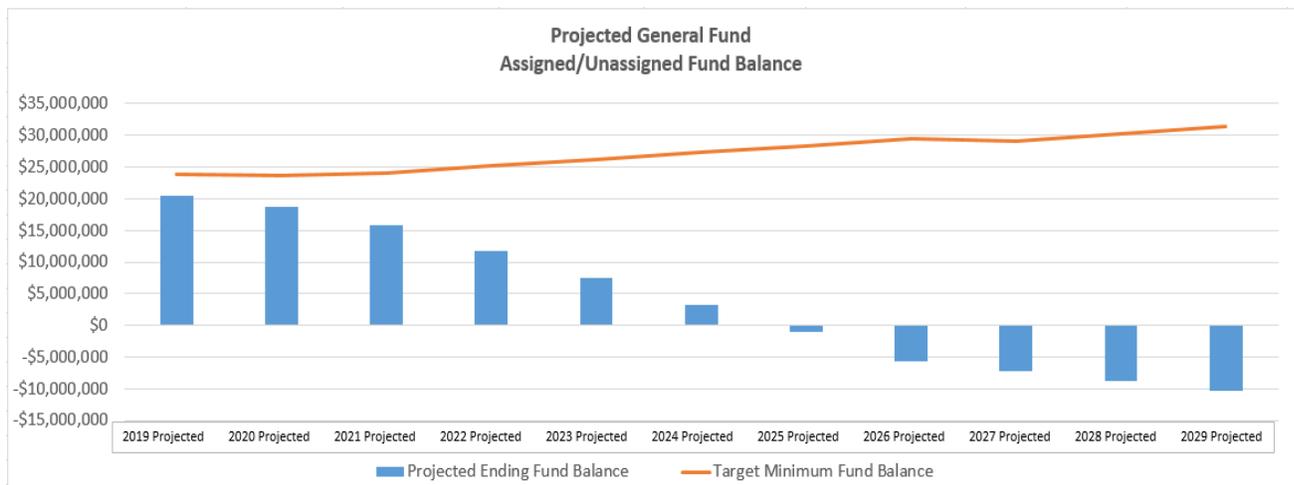


## SUMMARY OF CHANGES IN FUND BALANCE/NET POSITION (CONTINUED)

Financial procedures for the City are outlined in Article V of the City Charter. In addition, Financial Management Policies, inclusive of a Fund Balance Policy, have been included in the Financial Summaries section of the budget publication. Actual fund balance for FY 2019 will be reported upon completion of the annual audit and issuance of the Comprehensive Annual Financial Report.

**General Fund:** The General Fund is the main operating fund of the City. Revenues for this fund are derived primarily from property taxes, utility service taxes, franchise fees, licenses and permits, intergovernmental, and charges for services. Fund balance is used to balance the General Fund budget; however, it is presumed that 100% of monies budgeted will not be expended because of vacant budgeted positions and cost control resources. For FY 2020, a portion of the fund balance to balance the budget is being used for dispatch services. In addition, a portion of the fund balance is being used for various personnel related costs. Of the \$3.2 million that is being used to balance the budget for FY 2020, \$1.7 million is from unassigned fund balance. Other fund balance amounts utilized are from either assigned fund balance classifications specifically set aside for those expenditures or from restricted or committed fund balance amounts required to only be used for those purposes.

The City continues to monitor/assess fund balance to ensure an adequate level of available funds to operate. Although the City has experienced moderate property value growth over the past several years, it is anticipated that level of growth will not be sustained. The potential impact of the continued long-term use of assigned and unassigned fund balance to balance the budget without increasing revenues or reducing expenditures is shown below.



Conservative planning for future budgets will continue to address the essentially built-out condition of the City, state revenue sharing decreases from legislative actions, anticipated expenditure (salaries, insurance, contractual obligations, infrastructure/capital, etc.) increases, prospective new revenue



## SUMMARY OF CHANGES IN FUND BALANCE/NET POSITION (CONTINUED)

(expansion of commercial tax base, fee increases, etc.) sources, new operational efficiencies, prudent financial management, and many other factors essential to producing a balanced budget while maintaining service levels that residents/businesses expect.

**Other Governmental Funds (Aggregate):** These funds consist of Special Revenue Funds, Debt Service Funds, and Capital Projects Funds. They include expenditures for roads, grants, police forfeitures, capital projects, and debt service payments. The anticipated change in fund balance for these funds may result from increases in funding for capital outlay. In addition, a new Building fund was created for FY 2020 and all building related costs, including reserves were moved from the General Fund and impacts this special revenue fund balance. The FY 2019 net change in fund balance indicates monies used to balance the FY 2019 budget. All monies budgeted may not be spent, but the final end result is only determined at fiscal year-end. A subsequent year rollover adjustment is shown for projected unspent fund balance monies in the General Capital Projects Fund and the General Obligation Bond Proceeds 2019 Fund for projects that are ongoing and/or continuing into the next fiscal year. These monies would be added back into the ending fund balance at September 30, 2019, and are re-budgeted in FY 2020 to fund the projects. Some examples of these projects include Fire Station 58 and various Parks and Recreation bond related projects (Calypso Cove, Vinson Park, Oriole Park, etc.).

**Stormwater Fund:** The Stormwater fund accounts for the operation of the City's stormwater utility which includes collection, disposal and treatment of stormwater. In FY 2018, the actual net position increased by \$397,000. Based on projected slight revenue increase and expenses that continue to exceed revenues, the projected change in net position is expected to decline for FY 2020.

**Water/Wastewater Funds:** The Water/Wastewater funds are anticipated to continue to be financially sound and to be able to provide necessary funding to support the cost of providing goods and services related to Water/Wastewater operations and capital. Actual net position in FY 2017 increased \$4.8 million and actual net position in FY 2018 increased \$9.8 million. The change in net position for these funds can be attributed to consumption increases and expenses that were less than projected. As discussed in Other Governmental Funds above, unspent monies for capital projects are shown as a subsequent year rollover adjustment in this Fund as well.

**Insurance Fund:** The Insurance Fund accounts for the financing of general insurance and worker's compensation coverage provided to other departments of the City on a cost reimbursement basis. The ending fund balance in FY 2018 was approximately \$2.6 million which is an increase of \$2.2 million from the prior year mainly due to an increase in charges to other funds and decrease in claims.



## DEBT SERVICE

**Purpose:** To provide for the repayment of government debt, collateralized by the full faith and credit of the City’s taxing authority. **The City has no legal debt limits.**

The City’s projected outstanding debt as of September 30, 2019 is approximately \$33 million. The outstanding debt consists of the following debt instruments, General Obligation Bonds, Water and Sewer Revenue Bonds and Capital Leases.

Debt Appropriation by Fund				
Fiscal Year 2020				
Fund	Type of Debt	Principal	Interest	Total
General Obligation Refunding Bonds, Series 2016 Fund	General Obligation Bonds	\$ 610,000	863,250	\$ 1,473,250
General Obligation Bonds, Series 2019 Fund	General Obligation Bonds	230,000	425,503	655,503
Water/Wastewater Operations and Maintenance Fund/Debt Service Division	Revenue Bonds	1,115,000	44,600	1,159,600
General Fund	Lease Agreements			
Fire		\$ 191,671	\$ 16,434	\$ 208,105
Police		33,769	1,115	34,884
<b>General Fund Total</b>		<b>\$ 225,440</b>	<b>\$ 17,549</b>	<b>\$ 242,989</b>
<b>All Funds Total</b>		<b>\$ 2,180,440</b>	<b>1,350,902</b>	<b>\$ 3,531,342</b>

### GENERAL OBLIGATION DEBT SERVICE FUNDS

The General Obligation (G.O.) Refunding Bonds, Series 2016 Fund is the accumulation of property taxes used to pay principal, interest and related costs of the General Obligation Refunding Bonds, Series 2016 that were issued for the purpose of refunding a portion of the General Obligation Bonds, Series 2007. The Series 2007 Bonds were used to finance various projects consisting of repavement, repair, and installation of streets, sidewalks and bridges within the City. The bonds are payable from ad valorem taxes assessed, levied and collected without limitation as to rate or amount, on all taxable property within the corporate City limits. The General Obligation Refunding Bonds, Series 2016 have a rating of AA from Standard and Poor’s.

The General Obligation Bonds, Series 2019 Fund accounts for accumulation of property taxes used to pay principal, interest and related costs of the General Obligation Bonds, Series 2019 which were issued for payment of the costs of acquiring, constructing, equipping, renovating, replacing and improving parks and recreation projects. The General Obligation Bonds, Series 2019 have a rating of AA from Standard and Poor’s.

**DEBT SERVICE (CONTINUED)**

**WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND**

The Water and Sewer (W&S) Debt Service Division is used for principal and interest payments of the Water and Sewer Refunding Revenue Bonds, Series 2007. The bond was issued to advance refund 1999 bonds and provide resources to purchase United States Treasury Obligations that were placed in an irrevocable trust for the purpose of generating resources for all future debt payments of the Water and Sewer Revenue Bonds, Series 1999. The bonds mature on October 1, 2020. The trust indentures establish a rate covenant of 1.15 to 1. The bonds will be repaid from pledged future water and sewer customer revenues, net of specified expenses. The Water and Sewer Revenue Refunding Bonds, Series 2007 have a rating of A2 from Moody’s Investor Services.

**GENERAL FUND**

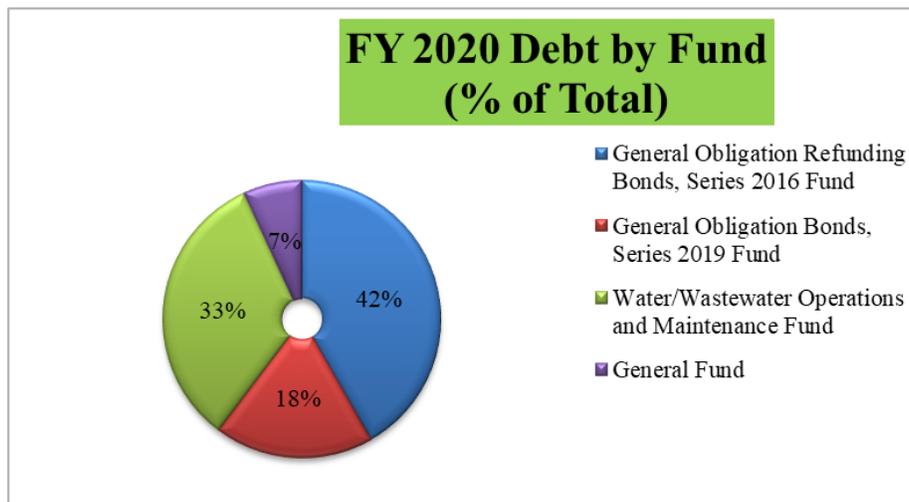
**Fire**

In January 2017, the City entered into a lease agreement as a lessee to finance the acquisition of a quint/ladder emergency vehicle and two emergency staff vehicles valued in the aggregate amount of approximately \$969,000. The vehicles have an estimated useful life of six years.

**Police**

In October 2015, the City entered into a lease agreement as a lessee to finance the acquisition of a public safety computer system valued in the amount of approximately \$317,000, included in machinery and equipment. The software has an estimated useful life of ten years.

These lease agreements qualify as capital leases for accounting purposes and, therefore, are recorded at the present value of future minimum lease payments as of the inception date.



The tables below show a five-year breakdown of the payment schedule for the City’s various debt instruments, a brief description of each type of debt, purpose and amount of the issue, interest rates and maturity dates.



**DEBT SERVICE (CONTINUED)**

Debt Type	Purpose of Issue	Amount of Issue	Interest Rate	Maturity Date
<b>Bonds</b>				
G.O. Refunding Bonds, Series 2016	Refunding of G.O. Bonds, Series 2007	\$ 18,950,000	2.000% to 5.000%	July 1, 2037
G.O. Bonds, Series 2019	To finance the costs of acquiring, constructing, equipping, renovating, replacing and improving parks and recreation projects	\$ 9,105,000	3.000% to 5.000%	July 1, 2039
Water and Sewer Refunding Revenue Bonds, Series 2007	To advance refund 1999 bonds and provide resources to purchase U.S. Treasury obligations placed in an irrevocable trust	\$ 11,925,000	4.000%	October 1, 2020
<b>Capital Lease, 2015</b>	To finance the acquisition of public safety records management system (OSS)	\$ 317,103	3.299%	October 15, 2019
<b>Capital Lease, 2017</b>	To finance the acquisition of public safety vehicles:			
	Fire Ladder Truck (with options and accessories)	\$ 889,751	2.780%	October 1, 2021
	Emergency Ford Expedition Response staff vehicles (2) (w/accessories)	\$ 79,490	2.780%	October 1, 2021

**DEBT SERVICE SUMMARY**

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Principal	\$ 610,000	\$ 645,000	\$ 680,000	\$ 710,000	\$ 745,000
Interest	863,250	832,750	800,500	766,500	731,000
<b>General Obligation (G.O.) Refunding Bonds, Series 2016</b>	<b>\$ 1,473,250</b>	<b>\$ 1,477,750</b>	<b>\$ 1,480,500</b>	<b>\$ 1,476,500</b>	<b>\$ 1,476,000</b>
Principal	\$ 230,000	\$ 305,000	\$ 320,000	\$ 335,000	\$ 350,000
Interest	425,503	352,350	337,100	321,100	304,350
<b>General Obligation (G.O.) Bonds, Series 2019</b>	<b>\$ 655,503</b>	<b>\$ 657,350</b>	<b>\$ 657,100</b>	<b>\$ 656,100</b>	<b>\$ 654,350</b>
Principal	\$ 1,115,000	\$ -	\$ -	\$ -	\$ -
Interest	44,600	-	-	-	-
<b>Water and Sewer Refunding Revenue Bonds, Series 2007</b>	<b>\$ 1,159,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Principal	\$ 33,769	\$ -	\$ -	\$ -	\$ -
Interest	1,115	-	-	-	-
<b>Capital Lease, 2015</b>	<b>\$ 34,884</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Principal	\$ 191,671	\$ 196,999	\$ 202,476	\$ -	\$ -
Interest	16,434	11,105	5,629	-	-
<b>Capital Lease, 2017</b>	<b>\$ 208,105</b>	<b>\$ 208,105</b>	<b>\$ 208,105</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total payments</b>	<b>\$ 3,531,342</b>	<b>\$ 2,343,205</b>	<b>\$ 2,345,705</b>	<b>\$ 2,132,600</b>	<b>\$ 2,130,350</b>

# DEPARTMENTAL/FUND INFORMATION



CITY OF  
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**SUMMARY BUDGET**  
(INCLUDES INTERFUND TRANSFERS)

FUND NUMBER	FUND NAME	NUMBER OF PERSONNEL	EXPENDITURES/EXPENSES					FY 2020 TOTAL BUDGET
			PERSONAL SERVICES	OPERATING/ OTHER *	CAPITAL OUTLAY	TRANSFERS OUT		
001	GENERAL	470	\$ 52,977,215	\$ 14,939,425	\$ 2,234,557	\$ 1,451,702	\$ 71,602,899	
103	RECREATION TRUST	-	-	430,500	-	20,000	450,500	
111	ROADS	4	284,919	1,399,927	447,000	-	2,131,846	
112	UNDERGROUND UTILITY TRUST	-	-	50,300	-	-	50,300	
113	BUILDING	19	1,759,334	1,140,268	279,000	-	3,178,602	
116	POLICE OFFICERS' TRAINING	-	-	25,050	-	-	25,050	
117	FEDERAL FORFEITURE	-	-	224,850	372,392	-	597,242	
118	STATE FORFEITURE	-	-	49,000	75,000	-	124,000	
130	CDBG	-	-	657,682	-	-	657,682	
132	NSPI	-	-	404,188	-	-	404,188	
150	PUBLIC SAFETY IMPACT FEE	-	-	500	20,000	-	20,500	
211	GENERAL OBLIG. REFUND. BONDS, SERIES 2016	-	-	1,473,500	-	-	1,473,500	
235	GENERAL OBLIG. BONDS, SERIES 2019	-	-	655,803	-	-	655,803	
334	GENERAL CAPITAL PROJECTS	-	-	5,000	7,695,000	-	7,700,000	
335	GENERAL OBLIGATION BONDS PROCEEDS 2019	-	-	-	6,758,679	-	6,758,679	
445	STORMWATER UTILITY	11	933,245	1,235,754	120,000	-	2,288,999	
456	WATER/WASTEWATER OPERATIONS AND MAINT.	94	9,473,592	9,917,530	400,000	15,905,355	35,696,477	
458	WATER/WASTEWATER CONNECTION FEES	-	-	2,000	500,000	-	502,000	
461	WATER/WASTEWATER RENEWAL AND REPL	-	-	3,000	22,739,500	-	22,742,500	
501	INSURANCE	-	2,750,000	1,376,100	-	-	4,126,100	
<b>TOTALS</b>		<b>598</b>	<b>\$ 68,178,305</b>	<b>\$ 33,990,377</b>	<b>41,641,128</b>	<b>\$ 17,377,057</b>	<b>\$ 161,186,867</b>	

Notes:

\* - Includes operating expenditures/expenses, debt service, fund balances, and grants and aid categories.



**FY 2017 - FY 2020**  
**REVENUE SUMMARY BY FUND - ALL FUNDS**

<b>FUND</b>	<b>FY 2017 ACTUAL</b>	<b>FY 2018 ACTUAL</b>	<b>FY 2019 AMENDED <sup>(1)</sup></b>	<b>FY 2020 BUDGET</b>
GENERAL FUND	\$ 60,009,723	\$ 65,988,524	\$ 72,315,098	\$ 71,602,899
RECREATION TRUST	594,782	465,051	555,500	450,500
ROADS	1,819,935	1,851,982	2,006,050	2,131,846
UNDERGROUND UTILITY TRUST	-	-	-	50,300
BUILDING	-	-	-	3,178,602
POLICE OFFICERS' TRAINING	9,372	9,332	40,050	25,050
FEDERAL FORFEITURE	242,905	520,495	428,898	597,242
STATE FORFEITURE	98,150	170,638	124,000	124,000
SHIP	(6,161)	182	138,479	-
CDBG	43,017	462,793	817,723	657,682
NSP1	466	147,090	400,147	404,188
NSP3	40,243	-	-	-
HOME REHABILITATION	206	223,614	-	-
PUBLIC SAFETY IMPACT FEE	370,520	413,289	164,900	20,500
GENERAL OBLIG. REFUND. BONDS, SERIES 2016	1,503,895	1,493,321	1,477,750	1,473,500
GENERAL OBLIG. BONDS, SERIES 2019	-	-	-	655,803
GENERAL CAPITAL PROJECTS	2,254,700	4,918,047	9,157,000	7,700,000
GENERAL OBLIGATION BONDS PROCEEDS 2019	-	-	9,995,288	6,758,679
STORMWATER UTILITY	1,927,371	2,010,336	2,447,817	2,288,999
WATER/WASTEWATER OPERATIONS AND MAINT.	23,973,454	24,008,382	28,008,258	35,696,477
WATER/WASTEWATER CONNECTION FEES	617,406	639,259	1,002,000	502,000
WATER/WASTEWATER RENEWAL AND REPL.	5,322,019	7,311,646	15,644,500	22,742,500
INSURANCE	2,424,833	4,051,825	3,919,600	4,126,100
<b>TOTAL REVENUES - ALL FUNDS</b>	<b>\$ 101,246,836</b>	<b>\$ 114,685,806</b>	<b>\$ 148,643,058</b>	<b>\$ 161,186,867</b>

<sup>(1)</sup> Amended Budget reported as of May 31, 2019



**FY 2017 - FY 2020**  
**EXPENDITURES/EXPENSES SUMMARY BY FUND - ALL FUNDS**

<b>FUND</b>	<b>FY 2017 ACTUAL</b>	<b>FY 2018 ACTUAL</b>	<b>FY 2019 AMENDED <sup>(1)</sup></b>	<b>FY 2020 BUDGET</b>	<b>TRANSFERS</b>	<b>FY 2020 BUDGET (LESS TRANSFERS)</b>
GENERAL FUND	\$ 59,358,687	\$ 69,808,983	\$ 72,315,098	\$ 71,602,899	\$ 1,451,702	\$ 70,151,197
RECREATION TRUST	310,335	400,456	555,500	450,500	20,000	430,500
ROADS	1,381,075	1,530,820	2,006,050	2,131,846	-	2,131,846
UNDERGROUND UTILITY TRUST	-	-	-	50,300	-	50,300
BUILDING	-	-	-	3,178,602	-	3,178,602
POLICE OFFICERS' TRAINING	16,101	21,592	40,050	25,050	-	25,050
FEDERAL FORFEITURE	116,126	222,508	428,898	597,242	-	597,242
STATE FORFEITURE	63,804	81,624	124,000	124,000	-	124,000
SHIP	276	1,972	138,479	-	-	-
CDBG	29,578	387,714	817,723	657,682	-	657,682
NSP1	48,789	3,419	400,147	404,188	-	404,188
HOME REHABILITATION	206	223,615	-	-	-	-
PUBLIC SAFETY IMPACT FEE	1,590	268,963	164,900	20,500	-	20,500
GENERAL OBLIG. REFUND. BONDS, SERIES 2016	1,477,276	1,476,410	1,477,750	1,473,500	-	1,473,500
GENERAL OBLIG. BONDS, SERIES 2019	-	-	-	655,803	-	655,803
GENERAL CAPITAL PROJECTS	1,219,638	1,743,491	9,157,000	7,700,000	-	7,700,000
GENERAL OBLIGATION BONDS PROCEEDS 2019	-	-	9,995,288	6,758,679	-	6,758,679
STORMWATER UTILITY	1,805,248	1,613,594	2,447,817	2,288,999	-	2,288,999
WATER/WASTEWATER OPERATIONS AND MAINT.	20,959,410	18,757,135	28,008,258	35,696,477	15,905,355	19,791,122
WATER/WASTEWATER CONNECTION FEES	66,122	131,947	1,002,000	502,000	-	502,000
WATER/WASTEWATER RENEWAL AND REPL.	4,109,034	3,282,046	15,644,500	22,742,500	-	22,742,500
INSURANCE	2,556,774	1,843,621	3,919,600	4,126,100	-	4,126,100
<b>TOTAL EXPENDITURES/EXPENSES - ALL FUNDS</b>	<b>\$ 93,520,069</b>	<b>\$ 101,799,910</b>	<b>\$ 148,643,058</b>	<b>\$ 161,186,867</b>	<b>\$ 17,377,057</b>	<b>\$ 143,809,810</b>

<sup>(1)</sup> Amended Budget reported as of May 31, 2019



**FY 2017 - FY 2020**  
**REVENUES AND EXPENDITURES/EXPENSES SUMMARY - ALL FUNDS**

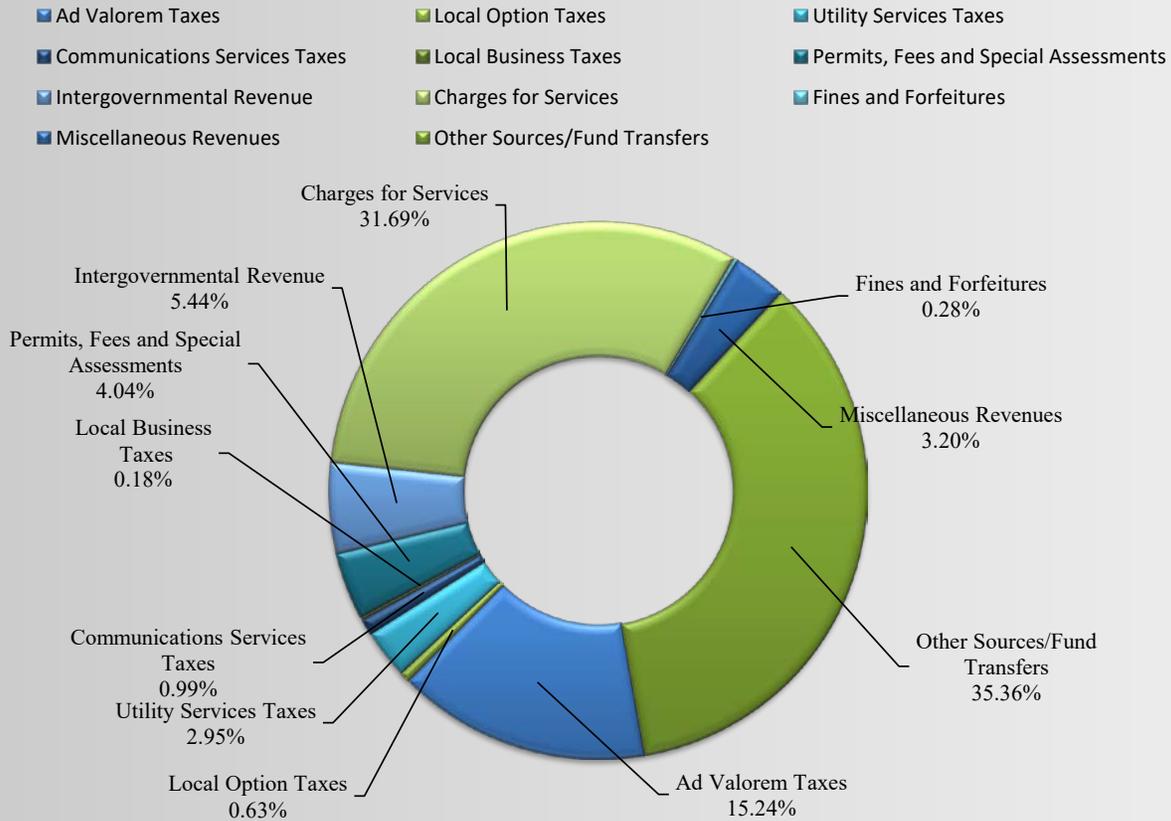
	<b>FY 2017 ACTUAL</b>	<b>FY 2018 ACTUAL</b>	<b>FY 2019 AMENDED <sup>(1)</sup></b>	<b>FY 2020 BUDGET</b>	<b>% OF TOTAL</b>	<b>FY 2019- 2020</b>
<b>REVENUES BY SOURCE</b>						
Ad Valorem Taxes	\$ 17,564,660	\$ 19,434,073	\$ 20,877,500	\$ 24,563,753	15.24%	17.66%
Local Option Taxes	1,034,452	1,045,842	1,010,000	1,010,000	0.63%	0.00%
Utility Services Taxes	4,858,865	4,982,494	4,669,000	4,762,000	2.95%	1.99%
Communications Services Taxes	1,862,318	1,815,786	1,800,000	1,600,000	0.99%	-11.11%
Local Business Taxes	299,776	303,225	298,000	298,000	0.18%	0.00%
Permits, Fees and Special Assessments	7,772,303	9,541,775	6,383,132	6,510,655	4.04%	2.00%
Intergovernmental Revenue	6,720,111	7,659,271	9,370,195	8,772,775	5.44%	-6.38%
Charges for Services	45,746,001	50,199,456	50,237,066	51,083,431	31.69%	1.68%
Fines and Forfeitures	889,820	1,179,347	378,500	453,500	0.28%	19.82%
Miscellaneous Revenues	4,309,386	4,580,900	4,373,465	5,155,836	3.20%	17.89%
Other Sources/Fund Transfers	10,189,144	13,943,637	49,246,200	56,976,917	35.36%	15.70%
<b>TOTAL REVENUES</b>	<b>\$ 101,246,836</b>	<b>\$ 114,685,806</b>	<b>\$ 148,643,058</b>	<b>\$ 161,186,867</b>	<b>100.00%</b>	<b>8.44%</b>
<b>EXPENDITURES/EXPENSES BY OBJECT</b>						
Personal Services	\$ 56,307,640	\$ 52,875,496	\$ 66,033,695	\$ 68,178,305	42.30%	3.25%
Operating	19,697,139	23,711,331	24,473,487	24,802,295	15.39%	1.34%
Capital	3,897,544	4,814,589	40,115,756	41,441,128	25.71%	3.30%
Debt Service	1,848,041	2,048,948	3,242,585	3,532,392	2.19%	8.94%
Grants and Aid	2,663,864	3,642,238	4,116,528	4,475,690	2.78%	8.72%
Transfers/Contingency	9,105,841	14,707,308	10,661,007	18,757,057	11.63%	75.94%
<b>TOTAL EXPENDITURES/EXPENSES</b>	<b>\$ 93,520,069</b>	<b>\$ 101,799,910</b>	<b>\$ 148,643,058</b>	<b>\$ 161,186,867</b>	<b>100.00%</b>	<b>8.44%</b>

<sup>(1)</sup> Amended Budget reported as of May 31, 2019

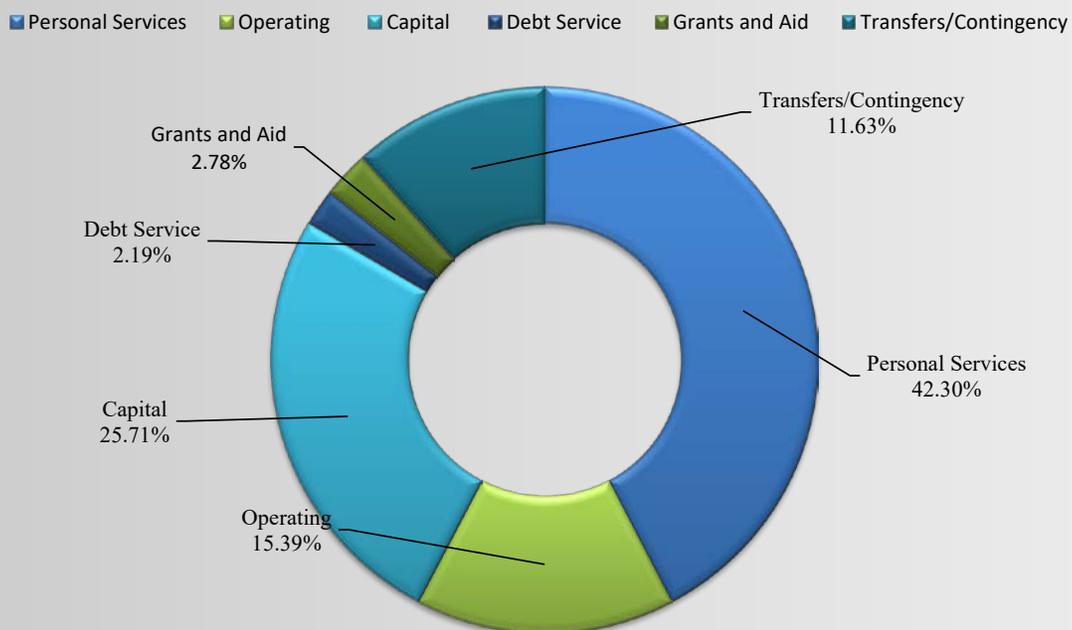


**FY 2020 REVENUES AND EXPENDITURES/EXPENSES SUMMARY - ALL FUNDS**

**FY 2020 Revenues by Source - All Funds**



**FY 2020 Expenditures/Expenses by Object - All Funds**



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# General Fund





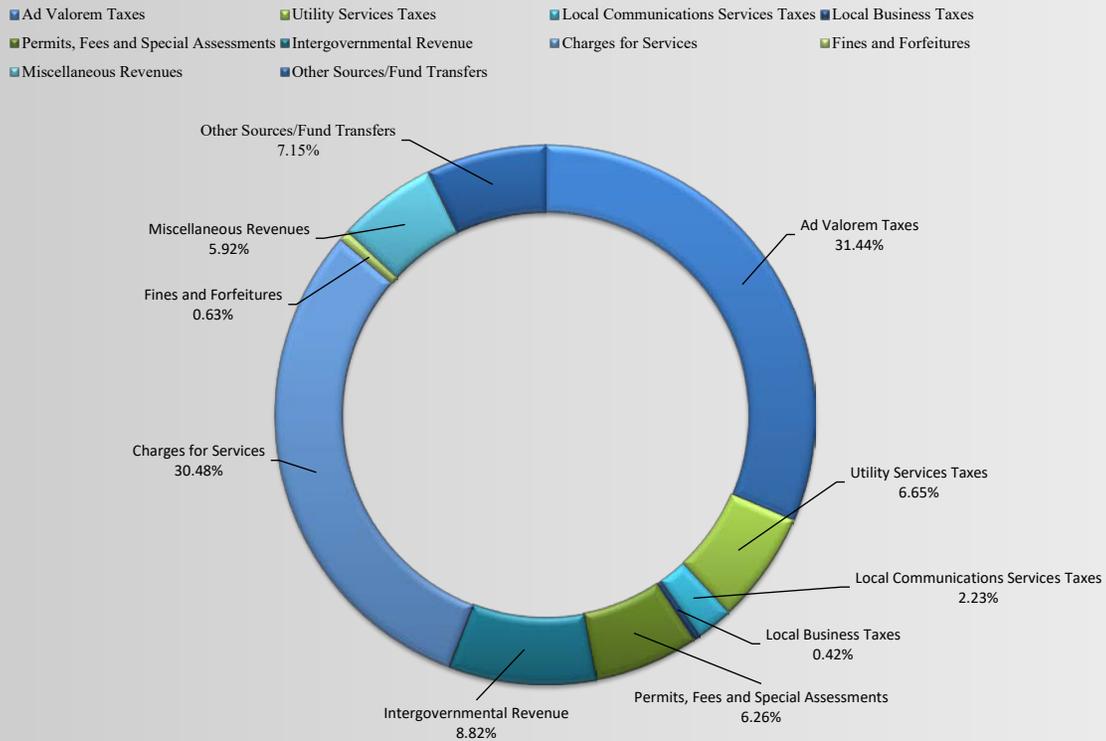
**FY 2017 - FY 2020**  
**REVENUES AND EXPENDITURES SUMMARY - GENERAL FUND**

	<b>FY 2017 ACTUAL</b>	<b>FY 2018 ACTUAL</b>	<b>FY 2019 AMENDED <sup>(1)</sup></b>	<b>FY 2020 BUDGET</b>	<b>% OF TOTAL</b>	<b>% +/- FROM FY 2019 - 2020</b>
<b>REVENUES BY SOURCE</b>						
Ad Valorem Taxes	\$ 16,062,719	\$ 17,945,784	\$ 19,400,000	\$ 22,510,000	31.44%	16.03%
Utility Services Taxes	4,858,865	4,982,494	4,669,000	4,762,000	6.65%	1.99%
Local Communications Services Taxes	1,862,318	1,815,786	1,800,000	1,600,000	2.23%	-11.11%
Local Business Taxes	299,776	303,225	298,000	298,000	0.42%	0.00%
Permits, Fees and Special Assessments	6,825,464	8,511,876	5,963,132	4,482,755	6.26%	-24.83%
Intergovernmental Revenue	5,910,263	6,386,972	5,876,818	6,311,818	8.82%	7.40%
Charges for Services	17,906,055	20,446,921	20,834,000	21,823,400	30.48%	4.75%
Fines and Forfeitures	559,094	513,358	378,500	453,500	0.63%	19.82%
Miscellaneous Revenues	2,974,427	3,266,758	3,706,596	4,237,559	5.92%	14.32%
Other Sources/Fund Transfers	2,750,742	1,815,350	9,389,052	5,123,867	7.15%	-45.43%
<b>TOTAL REVENUES</b>	<b>\$ 60,009,723</b>	<b>\$ 65,988,524</b>	<b>\$ 72,315,098</b>	<b>\$ 71,602,899</b>	<b>100.00%</b>	<b>-0.98%</b>
<b>EXPENDITURES BY OBJECT</b>						
Personal Services	\$ 45,379,672	\$ 48,001,458	\$ 53,136,610	\$ 52,977,215	73.99%	-0.30%
Operating	7,833,981	10,981,305	11,298,868	10,452,697	14.60%	-7.49%
Capital	1,363,965	1,853,473	3,312,722	2,234,557	3.12%	-32.55%
Debt Service	202,215	443,588	410,326	242,989	0.34%	-40.78%
Grants and Aid	2,649,047	3,113,463	3,429,343	3,993,739	5.58%	16.46%
Transfers/Contingency	1,929,807	5,415,696	727,229	1,701,702	2.37%	134.00%
<b>TOTAL EXPENDITURES</b>	<b>\$ 59,358,687</b>	<b>\$ 69,808,983</b>	<b>\$ 72,315,098</b>	<b>\$ 71,602,899</b>	<b>100.00%</b>	<b>-0.98%</b>

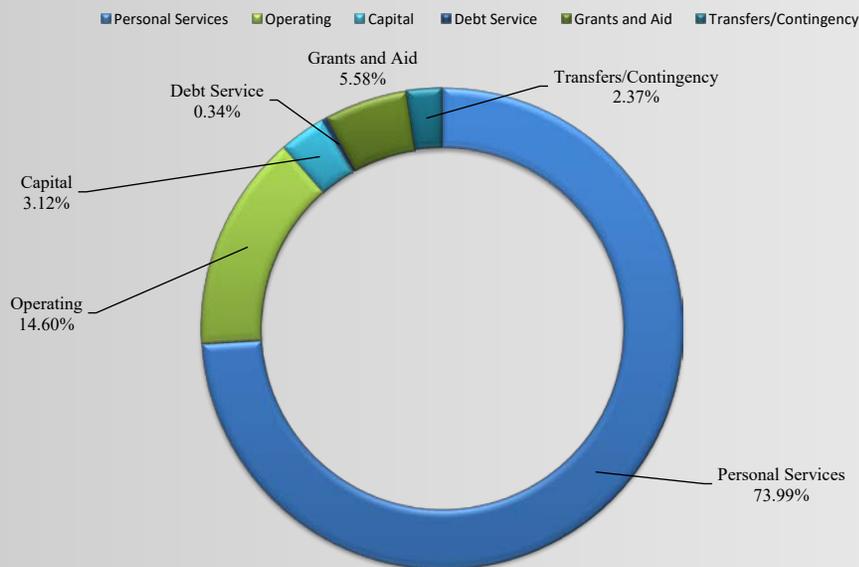
<sup>(1)</sup> Amended Budget reported as of May 31, 2019

**FY 2020 REVENUES AND EXPENDITURES SUMMARY - GENERAL FUND**

**FY 2020 Revenues by Source - General Fund**



**FY 2020 Expenditures by Object - General Fund**





**GENERAL FUND  
REVENUES**

ACCOUNT NUMBER	REVENUE CLASSIFICATION	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 AMENDED	FY 2020 BUDGET
001-0000-311.10-01	REAL & PERSONAL PROPERTY	\$ 16,022,565	\$ 17,879,476	\$ 19,400,000	\$ 22,510,000
001-0000-311.20-01	DELINQUENT TAXES	20,722	39,310	-	-
001-0000-311.20-02	INTEREST INC - AD VALOREM	19,432	26,998	-	-
	<b>AD VALOREM TAXES</b>	<b>16,062,719</b>	<b>17,945,784</b>	<b>19,400,000</b>	<b>22,510,000</b>
001-0000-314.10-01	ELECTRIC	3,746,229	3,862,458	3,600,000	3,690,000
001-0000-314.30-01	WATER	1,038,932	1,041,155	1,000,000	1,000,000
001-0000-314.80-01	PEOPLE'S GAS	15,846	18,851	17,000	17,000
001-0000-314.80-04	AMERIGAS EAGLE	19,316	22,946	20,000	20,000
001-0000-314.80-10	PROPANE OTHER	38,542	37,084	32,000	35,000
	<b>UTILITY SERVICE TAXES</b>	<b>4,858,865</b>	<b>4,982,494</b>	<b>4,669,000</b>	<b>4,762,000</b>
001-0000-315.10-01	<b>LOCAL COMMUNICATIONS SERVICES TAX</b>	<b>1,862,318</b>	<b>1,815,786</b>	<b>1,800,000</b>	<b>1,600,000</b>
001-0000-316.10-01	LOCAL BUSINESS TAX	290,733	292,479	290,000	290,000
001-0000-316.10-02	LOCAL BUSINESS TAX - LATE FEES	5,043	6,766	5,000	5,000
001-0000-316.10-03	LOCAL BUSINESS TAX - ADMIN FEE	4,000	3,980	3,000	3,000
	<b>LOCAL BUSINESS TAXES</b>	<b>299,776</b>	<b>303,225</b>	<b>298,000</b>	<b>298,000</b>
001-0000-322.10-01	BUILDING PERMITS	1,301,562	2,568,198	1,000,000	-
001-0000-322.10-02	ELECTRICAL PERMITS	341,996	571,834	250,000	-
001-0000-322.10-03	PLUMBING PERMITS	196,359	369,528	150,000	-
001-0000-322.10-04	ENGINEERING PERMITS	236,597	137,972	100,000	105,000
001-0000-322.10-06	INSPECTION-ENG	5,483	-	-	-
001-0000-322.10-07	SITE PLANS	42,935	10,275	20,000	15,000
001-0000-322.10-08	MECHANICAL PERMITS	241,617	426,516	100,000	-
001-0000-322.10-09	CERTIFICATES OF OCCUPANCY	6,800	20,700	7,000	-
001-0000-322.10-11	BACKFLOW PREVENTER CERTIFICATIONS	-	35,324	40,000	-
001-0000-329.10-03	TREE REMOVAL	5,130	2,700	3,000	3,000
001-0000-329.10-04	ALCOH BEV - CITY	3,308	2,850	3,000	3,000
001-0000-329.10-06	FIRE	40,722	38,097	35,000	35,000
001-0000-329.10-08	FIRE - ANNUAL	73,951	83,040	60,000	70,000
001-0000-329.10-12	RE-INSPECT (ALL)	7,800	22,375	7,000	-
001-0000-329.10-13	MATERIALS REGISTRATION	1,200	1,800	-	-
001-0000-329.10-14	NON-EXCLUSIVE FRANCHISE RENEWAL	150	450	150	150
001-0000-329.10-15	ECONOMIC DEVELOPMENT - MISC. FEES	-	550	-	-
	<b>LICENSES AND PERMITS</b>	<b>2,505,610</b>	<b>4,292,209</b>	<b>1,775,150</b>	<b>231,150</b>
001-0000-323.10-01	ELECTRIC	2,740,965	2,744,027	2,700,000	2,700,000
001-0000-323.40-01	GAS	29,729	30,887	28,000	28,000
001-0000-323.70-08	WASTE MANAGEMENT	1,320,930	1,346,952	1,371,982	1,429,605
001-0000-323.70-09	NON-EXCLUSIVE FRANCHISE FEE	176,230	45,801	36,000	42,000
001-0000-323.90-01	TOWING	52,000	52,000	52,000	52,000
	<b>FRANCHISE FEES</b>	<b>4,319,854</b>	<b>4,219,667</b>	<b>4,187,982</b>	<b>4,251,605</b>



**GENERAL FUND  
REVENUES**

ACCOUNT NUMBER	REVENUE CLASSIFICATION	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 AMENDED	FY 2020 BUDGET
001-0000-331.20-01	ORG CRIME DRUG ENF - OCDETF	28,963	30,059	-	-
001-0000-331.20-02	FEDERAL/HIDTA	11,409	18,350	-	-
001-0000-331.20-03	FED GRNT-HVE BICYCLE SAFE	9,991	10,780	-	-
001-0000-331.20-05	COPS HIRING GRANT	-	48,377	153,852	153,852
001-0000-331.20-06	MPD OCCUPANT PROTECTION	-	10,500	-	-
001-0000-331.20-14	FED GRANT-JAG GRANT 2014	5,335	-	-	-
001-0000-332.10-02	FEDERAL GRANTS - BPV (VEST)	10,863	7,613	-	-
001-0000-332.10-03	FEDERAL GRANT - FEMA	-	29,969	-	-
001-0000-332.10-05	VICTIM ADVOCATE (VOCA/BYRNE)	61,015	54,764	58,466	58,466
001-0000-332.10-09	JAG GRANT	-	5,394	10,000	-
001-0000-332.10-22	HIDTA/OCDETF REIMBURSEMENT	22,596	17,715	14,500	14,500
001-0000-332.10-29	BC HEALTHCARE COALITION	-	1,190	-	-
001-0000-332.10-30	FEMA-PASS THRU REIMB/USAR	-	83,211	-	-
001-0000-332.10-31	JAG -E GRANT - S DOUGLAS OT	-	4,612	-	-
	<b>FEDERAL GRANTS</b>	<b>150,172</b>	<b>322,534</b>	<b>236,818</b>	<b>226,818</b>
001-0000-335.12-10	SALES TAX (REVENUE SHARING)	1,693,091	1,782,325	1,600,000	1,800,000
001-0000-335.14-00	MOBILE HOME LICENSES	20,053	17,959	20,000	20,000
001-0000-335.15-00	BEVERAGE LICENSES	21,791	20,766	20,000	20,000
001-0000-335.18-00	HALF-CENT SALES TAX	3,713,620	3,924,372	3,750,000	3,950,000
001-0000-335.23-00	FIREFIGHTERS SUPPLEMENTAL	51,097	43,527	38,000	38,000
001-0000-335.25-00	SEMINOLE COMPACT	114,679	126,920	90,000	135,000
001-0000-335.41-00	REBATE MOTOR FUEL	36,028	35,754	32,000	32,000
	<b>STATE SHARED REVENUES/GRANT</b>	<b>5,650,359</b>	<b>5,951,623</b>	<b>5,550,000</b>	<b>5,995,000</b>
001-0000-337.90-09	BROWARD COUNTY SWIM CENTRAL	55,436	51,852	40,000	40,000
001-0000-338.20-01	BUSINESS TAX RECEIPTS	54,296	60,963	50,000	50,000
	<b>COUNTY SHARED REVENUES</b>	<b>109,732</b>	<b>112,815</b>	<b>90,000</b>	<b>90,000</b>
001-0000-341.10-01	FEES - PLAT FILING	5,450	2,650	5,000	5,000
001-0000-341.20-01	ZONING FEES	3,925	2,625	3,000	3,000
001-0000-341.20-02	BOARD OF ADJUSTMENT FEES	2,364	1,542	2,000	2,000
001-0000-341.20-05	REGISTER FORECLOSED PROP	8,050	5,950	6,000	6,000
001-0000-341.20-06	MISC BLDG DEPT	67,647	70,638	65,000	-
001-0000-341.30-01	SALE OF PUBLICATIONS	611	767	500	500
	<b>GENERAL GOVERNMENT</b>	<b>88,047</b>	<b>84,172</b>	<b>81,500</b>	<b>16,500</b>
001-0000-325.20-10	FIRE RESCUE ASSESSMENT	6,566,692	8,900,124	8,600,000	8,800,000
001-0000-342.10-01	POLICE EXTRA DETAIL	463,829	463,826	400,000	400,000
001-0000-342.10-02	POLICE CHARGES	123	101	100	100
001-0000-342.10-04	FEES/ALARM ORDINANCE	3,550	2,600	3,000	3,000
001-0000-342.10-07	FEES/FINGERPRINTING	-	-	-	15,000
001-0000-342.20-03	POLICE OFFICER RESOURCE PROGRAM	185,008	189,606	240,000	218,400
001-0000-342.31-05	AMBULANCE TRANSPORT FEES	1,312,841	1,087,390	1,250,000	1,200,000
001-0000-342.31-07	FIRE RESCUE FEES - COCONUT CREEK	8,500,000	8,935,000	9,543,000	10,400,000
001-0000-342.xx-xx	MISCELLANEOUS	6,335	10,594	3,000	5,000
001-0000-343.40-01	SOLID WASTE CONTRACT	131,610	155,866	130,000	130,000
001-0000-343.90-01	LOT CLEARING/NUISANCE ABATEMENT	21,918	8,153	20,000	10,000
	<b>PUBLIC SAFETY REVENUES</b>	<b>17,191,906</b>	<b>19,753,260</b>	<b>20,189,100</b>	<b>21,181,500</b>



**GENERAL FUND  
REVENUES**

ACCOUNT NUMBER	REVENUE CLASSIFICATION	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 AMENDED	FY 2020 BUDGET
001-0000-347.24-01	CONCESSIONS	43,665	38,405	45,000	40,000
001-0000-347.24-02	RENTAL - CALYPSO COVE	53,632	45,531	50,000	50,000
001-0000-347.29-01	RECREATION FACILITIES USE	41,655	51,833	40,000	45,000
001-0000-347.29-02	TAXABLE RECREATION FEE	198,237	176,000	175,000	225,000
001-0000-347.29-03	NON-TAXABLE RECREATION FEES	30,543	25,070	25,000	25,000
001-0000-347.29-xx	PROGRAM ACTIVITIES FEES	218,496	243,322	208,400	220,400
001-0000-347.29-06	PROG ACTIVITY - CLASS	32,783	29,328	20,000	20,000
001-0000-347.29-07	FEES/MGT GOLF CLASSIC	7,091	-	-	-
	<b>CULTURE AND RECREATION</b>	<b>626,102</b>	<b>609,489</b>	<b>563,400</b>	<b>625,400</b>
001-0000-351.10-01	COURT FINES	268,279	329,135	225,000	275,000
001-0000-354.10-01	PARKING VIOLATIONS	4,800	4,505	3,000	3,000
001-0000-354.10-02	CODE VIOLATIONS	873	125	500	500
001-0000-354.10-03	SPECIAL MAGISTRATE - CODE VIOLATIONS	283,917	178,943	150,000	175,000
001-0000-354.10-05	RED LIGHT CAMERA	1,225	650	-	-
	<b>FINES AND FORFEITURES</b>	<b>559,094</b>	<b>513,358</b>	<b>378,500</b>	<b>453,500</b>
001-0000-361.XX-XX	INVESTMENT/INTEREST INCOME	350,933	275,775	150,000	200,000
001-0000-364.41-01	SALE OF SURPLUS EQUIPMENT	-	28,730	30,000	25,000
001-0000-366.90-91	CONTRIBUTION - NATIONAL NIGHT OUT	2,000	2,500	2,000	2,000
001-0000-366.91-02	COPS & KIDS	16,535	17,672	17,000	12,000
001-0000-366.91-03	PD HOMELESS OUTREACH - TD	2,500	-	-	-
001-0000-369.10-02	WATER & WASTEWATER COST ALLOCATION	909,260	926,536	1,346,528	1,383,270
001-0000-369.10-03	STORMWATER COST ALLOCATION	250,000	254,750	399,081	410,654
001-0000-369.10-04	BUILDING COST ALLOCATION	-	-	-	298,393
001-0000-369.30-01	REFUND PRIOR YEAR EXPEND	40,414	9,421	-	-
001-0000-369.90-XX	OTHER MISCELLANEOUS REVENUES	74,809	212,891	70,000	70,000
001-0000-369.90-12	LIEN INQUIRY FEES	70,410	74,730	60,000	120,000
001-0000-369.90-16	ADVERTISING PROCEEDS - MINIBUSES	1,500	1,500	800	1,500
001-0000-369.90-17	ADVERTISING PROCEEDS - BUS SHELTERS	4,089	1,001	1,000	1,000
001-0000-369.90-18	ADVERTISING PROCEEDS - BUS BENCHES	15,706	14,739	10,000	10,000
001-0000-369.90-20	RECYCLING PROCEEDS	79,117	47,248	-	-
001-0000-369.90-29	REIMBURSEMENT FROM CRA	751,036	1,013,523	1,281,798	1,368,422
001-0000-369.90-38	ADMIN FEE - SPEC MASTER	20,800	14,820	10,000	10,000
001-0000-369.90-41	REIMBURSEMENT FROM NWFP SR CTR	20,836	22,629	24,389	25,320
001-0000-369.90-49	STATE SURCHARGE RETAIN - BLDG	5,246	9,970	4,000	-
001-0000-369.91-03	AZTEC RV RESORT AGREEMENT	359,236	338,323	300,000	300,000
	<b>MISCELLANEOUS REVENUES</b>	<b>2,974,427</b>	<b>3,266,758</b>	<b>3,706,596</b>	<b>4,237,559</b>



**GENERAL FUND  
REVENUES**

ACCOUNT NUMBER	REVENUE CLASSIFICATION	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 AMENDED	FY 2020 BUDGET
001-0000-382.10-01	WATER & WASTEWATER - ROI ALLOCATION	1,781,501	1,815,350	1,851,657	1,905,355
001-0000-383.10-02	FIRE LEASE	969,241	-	-	-
001-0000-389.10-01	<b>GENERAL FUND - FUND BALANCE</b>				
	EMERGENCY PREPAREDNESS	-	-	750,000	-
	HEALTH INSURANCE	-	-	250,000	-
	OTHER INSURANCE	-	-	500,000	-
	VEHICLE REPLACEMENT	-	-	500,000	-
	CAPITAL PROJECTS - OTHER	-	-	106,000	-
	COMPUTER EQUIPMENT	-	-	143,000	-
	OTHER - PD HOMELESS OUTREACH	-	-	2,193	-
	UNASSIGNED	-	-	4,205,906	1,726,810
	COMMITTED	-	-	10,000	10,000
001-0000-389.10-10	GENERAL FD BUILDING DEPT RESERVE	-	-	1,050,296	1,451,702
	GENERAL FD TREE PRESERVATION RESERVE	-	-	20,000	30,000
	<b>OTHER SOURCES/FUND TRANSFERS</b>	<b>2,750,742</b>	<b>1,815,350</b>	<b>9,389,052</b>	<b>5,123,867</b>
	<b>TOTAL REVENUES</b>	<b>60,009,723</b>	<b>\$ 65,988,524</b>	<b>\$ 72,315,098</b>	<b>\$ 71,602,899</b>



**SUMMARY OF GENERAL FUND EXPENDITURES**

DEPARTMENT / DIVISION	NUMBER OF PERSONNEL	PERSONAL SERVICES	OPERATING EXPENDITURES/	CAPITAL OUTLAY	TOTAL EXPENDITURES
CITY COMMISSION	5	\$ 355,984	\$ 207,634	\$ -	\$ 563,618
CITY MANAGER	10	1,372,933	107,615	-	1,480,548
FINANCE:					
ACCOUNTING	9	1,176,347	154,591	-	1,330,938
PURCHASING	5	497,875	24,900	-	522,775
<b>FINANCE TOTAL</b>	<b>14</b>	<b>1,674,222</b>	<b>179,491</b>	<b>-</b>	<b>1,853,713</b>
NON-DEPARTMENTAL	-	1,644,420	9,715,094	300,000	11,659,514
HUMAN RESOURCES	7	798,907	136,956	-	935,863
DEVELOPMENT SERVICES	9	821,094	161,800	-	982,894
CITY CLERK	7	734,010	277,050	-	1,011,060
CITY ATTORNEY	2	375,495	70,180	17,757	463,432
POLICE	153	19,909,793	1,169,524	578,800	21,658,117
FIRE	128	18,475,731	1,443,735	1,124,500	21,043,966
INFORMATION TECHNOLOGY	6	789,822	189,905	15,000	994,727
PUBLIC WORKS:					
ADMINISTRATION	6	717,238	82,000	30,000	829,238
BUILDINGS	9	819,356	819,300	40,000	1,678,656
GARAGE	9	851,043	594,100	38,000	1,483,143
<b>PUBLIC WORKS TOTAL</b>	<b>24</b>	<b>2,387,637</b>	<b>1,495,400</b>	<b>108,000</b>	<b>3,991,037</b>
PARKS & RECREATION:					
ADMINISTRATION	4	501,709	66,453	3,500	571,662
RECREATION/SPECIAL ACTIVITIES	30	346,519	197,300	-	543,819
PARKS AND GROUNDS MAINT.	30	2,090,162	856,170	87,000	3,033,332
AQUATICS	41	698,777	116,820	-	815,597
<b>PARKS &amp; RECREATION TOTAL</b>	<b>105</b>	<b>3,637,167</b>	<b>1,236,743</b>	<b>90,500</b>	<b>4,964,410</b>
<b>GENERAL FUND TOTAL</b>	<b>470</b>	<b>\$ 52,977,215</b>	<b>\$ 16,391,127</b>	<b>\$ 2,234,557</b>	<b>\$ 71,602,899</b>

Notes:

\* - Includes operating expenditures, debt service, transfers, fund balance, and grants and aids categories.

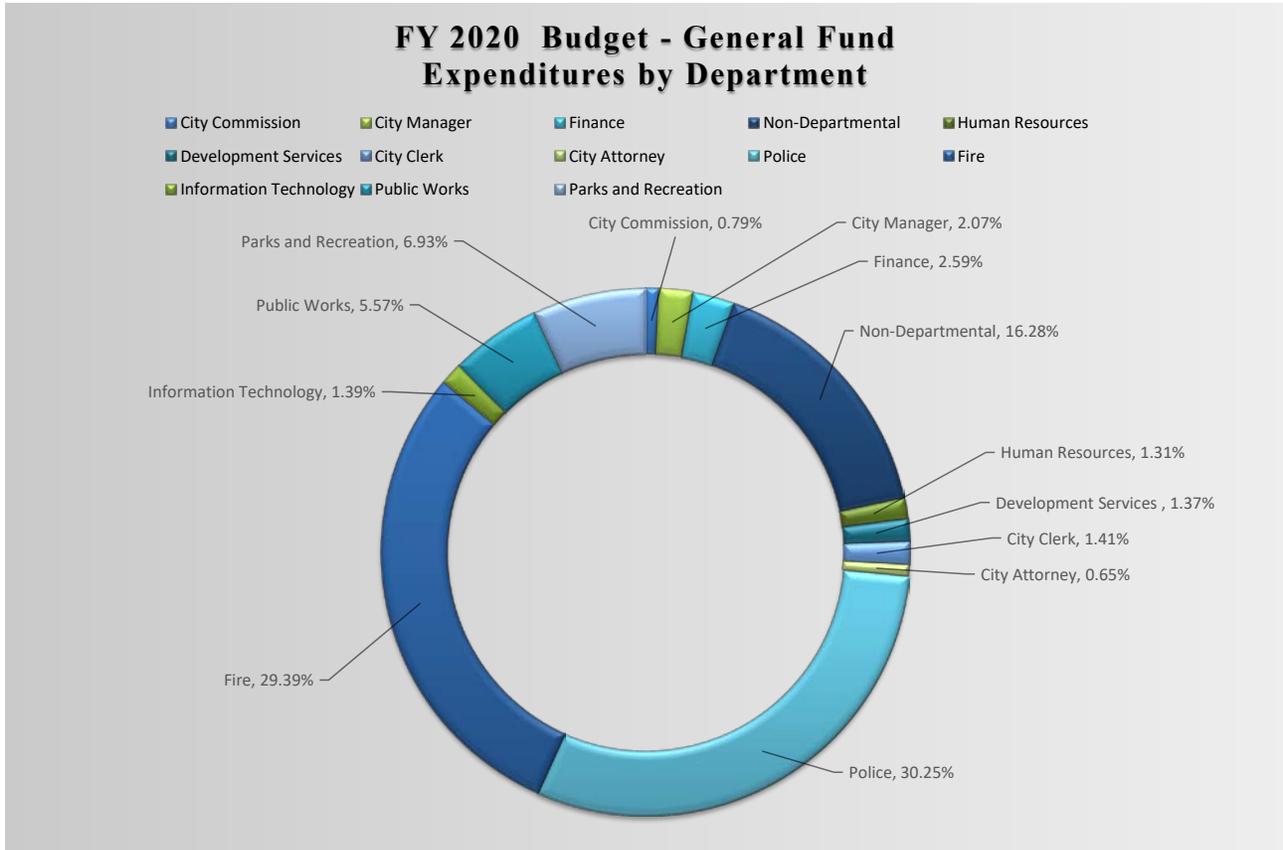


**FY 2017 - FY 2020 - GENERAL FUND**  
**EXPENDITURES SUMMARY BY DEPARTMENT**

<b>DEPARTMENT</b>	<b>FY 2017 ACTUAL</b>	<b>FY 2018 ACTUAL</b>	<b>FY 2019 AMENDED <sup>(1)</sup></b>	<b>FY 2020 BUDGET</b>	<b>% +/- FROM FY 2019- 2020</b>
CITY COMMISSION	\$ 415,881	\$ 434,354	\$ 659,741	\$ 563,618	-14.57%
CITY MANAGER	718,238	939,669	1,334,238	1,480,548	10.97%
FINANCE:					
ACCOUNTING	1,055,536	1,107,387	1,272,803	1,330,938	4.57%
PURCHASING	380,973	399,106	529,973	522,775	-1.36%
<b>FINANCE TOTAL</b>	<b>1,436,509</b>	<b>1,506,493</b>	<b>1,802,776</b>	<b>1,853,713</b>	<b>2.83%</b>
NON-DEPARTMENTAL	8,399,939	15,261,223	9,385,305	11,659,514	24.23%
HUMAN RESOURCES	796,245	903,600	953,911	935,863	-1.89%
DEVELOPMENT SERVICES	740,561	581,536	1,067,361	982,894	-7.91%
CITY CLERK	806,758	793,537	991,518	1,011,060	1.97%
CITY ATTORNEY	332,764	423,657	570,752	463,432	-18.80%
POLICE	18,848,266	19,891,847	22,265,196	21,658,117	-2.73%
FIRE	17,626,564	19,394,497	20,624,027	21,043,966	2.04%
BUILDING	1,167,006	1,477,429	2,663,296	-	-100.00%
INFORMATION TECHNOLOGY	868,040	900,127	954,063	994,727	4.26%
PUBLIC WORKS:					
ADMINISTRATION	425,496	532,025	640,029	829,238	29.56%
BUILDINGS	1,353,131	1,381,377	1,874,704	1,678,656	-10.46%
GARAGE	1,187,628	1,192,369	1,482,331	1,483,143	0.05%
<b>PUBLIC WORKS TOTAL</b>	<b>2,966,255</b>	<b>3,105,771</b>	<b>3,997,064</b>	<b>3,991,037</b>	<b>-0.15%</b>
PARKS AND RECREATION:					
ADMINISTRATION	487,760	530,073	561,752	571,662	1.76%
SPECIAL ACTIVITIES	450,243	490,202	533,059	543,819	2.02%
PARKS AND GROUNDS MAINT.	2,569,864	2,453,434	3,163,771	3,033,332	-4.12%
AQUATICS	727,794	721,534	787,268	815,597	3.60%
<b>PARKS AND RECREATION TOTAL</b>	<b>4,235,661</b>	<b>4,195,243</b>	<b>5,045,850</b>	<b>4,964,410</b>	<b>-1.61%</b>
<b>TOTAL GENERAL FUND</b>	<b>\$ 59,358,687</b>	<b>\$ 69,808,983</b>	<b>\$ 72,315,098</b>	<b>\$ 71,602,899</b>	<b>-0.98%</b>

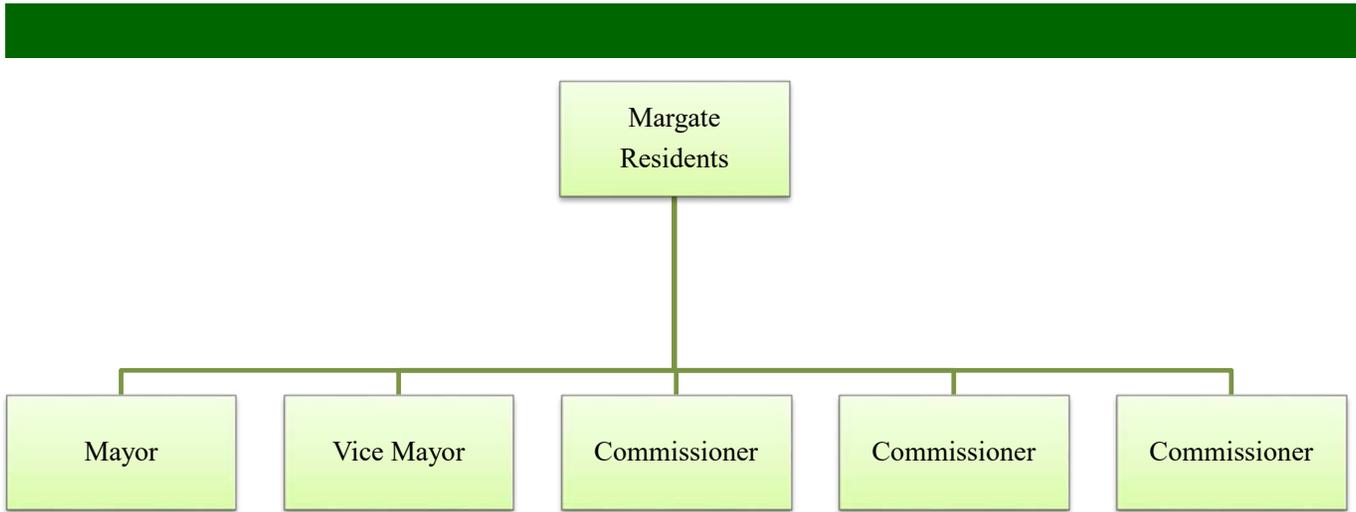
<sup>(1)</sup> Amended Budget reported as of May 31, 2019

**FY 2020 BUDGET - GENERAL FUND  
EXPENDITURES BY DEPARTMENT**





**CITY COMMISSION**



**POSITION SUMMARY**

<b>Position Title</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>
Mayor	1	1	1	1	1
Vice Mayor	1	1	1	1	1
Commissioner	3	3	3	3	3
<b>Total Positions</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>



**CITY COMMISSION**

**COST CENTER (0110)**

**PROGRAM DESCRIPTION**

The City Commission is the legislative body of the City and is comprised of five members who are elected at large by the voters of Margate for four year terms. Every November, the five Commissioners elect from among themselves a Mayor and a Vice Mayor to serve a one year term which may be up to two consecutive terms.

**BUDGET EXPENDITURES/EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Personal Services	\$ 247,822	\$ 277,319	\$ 358,378	\$ 355,984	\$ (2,394)	-0.67%
Operating Expenses	46,744	41,729	177,750	80,400	(97,350)	-54.77%
Grants and Aid	121,315	115,306	123,613	127,234	3,621	2.93%
<b>TOTAL</b>	<b>\$ 415,881</b>	<b>\$ 434,354</b>	<b>\$ 659,741</b>	<b>\$ 563,618</b>	<b>\$ (96,123)</b>	<b>-14.57%</b>



**CITY COMMISSION**

		<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>
		<b>ACTUAL</b>	<b>ACTUAL</b>	<b>AMENDED</b>	<b>BUDGET</b>
<b>PERSONAL SERVICES</b>					
001-0110-511.11-01	SAL & WAGES - EXECUTIVE	\$ 147,534	\$ 165,030	\$ 168,330	\$ 171,698
001-0110-511.15-07	SAL & WAGES-VEHICLE ALLOWANCE	2,611	(2,611)	-	18,000
001-0110-511.15-09	SAL & WAGES-PHONE ALLOWANCE	2,550	2,880	4,480	3,840
001-0110-511.15-12	SAL & WAGES- HEALTH ALLOWANCE	-	-	9,100	21,363
001-0110-511.21-01	CONTRIB-SS TAX(EMPLOYER)	8,784	9,496	11,279	13,324
001-0110-511.21-02	CONTRIB-MED TAX(EMPLOYER)	2,054	2,221	2,636	3,116
001-0110-511.22-01	FRS CONTRIB-EMPLOYER	50,304	58,275	76,853	77,849
001-0110-511.23-01	HEALTH & LIFE INS	33,985	42,028	85,700	46,794
	<b>TOTAL APPROPRIATION</b>	<b>\$ 247,822</b>	<b>\$ 277,319</b>	<b>\$ 358,378</b>	<b>\$ 355,984</b>

**OPERATING EXPENSES**

001-0110-511.30-01	OPERATING EXPENSE	\$ 200	\$ 600	\$ 1,500	\$ 1,500
001-0110-511.41-01	COMMUNICATIONS SVCS	2,298	2,563	2,500	2,500
001-0110-511.48-01	CERTIFICATE FRAMES	5,320	4,908	4,500	4,500
001-0110-511.48-02	PROMOTIONAL ACTIVITY	5,057	6,339	8,000	8,000
001-0110-511.48-11	HOME OF THE MONTH	-	800	1,500	1,500
001-0110-511.52-15	OPERATING SUPPLIES-OTHER	1,989	2,645	6,557	7,500
001-0110-511.52-36	MARGATE CITIZENS ACADEMY	1,478	1,214	2,000	2,000
001-0110-511.54-07	SUBS, MEMBSHP-LEAGUE DUES	13,687	14,164	16,193	17,900
001-0110-511.54-14	TRNG, TRVL, PERDIEM-PEERMAN	2,720	2,267	-	-
001-0110-511.54-16	TRNG, TRVL, PERDIEM-SIMONE	77	428	5,000	5,000
001-0110-511.54-17	TRNG, TRVL, PERDIEM-RUZZANO	3,485	195	5,000	5,000
001-0110-511.54-23	TRNG, TRVL, PERDIEM-CAGGIANO	3,663	3,360	5,000	5,000
001-0110-511.54-24	TRNG, TRVL, PERDIEM-SCHWARTZ	3,470	2,246	5,000	5,000
001-0110-511.54-25	TRNG, TRVL, PERDIEM-ARSERIO	-	-	5,000	5,000
001-0110-511.99-04	CITIZEN PROJECT INITIATIVES	3,300	-	110,000	10,000
	<b>TOTAL APPROPRIATION</b>	<b>\$ 46,744</b>	<b>\$ 41,729</b>	<b>\$ 177,750</b>	<b>\$ 80,400</b>

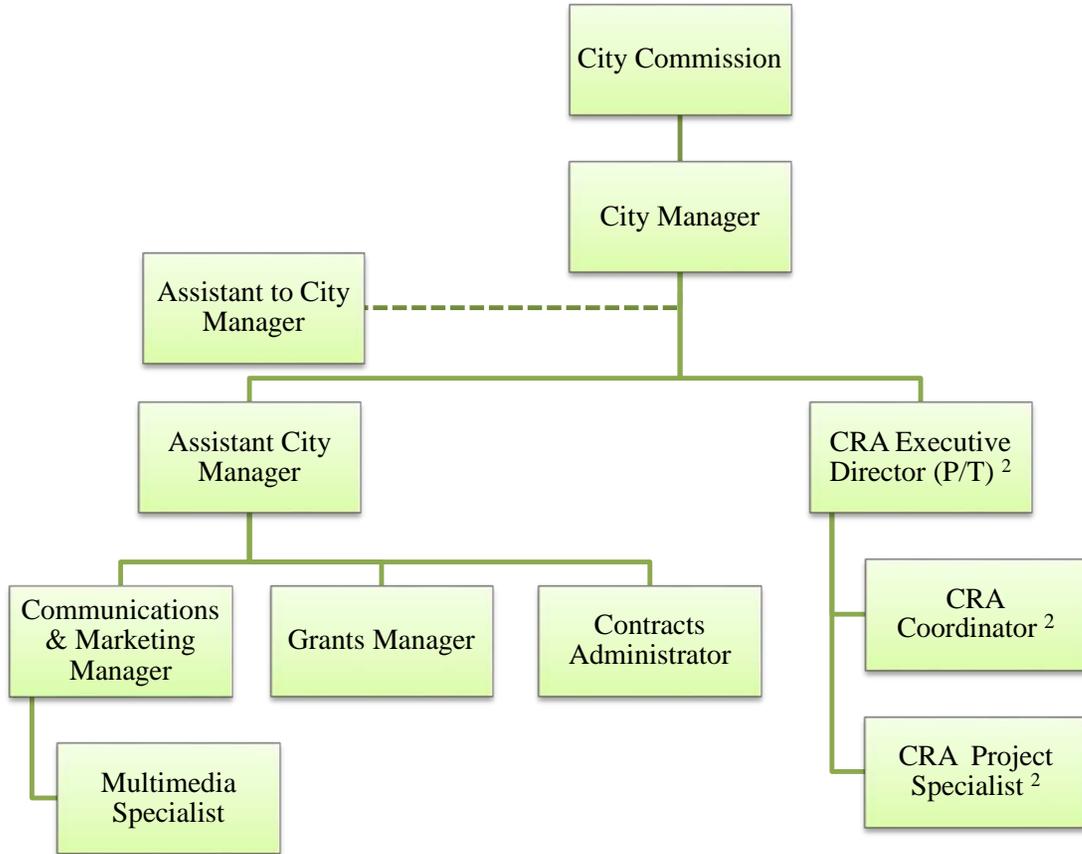
**GRANTS & AID**

001-0110-511.82-01	CONTRIB-NWFP SENIOR CTR	\$ 37,700	\$ 37,700	\$ 37,700	\$ 37,700
001-0110-511.82-02	AREA AGENCY ON AGING	40,815	43,222	43,913	49,034
001-0110-511.82-04	CONTRIB- CHILD SERVICES	5,000	5,000	-	1,000
001-0110-511.82-14	CONTRIB-RELAY FOR LIFE	2,000	2,000	2,000	2,000
001-0110-511.82-15	CITY COMMISSION-GENERAL DONATIONS	11,150	9,884	15,000	15,000
001-0110-511.82-17	RESIDENTS PROJ-L PEERMAN	7,150	-	-	-
001-0110-511.82-22	CONTRIB-READING PALS PROGRAM	10,000	10,000	15,000	15,000
001-0110-511.82-23	CONTRIB-MAYOR'S FITNESS CHALLENGE	7,500	5,000	5,000	5,000
001-0110-511.82-24	CONTRIB-CHALLENGER BASEBALL	-	-	2,500	2,500
001-0110-511.82-25	CONTRIB-SOS CHILDREN'S VILLAGE - FL	-	2,500	2,500	-
	<b>TOTAL APPROPRIATION</b>	<b>\$ 121,315</b>	<b>\$ 115,306</b>	<b>\$ 123,613</b>	<b>\$ 127,234</b>
	<b>TOTAL REQUESTED APPROPRIATIONS</b>	<b>\$ 415,881</b>	<b>\$ 434,354</b>	<b>\$ 659,741</b>	<b>\$ 563,618</b>



**CITY MANAGER**

**9 FULL TIME, 1 PART-TIME - 10 TOTAL**



**POSITION SUMMARY**

Position Title	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2020 Budget
City Manager	1	1	1	1	1
Assistant City Manager	-	1	1	1	1
Assistant to the City Manager <sup>1</sup>	1	1	-	-	1
CRA Executive Director (P/T) <sup>2</sup>	-	-	-	1	1
Executive Secretary/Paralegal <sup>1</sup>	1	1	1	1	1
Communications & Marketing Manager	-	1	1	1	1
Communications & Marketing Coordinator	1	1	-	-	-
Contracts Administrator	-	-	1	1	1
Multimedia Specialist	-	1	1	1	1
Grants Manager	-	1	1	1	1
CRA Coordinator <sup>2</sup>	-	-	1	1	1
CRA Project Specialist <sup>2</sup>	-	-	1	1	1
<b>Total Positions</b>	<b>4</b>	<b>8</b>	<b>9</b>	<b>10</b>	<b>10</b>

<sup>1</sup> Only 1 of 2 positions of Assistant to City Manager and Executive Secretary/Paralegal will be filled at any time.

<sup>2</sup> CRA Executive Director (P/T), CRA Coordinator, and CRA Project Specialist are funded 100% by CRA.



**CITY MANAGER**

**COST CENTER (0410)**

**PROGRAM DESCRIPTION**

The City Manager serves as the chief administrative and executive officer for the City of Margate. Duties and functions are specifically defined in Article IV of the Margate City Charter. Major responsibilities include, but are not limited to: preparing and submitting an annual budget and end of year financial report to the City Commission; ensuring all laws and ordinances are enforced; and recommending the adoption of measures as deemed necessary or expedient for the health, safety or welfare of the community or for the improvement of administrative services. The City Manager's Office, in conjunction with the Police and Fire Departments, is also responsible for public information dissemination and marketing.

**PROGRAM GOALS & OBJECTIVES**

The City Manager provides leadership and oversight to all City departments in order to address and achieve all six Strategic Plan Goals. The City Manager's Office works to provide the best services possible to residents and businesses through sound financial management and department oversight. In addition, the office provides support of the City image and identity through public information and marketing.

**BUDGET EXPENDITURES/EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Personal Services	\$ 629,308	\$ 870,169	\$ 1,242,283	\$ 1,372,933	\$ 130,650	10.52%
Operating Expenses	58,632	69,500	91,955	107,615	15,660	17.03%
Capital	30,298	-	-	-	-	0.00%
<b>TOTAL</b>	<b>\$ 718,238</b>	<b>\$ 939,669</b>	<b>\$ 1,334,238</b>	<b>\$ 1,480,548</b>	<b>\$ 146,310</b>	<b>10.97%</b>



**CITY MANAGER**

**COST CENTER (0410)**

**PERFORMANCE MEASURES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Target</b>	<b>FY 2020 Target</b>	<b>% Change</b>
Quarterly Budget Reviews: Meet with all department directors within 30 days following the close of report period	N/A	N/A	N/A	100%	N/A
Monthly Commission Report: Complete the report within 20 days following period end date	N/A	N/A	N/A	100%	N/A
Number of subscribers and followers on social media	N/A	N/A	N/A	15,000	N/A
Number of website hits on <a href="http://www.margatefl.com">www.margatefl.com</a> <sup>1</sup>	N/A	157,883	500,000	300,000	-40%
Number of grants applied for	N/A	N/A	N/A	5	N/A

<sup>1</sup> This performance measure was moved from Information Technology to City Manager for FY 2018.



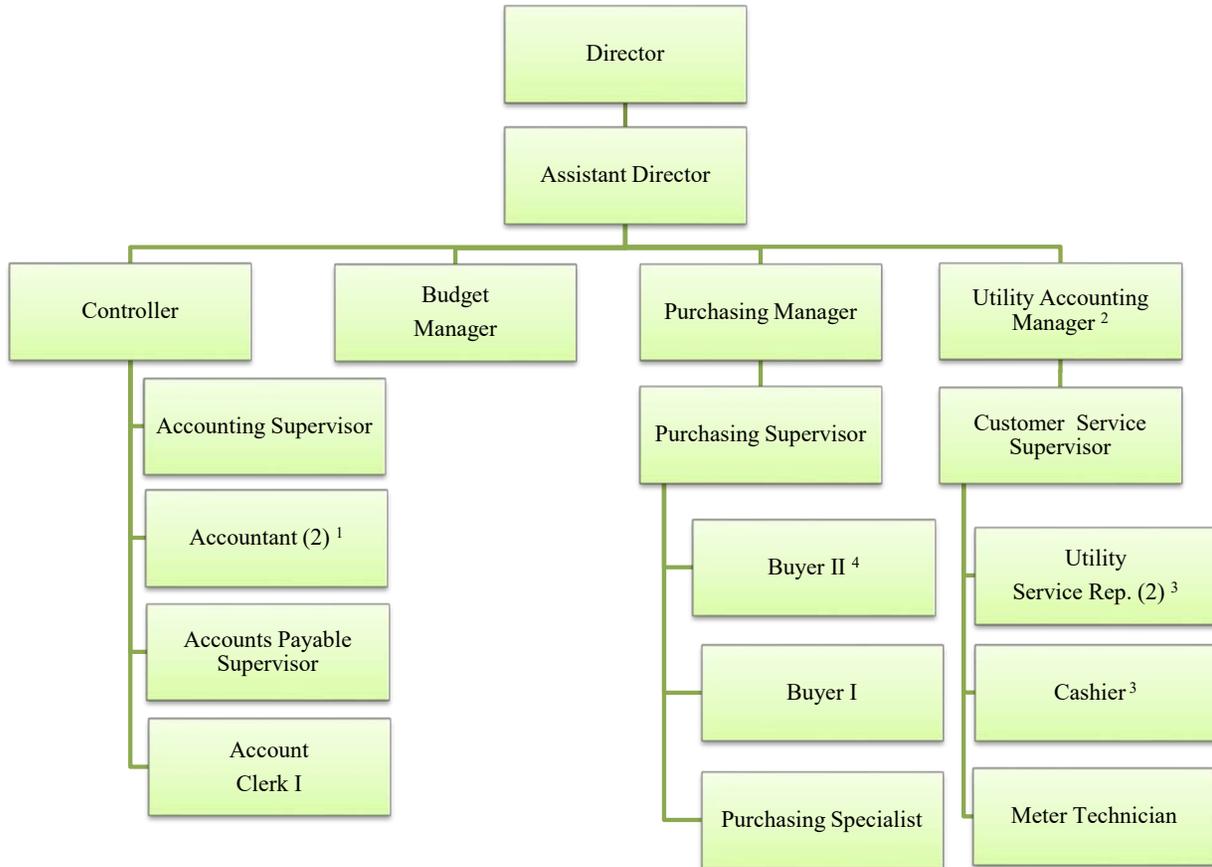
**CITY MANAGER**

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 AMENDED	FY 2020 BUDGET
<b>PERSONAL SERVICES</b>				
001-0410-512.12-01 SAL & WAGES-REGULAR <sup>1</sup>	\$ 472,710	\$ 633,771	\$ 876,682	\$ 984,751
001-0410-512.13-05 SAL & WAGES-LONGEVITY	3,000	6,000	7,000	4,000
001-0410-512.14-01 SAL & WAGES-OVERTIME	462	1,721	4,000	4,000
001-0410-512.15-07 SAL&WAGES-VEHICLE ALLOW	-	-	-	3,600
001-0410-512.15-08 SAL&WAGES-VEHICLE BENEFIT	6,300	7,500	7,250	5,600
001-0410-512.15-09 SAL & WAGES-PHONE ALLOW	2,935	2,635	3,840	4,800
001-0410-512.21-01 CONTRIB-SS TAX(EMPLOYER)	24,815	34,062	50,355	57,460
001-0410-512.21-02 CONTRIB-MED TAX(EMPLOYER)	6,980	9,114	13,032	14,598
001-0410-512.22-01 FRS CONTRIB-EMPLOYER	67,060	102,069	130,560	159,601
001-0410-512.22-02 RETIREMENT - 457 PLAN	5,572	-	-	-
001-0410-512.23-01 HEALTH & LIFE INS	39,474	73,297	149,564	134,523
<b>TOTAL APPROPRIATION</b>	<b>\$ 629,308</b>	<b>\$ 870,169</b>	<b>\$ 1,242,283</b>	<b>\$ 1,372,933</b>
<b>OPERATING EXPENSES</b>				
001-0410-512.30-01 OPERATING EXPENSE	\$ 4,788	\$ 5,118	\$ 5,000	\$ 7,000
001-0410-512.31-02 PROF'L SVCS-MEDICAL	-	275	155	155
001-0410-512.31-09 PROF'L SVCS-OTHER	-	-	1,000	6,000
001-0410-512.31-13 RECORDS MANAGEMENT	-	807	1,475	2,000
001-0410-512.34-01 ADVERTISING	4,607	5,512	7,500	7,500
001-0410-512.40-03 TRAVEL & PER DIEM	2,766	8,568	6,750	8,500
001-0410-512.41-01 COMMUNICATIONS SVCS	2,417	2,461	2,725	2,650
001-0410-512.42-06 POSTAGE	306	32	500	500
001-0410-512.44-01 RENTALS & LEASES	3,972	3,099	6,500	6,500
001-0410-512.46-03 MAINT-OFFICE EQUIPMENT	55	55	150	150
001-0410-512.46-06 R&M/REPAIR & MAIN SVC	5,350	7,642	11,000	11,000
001-0410-512.47-02 PRINTING & BINDING	22,750	20,978	28,000	28,000
001-0410-512.51-01 OFFICE SUPPLIES	1,667	5,384	4,000	5,000
001-0410-512.52-15 OPERATING SUPPLIES-OTHER	3,761	3,808	7,000	8,160
001-0410-512.54-01 SUBSCRIPTION & MEMBERSHIP	4,223	5,088	5,200	5,900
001-0410-512.54-05 EDUCATION & TRAINING	1,970	673	5,000	8,600
<b>TOTAL APPROPRIATION</b>	<b>\$ 58,632</b>	<b>\$ 69,500</b>	<b>\$ 91,955</b>	<b>\$ 107,615</b>
<b>CAPITAL EXPENSES</b>				
001-0410-512.64-02 ACQUISITION OF VEHICLES	\$ 30,298	\$ -	\$ -	\$ -
<b>TOTAL APPROPRIATION</b>	<b>\$ 30,298</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL REQUESTED APPROPRIATIONS</b>	<b>\$ 718,238</b>	<b>\$ 939,669</b>	<b>\$ 1,334,238</b>	<b>\$ 1,480,548</b>

<sup>1</sup> SENIOR MANAGEMENT SALARIES OF \$204,000 AND \$141,780 ARE INCLUDED IN SALARY & WAGES REGULAR.

**FINANCE**

**14 FULL TIME**



<sup>1</sup> One Accountant position is funded 25% by Senior Center. One Accountant position is funded 50% by Community Redevelopment Agency.

<sup>2</sup> Utility Billing Division is funded in the Water/Wastewater Operations and Maintenance Fund (456) and included in its personnel count.

<sup>3</sup> Only 3 of 4 positions of Utility Service Representative and Cashier will be filled at any time.

<sup>4</sup> Buyer II position is funded 40% by CRA, 40% by DEES, and 20% by General Fund.



**FINANCE**

**POSITION SUMMARY**

<b>Position Title</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>
Director of Finance	1	1	1	1	1
Assistant Director of Finance	1	1	1	1	1
Controller	1	1	1	1	1
Accounting Supervisor	1	1	1	1	1
Accountant <sup>1</sup>	2	2	2	2	2
Accounts Payable Supervisor	-	1	1	1	1
Account Clerk III	1	-	-	-	-
Account Clerk I	1	1	1	1	1
Budget Manager	1	1	1	1	1
<b>Total Accounting/Budget Personnel</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>
Purchasing Manager	1	1	1	1	1
Purchasing Supervisor	1	1	1	1	1
Buyer II <sup>2</sup>	-	-	1	1	1
Buyer I	-	1	1	1	1
Buyer	1	-	-	-	-
Purchasing Specialist	1	1	1	1	1
<b>Total Purchasing Personnel</b>	<b>4</b>	<b>4</b>	<b>5</b>	<b>5</b>	<b>5</b>
<b>Total Positions</b>	<b>13</b>	<b>13</b>	<b>14</b>	<b>14</b>	<b>14</b>

<sup>1</sup> One Accountant position is funded 25% by Senior Center. One Accountant position is funded 50% by Community Redevelopment Agency.

<sup>2</sup> Buyer II position is funded 40% by CRA, 40% by DEES, and 20% by General Fund.



**FINANCE**

**ACCOUNTING/BUDGET DIVISION**  
**COST CENTER (0610)**

**PROGRAM DESCRIPTION**

The Accounting/Budget Division oversees major financial activities which include providing critical support to operating departments, component units, and external customers. The Division performs various functions including the annual audit, financial reporting, accounts payable, accounts receivable, treasury management, and administration of various contracts. In addition, the Division is responsible for the preparation and administration of the annual operating and capital improvement budgets.

**PROGRAM GOALS & OBJECTIVES**

In support of Goal C, Customer Service and Outreach, the Accounting/Budget Division continues to improve the customer service experience for residents and businesses. In support of Goal E, Financial Management, the Accounting/Budget Division develops and implements policies and procedures to promote sound financial management and sustainability. In addition, the Division continually seeks to meet the standards and criteria necessary to obtain the Government Financial Officers Association's (GFOA) Certificate of Achievement for Excellence in Financial Reporting and the Distinguished Budget Presentation Award.

**BUDGET EXPENDITURES /EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Personal Services	\$ 955,020	\$ 979,907	\$ 1,126,293	\$ 1,176,347	\$ 50,054	4.44%
Operating Expenses	100,516	115,600	146,510	154,591	8,081	5.52%
Capital	-	11,880	-	-	-	0.00%
<b>TOTAL</b>	<b>\$ 1,055,536</b>	<b>\$ 1,107,387</b>	<b>\$ 1,272,803</b>	<b>\$ 1,330,938</b>	<b>\$ 58,135</b>	<b>4.57%</b>

**PERFORMANCE MEASURES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Target</b>	<b>FY 2020 Target</b>	<b>% Change</b>
Receive Certificate of Achievement for Excellence in Financial Reporting from GFOA	Yes	Yes	Yes	Yes	N/A
Receive the Distinguished Budget Presentation Award from GFOA	N/A	Yes	Yes	Yes	N/A
Receive unmodified audit opinion that financial statements are presented fairly	N/A	N/A	N/A	Yes	N/A



**FINANCE**

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 AMENDED	FY 2020 BUDGET
<b>ACCOUNTING/BUDGET DIVISION</b>					
<b>PERSONAL SERVICES</b>					
001-0610-513.12-01	SAL & WAGES-REGULAR <sup>1</sup>	\$ 712,353	\$ 715,453	\$ 796,314	\$ 835,825
001-0610-513.13-05	SAL & WAGES-LONGEVITY	5,000	5,000	3,000	3,000
001-0610-513.15-07	SAL&WAGES-VEHICLE ALLOW	3,600	3,600	3,600	3,600
001-0610-513.15-09	SAL & WAGES-PHONE ALLOW	960	960	1,920	1,920
001-0610-513.21-01	CONTRIB-SS TAX(EMPLOYER)	42,292	41,887	48,577	50,840
001-0610-513.21-02	CONTRIB-MED TAX(EMPLOYER)	10,015	9,903	11,670	12,243
001-0610-513.22-01	FRS CONTRIB-EMPLOYER	74,363	79,603	89,683	97,687
001-0610-513.23-01	HEALTH & LIFE INS	106,437	123,501	171,529	171,232
	<b>TOTAL APPROPRIATION</b>	<b>\$ 955,020</b>	<b>\$ 979,907</b>	<b>\$ 1,126,293</b>	<b>\$ 1,176,347</b>
<b>OPERATING EXPENSES</b>					
001-0610-513.30-92	CREDIT CARD PYMT CHARGES	\$ 585	\$ 574	\$ 600	\$ 600
001-0610-513.31-02	PROF'L SVCS-MEDICAL	185	250	200	200
001-0610-513.31-09	PROF'L SVCS-OTHER	-	3,403	5,000	9,096
001-0610-513.32-01	ACCOUNTING & AUDITING	62,350	70,678	85,000	92,000
001-0610-513.34-01	ADVERTISING	-	89	400	400
001-0610-513.40-03	TRAVEL & PER DIEM	634	-	700	700
001-0610-513.42-06	POSTAGE	46	-	300	200
001-0610-513.44-01	RENTALS & LEASES	2,392	1,918	4,000	3,000
001-0610-513.46-03	MAINT-OFFICE EQUIPMENT	264	-	1,000	1,000
001-0610-513.46-06	REPAIR & MAINTENANCE SVCS	22,279	23,392	29,000	29,000
001-0610-513.47-02	PRINTING & BINDING	463	266	500	500
001-0610-513.52-15	OPERATING SUPPLIES-OTHER	6,843	9,461	10,500	10,500
001-0610-513.54-01	SUBSCRIPTION & MEMBERSHIP	2,815	3,046	4,860	4,985
001-0610-513.54-05	EDUCATION & TRAINING	1,660	2,523	4,450	2,410
	<b>TOTAL APPROPRIATION</b>	<b>\$ 100,516</b>	<b>\$ 115,600</b>	<b>\$ 146,510</b>	<b>\$ 154,591</b>
<b>CAPITAL EXPENSES</b>					
001-0610-513.62-04	RENOVATION & CONSTRUCTION	\$ -	\$ 11,880	\$ -	\$ -
	<b>TOTAL APPROPRIATION</b>	<b>\$ -</b>	<b>\$ 11,880</b>	<b>\$ -</b>	<b>\$ -</b>
<b>ACCOUNTING/BUDGET DIVISION</b>					
	<b>TOTAL REQUESTED APPROPRIATIONS</b>	<b>\$ 1,055,536</b>	<b>\$ 1,107,387</b>	<b>\$ 1,272,803</b>	<b>\$ 1,330,938</b>

<sup>1</sup> SENIOR MANAGEMENT SALARY OF \$157,251 IS INCLUDED IN SALARY & WAGES REGULAR.

**FINANCE**

**PURCHASING DIVISION**  
**COST CENTER (0620)**

**PROGRAM DESCRIPTION**

The Purchasing Division works to procure goods, materials, services, and construction contracts for the City, in an ethical and professional manner. This is accomplished utilizing accepted procurement methods (including Florida State Statutes, City Code of Ordinances, etc.) in the preparation and distribution of requests for quotes, bids, letters of interest and requests for proposals. In addition to the above, the Purchasing Division provides support services for the Community Redevelopment Agency, including formal bid procurement. The Division also directs the disposition of vehicles, equipment, and other surplus items; administers various City contracts; and maintains the annual City inventory.

**PROGRAM GOALS & OBJECTIVES**

In support of Goal E, Financial Management, the Purchasing Division helps to maintain the City's financial stability and solvency by its continued efforts to utilize cost saving sources of supply and procurement methods. Cost savings have been achieved by taking advantage of cooperative procurement opportunities, as well as tailoring the City's formal procurement specifications to invite optimum competition while still ensuring the quality, value and compatibility of the products and services ultimately obtained.

**BUDGET EXPENDITURES /EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Personal Services	\$ 356,580	\$ 385,062	\$ 501,023	\$ 497,875	\$ (3,148)	-0.63%
Operating Expenses	17,883	14,044	28,950	24,900	(4,050)	-13.99%
Capital	6,510	-	-	-	-	0.00%
<b>TOTAL</b>	<b>\$ 380,973</b>	<b>\$ 399,106</b>	<b>\$ 529,973</b>	<b>\$ 522,775</b>	<b>\$ (7,198)</b>	<b>-1.36%</b>

**PERFORMANCE MEASURES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Target</b>	<b>FY 2020 Target</b>	<b>% Change</b>
Percentage of prospective new vendor introduction submissions received and processed by Purchasing within three business days after receipt	N/A	N/A	95%	95%	0%
Percentage of purchase order change requests received and processed by Purchasing within two business days after request is received and funding and dollar threshold approvals are obtained	N/A	N/A	N/A	95%	N/A
Participation by Purchasing staff in governmental Purchasing related meetings and continuing education offerings	100%	100%	95%	95%	0%



**FINANCE**

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 AMENDED	FY 2020 BUDGET
<b>PURCHASING DIVISION</b>					
<b>PERSONAL SERVICES</b>					
001-0620-513.12-01	SAL & WAGES-REGULAR	\$ 251,059	\$ 265,099	\$ 335,724	\$ 344,973
001-0620-513.13-05	SAL & WAGES-LONGEVITY	7,000	7,000	7,000	7,000
001-0620-513.14-01	SAL & WAGES-OVERTIME	-	231	500	800
001-0620-513.15-09	SAL & WAGES-PHONE ALLOW	960	960	960	960
001-0620-513.21-01	CONTRIB-SS TAX(EMPLOYER)	14,919	15,750	21,494	21,931
001-0620-513.21-02	CONTRIB-MED TAX(EMPLOYER)	3,489	3,683	5,027	5,129
001-0620-513.22-01	FRS CONTRIB-EMPLOYER	19,677	21,811	28,633	29,880
001-0620-513.23-01	HEALTH & LIFE INS	59,476	70,528	101,685	87,202
<b>TOTAL APPROPRIATION</b>		<b>\$ 356,580</b>	<b>\$ 385,062</b>	<b>\$ 501,023</b>	<b>\$ 497,875</b>
<b>OPERATING EXPENSES</b>					
001-0620-513.31-02	PROFL SVCS-MEDICAL	\$ -	\$ -	\$ 300	\$ -
001-0620-513.31-09	PROFL SVCS-OTHER	3,315	423	4,000	-
001-0620-513.34-01	ADVERTISING	717	832	1,200	1,200
001-0620-513.40-03	TRAVEL & PER DIEM	77	753	2,500	3,500
001-0620-513.42-06	POSTAGE	-	-	150	150
001-0620-513.44-01	RENTALS & LEASES	1,678	1,372	1,600	1,600
001-0620-513.46-03	MAINT-OFFICE EQUIPMENT	209	-	300	450
001-0620-513.46-06	REPAIR & MAINTENANCE SVCS	7,328	7,695	8,700	9,100
001-0620-513.47-02	PRINTING & BINDING	182	195	300	300
001-0620-513.52-15	OPERATING SUPPLIES-OTHER	3,552	1,549	6,200	3,700
001-0620-513.54-01	SUBSCRIPTION & MEMBERSHIP	805	854	950	1,100
001-0620-513.54-05	EDUCATION & TRAINING	20	371	2,750	3,800
<b>TOTAL APPROPRIATION</b>		<b>\$ 17,883</b>	<b>\$ 14,044</b>	<b>\$ 28,950</b>	<b>\$ 24,900</b>
<b>CAPITAL EXPENSES</b>					
001-0620-513.62-04	RENOVATION & CONSTRUCTION	\$ 6,510	\$ -	\$ -	\$ -
<b>TOTAL APPROPRIATION</b>		<b>\$ 6,510</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>PURCHASING DIVISION</b>					
<b>TOTAL REQUESTED APPROPRIATIONS</b>		<b>\$ 380,973</b>	<b>\$ 399,106</b>	<b>\$ 529,973</b>	<b>\$ 522,775</b>
<b>FINANCE DEPARTMENT</b>					
<b>TOTAL REQUESTED APPROPRIATIONS</b>		<b>\$ 1,436,509</b>	<b>\$ 1,506,493</b>	<b>\$ 1,802,776</b>	<b>\$ 1,853,713</b>

**NON-DEPARTMENTAL**

**COST CENTER (0710)**

**PROGRAM DESCRIPTION**

Non-Departmental refers to expenditures that are not assigned to a specific department. It includes retiree benefits, final leave payouts, and operating expenditures that support general management, centralized administrative support functions, or non-program related activities.

**BUDGET EXPENDITURES/EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Personal Services	\$ 1,675,868	\$ 1,795,489	\$ 1,993,039	\$ 1,644,420	\$ (348,619)	-17.49%
Operating Expenses	2,268,655	5,066,454	3,378,500	4,158,887	780,387	23.10%
Capital	11,988	-	-	300,000	300,000	0.00%
Grants and Aid	2,513,621	2,983,584	3,286,537	3,854,505	567,968	17.28%
Contingency	-	811,571	117,535	250,000	132,465	112.70%
Transfers	1,929,807	4,604,125	609,694	1,451,702	842,008	138.10%
<b>TOTAL</b>	<b>\$ 8,399,939</b>	<b>\$ 15,261,223</b>	<b>\$ 9,385,305</b>	<b>\$ 11,659,514</b>	<b>\$ 2,274,209</b>	<b>24.23%</b>

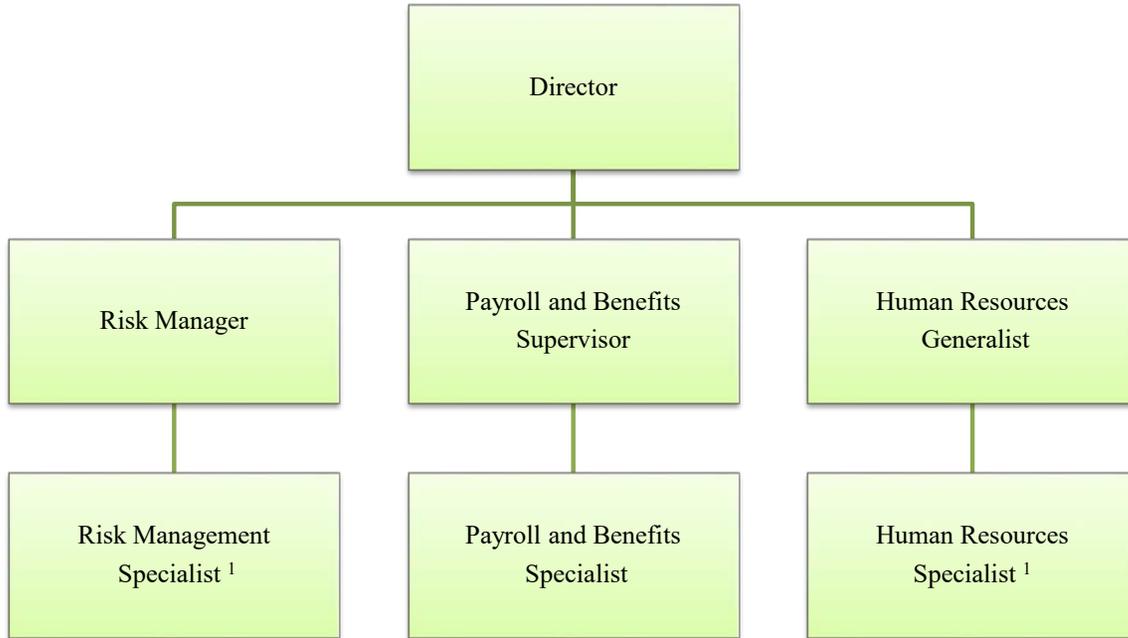


**NON-DEPARTMENTAL**

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 AMENDED	FY 2020 BUDGET
<b>PERSONAL SERVICES</b>					
001-0710-519.12-18	ACCRUED LEAVE PAYOUTS	\$ 541,785	\$ 722,268	\$ 875,000	\$ 600,000
001-0710-519.22-03	CONTRIBUTION - HEALTH TRUST	58,915	58,915	58,915	23,263
001-0710-519.22-04	FRINGE-LUMP SUM PAY	88,266	120,907	147,000	152,880
001-0710-519.23-14	RETIREE - PREMIUM	983,877	892,970	908,124	864,277
001-0710-519.25-01	UNEMPLOYMENT COMP-PAYMENTS	3,025	429	4,000	4,000
	<b>TOTAL APPROPRIATION</b>	<b>\$ 1,675,868</b>	<b>\$ 1,795,489</b>	<b>\$ 1,993,039</b>	<b>\$ 1,644,420</b>
<b>OPERATING EXPENSES</b>					
001-0710-519.30-10	EMERGENCY PREPAREDNESS	\$ 281,329	\$ 1,875,291	\$ 5,000	\$ 5,000
001-0710-519.31-02	PROF'L SVCS-MEDICAL	7,941	8,216	12,000	12,000
001-0710-519.31-23	ALLOCATION OF COSTS	-	9,900	-	-
001-0710-519.31-30	PROF SVC-SPEC MAGISTRATE	10,961	7,937	10,000	10,000
001-0710-519.31-58	PROF SV-ACTUARIAL GASB 45	8,500	6,000	12,000	3,000
001-0710-519.31-61	PROF SERV-LABOR DISPUTES	-	9,950	10,000	10,000
001-0710-519.31-64	PROF SVCS- ARBITRAGE CALC	2,163	1,185	2,500	5,000
001-0710-519.31-73	CONSULTANT	67,287	28,735	25,000	25,000
001-0710-519.31-78	CORAL SPRINGS DISPATCH	-	-	-	1,781,887
001-0710-519.34-42	CONTR SVCS-GRANTS	4,010	3,495	40,000	-
001-0710-519.34-46	CONTRACT SVCS-LOBBYIST	37,500	50,000	50,000	50,000
001-0710-519.34-48	CONTRACT SVCS-CODE RED	15,000	10,000	5,000	5,000
001-0710-519.39-03	OPER EXP-BANK FEES	22,557	26,621	35,000	35,000
001-0710-519.39-04	OPERATING EXP-REBRANDING	5,860	4,666	10,000	10,000
001-0710-519.41-01	COMMUNICATIONS SVCS	21,280	16,853	35,000	35,000
001-0710-519.45-27	INSURANCE CHARGES	1,753,100	2,973,100	2,950,000	2,000,000
001-0710-519.47-02	PRINTING & BINDING	1,108	883	2,000	2,000
001-0710-519.52-15	OPERATING SUPPLIES - OTHER	-	6,079	15,000	10,000
001-0710-519.54-13	ED & TRAINING FPE & NON-B	10,831	11,189	30,000	30,000
001-0710-519.55-08	SOLID WASTE EXPENSES	19,228	7,754	50,000	50,000
001-0710-519.55-09	RECYCLING EXPENSES	-	8,600	80,000	80,000
	<b>TOTAL APPROPRIATION</b>	<b>\$ 2,268,655</b>	<b>\$ 5,066,454</b>	<b>\$ 3,378,500</b>	<b>\$ 4,158,887</b>
<b>CAPITAL EXPENSES</b>					
001-0710-519.63-65	COMMUNICATION NETWORKING	\$ -	\$ -	\$ -	\$ 300,000
001-0710-519.65-56	SECURITY SYSTEM	11,988	-	-	-
	<b>TOTAL APPROPRIATION</b>	<b>\$ 11,988</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300,000</b>
<b>GRANTS &amp; AID</b>					
001-0710-519.81-01	CONTRIBUTIONS-CRA	\$ 2,425,258	\$ 2,891,714	\$ 3,191,237	\$ 3,759,205
001-0710-519.81-02	CONTRIB-NWFPSC(FRS)	35,063	38,570	42,000	42,000
001-0710-519.81-03	CONTRIB-NWFPSC/ECA & CNSL	53,300	53,300	53,300	53,300
	<b>TOTAL APPROPRIATION</b>	<b>\$ 2,513,621</b>	<b>\$ 2,983,584</b>	<b>\$ 3,286,537</b>	<b>\$ 3,854,505</b>
<b>TRANSFERS &amp; CONTINGENCY</b>					
001-0710-519.91-02	CONTINGENCY	\$ -	\$ 811,571	\$ 117,535	\$ 250,000
001-0710-581.91-15	TRANSFER TO CAPITAL IMPRV FD	1,900,000	4,459,000	295,844	-
001-0710-581.91-75	TRANSFER TO SHIP	-	-	132,465	-
001-0710-581.91-78	TRANSFER TO FED CDBG	29,807	-	-	-
001-0710-581.91-79	TRANSFER TO NSP1 FD (132)	-	145,125	181,385	-
001-0710-581.91-80	TRANSFER TO BUILDING FUND	-	-	-	1,451,702
	<b>TOTAL APPROPRIATION</b>	<b>\$ 1,929,807</b>	<b>\$ 5,415,696</b>	<b>\$ 727,229</b>	<b>\$ 1,701,702</b>
	<b>TOTAL REQUESTED APPROPRIATIONS</b>	<b>\$ 8,399,939</b>	<b>\$ 15,261,223</b>	<b>\$ 9,385,305</b>	<b>\$ 11,659,514</b>

**HUMAN RESOURCES**

**7 FULL TIME**



**POSITION SUMMARY**

<b>Position Title</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>
Director of Human Resources	1	1	1	1	1
Risk Manager	1	1	1	1	1
Risk Management Specialist <sup>1</sup>	-	-	-	-	1
Payroll and Benefits Supervisor	1	1	1	1	1
Payroll and Benefits Specialist	1	1	1	1	1
Human Resources Specialist <sup>1</sup>	2	2	2	2	2
Human Resources Generalist	1	1	1	1	1
<b>Total Positions</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>

<sup>1</sup> FY 2020 - Only 2 of 3 positions of Risk Management Specialist and Human Resources Specialist will be filled at any time.

**HUMAN RESOURCES**

**COST CENTER (0810)**

**PROGRAM DESCRIPTION**

The Human Resources Department serves the City of Margate and its employees by hiring and retaining the best possible candidates; managing pay and benefits; providing payroll services; managing risk and liabilities; delivering training and employee coaching; partnering in collective bargaining; and contributing as an important strategic partner in all areas of City operations. Human Resources assists City departments with any organizational issue that touches employees in some way.

**PROGRAM GOALS & OBJECTIVES**

In support of Goal B, Quality of Life and Goal C, Customer Service and Outreach, the Human Resources Department continues to create and modify City-wide employee policies and procedures to provide clarity, legal compliance, and consistency. In addition, the Human Resources Department offers training and educational opportunities to employees, especially in the areas of customer service, leadership, and other soft skills, as well as in areas to assist employees in work/life balance.

**BUDGET EXPENDITURES/EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Personal Services	\$ 699,224	\$ 786,305	\$ 805,955	\$ 798,907	\$ (7,048)	-0.87%
Operating Expenses	97,021	117,295	127,956	136,956	9,000	7.03%
Capital	-	-	20,000	-	(20,000)	-100.00%
<b>TOTAL</b>	<b>\$ 796,245</b>	<b>\$ 903,600</b>	<b>\$ 953,911</b>	<b>\$ 935,863</b>	<b>\$ (18,048)</b>	<b>-1.89%</b>

**PERFORMANCE MEASURES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Target</b>	<b>FY 2020 Target</b>	<b>% Change</b>
Number of employee training and educational sessions offered	14	15	5	12	140%
Number of City policies and/or code sections revised or created	6	5	5	5	0%
Percentage of Workers' Compensation first notice of injury (FNOI) submitted to the third party administrator within three business days	N/A	N/A	N/A	85%	N/A



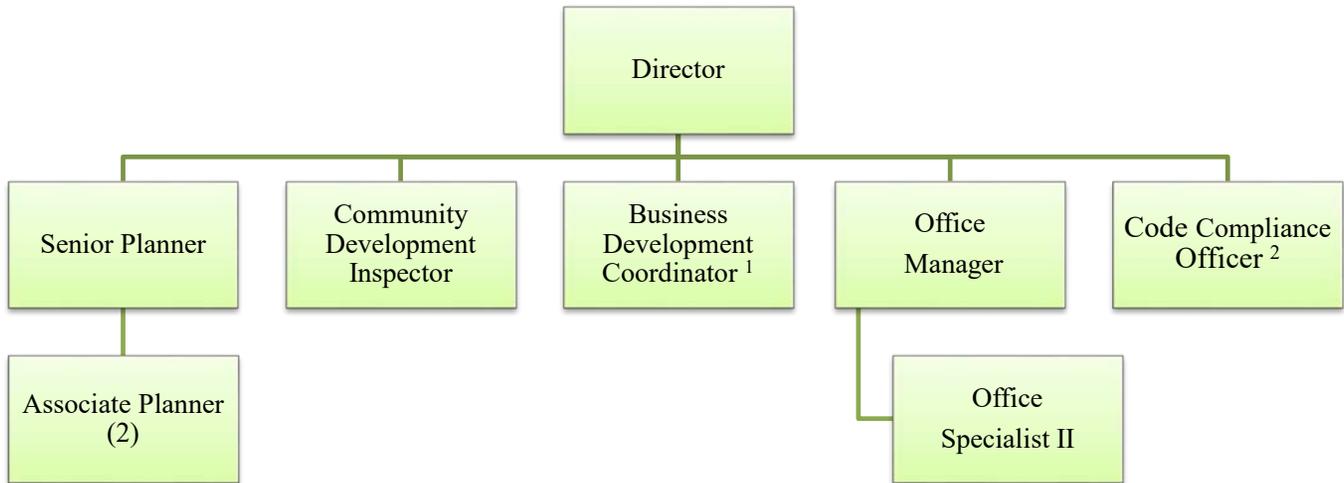
**HUMAN RESOURCES**

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 AMENDED	FY 2020 BUDGET
<b>PERSONAL SERVICES</b>					
001-0810-513.12-01	SAL & WAGES-REGULAR <sup>1</sup>	\$ 506,955	\$ 557,990	\$ 550,648	\$ 554,227
001-0810-513.13-05	SAL & WAGES-LONGEVITY	10,000	11,000	11,000	8,000
001-0810-513.14-01	SAL & WAGES-OVERTIME	-	-	6,300	1,000
001-0810-513.15-07	SAL&WAGES-VEHICLE ALLOW	3,600	3,600	3,600	3,600
001-0810-513.15-09	SAL & WAGES-PHONE ALLOW	1,920	1,920	1,920	1,920
001-0810-513.21-01	CONTRIB-SS TAX(EMPLOYER)	29,635	32,535	35,458	35,262
001-0810-513.21-02	CONTRIB-MED TAX(EMPLOYER)	7,248	7,884	8,666	8,247
001-0810-513.22-01	FRS CONTRIB-EMPLOYER	62,211	71,695	76,858	69,752
001-0810-513.23-01	HEALTH & LIFE INS	77,655	99,681	111,505	116,899
	<b>TOTAL APPROPRIATION</b>	<b>\$ 699,224</b>	<b>\$ 786,305</b>	<b>\$ 805,955</b>	<b>\$ 798,907</b>
<b>OPERATING EXPENSES</b>					
001-0810-513.30-01	OPERATING EXPENSE	\$ 1,632	\$ 6,206	\$ 9,000	\$ 9,000
001-0810-513.30-05	CIVIL SERVICE BOARD	-	63	250	250
001-0810-513.31-02	PROFL SVCS-MEDICAL	105	-	330	130
001-0810-513.31-09	PROFL SVCS-OTHER	8,875	6,587	6,500	2,500
001-0810-513.34-01	ADVERTISING	2,070	2,690	2,500	2,500
001-0810-513.34-65	PAYROLL PROCESSING	74,281	90,809	75,000	85,000
001-0810-513.40-03	TRAVEL & PER DIEM	1,143	1,138	2,000	2,000
001-0810-513.41-01	COMMUNICATIONS SVCS	433	433	500	500
001-0810-513.41-08	PRINTING	106	-	500	500
001-0810-513.44-01	RENTALS & LEASES	2,018	4,378	6,200	6,200
001-0810-513.46-03	MAINT-OFFICE EQUIPMENT	-	-	350	350
001-0810-513.46-06	REPAIR & MAINTENANCE SVCS	-	-	7,000	7,000
001-0810-513.51-01	OFFICE SUPPLIES	4,027	3,900	5,990	5,690
001-0810-513.54-01	SUBSCRIPTION & MEMBERSHIP	1,229	795	1,536	1,536
001-0810-513.54-05	EDUCATION & TRAINING	1,102	296	9,300	12,800
001-0810-513.55-02	VOLUNTEER SERVICES	-	-	1,000	1,000
	<b>TOTAL APPROPRIATION</b>	<b>\$ 97,021</b>	<b>\$ 117,295</b>	<b>\$ 127,956</b>	<b>\$ 136,956</b>
<b>CAPITAL EXPENSES</b>					
001-0810-513.62-04	RENOVATION & CONSTRUCTION	\$ -	\$ -	\$ 20,000	\$ -
	<b>TOTAL APPROPRIATION</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,000</b>	<b>\$ -</b>
	<b>TOTAL REQUESTED APPROPRIATIONS</b>	<b>\$ 796,245</b>	<b>\$ 903,600</b>	<b>\$ 953,911</b>	<b>\$ 935,863</b>

<sup>1</sup> SENIOR MANAGEMENT SALARY OF \$130,147 IS INCLUDED IN SALARY & WAGES REGULAR.

**DEVELOPMENT SERVICES**

**9 FULL TIME**



**POSITION SUMMARY**

<b>Position Title</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>
Director of Economic Development	1	-	-	-	-
Director of Development Services	-	1	1	1	1
Senior Planner	1	1	1	1	1
Associate Planner	2	2	2	2	2
Grants Manager	1	-	-	-	-
Office Specialist III	1	1	1	-	-
Office Specialist II	1	1	1	1	1
Office Manager	1	1	1	1	1
Community Development Inspector	1	1	1	1	1
Business Development Coordinator <sup>1</sup>	1	1	1	1	1
Code Compliance Officer <sup>2</sup>	-	-	-	-	1
<b>Total Positions</b>	<b>10</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>9</b>

<sup>1</sup> Business Development Coordinator - 75% funded by the Community Redevelopment Agency and 25% funded by the General Fund.

<sup>2</sup> Code Compliance Officer position funded by CRA.



**DEVELOPMENT SERVICES**

**COST CENTER (1110)**

**PROGRAM DESCRIPTION**

The Development Services Department assists and promotes the economic vitality of the City by attracting, retaining, and expanding targeted industries, including a special focus on small business growth; increasing the local tax base; fostering partnerships; and promoting job opportunities for its residents. In addition, the Development Services Department carries out all planning and zoning functions, as well as, oversees local business tax receipts to further fulfill the immediate needs and long-term visions of the City.

**PROGRAM GOALS & OBJECTIVES**

In support of Goal A, City Image and Identity, Goal C, Customer Service and Outreach, and Goal D, Economic Development, the Development Services Department assists existing and prospective businesses for retention, expansion and development opportunities. The Development Services Department provides outreach to business and community organizations to promote the City's brand.

**BUDGET EXPENDITURES/EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Personal Services	\$ 676,635	\$ 521,089	\$ 804,711	\$ 821,094	\$ 16,383	2.04%
Operating Expenses	42,180	60,447	232,650	161,800	(70,850)	-30.45%
Capital	21,746	-	30,000	-	(30,000)	-100.00%
<b>TOTAL</b>	<b>\$ 740,561</b>	<b>\$ 581,536</b>	<b>\$ 1,067,361</b>	<b>\$ 982,894</b>	<b>\$ (84,467)</b>	<b>-7.91%</b>

**PERFORMANCE MEASURES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Target</b>	<b>FY 2020 Target</b>	<b>% Change</b>
Number of educational meetings with the Code Compliance Division	0	0	2	2	0%
Percentage of zoning confirmation letters processed within 14 days	53%	92%	95%	95%	0%
Number of on-site business visits conducted	N/A	134	120	120	0%
Land Use Element revised and adopted	N/A	N/A	1	1	0%
Zoning Code revised to conform to new Land Use Element	N/A	N/A	1	1	0%
Design standards incorporated into Zoning Code	N/A	N/A	1	N/A	N/A



**DEVELOPMENT SERVICES**

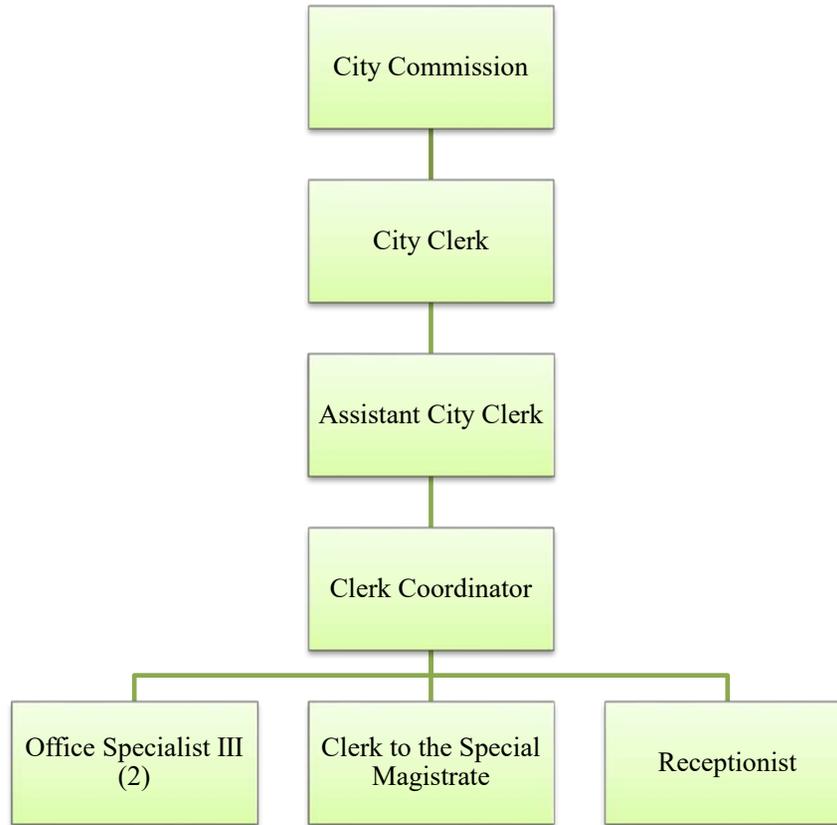
		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 AMENDED	FY 2020 BUDGET
<b>PERSONAL SERVICES</b>					
001-1110-554.12-01	SAL & WAGES-REGULAR <sup>1</sup>	\$ 496,991	\$ 379,401	\$ 534,992	\$ 595,519
001-1110-554.13-05	SAL & WAGES-LONGEVITY	5,000	5,000	4,000	4,000
001-1110-554.14-01	SAL & WAGES-OVERTIME	337	376	2,500	2,500
001-1110-554.15-07	SAL&WAGES-VEHICLE ALLOW	2,769	1,404	3,600	3,600
001-1110-554.15-09	SAL & WAGES-PHONE ALLOW	738	-	960	-
001-1110-554.21-01	CONTRIB-SS TAX(EMPLOYER)	29,982	22,526	33,855	37,452
001-1110-554.21-02	CONTRIB-MED TAX(EMPLOYER)	7,021	5,268	7,918	8,781
001-1110-554.22-01	FRS CONTRIB-EMPLOYER	51,608	39,704	68,110	73,766
001-1110-554.23-01	HEALTH & LIFE INS	82,189	67,410	148,776	95,476
	<b>TOTAL APPROPRIATION</b>	<b>\$ 676,635</b>	<b>\$ 521,089</b>	<b>\$ 804,711</b>	<b>\$ 821,094</b>
<b>OPERATING EXPENSES</b>					
001-1110-554.30-01	OPERATING EXPENSE	\$ 2,308	\$ 1,628	\$ 1,500	\$ 1,500
001-1110-554.30-06	ZONING BOARD	-	41	200	250
001-1110-554.30-07	BOARD OF ADJUSTMENTS	-	62	200	250
001-1110-554.30-92	CREDIT CARD PYMT CHARGES	291	600	1,000	2,000
001-1110-554.31-02	PROF'L SVCS-MEDICAL	185	367	250	600
001-1110-554.31-09	PROF'L SVCS-OTHER	2,625	31,663	183,600	100,000
001-1110-554.31-12	GRANT WRITING SERVICES	8,075	-	-	-
001-1110-554.34-01	ADVERTISING	4,163	1,295	3,000	3,500
001-1110-554.40-03	TRAVEL & PER DIEM	5,666	1,047	8,000	8,000
001-1110-554.41-01	COMMUNICATIONS SVCS	4,896	6,352	5,000	4,000
001-1110-554.42-06	POSTAGE	35	-	200	200
001-1110-554.44-01	RENTALS & LEASES	-	2,330	4,500	4,500
001-1110-554.46-06	REPAIR & MAINTENANCE SVCS	4,910	5,795	9,600	21,000
001-1110-554.47-02	PRINTING & BINDING	703	1,155	1,000	2,000
001-1110-554.52-15	OPERATING SUPPLIES-OTHER	1,589	3,666	5,000	5,000
001-1110-554.54-01	SUBSCRIPTION & MEMBERSHIP	2,512	2,656	4,600	4,000
001-1110-554.54-05	EDUCATION & TRAINING	4,222	1,790	5,000	5,000
	<b>TOTAL APPROPRIATION</b>	<b>\$ 42,180</b>	<b>\$ 60,447</b>	<b>\$ 232,650</b>	<b>\$ 161,800</b>
<b>CAPITAL EXPENSES</b>					
001-1110-554.64-09	COMPUTER EQUIPMENT	\$ -	\$ -	\$ 30,000	\$ -
001-1110-554.64-12	OTHER EQUIPMENT	21,746	-	-	-
	<b>TOTAL APPROPRIATION</b>	<b>\$ 21,746</b>	<b>\$ -</b>	<b>\$ 30,000</b>	<b>\$ -</b>
	<b>TOTAL REQUESTED APPROPRIATIONS</b>	<b>\$ 740,561</b>	<b>\$ 581,536</b>	<b>\$ 1,067,361</b>	<b>\$ 982,894</b>

<sup>1</sup> SENIOR MANAGEMENT SALARY OF \$134,447 IS INCLUDED IN SALARY & WAGES REGULAR.



**CITY CLERK**

**7 FULL TIME**



**POSITION SUMMARY**

<b>Position Title</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>
City Clerk	1	1	1	1	1
Assistant City Clerk	1	1	1	1	1
Clerk Coordinator	1	1	1	1	1
Clerk to the Special Magistrate	1	1	1	1	1
Office Specialist III	2	2	2	2	2
Receptionist	1	1	1	1	1
<b>Total Positions</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>



**CITY CLERK**

**COST CENTER ( 1210)**

**PROGRAM DESCRIPTION**

The City Clerk’s Office is comprised of skilled professionals that serve the City Commission by providing the highest level of courteous customer service. The City Clerk’s Office is responsible for noticing City Commission meetings, maintaining minutes of proceedings of the City Commission and appointed boards, processing public records requests, conducting City elections, processing lien searches and performing any duties required by the Charter, City Ordinances or by the City Commission. The City Clerk also serves as the Records Management Liaison Office for the City to the State of Florida.

**PROGRAM GOALS AND OBJECTIVES**

In support of Goal A, City Image and Identity and Goal C, Customer Service and Outreach, the City Clerk’s Office serves as the custodian of official records of the City of Margate; records and maintains all proceedings of the City Commission, appointed boards, and committees of the City; prepares minutes; and processes all legislation (ordinances and resolutions) for filing. Upon request, the City Clerk provides assistance to all persons in accessing non-exempt City records, in conformance with state laws. In addition, the City Clerk’s Office administers City elections, fulfills the duties of Filing Officer for various campaign-related documentation, provides public notices, prepares and distributes the City Commission agendas, and coordinates the codification and publication of the City’s Code of Ordinances.

**BUDGET EXPENDITURES/EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Personal Services	\$ 627,835	\$ 617,387	\$ 706,208	\$ 734,010	\$ 27,802	3.94%
Operating Expenses	178,923	176,150	285,310	277,050	(8,260)	-2.90%
<b>TOTAL</b>	<b>\$ 806,758</b>	<b>\$ 793,537</b>	<b>\$ 991,518</b>	<b>\$ 1,011,060</b>	<b>\$ 19,542</b>	<b>1.97%</b>



**CITY CLERK**

**COST CENTER ( 1210)**

<b>PERFORMANCE MEASURES</b>					
	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Target</b>	<b>FY 2020 Target</b>	<b>% Change</b>
Percentage of agendas published and posted on Granicus three (3) business days before a Regular City Commission meeting	100%	100%	95%	95%	0%
Number of lien searches completed within one (1) week of receipt of request (exception - 24 hour rush requests)	1,771	1,748	1,500	1,500	0%
Percentage of Resolutions and Ordinances signed, finalized, and scanned within one (1) week from Regular City Commission meeting date	97%	99%	85%	85%	0%
Percentage of action agendas distributed within 48 hours	N/A	N/A	N/A	90%	N/A



**CITY CLERK**

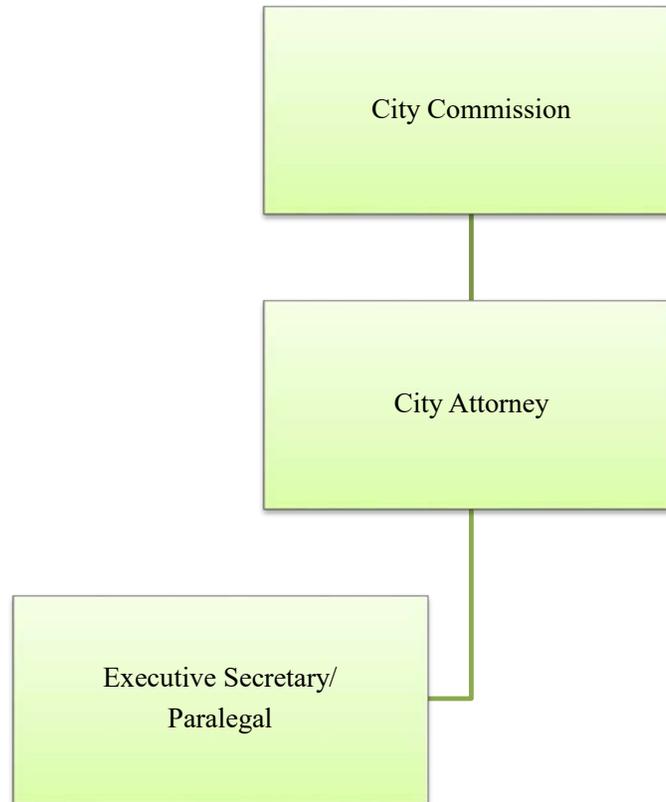
	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 AMENDED	FY 2020 BUDGET
<b>PERSONAL SERVICES</b>				
001-1210-513.12-01 SAL & WAGES-REGULAR <sup>1</sup>	\$ 447,599	\$ 437,124	\$ 496,966	\$ 511,998
001-1210-513.13-05 SAL & WAGES-LONGEVITY	7,000	5,000	5,000	5,000
001-1210-513.14-01 SAL & WAGES-OVERTIME	3,320	2,184	2,000	4,600
001-1210-513.15-07 SAL&WAGES-VEHICLE ALLOW	4,800	4,800	4,800	4,800
001-1210-513.15-09 SAL & WAGES-PHONE ALLOW	1,920	1,920	1,920	1,920
001-1210-513.21-01 CONTRIB-SS TAX(EMPLOYER)	27,554	26,350	30,439	31,268
001-1210-513.21-02 CONTRIB-MED TAX(EMPLOYER)	6,553	6,287	7,405	7,661
001-1210-513.22-01 FRS CONTRIB-EMPLOYER	56,237	55,012	66,978	70,756
001-1210-513.22-02 RETIREMENT - 457 PLAN	9,002	7,328	-	-
001-1210-513.23-01 HEALTH & LIFE INS	63,850	71,382	90,700	96,007
<b>TOTAL APPROPRIATION</b>	<b>\$ 627,835</b>	<b>\$ 617,387</b>	<b>\$ 706,208</b>	<b>\$ 734,010</b>
<b>OPERATING EXPENSES</b>				
001-1210-513.30-74 OPER EXP-SPEC MASTER	\$ 417	\$ 436	\$ 950	\$ 850
001-1210-513.30-92 CREDIT CARD PAYMENT CHARGES	722	907	800	1,000
001-1210-513.31-02 PROF'L SVCS-MEDICAL	105	105	200	200
001-1210-513.31-09 PROF'L SVCS-OTHER	5,492	2,023	121,450	123,300
001-1210-513.34-01 ADVERTISING	19,793	16,437	19,140	20,000
001-1210-513.34-06 ELECTION EXPENSE	18,901	-	18,350	-
001-1210-513.34-09 CONTRACT SVC-PROFESSIONAL	21,861	50,416	-	-
001-1210-513.34-32 RECORDS MNGMT TRAINING	24,800	25,600	32,000	32,000
001-1210-513.40-03 TRAVEL & PER DIEM	3,050	3,187	7,000	7,000
001-1210-513.41-01 COMMUNICATIONS SVCS	469	433	620	-
001-1210-513.41-06 POSTAGE & PRINTING	56	-	-	-
001-1210-513.42-06 POSTAGE	27,171	30,373	31,000	31,000
001-1210-513.44-01 RENTALS & LEASES	11,326	7,992	10,250	10,250
001-1210-513.46-03 MAINT-OFFICE EQUIPMENT	1,271	1,176	1,200	1,200
001-1210-513.47-01 CODIFICATION	11,571	11,743	11,000	18,000
001-1210-513.49-01 FILING/RECORDING FEE	15,154	12,726	15,000	15,000
001-1210-513.51-01 OFFICE SUPPLIES	9,272	8,821	11,500	11,500
001-1210-513.54-01 SUBSCRIPTION & MEMBERSHIP	2,068	1,429	2,000	2,000
001-1210-513.54-05 EDUCATION & TRAINING	5,424	2,346	2,850	3,750
<b>TOTAL APPROPRIATION</b>	<b>\$ 178,923</b>	<b>\$ 176,150</b>	<b>\$ 285,310</b>	<b>\$ 277,050</b>
<b>TOTAL REQUESTED APPROPRIATIONS</b>	<b>\$ 806,758</b>	<b>\$ 793,537</b>	<b>\$ 991,518</b>	<b>\$ 1,011,060</b>

<sup>1</sup> SENIOR MANAGEMENT SALARY OF \$143,126 IS INCLUDED IN SALARY & WAGES REGULAR.



**CITY ATTORNEY**

**2 FULL TIME**



**POSITION SUMMARY**

<b>Position Title</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>
City Attorney	1	1	1	1	1
Executive Secretary/Paralegal	-	-	-	-	1
<b>Total Positions</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>2</b>



**CITY ATTORNEY**

**COST CENTER ( 1410)**

**PROGRAM DESCRIPTION**

The City Attorney serves as the legal officer and prosecutor for the City and is appointed by the City Commission. The City Attorney also serves as chief legal adviser to the City Commission, City Manager, and all City departments. In addition, the City Attorney assures that the City is represented in all legal proceedings and performs any other duties prescribed by Charter or by Ordinance. The City Attorney, as the prosecutor for the City, represents the City in county and circuit court, presents witnesses and evidence on behalf of the City, and has the powers necessary and incidental to the prosecution of criminal cases. The City Attorney also represents the interests of the City as Code Prosecutor when a violator is represented by counsel and recommends the disposition of cases to the Special Magistrate.

The City Attorney supervises any outside counsel to assure the proper defense of the City in all legal matters. Pursuant to City Code, for all non-insured tort and liability claims resulting in litigation, based upon the nature of the liability, the complexity of the litigation, and other factors, the City Attorney makes a determination either to represent the City in said litigation, or to refer same to outside counsel.

**PROGRAM GOALS AND OBJECTIVES**

The City Attorney's Office provides legal advice to the City Commission, as well as all City departments in order to address and achieve all six Strategic Plan Goals.

**BUDGET EXPENDITURES/EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Personal Services	\$ 271,334	\$ 28,305	\$ 260,815	\$ 375,495	\$ 114,680	43.97%
Operating Expenses	11,052	380,790	292,180	70,180	(222,000)	-75.98%
Capital	50,378	14,562	17,757	17,757	-	0.00%
<b>TOTAL</b>	<b>\$ 332,764</b>	<b>\$ 423,657</b>	<b>\$ 570,752</b>	<b>\$ 463,432</b>	<b>\$ (107,320)</b>	<b>-18.80%</b>



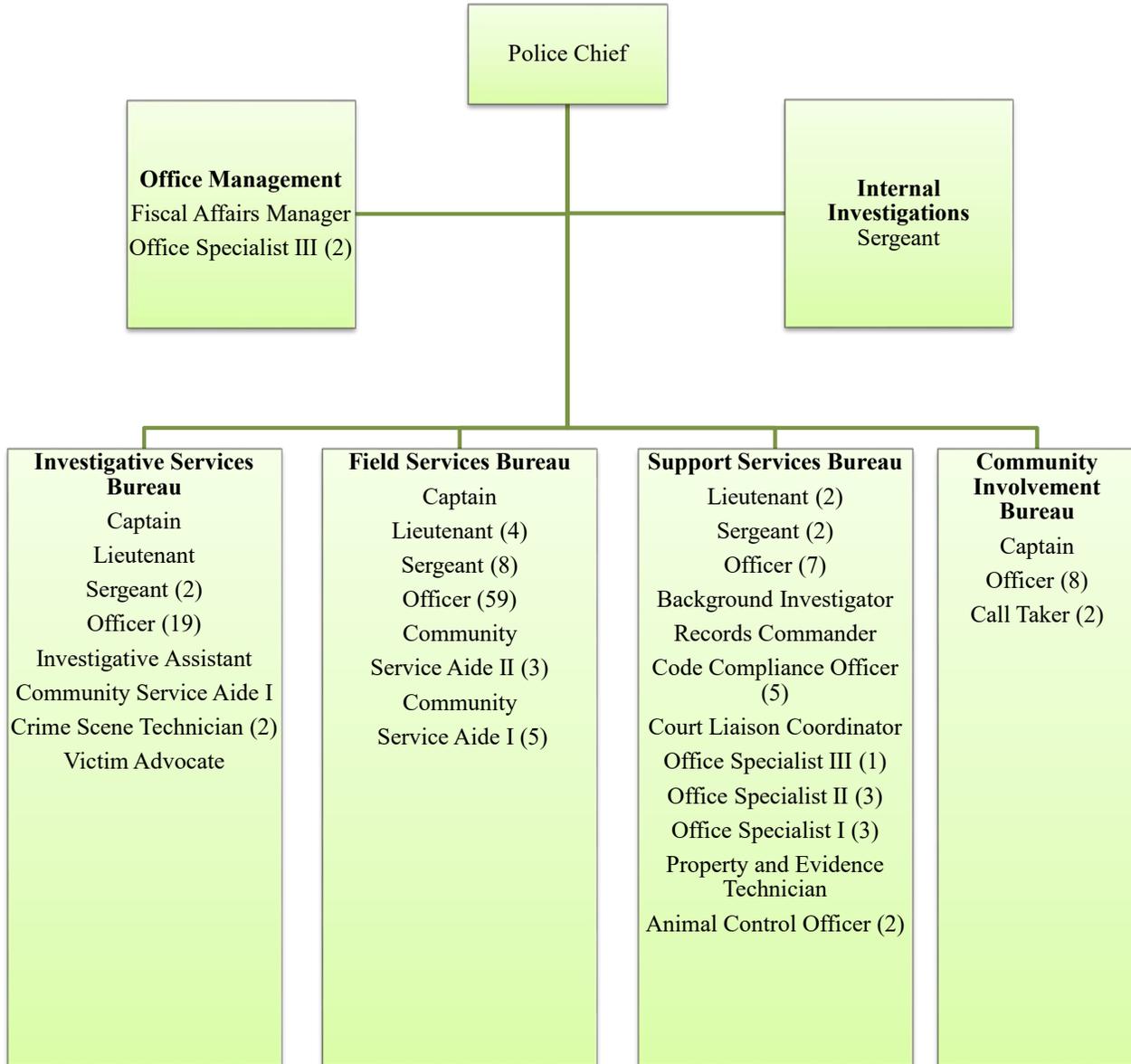
**CITY ATTORNEY**

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 AMENDED	FY 2020 BUDGET
<b>PERSONAL SERVICES</b>				
001-1410-514.12-01 SAL & WAGES-REGULAR <sup>1</sup>	\$ 180,452	\$ 20,798	\$ 178,000	\$ 254,330
001-1410-514.15-07 SAL&WAGES-VEHICLE ALLOW	-	-	4,800	4,800
001-1410-514.15-08 SAL&WAGES-VEHICLE BENEFIT	6,714	-	-	-
001-1410-514.15-09 SAL & WAGES-PHONE ALLOW	960	111	960	960
001-1410-514.21-01 CONTRIB-SS TAX(EMPLOYER)	9,442	-	8,318	13,109
001-1410-514.21-02 CONTRIB-MED TAX(EMPLOYER)	2,857	318	2,665	3,771
001-1410-514.22-01 FRS CONTRIB-EMPLOYER	39,641	4,738	42,827	52,298
001-1410-514.22-02 RETIREMENT - 457 PLAN	12,713	1,464	-	-
001-1410-514.23-01 HEALTH & LIFE INS	18,555	876	23,245	46,227
<b>REQUESTED APPROPRIATION</b>	<b>\$ 271,334</b>	<b>\$ 28,305</b>	<b>\$ 260,815</b>	<b>\$ 375,495</b>
<b>OPERATING EXPENSES</b>				
001-1410-514.31-02 PROF'L SVCS-MEDICAL	\$ -	\$ -	\$ 130	\$ 130
001-1410-514.31-21 PROF SERV-LEGAL(SPEC COUNSEL)	5,338	372,126	272,000	50,000
001-1410-514.40-03 TRAVEL & PER DIEM	669	18	2,000	2,000
001-1410-514.41-01 COMMUNICATION SERVICES	433	325	900	900
001-1410-514.42-06 POSTAGE	-	88	300	300
001-1410-514.46-03 OFFICE EQUIPMENT	-	-	350	350
001-1410-514.49-02 COURT EXPENSE	2,174	5,366	6,000	6,000
001-1410-514.51-01 OFFICE SUPPLIES	1,084	612	2,000	2,000
001-1410-514.52-15 OPERATING SUPPLIES -OTHER	25	1,420	3,500	3,500
001-1410-514.54-01 SUBSCRIPTION & MEMBERSHIP	830	150	1,000	1,000
001-1410-514.54-05 EDUCATION & TRAINING	499	685	4,000	4,000
<b>REQUESTED APPROPRIATION</b>	<b>\$ 11,052</b>	<b>\$ 380,790</b>	<b>\$ 292,180</b>	<b>\$ 70,180</b>
<b>CAPITAL EXPENSES</b>				
001-1410-514.64-02 ACQUISITION OF VEHICLES	\$ 35,633	\$ -	\$ -	\$ -
001-1410-514.66-01 LAW LIBRARY	14,745	14,562	17,757	17,757
<b>REQUESTED APPROPRIATION</b>	<b>\$ 50,378</b>	<b>\$ 14,562</b>	<b>\$ 17,757</b>	<b>\$ 17,757</b>
<b>TOTAL REQUESTED APPROPRIATIONS</b>	<b>\$ 332,764</b>	<b>\$ 423,657</b>	<b>\$ 570,752</b>	<b>\$ 463,432</b>

<sup>1</sup> SENIOR MANAGEMENT SALARY OF \$181,560 IS INCLUDED IN SALARY & WAGES REGULAR.

**POLICE**

**117 CERTIFIED, 36 NON-CERTIFIED - 153 TOTAL**



**POLICE**

<b>POSITION SUMMARY</b>					
<b>Position Title</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>
Chief of Police	1	1	1	1	1
Captain	3	3	3	3	3
Lieutenant	7	7	7	7	7
Sergeant	13	13	13	13	13
Officer	87	93	93	93	93
<b>Total Certified Personnel</b>	<b>111</b>	<b>117</b>	<b>117</b>	<b>117</b>	<b>117</b>
Court Liaison Coordinator	1	1	1	1	1
Code Compliance Officer	6	6	8	6	5
Animal Control Officer	-	-	-	2	2
Victim Advocate	1	1	1	1	1
Crime Scene Technician	1	2	2	2	2
Background Investigator	1	1	1	1	1
Office Manager <sup>1</sup>	1	1	1	1	1
Records Commander	1	1	1	1	1
Fiscal Affairs Manager <sup>1</sup>	-	-	-	-	1
Administrative Coordinator <sup>2</sup>	1	1	1	1	1
Property and Evidence Technician	-	-	-	1	1
Office Specialist III <sup>2</sup>	1	3	3	2	3
Office Specialist II	4	3	3	3	3
Office Specialist I	3	3	3	3	3
Investigative Assistant	1	1	1	1	1
Public Safety Communications Manager	-	1	1	-	-
Communications Coordinator	1	-	-	-	-
Call Taker	2	2	2	2	2
Community Service Aide II	4	4	4	4	3
Community Service Aide I	6	6	6	5	6
<b>Total Non-Certified Personnel</b>	<b>35</b>	<b>36</b>	<b>38</b>	<b>37</b>	<b>36</b>
<b>Total Positions</b>	<b>146</b>	<b>153</b>	<b>155</b>	<b>154</b>	<b>153</b>

<sup>1</sup> FY 2020 - Only 1 of 2 positions of Fiscal Affairs Manager and Office Manager will be filled at any time.

<sup>2</sup> FY 2020 - Only 3 of 4 positions of Administrative Coordinator and Office Specialist III will be filled at any time.

**POLICE**

**COST CENTER (1810)**

**PROGRAM DESCRIPTION**

The Police Department is a full service, accredited law enforcement agency responsible for protecting life and property; prevention and detection of crime; and enforcing applicable state law and local ordinances. The Police Department is comprised of four bureaus: Investigative Services, Field Services, Support Services, and Community Involvement. Among the goals of the Police Department are to maintain public order within the jurisdiction and to proactively work to preserve and improve quality of life.

**PROGRAM GOALS & OBJECTIVES**

In support of Goal A, City Image and Identity, the Police Department will actively participate in a variety of City-hosted events and community meetings in an effort to bolster the relationship between the Police Department and the citizens of Margate. In support of Goal B, Quality of Life, the Police Department will hire, train and retain only the most qualified individuals dedicated to working in partnership with the community to eliminate crime and meet the needs of our diverse community. In support of Goal C, Customer Service and Outreach, the Police Department will proactively use social media and other technological services (CodeRed) in an effort to provide the community with timely information, news and current events.

**BUDGET EXPENDITURES/EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Personal Services	\$ 17,029,145	\$ 18,332,775	\$ 19,235,084	\$ 19,909,793	\$ 674,709	3.51%
Operating Expenses	929,311	1,002,156	1,212,660	1,122,640	(90,020)	-7.42%
Capital	808,032	443,873	1,730,588	578,800	(1,151,788)	-66.55%
Debt Service	67,667	98,470	67,671	34,884	(32,787)	-48.45%
Grants and Aid	14,111	14,573	19,193	12,000	(7,193)	-37.48%
<b>TOTAL</b>	<b>\$ 18,848,266</b>	<b>\$ 19,891,847</b>	<b>\$ 22,265,196</b>	<b>\$ 21,658,117</b>	<b>\$ (607,079)</b>	<b>-2.73%</b>



**POLICE**

**COST CENTER (1810)**

<b>PERFORMANCE MEASURES</b>					
	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Target</b>	<b>FY 2020 Target</b>	<b>% Change</b>
Provide monthly training focusing on customer service in law enforcement, police tactics and legal guidelines	N/A	N/A	N/A	12	N/A
Number of sexual offender verification sweeps quarterly	7	4	4	4	0%
Conduct monthly traffic oriented operations in traffic corridors with the highest statistical data of crashes, or areas of verified complaints	N/A	N/A	N/A	12	N/A
Participate in community oriented group meetings; to include, but not limited to crime/neighborhood watch, homeowners, and/or crime prevention meetings	N/A	N/A	N/A	36	N/A



**POLICE**

		<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>
		<b>ACTUAL</b>	<b>ACTUAL</b>	<b>AMENDED</b>	<b>BUDGET</b>
<b>PERSONAL SERVICES</b>					
001-1810-521.12-01	SAL & WAGES-REGULAR <sup>1</sup>	\$ 10,620,742	\$ 11,105,164	\$ 11,580,770	\$ 12,062,169
001-1810-521.12-10	SAL & WAGES-ASSIGNMENT	91,872	99,362	99,100	99,100
001-1810-521.12-11	SAL & WAGES-VOCA GRANT	61,015	54,764	58,466	58,466
001-1810-521.12-12	SAL & WAGES-COPS HIRING GRANT	-	48,377	-	-
001-1810-521.13-02	SAL-ASHIFT DIFFERENTIAL	60,502	64,870	75,000	75,000
001-1810-521.13-05	SAL & WAGES-LONGEVITY	192,178	193,816	205,000	202,000
001-1810-521.14-01	SAL & WAGES-OVERTIME	294,430	381,653	203,140	200,000
001-1810-521.14-03	SAL & WAGES-COURT	72,585	66,623	85,000	85,000
001-1810-521.14-05	O/T- JAG GRANT	-	-	10,000	-
001-1810-521.14-10	O/T-REIMB BSO & DOJ	101,733	91,222	14,500	14,500
001-1810-521.14-12	O/T-2014 JAG GRANT	-	9,398	-	-
001-1810-521.14-13	O/T-HVE GRANT-FDOT USF	9,991	8,850	-	-
001-1810-521.14-14	O/T-FDOT GRANT	-	9,885	-	-
001-1810-521.15-01	SAL & WAGES-INCENTIVE	102,351	104,111	109,000	109,000
001-1810-521.15-08	SAL&WAGES-VEHICLE BENEFIT	1,975	1,475	2,300	850
001-1810-521.15-09	SAL & WAGES-PHONE ALLOW	17,666	19,187	49,200	46,140
001-1810-521.15-10	SAL & WAGES-CLOTH. ALLOW	122,632	127,554	131,700	131,700
001-1810-521.15-11	SAL & WAGES-POLICE EXTRA DETAIL	332,476	333,155	272,320	272,320
001-1810-521.21-01	CONTRIB-SS TAX(EMPLOYER)	710,647	742,288	804,019	825,480
001-1810-521.21-02	CONTRIB-MED TAX(EMPLOYER)	167,595	175,733	189,696	193,666
001-1810-521.22-01	FRS CONTRIB-EMPLOYER	2,301,955	2,531,416	2,752,773	2,944,300
001-1810-521.22-02	RETIREMENT - 457 PLAN	11,147	17,886	-	-
001-1810-521.23-01	HEALTH & LIFE INS	1,755,653	2,145,986	2,593,100	2,590,102
	<b>TOTAL APPROPRIATION</b>	<b>\$ 17,029,145</b>	<b>\$ 18,332,775</b>	<b>\$ 19,235,084</b>	<b>\$ 19,909,793</b>

**OPERATING EXPENSES**

001-1810-521.30-01	OPERATING EXPENSE	\$ 56,393	\$ 75,319	\$ 127,570	\$ 92,407
001-1810-521.30-31	OTHER EXPENSE/CLOTHING	33,793	46,484	52,750	45,000
001-1810-521.30-80	OPER EXP-NAT'L NIGHT OUT	1,908	1,224	2,000	14,000
001-1810-521.30-92	CREDIT CARD PYMT CHARGES	583	579	800	800
001-1810-521.31-02	PROF'L SVCS-MEDICAL	6,360	5,966	14,250	7,500
001-1810-521.31-09	PROF'L SVCS-OTHER	110,450	115,576	108,600	121,000
001-1810-521.34-16	CONTRACT SVCS-OTHER	-	5,800	6,000	-
001-1810-521.34-62	TELETYPE (COCO CREEK)	271,682	285,266	301,350	316,418
001-1810-521.40-03	TRAVEL & PER DIEM	19,928	11,694	18,600	16,000
001-1810-521.41-01	COMMUNICATIONS SVCS	45,105	45,277	54,260	57,800
001-1810-521.42-06	POSTAGE	2,447	2,521	4,000	1,500
001-1810-521.44-01	RENTALS & LEASES	26,150	16,952	18,000	18,000
001-1810-521.44-02	RENTALS & LEASES-HIDTA	11,407	16,697	18,830	16,170
001-1810-521.46-01	REPAIR & MAINT-EQUIPMENT	141,588	135,331	160,200	152,855
001-1810-521.46-03	REP & MAINT-OFFICE EQUIP	530	1,905	9,500	3,000
001-1810-521.46-08	REPAIR & MAINT-VEHICLES	44,351	45,554	66,100	45,000
001-1810-521.47-02	PRINTING & BINDING	5,289	6,856	8,000	8,000
001-1810-521.51-01	OFFICE SUPPLIES	14,970	17,126	15,000	15,000
001-1810-521.52-15	OPERATING SUPPLIES-OTHER	32,155	40,026	75,000	35,000
001-1810-521.52-43	OPER SUPPLIES-AMMUNITION	52,649	63,760	64,100	56,440
001-1810-521.54-01	SUBSCRIPTION & MEMBERSHIP	7,229	4,404	7,750	7,750
001-1810-521.54-05	EDUCATION & TRAINING	23,366	43,762	35,000	38,000
001-1810-521.54-21	TUITION REIM - FOP	20,318	11,842	40,000	40,000
001-1810-521.54-22	TUITION REIM - PBA	660	2,235	5,000	15,000
	<b>TOTAL APPROPRIATION</b>	<b>\$ 929,311</b>	<b>\$ 1,002,156</b>	<b>\$ 1,212,660</b>	<b>\$ 1,122,640</b>



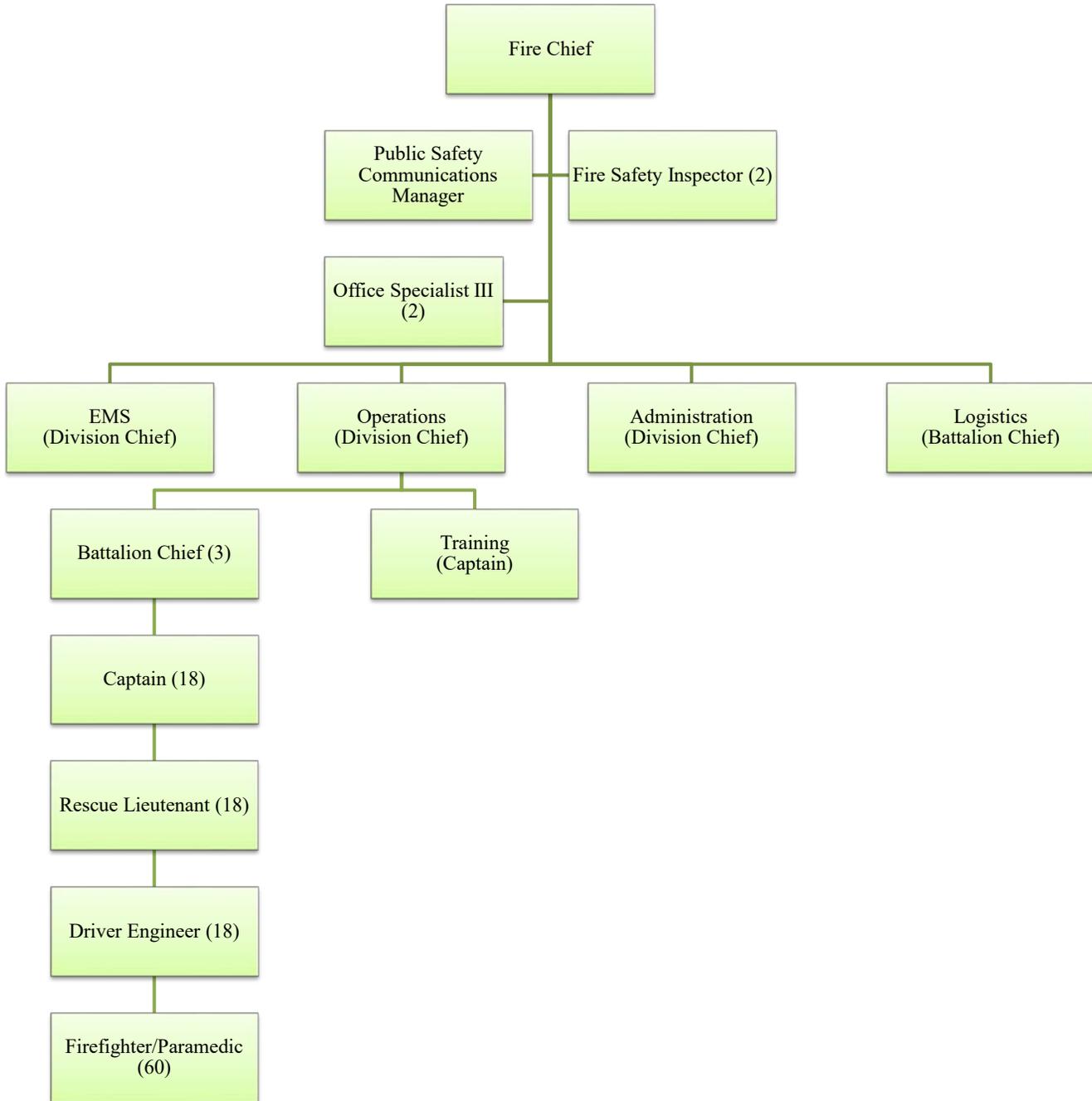
**POLICE**

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 AMENDED	FY 2020 BUDGET
<b>CAPITAL EXPENSES</b>					
001-1810-521.62-04	RENOVATION & CONSTRUCTION	\$ -	\$ -	\$ -	\$ 90,000
001-1810-521.64-02	ACQUISITION OF VEHICLES	674,618	431,607	487,400	488,800
001-1810-521.64-12	OTHER EQUIPMENT	124,377	12,266	1,243,188	-
001-1810-521.65-83	SOFTWARE	9,037	-	-	-
	<b>TOTAL APPROPRIATION</b>	<b>\$ 808,032</b>	<b>\$ 443,873</b>	<b>\$ 1,730,588</b>	<b>\$ 578,800</b>
<b>DEBT SERVICE</b>					
001-1810-521.71-52	PRINC-CAPITAL LEASE/OSSI	\$ 59,438	\$ 90,823	\$ 65,413	\$ 33,769
001-1810-521.72-52	INT-CAPITAL LEASE/OSSI	8,229	7,647	2,258	1,115
	<b>TOTAL APPROPRIATION</b>	<b>\$ 67,667</b>	<b>\$ 98,470</b>	<b>\$ 67,671</b>	<b>\$ 34,884</b>
<b>GRANTS &amp; AID</b>					
001-1810-521.82-21	SHOP WITH A HERO	\$ 13,700	\$ 13,693	\$ 17,000	\$ 12,000
001-1810-521.82-22	PD HOMELESS OUTREACH - TD	411	880	2,193	-
	<b>TOTAL APPROPRIATION</b>	<b>\$ 14,111</b>	<b>\$ 14,573</b>	<b>\$ 19,193</b>	<b>\$ 12,000</b>
	<b>TOTAL REQUESTED APPROPRIATIONS</b>	<b>\$ 18,848,266</b>	<b>\$ 19,891,847</b>	<b>\$ 22,265,196</b>	<b>\$ 21,658,117</b>

<sup>1</sup> SENIOR MANAGEMENT SALARY OF \$153,506 IS INCLUDED IN SALARY & WAGES REGULAR.

**FIRE**

**125 CERTIFIED, 3 NON-CERTIFIED - 128 TOTAL**



**FIRE**

<b>POSITION SUMMARY</b>					
<b>Position Title</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>
Fire Chief	1	1	1	1	1
Division Chief	3	3	3	3	3
Battalion Chief	3	4	4	4	4
Captain	20	18	18	19	19
Rescue Lieutenant	18	19	19	18	18
Driver Engineer <sup>1</sup>	-	18	18	18	18
Firefighter/Paramedic	69	53	60	60	60
Firefighter/EMT	2	-	-	-	-
Fire Safety Inspector - F/T	2	2	2	2	2
<b>Total Certified Personnel</b>	<b>118</b>	<b>118</b>	<b>125</b>	<b>125</b>	<b>125</b>
Public Safety Communications Manager	-	-	-	1	1
Office Specialist III	2	2	2	2	2
<b>Total Non-Certified Personnel</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>3</b>	<b>3</b>
<b>Total Positions</b>	<b>120</b>	<b>120</b>	<b>127</b>	<b>128</b>	<b>128</b>

<sup>1</sup> Driver Engineer positions made up of 16 Paramedics and 2 EMTs.

**FIRE**

**COST CENTER (2010)**

**PROGRAM DESCRIPTION**

The Fire Department is an ISO Class 1 rated organization that provides multi-faceted fire, emergency medical, dive rescue, fire code enforcement, public education and other related emergency and non-emergency services to the residents and visitors of the Cities of Margate and Coconut Creek through dedicated and professional members. Services are provided to Coconut Creek through an Interlocal Agreement. The department's service area includes approximately 21 square miles and a population of over 110,000 with services provided from five fire stations. The department's goals are to provide the highest quality of services at all times and maintain the ISO Class 1 rating through the use of advanced training, procedures and equipment.

**PROGRAM GOALS & OBJECTIVES**

In support of Goal B, Quality of Life and Goal C, Customer Service and Outreach, the Fire Department continues to provide the highest quality Fire and EMS services to the citizens of Margate and Coconut Creek. The Fire Department strives to maintain a response time of eight minutes or less. In addition, the Fire Department conducts annual fire inspections in the City to help ensure safety, conducts regular public education activities, provides aggressive firefighting tactics to quickly extinguish fires, and provides business-friendly plan review services.

**BUDGET EXPENDITURES/EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Personal Services	\$ 16,020,105	\$ 16,600,597	\$ 17,924,775	\$ 18,475,731	\$ 550,956	3.07%
Operating Expenses	1,226,471	1,189,127	1,312,264	1,235,630	(76,634)	-5.84%
Capital	245,440	1,259,655	1,044,333	1,124,500	80,167	7.68%
Debt Service	134,548	345,118	342,655	208,105	(134,550)	-39.27%
<b>TOTAL</b>	<b>\$ 17,626,564</b>	<b>\$ 19,394,497</b>	<b>\$ 20,624,027</b>	<b>\$ 21,043,966</b>	<b>\$ 419,939</b>	<b>2.04%</b>

**PERFORMANCE MEASURES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Target</b>	<b>FY 2020 Target</b>	<b>% Change</b>
Fire loss per capita	N/A	N/A	36	36	0%
Percentage of Fire personnel completing 240 hours of annual Insurance Services Office (ISO) required training	100%	100%	100%	100%	0%
Average Fire/EMS incidents response time (in minutes)	6:46	6:57	<8:00	<8:00	0%
Number of fire inspection activities conducted	3,844	3,633	3,000	2,000	-33%
Number of people educated in life safety	2,115	2,565	3,000	3,000	0%



**FIRE**

		FY 2017	FY 2018	FY 2019	FY 2020
		ACTUAL	ACTUAL	AMENDED	BUDGET
<b>PERSONAL SERVICES</b>					
001-2010-522.12-01	SAL & WAGES-REGULAR <sup>1</sup>	\$ 10,113,810	\$ 10,589,801	\$ 11,490,932	\$ 11,710,187
001-2010-522.12-04	SAL & WAGES-UPGRADE	41,153	49,920	50,000	50,000
001-2010-522.12-10	SAL & WAGES-ASSIGNMENT	40,552	41,237	75,000	75,000
001-2010-522.13-05	SAL & WAGES-LONGEVITY	167,000	179,992	180,000	191,000
001-2010-522.14-01	SAL & WAGES-OVERTIME	733,807	340,038	150,000	150,000
001-2010-522.15-05	SAL-FF SUPP COMPENSATION	87,015	92,161	80,000	90,000
001-2010-522.15-08	SAL&WAGES-VEHICLE BENEFIT	-	8,088	3,100	7,250
001-2010-522.15-09	SAL & WAGES-PHONE ALLOW	-	-	-	545
001-2010-522.15-10	SAL & WAGES-CLOTH ALLOW	70,245	55,398	82,550	82,550
001-2010-522.21-01	CONTRIB-SS TAX(EMPLOYER)	668,304	671,222	749,055	764,335
001-2010-522.21-02	CONTRIB-MED TAX(EMPLOYER)	156,816	157,438	175,618	179,213
001-2010-522.22-01	FRS CONTRIB-EMPLOYER	2,457,694	2,557,702	2,826,948	2,994,762
001-2010-522.23-01	HEALTH & LIFE INS	1,483,709	1,857,600	2,061,572	2,180,889
<b>TOTAL APPROPRIATION</b>		<b>\$ 16,020,105</b>	<b>\$ 16,600,597</b>	<b>\$ 17,924,775</b>	<b>\$ 18,475,731</b>
<b>OPERATING EXPENSES</b>					
001-2010-522.30-01	OPERATING EXPENSE	\$ 17,088	\$ 12,611	\$ 10,400	\$ 10,400
001-2010-522.30-11	EMS LICENSURE EXPENSE	8,538	1,158	10,200	8,000
001-2010-522.30-31	OTHER EXPENSE/CLOTHING	25,872	41,408	33,000	23,000
001-2010-522.30-60	COCONUT CREEK EXPENSES	-	22,500	-	-
001-2010-522.30-92	CREDIT CARD PYMT CHARGES	-	361	500	500
001-2010-522.30-99	CERT EXPENSE	3,037	1,949	2,500	2,500
001-2010-522.31-02	PROFL SVCS-MEDICAL	1,337	3,242	45,070	3,200
001-2010-522.31-03	PROF SVCS-MEDICAL DIRECTOR	30,000	30,000	32,782	33,765
001-2010-522.31-27	PROF SVC-FIRE/RESCUE ASSESSMENT	50,213	23,000	23,000	23,000
001-2010-522.34-30	EMS BILLING & COLL - ADP	90,994	59,818	140,000	100,000
001-2010-522.40-03	TRAVEL & PER DIEM	14,776	9,355	10,000	10,000
001-2010-522.41-01	COMMUNICATIONS SERVICES	40,862	28,905	27,000	27,150
001-2010-522.41-06	POSTAGE & PRINTING	(1)	-	-	-
001-2010-522.42-06	POSTAGE	632	801	600	600
001-2010-522.44-01	RENTALS & LEASES	10,364	10,721	12,700	13,500
001-2010-522.46-01	REPAIR & MAINT-EQUIPMENT	108,525	24,561	63,007	25,000
001-2010-522.46-02	STRUCTURES - CHARGEBACK	9,442	109,173	13,800	43,800
001-2010-522.46-03	REP & MAINT-OFFICE EQUIP	92	-	1,000	1,000
001-2010-522.46-07	OTHER EQUIPMENT	4,443	4,870	5,300	5,300
001-2010-522.46-08	REPAIR & MAINT-VEHICLES	83,301	203,727	180,000	229,110
001-2010-522.46-24	REPAIR & MAINT-STRUCTURES	4,830	19,563	7,900	8,900
001-2010-522.46-46	MAIN/TESTING ISO EQUIPMENT	92,579	70,698	206,600	190,000
001-2010-522.46-47	MAINT/FIRE VEH INTERNAL	154,320	27,285	30,000	20,000
001-2010-522.47-02	PRINTING & BINDING	1,893	3,265	3,400	3,400
001-2010-522.51-01	OFFICE SUPPLIES	4,890	6,673	6,300	6,300
001-2010-522.52-02	GAS, OIL AND COOLANT	82,833	111,141	105,000	105,000
001-2010-522.52-15	OPERATING SUPPLIES-OTHER	347,754	306,196	275,000	275,000
001-2010-522.54-01	SUBSCRIPTION & MEMBERSHIP	2,923	5,252	5,205	5,205
001-2010-522.54-05	EDUCATION & TRAINING	20,121	34,901	20,000	20,000
001-2010-522.54-20	TUITION REIM - IAFF	14,138	14,378	40,000	40,000
001-2010-522.55-07	OPER EXP-EXPLORER PROGRAM	675	1,615	2,000	2,000
<b>TOTAL APPROPRIATION</b>		<b>\$ 1,226,471</b>	<b>\$ 1,189,127</b>	<b>\$ 1,312,264</b>	<b>\$ 1,235,630</b>



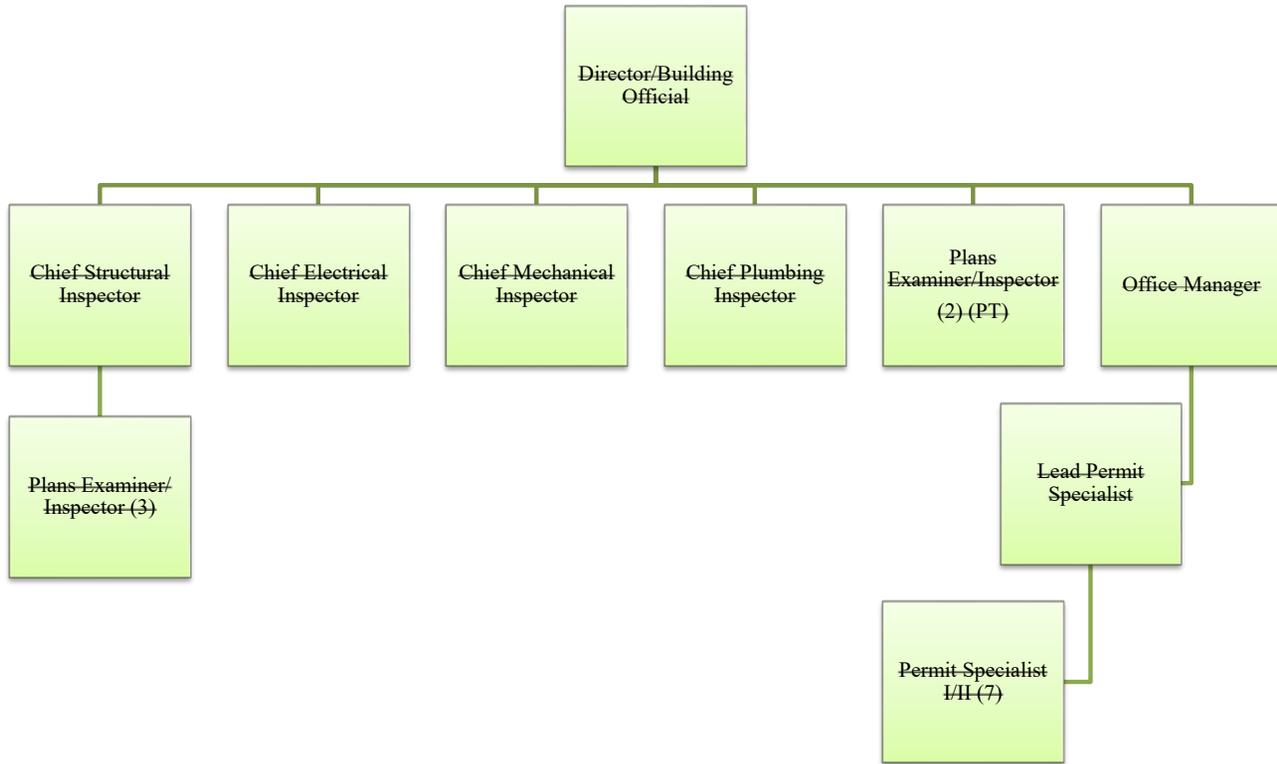
**FIRE**

		<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>
		<b>ACTUAL</b>	<b>ACTUAL</b>	<b>AMENDED</b>	<b>BUDGET</b>
<b>CAPITAL EXPENSES</b>					
001-2010-522.62-55	STORAGE STRUCTURE	\$ -	\$ -	\$ 59,297	\$ 42,000
001-2010-522.64-02	ACQUISITION OF VEHICLES	76,852	1,063,913	350,000	882,500
001-2010-522.64-09	COMPUTER EQUIPMENT	-	-	5,000	-
001-2010-522.64-12	OTHER EQUIPMENT	168,588	195,742	630,036	200,000
	<b>TOTAL APPROPRIATION</b>	<b>\$ 245,440</b>	<b>\$ 1,259,655</b>	<b>\$ 1,044,333</b>	<b>\$ 1,124,500</b>
<b>DEBT SERVICE</b>					
001-2010-522.71-50	PRINC-CAPITAL LEASE/VEHIC	\$ 125,014	\$ 323,456	\$ 318,707	\$ 191,671
001-2010-522.72-50	INT-CAPITAL LEASE/VEHICLE	9,534	21,662	23,948	16,434
	<b>TOTAL APPROPRIATION</b>	<b>\$ 134,548</b>	<b>\$ 345,118</b>	<b>\$ 342,655</b>	<b>\$ 208,105</b>
	<b>TOTAL REQUESTED APPROPRIATIONS</b>	<b>\$ 17,626,564</b>	<b>\$ 19,394,497</b>	<b>\$ 20,624,027</b>	<b>\$ 21,043,966</b>

<sup>1</sup> SENIOR MANAGEMENT SALARY OF \$150,021 IS INCLUDED IN SALARY & WAGES REGULAR.

**BUILDING - FY 2020 Budget begins on page 169. <sup>2</sup>**

**17 FULL TIME, 2 PART TIME - 19 TOTAL**



**POSITION SUMMARY**

<b>Position Title</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>
Director of Building/Building Official	1	1	1	1	-
Chief Electrical Inspector	1	1	1	1	-
Chief Plumbing Inspector	1	1	1	1	-
Chief Mechanical Inspector <sup>1</sup>	1	1	1	1	-
Chief Structural Inspector	1	1	1	1	-
Electrical Inspector/Plans Examiner	-	1	1	1	-
Mechanical Inspector <sup>1</sup>	-	1	1	1	-
Plans Examiner/Inspector	1	1	1	1	-
Plans Examiner/Inspector - P/T	-	-	-	2	-
Inspector - P/T	2	4	2	-	-
Office Manager	1	1	1	1	-
Lead Permit Specialist	-	1	1	1	-
Office Specialist II	1	1	1	-	-
Office Specialist I	3	6	6	-	-
Permit Specialist I/II	-	-	6	7	-
<b>Total Positions</b>	<b>13</b>	<b>20</b>	<b>18</b>	<b>18</b>	<b>-</b>

<sup>1</sup> FY 2019 - Only 1 of 2 positions of Chief Mechanical Inspector and Mechanical Inspector will be filled at any time.

<sup>2</sup> FY 2020 - The Building Department costs have been moved to the new Building Fund (113).



**BUILDING - FY 2020 Budget begins on page 169. <sup>1</sup>**

**COST CENTER (2410)**

**PROGRAM DESCRIPTION**

The Building Department safeguards public health, safety, and general welfare through the administration and enforcement of the Florida Building Code and all local ordinances to ensure the highest level of building code compliance. The Department is responsible for performing plan reviews; performing mandatory inspections; collecting permit fees and issuing permits for new construction; issuing Certificates of Completion and Certificates of Occupancy; and processing Building Code violations.

**PROGRAM GOALS & OBJECTIVES**

In support of Goal B, Quality of Life, the Building Department effectively ensures public health and safety by enforcing Florida Building Code and local ordinances. In support of Goal C, Customer Service and Outreach, the Building Department is in the process of implementing an electronic plan review and permitting program.

**BUDGET EXPENDITURES/EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget <sup>1</sup></b>	<b>\$ Change</b>	<b>% Change</b>
Personal Services	\$ 839,092	\$ 1,238,000	\$ 1,659,438	\$ -	\$ (1,659,438)	-100.00%
Operating Expenses	327,914	204,923	715,858	-	(715,858)	-100.00%
Capital	-	34,506	288,000	-	(288,000)	-100.00%
<b>TOTAL</b>	<b>\$ 1,167,006</b>	<b>\$ 1,477,429</b>	<b>\$ 2,663,296</b>	<b>\$ -</b>	<b>\$ (2,663,296)</b>	<b>-100.00%</b>

**PERFORMANCE MEASURES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Target</b>	<b>FY 2020 Target <sup>1</sup></b>	<b>% Change</b>
Total permit valuation of construction cost	N/A	N/A	75,000,000	N/A	N/A
Total number of plan reviews performed	7,589	11,732	6,000	N/A	N/A
Total number of requested inspections performed	10,783	18,377	12,000	N/A	N/A
Number of building permits issued	5,013	6,684	5,000	N/A	N/A
Certificates of Occupancy (CO's), Temporary Certificates of Occupancy (TCO's), and Certificate of Completion (CC's) issued	N/A	N/A	90	N/A	N/A
Percentage of total certified personnel completing a minimum of twenty (20) hours of continuing education per year	100%	100%	95%	N/A	N/A
Percentage of permit management personnel attending continuing education classes for customer service and programmatic training	86%	80%	95%	N/A	N/A

<sup>1</sup> FY 2020 - The Building Department costs have been moved to the new Building Fund (113).



**BUILDING - FY 2020 Budget begins on page 169<sup>1</sup>**

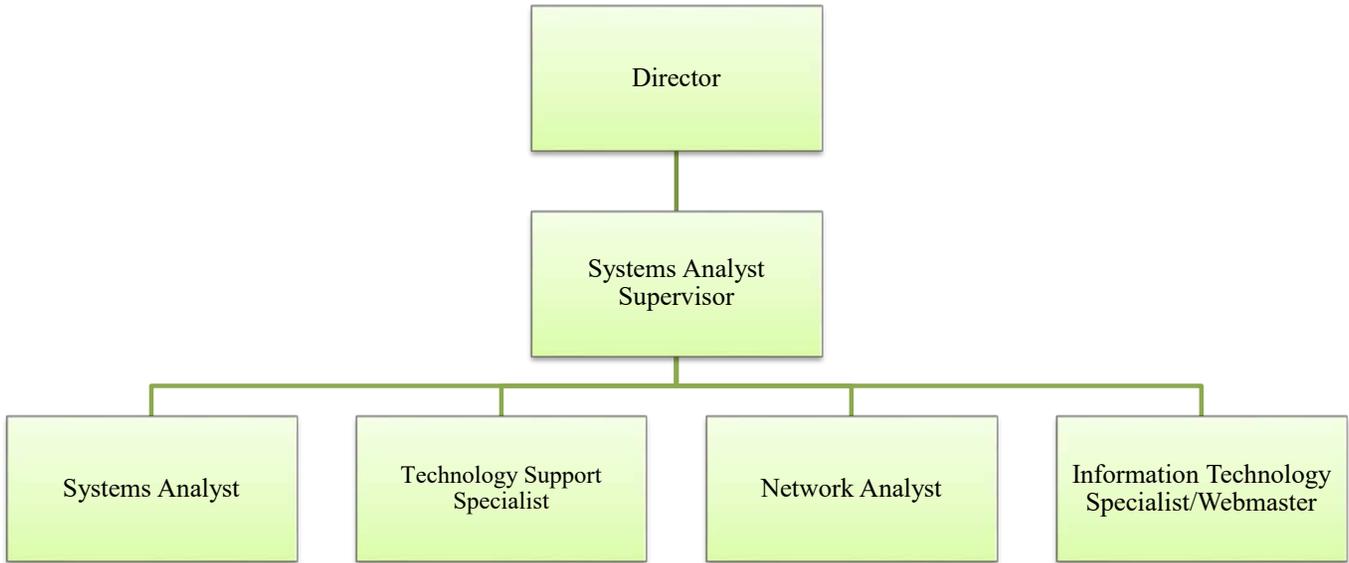
		FY 2017	FY 2018	FY 2019	FY 2020
		ACTUAL	ACTUAL	AMENDED	BUDGET <sup>1</sup>
<b>PERSONAL SERVICES</b>					
001-2410-524.12-01	SAL & WAGES-REGULAR	\$ 582,612	\$ 815,940	\$ 1,106,703	\$ -
001-2410-524.13-05	SAL & WAGES-LONGEVITY	5,000	4,783	4,000	-
001-2410-524.14-01	SAL & WAGES-OVERTIME	18,215	66,215	50,000	-
001-2410-524.15-08	SAL&WAGES-VEHICLE BENEFIT	3,108	16,047	9,060	-
001-2410-524.21-01	CONTRIB-SS TAX(EMPLOYER)	35,407	52,552	72,525	-
001-2410-524.21-02	CONTRIB-MED TAX(EMPLOYER)	8,281	12,291	16,962	-
001-2410-524.22-01	FRS CONTRIB-EMPLOYER	63,596	89,950	124,001	-
001-2410-524.23-01	HEALTH & LIFE INS	122,873	180,222	276,187	-
	<b>TOTAL APPROPRIATION</b>	<b>\$ 839,092</b>	<b>\$ 1,238,000</b>	<b>\$ 1,659,438</b>	<b>\$ -</b>
<b>OPERATING EXPENSES</b>					
001-2410-524.30-04	COMPUTER SERVICES	\$ 18,090	\$ -	\$ 10,000	\$ -
001-2410-524.30-31	OTHER EXPENSE/CLOTHING	1,371	1,587	5,000	-
001-2410-524.30-92	CREDIT CARD PYMT CHARGES	9,004	25,243	12,000	-
001-2410-524.31-02	PROFL SVCS-MEDICAL	420	565	1,000	-
001-2410-524.31-09	PROFL SVCS-OTHER	229,602	122,703	260,000	-
001-2410-524.31-25	GENERAL ALLOC OF COST	-	-	289,983	-
001-2410-524.34-02	CUSTODIAL	9,434	9,276	15,000	-
001-2410-524.34-16	CONTRACT SVCS-OTHER	91	-	-	-
001-2410-524.40-03	TRAVEL & PER DIEM	915	-	3,000	-
001-2410-524.41-01	COMMUNICATIONS SVCS	17,429	14,312	17,500	-
001-2410-524.42-06	POSTAGE	-	-	1,000	-
001-2410-524.44-01	RENTALS & LEASES	1,761	1,537	3,000	-
001-2410-524.46-03	MAINT-OFFICE EQUIPMENT	1,951	455	4,000	-
001-2410-524.46-06	REPAIR & MAINTENANCE SVCS	9,725	10,391	38,000	-
001-2410-524.46-08	REP & MAINT-VEHICLES	5,178	(11,148)	4,000	-
001-2410-524.48-02	PROMOTIONAL ACTIVITY	-	-	5,000	-
001-2410-524.51-01	OFFICE SUPPLIES	9,224	7,544	7,000	-
001-2410-524.52-02	GAS, OIL & COOLANT	3,592	9,033	10,875	-
001-2410-524.52-15	OPERATING SUPPLIES-OTHER	6,313	7,018	13,500	-
001-2410-524.54-01	SUBSCRIPTION & MEMBERSHIP	878	801	4,000	-
001-2410-524.54-05	EDUCATION & TRAINING	2,936	5,606	12,000	-
	<b>TOTAL APPROPRIATION</b>	<b>\$ 327,914</b>	<b>\$ 204,923</b>	<b>\$ 715,858</b>	<b>\$ -</b>
<b>CAPITAL EXPENSES</b>					
001-2410-524.64-02	ACQUISITION OF VEHICLES	\$ -	\$ 29,836	\$ -	\$ -
001-2410-524.64-09	COMPUTER EQUIPMENT	-	2,887	288,000	-
001-2410-524.64-12	OTHER EQUIPMENT	-	1,783	-	-
	<b>TOTAL APPROPRIATION</b>	<b>\$ -</b>	<b>\$ 34,506</b>	<b>\$ 288,000</b>	<b>\$ -</b>
	<b>TOTAL REQUESTED APPROPRIATIONS</b>	<b>\$ 1,167,006</b>	<b>\$ 1,477,429</b>	<b>\$ 2,663,296</b>	<b>\$ -</b>

<sup>1</sup> FY 2020 - The Building Department costs have been moved to the new Building Fund (113).



**INFORMATION TECHNOLOGY**

**6 FULL TIME**



**POSITION SUMMARY**

<b>Position Title</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>
Director of Information Technology	1	1	1	1	1
Systems Analyst	-	-	1	1	1
Systems Analyst Supervisor	1	1	1	1	1
Technology Application Specialist	1	1	-	-	-
Technology Support Specialist	1	1	1	1	1
Network Analyst	1	1	1	1	1
Information Technology Specialist/Webmaster	1	1	1	1	1
<b>Total Positions</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>



**INFORMATION TECHNOLOGY**

**COST CENTER (3410)**

**PROGRAM DESCRIPTION**

The Information Technology Department provides timely expert support to City Departments that service the citizens and businesses of Margate. The Department supports network servers, client computers and over 400 end users across all City departments and component units. The Department's application support includes: Utility Billing, Building Permits, General Ledger, Business Licenses, Purchasing, Code Compliance, Land/Parcel Management, Police and Fire Records Management Systems, and Microsoft Office.

**PROGRAM GOALS & OBJECTIVES**

In support of Goal C, Customer Service and Outreach and Goal F, Infrastructure and Public Facilities, the Information Technology Department provides reliable and state of the art technology in order to empower City Departments with the technology tools needed to succeed on a daily basis.

**BUDGET EXPENDITURES/EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Personal Services	\$ 681,803	\$ 724,564	\$ 759,558	\$ 789,822	\$ 30,264	3.98%
Operating Expenses	151,681	158,794	174,505	189,905	15,400	8.82%
Capital	34,556	16,769	20,000	15,000	(5,000)	-25.00%
<b>TOTAL</b>	<b>\$ 868,040</b>	<b>\$ 900,127</b>	<b>\$ 954,063</b>	<b>\$ 994,727</b>	<b>\$ 40,664</b>	<b>4.26%</b>

**PERFORMANCE MEASURES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Target</b>	<b>FY 2020 Target</b>	<b>% Change</b>
System availability during City business hours	100%	99%	97%	98%	1%
Number of reported suspicious emails by employees	N/A	N/A	N/A	100	N/A
Service call closure rate for technology issues	N/A	92%	90%	90%	0%



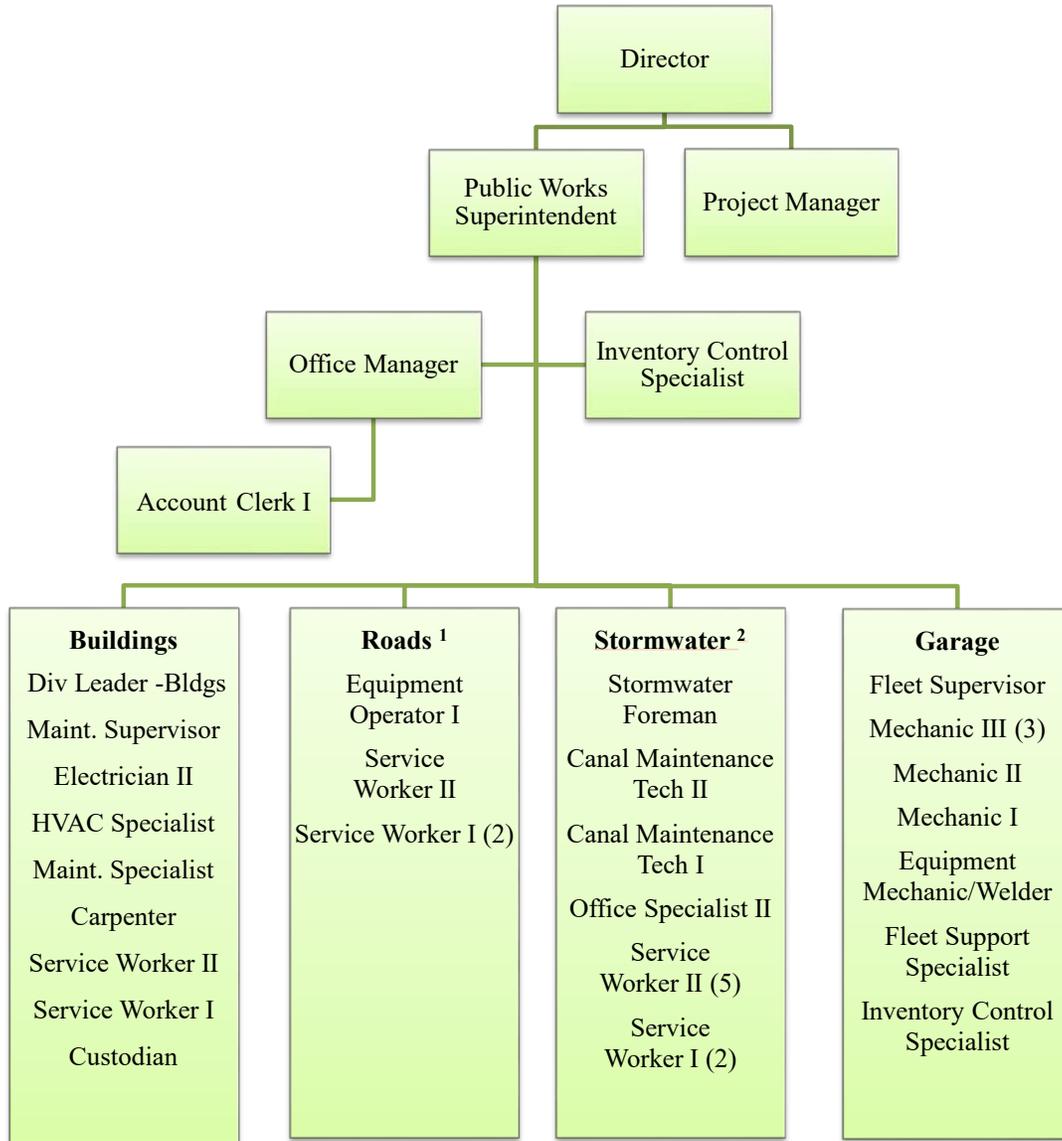
**INFORMATION TECHNOLOGY**

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 AMENDED	FY 2020 BUDGET
<b>PERSONAL SERVICES</b>				
001-3410-513.12-01 SAL & WAGES-REGULAR <sup>1</sup>	\$ 501,112	\$ 523,315	\$ 538,084	\$ 561,690
001-3410-513.13-05 SAL & WAGES-LONGEVITY	7,000	8,000	10,000	10,000
001-3410-513.14-01 SAL & WAGES-OVERTIME	4,083	530	4,000	1,000
001-3410-513.15-08 SAL&WAGES-VEHICLE BENEFIT	3,475	3,350	3,350	2,850
001-3410-513.15-09 SAL&WAGES-PHONE ALLOW	960	960	960	960
001-3410-513.21-01 CONTRIB-SS TAX(EMPLOYER)	29,244	30,664	33,112	34,641
001-3410-513.21-02 CONTRIB-MED TAX(EMPLOYER)	7,160	7,433	8,024	8,359
001-3410-513.22-01 FRS CONTRIB-EMPLOYER	59,979	64,877	69,322	74,540
001-3410-513.23-01 HEALTH & LIFE INS	68,790	85,435	92,706	95,782
<b>TOTAL APPROPRIATION</b>	<b>\$ 681,803</b>	<b>\$ 724,564</b>	<b>\$ 759,558</b>	<b>\$ 789,822</b>
<b>OPERATING EXPENSES</b>				
001-3410-513.31-02 PROF'L SVCS-MEDICAL	\$ -	\$ -	\$ 205	\$ 205
001-3410-513.31-09 PROF'L SVCS-OTHER	-	18,008	20,000	40,000
001-3410-513.34-09 CONTRACT SVC-PROFESSIONAL	14,857	-	-	-
001-3410-513.40-03 TRAVEL & PER DIEM	791	825	1,000	1,000
001-3410-513.41-01 COMMUNICATIONS SVCS	19,804	17,984	22,000	24,900
001-3410-513.44-01 RENTALS & LEASES	1,784	1,207	2,000	2,000
001-3410-513.46-06 REPAIR & MAINTENANCE SVCS	102,533	102,821	116,100	108,600
001-3410-513.52-15 OPERATING SUPPLIES-OTHER	10,583	15,132	11,200	11,200
001-3410-513.54-01 SUBSCRIPTION & MEMBERSHIP	998	429	1,000	1,000
001-3410-513.54-05 EDUCATION & TRAINING	331	2,388	1,000	1,000
<b>TOTAL APPROPRIATION</b>	<b>\$ 151,681</b>	<b>\$ 158,794</b>	<b>\$ 174,505</b>	<b>\$ 189,905</b>
<b>CAPITAL EXPENSES</b>				
001-3410-513.64-09 COMPUTER EQUIPMENT	\$ 17,787	\$ -	\$ 20,000	\$ 15,000
001-3410-513.65-73 CITY WEB REFRESH PROJECT	16,769	16,769	-	-
<b>TOTAL APPROPRIATION</b>	<b>\$ 34,556</b>	<b>\$ 16,769</b>	<b>\$ 20,000</b>	<b>\$ 15,000</b>
<b>TOTAL REQUESTED APPROPRIATIONS</b>	<b>\$ 868,040</b>	<b>\$ 900,127</b>	<b>\$ 954,063</b>	<b>\$ 994,727</b>

<sup>1</sup> SENIOR MANAGEMENT SALARY OF \$150,681 IS INCLUDED IN SALARY & WAGES REGULAR.

**PUBLIC WORKS**

**24 FULL TIME**



There are 39 total positions in the Public Works Department.

24 positions are funded by the General Fund (001).

<sup>1</sup> Roads Division positions (4) funded in the Roads Fund (111).

<sup>2</sup> Stormwater Division positions (11) funded in the Stormwater Fund (445).



**PUBLIC WORKS**

<b>POSITION SUMMARY</b>					
<b>Position Title</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>
<b>General Fund</b>					
<b>Public Works Administration</b>					
Director of Public Works	1	1	1	1	1
Project Manager	-	-	-	-	1
Office Manager	1	1	1	1	1
Account Clerk I	-	-	1	1	1
Inventory Control Specialist	1	1	1	1	1
Public Works Superintendent	1	1	1	1	1
<b>Total Public Works Administration</b>	<b>4</b>	<b>4</b>	<b>5</b>	<b>5</b>	<b>6</b>
<b>Public Works Buildings Division</b>					
Division Leader - Bldgs	1	1	1	1	1
Maintenance Supervisor	1	1	1	1	1
Electrician II	1	1	1	1	1
Carpenter	1	1	1	1	1
Maintenance Specialist	1	1	1	1	1
Service Worker II	-	-	-	1	1
Service Worker I	1	1	1	1	1
Custodian	1	1	1	1	1
HVAC Specialist	1	1	1	1	1
<b>Total Public Works Buildings</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>9</b>	<b>9</b>
<b>Public Works Garage Division</b>					
Fleet Supervisor	1	1	1	1	1
Mechanic III	3	3	3	2	2
Mechanic II	2	1	1	2	2
Mechanic I	-	1	1	1	1
Equipment Mechanic/Welder	1	1	1	1	1
Fleet Support Specialist	1	1	1	1	1
Inventory Control Specialist	1	1	1	1	1
<b>Total Public Works Garage</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>
<b>Total General Fund Positions</b>	<b>21</b>	<b>21</b>	<b>22</b>	<b>23</b>	<b>24</b>



**PUBLIC WORKS**

**ADMINISTRATION DIVISION**  
**COST CENTER (4545)**

**PROGRAM DESCRIPTION**

The Public Works Administration Division provides support and oversees general operations. The Administration Division plans, directs, and controls all financial aspects of the Public Works Department in accordance with City Administration. In addition, all inner-city transit reporting and oversight is handled through the Administration Division.

**PROGRAM GOALS & OBJECTIVES**

In support of Goal B, Quality of Life and Goal F, Infrastructure and Public Facilities, the Administration Division provides oversight of public works projects to ensure the safety of Margate residents and businesses.

**BUDGET EXPENDITURES/EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Personal Services	\$ 370,438	\$ 448,870	\$ 571,679	\$ 717,238	\$ 145,559	25.46%
Operating Expenses	49,878	83,155	68,350	82,000	13,650	19.97%
Capital	5,180	-	-	30,000	30,000	100.00%
<b>TOTAL</b>	<b>\$ 425,496</b>	<b>\$ 532,025</b>	<b>\$ 640,029</b>	<b>\$ 829,238</b>	<b>\$ 189,209</b>	<b>29.56%</b>

**PERFORMANCE MEASURES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Target</b>	<b>FY 2020 Target</b>	<b>% Change</b>
Percentage of all resident complaints and inquiries responded to within 24 hours	100%	100%	100%	100%	0%



**PUBLIC WORKS**

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 AMENDED	FY 2020 BUDGET
<b>ADMINISTRATION DIVISION</b>					
<b>PERSONAL SERVICES</b>					
001-4545-539.12-01	SAL & WAGES-REGULAR <sup>1</sup>	\$ 248,087	\$ 300,037	\$ 380,325	\$ 479,352
001-4545-539.13-05	SAL & WAGES-LONGEVITY	6,000	3,000	7,000	7,000
001-4545-539.14-01	SAL & WAGES-OVERTIME	5,884	7,691	3,500	3,500
001-4545-539.15-08	SAL&WAGES-VEHICLE BENEFIT	3,100	7,725	3,600	8,700
001-4545-539.15-09	SAL & WAGES-PHONE ALLOW	369	-	960	-
001-4545-539.21-01	CONTRIB-SS TAX(EMPLOYER)	13,960	18,620	24,499	30,747
001-4545-539.21-02	CONTRIB-MED TAX(EMPLOYER)	3,578	4,355	5,733	7,229
001-4545-539.22-01	FRS CONTRIB-EMPLOYER	28,022	34,798	53,142	64,450
001-4545-539.23-01	HEALTH & LIFE INS	61,438	72,644	92,920	116,260
<b>TOTAL APPROPRIATION</b>		<b>\$ 370,438</b>	<b>\$ 448,870</b>	<b>\$ 571,679</b>	<b>\$ 717,238</b>
<b>OPERATING EXPENSES</b>					
001-4545-539.30-01	OPERATING EXPENSE	\$ -	\$ 10,238	\$ 7,825	\$ 14,000
001-4545-539.30-31	OTHER EXPENSE/CLOTHING	3,241	3,767	3,175	3,400
001-4545-539.31-02	PROFL SVCS-MEDICAL	136	145	2,300	1,500
001-4545-539.31-09	PROFL SVCS-OTHER	4,350	8,620	4,350	12,000
001-4545-539.40-03	TRAVEL & PER DIEM	3,929	3,020	3,700	3,700
001-4545-539.41-01	COMMUNICATIONS SVCS	19,382	17,605	17,900	18,000
001-4545-539.42-06	POSTAGE	7	20	500	500
001-4545-539.44-01	RENTALS & LEASES	2,113	1,221	3,500	3,500
001-4545-539.46-03	OFFICE EQUIPMENT	114	55	1,000	500
001-4545-539.46-06	R&M MAIN/REPAIR & MAIN. SVC.	9,859	30,840	15,000	15,000
001-4545-539.47-02	PRINTING & BINDING	38	314	500	500
001-4545-539.51-01	OFFICE SUPPLIES	3,501	4,360	4,000	4,000
001-4545-539.54-01	SUBSCRIPTION & MEMBERSHIP	1,232	728	1,200	1,400
001-4545-539.54-05	EDUCATION & TRAINING	1,976	2,222	3,400	4,000
<b>TOTAL APPROPRIATION</b>		<b>\$ 49,878</b>	<b>\$ 83,155</b>	<b>\$ 68,350</b>	<b>\$ 82,000</b>
<b>CAPITAL EXPENSES</b>					
001-4545-539.64-02	ACQUISITION OF VEHICLES	\$ 5,180	\$ -	\$ -	\$ 30,000
<b>TOTAL APPROPRIATION</b>		<b>\$ 5,180</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,000</b>
<b>ADMINISTRATION DIVISION</b>					
<b>TOTAL REQUESTED APPROPRIATIONS</b>		<b>\$ 425,496</b>	<b>\$ 532,025</b>	<b>\$ 640,029</b>	<b>\$ 829,238</b>

<sup>1</sup> SENIOR MANAGEMENT SALARY OF \$135,532 IS INCLUDED IN SALARY & WAGES REGULAR.



**PUBLIC WORKS**

**BUILDINGS DIVISION**  
**COST CENTER (4547)**

**PROGRAM DESCRIPTION**

The Buildings Division is responsible for the maintenance, upkeep and aesthetic appearance of all City structures and facilities. The carpentry shop within the Buildings Division fabricates custom cabinetry and work stations for all City departments. The Buildings Division is also responsible for the maintenance of all City owned street lights.

**PROGRAM GOALS & OBJECTIVES**

In support of Goal F, Infrastructure and Public Facilities, the Buildings Division provides a high level of service for the maintenance, repair, and construction of all City facilities and buildings to ensure that the occupants enjoy a clean, safe, and aesthetically pleasing environment.

**BUDGET EXPENDITURES/EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Personal Services	\$ 614,470	\$ 690,292	\$ 825,554	\$ 819,356	\$ (6,198)	-0.75%
Operating Expenses	732,278	691,085	1,022,150	819,300	(202,850)	-19.85%
Capital	6,383	-	27,000	40,000	13,000	48.15%
<b>TOTAL</b>	<b>\$ 1,353,131</b>	<b>\$ 1,381,377</b>	<b>\$ 1,874,704</b>	<b>\$ 1,678,656</b>	<b>\$ (196,048)</b>	<b>-10.46%</b>

**PERFORMANCE MEASURES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>% Change</b>
City Hall employee overall satisfaction rating for condition of City Hall	90%	75%	75%	75%	0%
Achieve a rating of 2 or higher from the City Hall Maintenance survey	N/A	N/A	85%	85%	0%



**PUBLIC WORKS**

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 AMENDED	FY 2020 BUDGET
<b>BUILDINGS DIVISION</b>					
<b>PERSONAL SERVICES</b>					
001-4547-539.12-01	SAL & WAGES-REGULAR	\$ 401,090	\$ 446,607	\$ 511,938	\$ 520,026
001-4547-539.13-05	SAL & WAGES-LONGEVITY	5,000	7,000	9,000	9,000
001-4547-539.14-01	SAL & WAGES-OVERTIME	22,188	9,904	20,000	20,000
001-4547-539.21-01	CONTRIB-SS TAX(EMPLOYER)	24,627	26,254	33,538	34,040
001-4547-539.21-02	CONTRIB-MED TAX(EMPLOYER)	5,760	6,140	7,844	7,961
001-4547-539.22-01	FRS CONTRIB-EMPLOYER	32,715	40,844	53,731	52,835
001-4547-539.23-01	HEALTH & LIFE INS	123,090	153,543	189,503	175,494
<b>TOTAL APPROPRIATION</b>		<b>\$ 614,470</b>	<b>\$ 690,292</b>	<b>\$ 825,554</b>	<b>\$ 819,356</b>
<b>OPERATING EXPENSES</b>					
001-4547-539.30-31	OTHER EXPENSE/CLOTHING	\$ 3,360	\$ 3,633	\$ 4,200	\$ 4,500
001-4547-539.31-02	PROFL SVCS-MEDICAL	445	400	-	-
001-4547-539.34-16	CONTRACTUAL SVCS-OTHER	3,266	1,251	5,000	5,000
001-4547-539.40-03	TRAVEL & PER DIEM	111	-	250	500
001-4547-539.42-06	POSTAGE	-	-	500	500
001-4547-539.43-01	UTILITY SERVICES	299,740	306,912	315,000	315,000
001-4547-539.43-02	UTILITY SVCS-WATER	140,197	136,486	145,000	145,000
001-4547-539.44-01	RENTALS & LEASES	9,957	10,917	13,000	13,400
001-4547-539.46-02	REP & MAINT - STRUCTURES	141,944	108,645	345,800	150,000
001-4547-539.46-06	REPAIR & MAINTENANCE SVCS	-	-	12,100	12,100
001-4547-539.46-07	OTHER EQUIPMENT	96,189	72,406	118,000	120,000
001-4547-539.52-15	OPERATING SUPPLIES-OTHER	36,727	49,823	60,000	50,000
001-4547-539.54-01	SUBSCRIPTION & MEMBERSHIP	75	-	500	500
001-4547-539.54-05	EDUCATION & TRAINING	267	612	2,800	2,800
<b>TOTAL APPROPRIATION</b>		<b>\$ 732,278</b>	<b>\$ 691,085</b>	<b>\$ 1,022,150</b>	<b>\$ 819,300</b>
<b>CAPITAL EXPENSES</b>					
001-4547-539.64-02	ACQUISITION OF VEHICLES	\$ -	\$ -	\$ 27,000	\$ 40,000
001-4547-539.64-12	OTHER EQUIPMENT	6,383	-	-	-
<b>TOTAL APPROPRIATION</b>		<b>\$ 6,383</b>	<b>\$ -</b>	<b>\$ 27,000</b>	<b>\$ 40,000</b>
<b>BUILDINGS DIVISION</b>					
<b>TOTAL REQUESTED APPROPRIATIONS</b>		<b>\$ 1,353,131</b>	<b>\$ 1,381,377</b>	<b>\$ 1,874,704</b>	<b>\$ 1,678,656</b>

**PUBLIC WORKS**

**GARAGE DIVISION**  
**COST CENTER (4551)**

**PROGRAM DESCRIPTION**

The Garage Division is responsible for maintaining and servicing vehicles for all City departments. The Division provides maintenance to all equipment from small engine power tools, such as weed eaters and chain saws to large machinery, such as aquatic weed harvesters. The Division also provides life-cycle cost analysis for vehicle and equipment replacement to ensure maximum cost effectiveness of City resources.

**PROGRAM GOALS & OBJECTIVES**

In support of Goal F, Infrastructure and Public Facilities, the Garage Division provides effective maintenance and repair services, manages fuel operations, and acquires new vehicles and equipment as needed.

**BUDGET EXPENDITURES/EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Personal Services	\$ 762,053	\$ 649,158	\$ 833,771	\$ 851,043	\$ 17,272	2.07%
Operating Expenses	372,467	511,664	619,150	594,100	(25,050)	-4.05%
Capital	53,108	31,547	29,410	38,000	8,590	29.21%
<b>TOTAL</b>	<b>\$ 1,187,628</b>	<b>\$ 1,192,369</b>	<b>\$ 1,482,331</b>	<b>\$ 1,483,143</b>	<b>\$ 812</b>	<b>0.05%</b>

**PERFORMANCE MEASURES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>% Change</b>
Percentage of vehicle maintenance and repairs completed within 72 hours (excludes contracted services)	93%	94%	90%	90%	0%
Percentage of all vehicle preventative maintenance performed on time	92%	93%	90%	90%	0%

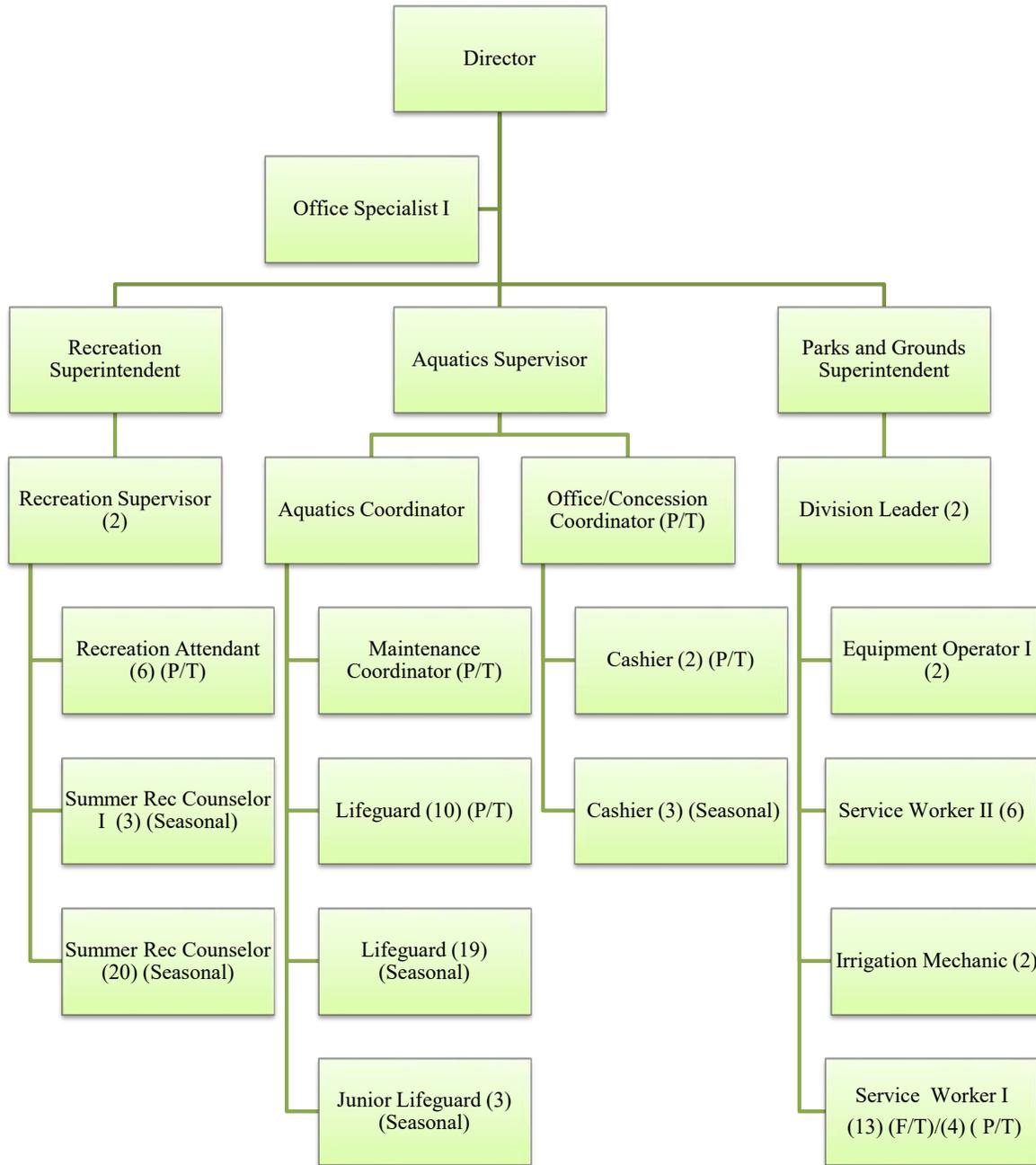


**PUBLIC WORKS**

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 AMENDED	FY 2020 BUDGET
<b>GARAGE DIVISION</b>					
<b>PERSONAL SERVICES</b>					
001-4551-590.12-01	SAL & WAGES-REGULAR	\$ 521,993	\$ 432,386	\$ 541,991	\$ 544,172
001-4551-590.13-05	SAL & WAGES-LONGEVITY	18,000	14,000	12,000	10,000
001-4551-590.14-01	SAL & WAGES-OVERTIME	19,221	25,531	23,000	23,000
001-4551-590.21-01	CONTRIB-SS TAX(EMPLOYER)	32,804	27,709	36,393	35,785
001-4551-590.21-02	CONTRIB-MED TAX(EMPLOYER)	7,672	6,480	8,511	8,369
001-4551-590.22-01	FRS CONTRIB-EMPLOYER	48,811	39,665	54,955	48,886
001-4551-590.23-01	HEALTH & LIFE INS	113,552	103,387	156,921	180,831
	<b>TOTAL APPROPRIATION</b>	<b>\$ 762,053</b>	<b>\$ 649,158</b>	<b>\$ 833,771</b>	<b>\$ 851,043</b>
<b>OPERATING EXPENSES</b>					
001-4551-590.30-31	OTHER EXPENSE/CLOTHING	\$ 2,860	\$ 2,927	\$ 4,000	\$ 4,800
001-4551-590.31-02	PROFL SVCS-MEDICAL	385	365	-	-
001-4551-590.40-03	TRAVEL & PER DIEM	750	1,628	1,600	3,300
001-4551-590.46-06	REP & MAINT SERVICES	10,052	10,436	15,700	16,400
001-4551-590.46-07	REP & MAINT-OTHER EQUIP	13,480	28,744	36,950	30,000
001-4551-590.46-08	REP & MAINT-VEHICLES	(27,024)	57,659	140,000	100,000
001-4551-590.52-02	GAS, OIL & COOLANT	350,655	372,168	386,000	400,000
001-4551-590.52-15	OPERATING SUPPLIES-OTHER	20,243	35,668	30,000	34,200
001-4551-590.54-01	SUBSCRIPTION & MEMBERSHIP	45	171	500	1,000
001-4551-590.54-05	EDUCATION & TRAINING	1,021	1,898	4,400	4,400
	<b>TOTAL APPROPRIATION</b>	<b>\$ 372,467</b>	<b>\$ 511,664</b>	<b>\$ 619,150</b>	<b>\$ 594,100</b>
<b>CAPITAL EXPENSES</b>					
001-4551-590.64-12	OTHER EQUIPMENT	\$ 53,108	\$ 31,547	\$ 29,410	\$ 38,000
	<b>TOTAL APPROPRIATION</b>	<b>\$ 53,108</b>	<b>\$ 31,547</b>	<b>\$ 29,410</b>	<b>\$ 38,000</b>
<b>GARAGE DIVISION</b>					
	<b>TOTAL REQUESTED APPROPRIATIONS</b>	<b>\$ 1,187,628</b>	<b>\$ 1,192,369</b>	<b>\$ 1,482,331</b>	<b>\$ 1,483,143</b>
<b>PUBLIC WORKS DEPARTMENT</b>					
	<b>TOTAL REQUESTED APPROPRIATIONS</b>	<b>\$ 2,966,255</b>	<b>\$ 3,105,771</b>	<b>\$ 3,997,064</b>	<b>\$ 3,991,037</b>

**PARKS AND RECREATION**

**33 FULL TIME, 24 PART TIME, 48 SEASONAL - 105 TOTAL**



**PARKS AND RECREATION**

<b>POSITION TITLE</b>					
<b>Position Title</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>
<b>Administration Division</b>					
Director of Parks and Recreation	1	1	1	1	1
Recreation Superintendent	1	1	1	1	1
Recreation Supervisor	1	1	1	1	1
Office Specialist I	1	1	1	1	1
<b>Total Administration</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>
<b>Special Activities Division</b>					
Recreation Programmer <sup>1</sup>	1	1	1	-	-
Recreation Supervisor <sup>1</sup>	-	-	1	1	1
Recreation Attendant (P/T)	6	6	6	6	6
Summer Recreation Counselor I	3	3	3	3	3
Summer Recreation Counselor	20	20	20	20	20
<b>Total Special Activities</b>	<b>30</b>	<b>30</b>	<b>30</b>	<b>30</b>	<b>30</b>
<b>Grounds Maintenance Division</b>					
Parks and Grounds Superintendent	1	1	1	1	1
Division Leader	3	3	3	2	2
Irrigation Mechanic	2	2	2	2	2
Service Worker II	7	7	7	6	6
Service Worker I	10	10	10	13	13
Service Worker I (P/T)	-	-	4	4	4
Equipment Operator I	2	2	2	2	2
<b>Total Grounds Maintenance</b>	<b>25</b>	<b>25</b>	<b>29</b>	<b>30</b>	<b>30</b>
<b>Aquatics Division</b>					
Aquatics Supervisor	1	1	1	1	1
Aquatics Coordinator	1	1	1	1	1
Maintenance Coordinator (P/T, Annual)	1	1	1	1	1
Office/Concession Coordinator (P/T, Annual)	1	1	1	1	1
Cashier (P/T, Annual)	2	2	2	2	2
Lifeguard (P/T, Annual)	10	10	10	10	10
Lifeguard (Seasonal)	15	15	15	15	19
Junior Lifeguard (Seasonal)	3	3	3	3	3
Cashier (Seasonal)	3	3	3	3	3
<b>Total Aquatics</b>	<b>37</b>	<b>37</b>	<b>37</b>	<b>37</b>	<b>41</b>
<b>Total Parks and Recreation Positions</b>	<b>96</b>	<b>96</b>	<b>100</b>	<b>101</b>	<b>105</b>

<sup>1</sup> FY 2019 - Only 1 of 2 positions of Recreation Supervisor and Recreation Programmer will be filled at any time.



**PARKS AND RECREATION**  
**ADMINISTRATION DIVISION**  
**COST CENTER (5555)**

**PROGRAM DESCRIPTION**

The Parks and Recreation Administration Division provides advancement and implementation of department policy; management of public programs; and is responsible for business operations of all divisions within the Parks and Recreation Department. The Administration Division generates ideas, provides services, and supervises departmental operations.

**PROGRAM GOALS & OBJECTIVES**

In support of Goal A, City Image and Identity, the Administration Division develops media outreach strategies to promote and market the City's image and brand to the Margate community. In support of Goal C, Customer Service and Outreach, the Administration Division evaluates and enhances the methods of communicating with residents and businesses to provide information on programs, special events, etc. In support of Goal E, Financial Management, the Administration Division sets goals to maximize revenues received for recreational programs, sponsorships, and facility rentals.

**BUDGET EXPENDITURES/EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Personal Services	\$ 431,099	\$ 467,381	\$ 500,362	\$ 501,709	\$ 1,347	0.27%
Operating Expenses	53,769	49,771	57,890	66,453	8,563	14.79%
Capital	2,892	12,921	3,500	3,500	-	0.00%
<b>TOTAL</b>	<b>\$ 487,760</b>	<b>\$ 530,073</b>	<b>\$ 561,752</b>	<b>\$ 571,662</b>	<b>\$ 9,910</b>	<b>1.76%</b>

**PERFORMANCE MEASURES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Target</b>	<b>FY 2020 Target</b>	<b>% Change</b>
Total revenues generated from meeting room/hall rentals	\$41,775	\$51,833	\$38,000	\$38,000	0%
Annual update of the Parks and Recreation Master Plan's park inventory chart	N/A	N/A	100%	100%	0%
Total revenues generated from pavilion rentals	\$7,090	\$7,830	\$6,000	\$6,000	0%



**PARKS AND RECREATION**

		FY 2017	FY 2018	FY 2019	FY 2020
		ACTUAL	ACTUAL	AMENDED	BUDGET
<b>ADMINISTRATION DIVISION</b>					
<b>PERSONAL SERVICES</b>					
001-5555-572.12-01	SAL & WAGES-REGULAR <sup>1</sup>	\$ 303,016	\$ 317,866	\$ 338,951	\$ 336,071
001-5555-572.13-05	SAL & WAGES-LONGEVITY	5,000	6,000	6,000	5,000
001-5555-572.14-01	SAL & WAGES-OVERTIME	4,336	6,974	5,000	5,000
001-5555-572.15-08	SAL&WAGES-VEHICLE BENEFIT	5,053	6,475	6,350	5,350
001-5555-572.21-01	CONTRIB-SS TAX(EMPLOYER)	18,470	19,681	21,155	20,686
001-5555-572.21-02	CONTRIB-MED TAX(EMPLOYER)	4,399	4,678	5,166	5,096
001-5555-572.22-01	FRS CONTRIB-EMPLOYER	45,201	49,854	55,316	60,900
001-5555-572.23-01	HEALTH & LIFE INS	45,624	55,853	62,424	63,606
	<b>TOTAL APPROPRIATION</b>	<b>\$ 431,099</b>	<b>\$ 467,381</b>	<b>\$ 500,362</b>	<b>\$ 501,709</b>
<b>OPERATING EXPENSES</b>					
001-5555-572.30-01	OPERATING EXPENSE	\$ 2,766	\$ 2,713	\$ 3,000	\$ 3,000
001-5555-572.30-31	OTHER EXPENSE/CLOTHING	843	505	900	900
001-5555-572.31-02	PROF'L SVCS-MEDICAL	-	240	300	5,250
001-5555-572.31-09	PROF'L SVCS-OTHER	1,500	9,500	10,050	8,000
001-5555-572.40-03	TRAVEL & PER DIEM	2,945	883	2,500	2,500
001-5555-572.41-01	COMMUNICATIONS SVCS	24,859	17,483	14,160	18,000
001-5555-572.44-01	RENTALS & LEASES	10,187	8,956	9,300	9,400
001-5555-572.46-06	REPAIR & MAINTENANCE SVCS	2,965	3,034	10,250	11,250
001-5555-572.51-01	OFFICE SUPPLIES	2,475	1,361	2,500	3,000
001-5555-572.54-01	SUBSCRIPTION & MEMBERSHIP	3,921	4,361	4,230	4,453
001-5555-572.54-05	EDUCATION & TRAINING	1,308	735	700	700
	<b>TOTAL APPROPRIATION</b>	<b>\$ 53,769</b>	<b>\$ 49,771</b>	<b>\$ 57,890</b>	<b>\$ 66,453</b>
<b>CAPITAL EXPENSES</b>					
001-5555-572.63-47	TREE CITY USA	\$ 2,892	\$ 671	\$ 3,500	\$ 3,500
001-5555-572.64-09	MACHINERY/ COMPUTER EQUIP	-	12,250	-	-
	<b>TOTAL APPROPRIATION</b>	<b>\$ 2,892</b>	<b>\$ 12,921</b>	<b>\$ 3,500</b>	<b>\$ 3,500</b>
<b>ADMINISTRATION DIVISION</b>					
	<b>TOTAL REQUESTED APPROPRIATION</b>	<b>\$ 487,760</b>	<b>\$ 530,073</b>	<b>\$ 561,752</b>	<b>\$ 571,662</b>

<sup>1</sup> SENIOR MANAGEMENT SALARY OF \$150,681 IS INCLUDED IN SALARY & WAGES REGULAR.



**PARKS AND RECREATION**  
**SPECIAL ACTIVITIES DIVISION**  
**COST CENTER (5556)**

**PROGRAM DESCRIPTION**

The Special Activities Division provides safe, high quality, low cost recreational opportunities to the residents of the City of Margate. The Division is responsible for providing activities for all members of Margate families through public parks, open spaces, recreation programs, and family friendly special events.

**PROGRAM GOALS & OBJECTIVES**

In support of Goal A, City Image and Identity, the Special Activities Division conducts programs and special events for the residents. In support of Goal B, Quality of Life, the Special Activities Division delivers the highest quality services in the most cost effective manner to the entire Margate community. In support of Goal D, Economic Development, the Special Activities Division conducts a variety of programs/events to attract consumers and vendors to the City. In addition, the Division encourages local businesses to participate in public events to help the business community.

**BUDGET EXPENDITURES/EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Personal Services	\$ 257,558	\$ 274,746	\$ 311,169	\$ 346,519	\$ 35,350	11.36%
Operating Expenses	187,177	215,456	221,890	197,300	(24,590)	-11.08%
Capital	5,508	-	-	-	-	0.00%
<b>TOTAL</b>	<b>\$ 450,243</b>	<b>\$ 490,202</b>	<b>\$ 533,059</b>	<b>\$ 543,819</b>	<b>\$ 10,760</b>	<b>2.02%</b>

**PERFORMANCE MEASURES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Target</b>	<b>FY 2020 Target</b>	<b>% Change</b>
Percentage of revenues received per budgeted projection for teen and youth programs	N/A	N/A	N/A	100%	N/A
Percentage of revenues received per budgeted projection for youth basketball league	N/A	N/A	N/A	100%	N/A
Percentage of revenues received per budgeted projection for recreation division	N/A	N/A	N/A	100%	N/A
Percentage of summer youth program capacity	90%	100%	100%	100%	0%
Percentage of summer teen program capacity	100%	100%	100%	100%	0%
Number of hosted special events	21	22	17	20	18%



**PARKS AND RECREATION**

		FY 2017	FY 2018	FY 2019	FY 2020
		ACTUAL	ACTUAL	AMENDED	BUDGET
<b>SPECIAL ACTIVITIES DIVISION</b>					
<b>PERSONAL SERVICES</b>					
001-5556-572.12-01	SAL & WAGES-REGULAR	\$ 219,049	\$ 234,318	\$ 256,300	\$ 273,176
001-5556-572.14-01	SAL & WAGES-OVERTIME	4,453	4,316	5,000	5,000
001-5556-572.21-01	CONTRIB-SS TAX(EMPLOYER)	13,754	13,732	16,201	17,247
001-5556-572.21-02	CONTRIB-MED TAX(EMPLOYER)	3,217	3,212	3,789	4,034
001-5556-572.22-01	FRS CONTRIB-EMPLOYER	11,487	12,469	22,349	23,562
001-5556-572.23-01	HEALTH & LIFE INS	5,598	6,699	7,530	23,500
<b>TOTAL APPROPRIATION</b>		<b>\$ 257,558</b>	<b>\$ 274,746</b>	<b>\$ 311,169</b>	<b>\$ 346,519</b>
<b>OPERATING EXPENSES</b>					
001-5556-572.30-01	OPERATING EXPENSE	\$ 3,039	\$ 3,263	\$ 4,100	\$ 4,200
001-5556-572.30-02	TROPHIES & RIBBONS	1,463	1,803	2,000	2,000
001-5556-572.30-18	SUMMER PROGRAM	51,087	60,425	60,000	60,000
001-5556-572.30-28	SPECIAL EVENTS	67,720	78,371	89,040	66,000
001-5556-572.30-29	OPER EXP/MGT GOLF CLASSIC	7,291	-	-	-
001-5556-572.30-31	OTHER EXPENSE/CLOTHING	1,390	-	-	-
001-5556-572.30-51	EXP-SWIM TEAM	3,837	3,653	5,000	5,000
001-5556-572.30-53	EXP-BASKETBALL LEAGUE	18,710	20,250	20,000	20,000
001-5556-572.30-92	CREDIT CARD PYMT CHARGES	1,637	1,823	2,500	2,500
001-5556-572.31-02	PROFL SVCS-MEDICAL	40	920	3,800	-
001-5556-572.34-01	ADVERTISING	6,805	11,571	8,000	8,000
001-5556-572.39-01	SUMMER TEEN CAMP	16,676	18,215	15,000	17,600
001-5556-572.46-06	REPAIR & MAINTENANCE SVCS	1,149	1,419	4,000	3,000
001-5556-572.52-15	OPERATING SUPPLIES-OTHER	2,503	10,478	4,450	5,000
001-5556-572.55-06	OUTDOOR MOVIE EXP	3,830	3,265	4,000	4,000
<b>TOTAL APPROPRIATION</b>		<b>\$ 187,177</b>	<b>\$ 215,456</b>	<b>\$ 221,890</b>	<b>\$ 197,300</b>
<b>CAPITAL EXPENSES</b>					
001-5556-572.64-12	OTHER EQUIPMENT	\$ 5,508	\$ -	\$ -	\$ -
<b>TOTAL APPROPRIATION</b>		<b>\$ 5,508</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>SPECIAL ACTIVITIES DIVISION</b>					
<b>TOTAL REQUESTED APPROPRIATIONS</b>		<b>\$ 450,243</b>	<b>\$ 490,202</b>	<b>\$ 533,059</b>	<b>\$ 543,819</b>



**PARKS AND RECREATION**  
**GROUNDS MAINTENANCE DIVISION**  
**COST CENTER (5557)**

**PROGRAM DESCRIPTION**

The Grounds Maintenance Division provides routine grounds maintenance of public parks, right of ways, and open spaces to maintain a clean, and aesthetically pleasing appearance. The Division conducts routine safety inspections of park amenities, playgrounds, courts, athletic fields, and park buildings to ensure user safety. The Division is also responsible for logistical setup and breakdown of all special events hosted by the City.

**PROGRAM GOALS & OBJECTIVES**

In support of Goal C, Customer Service and Outreach, the Grounds Maintenance Division trains field crews to handle customer service related incidents in the most professional and courteous manner. In support of Goal F, Infrastructure and Public Facilities, the Grounds Maintenance Division executes a maintenance schedule to best maintain and maximize the value of all park assets. In addition, the Division will identify a five year capital improvement plan to recommend the need to renovate, improve, or replace facilities or other capital items.

**BUDGET EXPENDITURES/EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Personal Services	\$ 1,642,555	\$ 1,693,151	\$ 2,054,467	\$ 2,090,162	\$ 35,695	1.74%
Operating Expenses	845,363	732,523	1,007,170	856,170	(151,000)	-14.99%
Capital	81,946	27,760	102,134	87,000	(15,134)	-14.82%
<b>TOTAL</b>	<b>\$ 2,569,864</b>	<b>\$ 2,453,434</b>	<b>\$ 3,163,771</b>	<b>\$ 3,033,332</b>	<b>\$ (130,439)</b>	<b>-4.12%</b>

**PERFORMANCE MEASURES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Target</b>	<b>FY 2020 Target</b>	<b>% Change</b>
Number of in-house projects completed by the Grounds Maintenance Division that are valued at \$5,000 or more	6	5	4	4	0%
Complete 100% inspection of each park and update the status of our internal inventory of park amenities.	N/A	100%	100%	100%	0%
Percentage of scheduled maintenance accomplished	N/A	N/A	100%	100%	0%



**PARKS AND RECREATION**

		FY 2017	FY 2018	FY 2019	FY 2020
		ACTUAL	ACTUAL	AMENDED	BUDGET
<b>GROUNDS MAINTENANCE DIVISION</b>					
<b>PERSONAL SERVICES</b>					
001-5557-572.12-01	SAL & WAGES-REGULAR	\$ 1,068,188	\$ 1,069,712	\$ 1,276,466	\$ 1,288,899
001-5557-572.13-05	SAL & WAGES-LONGEVITY	22,000	21,000	28,000	21,000
001-5557-572.14-01	SAL & WAGES-OVERTIME	80,011	60,263	49,000	49,000
001-5557-572.21-01	CONTRIB-SS TAX(EMPLOYER)	67,224	67,135	84,599	84,252
001-5557-572.21-02	CONTRIB-MED TAX(EMPLOYER)	15,722	15,701	19,785	19,704
001-5557-572.22-01	FRS CONTRIB-EMPLOYER	89,533	93,577	120,210	119,552
001-5557-572.23-01	HEALTH & LIFE INS	299,877	365,763	476,407	507,755
<b>TOTAL APPROPRIATION</b>		<b>\$ 1,642,555</b>	<b>\$ 1,693,151</b>	<b>\$ 2,054,467</b>	<b>\$ 2,090,162</b>
<b>OPERATING EXPENSES</b>					
001-5557-572.30-31	OTHER EXPENSE/CLOTHING	\$ 18,413	\$ 11,451	\$ 15,000	\$ 15,000
001-5557-572.31-02	PROF'L SVCS-MEDICAL	1,565	500	1,150	-
001-5557-572.34-05	TREE TRIMMING	12,737	18,425	20,000	15,000
001-5557-572.34-12	CONTRACT SVCS-GROUNDS	262,324	262,026	554,610	384,610
001-5557-572.34-16	CONTRACTUAL SVCS-OTHER	12,800	1,500	-	-
001-5557-572.39-05	OPER EXP-CODE RELATED EXP	5,460	6,437	7,750	15,000
001-5557-572.40-03	TRAVEL & PER DIEM	-	-	551	1,000
001-5557-572.43-XX	UTILITY SERVICES	111,928	103,888	100,000	100,000
001-5557-572.44-01	RENTALS & LEASES	8,906	10,691	11,200	11,200
001-5557-572.46-07	REP&MAINT-OTHER EQUIPMENT	12,735	3,216	16,199	10,000
001-5557-572.46-08	REP&MAINT-VEHICLES	-	-	2,311	1,000
001-5557-572.46-32	REPAIR&MAINT-GROUNDS	50,606	65,769	70,000	75,000
001-5557-572.46-39	R & M IRRIGATION/LANDSCAPING	104,388	51,918	50,000	50,000
001-5557-572.46-40	R & M - OTHER	234,824	158,660	108,772	135,000
001-5557-572.49-11	TREE GIVEAWAY	-	24,955	30,000	30,000
001-5557-572.52-15	OPERATING SUPPLIES-OTHER	7,682	11,075	17,967	10,000
001-5557-572.54-01	SUBSCRIPTION & MEMBERSHIP	360	260	360	360
001-5557-572.54-05	EDUCATION & TRAINING	635	1,752	1,300	3,000
<b>TOTAL APPROPRIATION</b>		<b>\$ 845,363</b>	<b>\$ 732,523</b>	<b>\$ 1,007,170</b>	<b>\$ 856,170</b>
<b>CAPITAL EXPENSES</b>					
001-5557-572.64-02	ACQUISITION OF VEHICLES	\$ 48,971	\$ 27,760	\$ 102,134	\$ 87,000
001-5557-572.64-12	OTHER EQUIPMENT	32,975	-	-	-
<b>TOTAL APPROPRIATION</b>		<b>\$ 81,946</b>	<b>\$ 27,760</b>	<b>\$ 102,134</b>	<b>\$ 87,000</b>
<b>GROUNDS MAINTENANCE DIVISION</b>					
<b>TOTAL REQUESTED APPROPRIATIONS</b>		<b>\$ 2,569,864</b>	<b>\$ 2,453,434</b>	<b>\$ 3,163,771</b>	<b>\$ 3,033,332</b>



**PARKS AND RECREATION**

**AQUATICS DIVISION**  
**COST CENTER (5561)**

**PROGRAM DESCRIPTION**

The Aquatics Division provides safe, high quality, low cost recreational opportunities to the City of Margate community at the Calypso Cove Aquatics Facility. The Aquatics Division provides water safety instructions through various programs to ensure that every member of the community has the opportunity to learn basic swimming skills and knowledge. Calypso Cove is home to a plunge pool, closed water slide, open water slide, and an aquatic playground.

**PROGRAM GOALS & OBJECTIVES**

In support of Goal B, Quality of Life, the Aquatics Division delivers high quality water safety instruction to the public at the lowest cost possible. In support of Goal F, Infrastructure and Public Facilities, the Aquatics Division performs routine daily maintenance to maximize the lifespan of capital assets. In addition, the Division provides a public swimming pool for our diverse community to safely swim and play.

**BUDGET EXPENDITURES/EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Personal Services	\$ 591,728	\$ 620,892	\$ 662,048	\$ 698,777	\$ 36,729	5.55%
Operating Expenses	136,066	100,642	125,220	116,820	(8,400)	-6.71%
<b>TOTAL</b>	<b>\$ 727,794</b>	<b>\$ 721,534</b>	<b>\$ 787,268</b>	<b>\$ 815,597</b>	<b>\$ 28,329</b>	<b>3.60%</b>

**PERFORMANCE MEASURES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Target</b>	<b>FY 2020 Target</b>	<b>% Change</b>
Number of general admissions to Calypso Cove Aquatics Facility	45,274	38,461	37,000	37,000	0%
Percentage of general admissions to Calypso Cove Aquatics Facility that are Margate residents	38%	35%	25%	33%	32%
Number of individual participants that received water safety instructions (WSI) through Broward County's Swim Central at Calypso Cove Aquatics Facility	1,861	1,615	1,000	1,500	50%
Percentage of revenues received per budgeted projection at Calypso Cove Aquatics Facility	N/A	N/A	N/A	100%	N/A



**PARKS AND RECREATION**

	FY 2017	FY 2018	FY 2019	FY 2020	
	ACTUAL	ACTUAL	AMENDED	BUDGET	
<b>AQUATICS DIVISION</b>					
<b>PERSONAL SERVICES</b>					
001-5561-572.12-01	SAL & WAGES-REGULAR	\$ 494,705	\$ 517,035	\$ 533,971	\$ 569,407
001-5561-572.13-05	SAL & WAGES-LONGEVITY	2,000	2,000	2,000	2,000
001-5561-572.14-01	SAL & WAGES-OVERTIME	10,470	9,279	7,500	7,500
001-5561-572.21-01	CONTRIB-SS TAX(EMPLOYER)	31,148	32,460	40,730	38,624
001-5561-572.21-02	CONTRIB-MED TAX(EMPLOYER)	7,285	7,592	7,880	8,394
001-5561-572.22-01	FRS CONTRIB-EMPLOYER	27,660	30,857	46,039	49,033
001-5561-572.23-01	HEALTH & LIFE INS	18,460	21,669	23,928	23,819
<b>TOTAL APPROPRIATION</b>		<b>\$ 591,728</b>	<b>\$ 620,892</b>	<b>\$ 662,048</b>	<b>\$ 698,777</b>
<b>OPERATING EXPENSES</b>					
001-5561-572.30-01	OPERATING EXPENSE	\$ 7,060	\$ 6,795	\$ 4,700	\$ 6,200
001-5561-572.30-31	OTHER EXPENSE/CLOTHING	4,995	3,897	6,000	4,000
001-5561-572.30-92	CREDIT CARD PYMT CHARGES	4,639	3,836	4,500	4,500
001-5561-572.31-02	PROFL SVCS-MEDICAL	920	640	-	-
001-5561-572.34-01	ADVERTISING	3,023	3,775	3,800	4,500
001-5561-572.40-03	TRAVEL & PER DIEM	-	-	100	100
001-5561-572.41-01	COMMUNICATIONS SVCS	2,362	3,509	5,020	5,220
001-5561-572.44-01	RENTALS & LEASES	9,371	8,584	10,200	10,400
001-5561-572.46-06	REPAIR & MAINTENANCE SVCS	14,064	14,009	22,900	14,000
001-5561-572.49-10	PURCHASES FOR RESALE	20,417	18,457	24,550	26,000
001-5561-572.52-14	CHEMICALS - OTHER	21,535	21,262	23,550	22,000
001-5561-572.52-15	OPERATING SUPPLIES-OTHER	15,088	14,182	18,000	18,000
001-5561-572.52-28	OPERATING SUPPLIES-FACILITY/ DECK	31,782	-	-	-
001-5561-572.54-01	SUBSCRIPTION & MEMBERSHIP	-	704	900	900
001-5561-572.54-05	EDUCATION & TRAINING	810	992	1,000	1,000
<b>TOTAL APPROPRIATION</b>		<b>\$ 136,066</b>	<b>\$ 100,642</b>	<b>\$ 125,220</b>	<b>\$ 116,820</b>
<b>AQUATICS DIVISION TOTAL REQUESTED APPROPRIATIONS</b>					
		<b>\$ 727,794</b>	<b>\$ 721,534</b>	<b>\$ 787,268</b>	<b>\$ 815,597</b>
<b>PARKS AND RECREATION</b>					
<b>DEPARTMENT TOTAL REQUESTED APPROPRIATIONS</b>					
		<b>\$ 4,235,661</b>	<b>\$ 4,195,243</b>	<b>\$ 5,045,850</b>	<b>\$ 4,964,410</b>

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# Recreation Trust Fund



CITY OF  
**MARGATE**  
Together We Make It Great



**RECREATION TRUST FUND**

**FUND 103**

**PROGRAM DESCRIPTION**

The Recreation Trust Fund accounts for revenues generated from cell phone towers. The funds are used for the development and improvement of parks and recreation facilities.

**REVENUES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Recreation Trust Fund	\$ 594,782	\$ 465,051	\$ 555,500	\$ 450,500	\$ (105,000)	-18.90%
<b>TOTAL</b>	<b>\$ 594,782</b>	<b>\$ 465,051</b>	<b>\$ 555,500</b>	<b>\$ 450,500</b>	<b>\$ (105,000)</b>	<b>-18.90%</b>

**BUDGET EXPENDITURES/EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Operating Expenses	\$ 335	\$ 456	\$ 500	\$ 500	\$ -	0.00%
Transfers	310,000	400,000	555,000	450,000	(105,000)	-18.92%
<b>TOTAL</b>	<b>\$ 310,335</b>	<b>\$ 400,456</b>	<b>\$ 555,500</b>	<b>\$ 450,500</b>	<b>\$ (105,000)</b>	<b>-18.90%</b>



**RECREATION TRUST FUND**

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 AMENDED	FY 2020 BUDGET
<b>ESTIMATED REVENUES</b>					
103-0000-361.10-01	INTEREST INCOME	\$ 800	\$ 2,278	\$ 500	\$ 500
103-0000-361.20-18	GAIN/LOSS ON INVESTMENT	48	(133)	-	-
103-0000-369.90-26	REV-TOWER SITE RENTALS	593,934	462,906	400,000	450,000
103-0000-389.10-01	TRANS FROM FUND BALANCE	-	-	155,000	-
	<b>TOTAL ESTIMATED REVENUES</b>	<b>\$ 594,782</b>	<b>\$ 465,051</b>	<b>\$ 555,500</b>	<b>\$ 450,500</b>
<b>REQUESTED APPROPRIATION</b>					
<b>OPERATING EXPENSES</b>					
103-5555-572.39-03	OPER EXP-BANK FEES	\$ 335	\$ 456	\$ 500	\$ 500
	<b>REQUESTED APPROPRIATION</b>	<b>\$ 335</b>	<b>\$ 456</b>	<b>\$ 500</b>	<b>\$ 500</b>
<b>TRANSFERS &amp; CONTINGENCY</b>					
103-5555-581.91-15	TO CAPITAL IMPROVEMENT FD	\$ 310,000	\$ 400,000	\$ 555,000	\$ 20,000
103-5555-589.91-03	TO FUND BALANCE	-	-	-	430,000
	<b>REQUESTED APPROPRIATION</b>	<b>\$ 310,000</b>	<b>\$ 400,000</b>	<b>\$ 555,000</b>	<b>\$ 450,000</b>
	<b>TOTAL REQUESTED APPROPRIATIONS</b>	<b>\$ 310,335</b>	<b>\$ 400,456</b>	<b>\$ 555,500</b>	<b>\$ 450,500</b>

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# Roads Fund



CITY OF  
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**ROADS FUND - 111**

**POSITION SUMMARY**

<b>Position Title</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>
<b>Roads Fund</b>					
Service Worker II	1	1	1	-	1
Equipment Operator I	-	-	-	1	1
Service Worker I	2	2	2	2	2
<b>Total Roads Fund Positions</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>4</b>

**ROADS FUND**

**FUND 111**

**PROGRAM DESCRIPTION**

The Roads Fund accounts for the receipt and disbursement of funds derived primarily from the Local Option Gas Tax and the State Shared Motor Fuel Tax. The City’s annual receipts are determined from a locally agreed upon distribution formula based on population. In addition, streetlight maintenance revenue from Florida Department of Transportation (FDOT) and related expenditures, as well as contractual bus service are in the Roads Fund.

The Roads Fund is responsible for the maintenance and upkeep of all City-owned roads. The Roads Fund also maintains all City-owned pedestrian sidewalks with the priority of user safety.

**PROGRAM GOALS & OBJECTIVES**

In support of Goal B, Quality of Life and Goal F, Infrastructure and Public Facilities, the Roads staff provides the best, safest road system for the residents of Margate, as well as effectively managing the City’s public transit system.

**REVENUES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Roads Fund	\$ 1,819,935	\$ 1,851,982	\$ 2,006,050	\$ 2,131,846	\$ 125,796	6.27%
<b>TOTAL</b>	<b>\$ 1,819,935</b>	<b>\$ 1,851,982</b>	<b>\$ 2,006,050</b>	<b>\$ 2,131,846</b>	<b>\$ 125,796</b>	<b>6.27%</b>

**BUDGET EXPENDITURES /EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Personal Services	\$ 179,678	\$ 216,947	\$ 209,174	\$ 284,919	\$ 75,745	36.21%
Operating Expenses	1,172,503	1,123,135	1,346,519	1,399,927	53,408	3.97%
Capital	28,894	190,738	450,357	447,000	(3,357)	-0.75%
<b>TOTAL</b>	<b>\$ 1,381,075</b>	<b>\$ 1,530,820</b>	<b>\$ 2,006,050</b>	<b>\$ 2,131,846</b>	<b>\$ 125,796</b>	<b>6.27%</b>

**PERFORMANCE MEASURES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Target</b>	<b>FY 2020 Target</b>	<b>% Change</b>
Number of sidewalk repairs completed	262	128	200	200	0%
Percentage of sidewalk hazards mitigated within 24 hours of complaint	89%	100%	100%	100%	0%



**ROADS FUND**

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 AMENDED	FY 2020 BUDGET
<b>ESTIMATED REVENUES</b>					
111-0000-312.41-01	LOCAL OPTION GAS TAX (1-6)	\$ 602,447	\$ 611,429	\$ 590,000	\$ 590,000
111-0000-312.42-01	SECOND LOCAL OPT GAS TAX (1-5)	432,005	434,413	420,000	420,000
111-0000-335.12-20	MOTOR FUEL (R/S)	555,847	557,146	500,000	500,000
111-0000-338.90-03	CONTRIB - MINIBUSES	103,275	102,465	103,275	103,275
111-0000-361.10-01	INTEREST INCOME	72,613	111,739	45,000	45,000
111-0000-361.20-18	GAIN/LOSS ON INVESTMENT	6,427	(17,835)	-	-
111-0000-364.41-01	DISPOSITION OF FIXED ASSET	-	1,300	-	-
111-0000-369.30-01	REFUND PRIOR YEAR EXPEND.	927	-	-	-
111-0000-369.90-01	OTHER MISCELLANEOUS	46,394	51,325	49,219	45,627
111-0000-389.10-01	TRANS FROM FUND BALANCE	-	-	298,556	427,944
<b>TOTAL ESTIMATED REVENUES</b>		<b>\$ 1,819,935</b>	<b>\$ 1,851,982</b>	<b>\$ 2,006,050</b>	<b>\$ 2,131,846</b>

**REQUESTED APPROPRIATION**

**PERSONAL SERVICES**

111-4552-541.12-01	SAL & WAGES-REGULAR	\$ 116,553	\$ 121,426	\$ 129,506	\$ 171,986
111-4552-541.12-18	ACCRUED LEAVE PAYOUTS	-	18,273	-	-
111-4552-541.13-05	SAL & WAGES-LONGEVITY	1,000	3,000	-	3,000
111-4552-541.14-01	SAL & WAGES-OVERTIME	4,613	3,949	3,000	3,000
111-4552-541.21-01	CONTRIB-SS TAX(EMPLOYER)	6,938	8,296	8,215	11,035
111-4552-541.21-02	CONTRIB-MED TAX(EMPLOYER)	1,623	1,940	1,921	2,581
111-4552-541.22-01	FRS CONTRIB-EMPLOYER	9,328	10,237	11,404	15,075
111-4552-541.23-01	HEALTH & LIFE INS	39,623	49,826	55,128	78,242
<b>REQUESTED APPROPRIATION</b>		<b>\$ 179,678</b>	<b>\$ 216,947</b>	<b>\$ 209,174</b>	<b>\$ 284,919</b>

**OPERATING EXPENSES**

111-4552-541.30-31	OTHER EXPENSE/CLOTHING	\$ 1,628	\$ 1,507	\$ 2,000	\$ 3,300
111-4552-541.31-02	PROFL SVCS-MEDICAL	40	130	900	1,500
111-4552-541.34-56	CONTRACT SVCS-BUS SERVICE	306,940	307,692	350,000	350,000
111-4552-541.39-03	OPER EXP-BANK FEES	3,222	2,016	2,300	2,300
111-4552-541.40-03	TRAVEL & PER DIEM	-	-	2,000	-
111-4552-541.43-01	UTILITY SERVICES - STREETLIGHTS	487,720	445,867	510,000	510,000
111-4552-541.43-02	WATER	75,908	67,476	80,000	80,000
111-4552-541.44-01	RENTALS & LEASES	-	379	2,000	2,000
111-4552-541.46-08	REPAIR & MAINTENANCE - VEHICLES	7,194	5,804	12,000	12,000
111-4552-541.46-24	REPAIR & MAINTENANCE - STRUCTURES	-	-	2,000	2,000
111-4552-541.46-37	MAINT - FDOT STREET LIGHTS	14,324	34,174	49,219	45,627
111-4552-541.46-38	MAINTENANCE - ROADS	234,132	210,665	260,000	300,000
111-4552-541.46-48	NON FDOT STREET LIGHTS	5,411	23,778	20,000	30,000
111-4552-541.52-02	GAS, OIL & COOLANT	8,977	9,750	10,000	10,000
111-4552-541.52-15	OPERATING SUPPLIES-OTHER	25,017	12,946	41,600	47,000
111-4552-541.54-05	EDUCATION & TRAINING	1,990	951	2,500	4,200
<b>REQUESTED APPROPRIATION</b>		<b>\$ 1,172,503</b>	<b>\$ 1,123,135</b>	<b>\$ 1,346,519</b>	<b>\$ 1,399,927</b>

**CAPITAL EXPENSES**

111-4552-541.64-02	ACQUISITION OF VEHICLES	\$ 28,894	\$ 50,832	\$ 30,357	\$ 27,000
111-4552-541.68-96	CAPITAL ROAD PROJECTS (1-5)	-	139,906	420,000	420,000
<b>REQUESTED APPROPRIATION</b>		<b>\$ 28,894</b>	<b>\$ 190,738</b>	<b>\$ 450,357</b>	<b>\$ 447,000</b>

<b>TOTAL REQUESTED APPROPRIATIONS</b>		<b>\$ 1,381,075</b>	<b>\$ 1,530,820</b>	<b>\$ 2,006,050</b>	<b>\$ 2,131,846</b>
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# Underground Utility Trust Fund



CITY OF  
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**UNDERGROUND UTILITY TRUST FUND**

**FUND 112**

**PROGRAM DESCRIPTION**

The Underground Utility Trust Fund accounts for the receipt and disbursement of funds derived from developers' contributions to be expended on future projects that place existing or future utility lines underground.

**REVENUES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Underground Utility Trust Fund	\$ -	\$ -	\$ -	\$ 50,300	\$ 50,300	100.00%
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,300</b>	<b>\$ 50,300</b>	<b>100.00%</b>

**BUDGET EXPENDITURES/EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Operating Expenses	\$ -	\$ -	\$ -	\$ 300	\$ 300	100.00%
Transfers	-	-	-	50,000	50,000	100.00%
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,300</b>	<b>\$ 50,300</b>	<b>100.00%</b>

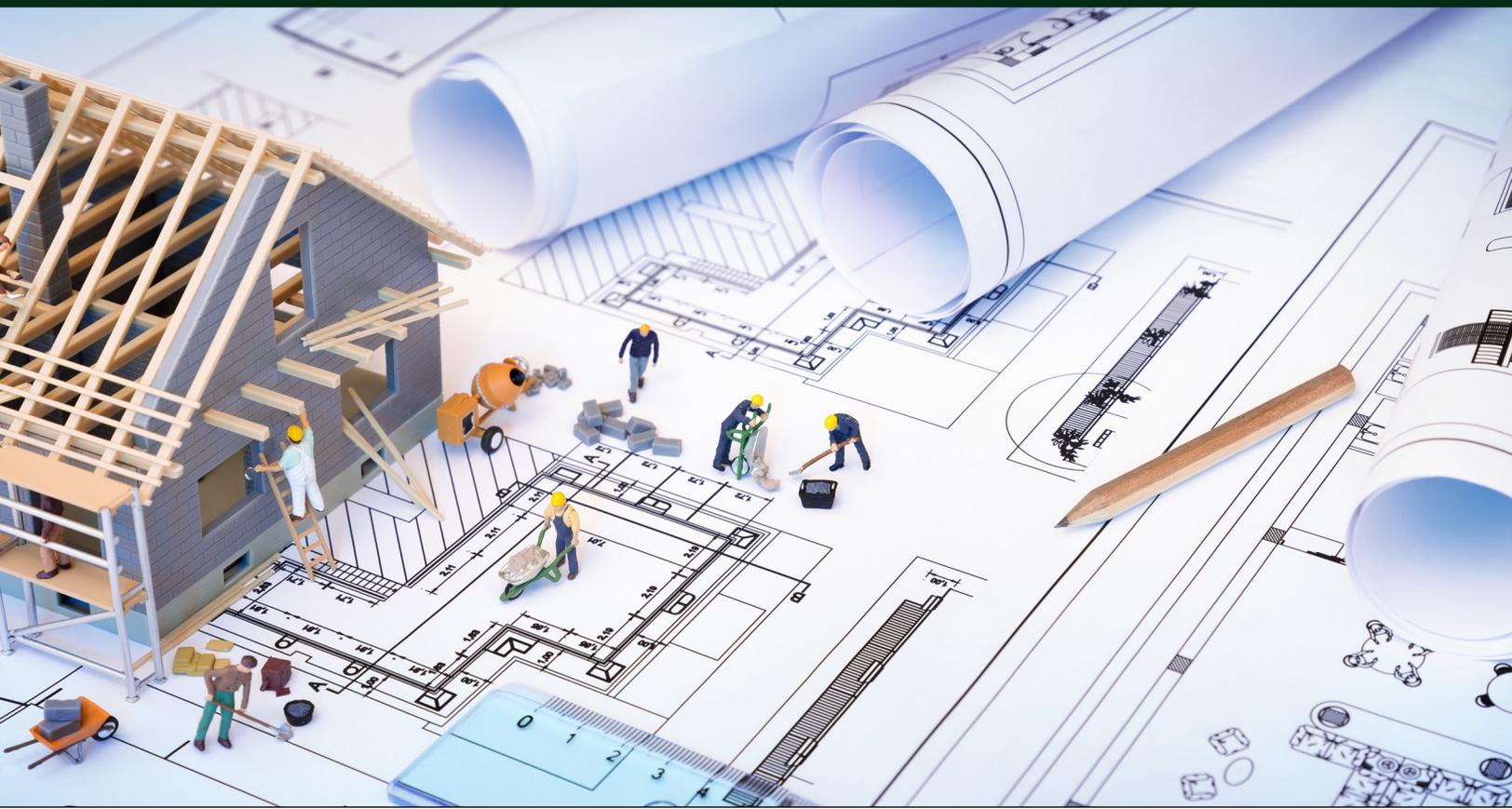


**UNDERGROUND UTILITY TRUST FUND**

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 AMENDED	FY 2020 BUDGET
<b>ESTIMATED REVENUES</b>					
112-0000-361.10-01	INTEREST INCOME	\$ -	\$ -	\$ -	300
112-0000-366.90-03	CONTRIBUTIONS	-	-	-	50,000
	<b>TOTAL ESTIMATED REVENUES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>50,300</b>
<b>REQUESTED APPROPRIATION</b>					
<b>OPERATING EXPENSES</b>					
112-1110-554.39-03	OPER EXP-BANK FEES	\$ -	\$ -	\$ -	300
	<b>REQUESTED APPROPRIATION</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>300</b>
<b>TRANSFERS &amp; CONTINGENCY</b>					
112-1110-589.91-03	TO FUND BALANCE	-	-	-	50,000
	<b>REQUESTED APPROPRIATION</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>50,000</b>
	<b>TOTAL REQUESTED APPROPRIATIONS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>50,300</b>

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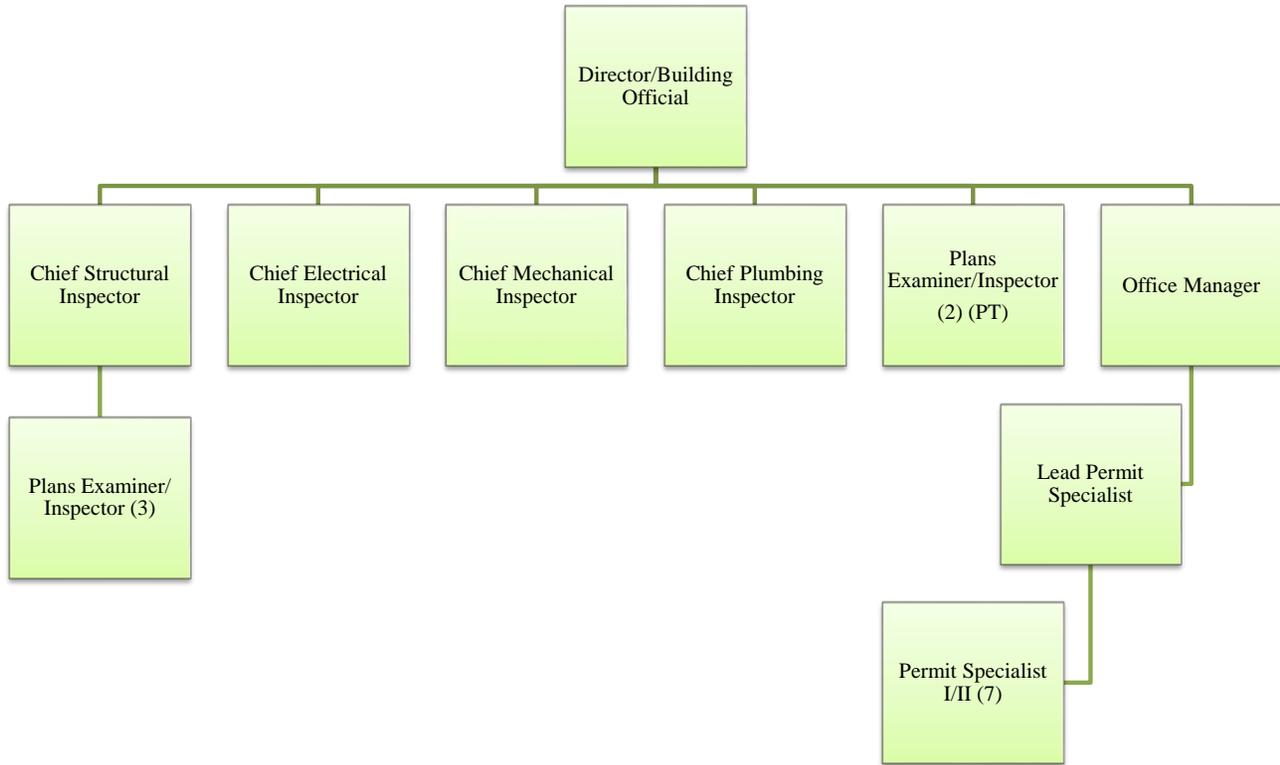
# Building Fund



CITY OF  
**MARGATE**  
Together We Make It Great

**BUILDING FUND - For Prior years see pages 132 - 134. <sup>2</sup>**  
**FUND 113**

**17 FULL TIME, 2 PART TIME - 19 TOTAL**



**POSITION SUMMARY**

<b>Position Title</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget <sup>2</sup></b>
Director of Building/Building Official	-	-	-	-	1
Chief Electrical Inspector	-	-	-	-	1
Chief Plumbing Inspector	-	-	-	-	1
Chief Mechanical Inspector <sup>1</sup>	-	-	-	-	1
Chief Structural Inspector	-	-	-	-	1
Mechanical Inspector <sup>1</sup>	-	-	-	-	1
Plans Examiner/Inspector	-	-	-	-	3
Plans Examiner/Inspector - P/T	-	-	-	-	2
Office Manager	-	-	-	-	1
Lead Permit Specialist	-	-	-	-	1
Permit Specialist I/II	-	-	-	-	7
<b>Total Positions</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>19</b>

<sup>1</sup> FY 2020 - Only 1 of 2 positions of Chief Mechanical Inspector and Mechanical Inspector will be filled at any time.

<sup>2</sup> FY 2020 - Building Department costs were moved from General Fund.

**BUILDING FUND - For Prior years see pages 132 - 134. <sup>1</sup>**  
**FUND 113**

**PROGRAM DESCRIPTION**

The Building Fund accounts for the activities of Building Department that safeguards public health, safety, and general welfare through the administration and enforcement of the Florida Building Code and all local ordinances to ensure the highest level of building code compliance. The Department is responsible for performing plan reviews; performing mandatory inspections; collecting permit fees and issuing permits for new construction; issuing Certificates of Completion and Certificates of Occupancy; and processing Building Code violations.

**PROGRAM GOALS & OBJECTIVES**

In support of Goal B, Quality of Life, the Building Department effectively ensures public health and safety by enforcing Florida Building Code and local ordinances. In support of Goal C, Customer Service and Outreach, the Building Department is in the process of implementing an electronic plan review and permitting program.

**REVENUES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget <sup>1</sup></b>	<b>\$ Change</b>	<b>% Change</b>
Building Fund	\$ -	\$ -	\$ -	\$ 3,178,602	\$ 3,178,602	100.00%
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,178,602</b>	<b>\$ 3,178,602</b>	<b>100.00%</b>

**BUDGET EXPENDITURES/EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget <sup>1</sup></b>	<b>\$ Change</b>	<b>% Change</b>
Personal Services	\$ -	\$ -	\$ -	\$ 1,759,334	\$ 1,759,334	100.00%
Operating Expenses	-	-	-	1,090,268	1,090,268	100.00%
Capital	-	-	-	279,000	279,000	100.00%
Contingency	-	-	-	50,000	50,000	100.00%
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,178,602</b>	<b>\$ 3,178,602</b>	<b>100.00%</b>

<sup>1</sup> FY 2020 - Building Department costs were moved from General Fund.



**BUILDING FUND - For Prior years see pages 132 - 134. <sup>1</sup>**  
**FUND 113**

<b>PERFORMANCE MEASURES</b>					
	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Target</b>	<b>FY 2020 Target <sup>1</sup></b>	<b>% Change</b>
Total permit valuation of construction cost	N/A	N/A	N/A	95,000,000	N/A
Total number of plan reviews performed	N/A	N/A	N/A	6,000	N/A
Total number of requested inspections performed	N/A	N/A	N/A	12,000	N/A
Number of building permits issued	N/A	N/A	N/A	5,500	N/A
Certificates of Occupancy (CO's), Temporary Certificates of Occupancy (TCO's), and Certificate of Completion (CC's) issued	N/A	N/A	N/A	100	N/A
Percentage of total certified personnel completing a minimum of twenty (20) hours of continuing education per year	N/A	N/A	N/A	95%	N/A
Percentage of permit management personnel attending continuing education classes for customer service and programmatic training	N/A	N/A	N/A	95%	N/A

<sup>1</sup> FY 2020 - Building Department costs were moved from General Fund.



**BUILDING FUND - For Prior years see pages 132 - 134.<sup>2</sup>**

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 AMENDED	FY 2020 BUDGET
<b>ESTIMATED REVENUES</b>				
113-0000-322.10-01 LIC & PERMITS-BUILDING	\$ -	\$ -	\$ -	\$ 1,000,000
113-0000-322.10-02 LIC & PERMITS-ELECTRICAL	-	-	-	250,000
113-0000-322.10-03 LIC & PERMITS-PLUMBING	-	-	-	175,000
113-0000-322.10-08 LIC & PERMITS-MECHANICAL	-	-	-	120,000
113-0000-322.10-09 LIC & PERM-CERTIF OF OCC	-	-	-	7,000
113-0000-322.10-11 BACKFLOW PREV CERTS	-	-	-	40,000
113-0000-329.10-12 PERM/RE-INSPECT (ALL)	-	-	-	7,000
113-0000-329.10-13 MATERIALS REGISTRATION	-	-	-	900
113-0000-329.10-16 CREDIT CARD CONVENIENCE FEE	-	-	-	8,000
113-0000-341.20-06 MISC BLDG DEPT	-	-	-	65,000
113-0000-361.10-01 INTEREST INCOME	-	-	-	50,000
113-0000-369.90-49 STATE SURCHARGE RETAIN - BLDG	-	-	-	4,000
113-0000-381.10-01 TRANSFER FROM GENERAL FUND	-	-	-	1,451,702
<b>TOTAL ESTIMATED REVENUES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,178,602</b>

**REQUESTED APPROPRIATION**

**PERSONAL SERVICES**

113-2410-524.12-01 SAL & WAGES-REGULAR <sup>1</sup>	\$ -	\$ -	\$ -	\$ 1,187,410
113-2410-524.13-05 SAL & WAGES-LONGEVITY	-	-	-	4,000
113-2410-524.14-01 SAL & WAGES-OVERTIME	-	-	-	75,000
113-2410-524.15-08 SAL&WAGES-VEHICLE BENEFIT	-	-	-	31,350
113-2410-524.21-01 CONTRIB-SS TAX(EMPLOYER)	-	-	-	80,365
113-2410-524.21-02 CONTRIB-MED TAX(EMPLOYER)	-	-	-	18,818
113-2410-524.22-01 FRS CONTRIB-EMPLOYER	-	-	-	130,379
113-2410-524.23-01 HEALTH & LIFE INS	-	-	-	232,012
<b>TOTAL APPROPRIATION</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,759,334</b>

**OPERATING EXPENSES**

113-2410-524.30-04 COMPUTER SERVICES	\$ -	\$ -	\$ -	\$ 15,000
113-2410-524.30-31 OTHER EXPENSE/CLOTHING	-	-	-	5,000
113-2410-524.30-92 CREDIT CARD PYMT CHARGES	-	-	-	30,000
113-2410-524.31-02 PROFL SVCS-MEDICAL	-	-	-	1,000
113-2410-524.31-09 PROFL SVCS-OTHER	-	-	-	292,000
113-2410-524.31-25 GENERAL ALLOC OF COST	-	-	-	298,393
113-2410-524.34-02 CUSTODIAL	-	-	-	15,000
113-2410-524.39-03 OPER EXP-BANK FEES	-	-	-	50,000
113-2410-524.40-03 TRAVEL & PER DIEM	-	-	-	7,500
113-2410-524.41-01 COMMUNICATIONS SVCS	-	-	-	17,500
113-2410-524.42-06 POSTAGE	-	-	-	1,000
113-2410-524.44-01 RENTALS & LEASES	-	-	-	3,000
113-2410-524.45-27 INSURANCE CHARGES	-	-	-	130,000
113-2410-524.46-03 MAINT-OFFICE EQUIPMENT	-	-	-	4,000
113-2410-524.46-06 REPAIR & MAINTENANCE SVCS	-	-	-	136,000
113-2410-524.46-08 REP & MAINT-VEHICLES	-	-	-	10,000
113-2410-524.48-02 PROMOTIONAL ACTIVITY	-	-	-	5,000
113-2410-524.51-01 OFFICE SUPPLIES	-	-	-	10,000
113-2410-524.52-02 GAS, OIL & COOLANT	-	-	-	10,875
113-2410-524.52-15 OPERATING SUPPLIES-OTHER	-	-	-	30,000
113-2410-524.54-01 SUBSCRIPTION & MEMBERSHIP	-	-	-	4,000
113-2410-524.54-05 EDUCATION & TRAINING	-	-	-	15,000
<b>TOTAL APPROPRIATION</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,090,268</b>



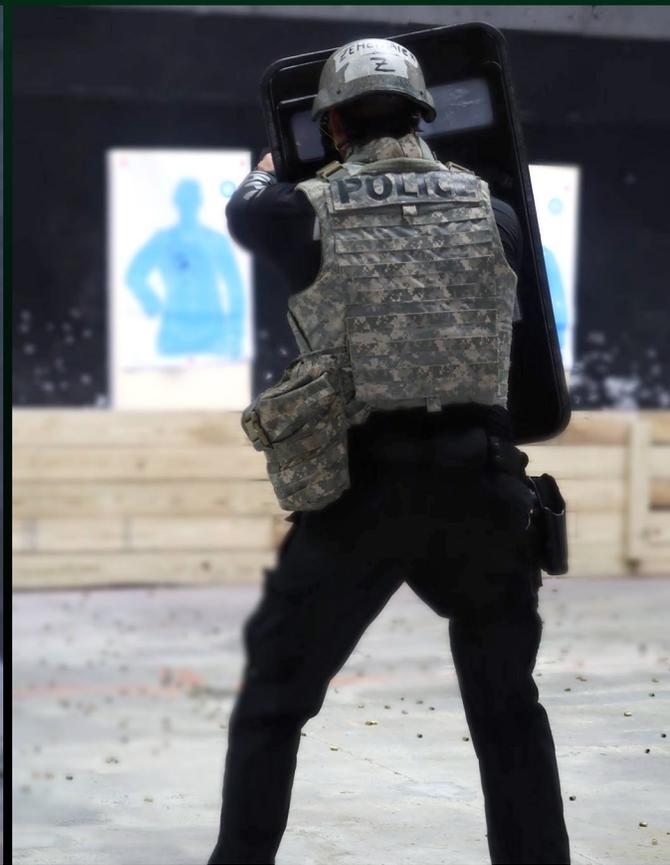
**BUILDING FUND - For Prior years see pages 132 - 134.<sup>2</sup>**

		FY 2017	FY 2018	FY 2019	FY 2020
		ACTUAL	ACTUAL	AMENDED	BUDGET
<b>CAPITAL EXPENSES</b>					
113-2410-524.62-04	RENOVATION & CONSTRUCTION	\$ -	\$ -	\$ -	60,000
113-2410-524.64-02	ACQUISITION OF VEHICLES	-	-	-	19,000
113-2410-524.64-09	COMPUTER EQUIPMENT	-	-	-	200,000
	<b>TOTAL APPROPRIATION</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>279,000</b>
<b>TRANSFER &amp; CONTINGENCY</b>					
113-2410-519.91-02	CONTINGENCY	\$ -	\$ -	\$ -	50,000
	<b>TOTAL APPROPRIATION</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>50,000</b>
	<b>TOTAL REQUESTED APPROPRIATIONS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>3,178,602</b>

<sup>1</sup> SENIOR MANAGEMENT SALARY OF \$134,447 IS INCLUDED IN SALARY & WAGES REGULAR.

<sup>2</sup> FY 2020 - Building Department costs were moved from General Fund.

# Police Officers' Training Fund



CITY OF  
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**POLICE OFFICERS' TRAINING FUND**

**FUND 116**

**PROGRAM DESCRIPTION**

The Police Officers' Training Fund accounts for the receipt and disbursement of funds derived from court costs assessed for the purpose of law enforcement education expenditures.

**REVENUES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Police Officers' Training Fund	\$ 9,372	\$ 9,332	\$ 40,050	\$ 25,050	\$ (15,000)	-37.45%
<b>TOTAL</b>	<b>\$ 9,372</b>	<b>\$ 9,332</b>	<b>\$ 40,050</b>	<b>\$ 25,050</b>	<b>\$ (15,000)</b>	<b>-37.45%</b>

**BUDGET EXPENDITURES/EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Operating Expenses	\$ 16,101	\$ 21,592	\$ 40,050	\$ 25,050	\$ (15,000)	-37.45%
<b>TOTAL</b>	<b>\$ 16,101</b>	<b>\$ 21,592</b>	<b>\$ 40,050</b>	<b>\$ 25,050</b>	<b>\$ (15,000)</b>	<b>-37.45%</b>



**POLICE OFFICERS' TRAINING FUND**

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 AMENDED	FY 2020 BUDGET
<b>ESTIMATED REVENUES</b>					
116-0000-351.30-01	POLICE ACADEMY	\$ 7,813	\$ 9,035	\$ -	\$ -
116-0000-361.10-01	INTEREST INCOME	1,285	1,057	100	100
116-0000-361.20-18	GAIN/LOSS ON INVESTMENT	274	(760)	-	-
116-0000-389.10-01	TRANS FROM FUND BALANCE	-	-	39,950	24,950
	<b>TOTAL ESTIMATED REVENUES</b>	<b>\$ 9,372</b>	<b>\$ 9,332</b>	<b>\$ 40,050</b>	<b>\$ 25,050</b>
<b>REQUESTED APPROPRIATION</b>					
<b>OPERATING EXPENSES</b>					
116-1810-521.39-03	OPER EXP-BANK FEES	\$ 101	\$ 47	\$ 50	\$ 50
116-1810-521.54-05	EDUCATION & TRAINING	16,000	21,545	40,000	25,000
	<b>TOTAL REQUESTED APPROPRIATIONS</b>	<b>\$ 16,101</b>	<b>\$ 21,592</b>	<b>\$ 40,050</b>	<b>\$ 25,050</b>

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# Federal Forfeiture Fund



CITY OF  
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**FEDERAL FORFEITURE FUND**

**FUND 117**

**PROGRAM DESCRIPTION**

The Federal Forfeiture Fund accounts for the receipt and disbursement of funds and properties from Police Department confiscations and investigative reimbursements related to federal forfeiture cases.

**REVENUES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Federal Forfeiture Fund	\$ 242,905	\$ 520,495	\$ 428,898	\$ 597,242	\$ 168,344	39.25%
<b>TOTAL</b>	<b>\$ 242,905</b>	<b>\$ 520,495</b>	<b>\$ 428,898</b>	<b>\$ 597,242</b>	<b>\$ 168,344</b>	<b>39.25%</b>

**BUDGET EXPENDITURES/EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Operating Expenses	\$ 66,333	\$ 57,351	\$ 282,800	\$ 224,850	\$ (57,950)	-20.49%
Capital	49,793	165,157	146,098	372,392	226,294	154.89%
<b>TOTAL</b>	<b>\$ 116,126</b>	<b>\$ 222,508</b>	<b>\$ 428,898</b>	<b>\$ 597,242</b>	<b>\$ 168,344</b>	<b>39.25%</b>



**FEDERAL FORFEITURE FUND**

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 AMENDED	FY 2020 BUDGET
<b>ESTIMATED REVENUES</b>					
117-0000-358.20-01	BSO FED JUSTICE FORFEIT	\$ 46,955	\$ 36,369	\$ -	\$ -
117-0000-358.20-02	BSO TREASURY FORFEITURE	272	-	-	-
117-0000-358.20-04	BSO OT REIMBURSEMENT	40,491	13,857	-	-
117-0000-359.20-01	FEDERAL - JUSTICE AGENCY	141,723	350,607	-	-
117-0000-359.20-03	FEDERAL - TREASURY DEPARTMENT	-	90,249	-	-
117-0000-361.10-01	INVESTMENT/INTEREST INCOME	8,421	11,261	1,000	1,000
117-0000-361.10-86	INTEREST INCOME - TREASURY	-	663	-	-
117-0000-361.20-18	GAIN/LOSS ON INVESTMENT	1,315	(3,761)	-	-
117-0000-364.41-01	DISPOSITN OF FIXED ASSETS	3,728	21,250	-	-
117-0000-389.10-01	TRANS FROM FUND BALANCE	-	-	427,898	596,242
	<b>TOTAL ESTIMATED REVENUES</b>	<b>\$ 242,905</b>	<b>\$ 520,495</b>	<b>\$ 428,898</b>	<b>\$ 597,242</b>
<b>REQUESTED APPROPRIATION</b>					
<b>OPERATING EXPENSES</b>					
117-1810-521.30-01	OPERATING EXPENSE	\$ -	\$ -	\$ 50,000	\$ 65,000
117-1810-521.31-01	PROFL SVCS-LEGAL	-	-	40,000	-
117-1810-521.39-03	OPER EXP-BANK FEES	801	982	2,000	2,000
117-1810-521.39-04	REBRANDING	-	-	60,000	-
117-1810-521.39-06	BANK FEES - TREASURY	-	91	-	-
117-1810-521.44-01	RENTALS & LEASES	49,992	56,278	68,800	82,850
117-1810-521.52-15	OPERATING SUPPLIES-OTHER	-	-	62,000	75,000
117-1810-521.54-05	EDUCATION & TRAINING	15,540	-	-	-
	<b>REQUESTED APPROPRIATION</b>	<b>\$ 66,333</b>	<b>\$ 57,351</b>	<b>\$ 282,800</b>	<b>\$ 224,850</b>
<b>CAPITAL EXPENSES</b>					
117-1810-521.64-02	ACQUISITION OF VEHICLES	\$ -	\$ 51,849	\$ 131,000	\$ 297,392
117-1810-521.64-12	OTHER EQUIPMENT	49,793	113,308	15,098	75,000
	<b>REQUESTED APPROPRIATION</b>	<b>\$ 49,793</b>	<b>\$ 165,157</b>	<b>\$ 146,098</b>	<b>\$ 372,392</b>
	<b>TOTAL REQUESTED APPROPRIATIONS</b>	<b>\$ 116,126</b>	<b>\$ 222,508</b>	<b>\$ 428,898</b>	<b>\$ 597,242</b>

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# State Forfeiture Fund





**STATE FORFEITURE FUND**

**FUND 118**

**PROGRAM DESCRIPTION**

The State Forfeiture Fund accounts for the receipt and disbursement of funds and properties from Police Department confiscations and investigative reimbursements related to state forfeiture cases.

**REVENUES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
State Forfeiture Fund	\$ 98,150	\$ 170,638	\$ 124,000	\$ 124,000	\$ -	0.00%
<b>TOTAL</b>	<b>\$ 98,150</b>	<b>\$ 170,638</b>	<b>\$ 124,000</b>	<b>\$ 124,000</b>	<b>\$ -</b>	<b>0.00%</b>

**BUDGET EXPENDITURES/EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Operating Expenses	\$ 33,108	\$ 13,718	\$ 49,000	\$ 49,000	\$ -	0.00%
Capital Expenses	22,096	34,106	75,000	75,000	-	0.00%
Grants and Aids	8,600	33,800	-	-	-	0.00%
<b>TOTAL</b>	<b>\$ 63,804</b>	<b>\$ 81,624</b>	<b>\$ 124,000</b>	<b>\$ 124,000</b>	<b>\$ -</b>	<b>0.00%</b>



**STATE FORFEITURE FUND**

		<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>
		<b>ACTUAL</b>	<b>ACTUAL</b>	<b>AMENDED</b>	<b>BUDGET</b>
<b>ESTIMATED REVENUES</b>					
118-0000-358.20-01	BSO FORFEITURE	\$ 93,120	\$ 135,047	\$ -	\$ -
118-0000-358.20-03	OTHER AGENCIES	-	1,500	-	-
118-0000-358.20-04	BSO OT REIMBURSEMENT	352	29,325	-	-
118-0000-361.10-01	INTEREST INCOME	4,248	5,845	500	500
118-0000-361.20-18	GAIN/LOSS ON INVESTMENT	430	(1,079)	-	-
118-0000-389.10-01	TRANS FROM FUND BALANCE	-	-	123,500	123,500
	<b>TOTAL ESTIMATED REVENUES</b>	<b>\$ 98,150</b>	<b>\$ 170,638</b>	<b>\$ 124,000</b>	<b>\$ 124,000</b>
<b>REQUESTED APPROPRIATION</b>					
<b>OPERATING EXPENSES</b>					
118-1810-521.30-01	OPERATING EXPENSE	\$ 20,830	\$ -	\$ 25,000	\$ 25,000
118-1810-521.30-80	OPER EXP-NAT'L NIGHT OUT	12,135	13,500	23,000	23,000
118-1810-521.39-03	OPER EXP-BANK FEES	143	218	1,000	1,000
	<b>REQUESTED APPROPRIATION</b>	<b>\$ 33,108</b>	<b>\$ 13,718</b>	<b>\$ 49,000</b>	<b>\$ 49,000</b>
<b>CAPITAL EXPENSES</b>					
118-1810-521.64-12	OTHER EQUIPMENT	\$ 22,096	\$ 34,106	\$ 75,000	\$ 75,000
	<b>REQUESTED APPROPRIATION</b>	<b>\$ 22,096</b>	<b>\$ 34,106</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>
<b>GRANTS &amp; AID</b>					
118-1810-521.82-20	DONATIONS	\$ 8,600	\$ 33,800	\$ -	\$ -
	<b>REQUESTED APPROPRIATION</b>	<b>\$ 8,600</b>	<b>\$ 33,800</b>	<b>\$ -</b>	<b>\$ -</b>
	<b>TOTAL REQUESTED APPROPRIATIONS</b>	<b>\$ 63,804</b>	<b>\$ 81,624</b>	<b>\$ 124,000</b>	<b>\$ 124,000</b>

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# State Housing Initiative Partnership (SHIP) Funds



CITY OF  
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**STATE HOUSING INITIATIVES PARTNERSHIP (SHIP) FUNDS**

**FUNDS 125 - 128**

**PROGRAM DESCRIPTION**

SHIP Funds account for the receipt and disbursement of state funds received from the Florida Housing Finance Authority. These funds are used for minor home repair, weatherization, roof replacement program, emergency repair program, homebuyer assistance and administration.

**REVENUES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
SHIP Fund -125	\$ 9	\$ 10	\$ -	\$ -	\$ -	0.00%
SHIP Fund -126	28	80	138,239	-	(138,239)	-100.00%
SHIP Fund -128	(6,198)	92	240	-	(240)	-100.00%
<b>TOTAL</b>	<b>\$ (6,161)</b>	<b>\$ 182</b>	<b>\$ 138,479</b>	<b>\$ -</b>	<b>\$ (138,479)</b>	<b>-100.00%</b>

**BUDGET EXPENDITURES/EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Grants and Aid - 125	\$ -	\$ 1,902	\$ -	\$ -	\$ -	0.00%
Grants and Aid - 126	-	-	138,239	-	(138,239)	-100.00%
Operating Expenses - 128	276	70	-	-	-	0.00%
Grants and Aid - 128	-	-	240	-	(240)	-100.00%
<b>TOTAL</b>	<b>\$ 276</b>	<b>\$ 1,972</b>	<b>\$ 138,479</b>	<b>\$ -</b>	<b>\$ (138,479)</b>	<b>-100.00%</b>



**STATE HOUSING INITIATIVE PARTNERSHIP (SHIP) FUNDS - PROGRAM YEARS (PY) 12 - 14 <sup>1</sup>**

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 AMENDED	FY 2020 BUDGET
<b>SHIP FUND - PY 12/13</b>					
<b>ESTIMATED REVENUES</b>					
125-0000-361.10-01	INTEREST INCOME	\$ 9	\$ 10	\$ -	\$ -
	<b>TOTAL ESTIMATED REVENUES</b>	<b>\$ 9</b>	<b>\$ 10</b>	<b>\$ -</b>	<b>\$ -</b>

**REQUESTED APPROPRIATION**

<b>GRANTS &amp; AID</b>					
125-0405-512.81-06	BROWARD COUNTY-SHIP PROGRAM	\$ -	\$ 1,902	\$ -	\$ -
	<b>REQUESTED APPROPRIATION</b>	<b>\$ -</b>	<b>\$ 1,902</b>	<b>\$ -</b>	<b>\$ -</b>
	<b>TOTAL REQUESTED APPROPRIATION</b>	<b>\$ -</b>	<b>\$ 1,902</b>	<b>\$ -</b>	<b>\$ -</b>

**SHIP FUND - PY 13/14**

<b>ESTIMATED REVENUES</b>					
126-0000-361.10-01	INTEREST INCOME	\$ 28	\$ 80	\$ -	\$ -
126-0000-369.30-01	REFUND PRIOR YR EXP	-	(38,620)	-	-
126-0000-381.10-01	TRANSFER FROM GENERAL FUND	-	-	132,465	-
126-0000-381.10-42	TRANSFER FR CDBG	-	38,620	-	-
126-0000-389.10-01	TRANSFER FROM FUND BALANCE	-	-	5,774	-
	<b>TOTAL ESTIMATED REVENUES</b>	<b>\$ 28</b>	<b>\$ 80</b>	<b>\$ 138,239</b>	<b>\$ -</b>

**REQUESTED APPROPRIATION**

<b>GRANTS &amp; AID</b>					
126-0405-512.81-06	BROWARD CNTY-SHIP PROG	\$ -	\$ -	\$ 110,618	\$ -
126-0405-581.91-78	TRANSFER TO CDBG	-	-	27,621	-
	<b>REQUESTED APPROPRIATION</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 138,239</b>	<b>\$ -</b>
	<b>TOTAL REQUESTED APPROPRIATIONS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 138,239</b>	<b>\$ -</b>

<sup>1</sup> Beginning with Program Year 14/15 through current, the City entered into an interlocal agreement to have SHIP funds administered by Broward County; therefore, these monies are no longer included in the City's budget. All program monies will continue to be utilized in the City of Margate.



**STATE HOUSING INITIATIVE PARTNERSHIP (SHIP) FUNDS - PY 14/15 <sup>1</sup>**

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 AMENDED	FY 2020 BUDGET
<b>ESTIMATED REVENUES</b>					
128-0000-361.10-01	INTEREST INCOME	\$ 292	\$ 2	\$ -	\$ -
128-0000-369.30-01	REFUND PRIOR YEAR EXPEND.	(6,630)	-	-	-
128-0000-369.90-01	OTHER MISCELLANEOUS	140	90	-	-
128-0000-389.10-01	TRANS FROM FUND BALANCE	-	-	240	-
	<b>TOTAL ESTIMATED REVENUES</b>	<b>\$ (6,198)</b>	<b>\$ 92</b>	<b>\$ 240</b>	<b>\$ -</b>
<b>OPERATING EXPENSES - SHIP</b>					
128-0405-512.30-56	PROGRAM ADMINISTRATION	\$ 276	\$ 70	\$ -	\$ -
	<b>REQUESTED APPROPRIATION</b>	<b>\$ 276</b>	<b>\$ 70</b>	<b>\$ -</b>	<b>\$ -</b>
<b>GRANTS &amp; AID</b>					
128-0405-512.81-06	BROWARD CNTY-SHIP PROG	\$ -	\$ -	\$ 240	\$ -
	<b>REQUESTED APPROPRIATION</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 240</b>	<b>\$ -</b>
	<b>TOTAL REQUESTED APPROPRIATIONS</b>	<b>\$ 276</b>	<b>\$ 70</b>	<b>\$ 240</b>	<b>\$ -</b>

<sup>1</sup> Beginning with Program Year 14/15 through current, the City entered into an interlocal agreement to have SHIP funds administered by Broward County; therefore, these monies are no longer included in the City's budget. All program monies will continue to be utilized in the City of Margate.

# Community Development Block Grant (CDBG) Fund



**COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND**

**FUND 130**

**PROGRAM DESCRIPTION**

The CDBG Fund accounts for federal funds received from the United States Department of Housing and Urban Development (HUD). These funds are used for home repairs, home ownership, park rehabilitation, landscaping of blighted areas, commercial revitalization, and administration.

**REVENUES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Community Development Block Grant (CDBG) Fund	\$ 43,017	\$ 462,793	\$ 817,723	\$ 657,682	\$ (160,041)	-19.57%
<b>TOTAL</b>	<b>\$ 43,017</b>	<b>\$ 462,793</b>	<b>\$ 817,723</b>	<b>\$ 657,682</b>	<b>\$ (160,041)</b>	<b>-19.57%</b>

**BUDGET EXPENDITURES/EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Operating Expenses	\$ 6,011	\$ 59,073	\$ 241,396	\$ 175,731	\$ (65,665)	-27.20%
Grants and Aid	23,567	290,021	576,327	481,951	(94,376)	-16.38%
Transfers	-	38,620	-	-	-	0.00%
<b>TOTAL</b>	<b>\$ 29,578</b>	<b>\$ 387,714</b>	<b>\$ 817,723</b>	<b>\$ 657,682</b>	<b>\$ (160,041)</b>	<b>-19.57%</b>



**COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND <sup>1</sup>**

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 AMENDED	FY 2020 BUDGET
<b>ESTIMATED REVENUES</b>					
130-0000-331.XX-XX	CDBG	\$ (12,059)	\$ 335,578	\$ 740,102	\$ 597,682
130-0000-331.51-02	PROGRAM INCOME-HOUSING	909	53,576	50,000	60,000
130-0000-369.30-01	REFUND PRIOR YEAR EXPEND	24,118	73,215	-	-
130-0000-369.90-01	OTHER MISCELLANEOUS	210	180	-	-
130-0000-369.90-32	PROGRAM INCOME-INTEREST	32	244	-	-
130-0000-381.10-01	TRANSFER FROM GENERAL FUND	29,807	-	-	-
130-0000-381.10-39	TRANSFER FROM SHIP	-	-	27,621	-
	<b>TOTAL ESTIMATED REVENUES</b>	<b>\$ 43,017</b>	<b>\$ 462,793</b>	<b>\$ 817,723</b>	<b>\$ 657,682</b>

**REQUESTED APPROPRIATION**

**GRANTS & AID - CDBG**

130-30XX-512.83-01	AID/MINOR HOME REPAIR	\$ 6,011	\$ 25,377	\$ 407,535	\$ 259,680
130-30XX-512.83-22	PURCHASE ASSISTANCE	-	246,745	141,171	222,271
	<b>REQUESTED APPROPRIATION</b>	<b>\$ 6,011</b>	<b>\$ 272,122</b>	<b>\$ 548,706</b>	<b>\$ 481,951</b>

**OPERATING EXPENSES - CDBG 2015/PROGRAM INCOME**

130-XXXX-512.30-56	PROGRAM ADMINISTRATION	\$ 13,343	\$ 3,693	\$ 40,437	\$ 18,890
	<b>REQUESTED APPROPRIATION</b>	<b>\$ 13,343</b>	<b>\$ 3,693</b>	<b>\$ 40,437</b>	<b>\$ 18,890</b>

**OPERATING EXPENSES - CDBG 2016**

130-3016-512.30-56	PROGRAM ADMINISTRATION	\$ 10,224	\$ 5,704	\$ 54,980	\$ 54,025
	<b>REQUESTED APPROPRIATION</b>	<b>\$ 10,224</b>	<b>\$ 5,704</b>	<b>\$ 54,980</b>	<b>\$ 54,025</b>

**OPERATING EXPENSES - CDBG 2017**

130-3017-512.30-56	PROGRAM ADMINISTRATION	\$ -	\$ 41,004	\$ -	\$ -
	<b>REQUESTED APPROPRIATION</b>	<b>\$ -</b>	<b>\$ 41,004</b>	<b>\$ -</b>	<b>\$ -</b>

**OPERATING EXPENSES - CDBG 2018**

130-3018-512.30-56	PROGRAM ADMINISTRATION	\$ -	\$ 8,672	\$ 65,394	\$ -
	<b>REQUESTED APPROPRIATION</b>	<b>\$ -</b>	<b>\$ 8,672</b>	<b>\$ 65,394</b>	<b>\$ -</b>

**OPERATING EXPENSES - CDBG 2019**

130-3019-512.30-56	PROGRAM ADMINISTRATION	\$ -	\$ -	\$ 80,585	\$ 33,440
	<b>REQUESTED APPROPRIATION</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 80,585</b>	<b>\$ 33,440</b>

**OPERATING EXPENSES - CDBG 2020**

130-3020-512.30-56	PROGRAM ADMINISTRATION	\$ -	\$ -	\$ -	\$ 69,376
	<b>REQUESTED APPROPRIATION</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 69,376</b>

**GRANTS & AID**

130-3030-512.81-04	BROWARD COUNTY-CDBG PROGRAM	\$ -	\$ 17,899	\$ 27,621	\$ -
	<b>REQUESTED APPROPRIATION</b>	<b>\$ -</b>	<b>\$ 17,899</b>	<b>\$ 27,621</b>	<b>\$ -</b>

**OTHER USES**

130-3030-581.91-75	TRANSFER TO SHIP	\$ -	\$ 38,620	\$ -	\$ -
	<b>REQUESTED APPROPRIATION</b>	<b>\$ -</b>	<b>\$ 38,620</b>	<b>\$ -</b>	<b>\$ -</b>

	<b>TOTAL REQUESTED APPROPRIATIONS</b>	<b>\$ 29,578</b>	<b>\$ 387,714</b>	<b>\$ 817,723</b>	<b>\$ 657,682</b>
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<sup>1</sup> Beginning with Program Year 16/17 through current, the City entered into an interlocal agreement to have CDBG funds administered by Broward County. All program monies will continue to be utilized in the City of Margate.

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# Neighborhood Stabilization Program (NSP) Funds



**NEIGHBORHOOD STABILIZATION PROGRAM (NSP) FUNDS**

**FUNDS 132/133**

**PROGRAM DESCRIPTION**

The Neighborhood Stabilization Program (NSP) Funds account for the receipt and disbursement from Community Development Block Grant Program Funding through the Department of Housing and Urban Development (HUD) authorized under the Housing and Economic Recovery Act of 2008, American Recovery and Reinvestment Act of 2009, and Wall Street Reform and Consumer Protection Act of 2010 for the purpose of rehabilitation and resale of properties.

**REVENUES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
NSP 1	\$ 466	\$ 147,090	\$ 400,147	\$ 404,188	\$ 4,041	1.01%
NSP 3	40,243	-	-	-	-	0.00%
<b>TOTAL</b>	<b>\$ 40,709</b>	<b>\$ 147,090</b>	<b>\$ 400,147</b>	<b>\$ 404,188</b>	<b>\$ 4,041</b>	<b>1.01%</b>

**BUDGET EXPENDITURES/EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Operating Expenses - NSP 1	\$ 8,546	\$ 3,419	\$ 400,147	\$ 404,188	\$ 4,041	1.01%
Transfers - NSP 1	40,243	-	-	-	-	0.00%
<b>TOTAL</b>	<b>\$ 48,789</b>	<b>\$ 3,419</b>	<b>\$ 400,147</b>	<b>\$ 404,188</b>	<b>\$ 4,041</b>	<b>1.01%</b>



**NEIGHBORHOOD STABILIZATION PROGRAM (NSP 1) FUND**

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 AMENDED	FY 2020 BUDGET
<b>ESTIMATED REVENUES</b>					
132-0000-361.10-01	INTEREST INCOME	\$ 466	\$ 1,965	\$ -	\$ -
132-0000-381.10-01	TRANS FROM GENERAL FUND	-	145,125	181,385	-
132-0000-389.10-01	TRANS FROM FUND BALANCE	-	-	218,762	404,188
<b>TOTAL ESTIMATED REVENUES</b>		<b>\$ 466</b>	<b>\$ 147,090</b>	<b>\$ 400,147</b>	<b>\$ 404,188</b>
<b>REQUESTED APPROPRIATION</b>					
<b>OPERATING EXPENSES</b>					
132-3009-512.XX-XX	PROGRAM INCOME/OTHER	\$ 8,546	\$ 3,419	\$ 400,147	\$ 404,188
<b>REQUESTED APPROPRIATION</b>		<b>\$ 8,546</b>	<b>\$ 3,419</b>	<b>\$ 400,147</b>	<b>\$ 404,188</b>
<b>TRANSFERS &amp; CONTINGENCY</b>					
132-3009-581.91-76	TRANSFER TO NSP3	\$ 40,243	\$ -	\$ -	\$ -
<b>REQUESTED APPROPRIATION</b>		<b>\$ 40,243</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL REQUESTED APPROPRIATIONS</b>		<b>\$ 48,789</b>	<b>\$ 3,419</b>	<b>\$ 400,147</b>	<b>\$ 404,188</b>



**NEIGHBORHOOD STABILIZATION PROGRAM (NSP 3) FUND**

		<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>
		<b>ACTUAL</b>	<b>ACTUAL</b>	<b>AMENDED</b>	<b>BUDGET</b>
<b>ESTIMATED REVENUES</b>					
133-0000-381.10-40	TRANSFER FROM NSP 1	\$ 40,243	\$ -	\$ -	\$ -
<b>TOTAL ESTIMATED REVENUES</b>		<b>\$ 40,243</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Home Rehabilitation Program Fund



**HOME REHABILITATION PROGRAM FUND**

**FUND 138**

**PROGRAM DESCRIPTION**

The Home Rehabilitation Program Fund was created upon the acceptance of the grant agreement between the City and the U.S. Department of Housing and Urban Development (HUD). Home Investment Partnership Funds Consortium with Broward County provides assistance to homeowners for home rehabilitation to correct health or safety issues, address code violations, and bring homes up to the local or state building code for households within the Home Rehabilitation Program funding guidelines.

**REVENUES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Home Rehabilitation Program Fund	\$ 206	\$ 223,615	\$ -	\$ -	\$ -	0.00%
<b>TOTAL</b>	<b>\$ 206</b>	<b>\$ 223,615</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.00%</b>

**BUDGET EXPENDITURES/EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Operating Expenses	\$ -	\$ 20,563	\$ -	\$ -	\$ -	0.00%
Grants and Aid	206	203,052	-	-	-	0.00%
<b>TOTAL</b>	<b>\$ 206</b>	<b>\$ 223,615</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.00%</b>



**HOME REHABILITATION PROGRAM FUND <sup>1</sup>**

		<b>FY 2017 ACTUAL</b>	<b>FY 2018 ACTUAL</b>	<b>FY 2019 AMENDED</b>	<b>FY 2020 BUDGET</b>
<b>ESTIMATED REVENUES</b>					
138-0000-331.51-02	PROGRAM INCOME-HOUSING	\$ -	\$ 15,474	\$ -	\$ -
138-0000-331.XX-XX	HOME PROGRAM-BRWD CNTY	206	208,061	-	-
138-0000-361.10-01	INTEREST INCOME	-	80	-	-
	<b>TOTAL ESTIMATED REVENUES</b>	<b>\$ 206</b>	<b>\$ 223,615</b>	<b>\$ -</b>	<b>\$ -</b>
<b>REQUESTED APPROPRIATION</b>					
<b>GRANTS &amp; AID</b>					
138-3030-512.81-05	BROWARD COUNTY-HOME PROGRAM	\$ -	\$ 15,555	\$ -	\$ -
138-40XX-512.31-77	SERVICE DELIVERY-BROWARD CNTY.	-	20,563	-	-
138-40XX-512.83-01	AID/MINOR HOME REPAIR	206	-	-	-
138-40XX-512.83-22	PURCHASE ASSISTANCE	-	187,497	-	-
	<b>TOTAL REQUESTED APPROPRIATIONS</b>	<b>\$ 206</b>	<b>\$ 223,615</b>	<b>\$ -</b>	<b>\$ -</b>

<sup>1</sup>The City currently has an interlocal agreement to have HOME funds administered by Broward County. All program monies will continue to be utilized in the City of Margate.

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# Public Safety Impact Fee Fund



CITY OF  
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**PUBLIC SAFETY IMPACT FEE FUND**

**FUND 150**

**PROGRAM DESCRIPTION**

The Public Safety Impact Fee Fund accounts for the receipt and disbursement of funds derived from public safety impact fees collected during the building process for public safety projects. These fees are used to fund capital construction and expansion of public safety related land, as well as acquire facilities and capital equipment required to support additional public safety service demand created by new growth.

**REVENUES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Public Safety Impact Fee Fund	\$ 370,520	\$ 413,289	\$ 164,900	\$ 20,500	\$ (144,400)	-87.57%
<b>TOTAL</b>	<b>\$ 370,520</b>	<b>\$ 413,289</b>	<b>\$ 164,900</b>	<b>\$ 20,500</b>	<b>\$ (144,400)</b>	<b>-87.57%</b>

**BUDGET EXPENDITURES /EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Operating Expenses	\$ 1,590	\$ 1,269	\$ 500	\$ 500	\$ -	0.00%
Capital	-	267,694	164,400	20,000	(144,400)	-87.83%
<b>TOTAL</b>	<b>\$ 1,590</b>	<b>\$ 268,963</b>	<b>\$ 164,900</b>	<b>\$ 20,500</b>	<b>\$ (144,400)</b>	<b>-87.57%</b>



**PUBLIC SAFETY IMPACT FEE FUND**

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 AMENDED	FY 2020 BUDGET
<b>ESTIMATED REVENUES</b>					
150-0000-324.11-01	PD IMPACT FEE - RESIDENTIAL	\$ -	\$ 48,782	\$ 5,000	\$ 5,000
150-0000-324.11-02	FD IMPACT FEE - RESIDENTIAL	-	54,423	5,000	5,000
150-0000-324.12-01	PD IMPACT FEE - COMMERCIAL	186,268	163,932	5,000	5,000
150-0000-324.12-02	FD IMPACT FEE - COMMERCIAL	164,958	135,755	5,000	5,000
150-0000-361.10-01	INTEREST INCOME	16,111	19,228	-	-
150-0000-361.10-26	INT-POL IMP RESIDENTIAL	-	-	125	125
150-0000-361.10-27	INT-FIRE IMP RESIDENTIAL	-	-	125	125
150-0000-361.10-28	INT-POL IMP COMMERCIAL	-	-	125	125
150-0000-361.10-29	INT-FIRE IMP COMMERCIAL	-	-	125	125
150-0000-361.20-18	GAIN/LOSS ON INVESTMENT	3,183	(8,831)	-	-
150-0000-389.10-12	TRANSFER FR FUND BALANCE POLICE	-	-	144,400	-
<b>TOTAL ESTIMATED REVENUES</b>		<b>\$ 370,520</b>	<b>\$ 413,289</b>	<b>\$ 164,900</b>	<b>\$ 20,500</b>

**REQUESTED APPROPRIATION**

**POLICE DEPARTMENT  
OPERATING EXPENSES**

150-1810-521.39-03	OPER EXP-BANK FEES	\$ 1,590	\$ 1,269	\$ 250	\$ 250
<b>REQUESTED APPROPRIATION</b>		<b>\$ 1,590</b>	<b>\$ 1,269</b>	<b>\$ 250</b>	<b>\$ 250</b>

**CAPITAL EXPENSES**

150-1810-521.64-02	ACQUISITION OF VEHICLES	\$ -	\$ 72,489	\$ 138,000	\$ -
150-1810-521.64-12	OTHER EQUIPMENT	-	195,205	16,400	10,000
<b>REQUESTED APPROPRIATION</b>		<b>\$ -</b>	<b>\$ 267,694</b>	<b>\$ 154,400</b>	<b>\$ 10,000</b>

<b>POLICE</b>	<b>TOTAL REQUESTED APPROPRIATIONS</b>	<b>\$ 1,590</b>	<b>\$ 268,963</b>	<b>\$ 154,650</b>	<b>\$ 10,250</b>
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**FIRE DEPARTMENT  
OPERATING EXPENSES**

150-2010-522.39-03	OPER EXP - BANK FEES	\$ -	\$ -	\$ 250	\$ 250
<b>REQUESTED APPROPRIATION</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 250</b>	<b>\$ 250</b>

**CAPITAL EXPENSES**

150-2010-522.64-12	OTHER EQUIPMENT	\$ -	\$ -	\$ 10,000	\$ 10,000
<b>REQUESTED APPROPRIATION</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>

<b>FIRE</b>	<b>TOTAL REQUESTED APPROPRIATION</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,250</b>	<b>\$ 10,250</b>
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<b>TOTAL REQUESTED APPROPRIATIONS</b>		<b>\$ 1,590</b>	<b>\$ 268,963</b>	<b>\$ 164,900</b>	<b>\$ 20,500</b>
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# General Obligation Refunding Bonds, Series 2016 Fund



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**GENERAL OBLIGATION REFUNDING BONDS, SERIES 2016 FUND**

**FUND 211**

**PROGRAM DESCRIPTION**

The General Obligation Refunding Bonds, Series 2016 Fund accounts for the accumulation of property taxes used to pay principal, interest and related costs of the General Obligation Refunding Bonds, Series 2016 (used for the refunding of the General Obligation Bonds, Series 2007).

**REVENUES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
General Obligation Refunding Bonds, Series 2016 Fund	\$ 1,503,895	\$ 1,493,321	\$ 1,477,750	\$ 1,473,500	\$ (4,250)	-0.29%
<b>TOTAL</b>	<b>\$ 1,503,895</b>	<b>\$ 1,493,321</b>	<b>\$ 1,477,750</b>	<b>\$ 1,473,500</b>	<b>\$ (4,250)</b>	<b>-0.29%</b>

**BUDGET EXPENDITURES/EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Debt Service	\$ 1,477,276	\$ 1,476,410	\$ 1,477,750	\$ 1,473,500	\$ (4,250)	-0.29%
<b>TOTAL</b>	<b>\$ 1,477,276</b>	<b>\$ 1,476,410</b>	<b>\$ 1,477,750</b>	<b>\$ 1,473,500</b>	<b>\$ (4,250)</b>	<b>-0.29%</b>



**GENERAL OBLIGATION REFUNDING BONDS, SERIES 2016 FUND**

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 AMENDED	FY 2020 BUDGET
<b>ESTIMATED REVENUES</b>					
211-0000-311.10-01	TAXES-REAL & PROPERTY	\$ 1,499,000	\$ 1,483,951	\$ 1,477,500	\$ 1,398,250
211-0000-311.20-01	REAL& PROPERTY TAX-DELINQ	1,128	2,061	-	-
211-0000-311.20-02	INTEREST INC-AD VALOREM	1,813	2,277	-	-
211-0000-361.10-01	INTEREST INCOME	1,954	5,032	250	250
211-0000-389.10-01	TRANSFER FROM FUND BALANCE	-	-	-	75,000
	<b>TOTAL ESTIMATED REVENUES</b>	<b>\$ 1,503,895</b>	<b>\$ 1,493,321</b>	<b>\$ 1,477,750</b>	<b>\$ 1,473,500</b>

**REQUESTED APPROPRIATION**

**DEBT SERVICE**

211-0610-517.71-51	PRIN-G.O. REF BONDS 2016	\$ 545,000	\$ 555,000	\$ 585,000	\$ 610,000
211-0610-517.72-51	INT-G.O. REF BONDS 2016	931,150	920,250	892,500	863,250
211-0610-517.73-01	OTHER DEBT SERVICE COSTS	1,126	1,160	250	250
	<b>TOTAL REQUESTED APPROPRIATIONS</b>	<b>\$ 1,477,276</b>	<b>\$ 1,476,410</b>	<b>\$ 1,477,750</b>	<b>\$ 1,473,500</b>

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# General Obligation Bonds, Series 2019 Fund



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**GENERAL OBLIGATION BONDS, SERIES 2019 FUND**

**FUND 235**

**PROGRAM DESCRIPTION**

The General Obligation Bonds, Series 2019 Fund accounts for the accumulation of property taxes used to pay principal, interest and related costs of the General Obligation Bonds, Series 2019 which were issued for payment of the costs of acquiring, constructing, equipping, renovating, replacing and improving parks and recreation projects.

**REVENUES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
General Obligation Bonds, Series 2019 Fund	\$ -	\$ -	\$ -	\$ 655,803	\$ 655,803	100.00%
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 655,803</b>	<b>\$ 655,803</b>	<b>100.00%</b>

**BUDGET EXPENDITURES/EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Debt Service	\$ -	\$ -	\$ -	\$ 655,803	\$ 655,803	100.00%
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 655,803</b>	<b>\$ 655,803</b>	<b>100.00%</b>



**GENERAL OBLIGATION BONDS, SERIES 2019 FUND**

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 AMENDED	FY 2020 BUDGET
<b>ESTIMATED REVENUES</b>					
235-0000-311.10-01	TAXES-REAL & PROPERTY	\$ -	\$ -	\$ -	655,503
235-0000-361.10-01	INTEREST INCOME	-	-	-	300
	<b>TOTAL ESTIMATED REVENUES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>655,803</b>
<b>REQUESTED APPROPRIATION</b>					
<b>DEBT SERVICE</b>					
235-0610-517.71-52	PRINC-G.O.BONDS 2019	\$ -	\$ -	\$ -	230,000
235-0610-517.72-52	INT-G.O. BONDS 2019	-	-	-	425,503
235-0610-517.73-01	OTHER DEBT SERVICE COSTS	-	-	-	300
	<b>TOTAL REQUESTED APPROPRIATIONS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>655,803</b>

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# General Capital Projects Fund



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**GENERAL CAPITAL PROJECTS FUND**

**FUND 334**

**PROGRAM DESCRIPTION**

The General Capital Projects Fund accounts for the acquisition or construction of major capital facilities or projects other than those financed by enterprise funds. A five year projected General Capital Projects Fund budget is detailed in the Capital Improvement Program section.

**REVENUES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
General Capital Projects Fund	\$ 2,254,700	\$ 4,918,047	\$ 9,157,000	\$ 7,700,000	\$ (1,457,000)	-15.91%
<b>TOTAL</b>	<b>\$ 2,254,700</b>	<b>\$ 4,918,047</b>	<b>\$ 9,157,000</b>	<b>\$ 7,700,000</b>	<b>\$ (1,457,000)</b>	<b>-15.91%</b>

**BUDGET EXPENDITURES/EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Operating Expenses	\$ 3,260	\$ 5,541	\$ 5,000	\$ 5,000	\$ -	0.00%
Capital	\$ 1,216,378	\$ 1,737,950	\$ 9,152,000	\$ 7,695,000	\$ (1,457,000)	-15.92%
<b>TOTAL</b>	<b>\$ 1,219,638</b>	<b>\$ 1,743,491</b>	<b>\$ 9,157,000</b>	<b>\$ 7,700,000</b>	<b>\$ (1,457,000)</b>	<b>-15.91%</b>



**GENERAL CAPITAL PROJECTS FUND**

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 AMENDED	FY 2020 BUDGET
<b>ESTIMATED REVENUES</b>					
334-0000-334.70-01	GRANT - FIREFIGHTERS PARK	\$ -	\$ -	\$ 200,000	\$ -
334-0000-334.70-15	STATE FIRE GRANT - FS 58 REPLACEMENT	-	-	1,000,000	1,000,000
334-0000-334.70-16	STATE FIRE GRANT - BLUEWAY TRAIL	-	-	200,000	200,000
334-0000-334.70-17	STATE FIRE GRANT - SOUTHGATE PARK	-	-	200,000	-
334-0000-361.10-01	INTEREST INCOME	40,185	74,761	5,000	5,000
334-0000-361.20-18	GAIN/LOSS ON INVESTMENT	4,515	(15,714)	-	-
334-0000-381.10-01	GENERAL FUND	1,900,000	4,459,000	295,844	-
334-0000-381.10-04	REC TRUST FUND	310,000	400,000	555,000	20,000
334-0000-389.10-01	TRANS FROM FUND BALANCE	-	-	6,701,156	6,475,000
<b>TOTAL ESTIMATED REVENUES</b>		<b>\$ 2,254,700</b>	<b>\$ 4,918,047</b>	<b>\$ 9,157,000</b>	<b>\$ 7,700,000</b>

**REQUESTED APPROPRIATION**

**BUILDING**

**CAPITAL EXPENSES**

334-6537-524.65-81	BUILDING DEPT EXPANSION - CONSTRUCTION	\$ -	\$ -	\$ -	\$ 2,150,000
334-6537-524.65-82	BUILDING DEPT EXPANSION - OTHER PROJ. COSTS	-	-	-	100,000
<b>BUILDING</b>	<b>REQUESTED APPROPRIATION</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,250,000</b>

**FIRE**

**CAPITAL EXPENSES**

334-6520-522.65-80	FIRE STATION 58 REPL - DESIGN	\$ 40,450	\$ 21,847	\$ 173,618	\$ -
334-6520-522.65-81	FIRE STATION 58 REPL - CONSTRUCTION	-	-	5,100,000	5,100,000
334-6520-522.65-82	FIRE STATION 58 REPL - OTHER PROJ. COSTS	-	-	100,000	100,000
334-6521-522.65-81	FIRE STATION 18 ROOF RESTORE - CONSTR.	855	26,717	-	-
<b>FIRE</b>	<b>REQUESTED APPROPRIATION</b>	<b>\$ 41,305</b>	<b>\$ 48,564</b>	<b>\$ 5,373,618</b>	<b>\$ 5,200,000</b>

**INFORMATION TECHNOLOGY**

**CAPITAL EXPENSES**

334-6519-513.65-82	NETWORK INFRASTR. REPL - OTHER PROJ COSTS	\$ 218,269	\$ -	\$ -	\$ -
334-6527-513.65-82	DESKTOP REPLACEMENT PROGRAM	-	131,101	143,000	-
<b>INFORMATION TECHNOLOGY</b>	<b>REQUESTED APPROPRIATION</b>	<b>\$ 218,269</b>	<b>\$ 131,101</b>	<b>\$ 143,000</b>	<b>\$ -</b>

**PUBLIC WORKS**

**CAPITAL EXPENSES**

334-6510-539.65-81	CITY HALL - IMPACT WINDOWS - CONSTR.	\$ 155,084	\$ -	\$ -	\$ -
334-6512-539.65-81	NEIGHBORHOOD ID SIGNS - CONSTR.	-	-	25,000	25,000
334-6515-539.65-81	PARKS LIGHTING RETROFIT - CONSTR.	69,459	128,227	-	-
334-6516-539.65-81	CH/PD RESTROOM RENOV. - CONSTR.	13,982	26,262	13,392	-
334-6517-539.65-81	NWFP SR CNTR MULTI FL REPL - CONSTR.	17,679	-	-	-
334-6518-539.65-81	NWFP SR CNTR IMPACT WIND. - CONSTR.	-	103,490	-	-
334-6524-539.65-81	VETERANS PK MARINA PRKNG LOT - CONSTR.	-	-	50,000	-
334-6525-539.65-81	CITY HALL ELEVATORS - CONSTR.	-	5,800	225,100	-
334-6526-539.65-81	SPORTS COMPLEX RE-ROOF	-	52,700	87,449	-
334-6535-539.65-81	PD/WINDOW WALL ENTRY DOOR	-	-	67,500	-
334-6536-539.65-81	IMPACT WINDOWS	-	-	38,500	-
<b>PUBLIC WORKS</b>	<b>REQUESTED APPROPRIATION</b>	<b>\$ 256,204</b>	<b>\$ 316,479</b>	<b>\$ 506,941</b>	<b>\$ 25,000</b>



**GENERAL CAPITAL PROJECTS FUND**

		<b>FY 2017 ACTUAL</b>	<b>FY 2018 ACTUAL</b>	<b>FY 2019 AMENDED</b>	<b>FY 2020 BUDGET</b>
<b>OPERATING EXPENSES</b>					
334-5555-572.39-03	BANK FEES	\$ 3,260	\$ 5,541	\$ 5,000	\$ 5,000
	<b>REQUESTED APPROPRIATION</b>	<b>\$ 3,260</b>	<b>\$ 5,541</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>
<b>PARKS &amp; RECREATION</b>					
<b>CAPITAL EXPENSES</b>					
334-6501-572.65-80	SE PARK IMPROVEMENTS - DESIGN	\$ 3,100	\$ 3,671	\$ 13,530	\$ -
334-6501-572.65-81	SE PARK IMPROVEMENTS - CONSTR.	177,075	167,415	166,601	-
334-6502-572.65-80	SPORTS COMPLEX - DESIGN	14,639	66,875	34,120	-
334-6502-572.65-81	SPORTS COMPLEX - CONSTRUCTION	261,590	863,096	146,780	-
334-6502-572.65-82	SPORTS COMPLEX - OTHER PROJECT COSTS	4,859	-	1,791	-
334-6503-572.65-80	MARINA IMPROVEMENTS - DESIGN	3,100	4,171	20,580	-
334-6503-572.65-81	MARINA IMPROVEMENTS - CONSTR.	110,140	115,210	91,723	-
334-6504-572.65-81	FF PARK IMPROVEMENTS -CONSTR.	-	-	789,853	-
334-6507-572.65-81	OUTDOOR FITNESS - CONSTRUCTION	84,411	-	-	-
334-6508-572.65-80	DOG PARK - DESIGN	7,246	1,748	-	-
334-6508-572.65-81	DOG PARK - CONSTRUCTION	-	-	786,758	-
334-6508-572.65-82	DOG PARK - OTHER PROJECT COSTS	-	-	21,000	-
334-6509-572.65-81	HOLIDAY SPRINGS MEDIAN - CONSTR.	25,067	-	-	-
334-6522-572.65-81	PERIMETER ROAD - CONSTRUCTION	9,373	9,045	-	-
334-6523-572.65-81	MEDIAN - CONSTRUCTION	-	10,575	105,705	-
334-6528-572.65-80	SOUTHGATE PARK RENOV. - DESIGN	-	-	50,000	-
334-6528-572.65-81	SOUTHGATE PARK RENOV. - CONSTRUCTION	-	-	650,000	-
334-6529-572.65-80	BLUEWAY TRAIL IMPROVEMENT - DESIGN	-	-	30,000	-
334-6529-572.65-81	BLUEWAY TRAIL IMPRVMT. - CONSTRUCTION	-	-	220,000	220,000
<b>PARKS &amp; RECREATION</b>	<b>REQUESTED APPROPRIATION</b>	<b>\$ 700,600</b>	<b>\$ 1,241,806</b>	<b>\$ 3,128,441</b>	<b>\$ 220,000</b>
<b>TOTAL FUND APPROPRIATIONS</b>		<b>\$ 1,219,638</b>	<b>\$ 1,743,491</b>	<b>\$ 9,157,000</b>	<b>\$ 7,700,000</b>

# General Obligation Bonds Proceeds 2019 Fund





**GENERAL OBLIGATION BONDS PROCEEDS 2019 FUND**

**FUND 335**

**PROGRAM DESCRIPTION**

The General Obligation Bonds Proceeds 2019 Fund accounts for the costs of acquiring, constructing, equipping, renovating, replacing, and improving parks and recreation projects.

**REVENUES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
General Obligation Bonds Proceeds 2019 Fund	\$ -	\$ -	\$ 9,995,288	\$ 6,758,679	\$ (3,236,609)	-32.38%
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,995,288</b>	<b>\$ 6,758,679</b>	<b>\$ (3,236,609)</b>	<b>-32.38%</b>

**BUDGET EXPENDITURES/EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Capital	\$ -	\$ -	\$ 9,798,679	\$ 6,758,679	\$ (3,040,000)	-31.02%
Debt Service	-	-	196,609	-	(196,609)	-100.00%
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,995,288</b>	<b>\$ 6,758,679</b>	<b>\$ (3,236,609)</b>	<b>-32.38%</b>



**GENERAL OBLIGATION BONDS PROCEEDS 2019 FUND**

		<b>FY 2017 ACTUAL</b>	<b>FY 2018 ACTUAL</b>	<b>FY 2019 AMENDED</b>	<b>FY 2020 BUDGET</b>
<b>ESTIMATED REVENUES</b>					
335-0000-361.10-01	INTEREST INCOME	\$ -	\$ -	\$ -	\$ 100,000
335-0000-385.10-02	OTHER FIN-ORIG ISSUE PREMIUM	-	-	890,288	-
335-0000-385.10-03	BOND ISSUANCE	-	-	9,105,000	-
335-0000-389.10-01	TRANS FROM FUND BALANCE	-	-	-	6,658,679
	<b>TOTAL ESTIMATED REVENUES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,995,288</b>	<b>\$ 6,758,679</b>

**REQUESTED APPROPRIATION**

**DEBT SERVICE**

335-0610-517.73-32	COST OF ISSUANCE	\$ -	\$ -	\$ 196,609	\$ -
	<b>REQUESTED APPROPRIATION</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 196,609</b>	<b>\$ -</b>

**PARKS & RECREATION**

**CAPITAL EXPENSES**

335-6501-572.65-81	SE PARK IMPROVEMENTS - CONSTRUCTION	\$ -	\$ -	\$ 1,850,000	\$ -
335-6501-572.65-82	SE PARK IMPROVEMENTS - OTH. PROJ. COSTS	-	-	50,000	-
335-6530-572.65-80	CALYPSO COVE - DESIGN	-	-	450,000	-
335-6530-572.65-81	CALYPSO COVE - CONSTRUCTION	-	-	3,000,000	3,000,000
335-6530-572.65-82	CALYPSO COVE - OTHER PROJECT COSTS	-	-	50,000	50,000
335-6531-572.65-80	VINSON PARK RENOVATIONS - DESIGN	-	-	141,000	141,000
335-6531-572.65-81	VINSON PK RENOVATIONS - CONSTRUCTION	-	-	940,000	940,000
335-6532-572.65-80	CENTENNIAL PARK RENOVATIONS - DESIGN	-	-	118,500	118,500
335-6532-572.65-81	CENTENNIAL PK RENOVATIONS - CONSTRUCT.	-	-	790,000	-
335-6533-572.65-80	ORIOLE PARK - DESIGN	-	-	146,250	146,250
335-6533-572.65-81	ORIOLE PARK - CONSTRUCTION	-	-	975,000	975,000
335-6534-572.65-80	SPORTS FIELD LIGHTING RETROFIT - DESIGN	-	-	50,000	50,000
335-6534-572.65-81	SPORTS FLD LIGHTING RETROFIT - CONSTRUCT.	-	-	600,000	600,000
<b>PARKS &amp; RECREATION</b>	<b>REQUESTED APPROPRIATION</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,160,750</b>	<b>\$ 6,020,750</b>

**CAPITAL EXPENSES**

335-9999-519.65-83	CAPITAL PROJECTS - CONTINGENCY/OTHER	\$ -	\$ -	\$ 637,929	\$ 737,929
	<b>REQUESTED APPROPRIATION</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 637,929</b>	<b>\$ 737,929</b>

	<b>TOTAL REQUESTED APPROPRIATIONS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,995,288</b>	<b>\$ 6,758,679</b>
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# Stormwater Utility Fund



CITY OF  
**MARGATE**  
Together We Make It Great



**STORMWATER UTILITY FUND - 445**

<b>POSITION SUMMARY</b>					
<b>Position Title</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>
<b>Stormwater Utility Fund</b>					
<b>Public Works Stormwater</b>					
Stormwater Foreman	-	-	1	1	1
Office Specialist II	-	-	-	1	1
Office Specialist I	1	1	1	-	-
Canal Maintenance Tech II	1	1	1	1	1
Canal Maintenance Tech I	1	1	1	1	1
Service Worker II	5	5	5	5	5
Service Worker I	2	2	2	2	2
<b>Total Stormwater Utility Fund Positions</b>	<b>10</b>	<b>10</b>	<b>11</b>	<b>11</b>	<b>11</b>



**STORMWATER UTILITY FUND**

**FUND 445**

**PROGRAM DESCRIPTION**

The Stormwater Utility Fund accounts for the operation of the City's stormwater utility which includes collection, disposal and treatment of stormwater.

The Stormwater staff is responsible for treating canals for aquatic weed plants, aesthetics and stormwater conveyance. Responsibilities also include clearing catch basins, street sweeping, mosquito control, and right-of-way weed abatement.

**PROGRAM GOALS & OBJECTIVES**

In support of Goal B, Quality of Life and Goal F, Infrastructure and Public Facilities, the Stormwater staff utilizes the best management practices to manage and maintain the City's stormwater infrastructure in order to ensure an effective stormwater drainage system.

**REVENUES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Stormwater Utility Fund	\$ 1,927,371	\$ 2,010,336	\$ 2,447,817	\$ 2,288,999	\$ (158,818)	-6.49%
<b>TOTAL</b>	<b>\$ 1,927,371</b>	<b>\$ 2,010,336</b>	<b>\$ 2,447,817</b>	<b>\$ 2,288,999</b>	<b>\$ (158,818)</b>	<b>-6.49%</b>

**BUDGET EXPENDITURES/EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Personal Services	\$ 704,857	\$ 374,994	\$ 891,917	\$ 933,245	\$ 41,328	4.63%
Operating Expenses	1,100,391	1,237,434	1,380,900	1,235,754	(145,146)	-10.51%
Capital	-	1,166	175,000	120,000	(55,000)	-31.43%
<b>TOTAL</b>	<b>\$ 1,805,248</b>	<b>\$ 1,613,594</b>	<b>\$ 2,447,817</b>	<b>\$ 2,288,999</b>	<b>\$ (158,818)</b>	<b>-6.49%</b>

**PERFORMANCE MEASURES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Target</b>	<b>FY 2020 Target</b>	<b>% Change</b>
Percentage of catch basins cleaned	79%	50%	60%	50%	-17%
Number of street sweeps conducted city-wide each year	21	12	20	12	-40%
Percentage of canals cleared of debris within one (1) week of report	57%	60%	80%	80%	0%



**STORMWATER UTILITY FUND**

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 AMENDED	FY 2020 BUDGET
<b>ESTIMATED REVENUES</b>				
445-0000-331.54-01 FEMA - HURRICANE	\$ 6,571	\$ -	\$ -	\$ -
445-0000-343.91-01 STORMWATER-SINGLE FAMILY	783,075	792,481	720,744	816,426
445-0000-343.91-02 STORMWATER-MULTI-FAMILY	732,525	747,512	681,042	770,099
445-0000-343.91-03 STORMWATER-NON-RESIDENTIAL	375,102	380,212	344,084	391,700
445-0000-361.10-01 INTEREST INCOME	24,880	20,412	200	200
445-0000-361.20-18 GAIN/LOSS ON INVESTMENT	5,218	(14,481)	-	-
445-0000-364.41-01 DISPOSITION OF FIXED ASSET	-	84,200	-	-
445-0000-389.10-01 TRANS FROM FUND BALANCE	-	-	701,747	310,574
<b>TOTAL ESTIMATED REVENUES</b>	<b>\$ 1,927,371</b>	<b>\$ 2,010,336</b>	<b>\$ 2,447,817</b>	<b>\$ 2,288,999</b>

**REQUESTED APPROPRIATION**

**PERSONAL SERVICES**

445-4575-538.12-01 SAL & WAGES-REGULAR	\$ 398,988	\$ 509,416	\$ 537,180	\$ 532,680
445-4575-538.12-18 ACCRUED LEAVE PAYOUTS	60,471	-	-	-
445-4575-538.13-05 SAL & WAGES-LONGEVITY	9,000	8,000	9,000	12,000
445-4575-538.14-01 SAL & WAGES-OVERTIME	22,932	41,993	6,000	6,000
445-4575-538.21-01 CONTRIB-SS TAX(EMPLOYER)	28,327	32,450	34,235	34,142
445-4575-538.21-02 CONTRIB-MED TAX(EMPLOYER)	6,625	7,589	8,007	7,985
445-4575-538.22-01 FRS CONTRIB-EMPLOYER	33,926	46,601	46,529	46,643
445-4575-538.22-03 CONTRIBUTION - HEALTH TRUST	1,447	1,447	1,447	530
445-4575-538.22-05 PENSION EXPENSE - FRS	26,587	30,437	-	-
445-4575-538.23-01 HEALTH & LIFE INSURANCE	116,554	137,333	159,519	203,265
445-4575-538.26-10 POST EMPLOYMENT BENEFIT - OPEB	-	(440,272)	90,000	90,000
<b>REQUESTED APPROPRIATION</b>	<b>\$ 704,857</b>	<b>\$ 374,994</b>	<b>\$ 891,917</b>	<b>\$ 933,245</b>

**OPERATING EXPENSES**

445-4575-538.30-31 OTHER EXPENSE	\$ 3,989	\$ 5,333	\$ 4,500	\$ 4,700
445-4575-538.31-02 PROFL SVCS-MEDICAL	510	360	3,000	3,500
445-4575-538.31-09 PROFL SVCS-OTHER	-	-	14,000	40,000
445-4575-538.31-23 PROF SV-DEES-ALLOC OF COST	20,000	20,000	20,000	20,000
445-4575-538.31-25 GENERAL-ALLOC OF COST	250,000	254,750	399,081	410,654
445-4575-538.39-03 OPER EXP-BANK FEES	2,157	955	1,000	1,000
445-4575-538.40-03 TRAVEL & PER DIEM	8	-	-	-
445-4575-538.44-01 RENTALS & LEASES	11,625	-	-	2,500
445-4575-538.45-27 INSURANCE CHARGES	60,000	85,000	85,000	80,000
445-4575-538.46-01 MAINT-EQUIPMENT	27,146	42,213	29,000	34,000
445-4575-538.46-06 REPAIR & MAINTENANCE SVCS	523,919	545,029	648,119	450,000
445-4575-538.46-08 MAINT-VEHICLES	30,125	40,212	35,000	35,000
445-4575-538.46-31 WATERWAYS (GRASS CARP)	4,000	4,000	10,000	10,000
445-4575-538.52-02 GAS, OIL & COOLANT	16,976	30,737	26,000	26,000
445-4575-538.52-14 CHEMICALS-OTHER	52,215	35,593	67,000	67,000
445-4575-538.52-15 OPERATING SUPPLIES-OTHER	2,985	7,133	13,000	20,000
445-4575-538.52-35 LICENSES & PERMITS	11,822	32,054	21,000	25,000
445-4575-538.54-01 SUBSCRIPT & MEMBERSHIPS	270	1,325	1,400	1,900
445-4575-538.54-05 EDUCATION & TRAINING	1,499	2,921	3,800	4,500
445-4575-538.59-01 DEPRECIATION EXPENSE	81,145	129,819	-	-
<b>REQUESTED APPROPRIATION</b>	<b>\$ 1,100,391</b>	<b>\$ 1,237,434</b>	<b>\$ 1,380,900</b>	<b>\$ 1,235,754</b>



**STORMWATER UTILITY FUND**

		<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>
		<b>ACTUAL</b>	<b>ACTUAL</b>	<b>AMENDED</b>	<b>BUDGET</b>
<b>CAPITAL EXPENSES</b>					
445-4575-538.64-02	ACQUISITION OF VEHICLES	\$ -	\$ 770	\$ 175,000	\$ -
445-4575-538.64-12	OTHER EQUIPMENT	-	396	-	120,000
	<b>REQUESTED APPROPRIATION</b>	<b>\$ -</b>	<b>\$ 1,166</b>	<b>\$ 175,000</b>	<b>\$ 120,000</b>
	<b>TOTAL REQUESTED APPROPRIATIONS</b>	<b>\$ 1,805,248</b>	<b>\$ 1,613,594</b>	<b>\$ 2,447,817</b>	<b>\$ 2,288,999</b>

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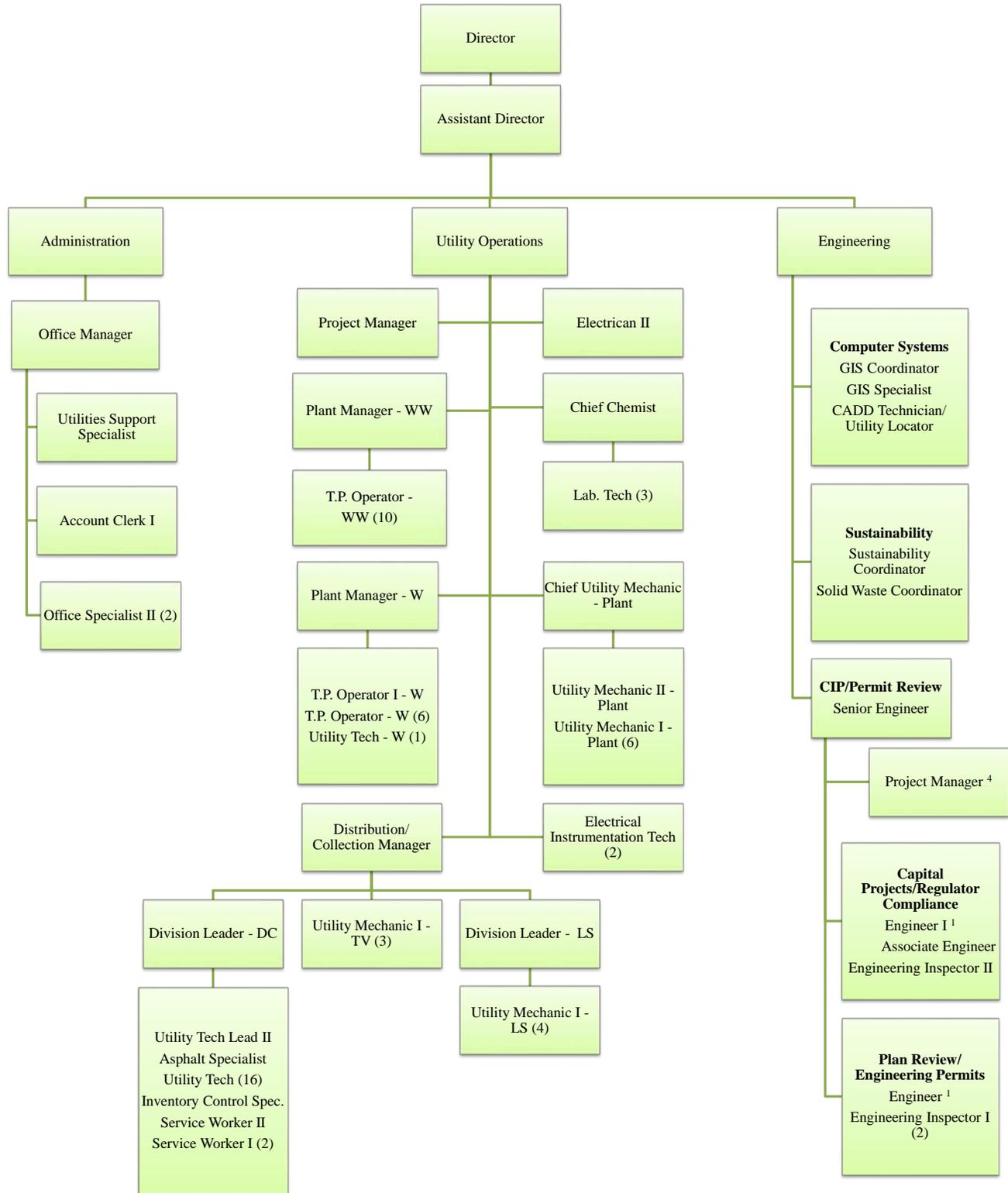
# Water/Wastewater Operations and Maintenance Fund



CITY OF  
**MARGATE**  
Together We Make It Great

**ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)**

**94 FULL TIME <sup>(2,3)</sup>**



<sup>1</sup> Only 2 of 4 positions of Engineer I and/or Engineer will be filled at any time.

<sup>2</sup> Only 3 of 4 positions of Utility Service Representative and Cashier will be filled at any time.

<sup>3</sup> Utility Billing Division reports to the Finance Department and is included in its organizational chart.

<sup>4</sup> Project Manager position is funded 30% by CRA and 70% by General Fund.

**ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)**

**POSITION SUMMARY**

<b>Position Title</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>
<b>Water/Wastewater Fund</b>					
<b>Administration/Engineering Division</b>					
Director Environmental & Engineering Services	1	1	1	1	1
Assistant Director	1	1	1	1	1
Senior Engineer	1	1	1	1	1
Engineer I <sup>1</sup>	2	2	2	2	2
Engineer <sup>1</sup>	2	2	2	2	2
Associate Engineer	-	-	-	1	1
Project Manager <sup>4</sup>	-	1	1	1	1
CADD Technician / Utility Locator	1	1	1	1	1
Engineering Inspector II	1	1	1	1	1
Engineering Inspector I	1	1	1	2	2
Office Manager	1	1	1	1	1
Utilities Support Specialist	1	1	1	1	1
Account Clerk I	1	1	1	1	1
Office Specialist II	3	3	2	2	2
GIS Coordinator	1	1	1	1	1
GIS Specialist	1	1	1	1	1
Sustainability Coordinator	1	1	1	1	1
Solid Waste Coordinator	1	1	1	1	1
<b>Total DEES Administration/Engineering</b>	<b>17</b>	<b>18</b>	<b>20</b>	<b>20</b>	<b>20</b>
<b>Wastewater Treatment Division</b>					
Project Manager	0.5	0.5	0.5	0.5	0.5
Chief Chemist	0.5	0.5	0.5	0.5	0.5
Electrician II	0.5	0.5	0.5	0.5	0.5
Electrical Instrumentation Technician	0.5	1	1	1	1
Laboratory Technician	1.5	1.5	1.5	1.5	1.5
Plant Manager - Wastewater	1	1	1	1	1
Treatment Plant Operator - A, B, C	9	9	9	10	10
Chief Utility Mechanic	0.5	0.5	0.5	0.5	0.5
Utility Mechanic II (Lead)	0.5	0.5	0.5	0.5	0.5
Utility Mechanic I	3.5	3.5	3.5	3.5	3
Utility Technician	-	-	1	-	-
<b>Total Wastewater Treatment</b>	<b>18</b>	<b>18.5</b>	<b>19.5</b>	<b>19.5</b>	<b>19</b>

**ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)**

**POSITION SUMMARY**

<b>Position Title</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>
<b>Water Treatment Division</b>					
Project Manager	0.5	0.5	0.5	0.5	0.5
Chief Chemist	0.5	0.5	0.5	0.5	0.5
Electrician II	0.5	0.5	0.5	0.5	0.5
Electrical Instrumentation Technician	0.5	1	1	1	1
Laboratory Technician	1.5	1.5	1.5	1.5	1.5
Plant Manager - Water	1	1	1	1	1
Treatment Plant Operator I	1	1	1	1	1
Treatment Plant Operator - (A,B,C)	6	7	6	6	6
Chief Utility Mechanic	0.5	0.5	0.5	0.5	0.5
Utility Mechanic II (Lead)	0.5	0.5	0.5	0.5	0.5
Utility Mechanic I	3.5	3.5	3.5	3.5	3
Utility Technician	2	2	1	1	1
<b>Total Water Treatment</b>	<b>18</b>	<b>19.5</b>	<b>17.5</b>	<b>17.5</b>	<b>17</b>
<b>Transmission, Distribution and Collection Division</b>					
Distribution/Collection Manager	1	1	1	1	1
Division Leader-Collection and Distribution	1	1	1	1	1
Division Leader-Lift Station	1	1	1	1	1
Utility Mechanic I	7	7	7	7	7
Utility Technician II (Lead)	1	1	1	1	1
Utility Technician - (All Levels)	16	16	16	16	16
Service Worker II	1	1	1	1	1
Inventory Control Specialist	1	1	1	1	1
Service Worker I	2	2	2	2	2
Asphalt Specialist	1	1	1	1	1
<b>Total Transmission, Distribution and Collection</b>	<b>32</b>	<b>32</b>	<b>32</b>	<b>32</b>	<b>32</b>



**ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)**

**POSITION SUMMARY**

<b>Position Title</b>	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>
<b>Utility Billing Division <sup>3</sup></b>					
Utility Accounting Manager	1	1	1	1	1
Utility Service Representative <sup>2</sup>	3	3	3	3	3
Cashier <sup>2</sup>	1	1	1	1	1
Meter Technician	1	1	1	1	1
Customer Service Supervisor	1	1	1	1	1
<b>Total Utility Billing</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>
<b>Total Water/Wastewater Fund positions</b>	<b>91</b>	<b>94</b>	<b>95</b>	<b>95</b>	<b>94</b>

<sup>1</sup> Only 2 of 4 positions of Engineer I and/or Engineer will be filled at any time.

<sup>2</sup> Only 3 of 4 positions of Utility Service Representative and Cashier will be filled at any time.

<sup>3</sup> Utility Billing Division reports to the Finance Department and is included on its organizational chart.

<sup>4</sup> Project Manager position is funded 30% by CRA and 70% by General Fund.

**WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND**

**PROGRAM DESCRIPTION**

The Water/Wastewater Enterprise Fund accounts for the operation of the water/wastewater system. These operations are performed by the Department of Environmental and Engineering Services (DEES). DEES has the following divisions: Wastewater Treatment; Water Treatment; Transmission, Distribution and Collection; Debt Service; Non-Departmental; Utility Billing; and Administration/Engineering.

**REVENUES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Water/Wastewater Operations And Maintenance Fund	\$ 23,973,454	\$ 24,008,382	\$ 28,008,258	\$ 35,696,477	\$ 7,688,219	27.45%
<b>TOTAL</b>	<b>\$ 23,973,454</b>	<b>\$ 24,008,382</b>	<b>\$ 28,008,258</b>	<b>\$ 35,696,477</b>	<b>\$ 7,688,219</b>	<b>27.45%</b>

**BUDGET EXPENDITURES/EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Personal Services	\$ 8,398,108	\$ 3,735,026	\$ 9,347,213	\$ 9,473,592	\$ 126,379	1.35%
Operating Expenses	5,350,830	5,881,540	7,951,988	8,357,430	405,442	5.10%
Capital	216,131	158,627	400,000	400,000	-	0.00%
Debt Service	206,192	166,592	1,157,900	1,160,100	2,200	0.19%
Transfers	6,781,501	8,815,350	8,851,657	15,905,355	7,053,698	79.69%
Contingency	6,648	-	299,500	400,000	100,500	33.56%
<b>TOTAL</b>	<b>\$ 20,959,410</b>	<b>\$ 18,757,135</b>	<b>\$ 28,008,258</b>	<b>\$ 35,696,477</b>	<b>\$ 7,688,219</b>	<b>27.45%</b>



**WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND**

		<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>
		<b>ACTUAL</b>	<b>ACTUAL</b>	<b>AMENDED</b>	<b>BUDGET</b>
<b>ESTIMATED REVENUES</b>					
456-0000-331.54-01	FEMA - HURRICANE	\$ 155,099	\$ -	\$ -	\$ -
456-0000-342.90-01	HYDRANT MAINTENANCE	57,872	57,900	50,000	50,000
456-0000-343.31-xx	WATER REVENUE	11,730,341	11,768,535	11,831,196	11,973,170
456-0000-343.31-04	FIRE LINE	66,060	65,115	55,000	55,000
456-0000-343.31-05	SERVICE CHARGES	318,619	314,355	300,000	300,000
456-0000-343.51-xx	WASTEWATER REVENUE	11,366,115	11,617,599	11,481,000	11,968,636
456-0000-349.10-02	ENV & ENG SVC-STRM WTR UT	20,000	20,000	20,000	20,000
456-0000-361.10-01	INTEREST INCOME	66,345	163,294	-	-
456-0000-361.10-07	INVESTMENT	272,856	418,587	130,000	130,000
456-0000-361.20-18	GAIN/LOSS ON INVESTMENT	(150,093)	(319,831)	-	-
456-0000-369.30-01	REFUND PRIOR YEAR EXPEND	145	(108,320)	-	-
456-0000-369.90-01	OTHER MISCELLANEOUS REVENUES	3,929	11,148	10,000	10,000
456-0000-369.90-05	INVENTORY ADJUSTMENT	66,166	-	-	-
456-0000-389.10-01	TRANSFER - FUND BALANCE	-	-	4,131,062	11,189,671
	<b>TOTAL ESTIMATED REVENUES</b>	<b>\$ 23,973,454</b>	<b>\$ 24,008,382</b>	<b>\$ 28,008,258</b>	<b>\$ 35,696,477</b>



**ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)**

**WASTEWATER TREATMENT DIVISION**  
**COST CENTER (9080)**

**PROGRAM DESCRIPTION**

The Wastewater Treatment Division is responsible for treatment and disposal of domestic wastewater generated within the City's service area in accordance with all federal, state, and local regulatory requirements. The treated effluent and the digested solids disposal must be in conformance with the treatment plant operating permits issued by the Florida Department of Environmental Protection and the Broward County Domestic Wastewater Licensing Section.

**PROGRAM GOALS & OBJECTIVES**

In support of Goal B, Quality of Life, and Goal F, Infrastructure and Public Facilities, the Wastewater Treatment Division provides for the safe treatment and disposal of wastewater to ensure the health and safety of Margate residents and businesses.

**BUDGET EXPENDITURES/EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Personal Services	\$ 1,628,877	\$ 1,786,109	\$ 1,813,626	\$ 1,920,375	\$ 106,749	5.89%
Operating Expenses	1,215,386	1,179,293	1,797,500	2,005,000	207,500	11.54%
<b>TOTAL</b>	<b>\$ 2,844,263</b>	<b>\$ 2,965,402</b>	<b>\$ 3,611,126</b>	<b>\$ 3,925,375</b>	<b>\$ 314,249</b>	<b>8.70%</b>

**PERFORMANCE MEASURES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Target</b>	<b>FY 2020 Target</b>	<b>% Change</b>
Compliance with all regulatory permits and licenses	100%	100%	100%	100%	0%
Number of times the chlorine contact chamber is drained and cleaned	3	2	2	2	0%
Number of sludge digester tanks drained, cleaned, and inspected	1	1	1	1	0%
Number of RBC chambers drained, cleaned, and inspected	1	1	1	1	0%
Number of times the on-site sodium hypochlorite generation system is acid washed	2	2	2	2	0%



**WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND**

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 AMENDED	FY 2020 BUDGET	
<b>WASTEWATER TREATMENT DIVISION</b>					
<b>REQUESTED APPROPRIATION</b>					
<b>PERSONAL SERVICES</b>					
456-9080-536.12-01	SAL & WAGES-REGULAR	\$ 1,052,004	\$ 1,143,765	\$ 1,177,128	\$ 1,235,173
456-9080-536.13-05	SAL & WAGES-LONGEVITY	20,975	21,500	22,500	20,500
456-9080-536.14-01	SAL & WAGES-OVERTIME	76,980	59,408	61,250	61,250
456-9080-536.21-01	CONTRIB-SS TAX(EMPLOYER)	67,097	70,973	78,175	81,650
456-9080-536.21-02	CONTRIB-MED TAX(EMPLOYER)	15,692	16,599	18,283	19,095
456-9080-536.22-01	FRS CONTRIB-EMPLOYER	96,495	106,065	121,427	115,593
456-9080-536.22-05	PENSION EXPENSE - FRS	75,012	69,024	-	-
456-9080-536.23-01	HEALTH & LIFE INS	224,622	298,775	334,863	387,114
<b>REQUESTED APPROPRIATION</b>		<b>\$ 1,628,877</b>	<b>\$ 1,786,109</b>	<b>\$ 1,813,626</b>	<b>\$ 1,920,375</b>

<b>OPERATING EXPENSES</b>					
456-9080-536.30-31	OTHER EXPENSE/CLOTHING	\$ 9,939	\$ 7,537	\$ 12,000	\$ 12,000
456-9080-536.30-61	REGULATORY PERMITS	6,444	4,130	20,000	20,000
456-9080-536.30-64	SAFETY PROJECTS	-	-	2,500	2,500
456-9080-536.31-02	MEDICAL	711	1,141	-	-
456-9080-536.34-02	CUSTODIAL	5,361	5,521	8,500	8,500
456-9080-536.34-12	GROUNDS	33,656	27,644	40,000	40,000
456-9080-536.34-16	CONTRACTUAL SVCS-OTHER	15,270	9,052	22,000	22,000
456-9080-536.34-22	SEWER PLANT SLUDGE	252,954	208,201	300,000	300,000
456-9080-536.34-24	REGULATORY TESTING	11,073	17,634	28,000	28,000
456-9080-536.40-03	TRAVEL & PER DIEM	68	506	1,500	1,500
456-9080-536.43-01	UTILITY SERVICES	487,184	506,809	600,000	600,000
456-9080-536.44-03	EQUIPMENT RENTAL	1,188	2,656	10,000	25,000
456-9080-536.46-02	MAINT-STRUCTURES	12,502	5,628	35,000	35,000
456-9080-536.46-06	REPAIR & MAINTENANCE SVCS	-	-	-	100,000
456-9080-536.46-07	REP & MAINT-OTHER EQUIP	32,185	32,441	60,000	60,000
456-9080-536.46-08	REP & MAINT-VEHICLES	9,692	4,329	30,000	30,000
456-9080-536.46-13	MAINT-STP SLUDGE PRESSES	18,366	2,771	15,000	15,000
456-9080-536.46-15	REPAIR & MAINT-RBC UNITS	59,756	47,602	70,000	70,000
456-9080-536.46-17	MAINT-COMPUTER SYSTEM	615	1,446	10,000	10,000
456-9080-536.46-20	MAINT-SANITAIRE SYSTEM	4,914	7,548	72,500	40,000
456-9080-536.46-25	ODOR CONTROL	13,036	5,729	27,500	27,500
456-9080-536.46-27	MAINT-CLARIFIER	2,242	3,959	7,500	7,500
456-9080-536.46-28	ELECTRICAL EQUIPMENT	16,417	6,037	25,000	25,000
456-9080-536.46-29	MAINT-GENERATORS	26,022	77,326	50,000	65,000
456-9080-536.46-35	MAINT-HYPOCHLORITE SYSTEM	2,181	2,006	10,000	15,000
456-9080-536.46-41	MAINT-HEADWORKS	10,561	5,185	12,500	12,500
456-9080-536.46-42	MAINT-INJECTION WELL SYSTEM	1,146	6,417	20,000	20,000
456-9080-536.52-02	GAS, OIL & COOLANT	23,025	17,144	60,000	60,000
456-9080-536.52-07	COAGULANT	22,219	22,219	22,500	125,000
456-9080-536.52-11	CHEM-DEODORIZERS/OXIDANTS	28,919	22,601	70,000	70,000
456-9080-536.52-12	LABORATORY SUPP-WTR PLANT	-	54	-	-
456-9080-536.52-13	LABORATORY SUPP-SEWER PL	38,850	46,581	58,000	58,000
456-9080-536.52-15	OPERATING SUPPLIES-OTHER	19,040	22,505	25,000	25,000
456-9080-536.52-27	CHEM-SODIUM CHLORIDE	38,857	41,825	60,000	60,000
456-9080-536.52-33	CHEMICALS-OTHERS	3,738	3,201	5,000	5,000
456-9080-536.54-01	SUBSCRIPTION & MEMBERSHIP	1,513	1,325	4,000	4,000
456-9080-536.54-05	EDUCATION & TRAINING	5,742	2,583	3,500	6,000
<b>REQUESTED APPROPRIATION</b>		<b>\$ 1,215,386</b>	<b>\$ 1,179,293</b>	<b>\$ 1,797,500</b>	<b>\$ 2,005,000</b>

<b>WASTEWATER TREATMENT</b>					
<b>DIVISION</b>	<b>TOTAL REQUESTED APPROPRIATIONS</b>	<b>\$ 2,844,263</b>	<b>\$ 2,965,402</b>	<b>\$ 3,611,126</b>	<b>\$ 3,925,375</b>



**ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)**

**WATER TREATMENT DIVISION**  
**COST CENTER (9081)**

**PROGRAM DESCRIPTION**

The Water Treatment Division is responsible for treating and providing safe potable water to all residents, businesses, and industrial customers within the service area, on demand, 24 hours a day and 365 days a year. The treated water must meet all federal, state, and local regulatory requirements including standards established by the U.S. Environmental Protection Agency, Florida Department of Environmental Protection, South Florida Water Management District, and the Broward County Health Department. In addition, the Division maintains system pressure and flows to meet the established level of service for consumption and fire protection.

**PROGRAM GOALS & OBJECTIVES**

In support of Goal B, Quality of Life, and Goal F, Infrastructure and Public Facilities, the Water Treatment Division provides for the safe treatment and use of water to ensure the health and safety of Margate residents and businesses.

**BUDGET EXPENDITURES/EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Personal Services	\$ 1,489,302	\$ 1,570,436	\$ 1,747,613	\$ 1,662,039	\$ (85,574)	-4.90%
Operating Expenses	1,357,403	1,450,363	1,954,000	2,011,000	57,000	2.92%
<b>TOTAL</b>	<b>\$ 2,846,705</b>	<b>\$ 3,020,799</b>	<b>\$ 3,701,613</b>	<b>\$ 3,673,039</b>	<b>\$ (28,574)</b>	<b>-0.77%</b>

**PERFORMANCE MEASURES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Target</b>	<b>FY 2020 Target</b>	<b>% Change</b>
Percentage of unaccounted for water	10%	9%	<10%	<10%	0%
Compliance with all regulatory permits and licenses	100%	100%	100%	100%	0%
Number of accelerator tanks drained, cleaned, and inspected	1	1	1	1	0%
Number of times the on-site sodium hypochlorite generation system is acid washed	2	3	2	2	0%
Number of raw water wells inspected and/or rehabilitated	3	3	2	2	0%



**WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND**

		<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>
		<b>ACTUAL</b>	<b>ACTUAL</b>	<b>AMENDED</b>	<b>BUDGET</b>
<b>WATER TREATMENT DIVISION</b>					
<b>REQUESTED APPROPRIATION</b>					
<b>PERSONAL SERVICES</b>					
456-9081-536.12-01	SAL & WAGES-REGULAR	\$ 979,384	\$ 1,038,704	\$ 1,182,110	\$ 1,101,415
456-9081-536.13-05	SAL & WAGES-LONGEVITY	17,975	18,837	18,500	15,500
456-9081-536.14-01	SAL & WAGES-OVERTIME	75,477	78,277	63,750	63,750
456-9081-536.21-01	CONTRIB-SS TAX(EMPLOYER)	62,913	66,855	78,391	73,202
456-9081-536.21-02	CONTRIB-MED TAX(EMPLOYER)	14,714	15,635	18,333	17,120
456-9081-536.22-01	FRS CONTRIB-EMPLOYER	84,934	90,548	118,414	100,002
456-9081-536.22-05	PENSION EXPENSE - FRS	65,992	59,164	-	-
456-9081-536.23-01	HEALTH & LIFE INS	187,913	202,416	268,115	291,050
<b>REQUESTED APPROPRIATION</b>		<b>\$ 1,489,302</b>	<b>\$ 1,570,436</b>	<b>\$ 1,747,613</b>	<b>\$ 1,662,039</b>
<b>OPERATING EXPENSES</b>					
456-9081-536.30-31	OTHER EXPENSE/CLOTHING	\$ 8,731	\$ 7,147	\$ 12,000	\$ 12,000
456-9081-536.30-52	CONSUMER CONFID REPORTING	-	-	10,000	10,000
456-9081-536.30-61	REGULATORY PERMITS	10,576	9,680	20,000	20,000
456-9081-536.30-64	SAFETY PROJECTS	132	207	2,500	2,500
456-9081-536.31-02	MEDICAL	743	868	-	-
456-9081-536.34-02	CUSTODIAL	5,361	5,521	8,500	8,500
456-9081-536.34-12	GROUNDS	22,926	29,011	40,000	40,000
456-9081-536.34-16	CONTRACTUAL SVCS-OTHER	10,304	3,351	22,000	22,000
456-9081-536.34-21	WATER PLANT SLUDGE	148,296	149,966	175,000	175,000
456-9081-536.34-24	REGULATORY TESTING	10,830	21,729	27,000	22,000
456-9081-536.40-03	TRAVEL & PER DIEM	31	-	1,500	1,500
456-9081-536.43-01	UTILITY SERVICES	395,372	398,786	500,000	500,000
456-9081-536.44-03	EQUIPMENT RENTAL	1,113	3,498	10,000	10,000
456-9081-536.46-02	MAINT-STRUCTURES	19,062	21,412	35,000	45,000
456-9081-536.46-07	REP & MAINT-OTHER EQUIP	49,307	46,866	55,000	70,000
456-9081-536.46-08	REP & MAINT-VEHICLES	9,411	5,236	30,000	30,000
456-9081-536.46-14	REP & MAINT-FILTERS SOFTENERS	20,868	25,236	35,000	35,000
456-9081-536.46-17	REP & MAINT-COMPUTER SYSTEM	1,207	3,095	10,000	10,000
456-9081-536.46-22	REP & MAINT-WELLS	12,910	26,301	35,000	35,000
456-9081-536.46-28	REP & MAINT-ELECTRIC EQUIP	11,603	16,240	25,000	25,000
456-9081-536.46-29	REP & MAINT-GENERATORS	39,682	60,042	32,500	32,500
456-9081-536.46-35	REP & MAINT-HYPOCHOCHLORITE SYS	1,772	7,590	25,000	40,000
456-9081-536.46-43	REP & MAINT-LIME SLAKING SYS	2,258	7,110	10,000	20,000
456-9081-536.52-02	GAS, OIL & COOLANT	20,490	19,641	60,000	60,000
456-9081-536.52-05	LIME	382,703	409,936	500,000	500,000
456-9081-536.52-06	FLUORIDE	16,695	14,880	30,000	30,000
456-9081-536.52-07	COAGULANT	7,736	7,736	25,000	25,000
456-9081-536.52-11	CHEM-DEODORIZERS/OXIDANTS	16,648	4,556	25,000	25,000
456-9081-536.52-12	LABORATORY SUPP-WTR PLANT	33,330	42,835	45,000	50,000
456-9081-536.52-15	OPERATING SUPPLIES-OTHER	16,637	15,693	25,000	25,000
456-9081-536.52-20	CHEMICALS-CALCIQUEST	9,641	15,163	25,000	30,000



**WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND**

		<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>
		<b>ACTUAL</b>	<b>ACTUAL</b>	<b>AMENDED</b>	<b>BUDGET</b>
456-9081-536.52-21	CHEMICALS-AMMONIA	9,977	8,825	10,000	10,000
456-9081-536.52-27	CHEM-SODIUM CHLORIDE	56,786	56,632	75,000	75,000
456-9081-536.52-33	CHEMICALS-OTHERS	-	-	5,000	5,000
456-9081-536.54-01	SUBSCRIPTION & MEMBERSHIP	2,939	2,433	4,000	4,000
456-9081-536.54-05	EDUCATION & TRAINING	1,326	3,141	4,000	6,000
	<b>REQUESTED APPROPRIATION</b>	<b>\$ 1,357,403</b>	<b>\$ 1,450,363</b>	<b>\$ 1,954,000</b>	<b>\$ 2,011,000</b>

**WATER TREATMENT**

<b>DIVISION</b>	<b>TOTAL REQUESTED APPROPRIATIONS</b>	<b>\$ 2,846,705</b>	<b>\$ 3,020,799</b>	<b>\$ 3,701,613</b>	<b>\$ 3,673,039</b>
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**ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)**  
**TRANSMISSION, DISTRIBUTION AND COLLECTION DIVISION**  
**COST CENTER (9082)**

**PROGRAM DESCRIPTION**

The Transmission, Distribution and Collection Division is responsible for maintaining the City's approximately 400 miles of transmission, distribution, and collection system piping. The Division is responsible for repair and replacement of water mains, replacement of service lines and water meters, repair and replacement of sewer force mains and gravity mains, clearing of sewer back-ups, and maintenance of the City's 54 lift stations. The Division responds to all emergency repairs required to keep the system operating 24 hours a day and 365 days a year.

**PROGRAM GOALS & OBJECTIVES**

In support of Goal B, Quality of Life, and Goal F, Infrastructure and Public Facilities, the Transmission, Distribution and Collection Division maintains water and wastewater system transmission, distribution, and collection lines throughout the City to ensure the system is operational 24 hours per day and 365 days per year.

**BUDGET EXPENDITURES/EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Personal Services	\$ 2,709,559	\$ 2,714,686	\$ 2,772,928	\$ 2,778,923	\$ 5,995	0.22%
Operating Expenses	573,583	595,249	829,500	945,500	116,000	13.98%
Capital	216,131	158,627	350,000	350,000	-	0.00%
<b>TOTAL</b>	<b>\$ 3,499,273</b>	<b>\$ 3,468,562</b>	<b>\$ 3,952,428</b>	<b>\$ 4,074,423</b>	<b>\$ 121,995</b>	<b>3.09%</b>

**PERFORMANCE MEASURES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Target</b>	<b>FY 2020 Target</b>	<b>% Change</b>
Total miles of the wastewater collection system cleaned and televised	12	11	10	10	0%
Number of fire hydrants flushed in the distribution system each year	1,953	1,967	1,953	1,953	0%
Compliance with all regulatory permits and licenses	100%	100%	100%	100%	0%
Percentage of water main breaks fixed within 24 hours	100%	100%	95%	95%	0%
Percentage of sewer backups cleared within 24 hours	100%	100%	95%	95%	0%



**WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND**

		FY 2017	FY 2018	FY 2019	FY 2020
		ACTUAL	ACTUAL	AMENDED	BUDGET
<b>TRANSMISSION, DISTRIBUTION AND COLLECTION DIVISION</b>					
<b>REQUESTED APPROPRIATION</b>					
<b>PERSONAL SERVICES</b>					
456-9082-536.12-01	SAL & WAGES-REGULAR	\$ 1,577,012	\$ 1,594,105	\$ 1,690,173	\$ 1,677,651
456-9082-536.13-05	SAL & WAGES-LONGEVITY	41,000	39,775	42,000	31,000
456-9082-536.14-01	SAL & WAGES-OVERTIME	267,983	191,491	145,000	145,000
456-9082-536.21-01	CONTRIB-SS TAX(EMPLOYER)	110,114	106,048	116,385	114,926
456-9082-536.21-02	CONTRIB-MED TAX(EMPLOYER)	25,752	24,802	27,219	26,878
456-9082-536.22-01	FRS CONTRIB-EMPLOYER	156,718	163,269	195,965	173,485
456-9082-536.22-05	PENSION EXPENSE - FRS	122,012	106,752	-	-
456-9082-536.23-01	HEALTH & LIFE INS	408,968	488,444	556,186	609,983
	<b>REQUESTED APPROPRIATION</b>	<b>\$ 2,709,559</b>	<b>\$ 2,714,686</b>	<b>\$ 2,772,928</b>	<b>\$ 2,778,923</b>
<b>OPERATING EXPENSES</b>					
456-9082-536.30-31	OTHER EXPENSE/CLOTHING	\$ 18,062	\$ 14,854	\$ 23,000	\$ 23,000
456-9082-536.31-02	MEDICAL	2,646	1,705	-	-
456-9082-536.31-09	PROFL SVCS - OTHER	16,793	14,594	50,000	50,000
456-9082-536.40-03	TRAVEL & PER DIEM	43	56	2,000	2,000
456-9082-536.43-01	UTILITY SERVICES	168,363	183,666	220,000	220,000
456-9082-536.44-03	EQUIPMENT RENTAL	-	-	15,000	15,000
456-9082-536.46-04	METERS	-	-	5,000	5,000
456-9082-536.46-05	SEWER & MAINS	40,099	55,541	75,000	75,000
456-9082-536.46-06	REPAIR & MAINTENANCE SVCS	-	-	-	100,000
456-9082-536.46-07	REP & MAINT-OTHER EQUIP	29,978	20,488	20,000	20,000
456-9082-536.46-08	REP & MAINT-VEHICLES	115,067	78,891	55,000	55,000
456-9082-536.46-09	FIRE HYDRANTS	14,057	15,984	30,000	35,000
456-9082-536.46-10	LIFT STATIONS	44,443	69,568	100,000	100,000
456-9082-536.46-11	WATER MAINS	35,451	32,307	55,000	55,000
456-9082-536.46-12	SERVICE LINES	9,985	3,137	10,000	15,000
456-9082-536.46-16	MAJOR MACHINES & EQUIP	1,527	23,268	25,000	25,000
456-9082-536.46-17	MAINTENANCE - COMPUTER SYSTEM	-	-	17,500	20,000
456-9082-536.46-21	GROUND STORAGE-CORAL GATE	-	-	2,000	2,000
456-9082-536.46-28	ELECTRICAL EQUIPMENT	-	-	3,000	3,000
456-9082-536.52-01	CHEMICALS-DEGREASER	11,940	13,930	24,000	24,000
456-9082-536.52-02	GAS, OIL & COOLANT	41,319	46,404	60,000	60,000
456-9082-536.52-15	OPERATING SUPPLIES-OTHER	18,550	14,444	30,000	30,000
456-9082-536.54-01	SUBSCRIPTION & MEMBERSHIP	820	900	1,500	1,500
456-9082-536.54-05	EDUCATION & TRAINING	4,440	5,512	6,500	10,000
	<b>REQUESTED APPROPRIATION</b>	<b>\$ 573,583</b>	<b>\$ 595,249</b>	<b>\$ 829,500</b>	<b>\$ 945,500</b>
<b>CAPITAL EXPENSES</b>					
456-9082-536.63-13	MAJOR REPAIRS TO WTR SYS	\$ 65,350	\$ 108,195	\$ 150,000	\$ 150,000
456-9082-536.63-14	MAJOR REPAIRS TO SEWR SYS	150,781	50,432	200,000	200,000
	<b>REQUESTED APPROPRIATION</b>	<b>\$ 216,131</b>	<b>\$ 158,627</b>	<b>\$ 350,000</b>	<b>\$ 350,000</b>
<b>TRANSMISSION, DISTRIBUTION AND COLLECTION DIVISION</b>					
	<b>TOTAL REQUESTED APPROPRIATIONS</b>	<b>\$ 3,499,273</b>	<b>\$ 3,468,562</b>	<b>\$ 3,952,428</b>	<b>\$ 4,074,423</b>



**ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)**

**DEBT SERVICE DIVISION**  
**COST CENTER (9084)**

**PROGRAM DESCRIPTION**

The Debt Service Division accounts for the principal and interest payments for the 2007 Water and Sewer Refunding Revenue Bonds. The bonds were issued to advance refund 1999 bonds and provide resources to purchase United States Treasury obligations that were placed in an irrevocable trust for the purpose of generating resources for all future debt payments of the Water and Sewer Bonds, Series 1999. The bonds mature on October 1, 2020.

**BUDGET EXPENDITURES/EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Debt Service	\$ 206,192	\$ 166,592	\$ 1,157,900	\$ 1,160,100	\$ 2,200	0.19%
<b>TOTAL</b>	<b>\$ 206,192</b>	<b>\$ 166,592</b>	<b>\$ 1,157,900</b>	<b>\$ 1,160,100</b>	<b>\$ 2,200</b>	<b>0.19%</b>



**WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND**

		FY 2017	FY 2018	FY 2019	FY 2020
		ACTUAL	ACTUAL	AMENDED	BUDGET
<b>DEBT SERVICE DIVISION</b>					
<b>REQUESTED APPROPRIATION</b>					
<b>DEBT SERVICE</b>					
456-9084-517.71-22	2007 W&S REF REV BONDS	\$ -	\$ -	\$ 1,070,000	\$ 1,115,000
456-9084-517.72-42	INT-2007 W&S REF REV BONDS	168,200	128,600	87,400	44,600
456-9084-517.73-35	PAYING AGENT FEE	350	350	500	500
<b>REQUESTED APPROPRIATION</b>		<b>\$ 168,550</b>	<b>\$ 128,950</b>	<b>\$ 1,157,900</b>	<b>\$ 1,160,100</b>
<b>AMORTIZATION</b>					
456-9084-517.90-89	AMORT-2007 FIN COSTS	\$ 37,642	\$ 37,642	\$ -	\$ -
<b>REQUESTED APPROPRIATION</b>		<b>\$ 37,642</b>	<b>\$ 37,642</b>	<b>\$ -</b>	<b>\$ -</b>
<b>DEBT SERVICE DIVISION</b>					
<b>TOTAL REQUESTED APPROPRIATIONS</b>		<b>\$ 206,192</b>	<b>\$ 166,592</b>	<b>\$ 1,157,900</b>	<b>\$ 1,160,100</b>



**ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)**

**NON-DEPARTMENTAL DIVISION  
COST CENTER (9086)**

**PROGRAM DESCRIPTION**

The DEES Non-departmental Division accounts for Water/Wastewater appropriations that are not department specific. Some of these appropriations include, accrued leave payouts, unemployment payments and Other Post-Employment Benefits (OPEB). Transfers, allocations to other funds, and contingency are also accounted for in this Division.

**BUDGET EXPENDITURES/EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Personal Services	\$ 539,798	\$ (4,527,303)	\$ 491,275	\$ 419,036	\$ (72,239)	-14.70%
Operating Expenses	1,431,130	1,804,780	2,306,928	2,097,670	(209,258)	-9.07%
Transfers	6,781,501	8,815,350	8,851,657	15,905,355	7,053,698	79.69%
Contingency	6,648	-	299,500	400,000	100,500	33.56%
<b>TOTAL</b>	<b>\$ 8,759,077</b>	<b>\$ 6,092,827</b>	<b>\$ 11,949,360</b>	<b>\$ 18,822,061</b>	<b>\$ 6,872,701</b>	<b>57.52%</b>



**WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND**

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 AMENDED	FY 2020 BUDGET
<b>NON-DEPARTMENTAL DIVISION</b>					
<b>REQUESTED APPROPRIATION</b>					
<b>PERSONAL SERVICES</b>					
456-9086-536.12-01	SAL & WAGES-REGULAR	\$ 128,523	\$ (103,716)	\$ -	\$ -
456-9086-536.12-18	ACCRUED LEAVE PAYOUTS	33,250	273,724	105,000	50,000
456-9086-536.21-01	CONTRIB-SS TAX(EMPLOYER)	7,968	(6,430)	-	-
456-9086-536.21-02	CONTRIB-MED TAX(EMPLOYER)	1,864	(1,504)	-	-
456-9086-536.22-01	FRS CONTRIB-EMPLOYER	10,179	(8,567)	-	-
456-9086-536.22-03	CONTRIBUTION - HEALTH TRUST	12,015	12,015	12,015	4,576
456-9086-536.22-04	FRINGE -LUMP SUM PAY	4,950	32,145	14,260	4,460
456-9086-536.22-05	PENSION EXPENSE - FRS	8,071	(5,573)	-	-
456-9086-536.25-01	UNEMPLOY COMP-PAYMENTS	-	-	10,000	10,000
456-9086-536.26-10	POSTEMPLOYMT BENEFIT-OPEB	332,978	(4,719,397)	350,000	350,000
<b>REQUESTED APPROPRIATION</b>		<b>\$ 539,798</b>	<b>\$ (4,527,303)</b>	<b>\$ 491,275</b>	<b>\$ 419,036</b>
<b>OPERATING EXPENSES</b>					
456-9086-536.31-09	PROFL SVCS - OTHER (SOFTWARE)	\$ 3,039	\$ 10,633	\$ 100,000	\$ 100,000
456-9086-536.31-25	GENERAL (ALLOCATION OF COST)	909,260	926,536	1,346,528	1,383,270
456-9086-536.31-64	PROF SVCS- ARBITRAGE CALC	-	-	-	4,000
456-9086-536.39-03	OPER EXP-BANK FEES	18,831	17,611	10,400	10,400
456-9086-536.45-27	INSURANCE CHARGES	500,000	850,000	850,000	600,000
<b>REQUESTED APPROPRIATION</b>		<b>\$ 1,431,130</b>	<b>\$ 1,804,780</b>	<b>\$ 2,306,928</b>	<b>\$ 2,097,670</b>
<b>TRANSFERS &amp; CONTINGENCY</b>					
456-9086-581.91-39	TO R&R FUND	\$ 5,000,000	\$ 7,000,000	\$ 7,000,000	\$ 14,000,000
456-9086-581.91-77	TO GENERAL FUND - ROI	1,781,501	1,815,350	1,851,657	1,905,355
456-9086-590.91-02	CONTINGENCY	6,648	-	299,500	400,000
<b>REQUESTED APPROPRIATION</b>		<b>\$ 6,788,149</b>	<b>\$ 8,815,350</b>	<b>\$ 9,151,157</b>	<b>\$ 16,305,355</b>
<b>NON-DEPARTMENTAL</b>					
<b>DIVISION</b>	<b>TOTAL REQUESTED APPROPRIATIONS</b>	<b>\$ 8,759,077</b>	<b>\$ 6,092,827</b>	<b>\$ 11,949,360</b>	<b>\$ 18,822,061</b>



**ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)**

**UTILITY BILLING DIVISION**  
**COST CENTER (9089)**

**PROGRAM DESCRIPTION**

The Utility Billing Division provides accurate and timely billing for water/wastewater, stormwater, garbage, and recycling customers; processes payments; and provides customer service in a professional and courteous manner. Duties of the Division include providing a customer call center, opening/closing accounts, billing, collections, meter reading, and other field functions related to water meter disconnections and restorations.

**PROGRAM GOALS & OBJECTIVES**

In support of Goal C, Customer Service and Outreach, the Utility Billing Division continues to improve the customer service experience for residents and businesses. In support of Goal E, Financial Management, the Utility Billing Division provides customers various convenient methods of payment: in-person payment at City Hall, mail payments to a processing center, automatic payment by checking or savings account, on-line credit card payment and cash payment at any Amscot 24/7. In addition to these payment methods, the Division also has a drop box at City Hall available to residents for after-hours bill payments.

**BUDGET EXPENDITURES/EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Personal Services	\$ 488,186	\$ 524,210	\$ 540,362	\$ 554,930	\$ 14,568	2.70%
Operating Expenses	589,381	577,779	633,400	670,300	36,900	5.83%
<b>TOTAL</b>	<b>\$ 1,077,567</b>	<b>\$ 1,101,989</b>	<b>\$ 1,173,762</b>	<b>\$ 1,225,230</b>	<b>\$ 51,468</b>	<b>4.38%</b>

**PERFORMANCE MEASURES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Target</b>	<b>FY 2020 Target</b>	<b>% Change</b>
Number of electronic payments received, such as monthly automatic funds transfer, checkfree, and credit cards	107,221	104,269	100,000	100,000	0%
Percentage of in-person payments received	14%	15%	<16%	<16%	0%
Percentage of utility accounts receiving electronic bills	8%	11%	10%	10%	0%



**WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND**

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 AMENDED	FY 2020 BUDGET	
<b>UTILITY BILLING DIVISION</b>					
<b>REQUESTED APPROPRIATION</b>					
<b>PERSONAL SERVICES</b>					
456-9089-536.12-01 SAL & WAGES-REGULAR	\$ 343,214	\$ 356,104	\$ 363,668	\$ 370,175	
456-9089-536.13-05 SAL & WAGES-LONGEVITY	7,000	8,000	10,000	11,000	
456-9089-536.14-01 SAL & WAGES-OVERTIME	-	-	3,000	1,000	
456-9089-536.15-09 SAL & WAGES-PHONE ALLOW	-	-	960	960	
456-9089-536.21-01 CONTRIB-SS TAX(EMPLOYER)	20,463	21,120	23,723	23,754	
456-9089-536.21-02 CONTRIB-MED TAX(EMPLOYER)	4,786	4,939	5,548	5,555	
456-9089-536.22-01 FRS CONTRIB-EMPLOYER	26,706	29,115	31,679	32,370	
456-9089-536.22-05 PENSION EXPENSE - FRS	20,415	18,864	-	-	
456-9089-536.23-01 HEALTH & LIFE INS	65,602	86,068	101,784	110,116	
<b>REQUESTED APPROPRIATION</b>	<b>\$ 488,186</b>	<b>\$ 524,210</b>	<b>\$ 540,362</b>	<b>\$ 554,930</b>	
<b>OPERATING EXPENSES</b>					
456-9089-536.30-01 OPERATING EXPENSE	\$ -	\$ -	\$ 1,700	\$ 4,200	
456-9089-536.30-31 OTHER EXPENSE/CLOTHING	130	100	250	300	
456-9089-536.30-92 CREDIT CARD PYMT CHARGES	132,322	144,756	145,000	161,100	
456-9089-536.31-02 PROFL SVCS-MEDICAL	-	200	700	900	
456-9089-536.31-09 PROFL SVCS-OTHER	-	-	12,000	-	
456-9089-536.34-16 CONTRACTUAL SERVICES/OTHER	280,385	257,217	262,000	292,000	
456-9089-536.34-59 CONTRACTUAL SVCS/UTILITY BILLING	57,213	57,039	62,000	63,000	
456-9089-536.40-03 TRAVEL & PER DIEM	-	-	1,500	1,500	
456-9089-536.41-01 COMMUNICATION SERVICES	-	-	200	-	
456-9089-536.42-06 POSTAGE	73,898	71,757	86,800	85,000	
456-9089-536.44-01 RENTALS & LEASES	2,489	1,988	2,750	2,750	
456-9089-536.46-03 MAINT-OFFICE EQUIPMENT	-	-	2,000	2,000	
456-9089-536.46-06 REPAIR & MAINTENANCE SVCS	24,693	24,698	29,600	30,000	
456-9089-536.46-07 MAINTENANCE - OTHER EQUIPMENT	9,152	8,726	10,800	10,900	
456-9089-536.46-08 MAINTENANCE - VEHICLES	1,967	1,452	2,500	2,500	
456-9089-536.49-01 FILING/RECORDING FEE	1,290	1,510	2,000	2,000	
456-9089-536.52-02 GAS, OIL & COOLANT	1,149	1,289	1,300	1,500	
456-9089-536.52-15 OPERATING SUPPLIES-OTHER	4,693	7,047	9,500	9,500	
456-9089-536.54-01 SUBSCRIPTION & MEMBERSHIP	-	-	-	150	
456-9089-536.54-05 EDUCATION & TRAINING	-	-	800	1,000	
<b>REQUESTED APPROPRIATION</b>	<b>\$ 589,381</b>	<b>\$ 577,779</b>	<b>\$ 633,400</b>	<b>\$ 670,300</b>	
<b>UTILITY BILLING DIVISION</b>	<b>TOTAL REQUESTED APPROPRIATIONS</b>	<b>\$ 1,077,567</b>	<b>\$ 1,101,989</b>	<b>\$ 1,173,762</b>	<b>\$ 1,225,230</b>



**ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)**

**ADMINISTRATION/ENGINEERING DIVISION**  
**COST CENTER (9090)**

**PROGRAM DESCRIPTION**

The Administration/Engineering Division is responsible for providing various utility support activities including planning, budgeting, personnel support, and procurement of equipment, materials, and operating supplies. The Division also assists with special public outreach and education projects for the water/wastewater utility system. The Division is responsible for managing the utility capital improvement program, National Pollutant Discharge Elimination System (NPDES) program, Community Rating System (CRS) program, City’s Geographic Information System (GIS), waste and recycling programs, and overall City sustainability efforts. In addition, the Division is responsible for performing public and private development plan review, engineering inspections, utility locates, and overseeing all other municipal engineering related tasks.

**PROGRAM GOALS & OBJECTIVES**

In support of Goal C, Customer Service and Outreach, the Administration/Engineering Division evaluates and enhances the methods of communicating with residents and businesses to provide public outreach on various utility and engineering projects. In support of Goal F, Infrastructure and Public Facilities, the Administration/Engineering Division provides oversight of engineering, as well as water and wastewater projects to ensure the health and safety of Margate residents and businesses.

**BUDGET EXPENDITURES/EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Personal Services	\$ 1,542,386	\$ 1,666,888	\$ 1,981,409	\$ 2,138,289	\$ 156,880	7.92%
Operating Expenses	183,947	274,076	430,660	627,960	197,300	45.81%
Capital	-	-	50,000	50,000	-	0.00%
<b>TOTAL</b>	<b>\$ 1,726,333</b>	<b>\$ 1,940,964</b>	<b>\$ 2,462,069</b>	<b>\$ 2,816,249</b>	<b>\$ 354,180</b>	<b>14.39%</b>



**ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)**  
**ADMINISTRATION/ENGINEERING DIVISION**  
**COST CENTER (9090)**

<b>PERFORMANCE MEASURES</b>					
	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Target</b>	<b>FY 2020 Target</b>	<b>% Change</b>
Percentage of Development Review Committee packages reviewed within ten (10) business days	100%	100%	100%	100%	0%
Percentage of utility locates completed within two (2) business days	98%	95%	95%	95%	0%
Percentage of solid waste, excluding yard waste and bulk waste, recycled city-wide (by weight)	15%	14%	15%	15%	0%
Cost control for utility capital improvement program design (dollar amount of change orders issued divided by dollar amount of contract/task order awards)	5%	1%	3%	3%	0%
Cost control for utility capital improvement program construction (dollar amount of change orders issued divided by dollar amount of contract awards)	0%	0%	3%	3%	0%
Percentage of public records requests responded to and/or completed within 48 hours of receipt by DEES	98%	100%	90%	90%	0%



**WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND**

		<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>
		<b>ACTUAL</b>	<b>ACTUAL</b>	<b>AMENDED</b>	<b>BUDGET</b>
<b>ADMINISTRATION/ENGINEERING DIVISION</b>					
<b>REQUESTED APPROPRIATION</b>					
<b>PERSONAL SERVICES</b>					
456-9090-536.12-01	SAL & WAGES-REGULAR <sup>1</sup>	\$ 1,074,776	\$ 1,140,553	\$ 1,348,180	\$ 1,499,158
456-9090-536.13-05	SAL & WAGES-LONGEVITY	14,000	14,000	14,000	14,000
456-9090-536.14-01	SAL & WAGES-OVERTIME	4,443	3,892	10,000	10,000
456-9090-536.15-07	SAL&WAGES-VEHICLE ALLOWANCE	-	-	-	3,600
456-9090-536.15-08	SAL&WAGES-VEHICLE BENEFIT	2,600	1,638	2,100	-
456-9090-536.15-09	SAL & WAGES-PHONE ALLOW	960	1,029	960	960
456-9090-536.21-01	CONTRIB-SS TAX(EMPLOYER)	63,039	66,064	85,040	94,376
456-9090-536.21-02	CONTRIB-MED TAX(EMPLOYER)	15,108	15,785	19,941	22,130
456-9090-536.22-01	FRS CONTRIB-EMPLOYER	104,426	107,113	135,734	152,207
456-9090-536.22-05	PENSION EXPENSE - FRS	81,184	69,883	-	-
456-9090-536.23-01	HEALTH & LIFE INS	181,850	246,931	365,454	341,858
	<b>REQUESTED APPROPRIATION</b>	<b>\$ 1,542,386</b>	<b>\$ 1,666,888</b>	<b>\$ 1,981,409</b>	<b>\$ 2,138,289</b>
<b>OPERATING EXPENSES</b>					
456-9090-536.31-02	MEDICAL	\$ 1,332	\$ 1,430	\$ 14,200	\$ 16,500
456-9090-536.31-04	PROFL SVCS - ENGINEERING	9,442	78,469	100,000	100,000
456-9090-536.31-09	PROFL SVCS - OTHER	-	-	-	195,000
456-9090-536.34-02	CUSTODIAL	8,592	8,849	12,500	12,500
456-9090-536.34-16	CONTRACTUAL SVCS-OTHER	11,953	7,810	20,000	20,000
456-9090-536.40-03	TRAVEL & PER DIEM	34	1,187	2,500	2,500
456-9090-536.41-01	COMMUNICATIONS SVCS	31,274	31,822	28,360	28,360
456-9090-536.41-06	POSTAGE & PRINTING	-	36	-	-
456-9090-536.42-06	POSTAGE	4,745	4,094	6,450	6,450
456-9090-536.43-01	UTILITY SERVICES	33,467	32,889	27,600	27,600
456-9090-536.43-02	UTILITY SVCS-WATER	-	665	-	-
456-9090-536.44-01	RENTALS & LEASES	3,762	4,631	6,000	6,000
456-9090-536.46-03	OFFICE EQUIPMENT	-	22	500	500
456-9090-536.46-08	REP & MAINT-VEHICLES	70	3,572	5,000	5,000
456-9090-536.46-19	REP & MAINT-COMPUTERS	1,913	3,086	10,000	10,000
456-9090-536.46-36	MAINTENANCE-BUILDING	16,091	6,410	10,000	10,000
456-9090-536.46-44	REP & MAINT-SECURITY SYSTEM	-	105	10,000	10,000
456-9090-536.46-45	REP & MAINT-GIS	4,413	32,575	50,000	50,000
456-9090-536.47-02	PRINTING & BINDING	2,787	1,211	8,550	8,550
456-9090-536.52-02	GAS, OIL & COOLANT	2,565	3,061	26,000	26,000
456-9090-536.52-15	OPERATING SUPPLIES-OTHER	10,350	8,677	28,000	28,000
456-9090-536.54-01	SUBSCRIPTION & MEMBERSHIP	5,158	5,992	7,000	7,000
456-9090-536.54-05	EDUCATION & TRAINING	799	7,285	8,000	8,000
456-9090-536.55-08	WATER CONSERVATION PROGRAM	35,200	30,198	50,000	50,000
	<b>REQUESTED APPROPRIATION</b>	<b>\$ 183,947</b>	<b>\$ 274,076</b>	<b>\$ 430,660</b>	<b>\$ 627,960</b>



**WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND**

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 AMENDED	FY 2020 BUDGET
<b>ADMINISTRATION/ENGINEERING DIVISION</b>					
<b>CAPITAL EXPENSES</b>					
456-9090-536.64-50	SITE IMPROVEMENTS - PLANT	\$ -	\$ -	\$ 50,000	\$ 50,000
	<b>REQUESTED APPROPRIATION</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>
<b>ADMINISTRATION/ENGINEERING DIVISION</b>					
	<b>TOTAL REQUESTED APPROPRIATION</b>	<b>\$ 1,726,333</b>	<b>\$ 1,940,964</b>	<b>\$ 2,462,069</b>	<b>\$ 2,816,249</b>
<b>WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND</b>					
	<b>TOTAL REQUESTED APPROPRIATIONS</b>	<b>\$ 20,959,410</b>	<b>\$ 18,757,135</b>	<b>\$ 28,008,258</b>	<b>\$ 35,696,477</b>

<sup>1</sup> SENIOR MANAGEMENT SALARY OF \$136,927 IS INCLUDED IN SALARY & WAGES REGULAR.

# Water/Wastewater Connection Fees Fund





**WATER/WASTEWATER CONNECTION FEES FUND**

**FUND 458**

**PROGRAM DESCRIPTION**

The Water/Wastewater Connection Fees Fund accounts for capital expenses of the Water/Wastewater system related to expansion of plants and/or line capacity. The revenues are collected for either water or wastewater connection fees and may only be utilized in their respective areas.

**REVENUES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Water/Wastewater Connection Fees Fund	\$ 617,406	\$ 639,259	\$ 1,002,000	\$ 502,000	\$ (500,000)	-49.90%
<b>TOTAL</b>	<b>\$ 617,406</b>	<b>\$ 639,259</b>	<b>\$ 1,002,000</b>	<b>\$ 502,000</b>	<b>\$ (500,000)</b>	<b>-49.90%</b>

**BUDGET EXPENDITURES/EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Operating Expenses	\$ 1,797	\$ 1,691	\$ 2,000	\$ 2,000	\$ -	0.00%
Capital	64,325	130,256	1,000,000	500,000	(500,000)	-50.00%
<b>TOTAL</b>	<b>\$ 66,122</b>	<b>\$ 131,947</b>	<b>\$ 1,002,000</b>	<b>\$ 502,000</b>	<b>\$ (500,000)</b>	<b>-49.90%</b>



**WATER/WASTEWATER CONNECTION FEES FUND**

		<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>
		<b>ACTUAL</b>	<b>ACTUAL</b>	<b>AMENDED</b>	<b>BUDGET</b>
<b>ESTIMATED REVENUES</b>					
458-0000-324.21-10	CONN FEE-WATER RESIDENTIAL	\$ 32,929	\$ 149,236	\$ 30,000	\$ 30,000
458-0000-324.21-20	CONN FEE-WASTEWATER RESIDENTIAL	143,783	111,744	120,000	120,000
458-0000-324.22-10	CONN FEE-WATER COMMERCIAL	218,879	196,126	150,000	150,000
458-0000-324.22-20	CONN FEE-WASTEWATER COMMERCIAL	200,022	169,901	100,000	100,000
458-0000-361.10-01	INTEREST INCOME	18,300	21,945	5,000	5,000
458-0000-361.20-18	GAIN/LOSS OF INVESTMENT	3,493	(9,693)	-	-
458-0000-389.10-01	TRANSFER - FUND BALANCE	-	-	597,000	97,000
	<b>TOTAL ESTIMATED REVENUES</b>	<b>\$ 617,406</b>	<b>\$ 639,259</b>	<b>\$ 1,002,000</b>	<b>\$ 502,000</b>

**REQUESTED APPROPRIATION**

**WATER**

**CAPITAL EXPENSES**

458-6004-533.65-81	WATER LINE REPLACEMENT - CONSTR.	\$ 64,325	\$ 130,256	\$ 500,000	\$ 500,000
	<b>REQUESTED APPROPRIATION</b>	<b>\$ 64,325</b>	<b>\$ 130,256</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>

**WATER/WASTEWATER**

**OPERATING EXPENSES**

458-9090-536.39-03	OPER EXP-BANK FEES	\$ 1,797	\$ 1,691	\$ 2,000	\$ 2,000
	<b>REQUESTED APPROPRIATION</b>	<b>\$ 1,797</b>	<b>\$ 1,691</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>

**CAPITAL EXPENSES**

458-6028-536.65-81	FORCE MAIN - CONSTRUCTION	\$ -	\$ -	\$ 500,000	\$ -
	<b>REQUESTED APPROPRIATION</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ -</b>

	<b>TOTAL REQUESTED APPROPRIATIONS</b>	<b>\$ 66,122</b>	<b>\$ 131,947</b>	<b>\$ 1,002,000</b>	<b>\$ 502,000</b>
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# Water/Wastewater Renewal and Replacement Fund





**WATER/WASTEWATER RENEWAL AND REPLACEMENT FUND**

**FUND 461**

**PROGRAM DESCRIPTION**

The Water/Wastewater Renewal and Replacement Fund accounts for the capital expenses of the utility system.

**REVENUES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Water/Wastewater Renewal And Replacement Fund	\$ 5,322,019	\$ 7,311,646	\$ 15,644,500	\$ 22,742,500	\$ 7,098,000	45.37%
<b>TOTAL</b>	<b>\$ 5,322,019</b>	<b>\$ 7,311,646</b>	<b>\$ 15,644,500</b>	<b>\$ 22,742,500</b>	<b>\$ 7,098,000</b>	<b>45.37%</b>

**BUDGET EXPENDITURES/EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Operating Expenses	\$ 3,173,072	\$ 3,006,624	\$ 3,000	\$ 3,000	\$ -	0.00%
Capital	935,962	275,422	15,441,500	22,539,500	7,098,000	45.97%
Contingency	-	-	200,000	200,000	-	0.00%
<b>TOTAL</b>	<b>\$ 4,109,034</b>	<b>\$ 3,282,046</b>	<b>\$ 15,644,500</b>	<b>\$ 22,742,500</b>	<b>\$ 7,098,000</b>	<b>45.37%</b>



**WATER/WASTEWATER RENEWAL AND REPLACEMENT FUND**

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 AMENDED	FY 2020 BUDGET
<b>ESTIMATED REVENUES</b>				
461-0000-334.35-01 SEWER PIPING REHAB GRANT	\$ -	\$ -	\$ 500,000	\$ -
461-0000-343.36-04 WATER METER	5,025	12,051	5,000	10,000
461-0000-361.10-01 INTEREST INCOME	72,326	138,890	-	-
461-0000-361.10-06 INTEREST INCOME-R & R	37,370	49,470	15,000	15,000
461-0000-361.20-18 GAIN/LOSS ON INVESTMENT	(5,801)	(34,338)	-	-
461-0000-364.41-02 DISPOSAL OF FIXED ASSET	9,138	3,500	-	-
461-0000-369.90-05 INVENTORY ADJUSTMENT	45,609	56,531	-	-
461-0000-381.10-03 UTILITY O&M FUND	5,000,000	7,000,000	7,000,000	14,000,000
461-0000-389.10-06 TRANSFER - FUND BALANCE	-	-	8,124,500	8,717,500
461-0000-389.80-01 CONTRIB FROM DEVELOPER	158,352	85,542	-	-
<b>TOTAL ESTIMATED REVENUES</b>	<b>\$ 5,322,019</b>	<b>\$ 7,311,646</b>	<b>\$ 15,644,500</b>	<b>\$ 22,742,500</b>

**REQUESTED APPROPRIATION**

**OPERATING EXPENSES**

461-9090-536.39-03 OPER EXP - BANK FEES	\$ 4,996	\$ 5,839	\$ 3,000	\$ 3,000
461-9090-536.59-01 DEPRECIATION EXPENSE	3,168,076	3,000,785	-	-
<b>REQUESTED APPROPRIATION</b>	<b>\$ 3,173,072</b>	<b>\$ 3,006,624</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>

**CAPITAL EXPENSES**

461-6003-536.65-81 SEWER LINE REPLCEMNT - CONSTR.	\$ -	\$ -	\$ 54,100	\$ -
461-6004-536.65-80 WATER LINE REPLACEMENT - DESIGN	-	-	100,000	120,000
461-6004-536.65-81 WATER LINE REPLCEMNT - CONSTR.	-	-	2,650,000	1,750,000
461-6004-536.65-82 WATER LINE REPLACEMENT - OT PROJ COSTS	-	-	400,000	80,000
461-6006-536.65-82 ACQUISITION OF VEHICLES - OT PROJ COSTS	750	-	90,000	300,000
461-6008-536.65-82 WATER & WW EQUIPMENT - OT PROJ COSTS	10,200	-	346,500	459,500
461-6009-536.65-81 INSTALL WTR METERS/CONNEC - CONSTR.	435,076	138,025	750,000	750,000
461-6010-536.65-80 LIFT STATION RENOV - DESIGN	-	-	50,000	50,000
461-6010-536.65-81 LIFT STATION RENOV - CONSTRUCTION	-	-	1,275,000	400,000
461-6010-536.65-82 LIFT STATION RENOV - OTHER PROJECT COSTS	-	-	100,000	100,000
461-6011-536.65-81 ELECTRONIC METER READING - CONSTR.	476,814	55,649	600,000	600,000
461-6013-536.65-81 REHABILIT RAW WTR WELLS - CONSTR.	-	-	105,000	60,000
461-6014-536.65-81 UPGRADE TELEMETRY SYSTEM - CONSTR.	-	-	50,000	-
461-6015-536.65-81 INFILTRA AND INFLOW REHAB - CONSTR.	-	-	500,000	500,000
461-6015-536.65-84 INFILTRA AND INFLOW REHAB - GRANTS	-	-	500,000	-
461-6019-536.65-81 REHAB GENERATOR SYSTEMS - CONSTR.	-	-	370,100	120,000
461-6023-536.65-81 WM/FM CONTROL IMPROVMNTS - CONSTR.	-	-	150,000	200,000
461-6026-536.65-80 REHAB ADMIN BLDG - DESIGN	-	-	20,000	-
461-6026-536.65-81 REHAB ADMIN BLDG - CONSTRUCTION	144	-	305,000	550,000
461-6027-536.65-80 REHAB AERIAL CROSS - DESIGN	-	-	50,000	-
461-6027-536.65-81 REHAB AERIAL CROSS - CONSTRUCTION	1,355	-	700,000	250,000
461-6028-536.65-80 FORCE MAIN - DESIGN	-	-	250,000	-
461-6028-536.65-81 FORCE MAIN - CONSTRUCTION	-	84	1,000,000	-
461-6028-536.65-82 FORCE MAIN - OTHER PROJECT COSTS	-	3,500	150,000	-
461-6029-536.65-80 SEWAGE DUMPING - DESIGN	-	-	5,500	-
461-6030-536.65-81 PAINTING WTP STRUCTURES - CONSTR.	152	-	-	-
461-6031-536.65-81 REHAB CHLORINE CHAMBER - CONSTR.	195	-	-	-
461-6033-536.65-80 SLUDGE POND RETNG WALL - DESIGN	-	-	5,400	-
461-6033-536.65-81 SLUDGE POND RETNG WALL - CONSTR.	-	-	75,000	-
461-6034-536.65-80 EMERGENCY INTERCONNECT- DESIGN	-	-	50,000	-



**WATER/WASTEWATER RENEWAL AND REPLACEMENT FUND**

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 AMENDED	FY 2020 BUDGET
461-6034-536.65-81 EMERGENCY INTERCONNECT - CONSTR.	-	-	50,000	-
461-6035-536.65-80 E. WWTP FR ACTIVE TO IFAS - DESIGN	162	-	1,450,000	600,000
461-6035-536.65-81 E. WWTP FR ACTIVE TO IFAS - CONSTR.	-	-	1,500,000	12,000,000
461-6035-536.65-82 E. WWTP FR ACTIVE TO IFAS - OTH. PROJ.	-	-	150,000	100,000
461-6036-536.65-81 WTP ACCELATORS - REPAIR - CONSTR.	-	-	50,000	450,000
461-6037-536.65-81 MECH. INTEGRITY TEST - CONSTRUCT.	-	78,164	-	-
461-6038-536.65-81 REHAB BACKWASH HOLD. TANK - CONSTR.	-	-	200,000	200,000
461-6039-536.65-81 REHAB WTP FILTERS - CONSTR.	-	-	400,000	400,000
461-6041-536.65-80 SCADA SYSTEM UPGRADES - DESIGN	-	-	200,000	150,000
461-6041-536.65-81 SCADA SYSTEM UPGRADES - CONSTR.	-	-	-	500,000
461-6042-536.65-82 SECURITY SYS. UPGRADES - OTHER PROJ.	-	-	50,000	-
461-6043-536.65-81 GENERATOR ENCLOSURE REPL. - CONSTR.	-	-	129,900	-
461-6044-536.65-80 WEST WWTP COAGULANT FEED - DESIGN	-	-	100,000	80,000
461-6044-536.65-81 WEST WWTP COAGULANT FEED - CONSTR.	-	-	450,000	450,000
461-9090-536.63-10 ENGINEERING	7,672	-	10,000	-
461-9090-536.63-19 EXPEND TO IMPROVE SERVICE	3,442	-	-	-
461-9090-536.65-90 CIP PROJECTS	-	-	-	1,320,000
<b>REQUESTED APPROPRIATION</b>	<b>\$ 935,962</b>	<b>\$ 275,422</b>	<b>\$ 15,441,500</b>	<b>\$ 22,539,500</b>

**TRANSFERS & CONTINGENCY**

461-9090-590.91-02 CONTINGENCY	\$ -	\$ -	\$ 200,000	\$ 200,000
<b>REQUESTED APPROPRIATION</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>
<b>TOTAL REQUESTED APPROPRIATIONS</b>	<b>\$ 4,109,034</b>	<b>\$ 3,282,046</b>	<b>\$ 15,644,500</b>	<b>\$ 22,742,500</b>

# Insurance Fund



**INSURANCE FUND**

**FUND 501**

**PROGRAM DESCRIPTION**

The Insurance Fund accounts for the financing of general insurance and workers' compensation coverage provided to other departments of the City on a cost reimbursement basis.

**PROGRAM REVENUES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Insurance Fund	\$ 2,424,833	\$ 4,051,825	\$ 3,919,600	\$ 4,126,100	\$ 206,500	5.27%
<b>TOTAL</b>	<b>2,424,833</b>	<b>\$ 4,051,825</b>	<b>\$ 3,919,600</b>	<b>\$ 4,126,100</b>	<b>\$ 206,500</b>	<b>5.27%</b>

**BUDGET EXPENDITURES/EXPENSES**

	<b>FY 2017 Actual</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Budget</b>	<b>\$ Change</b>	<b>% Change</b>
Personal Services	\$ 1,645,325	\$ 547,071	\$ 2,448,781	\$ 2,750,000	\$ 301,219	12.30%
Operating Expenses	911,449	1,296,550	1,470,819	1,376,100	(94,719)	-6.44%
<b>TOTAL</b>	<b>\$ 2,556,774</b>	<b>\$ 1,843,621</b>	<b>\$ 3,919,600</b>	<b>\$ 4,126,100</b>	<b>\$ 206,500</b>	<b>5.27%</b>



**INSURANCE FUND**

		<b>FY 2017 ACTUAL</b>	<b>FY 2018 ACTUAL</b>	<b>FY 2019 AMENDED</b>	<b>FY 2020 BUDGET</b>
<b>ESTIMATED REVENUES</b>					
501-0000-341.23-32	CHARGES TO CITY DEPTS	\$ 2,313,100	\$ 3,908,100	\$ 3,885,000	\$ 2,810,000
501-0000-341.24-27	OTHER	41,240	13,804	30,000	30,000
501-0000-341.24-28	AUTO	30,872	54,871	-	-
501-0000-361.10-01	INTEREST INCOME	37,948	77,318	4,600	5,000
501-0000-361.20-18	GAIN/LOSS ON INVESTMENT	1,673	(4,628)	-	-
501-0000-369.30-01	REFUND PRIOR YEAR EXPEND	-	2,360	-	-
501-0000-389.10-01	TRANS FROM FUND BALANCE	-	-	-	1,281,100
<b>TOTAL ESTIMATED REVENUES</b>		<b>2,424,833</b>	<b>\$ 4,051,825</b>	<b>\$ 3,919,600</b>	<b>\$ 4,126,100</b>

**REQUESTED APPROPRIATION**

**PERSONAL SERVICES**

501-0810-590.24-01	WORKERS COMP PROGRAM	\$ 1,645,325	\$ 547,071	\$ 2,448,781	\$ 2,750,000
<b>REQUESTED APPROPRIATION</b>		<b>1,645,325</b>	<b>\$ 547,071</b>	<b>\$ 2,448,781</b>	<b>\$ 2,750,000</b>

**OPERATING EXPENSES**

501-0810-590.31-09	PROFL SVCS-OTHER	\$ 3,260	\$ -	\$ 7,500	\$ 7,500
501-0810-590.31-20	PROF SV-SI STATE ASSESMNT	27,966	32,444	40,000	41,000
501-0810-590.31-21	PROFL SVC-LEGAL (SPECIAL COUNCIL)	-	-	50,000	-
501-0810-590.34-04	MANAGED CARE (CORVEL/BROADSPIRE)	87,229	109,218	200,000	110,000
501-0810-590.39-03	OPER EXP - BANK FEES	1,767	2,868	1,000	1,000
501-0810-590.45-02	INSURANCE-PROPERTY	187,474	204,812	225,000	225,000
501-0810-590.45-03	INSURANCE-AUTOMOBILE	23,371	64,678	75,000	125,000
501-0810-590.45-05	POLICE PROFESSIONAL LIABILITY	-	6,188	-	-
501-0810-590.45-07	POLICE/FIRE SPEC DEATH BENEFITS	6,646	6,646	7,500	7,500
501-0810-590.45-08	GEN LIAB (SELF-FUNDED)	7,004	238,876	200,000	200,000
501-0810-590.45-15	INSURANCE-BONDS	300	300	500	600
501-0810-590.45-16	INSUR-BOILER & MACHINERY	12,750	12,750	14,300	14,300
501-0810-590.45-20	INSUR-UNDERGROUND TANKS	3,888	3,966	3,800	4,200
501-0810-590.45-24	INSURANCE-DISABILITY	66,566	58,222	85,000	65,000
501-0810-590.45-28	INSURANCE - LIABILITY	322,265	348,797	350,000	350,000
501-0810-590.45-29	INSURANCE - EXCESS	160,963	206,785	211,219	225,000
<b>REQUESTED APPROPRIATION</b>		<b>\$ 911,449</b>	<b>\$ 1,296,550</b>	<b>\$ 1,470,819</b>	<b>\$ 1,376,100</b>
<b>TOTAL REQUESTED APPROPRIATIONS</b>		<b>\$ 2,556,774</b>	<b>\$ 1,843,621</b>	<b>\$ 3,919,600</b>	<b>\$ 4,126,100</b>



**CAPITAL OUTLAY SUMMARY**

DEPARTMENT	FY 2020 BUDGET	DESCRIPTION
<b>GENERAL FUND</b>		
Non-Departmental (0710)	300,000	Dispatch - Fiber install
City Attorney (1410)	17,757	Law library
Police (1810)	578,800	Renovation (\$90K), Vehicles: Marked units (10) (\$441.2K), Other vehicles (2) (\$47.6K)
Fire (2010)	1,124,500	Storage structure (\$42K), Vehicles: Rescue vehicle (1) (\$367.5K), Staff vehicle (1) (\$40K), Quint (partial funding) (\$475K), (Other equipment (\$200K)
Information Technology (3410)	15,000	Network storage
Public Works:		
Administration (4545)	30,000	Truck
Buildings (4547)	40,000	Truck
Garage (4551)	38,000	Hetra lift upgrade (\$8K), Forklift (\$30K)
<b>Public Works Total</b>	<b>108,000</b>	
Parks and Recreation:		
Administration (5555)	3,500	Tree City USA
Grounds Maintenance (5557)	87,000	Trucks (3)
<b>Parks and Recreation Total</b>	<b>90,500</b>	
<b>TOTAL GENERAL FUND</b>	<b>2,234,557</b>	



**CAPITAL OUTLAY SUMMARY**

DEPARTMENT	FY 2020 BUDGET	DESCRIPTION
<b>OTHER FUNDS</b>		
Roads (111)	447,000	Truck (1) (\$27K), Roads capital projects (\$420K)
Building (113)	279,000	Renovation (\$60K), Truck (1) (\$19K), E-Permitting software (\$200K)
Federal Forfeiture (117)	372,392	Vehicles: unmarked units (5) (\$136.5K), marked K-9 unit (1) (\$50.7), motor unit (\$26.8K), miscellaneous equipment (\$75K), and marked supervisor units (2) (\$83.3K)
State Forfeiture (118)	75,000	Miscellaneous equipment
Public Safety Impact Fees (150)	20,000	Fire equipment (\$10K), Police equipment (\$10K)
General Capital Projects (334)	7,695,000	<b>Building</b> - Building Department Expansion (\$2.25M) <b>Fire</b> - Fire Station 58 Replacement (\$5.2M) <b>Parks and Recreation</b> - Blueway Trail Imp. (\$220K) <b>Public Works</b> - Neighborhood ID signs (\$25K)
G.O. Bonds Proceeds 2019 (335)	6,758,679	Parks and Recreation Bond projects
Stormwater Utility (445)	120,000	Canal cleaning work boat (1) (\$90K), Pipe crawler inspection camera (1) (\$30K)
Water/Wastewater Operations and Maint. (456)	400,000	Major repairs - Water (\$150K), Wastewater (\$200K), Site Improvements - Plant (\$50K)
Water/Wastewater Connection Fees (458)	500,000	Water Line Replacement
Water/Wastewater Renewal and Replacement (461)	22,739,500	Capital Improvement Program (Water/Wastewater) projects
<b>Other Funds Total</b>	<b>39,406,571</b>	
<b>Total All City Funds</b>	<b>41,641,128</b>	

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# Capital Improvement Program



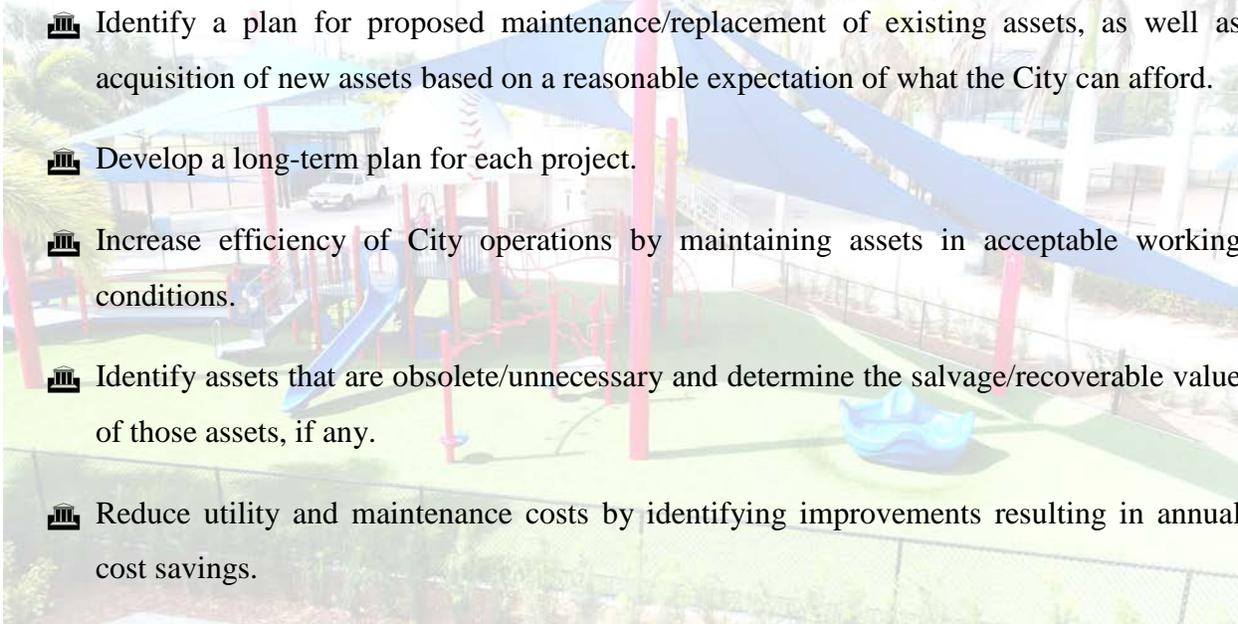
CITY OF  
**MARGATE**  
Together We Make It Great



## CAPITAL IMPROVEMENT PROGRAM (CIP)

The Capital Improvement Program (CIP) seeks to develop a long-range framework in which capital requirements are planned and necessary funding established based on the City’s financial capabilities. The comprehensive program is prepared for the subsequent five years, one budget year plus four forecast years, and is based on the needs of the City for public improvements. The coordination of the program ensures equitable distribution of projects and capital expenses/expenditures with regard to the needs of the community, the timing of related expenses/expenditures, and the fiscal ability of the City to undertake the projects.

### GOALS AND OBJECTIVES OF THE PROGRAM

- 
-  Identify a plan for proposed maintenance/replacement of existing assets, as well as acquisition of new assets based on a reasonable expectation of what the City can afford.
  -  Develop a long-term plan for each project.
  -  Increase efficiency of City operations by maintaining assets in acceptable working conditions.
  -  Identify assets that are obsolete/unnecessary and determine the salvage/recoverable value of those assets, if any.
  -  Reduce utility and maintenance costs by identifying improvements resulting in annual cost savings.
  -  Act as an on-going tool for tracking annual capital, updating the inventory, and re-assessing long-term plans.

### ELEMENTS OF THE PROGRAM

The CIP and the funding required for these elements are incorporated into an overall financial management plan. The City annually prepares a five-year capital improvement program which identifies the source of funding for all projects in the first year, and the impact on future costs. Funding for future years is determined on a pay-as-you-go basis and funds are available for the current budget year only.



## CAPITAL IMPROVEMENT PROGRAM (CONTINUED)

**Capital Improvement** – New construction, acquisition of assets, or one-time capital projects which have a value of \$25,000 or greater and an expected useful life of more than one year are classified as a capital improvement. Since facilities deteriorate over time due to age, there is a constant need to rebuild/replace, maintain, and operate them which impose ongoing labor and material costs. The impact of the various factors, which contribute to generating capital improvements highlight the need for sound fiscal planning in the preparation of the City’s CIP. The future development, growth and general improvement of the City are directly related to an affordable and realistic CIP.

### PROCEDURE

Projects included in the CIP were derived from input provided by City staff, City Commission and residents. Departments submit projects that include City's infrastructure improvement, particular programs, and services. Each department estimates project costs/operating budget impact, assigns a project manager, determines the priority level, identifies the sources of possible funding across the five fiscal years, and explains/justifies the project. After initial compilation, the projects are organized and reports are generated for discussion with the City Commission. The City Commission reviews and approves the CIP plan prior to implementation at the same time the annual budget is adopted.

### FINANCING THE CAPITAL IMPROVEMENT PROGRAM

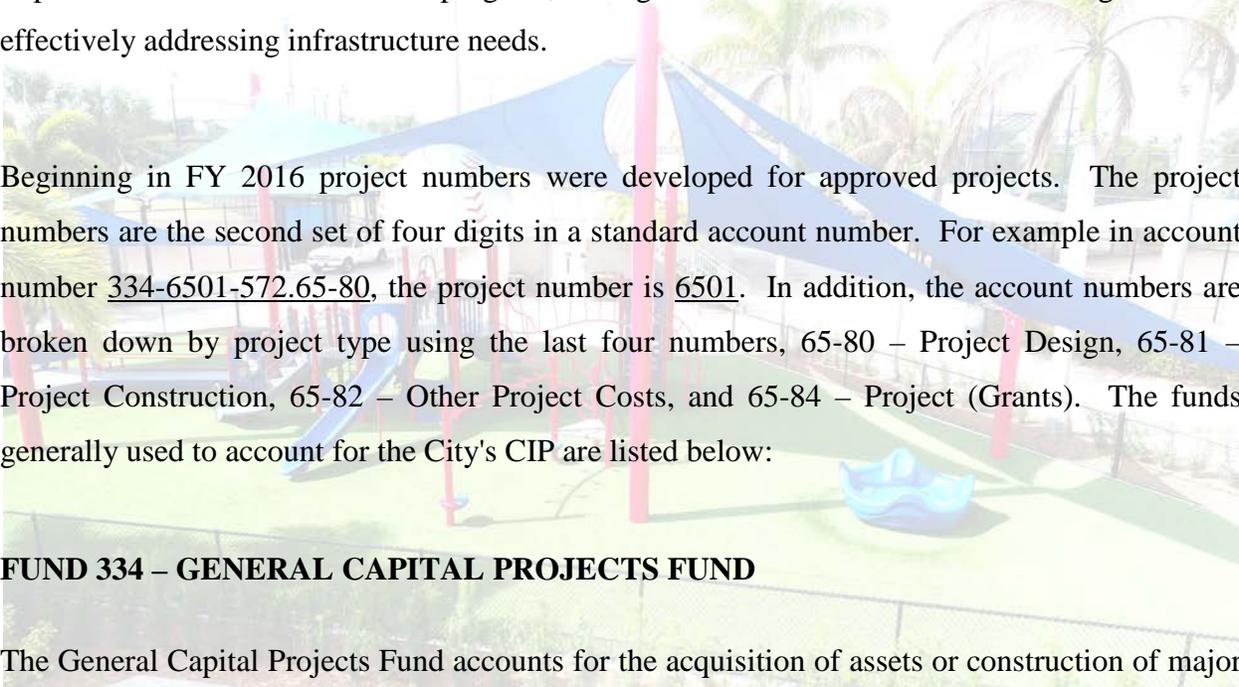
The City finances non-enterprise projects primarily in the capital projects (General or General Obligation (G.O.) Bonds Proceeds, Series 2019) funds. For the General Capital Projects Fund, financing may be from General Fund transfers, Recreation Trust Fund (restricted for Parks and Recreation projects) transfers, or General Capital Projects available fund balance. For the G.O. Bonds Proceeds, Series 2019 Fund, financing is available from G.O. Bonds Proceeds (restricted for approved Parks and Recreation bond projects), or G.O. Bonds Proceeds, Series 2019 available fund balance. Enterprise Fund projects are funded from monies in the Water/Wastewater Renewal and Replacement Fund and the Water/Wastewater Connection Fees



## CAPITAL IMPROVEMENT PROGRAM (CONTINUED)

fund as applicable. Federal and State Grants also play an important role in capital improvement planning, and in the City's ability to plan for and finance projects. The success of the CIP depends on the close coordination of a physical and a financial plan.

The financial plan may require thorough research to determine alternative sources within a desired timetable to finance capital improvements. The administrative ability to find and use the best source, or combination of sources, from the various alternatives for financing capital improvements can maximize the program, saving the cost of inefficiencies resulting from not effectively addressing infrastructure needs.



Beginning in FY 2016 project numbers were developed for approved projects. The project numbers are the second set of four digits in a standard account number. For example in account number 334-6501-572.65-80, the project number is 6501. In addition, the account numbers are broken down by project type using the last four numbers, 65-80 – Project Design, 65-81 – Project Construction, 65-82 – Other Project Costs, and 65-84 – Project (Grants). The funds generally used to account for the City's CIP are listed below:

### **FUND 334 – GENERAL CAPITAL PROJECTS FUND**

The General Capital Projects Fund accounts for the acquisition of assets or construction of major capital facilities or projects other than those financed by enterprise funds; such as facilities/projects improvements for General Fund funded Police, Fire Rescue, Information Technology, Public Works, and Parks and Recreation. Project numbers in this fund begin with 65## (CIP Project – General City).



## **CAPITAL IMPROVEMENT PROGRAM (CONTINUED)**

### **FUND 335 – GENERAL OBLIGATION BONDS PROCEEDS 2019 FUND**

The Capital Projects – General Obligation Bonds Proceeds 2019 Fund accounts for the costs of acquiring, constructing, equipping, renovating, replacing, and improving parks and recreation projects. Project numbers in this fund also begin with 65## (CIP Project – General City).

### **FUND 458 – WATER/WASTEWATER CONNECTION FEES FUND**

The Water/Wastewater Connection Fees Fund accounts for capital expenses of the Water/Wastewater system related to expansion of plants and/or line capacity. Projects funded here are required to expand/increase the life of the plants/facilities; hence, very few projects are eligible to be paid from this fund. The majority of the water/wastewater projects are funded in the Water/Wastewater Renewal and Replacement Fund as described below. Project numbers in this fund begin with 60## (CIP Project – DEES).

### **FUND 461 – WATER/WASTEWATER RENEWAL AND REPLACEMENT FUND**

The Water/Wastewater Renewal and Replacement Fund accounts for the capital expenses of the water/wastewater system. Project numbers in this fund also begin with 60## (CIP Project – DEES).

## **IMPACT OF CAPITAL IMPROVEMENT PROGRAM ON OPERATING BUDGET**

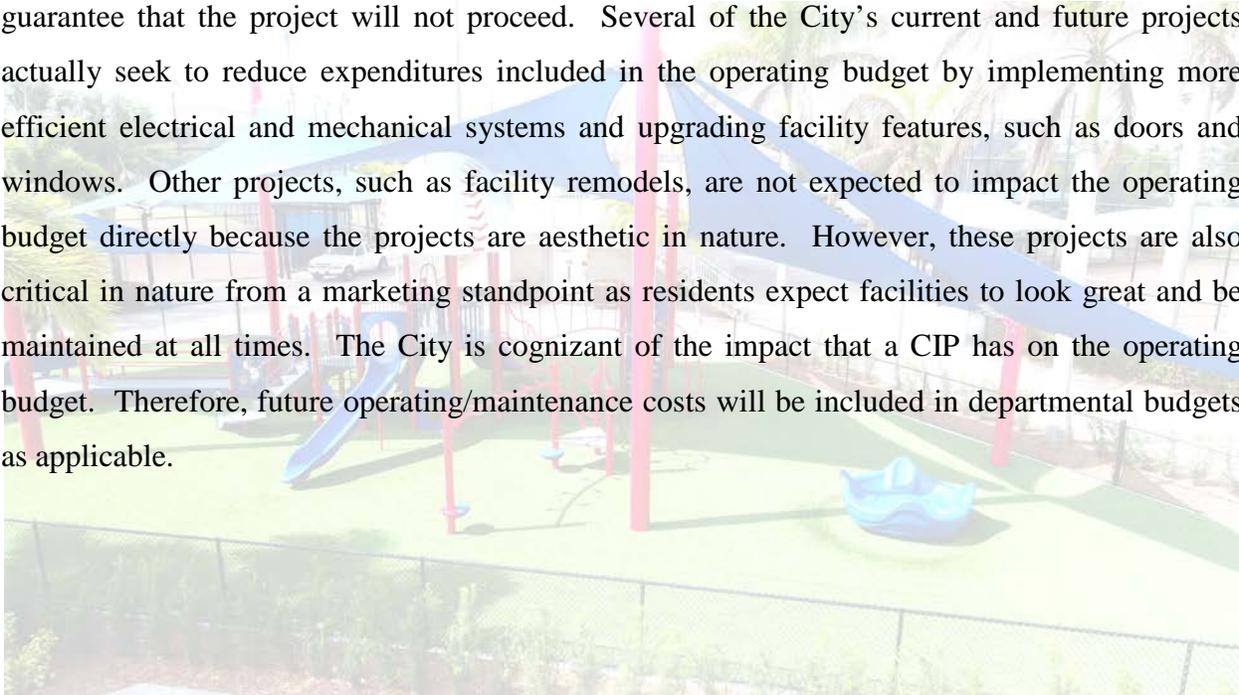
The CIP includes projected capital acquisition expenditures/expenses related to major City assets. The CIP addresses potential capital needs while still operating within projected financial constraints. City staff makes every effort to develop reasonable, educated estimates and prioritize capital expenditure/expense needs.



## CAPITAL IMPROVEMENT PROGRAM (CONTINUED)

The ability to absorb future operating costs is as important in planning a CIP as the ability to finance the actual construction. Rapidly changing technology often contributes to capital projects planning. The modernization of facilities and equipment, while costly, can often help reduce maintenance and operating costs significantly over the long run.

The City proactively evaluates the impact of capital projects on the operating budget, although a positive impact does not guarantee that a project will proceed nor does a negative impact guarantee that the project will not proceed. Several of the City's current and future projects actually seek to reduce expenditures included in the operating budget by implementing more efficient electrical and mechanical systems and upgrading facility features, such as doors and windows. Other projects, such as facility remodels, are not expected to impact the operating budget directly because the projects are aesthetic in nature. However, these projects are also critical in nature from a marketing standpoint as residents expect facilities to look great and be maintained at all times. The City is cognizant of the impact that a CIP has on the operating budget. Therefore, future operating/maintenance costs will be included in departmental budgets as applicable.





**CITY OF MARGATE, FLORIDA**  
**FY 2020 - FY 2024 CAPITAL IMPROVEMENT/MAJOR EQUIPMENT PROGRAM**  
**FIVE (5) YEAR SUMMARY BY FUND**

<b>FUND</b>	<b>Project Number</b>	<b>FY 2020 BUDGET</b>	<b>FY 2021 BUDGET</b>	<b>FY 2022 BUDGET</b>	<b>FY 2023 BUDGET</b>	<b>FY 2024 BUDGET</b>	<b>FIVE YEAR TOTAL</b>
<b>General Capital Projects Fund (334)</b>							
<b>Building</b>							
Building Department Expansion	6537	\$ 2,250,000	\$ -	\$ -	\$ -	\$ -	\$ 2,250,000
<b>Total Building Projects</b>		<b>\$ 2,250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,250,000</b>
<b>Fire</b>							
Fire Station 58 Replacement	6520	\$ 5,200,000	\$ -	\$ -	\$ -	\$ -	\$ 5,200,000
<b>Total Fire Projects</b>		<b>\$ 5,200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,200,000</b>
<b>Information Technology</b>							
City Hall Phone System Replacement	TBD	\$ -	\$ 105,000	\$ -	\$ -	\$ -	\$ 105,000
Phone System in Other Buildings Replacement	TBD	-	-	100,000	-	-	100,000
<b>Total Information Technology Projects</b>		<b>\$ -</b>	<b>\$ 105,000</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 205,000</b>
<b>Parks &amp; Recreation</b>							
Blueway Trail Improvements	6529	\$ 220,000	\$ -	\$ -	\$ -	\$ -	\$ 220,000
Fitness Mile Improvements	TBD	-	-	-	300,000	200,000	500,000
Andrews Field Renovations	TBD	-	-	-	-	500,000	500,000
<b>Total Parks &amp; Recreation Projects</b>		<b>\$ 220,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ 700,000</b>	<b>\$ 1,220,000</b>
<b>Public Works</b>							
Neighborhood Identification Signs	6512	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Public Works Generator	TBD	-	160,000	-	-	-	160,000
Impact Windows	6536	-	54,000	-	-	-	54,000
<b>Total Public Works Projects</b>		<b>\$ 25,000</b>	<b>\$ 214,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 239,000</b>
<b>Total General Capital Projects Fund (334)</b>		<b>\$ 7,695,000</b>	<b>\$ 319,000</b>	<b>\$ 100,000</b>	<b>\$ 300,000</b>	<b>\$ 700,000</b>	<b>\$ 9,114,000</b>

Prior year's monies budgeted that are not spent are re-budgeted in future years, if applicable.

Future operating/maintenance costs will be included in departmental budgets as applicable. Funding for future years is determined on a pay-as-you-go basis and funds are available for the current budget year only.



**CITY OF MARGATE, FLORIDA**  
**FY 2020 - FY 2024 CAPITAL IMPROVEMENT/MAJOR EQUIPMENT PROGRAM**  
**FIVE (5) YEAR SUMMARY BY FUND**

<b>FUND</b>	<b>Project Number</b>	<b>FY 2020 BUDGET</b>	<b>FY 2021 BUDGET</b>	<b>FY 2022 BUDGET</b>	<b>FY 2023 BUDGET</b>	<b>FY 2024 BUDGET</b>	<b>FIVE YEAR TOTAL</b>
<b>General Obligation Bonds Proceeds 2019 Fund (335)</b>							
Calypso Cove	6530	\$ 3,050,000	\$ -	\$ -	\$ -	\$ -	\$ 3,050,000
Vinson Park Renovations	6531	1,081,000	-	-	-	-	1,081,000
Centennial Park Renovations	6532	118,500	790,000	-	-	-	908,500
Oriole Park	6533	1,121,250	-	-	-	-	1,121,250
Sports Field Lighting Retrofit	6534	650,000	-	-	-	-	650,000
Capital Projects - Other	N/A	737,929	-	-	-	-	737,929
<b>Total General Obligation Bonds Proceeds 2019 Fund (335)</b>		<b>\$ 6,758,679</b>	<b>\$ 790,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,548,679</b>

Prior year's monies budgeted that are not spent are re-budgeted in future years, if applicable.

Future operating/maintenance costs will be included in departmental budgets as applicable. Funding for future years is determined on a pay-as-you-go basis and funds are available for the current budget year only.



**CITY OF MARGATE, FLORIDA**  
**FY 2020 - FY 2024 CAPITAL IMPROVEMENT/MAJOR EQUIPMENT PROGRAM**  
**FIVE (5) YEAR SUMMARY BY FUND**

<b>FUND</b>	<b>Project Number</b>	<b>FY 2020 BUDGET</b>	<b>FY 2021 BUDGET</b>	<b>FY 2022 BUDGET</b>	<b>FY 2023 BUDGET</b>	<b>FY 2024 BUDGET</b>	<b>FIVE YEAR TOTAL</b>
<b>Water/Wastewater Connection Fees Fund (458)</b>							
Water Line Replacement	6004	\$ 500,000	\$ -	\$ -	\$ -	\$ -	500,000
Force Main Construction	6028	-	-	500,000	-	-	500,000
<b>Total Water/Wastewater Connection Fees Fund (458)</b>		<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>
<b>Water/Wastewater Renewal and Replacement Fund (461)</b>							
Sewer Line Replacement	6003	\$ -	\$ 125,000	\$ 125,000	\$ 150,000	\$ 150,000	\$ 550,000
Water Line Replacement	6004	1,950,000	950,000	950,000	950,000	950,000	5,750,000
Acquisition of Vehicles	6006	300,000	410,000	565,000	270,000	50,000	1,595,000
Computer Equipment	6007	-	30,000	-	-	-	30,000
Water & Wastewater Equipment	6008	459,500	551,500	406,500	489,000	324,000	2,230,500
Install Water Meters/Service Connections	6009	750,000	750,000	150,000	150,000	150,000	1,950,000
Lift Station Renovation	6010	550,000	1,550,000	1,200,000	1,450,000	1,450,000	6,200,000
Electronic Meter Reading	6011	600,000	300,000	100,000	100,000	100,000	1,200,000
Rehabilitate Raw Water Wells	6013	60,000	90,000	30,000	60,000	30,000	270,000
Upgrade Telemetry System	6014	-	50,000	50,000	50,000	50,000	200,000
Infiltration and Inflow Rehabilitation	6015	500,000	500,000	500,000	500,000	500,000	2,500,000
Rehabilitate Generator Systems	6019	120,000	60,000	-	-	-	180,000
4-Log Implementation	6021	-	-	250,000	3,000,000	-	3,250,000
Water Main/Force Main Control Improvements	6023	200,000	200,000	200,000	225,000	225,000	1,050,000
Rehabilitate DEES Administration Building	6026	550,000	40,000	-	77,500	365,000	1,032,500
Aerial Utility Crossings	6027	250,000	-	-	-	-	250,000
Force Main Construction	6028	-	250,000	1,675,000	-	-	1,925,000
Emergency Interconnect	6034	-	200,000	-	-	-	200,000
East WWTP IFAS	6035	12,700,000	-	-	-	-	12,700,000
Repair Water Treatment Plant Accelerators	6036	450,000	-	-	-	-	450,000
Mechanical Integrity Testing - Underground Injection Wells	6037	-	-	-	350,000	-	350,000
Rehabilitate Backwash Holding Tank	6038	200,000	-	-	-	-	200,000
Rehabilitate WTP Filters	6039	400,000	-	-	-	-	400,000
SCADA System Upgrades	6041	650,000	500,000	-	-	-	1,150,000
Security System Upgrades	6042	-	100,000	-	-	-	100,000
West WWTP Coagulant Feed	6044	530,000	-	-	-	-	530,000
Rehabilitate Headworks (Slide Gates)	TBD	-	-	150,000	-	-	150,000
West WWTP IFAS	TBD	800,000	20,000,000	20,000,000	10,000,000	-	50,800,000
Wastewater Treatment Plant (WWTP) Deep Injection Well	TBD	100,000	500,000	-	-	-	600,000
Rehabilitate Wastewater Treatment Plant Screen Belt Conveyor	TBD	-	-	150,000	-	-	150,000
Wastewater Treatment Plant (WWTP) Permit Renewal	TBD	200,000	200,000	-	-	-	400,000
Rehabilitate High Service Pump Building	TBD	-	50,000	-	-	-	50,000
Asphalt Resurfacing - Treatment Plants	TBD	-	-	-	-	200,000	200,000
Rehabilitate Sludge Dewatering Belt Press	TBD	220,000	210,000	-	-	-	430,000
Lime Sludge Handling Process	TBD	-	-	250,000	3,000,000	3,000,000	6,250,000
Water Treatment Plant Infrastructure Improvements	TBD	-	-	250,000	2,000,000	2,000,000	4,250,000
Quonset Hut - Replacement	TBD	-	-	400,000	-	-	400,000
<b>Total Water/Wastewater Renewal and Replacement Fund (461)</b>		<b>\$ 22,539,500</b>	<b>\$ 27,616,500</b>	<b>\$ 27,401,500</b>	<b>\$ 22,821,500</b>	<b>\$ 9,544,000</b>	<b>\$ 109,923,000</b>



**CITY OF MARGATE, FLORIDA**  
**FY 2020 - FY 2024 CAPITAL IMPROVEMENT/MAJOR EQUIPMENT PROGRAM**  
**FIVE (5) YEAR SUMMARY BY FUND**

<b>FUND</b>	<b>Project Number</b>	<b>FY 2020 BUDGET</b>	<b>FY 2021 BUDGET</b>	<b>FY 2022 BUDGET</b>	<b>FY 2023 BUDGET</b>	<b>FY 2024 BUDGET</b>	<b>FIVE YEAR TOTAL</b>
<b>Summary</b>							
Total General Capital Projects Fund (334)		\$ 7,695,000	\$ 319,000	\$ 100,000	\$ 300,000	\$ 700,000	\$ 9,114,000
Total General Obligation Bonds Proceeds 2019 Fund (335)		6,758,679	790,000	-	-	-	7,548,679
Total Water/Wastewater Connection Fees Fund (458)		500,000	-	500,000	-	-	1,000,000
Total Water/Wastewater Renewal and Replacement Fund (461)		22,539,500	27,616,500	27,401,500	22,821,500	9,544,000	109,923,000
<b>Total All Funds</b>		<b>\$ 37,493,179</b>	<b>\$ 28,725,500</b>	<b>\$ 28,001,500</b>	<b>\$ 23,121,500</b>	<b>\$ 10,244,000</b>	<b>\$ 127,585,679</b>

Prior year's monies budgeted that are not spent are re-budgeted in future years, if applicable.

Future operating/maintenance costs will be included in departmental budgets as applicable. Funding for future years is determined on a pay-as-you-go basis and funds are available for the current budget year only.

# FY 2020 CAPITAL IMPROVEMENT PROGRAM

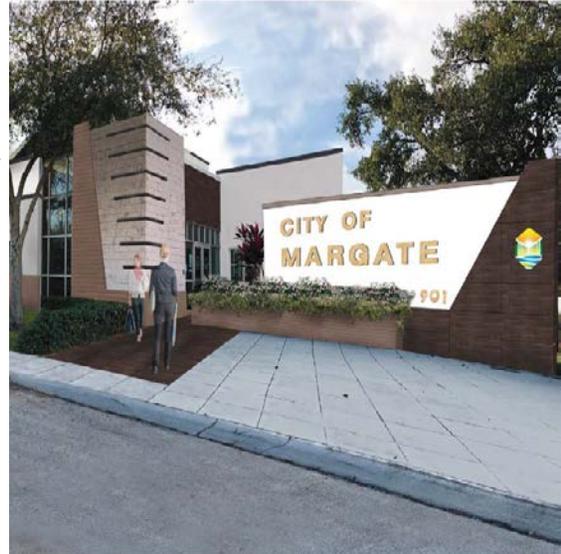
## BUILDING DEPARTMENT EXPANSION

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

6537  
 FY 19 - FY 20  
 BUILDING  
 BUILDING

Design and construction of Building Department addition to existing building.

FY 2019 - Project Design Phase  
 FY 2020 - Construction Phase



**OPERATING BUDGET IMPACT:**

Anticipated increase in operating utilities and repair and maintenance costs.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Capital Projects Fund - 334	\$ 250,000	\$ 2,250,000	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000
<b>TOTAL</b>	<b>\$ 250,000</b>	<b>\$ 2,250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,500,000</b>

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Construction	-	2,150,000	-	-	-	-	2,150,000
Other Costs	-	100,000	-	-	-	-	100,000
<b>TOTAL</b>	<b>\$ 250,000</b>	<b>\$ 2,250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,500,000</b>

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## FIRE STATION 58 REPLACEMENT

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6520**  
**FY 20**  
**FIRE**  
**FIRE**



Fire Station 58 is in need of replacement as recommended from a life cycle review by an architect. The station was constructed in 1974 by the members of the former volunteer fire department. It is at 100% of its life span as of FY 2017.

FY 2017/2018 - Design from General Capital Projects Fund  
 FY 2019/2020 - Construction from General Capital Projects Fund - Fund Balance and State of Florida Grant

\*\* Florida Department of Financial Services State Grant - \$1,000,000

**OPERATING BUDGET IMPACT:**

Increase in personnel and other operating costs.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Capital Projects Fund - 334 **	\$ 82,720	\$ 5,200,000	\$ -	\$ -	\$ -	\$ -	\$ 5,282,720
<b>TOTAL</b>	<b>\$ 82,720</b>	<b>\$ 5,200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,282,720</b>

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ 82,720	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 82,720
Construction	-	5,100,000	-	-	-	-	5,100,000
Other Costs	-	100,000	-	-	-	-	100,000
<b>TOTAL</b>	<b>\$ 82,720</b>	<b>\$ 5,200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,282,720</b>

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## CITY HALL PHONE SYSTEM REPLACEMENT

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**TBD**  
**FY 21**  
**TECHNOLOGY**  
**INFORMATION TECHNOLOGY**



The current phone system in City Hall is over 30 years old. It has become very difficult to find replacement parts and qualified service personnel to maintain the equipment. In addition, it is unknown if the system would be able to be recovered after a lightning strike, fire, or water damage. The recommended system is a Voice Over Internet Protocol system which will take advantage of today's technology by communicating with desktop computers for storing voicemail, phone directories, and call notes.

**OPERATING BUDGET IMPACT:**

Initial decrease in maintenance since this project replaces antiquated phone system.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Capital Projects Fund - 334	\$ -	\$ -	\$ 105,000	\$ -	\$ -	\$ -	\$ 105,000
<b>TOTAL</b>	\$ -	\$ -	\$ 105,000	\$ -	\$ -	\$ -	\$ 105,000

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	-	-	-	-	-
Other Costs	-	-	105,000	-	-	-	105,000
<b>TOTAL</b>	\$ -	\$ -	\$ 105,000	\$ -	\$ -	\$ -	\$ 105,000

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## PHONE SYSTEM IN OTHER BUILDINGS REPLACEMENT

**PROJECT NUMBER:**

**TBD**

**PROJECT DURATION (FY):**

**FY 22**

**PROJECT CATEGORY:**

**TECHNOLOGY**

**PROJECT DEPARTMENT:**

**INFORMATION TECHNOLOGY**

**PROJECT DESCRIPTION:**

Similar to the City Hall phone system, the phones located in other buildings are also old and outdated. It is difficult to find replacement parts and qualified service personnel to maintain the equipment. In addition, it is unknown if the system would be able to be recovered after a lightning strike, fire, or water damage. The recommended system is a Voice Over Internet Protocol system which will take advantage of today's technology by communicating with desktop computers for storing voicemail, phone directories, and call notes.



**OPERATING BUDGET**

**IMPACT:**

Initial decrease in maintenance since this project replaces antiquated phone system.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Capital Projects Fund - 334	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	-	-	-	-	-
Other Costs	-	-	-	100,000	-	-	100,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## BLUEWAY TRAIL IMPROVEMENTS

**PROJECT NUMBER:**

6529

**PROJECT DURATION (FY):**

FY 19 - FY 20

**PROJECT CATEGORY:**

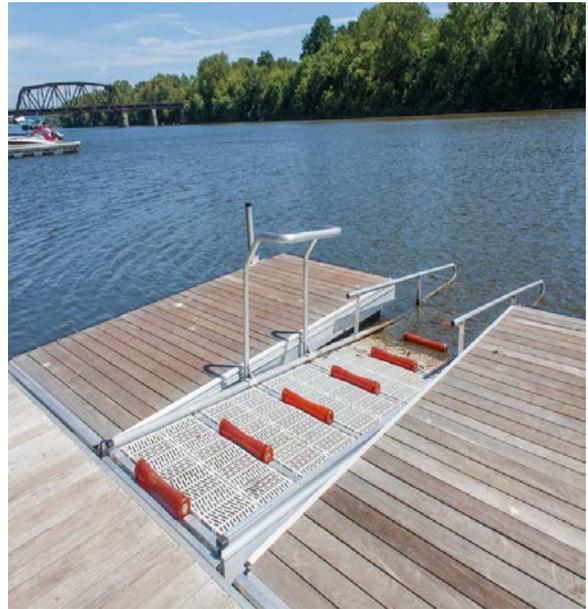
RECREATION

**PROJECT DEPARTMENT:**

PARKS & RECREATION

**PROJECT DESCRIPTION:**

Construction of two (2) ADA kayak/canoe launch facilities with the purchase and installation of wayfinding and informational signage at Winfield Park and Lemon Tree Lake Park.



**OPERATING BUDGET IMPACT:**

Subject to final design: anticipate a minor increase in repair and maintenance costs once warranties expire.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Capital Projects Fund - 334	\$ 30,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Grant Revenue	-	200,000	-	-	-	-	200,000
<b>TOTAL</b>	<b>\$ 30,000</b>	<b>\$ 220,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 250,000</b>

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Construction	-	220,000	-	-	-	-	220,000
Other Costs	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 30,000</b>	<b>\$ 220,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 250,000</b>

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## FITNESS MILE IMPROVEMENTS

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

TBD  
 FY 23 - FY 24  
 RECREATION  
 PARKS & RECREATION

New outdoor fitness areas for multiple skill levels to complete a fitness mile corridor along Rock Island Road.

PHASE I: Fitness area for extreme fitness type activities.

PHASE II: Fitness area for crossfit style fitness court.

**OPERATING BUDGET IMPACT:**

No anticipated impact to the operating budget.



FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Capital Projects Fund - 334	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ 200,000	\$ 500,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ 200,000</b>	<b>\$ 500,000</b>

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	-	-	290,000	200,000	490,000
Other Costs	-	-	-	-	10,000	-	10,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ 200,000</b>	<b>\$ 500,000</b>

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## ANDREWS FIELD RENOVATIONS

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

TBD  
 FY 24  
 RECREATION  
 PARKS & RECREATION

Renovation of existing fields and walkways, new internal walkways, new parking spaces on the east side of the property, and new site furnishings.



**OPERATING BUDGET IMPACT:**

No anticipated impact to the operating budget.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Capital Projects Fund - 334	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 500,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	-	-	-	490,000	490,000
Other Costs	-	-	-	-	-	10,000	10,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## NEIGHBORHOOD IDENTIFICATION SIGNS

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

6512  
 FY 20  
 PUBLIC WORKS  
 PUBLIC WORKS

This project will fund community and neighborhood gateway entry features and signage throughout the City. These features will help to create an identity and foster pride for various neighborhoods within the City.



**OPERATING BUDGET IMPACT:**

No anticipated impact to the operating budget.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Capital Projects Fund - 334	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,000</b>

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	25,000	-	-	-	-	25,000
Other Costs	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,000</b>

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## PUBLIC WORKS GENERATOR REPLACEMENT

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**TBD**  
**FY 21**  
**PUBLIC WORKS**  
**PUBLIC WORKS**

The emergency generator located at the Public Works compound is 24 years old. This generator is the lifeline for Public Works during power outages. Replacement of the generator is needed due to the age and rising cost of maintenance.



**OPERATING BUDGET IMPACT:**

Anticipate a minor decrease to repair and maintenance costs initially.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Capital Projects Fund - 334	\$ -	\$ -	\$ 160,000	\$ -	\$ -	\$ -	\$ 160,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 160,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 160,000</b>

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	-	-	-	-	-
Other Costs	-	-	160,000	-	-	-	160,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 160,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 160,000</b>

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## IMPACT WINDOWS

**PROJECT NUMBER:**

6536

**PROJECT DURATION (FY):**

FY 19 - FY 21

**PROJECT CATEGORY:**

PUBLIC WORKS

**PROJECT DEPARTMENT:**

PUBLIC WORKS

**PROJECT DESCRIPTION:**

Phase one of this project included the installation of impact windows at the Leonard Weisinger Community Center, budgeted in FY 2019 for \$36,000.

Phase two of this project includes installation of impact windows at the Public Works building. Public Works is used to house employees during storm and other emergency events. This project would add to the buildings resistance and guarantee its effective use in times of need.



**OPERATING BUDGET**

**IMPACT:**

No anticipated impact to the operating budget.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Capital Projects Fund - 334	\$ 36,000	\$ -	\$ 54,000	\$ -	\$ -	\$ -	\$ 90,000
<b>TOTAL</b>	<b>\$ 36,000</b>	<b>\$ -</b>	<b>\$ 54,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 90,000</b>

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	36,000	-	54,000	-	-	-	90,000
Other Costs	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 36,000</b>	<b>\$ -</b>	<b>\$ 54,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 90,000</b>

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## CALYPSO COVE

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

6530  
 FY 19 - FY 20  
 RECREATION  
 PARKS & RECREATION

Expansion of Calypso Cove Aquatics Facility to include: construction of a new lazy river; renovation of existing lap pool to include deep end with dive blocks; and conversion of the existing playground to a splash park. General park improvements based on final design.



**OPERATING BUDGET IMPACT:**

Subject to final design: current estimate includes six additional lifeguard positions, 33% increase in chemical costs, 25% increase in concession revenues, and 25% increase in admissions revenues.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
G.O. Bonds Proceeds 2019 Fund - 335	\$ 450,000	\$ 3,050,000	\$ -	\$ -	\$ -	\$ -	\$ 3,500,000
<b>TOTAL</b>	<b>\$ 450,000</b>	<b>\$ 3,050,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,500,000</b>

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,000
Construction	-	3,000,000	-	-	-	-	3,000,000
Other Costs	-	50,000	-	-	-	-	50,000
<b>TOTAL</b>	<b>\$ 450,000</b>	<b>\$ 3,050,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,500,000</b>

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## VINSON PARK RENOVATIONS

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

6531  
 FY 20  
 RECREATION  
 PARKS & RECREATION

Improvements to Vinson Park to include: renovation of existing batting cages; renovation to the existing concession and restroom building; construction of a new playground to include shade and safety surfacing; construction of a new splash pad; and construction of new steel dugouts to meet current Florida Building Code requirements. General park improvements based on final design.



### OPERATING BUDGET IMPACT:

Anticipated slight increase to the operating budget.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
G.O. Bonds Proceeds 2019 Fund - 335	\$ -	\$ 1,081,000	\$ -	\$ -	\$ -	\$ -	\$ 1,081,000
<b>TOTAL</b>	\$ -	\$ 1,081,000	\$ -	\$ -	\$ -	\$ -	\$ 1,081,000

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ -	\$ 141,000	\$ -	\$ -	\$ -	\$ -	\$ 141,000
Construction	-	940,000	-	-	-	-	940,000
Other Costs	-	-	-	-	-	-	-
<b>TOTAL</b>	\$ -	\$ 1,081,000	\$ -	\$ -	\$ -	\$ -	\$ 1,081,000

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## CENTENNIAL PARK RENOVATIONS

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

6532  
 FY 20 - FY 21  
 RECREATION  
 PARKS & RECREATION

Improvements to Centennial Park to include: construction of a new picnic pavilion; construction of a lighted tennis court; playground renovations with safety surfacing and shade; construction of a new splash pad; and expansion of the parking lot. General park improvements based on final design.



**OPERATING BUDGET IMPACT:**

Subject to final design: anticipate a 33% increase to FPL costs and additional pavilion rental revenues of \$5,000.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
G.O. Bonds Proceeds 2019 Fund - 335	\$ -	\$ 118,500	\$ 790,000	\$ -	\$ -	\$ -	\$ 908,500
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 118,500</b>	<b>\$ 790,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 908,500</b>

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ -	\$ 118,500	\$ -	\$ -	\$ -	\$ -	\$ 118,500
Construction	-	-	790,000	-	-	-	790,000
Other Costs	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 118,500</b>	<b>\$ 790,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 908,500</b>

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## ORIOLE PARK

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

6533  
 FY 20  
 RECREATION  
 PARKS & RECREATION

Improvements to Oriole Park to include: conversion of the existing baseball diamond to natural grass soccer/football field; renovation of the existing irrigation system; remove/replace park fencing; renovation of the existing concession/restroom building; construction of a new splash pad; and construction of a new playground with shade and safety surfacing.



**OPERATING BUDGET IMPACT:**

Subject to final design: anticipate an increase in labor hours by 350 hours, 10% increase in material cost, and an increase in permit/rental revenues by \$5,000.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
G.O. Bonds Proceeds 2019 Fund - 335	\$ -	\$ 1,121,250	\$ -	\$ -	\$ -	\$ -	\$ 1,121,250
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 1,121,250</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,121,250</b>

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ -	\$ 146,250	\$ -	\$ -	\$ -	\$ -	\$ 146,250
Construction	-	975,000	-	-	-	-	975,000
Other Costs	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 1,121,250</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,121,250</b>

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## SPORTS FIELD LIGHTING (RETRO FIT)

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

6534  
 FY 20  
 RECREATION  
 PARKS & RECREATION

Conversion of existing sports field lighting systems to LED systems, to be installed at Southeast Park and the Margate Sports Complex.



### OPERATING BUDGET IMPACT:

Subject to final design: anticipate a reduction in labor hours by 320 hours, and a reduction in FPL costs by 50%.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
G.O. Bonds Proceeds 2019 Fund - 335	\$ -	\$ 650,000	\$ -	\$ -	\$ -	\$ -	\$ 650,000
<b>TOTAL</b>	\$ -	\$ 650,000	\$ -	\$ -	\$ -	\$ -	\$ 650,000

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Construction	-	600,000	-	-	-	-	600,000
Other Costs	-	-	-	-	-	-	-
<b>TOTAL</b>	\$ -	\$ 650,000	\$ -	\$ -	\$ -	\$ -	\$ 650,000

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## SEWER LINE REPLACEMENT

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6003**  
**RECURRING EXPENSE**  
**UTILITIES - DEES**  
**DEES**

Various wastewater gravity and force main replacement projects typically occur each year. Projects are designed by both consultants and City staff. Project construction is completed by both contractors and City staff.



**OPERATING BUDGET IMPACT:**

Reduce costs associated with sewer main repairs.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Renewal and Replacement Fund - 461	\$ 125,000	\$ -	\$ 125,000	\$ 125,000	\$ 150,000	\$ 150,000	\$ 675,000
<b>TOTAL</b>	<b>\$ 125,000</b>	<b>\$ -</b>	<b>\$ 125,000</b>	<b>\$ 125,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 675,000</b>

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	125,000	-	125,000	125,000	150,000	150,000	675,000
Other Costs	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 125,000</b>	<b>\$ -</b>	<b>\$ 125,000</b>	<b>\$ 125,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 675,000</b>

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## WATER LINE REPLACEMENT

**PROJECT NUMBER:**

6004

**PROJECT DURATION (FY):**

ANNUAL EXPENSE

**PROJECT CATEGORY:**

UTILITIES - DEES

**PROJECT DEPARTMENT:**

DEES

**PROJECT DESCRIPTION:**

Various water main replacement projects occur each year. Projects are designed by both consultants and City staff and construction is completed by both contractors and City staff.

- FY 2020 – Rollover of 2018 (Ph II) WM Replacement (1.5M)
- FY 2020 – 2018 Phase I WM Replacement (Margate - South Creek) – Construction
- FY 2020 – 10,000 LF of water main replacement design
- FY 2021 – 10,000 LF of water main replacement design/construction
- FY 2022 – 10,000 LF of water main replacement design/construction
- FY 2023 – 10,000 LF of water main replacement design/construction
- FY 2024 – 10,000 LF of water main replacement design/construction



**OPERATING BUDGET**

**IMPACT:**

Reduce costs associated with water main repairs.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Renewal and Replacement Fund - 461	\$ 4,055,000	\$ 1,950,000	\$ 950,000	\$ 950,000	\$ 950,000	\$ 950,000	\$ 9,805,000
Connection Fees Fund - 458	-	500,000	-	-	-	-	\$ 500,000
<b>TOTAL</b>	<b>\$ 4,055,000</b>	<b>\$ 2,450,000</b>	<b>\$ 950,000</b>	<b>\$ 950,000</b>	<b>\$ 950,000</b>	<b>\$ 950,000</b>	<b>\$ 10,305,000</b>

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ 100,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 700,000
Construction	3,555,000	2,250,000	750,000	750,000	750,000	750,000	8,805,000
Other Costs	400,000	80,000	80,000	80,000	80,000	80,000	800,000
<b>TOTAL</b>	<b>\$ 4,055,000</b>	<b>\$ 2,450,000</b>	<b>\$ 950,000</b>	<b>\$ 950,000</b>	<b>\$ 950,000</b>	<b>\$ 950,000</b>	<b>\$ 10,305,000</b>

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## ACQUISITION OF VEHICLES

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6006**  
**ANNUAL EXPENSE**  
**UTILITIES - DEES**  
**DEES**

FY 2020 Replacement of existing vehicles which have met their useful life:

- 1- Case Front End Loader
- 3- Ford Utility Trucks
- 1- Ford Escape



**OPERATING BUDGET IMPACT:**

Reduce repair and maintenance costs of vehicles.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Renewal and Replacement Fund 461	\$ -	\$ 300,000	\$ 410,000	\$ 565,000	\$ 270,000	\$ 50,000	\$ 1,595,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ 410,000</b>	<b>\$ 565,000</b>	<b>\$ 270,000</b>	<b>\$ 50,000</b>	<b>\$ 1,595,000</b>

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	-	-	-	-	-
Other Costs	-	300,000	410,000	565,000	270,000	50,000	1,595,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ 410,000</b>	<b>\$ 565,000</b>	<b>\$ 270,000</b>	<b>\$ 50,000</b>	<b>\$ 1,595,000</b>

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## COMPUTER EQUIPMENT

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

6007  
 RECURRING EXPENSE  
 UTILITIES - DEES  
 DEES

Replacement of office, field, and SCADA system computers and related purchases including software.

FY 2021 – Replacement of Desktop Computers



**OPERATING BUDGET IMPACT:**

No anticipated impact to the operating budget.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Renewal and Replacement Fund 461	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,000</b>

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	-	-	-	-	-
Other Costs	-	-	30,000	-	-	-	30,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,000</b>

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## WATER & WASTEWATER EQUIPMENT

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6008**  
**ANNUAL EXPENSE**  
**UTILITIES - DEES**  
**DEES**

Replacement equipment purchases such as pumps, fans, blower, motors, tanks, various meters, etc. for the treatment plants and distribution/collection system.



**OPERATING BUDGET IMPACT:**

No anticipated impact to the operating budget.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Renewal and Replacement Fund 461	\$ 371,000	\$ 459,500	\$ 551,500	\$ 406,500	\$ 489,000	\$ 324,000	\$ 2,601,500
<b>TOTAL</b>	<b>\$ 371,000</b>	<b>\$ 459,500</b>	<b>\$ 551,500</b>	<b>\$ 406,500</b>	<b>\$ 489,000</b>	<b>\$ 324,000</b>	<b>\$ 2,601,500</b>

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	-	-	-	-	-
Other Costs	371,000	459,500	551,500	406,500	489,000	324,000	2,601,500
<b>TOTAL</b>	<b>\$ 371,000</b>	<b>\$ 459,500</b>	<b>\$ 551,500</b>	<b>\$ 406,500</b>	<b>\$ 489,000</b>	<b>\$ 324,000</b>	<b>\$ 2,601,500</b>

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## INSTALL WATER METERS/ SERVICE CONNECTIONS

**PROJECT NUMBER:**

6009

**PROJECT DURATION (FY):**

ANNUAL EXPENSE

**PROJECT CATEGORY:**

UTILITIES - DEES

**PROJECT DEPARTMENT:**

DEES

**PROJECT DESCRIPTION:**

The accuracy of water meters deteriorates over time. This can lead to inaccurate billing of customers. As a result water meters are periodically replaced throughout the service area. Sometimes, the associated water service connection is also replaced.

FY 2020 - Replacement with Encoded meters (Cycle 4 - Phase I)

FY 2021 - Replacement with Encoded meters (Cycle 4 - Phase II)

FY 2022 - Replacement with Encoded meters (Cycle 3 - Phase II)



### OPERATING BUDGET

#### IMPACT:

Increase in billing efficiency and reduce man hours of meter readers and service crews.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Renewal and Replacement Fund 461	\$ 750,000	\$ 750,000	\$ 750,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 2,700,000
<b>TOTAL</b>	<b>\$ 750,000</b>	<b>\$ 750,000</b>	<b>\$ 750,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 2,700,000</b>

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	-	-	-	-	-
Other Costs	750,000	750,000	750,000	150,000	150,000	150,000	2,700,000
<b>TOTAL</b>	<b>\$ 750,000</b>	<b>\$ 750,000</b>	<b>\$ 750,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 2,700,000</b>

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.

# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## LIFT STATION RENOVATION

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6010**  
**ANNUAL EXPENSE**  
**UTILITIES - DEES**  
**DEES**

One or more wastewater lift station renovation projects typically occur each year. Projects range from minor to major rehabilitation.

FY 2020 – Rollover of Lift Stations 20 and 21 (\$550K)



**OPERATING BUDGET**  
**IMPACT:**

No anticipated impact to the operating budget.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Renewal and Replacement Fund 461	\$ 1,925,000	\$ 550,000	\$ 1,550,000	\$ 1,200,000	\$ 1,450,000	\$ 1,450,000	\$ 8,125,000
<b>TOTAL</b>	<b>\$ 1,925,000</b>	<b>\$ 550,000</b>	<b>\$ 1,550,000</b>	<b>\$ 1,200,000</b>	<b>\$ 1,450,000</b>	<b>\$ 1,450,000</b>	<b>\$ 8,125,000</b>

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 25,000	\$ 25,000	\$ 250,000
Construction	1,775,000	400,000	1,450,000	1,125,000	1,400,000	1,400,000	7,550,000
Other Costs	100,000	100,000	50,000	25,000	25,000	25,000	325,000
<b>TOTAL</b>	<b>\$ 1,925,000</b>	<b>\$ 550,000</b>	<b>\$ 1,550,000</b>	<b>\$ 1,200,000</b>	<b>\$ 1,450,000</b>	<b>\$ 1,450,000</b>	<b>\$ 8,125,000</b>

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## ELECTRONIC METER READING

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6011**  
**ANNUAL EXPENSE**  
**UTILITIES - DEES**  
**DEES**

Electronic meter reading devices allow for the real-time monitoring and storage of water consumption. This technology allows the utility to determine each customer's water consumption amount for billing purposes without manually reading meters; identify potential leaks, tampering, or unusual water use; and analyze water usage patterns to provide better system-wide service.



### OPERATING BUDGET IMPACT:

Increase in billing efficiency and reduced man hours of meter readers.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Renewal and Replacement Fund 461	\$ 600,000	\$ 600,000	\$ 300,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 1,800,000
<b>TOTAL</b>	<b>\$ 600,000</b>	<b>\$ 600,000</b>	<b>\$ 300,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 1,800,000</b>

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	600,000	600,000	300,000	100,000	100,000	100,000	1,800,000
Other Costs	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 600,000</b>	<b>\$ 600,000</b>	<b>\$ 300,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 1,800,000</b>

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.

# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## REHABILITATE RAW WATER WELLS

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6013**  
**ANNUAL EXPENSE**  
**UTILITIES - DEES**  
**DEES**

Twelve raw water wells provide water to the Water Treatment Plant. These wells require periodic testing and rehabilitation work. Each year, two wells are disassembled for inspection of the pumps, video inspection of the well column, and to rehabilitate the wells as appropriate to maintain the capacity and water quality of the wells.



**OPERATING BUDGET IMPACT:**

No anticipated impact to the operating budget.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Renewal and Replacement Fund 461	\$ 105,000	\$ 60,000	\$ 90,000	\$ 30,000	\$ 60,000	\$ 30,000	\$ 375,000
<b>TOTAL</b>	<b>\$ 105,000</b>	<b>\$ 60,000</b>	<b>\$ 90,000</b>	<b>\$ 30,000</b>	<b>\$ 60,000</b>	<b>\$ 30,000</b>	<b>\$ 375,000</b>

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	105,000	60,000	90,000	30,000	60,000	30,000	375,000
Other Costs	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 105,000</b>	<b>\$ 60,000</b>	<b>\$ 90,000</b>	<b>\$ 30,000</b>	<b>\$ 60,000</b>	<b>\$ 30,000</b>	<b>\$ 375,000</b>

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



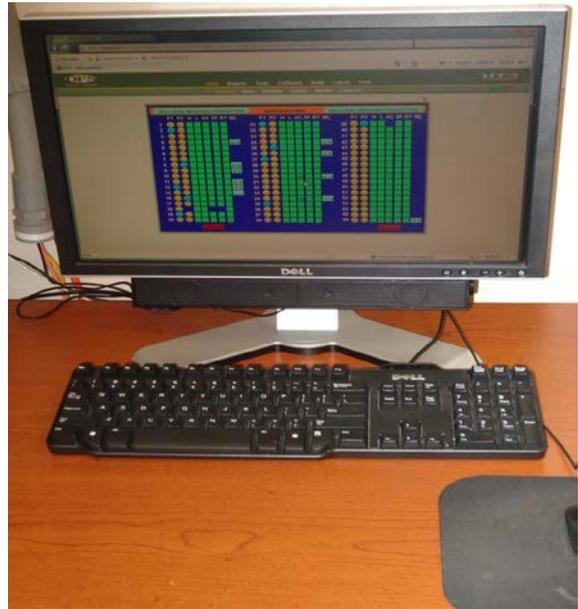
# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## UPGRADE TELEMETRY SYSTEM

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6014**  
**RECURRING EXPENSE**  
**UTILITIES - DEES**  
**DEES**

Telemetry systems allow monitoring and information storage related to utility and treatment infrastructure located throughout the service area from a single remote location. For example, sewer lift stations across the entire service area can be monitored from the wastewater treatment plant. Testing, repair, replacement, and upgrading of system components is necessary to realize the full benefits of the telemetry system.



### OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Renewal and Replacement Fund 461	\$ 50,000	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000
<b>TOTAL</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 250,000</b>

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	50,000	-	50,000	50,000	50,000	50,000	250,000
Other Costs	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 250,000</b>

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## INFILTRATION AND INFLOW REHABILITATION

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6015**  
**ANNUAL EXPENSE**  
**UTILITIES - DEES**  
**DEES**

Groundwater entering sanitary sewers through defects (such as bad pipe joints, cracked pipes, etc.) is termed infiltration. Generally the volume of infiltration in a pipe increases as it ages. Water entering sanitary sewers through unauthorized connections (such as roof drains, yard drains, etc.) is termed inflow. Both infiltration and inflow (I & I) volumes increase during rainfall events causing a spike in the volume of total inflow arriving at the wastewater treatment plants. Various technologies can be implemented to repair defects and identify inflow sources, thus reducing I & I. In recent years, the City adopted cured-in-place pipe technology and has been the primary method for reducing infiltration in the City's gravity sanitary sewer system.



**OPERATING BUDGET**  
**IMPACT:**

Reduction in materials and labor required for repairs.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Renewal and Replacement Fund 461	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 3,000,000
<b>TOTAL</b>	<b>\$ 500,000</b>	<b>\$ 3,000,000</b>					

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	500,000	500,000	500,000	500,000	500,000	500,000	3,000,000
Other Costs	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 500,000</b>	<b>\$ 3,000,000</b>					

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## REHABILITATE GENERATOR SYSTEMS

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6019**  
**ANNUAL EXPENSE**  
**UTILITIES - DEES**  
**DEES**

Generators at the Water Treatment Plant (WTP), Wastewater Treatment Plant (WWTP), and Coral Gate Storage Tank require periodic rehabilitation to their control, power generation, and emission systems.



**OPERATING BUDGET IMPACT:**

No anticipated impact to the operating budget.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Renewal and Replacement Fund 461	\$ 500,000	\$ 120,000	\$ 60,000	\$ -	\$ -	\$ -	\$ 680,000
<b>TOTAL</b>	<b>\$ 500,000</b>	<b>\$ 120,000</b>	<b>\$ 60,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 680,000</b>

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	500,000	120,000	60,000	-	-	-	680,000
Other Costs	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 500,000</b>	<b>\$ 120,000</b>	<b>\$ 60,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 680,000</b>

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## 4-LOG IMPLEMENTATION

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6021**  
**FY 22 - FY 23**  
**UTILITIES - DEES**  
**DEES**

The City Water Treatment Plant will undergo design and construction of a new process in order to receive a 4-log designation by the State. This technology will reduce pathogens in the water by 99.99% and increase the overall quality of the potable water.



**OPERATING BUDGET IMPACT:**

Increase in coagulant costs for Water Treatment Plant.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Renewal and Replacement Fund 461	\$ -	\$ -	\$ -	\$ 250,000	\$ 3,000,000	\$ -	\$ 3,250,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 250,000</b>	<b>\$ 3,000,000</b>	<b>\$ -</b>	<b>\$ 3,250,000</b>

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000
Construction	-	-	-	-	3,000,000	-	3,000,000
Other Costs	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 250,000</b>	<b>\$ 3,000,000</b>	<b>\$ -</b>	<b>\$ 3,250,000</b>

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## WATER MAIN / FORCE MAIN CONTROL IMPROVEMENTS

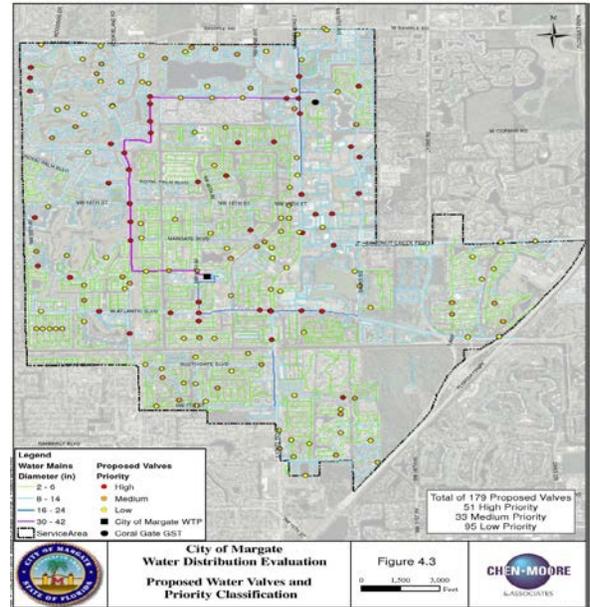
**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6023**  
**ANNUAL EXPENSE**  
**UTILITIES - DEES**  
**DEES**

The strategic installation of new distribution system valves allows for quicker isolation and limited service interruptions to customers.

**OPERATING BUDGET IMPACT:**

Reduce material and labor costs associated with water main/ force main repairs.



FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Renewal and Replacement Fund 461	\$ 100,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 225,000	\$ 225,000	\$ 1,150,000
<b>TOTAL</b>	<b>\$ 100,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 225,000</b>	<b>\$ 225,000</b>	<b>\$ 1,150,000</b>

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	100,000	200,000	200,000	200,000	225,000	225,000	1,150,000
Other Costs	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 100,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 225,000</b>	<b>\$ 225,000</b>	<b>\$ 1,150,000</b>

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## REHABILITATE DEES ADMINISTRATION BUILDING

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6026**  
**RECURRING EXPENSE**  
**UTILITIES - DEES**  
**DEES**

The DEES administration building is shared by DEES, Building Department, and Economic Development staff. Recurring repair/rehabilitation projects are completed to properly maintain and extend the life of the building.

FY 2020 - Rollover from FY 2019 (\$300K)



**OPERATING BUDGET IMPACT:**

No anticipated impact to the operating budget.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Renewal and Replacement Fund - 461	\$ 325,000	\$ 550,000	\$ 40,000	\$ -	\$ 77,500	\$ 365,000	\$ 1,357,500
<b>TOTAL</b>	<b>\$ 325,000</b>	<b>\$ 550,000</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ 77,500</b>	<b>\$ 365,000</b>	<b>\$ 1,357,500</b>

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	325,000	550,000	40,000	-	77,500	365,000	1,357,500
Other Costs	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 325,000</b>	<b>\$ 550,000</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ 77,500</b>	<b>\$ 365,000</b>	<b>\$ 1,357,500</b>

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## AERIAL UTILITY CROSSINGS

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6027**  
**FY 19 - FY 20**  
**UTILITIES - DEES**  
**DEES**

Multi-year program to rehabilitate or replace water and wastewater aerial utility crossings throughout the service area. Complete rehabilitation and replacement at various sites.



**OPERATING BUDGET IMPACT:**

No anticipated impact to the operating budget.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Renewal and Replacement Fund 461	\$ 750,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
<b>TOTAL</b>	<b>\$ 750,000</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Construction	700,000	250,000	-	-	-	-	950,000
Other Costs	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 750,000</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## FORCE MAIN CONSTRUCTION

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6028**  
**RECURRING EXPENSE**  
**UTILITIES - DEES**  
**DEES**

Wastewater force mains carry wastewater pumped from lift stations to the wastewater treatment plants. Some portions of the utility's service area do not have redundant force mains providing more than one pathway to the treatment plants. Multiple pathways are important when force mains are being repaired or replaced. A number of wastewater force main projects are planned to provide redundancy to the system.



**OPERATING BUDGET IMPACT:**

Reduction in labor and materials required for force main repairs.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Renewal and Replacement Fund - 461	\$ -	\$ -	\$ 250,000	\$ 1,675,000	\$ -	\$ -	\$ 1,925,000
Connection Fees Fund - 458	-	-	-	500,000	-	-	500,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 250,000</b>	<b>\$ 2,175,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,425,000</b>

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ -	\$ -	\$ 250,000	\$ 25,000	\$ -	\$ -	\$ 275,000
Construction	-	-	-	2,000,000	-	-	2,000,000
Other Costs	-	-	-	150,000	-	-	150,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 250,000</b>	<b>\$ 2,175,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,425,000</b>

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## EMERGENCY INTERCONNECT

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6034**  
**FY 21**  
**UTILITIES - DEES**  
**DEES**

Construction of an interconnect for the water distribution system with neighboring systems with 50% cost share.

FY 2021 - Interconnect with City of North Lauderdale

**OPERATING BUDGET**  
**IMPACT:**

No anticipated impact to the operating budget.



FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Renewal and Replacement Fund 461	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200,000</b>

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000
Construction	-	-	150,000	-	-	-	150,000
Other Costs	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200,000</b>

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## EAST WWTP IFAS

**PROJECT NUMBER:**

6035

**PROJECT DURATION (FY):**

FY 19 - FY 20

**PROJECT CATEGORY:**

UTILITIES - DEES

**PROJECT DEPARTMENT:**

DEES

**PROJECT DESCRIPTION:**

The current East Wastewater Treatment Plant (WWTP) is a traditional activated sludge plant. Converting traditional activated sludge plants to Integrated Fixed-Film Activated Sludge (IFAS) plants can greatly increase the treatment capacity at a low cost compared to expanding existing plants or constructing new plants. Increasing the treatment capacity of the East WWTP from 2.0 MGD to over 6 MGD and diverting flow from the West WWTP would help extend the life of the West WWTP RBCs. Additionally, it will reduce the cost to replace the RBCs with a newer technology due to less restrictive project phasing (since greater flows can be treated by the East WWTP during RBC replacement construction).

FY 2020 - Rollover \$2.1M from FY 2019; Design (\$600K) Construction (1.5M)



**OPERATING BUDGET**

**IMPACT:**

Increase WWTP efficiency and a reduction in repair costs.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Renewal and Replacement Fund 461	\$ 1,600,000	\$ 12,700,000	\$ -	\$ -	\$ -	\$ -	\$ 14,300,000
<b>TOTAL</b>	<b>\$ 1,600,000</b>	<b>\$ 12,700,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 14,300,000</b>

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ 1,600,000	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ 2,200,000
Construction	-	12,000,000	-	-	-	-	12,000,000
Other Costs	-	100,000	-	-	-	-	100,000
<b>TOTAL</b>	<b>\$ 1,600,000</b>	<b>\$ 12,700,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 14,300,000</b>

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## REPAIR WATER TREATMENT PLANT ACCELATORS

**PROJECT NUMBER:** 6036  
**PROJECT DURATION (FY):** FY 20  
**PROJECT CATEGORY:** UTILITIES - DEES  
**PROJECT DEPARTMENT:** DEES  
**PROJECT DESCRIPTION:**

The Water Treatment Plant has two accelators (clarifiers). The concrete tank walls of both accelators have developed many small cracks. Structural integrity testing was performed to determine the cause of cracks. The interior of both accelators are to be lined. Exterior painting will be completed after verifying leaking has ceased.



### OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Renewal and Replacement Fund 461	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ 450,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 450,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 450,000</b>

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	450,000	-	-	-	-	450,000
Other Costs	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 450,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 450,000</b>

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## MECHANICAL INTEGRITY TESTING - UNDERGROUND INJECTION WELLS

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6037**  
**RECURRING EXPENSE**  
**UTILITIES - DEES**  
**DEES**



Treated effluent from the utility's wastewater treatment plants is injected into the lower injection zone of the Floridian Aquifer by two deep injection wells. To ensure the wells continue to perform properly, the injection well operating permit requires mechanical integrity testing be performed every five years. This testing was last completed in FY 2018.

**Mechanical Integrity Testing Report**  
**Injection Wells 1 and 2**  
**City of Margate**  
**Southern Regional Wastewater Treatment Plant**

April 2018

**OPERATING BUDGET**  
**IMPACT:**

No anticipated impact to the operating budget.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Renewal and Replacement Fund 461	\$ -	\$ -	\$ -	\$ -	\$ 350,000	\$ -	\$ 350,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 350,000</b>	<b>\$ -</b>	<b>\$ 350,000</b>

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	-	-	350,000	-	350,000
Other Costs	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 350,000</b>	<b>\$ -</b>	<b>\$ 350,000</b>

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## REHABILITATE BACKWASH HOLDING TANK

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6038**  
**FY 19 - FY 20**  
**UTILITIES - DEES**  
**DEES**

The Water Treatment Plant's backwash holding tank is an old chlorine contact chamber that was retrofitted to act as a holding tank. This project will recoat the holding tank and potentially include other minor improvements.

FY 2020- Rollover from FY 2019 (\$200K)



**OPERATING BUDGET IMPACT:**

No anticipated impact to the operating budget.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Renewal and Replacement Fund 461	\$ 12,405	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 212,405
<b>TOTAL</b>	<b>\$ 12,405</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 212,405</b>

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	12,405	200,000	-	-	-	-	212,405
Other Costs	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 12,405</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 212,405</b>

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## REHABILITATE WTP FILTERS

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6039**  
**FY 20**  
**UTILITIES - DEES**  
**DEES**

Repair filter troughs in all eight filter cells and replenish filter media, if needed.

FY 2020 - Rollover from FY 2019 (\$400K)



**OPERATING BUDGET IMPACT:**

No anticipated impact to the operating budget.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Renewal and Replacement Fund 461	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 400,000</b>

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	400,000	-	-	-	-	400,000
Other Costs	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 400,000</b>

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## SCADA SYSTEM UPGRADES

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6041**  
**FY 19 - FY 21**  
**UTILITIES - DEES**  
**DEES**

Upgrades to the Supervisory Control and Data Acquisition System (SCADA) used to control various components of the operations in both Water and Wastewater plants.



**OPERATING BUDGET IMPACT:**

Reduce cost of obsolete replacement parts and repairs to SCADA system.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Renewal and Replacement Fund 461	\$ 200,000	\$ 650,000	\$ 500,000	\$ -	\$ -	\$ -	\$ 1,350,000
<b>TOTAL</b>	<b>\$ 200,000</b>	<b>\$ 650,000</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,350,000</b>

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ 200,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 350,000
Construction	-	500,000	500,000	-	-	-	1,000,000
Other Costs	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 200,000</b>	<b>\$ 650,000</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,350,000</b>

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## SECURITY SYSTEM UPGRADES

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

6042  
 FY 21  
 UTILITIES - DEES  
 DEES

Upgrade Security System infrastructure at the Water and Wastewater Treatment plants.



**OPERATING BUDGET IMPACT:**

No anticipated impact to the operating budget.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Renewal and Replacement Fund 461	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000
<b>TOTAL</b>	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	100,000	-	-	-	100,000
Other Costs	-	-	-	-	-	-	-
<b>TOTAL</b>	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## WEST WWTP COAGULANT FEED

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**6044**  
**FY 19 - FY 20**  
**UTILITIES - DEES**  
**DEES**

Construction of a new chemical feed system to add an alum salt coagulant to the wastewater treatment process to enhance the performance and reliability of secondary treatment at the West WWTP.

FY 2020 - Rollover from FY 2019 (\$530K)



**OPERATING BUDGET IMPACT:**

Increase in coagulant costs.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Renewal and Replacement Fund 461	\$ 550,000	\$ 530,000	\$ -	\$ -	\$ -	\$ -	\$ 1,080,000
<b>TOTAL</b>	<b>\$ 550,000</b>	<b>\$ 530,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,080,000</b>

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ 100,000	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ 180,000
Construction	450,000	450,000	-	-	-	-	900,000
Other Costs	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 550,000</b>	<b>\$ 530,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,080,000</b>

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## REHABILITATE HEADWORKS (SLIDE GATES)

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**TBD**  
**FY 22**  
**UTILITIES - DEES**  
**DEES**

Rehabilitation and/or replacement of existing slide gates which are used to divert flow in the headwork's building.



### OPERATING BUDGET IMPACT:

Reduction in repair costs.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Renewal and Replacement Fund 461	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ 150,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000</b>

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	-	150,000	-	-	150,000
Other Costs	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000</b>

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



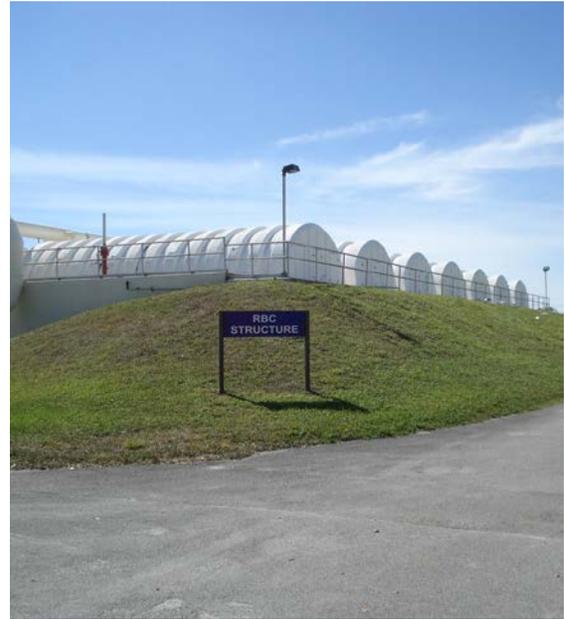
# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## WEST WWTP IFAS

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**TBD**  
**FY 20 - FY 23**  
**UTILITIES - DEES**  
**DEES**

The West Wastewater Treatment Plant (WWTP) treats the majority of the service area's total wastewater. Primary treatment at the West WWTP is accomplished using rotating biological contactors (RBCs). The existing RBC trains were installed in 1984 and have met the end of their useful life cycle.



**OPERATING BUDGET IMPACT:**

Significant reduction in repair costs and reduction in coagulant needed to offset failing RBCs. May require additional lab technician position.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Renewal and Replacement Fund 461	\$ -	\$ 800,000	\$ 20,000,000	\$ 20,000,000	\$ 10,000,000	\$ -	\$ 50,800,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 800,000</b>	<b>\$ 20,000,000</b>	<b>\$ 20,000,000</b>	<b>\$ 10,000,000</b>	<b>\$ -</b>	<b>\$ 50,800,000</b>

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ -	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ 800,000
Construction	-	-	20,000,000	20,000,000	10,000,000	-	50,000,000
Other Costs	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 800,000</b>	<b>\$ 20,000,000</b>	<b>\$ 20,000,000</b>	<b>\$ 10,000,000</b>	<b>\$ -</b>	<b>\$ 50,800,000</b>

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## WASTEWATER TREATMENT PLANT (WWTP) DEEP INJECTION WELL

**PROJECT NUMBER:**

TBD

**PROJECT DURATION (FY):**

FY 20 - FY 21

**PROJECT CATEGORY:**

UTILITIES - DEES

**PROJECT DEPARTMENT:**

DEES

**PROJECT DESCRIPTION:**

The injection well system located at the West WWTP is used to dispose of secondary treated effluent from both the East and West WWTPs. There are five effluent disposal pumps and two injection wells. A new deep injection well is to be installed in the West WWTP to assist with the increase in flows.



**OPERATING BUDGET**

**IMPACT:**

Slight increase in permitting costs.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Renewal and Replacement Fund 461	\$ -	\$ 100,000	\$ 500,000	\$ -	\$ -	\$ -	\$ 600,000
<b>TOTAL</b>	\$ -	\$ 100,000	\$ 500,000	\$ -	\$ -	\$ -	\$ 600,000

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Construction	-	-	500,000	-	-	-	500,000
Other Costs	-	-	-	-	-	-	-
<b>TOTAL</b>	\$ -	\$ 100,000	\$ 500,000	\$ -	\$ -	\$ -	\$ 600,000

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



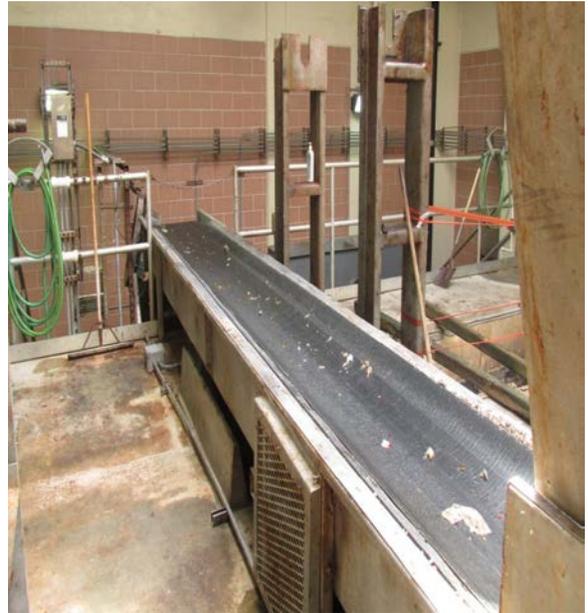
# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## REHABILITATE WASTEWATER TREATMENT PLANT SCREEN BELT CONVEYOR

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**TBD**  
**FY 22**  
**UTILITIES - DEES**  
**DEES**

This project will rehabilitate and/or replace the conveyor belt in the headwork's building. The conveyor belt removes all the larger materials in the raw wastewater influent entering the treatment plant that are captured by the bar screens.



### OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Renewal and Replacement Fund 461	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ 150,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000</b>

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	-	150,000	-	-	150,000
Other Costs	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000</b>

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## WASTEWATER TREATMENT PLANT (WWTP) PERMIT RENEWAL

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**TBD**  
**RECURRING EXPENSE**  
**UTILITIES - DEES**  
**DEES**

Renewal of WWTP Permit and Deep Injection Well Permit.



### OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Renewal and Replacement Fund 461	\$ -	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ -	\$ 400,000
<b>TOTAL</b>	\$ -	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ -	\$ 400,000

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	200,000	200,000	-	-	-	400,000
Other Costs	-	-	-	-	-	-	-
<b>TOTAL</b>	\$ -	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ -	\$ 400,000

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## REHABILITATE HIGH SERVICE PUMP BUILDING

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**TBD**  
**FY 21**  
**UTILITIES - DEES**  
**DEES**

The high service pumps, which provide pressure to the water distribution system, are housed in the high service pump building. This project includes both interior and exterior building repairs and renovations.



**OPERATING BUDGET IMPACT:**

No anticipated impact to the operating budget.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Renewal and Replacement Fund 461	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	50,000	-	-	-	50,000
Other Costs	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## ASPHALT RESURFACING - TREATMENT PLANTS

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**TBD**  
**FY 24**  
**UTILITIES - DEES**  
**DEES**

Mill and Resurface Water Treatment Plant pavement areas.



**OPERATING BUDGET IMPACT:**

No anticipated impact to the operating budget.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Renewal and Replacement Fund 461	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ 200,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	-	-	-	200,000	200,000
Other Costs	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## REHABILITATE SLUDGE DEWATERING BELT PRESS

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**TBD**  
**FY 20 - FY 21**  
**UTILITIES - DEES**  
**DEES**

Rehabilitate two sludge belt press units in the Wastewater Treatment Plant.



### OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Renewal and Replacement Fund 461	\$ -	\$ 220,000	\$ 210,000	\$ -	\$ -	\$ -	\$ 430,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 220,000</b>	<b>\$ 210,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 430,000</b>

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	210,000	210,000	-	-	-	420,000
Other Costs	-	10,000	-	-	-	-	10,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 220,000</b>	<b>\$ 210,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 430,000</b>

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## LIME SLUDGE HANDLING PROCESS

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**TBD**  
**FY 22 - FY 24**  
**UTILITIES - DEES**  
**DEES**

The configuration of the City's current lime sludge pond does not allow for the potable water that is used in the current treatment process to be reprocessed back into the potable water system. The design of the new lime sludge handling processes will allow the City to feed potable water back to the head of the plant rather than sending it to waste.



**OPERATING BUDGET IMPACT:**

Decrease potable water usage.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Renewal and Replacement Fund 461	\$ -	\$ -	\$ -	\$ 250,000	\$ 3,000,000	\$ 3,000,000	\$ 6,250,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 250,000</b>	<b>\$ 3,000,000</b>	<b>\$ 3,000,000</b>	<b>\$ 6,250,000</b>

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000
Construction	-	-	-	-	3,000,000	3,000,000	6,000,000
Other Costs	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 250,000</b>	<b>\$ 3,000,000</b>	<b>\$ 3,000,000</b>	<b>\$ 6,250,000</b>

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## WATER TREATMENT PLANT INFRASTRUCTURE IMPROVEMENTS

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**TBD**  
**FY 22 - FY 24**  
**UTILITIES - DEES**  
**DEES**

In order to continue meeting and exceeding regulatory requirements for the City's potable water system, new processes will need to be introduced into the existing Water Treatment Plant. Improvements to the City's Water Treatment Plant include adding additional raw water wells and the corresponding processes that are needed to treat that water.



**OPERATING BUDGET IMPACT:**

Unknown at this time.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Renewal and Replacement Fund 461	\$ -	\$ -	\$ -	\$ 250,000	\$ 2,000,000	\$ 2,000,000	\$ 4,250,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 250,000</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 4,250,000</b>

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000
Construction	-	-	-	-	2,000,000	2,000,000	4,000,000
Other Costs	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 250,000</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 4,250,000</b>

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# FY 2020 CAPITAL IMPROVEMENT PROGRAM

## QUONSET HUT - REPLACEMENT

**PROJECT NUMBER:**  
**PROJECT DURATION (FY):**  
**PROJECT CATEGORY:**  
**PROJECT DEPARTMENT:**  
**PROJECT DESCRIPTION:**

**TBD**  
**FY 22**  
**UTILITIES - DEES**  
**DEES**

Replace existing Quonset Hut used for storing miscellaneous equipment and material.



**OPERATING BUDGET IMPACT:**

No anticipated impact to the operating budget.

FUNDING SOURCES:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Renewal and Replacement Fund 461	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ 400,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 400,000</b>

PROJECT COSTS:	PRIOR YEARS *	FY 20	FY 21	FY 22	FY 23	FY 24	PROJECT TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	-	400,000	-	-	400,000
Other Costs	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 400,000</b>

\* Prior years include a projected total for the most recent fiscal year, in addition to actual costs for previous fiscal years.



# APPENDIX



CITY OF  
**MARGATE**  
Together We Make It Great

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**FRATERNAL ORDER OF POLICE (FOP)**  
**JOB CLASSIFICATIONS / SALARY RANGES**  
**As of Fiscal Year 2020**

<b>JOB TITLE</b>	<b>Annual Salary Range</b>		
	<b>MIN</b>	<b>.....</b>	<b>MAX</b>
Police Officer	56,796	.....	88,046
Police Sergeant	103,820		

**POLICE BENEVOLENT ASSOCIATION (PBA)**  
**JOB CLASSIFICATIONS / SALARY RANGES**  
**As of Fiscal Year 2020**

<b>JOB TITLE</b>	<b>SALARY</b>
Police Lieutenant	124,800
Police Captain	135,126

**INTERNATIONAL ASSOCIATION OF FIREFIGHTERS (IAFF) \***  
**JOB CLASSIFICATIONS / SALARY RANGES**  
**As of Fiscal Year 2019**

<b>JOB TITLE</b>	<b>Annual Salary Range</b>		
	<b>MIN</b>	<b>.....</b>	<b>MAX</b>
Firefighter	44,534	.....	71,259
Firefighter/EMT	49,917	.....	76,642
Firefighter/Paramedic	58,393	.....	85,166
Driver/Engineer	63,405	.....	91,128
Rescue Lieutenant	74,699	.....	93,683
Fire Captain	88,977	.....	101,644
Battalion Chief	106,795	.....	112,801
Division Chief	106,795	.....	117,059

*\*Ranges include residual pay where applicable.*



**FEDERATION OF PUBLIC EMPLOYEES**  
**JOB CLASSIFICATIONS / SALARY RANGES**  
**As of Fiscal Year 2020**

GRADE	JOB TITLE	Annual Salary Range	
		MIN	MAX
5	City Receptionist Custodian	30,903	43,357
7	Service Worker I Office Specialist I	34,026	47,739
8	Cashier	35,588	49,930
9	Service Worker II Fleet Support Specialist Meter Technician Office Specialist II	37,149	52,121
10	Account Clerk I Inventory Control Specialist Utility Technician Utility Service Representative Canal Maintenance Tech I	38,709	54,309
11	Call Taker Community Service Aide I Utility Technician-L3 Equipment Operator I Property and Evidence Technician	40,271	56,500
12	Irrigation Mechanic Utility Technician-L2 Community Service Aide II	41,831	58,689



**FEDERATION OF PUBLIC EMPLOYEES**  
**JOB CLASSIFICATIONS / SALARY RANGES**  
**As of Fiscal Year 2020**

<b>GRADE</b>	<b>JOB TITLE</b>	<b>Annual Salary Range</b>		
		<b>MIN</b>	<b>MAX</b>	
13	Asphalt Specialist	43,392	.....	60,880
	Carpenter			
	Canal Maintenance Tech II			
	Maintenance Specialist			
	Utility Technician-L1			
14	Mechanic I	44,954	.....	63,070
	Court Liaison Coordinator			
	Maintenance Supervisor			
	Treatment Plant Operator-C			
	Utility Mechanic I			
Utility Technician-Lead				
15	Treatment Plant Operator-B	46,515	.....	65,261
	Code Compliance Officer			
	HVAC Specialist			
	Equipment Mechanic/Welder			
16	Utility Mechanic II	48,075	.....	67,450
	Mechanic II			
17	Laboratory Technician	49,637	.....	69,641
	Crime Scene Technician			
	Mechanic III			
	Division Leader			
	Stormwater Foreman			
	Treatment Plant Operator I (Dual "C")			
	Treatment Plant Operator-A			
Victim Advocate				



**FEDERATION OF PUBLIC EMPLOYEES**  
**JOB CLASSIFICATIONS / SALARY RANGES**  
**As of Fiscal Year 2020**

<b>GRADE</b>	<b>JOB TITLE</b>	<b>Annual Salary Range</b>	
		<b>MIN</b>	<b>MAX</b>
18	Chief Utility Mechanic	51,198	71,831
19	Electrical Instrumentation Tech Division Leader - Dist/Coll	52,760	74,022
20	Engineering Inspector I	54,321	76,213
21	CADD Technician/Utility Locator	55,883	78,404
25	Fleet Supervisor Chief Chemist	62,125	87,163
26	Engineer	63,687	89,354
28	Plans Examiner/Inspector (Any Discipline)	66,808	93,733
31	Chief Inspector - Electrical Chief Inspector - Mechanical Chief Inspector - Plumbing Chief Inspector - Structural/Bldg Electrician II	71,493	100,306



**NON-BARGAINED EMPLOYEES**  
**JOB CLASSIFICATIONS / SALARY RANGES**  
As of Fiscal Year 2019 \*

GRADE	JOB TITLE	Annual Salary Range	
		MIN	MAX
8	Permit Specialist I	34,890	48,951
9	Office Specialist II	36,421	51,099
10	Permit Specialist II	37,950	53,245
11	Police Investigative Assistant	39,481	55,392
12	Human Resources Specialist	41,010	57,538
13	Aquatics Coordinator	42,541	59,686
	Office Specialist III		
	Purchasing Specialist		
	Utilities Support Specialist		
15	Background Investigator	45,603	63,982
	Multimedia Specialist		
	Payroll/Benefits Specialist		
16	Administrative Coordinator	47,132	66,127
	Aquatics Supervisor		
	Business Development Coordinator		
	Clerk to the Special Magistrate		
	Community Development Inspector		
	Lead Permit Specialist		
Technical Support Specialist			
17	Associate Planner	48,663	68,275
	Solid Waste Coordinator		
18	Buyer I	50,194	70,423
	Recreation Supervisor		
19	Clerk Coordinator	51,725	72,571
	CRA Coordinator		
	CRA Project Specialist		
	Office Manager		
20	Buyer II	53,256	74,719
	Sustainability Coordinator		
21	Customer Service Supervisor	54,787	76,867
	Engineering Inspector II		
	GIS Specialist		
	IT Specialist/Webmaster		
	Payroll/Benefits Supervisor		
23	Accountant	57,847	81,160
	Accounts Payable Supervisor		
	Assistant City Clerk		
	Associate Engineer		
	Human Resources Generalist		
	Purchasing Supervisor		

\* - Does not include any proposed personnel changes or new positions for FY 2020.



**NON-BARGAINED EMPLOYEES**  
**JOB CLASSIFICATIONS / SALARY RANGES**  
As of Fiscal Year 2019 \*

GRADE	JOB TITLE	Annual Salary Range	
		MIN	MAX
24	Executive Secretary/Paralegal	59,376	83,306
	Police Records Commander		
25	Grants Manager	60,907	85,454
26	Distribution/Collection Manager	62,438	87,602
	GIS Coordinator		
	Network Analyst		
	Plant Manager Systems Analyst		
28	Parks & Grounds Superintendent	65,498	91,895
	Recreation Superintendent		
29	Project Manager	67,029	94,043
	Senior Planner		
30	Engineer I	68,560	96,191
	Public Works Superintendent		
32	Communications & Marketing Manager	71,622	100,487
	Contracts Administrator		
	Utility Accounting Manager		
33	Accounting Supervisor	73,153	102,635
	Senior Engineer		
34	Systems Analyst Supervisor	74,682	104,780
35	Public Safety Communications Manager	76,212	106,926
36	Purchasing Manager	77,742	109,073
37	Risk Manager	79,273	111,221
38	Budget Manager	80,804	113,369
40	Controller	83,864	117,663
42	Assistant Director-DEES	86,926	121,959
	Assistant Director of Finance		
54	Building Director / Building Official	105,292	147,726
	Development Services Director		
	Information Technology Director		
	Parks and Recreation Director Public Works Director		
57	Director - DEES	109,884	154,168
	Director - Finance		
	Director - Human Resources		
59	Fire Chief	112,944	158,461
	Police Chief		
70	Assistant City Manager	129,779	182,081

\* - Does not include any proposed personnel changes or new positions for FY 2020.



**NON-BARGAINED EMPLOYEES**  
**PART-TIME/SEASONAL ONLY**  
**JOB CLASSIFICATIONS / HOURLY WAGE**  
**As of Fiscal Year 2019**

<b>JOB TITLE</b>	<b>HOURLY WAGE</b>
Cashier - Calypso Cove	\$13.6510
Office/Concession Coordinator	\$20.2656
Junior Lifeguard	\$14.0732
Lifeguard w/o WSI cert.	\$15.7622
Lifeguard w/ WSI cert.	\$17.4509
Maintenance Coordinator	\$20.2656
Recreation Attendant	\$13.7391
Summer Recreation Counselor	\$13.3389
Summer Recreation Counselor I	\$14.9837

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## GLOSSARY OF ACRONYMS AND TERMS

**THE GLOSSARY IS PROVIDED TO ASSIST THE READER IN UNDERSTANDING THE ACRONYMS AND TERMS USED THROUGHOUT THIS DOCUMENT.**

<b>ADP</b>	Automatic Data Processing	<b>FEMA</b>	Federal Emergency Management Agency
<b>ALS</b>	Advanced Life Support	<b>FLC</b>	Florida League of Cities
<b>BCPA</b>	Broward County Property Appraiser	<b>FOP</b>	Fraternal Order of Police
<b>BEBR</b>	Bureau of Economic and Business Research (University of Florida)	<b>FPL</b>	Florida Power and Light
<b>BPV</b>	Bulletproof Vest	<b>FRS</b>	Florida Retirement System
<b>BSO</b>	Broward Sheriff's Office	<b>F/T</b>	Full-time
<b>CAFR</b>	Comprehensive Annual Financial Report	<b>FTE</b>	Full Time Equivalent
<b>CDBG</b>	Community Development Block Grant	<b>FY</b>	Fiscal Year
<b>CERT</b>	Community Emergency Response Team	<b>GAAP</b>	Generally Accepted Accounting Principles
<b>CFLEA</b>	Commission for Florida Law Enforcement Accreditation	<b>GASB</b>	Governmental Accounting Standards Board
<b>CID</b>	Criminal Investigative Division	<b>GFOA</b>	Government Finance Officers Association
<b>CIP</b>	Capital Improvement Program	<b>GIS</b>	Geographic Information System
<b>CO</b>	Certificate of Occupancy	<b>GO</b>	General Obligation
<b>CPI</b>	Consumer Price Index	<b>HB</b>	House Bill
<b>CRA</b>	Community Redevelopment Agency	<b>HIDTA</b>	High Intensity Drug Trafficking Area
<b>CRS</b>	Community Rating System	<b>HUD</b>	Housing and Urban Development
<b>CSID</b>	Coral Springs Improvement District	<b>HVAC</b>	Heating, Ventilation and Air Conditioning
<b>DEES</b>	Department of Environmental & Engineering Services	<b>IAFF</b>	International Association of Firefighters
<b>DOJ</b>	Department of Justice	<b>IBEC</b>	International Basic Economy Corporation
<b>DOR</b>	Department of Revenue	<b>IFAS</b>	Integrated Fixed-Film Activated Sludge
<b>EHEAP</b>	Emergency Home Energy Assistance for the Elderly Program	<b>ISO</b>	Insurance Services Office
<b>EMS</b>	Emergency Medical Services	<b>IT</b>	Information Technology
<b>EMT</b>	Emergency Medical Technician	<b>JAG</b>	Justice Assistance Grant
<b>FDOT</b>	Florida Department of Transportation	<b>LBTR</b>	Local Business Tax Receipts



## GLOSSARY OF ACRONYMS AND TERMS

**THE GLOSSARY IS A LIST OF SPECIALIZED WORDS/ACRONYMS AND THEIR DEFINITIONS.**

<b>MCA</b>	Margate Citizens Academy	<b>ROI</b>	Return on Investment
<b>MCRA</b>	Margate Community Redevelopment Agency	<b>ROSC</b>	Return of Spontaneous Circulation
<b>MGD</b>	Million Gallons Per Day	<b>SCADA</b>	Supervisory Control and Data Acquisition
<b>MMI</b>	Maximum Medical Improvement	<b>SHINE</b>	Serving Health Insurance Needs of Elders
<b>MPO</b>	Metropolitan Planning Organization	<b>SHIP</b>	State Housing Initiative Partnership
<b>NPDES</b>	National Pollutant Discharge Elimination System	<b>STEM</b>	Science, Technology, Engineering, and Mathematics
<b>NSP</b>	Neighborhood Stabilization Program	<b>TBD</b>	To Be Determined
<b>NWFPSC</b>	Northwest Focal Point Senior Center	<b>TIF</b>	Tax Increment Financing
<b>OCDETF</b>	Organized Crime Drug Enforcement Task Force	<b>TRIM</b>	Truth in Millage
<b>OPEB</b>	Other Post-employment Benefits	<b>VOCA</b>	Victims of Crime Act
<b>OSSI</b>	Open Software Solution Incorporated	<b>WSI</b>	Water Safety Instructions
<b>PBA</b>	Police Benevolent Association	<b>WTP</b>	Water Treatment Plant
<b>PD</b>	Police Department	<b>WWTP</b>	Wastewater Treatment Plant
<b>P/T</b>	Part-time		
<b>RBC</b>	Rotating Biological Contactor		
<b>RFP</b>	Request for Proposal		
<b>RFQ</b>	Request for Qualifications		



## **GLOSSARY OF ACRONYMS AND TERMS (CONTINUED)**

**ACCRUAL BASIS:** A basis of accounting in which transactions are recognized at the time they are incurred, regardless of the timing of cash flows.

**ADOPTED BUDGET:** The budget adopted by the City Commission at the final public hearing in September of each year for the upcoming fiscal year.

**AD VALOREM:** Property taxes levied on real or personal property by local government units including counties, municipalities, school districts, and special taxing districts, based on valuation and tax rates. (Interchangeable with property taxes)

**ALLOCATION:** Amount of funding designated for expenditures/expenses for a special purpose or activity.

**APPROPRIATION:** An authorization made by the City Commission, which permits the City to incur obligations and to expend resources.

**ASSESSED VALUE:** A value that is established for real and personal property used as a basis for levying property taxes. (NOTE: the Broward County Property Appraiser determines property values.)

**ASSETS:** Resources with present service capacity that the government owns.

**BALANCED BUDGET:** A budget in which the sum of revenues and appropriated fund balances/net position are equal to appropriations for expenditures/expenses.

**BALANCE SHEET:** A statement which presents the financial position of an entity showing the cost of its assets, deferred outflows of resources, liabilities, deferred inflows of resources and fund balance as of a specified date.

**BASE BUDGET:** The amount needed to maintain current service levels. Program/activity changes require an increase or decrease of this amount.

**BOND:** A written promise to pay a sum of money on a specific date at a specified interest rate. The interest payments and the repayment of the principal are detailed in a Bond Ordinance. Some common types of bonds are general obligation and revenue bonds.

**BUDGET:** A plan of financial operation representing an estimate of expenditures/expenses and the means of financing them for a given period.

**BUDGET AMENDMENT:** A procedure to revise a budget appropriation requiring City Commission approval through an Ordinance.

**BUDGET BASIS:** This refers to the form of accounting utilized throughout the budget process. Budgets are adopted on a basis consistent with Generally Accepted Accounting Principles. Unencumbered appropriations lapse at the end of the fiscal year, and may be re-budgeted the following year.

**BUDGET DOCUMENT:** The publication used by the Finance Department to present a comprehensive financial budget program to the City Commission.

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Basis**

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Document**



## GLOSSARY OF ACRONYMS AND TERMS (continued)

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Message**

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**Division**

**BUDGET MESSAGE:** The introductory section of the budget, which provides the City Commission and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and budgetary recommendations for the upcoming period.

**CAPITAL EXPENDITURE/EXPENSE:** Funds spent for the acquisition of long-term assets and improvements.

**CAPITAL IMPROVEMENT:** Expenditures/expenses related to the acquisition, expansion, or rehabilitation of buildings, facilities, roadways, and infrastructure.

**CAPITAL IMPROVEMENT PROGRAM (CIP):** A plan for capital expenses/expenditures to provide long lasting physical improvements to be incurred over a fixed period of several future years.

**CAPITAL IMPROVEMENT PROGRAM BUDGET:** A CIP budget is developed for the capital improvement program as described above. Examples of capital improvement projects include sewer lines, buildings, recreational facilities, and large scale remodeling.

**CAPITAL OUTLAY:** Expenditure/expense that results in the acquisition of or addition to fixed assets.

**CONSUMER PRICE INDEX (CPI):** A statistical description of price levels provided by the U.S. Department of Labor used to measure changes in the cost of living (economic inflation).

**CONTINGENCY:** An amount set aside as a reserve for emergencies or unanticipated expenditures.

**DEBT SERVICE:** The amount of interest and principal that must be paid each year on direct long-term debt based on a predetermined payment schedule.

**DEBT SERVICE FUND:** A fund that accounts for the accumulation of resources for, and the payment of general long-term debt principal and interest.

**DEBT SERVICE REQUIREMENTS:** The amount of revenues, which must be provided for a Debt Service Fund so that all principal and interest payments can be made in full and on schedule.

**DEFICIT:** The excess of an entity's liabilities over its assets or the excess of expenditures/expenses over revenues during a single accounting period.

**DEPARTMENT:** A major administrative section of the City, which indicates overall management responsibility for an operation or a group of related operations within a functional area.

**DIVISION -** A group of standardized administrative or operating units within a department.



## GLOSSARY OF ACRONYMS AND TERMS (CONTINUED)

**ENCUMBRANCE:** The legal commitment of appropriating funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

**ENTERPRISE (PROPRIETARY) FUNDS:** Account for the operations financed and operated in a manner similar to private business enterprises, where the costs of providing goods and services are funded primarily through user charges.

**ESTIMATED REVENUE:** The amount of projected revenue to be collected during the fiscal year.

**EXPENDITURE/EXPENSE:** This term refers to the outflow of funds paid for an asset or goods and services obtained.

**FISCAL YEAR:** The time period designated by the City for recording financial transactions. The City of Margate's fiscal year is October 1<sup>st</sup> to September 30<sup>th</sup>.

**FIXED ASSETS:** Assets for long-term use, such as: land, intangibles, infrastructure, building, machinery and equipment, and improvement other than buildings.

**FRANCHISE FEE:** A fee paid by public service businesses to use City right-of-ways in providing their service to the city residents. Franchise fees include electricity, natural gas, sanitation, and towing.

**FULL-TIME EQUIVALENT:** A part-time position converted to the decimal equivalent of a full-time position by using 2,080 hours as a full-time year.

**FUND:** A grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City categorizes funds into three basic fund types: governmental funds, proprietary funds, and fiduciary funds.

**FUND BALANCE:** Fund balance is the excess of assets and deferred outflows of resources over liabilities and deferred inflows of resources.

**GENERAL CAPITAL PROJECTS FUND:** Fund that accounts for the acquisition or construction of major capital facilities or projects other than those financed by enterprise funds or General Obligation Bonds.

**GENERAL FUND:** The main operating fund within the City. It accounts for all of the financial resources of the government except those required to be accounted for in other funds, due to legal or other requirements.

**GENERAL OBLIGATION BONDS:** Bonds that finance a variety of public projects such as streets, buildings, and improvements. The repayment of these bonds is usually made from property taxes and are backed by the "full faith and credit" of the issuing entity.

**GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP):** A common set of accounting principles, standards and procedures that are used for financial reporting/budgeting.

**GEOGRAPHIC INFORMATION SYSTEM (GIS):** A software/hardware system used to capture, store, manage, analyze, and map geographic information.

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Information  
System (GIS)



## GLOSSARY OF ACRONYMS AND TERMS (CONTINUED)

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Association  
(GFOA)

To

Operating  
Budget

**GOVERNMENT FINANCE OFFICERS ASSOCIATION (GFOA):** A professional organization that enhances and promotes the management of governments by identifying, developing financial policies and practices, and promoting them through education, training, and leadership.

**GOVERNMENTAL FUNDS:** Funds generally used to account for current financial resources. The City has four different types of governmental funds: general, special revenue, debt service, and capital project.

**GRANT:** A contribution by a government or other organization to support a particular function.

**INFRASTRUCTURE:** Physical systems needed for the endurance of a community such as parks, buildings, roads, water/wastewater systems, etc.

**INTERFUND TRANSFER:** Amounts transferred from one fund to another.

**INTERNAL SERVICE FUND:** Fund that provides financing of goods and services by one department or agency to other departments or agencies of the governmental unit, on a cost reimbursement basis.

**LEVY:** To impose taxes for the support of government activities.

**LIABILITIES:** Non-discretionary obligations to expend resources of the government.

**LINE ITEM BUDGET:** A budget that lists each expenditure category (salary, training, communication services, travel, etc.) separately, with the dollar amount budgeted for each specified item.

**LONG TERM DEBT:** Debt with a maturity of more than one year after the date of issuance.

**MILLAGE RATE:** Property tax rate based on property valuation with a tax rate of one mill producing one dollar of taxes per \$1,000 of assessed property. (See also – Property Tax Rate)

**MODIFIED ACCRUAL BASIS:** Basis of accounting, used by governmental funds, in which revenues are recognized in the accounting period in which they become measurable and available to finance expenditures of the current period. Expenditures are recorded when a liability is incurred.

**NET POSITION:** The result of assets and deferred outflows of resources less liabilities and deferred inflows of resources. Net position of the government-wide and proprietary funds are categorized as (a) net investments in capital assets, (b) restricted, or (c) unrestricted.

**OBJECTIVES:** A statement of measurable outcomes, which contribute toward accomplishing departmental goals.

**OPERATING BUDGET:** The portion of the budget that pertains to daily operations, and provides basic governmental services. The operating budget contains appropriations for expenditures such as personnel, office supplies, travel and gas.



## GLOSSARY OF ACRONYMS AND TERMS (CONTINUED)

**ORDINANCE:** A formal legislative action by the governing body of a municipality.

**PERFORMANCE MEASURES:** Measurable means of evaluating the effectiveness of a cost center in accomplishing its defined objectives.

**POLICY:** A plan, course of action, or guiding principle designed to set parameters for decisions and actions.

**PROPERTY TAX:** The amount levied by a municipality on the assessed value of property within the City limits.

**PROPERTY TAX LEVY:** The amount that may be raised for the purpose specified in the tax levy ordinance.

**PROPERTY TAX RATE:** The amount of taxes expressed as dollars per \$1,000 of assessed valuation. (See also – Millage Rate)

**PROPRIETARY FUNDS:** Funds used to account for ongoing business-type activities otherwise known as enterprise funds. Also, includes internal service funds that account for the financing of goods or services between departments/agencies on a cost reimbursement basis.

**RESERVE:** Funds that are not available for expenditures or are legally segregated for a specific use in accordance with governmental accounting and financial reporting standards.

**RESOLUTION:** An order of a legislative body with less formality than an ordinance or statute.

**REVENUE:** Funds that the government receives as income, including taxes, fees, intergovernmental, fines, forfeitures, grants, shared revenues and interest income.

**RISK MANAGEMENT:** An organized analysis, assessment, and control mechanism to protect a government's assets against accidental loss in the most economical way.

**SOURCE OF REVENUE:** Revenues classified according to their source or point of origin.

**SPECIAL REVENUE FUNDS:** Funds that account for the proceeds of resources legally restricted for the financing of particular activities or projects.

**TAX LEVY:** The total amount to be raised by property taxes.

**TRANSFER:** A transaction where one fund makes a contribution to another.

**TRIM:** Acronym for Truth in Millage. A notification mailed to residents by the Broward County Property Appraiser's office to inform taxpayers of their proposed market and assessed values, exemptions and proposed taxes from each taxing authority.

**USER CHARGES/FEES:** Charges/fees for the use of public services by those who derive benefit from the service.

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User Charges/  
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CITY OF  
**MARGATE**  
Together We Make It Great