



ADOPTED BUDGET

AND FIVE YEAR CAPITAL IMPROVEMENT PROGRAM

FISCAL YEAR 2021



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FY 2021 PREFACE

Cover Design Layout:
Alison Saffold, Communications and Marketing Manager
and Team

READER'S GUIDE TO THE BUDGET BOOK

The City of Margate's budget document represents the entire City. It is divided into the following main sections:

- ❖ Table of Contents
- ❖ Introduction
- ❖ Budget Summaries
- ❖ Financial Summaries
- ❖ Departmental/Fund Information
- ❖ Capital Improvement Program
- ❖ Appendix



TABLE OF CONTENTS

The Table of Contents (TOC) outlines the sections and subsections of the Budget Book. The TOC is interactive and hyperlinked to each page, that in turn reverts back to the TOC.

INTRODUCTION

The Introduction section begins with a city-wide organizational chart, a broad description of the history, location, maps, city statistics, demographics, and general information that gives the reader an initial welcome to the City of Margate. Most notable, the City Manager's Budget Message discusses the key issues impacting the budget and outlines major budgetary changes from the prior year.

BUDGET SUMMARIES

The Budget Summaries section contains the financial and budgetary policies of the City. It also provides information about the budget process, budget calendar, and staffing levels.

READER'S GUIDE TO THE BUDGET BOOK (CONTINUED)

FINANCIAL SUMMARIES

The Financial Summaries section contains the City's fund descriptions detailing each fund and its purpose. In addition, summary budgets; charts by fund, department, and function; and annual debt service information are included in this section.

DEPARTMENTAL/FUND INFORMATION

The Departmental/Fund Information section contains budgets by fund/department detailing financial information, resources and requirements with two years of actual, prior year amended budget as of April 25, 2020 and the current year budget of each organizational unit within the City.

An organizational chart, position summary, performance measures and goals by department/division are also included in this section.

CAPITAL IMPROVEMENT PROGRAM (CIP)

The Capital Improvement Program (CIP) section contains the five-year CIP plan for acquisition of assets or construction of major capital facilities or projects.

APPENDIX

The Appendix is the final section of the budget document and contains:

- 💡 Job Classifications/Salary Ranges
 - 💡 A listing of salary ranges and position titles for bargaining/non-bargaining units.
- 💡 Glossary
 - 💡 A summary of acronyms and terms used throughout the book.



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DISTINGUISHED BUDGET PRESENTATION AWARD



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Margate

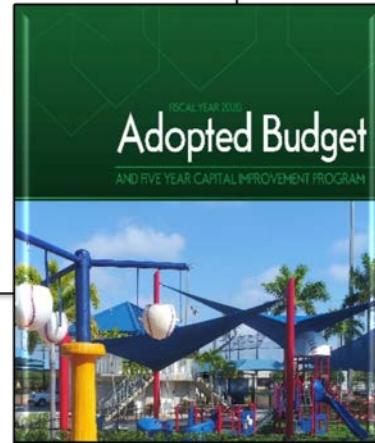
Florida

For the Fiscal Year Beginning

October 1, 2019

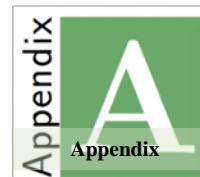
Christopher P. Morill

Executive Director



- The Government Finance Officers Association (GFOA) presented the Distinguished Budget Presentation Award to the City of Margate, Florida for its annual budget for the fiscal year beginning October 1, 2019. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, operations guide, financial plan, and communications device. The award is valid for a period of one year only. This is the third time the City of Margate has received this award.
- This current budget continues to conform to the program requirements and will be submitted to GFOA to determine its eligibility for another award.

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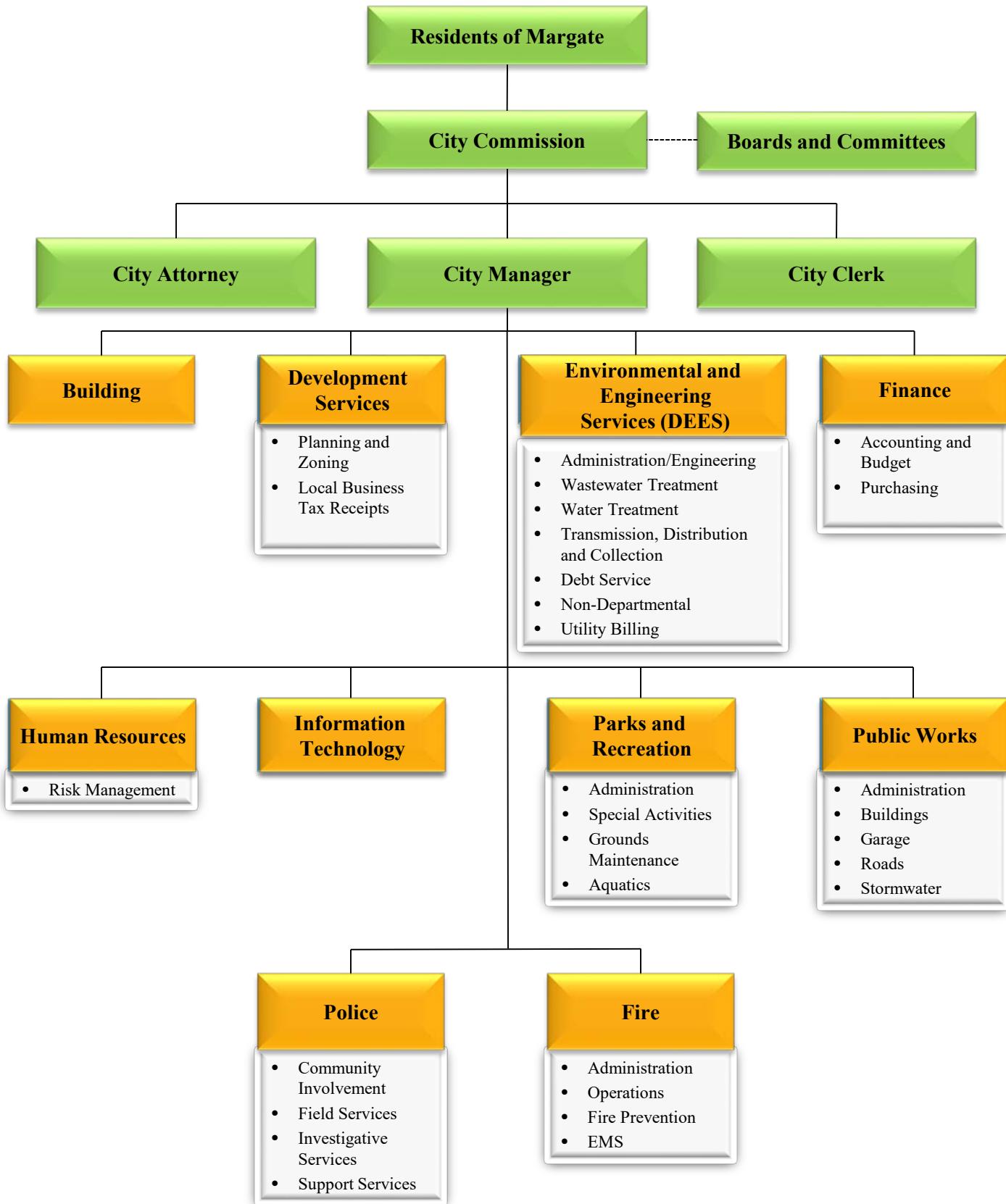
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CITY-WIDE ORGANIZATIONAL CHART





ELECTED AND APPOINTED OFFICIALS

CITY COMMISSION

Tommy Ruzzano, Mayor
Arlene R. Schwartz, Vice Mayor
Antonio V. Arserio, Commissioner
Anthony N. Caggiano, Commissioner
Joanne Simone, Commissioner

CITY MANAGER

Cale Curtis

CITY ATTORNEY

Janette M. Smith, Esq.

CITY CLERK

Joseph J. Kavanagh, MMC

ASSISTANT CITY MANAGER

Larry Vignola

BUILDING DIRECTOR

Richard R. Nixon, CBO

INFORMATION TECHNOLOGY DIRECTOR

James Wilbur, CGCIO

DEVELOPMENT SERVICES DIRECTOR

Elizabeth Taschereau

PARKS AND RECREATION DIRECTOR

Michael A. Jones, CPRP

ENVIRONMENTAL AND ENGINEERING SERVICES DIRECTOR

Curt Keyser, P.E.

POLICE CHIEF

Jonathan Shaw

FINANCE DIRECTOR

Mary Beazley

PUBLIC WORKS DIRECTOR

Mark E. Collins

FIRE CHIEF

Roberto Lorenzo

NORTHWEST FOCAL POINT SENIOR CENTER DIRECTOR

Karin Diaz

HUMAN RESOURCES DIRECTOR

Laurie Meyer

CRA EXECUTIVE DIRECTOR

Cale Curtis

PROFILE OF THE CITY OF MARGATE

The City operates under the City Commission/City Manager form of government. The City Commission consists of the Mayor, Vice Mayor, and three commissioners. The five commission members are elected at-large on a non-partisan basis for a four-year term. Effective with terms beginning November 2012, term limitations for City Commissioners are three consecutive four-year terms. The mayor is elected annually by the members of the City Commission for a one-year term, not to exceed two years in succession. The City Commission determines policy; adopts legislation; approves the City's annual budget; and hires the City Manager, Assistant City Manager, City Attorney, City Clerk, Fire Chief, and Police Chief. The City Manager is responsible for carrying out the policies of the City Commission, overseeing the daily management of the City, and appointing all other department directors.

MARGATE CITY COMMISSION



Commissioner **Anthony N. Caggiano** Commissioner **Joanne Simone** Mayor **Tommy Ruzzano** Vice Mayor **Arlene R. Schwartz** Commissioner **Antonio V. Arserio**

The City of Margate is located in Broward County and is part of the Miami-Fort Lauderdale-Pompano Beach Metropolitan Statistical Area. With a population of 59,116 (Bureau of Economic and Business Research, 2019 Estimates), Margate is the 14th largest of the 31 cities in Broward County. Margate encompasses a nine square mile area of tree-lined streets and 30 miles of canals. The City of Margate is only 7.5 miles from the Atlantic Ocean and approximately 20 minutes from the Fort Lauderdale-Hollywood International Airport and Port Everglades.



The City of Margate was originally created as a municipal corporation in 1955 that was known as the Town of Margate. In 1961, the Town of Margate was incorporated as a City. "Margate" is said to have derived its name from the first three letters of the founder's last name, Jack Marqusee, and the first four letters of gateway, since it was considered a "gateway" to western Broward County.

Jack Marqusee, Founder and Developer of the Town of Margate Margate is widely known for its exceptional hometown quality of life and delivery of excellent municipal services. The City provides a wide

range of services including police and fire protection/emergency medical services (which includes all fire services by contract to the neighboring City of Coconut Creek), water and wastewater services, stormwater services, recreation, public improvements, streets, planning and zoning, and general administrative services. The City boasts 19 parks and recreational facilities including the Calypso Cove Aquatics Facility. In addition to an award winning police department and an ISO Class I fire department, other recognitions and awards include Playful City, USA; Tree City, USA; the National Association of Town Watch's "National Night Out" Award; the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting; the GFOA's Distinguished Budget Presentation Award for FY 2020; and the 2019 Granicus Digital Efficiency Award. In addition, the City has earned the Better Buildings Goal Achiever Award from the Department of Energy for reducing the City's overall energy use intensity by 21.3%.



In 2019, the City of Margate was named the 37th Best City to Start a Small Business by Go.Verizon.com, and the National Council for Home Safety and Security ranked the City as one of the top 50 Safest Cities in Florida.

The City is pursuing long-term economic growth through attracting new businesses, supporting

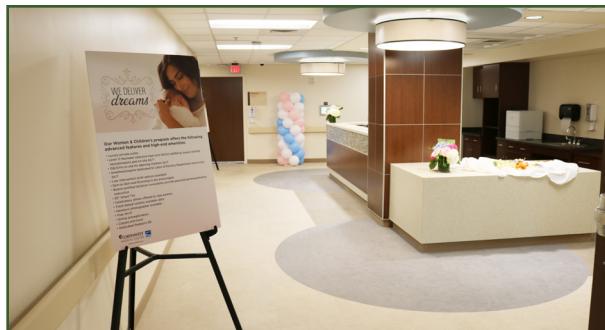


improvements to existing businesses, providing exceptional recreational/cultural opportunities, and building a positive image for the community where people can live, work, shop, and enjoy entertainment in one central location. Major employers include Northwest Medical Center, the City of Margate, JM Lexus, Arrigo Dodge and Broward County Schools.

The City is financially accountable for two blended component units which consist of the Northwest Focal Point Senior Center (Senior Center) and the Community Redevelopment Agency (CRA). The Senior Center is a special district located in Margate that provides support services (including special services for those with physical and/or cognitive impairments) to adults age 60 and older residing within the City, as well as Broward County. Some of the programs and services provided by the Senior Center include transportation, eldercare advocate program, individual and group counseling, Emergency Home Energy Assistance for the Elderly Program (EHEAP), the Serving Health Insurance Needs of Elders (SHINE) program, and nutritional meals. The wide array of activities available include arts and crafts, live musical entertainment, fitness classes, bingo, discussion groups, day trips and much more. The Senior Center funds its operations through grants from various governmental and charitable agencies, as well as in-kind services from the City.



City of Margate's Annual Senior Games



Northwest Medical Center's maternity and surgical unit

The CRA is a special district created in 1996 by the Margate City Commission to create and sustain safe, attractive neighborhoods and vibrant commercial districts. The Margate City Commission serves as the board governing both the CRA and the Senior Center.

The CRA and the Senior Center are included in the Comprehensive Annual Financial Report (CAFR) as blended component units; however, they are listed separately for budget purposes. Florida Statute 189.016(5), states that "the proposed budget of a dependent special district must be contained within the general budget of the local governing authority to which it is dependent and be clearly stated as the budget of the dependent district. However, with the concurrence of the local governing authority, a dependent district may be budgeted separately. The dependent district must provide any budget information requested by the local governing authority at the time and place designated by the local governing authority." Their budgets are approved by resolution by each of their own boards.





Timeline

1955: Margate was created as a municipal corporation called the Town of Margate. Victor H. Semet was elected as the first Mayor. The Town of Margate was later incorporated as a City in 1961.

1965: The City purchased two ladders for \$262 to assist the volunteer fire department. The City of Margate now boasts an ISO Class I fire department that services both Margate and Coconut Creek.

1971: Margate's first hospital opened in 1971 on Margate Boulevard. The City is now home to Northwest Medical Center, one of its major employers.

1976: The City offered swim lessons at Royal Palm Pool, which was purchased by the City in 1965, to preschool children for \$13 per course.

1986: Margate voters approved funding of a new Governmental Center.

1996: Margate City Commission created the Community Redevelopment Agency (CRA), a dependent special district pursuant to Florida Statute Chapter 163, Section III, to carry out community redevelopment activities.

2005: City celebrates its 50th Anniversary with international star, singer, and actress, and longtime Margate resident, Kaye Stevens. The City later built Kaye Stevens Park.

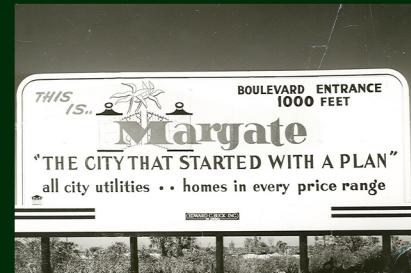
2016: The City of Margate Parks and Recreation Department opened its first Fitness Park at Rock Island Road and NW 6th Court.

2017: The Margate-Coconut Creek Fire Department's Advanced Life Support (ALS) team won the Florida Cup, making it the 3rd time the team has won the Cup in six years.

2018: The City received the first prestigious Government Finance Officers Association Distinguished Budget Presentation Award for fiscal year beginning October 1, 2017.

2018: On November 6, 2018 the electors of the City approved the issuance of general obligation bonds, not to exceed \$10,000,000, to finance the costs of acquiring, constructing, equipping, renovating, replacing and improving parks and recreation projects. The Bonds were issued on April 30, 2019.

2019: The official ribbon cutting celebrating the new baseball-themed splash pad at the Margate Sports Complex was held on Challenger Baseball Opening Day.



Margate Billboard



NW Medical Center New Surgical Unit



Kaye Stevens Park



Splash Pad at Margate Sports Complex

City of Margate Statistics and Demographics

Date of Incorporation:	May 30, 1955
Form of Government:	Commission-Manager
Approx. Area (including water):	9.2 square miles
FY 2021 Total Budget:	\$166,083,370



CITY DEMOGRAPHICS

Population (BEBR 2019):	59,116
Median Age*:	45.8
Median Household Income*:	\$45,667
Average Household Size*:	2.56
Married Households*:	9,130
Families Households*:	13,437
Registered Voters**:	36,907

PUBLIC SAFETY

Police Stations (#):	1
Substations (#):	3
Certified Police Officers:	117
Non-Sworn Police Personnel:	42
Margate Fire Stations:	3
Fire Suppression Units (#):	6
Fire Rescue Vehicles (#):	7
Fire Department Staff:	128



SOURCES

* U.S. Census

** Broward Supervisor of Elections

*** City of Margate FY 2019 CAFR

**** City of Margate DEES

UTILITY SYSTEM ****

Active Water Accounts (FY 2019):	16,992
Capacity Per Day (thousand gallons)	
Water:	13,500
Wastewater Treatment:	10,100
Miles of Water and Sewer Mains	
Water:	213
Wastewater Treatment:	179
Fire Hydrants:	1,997
Lift Stations:	55

PUBLIC SCHOOL ENROLLMENT

Atlantic West Elementary:	690
Liberty Elementary:	968
Margate Elementary:	1,042
Margate Middle:	1,256
<i>Enrollment data from Broward County Public Schools</i>	

MAJOR EMPLOYERS ***

Global Response Corp.:	1,800
Northwest Medical Center:	1,180
City of Margate:	520
JM Lexus:	450
Broward County Schools:	414



**City of Margate
Location**



GEORGIA

ATLANTIC OCEAN

GULF OF MEXICO

Margate

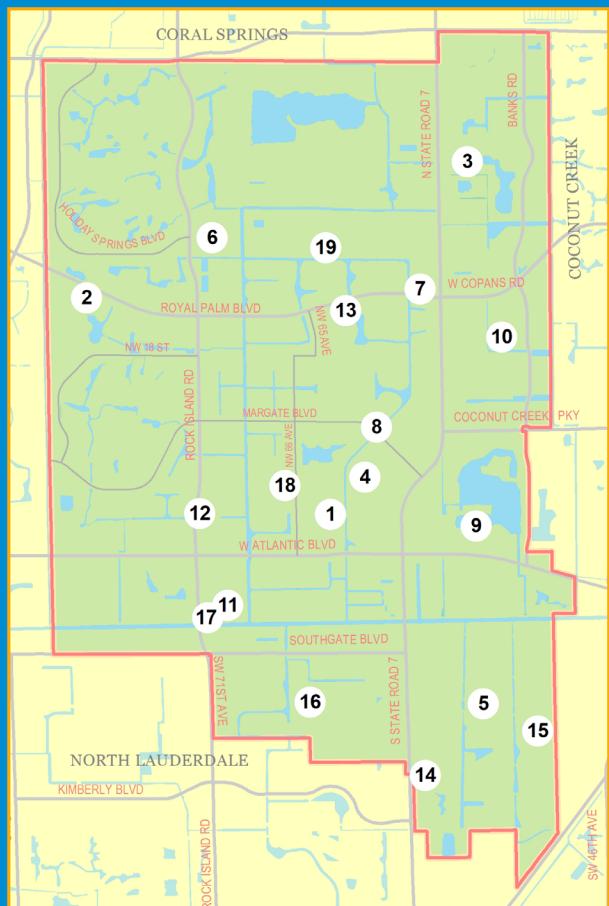
Main City Facilities

<i>City Hall/ Police Headquarters</i>	<i>5790 Margate Boulevard</i>
<i>Building Department/DEES*</i>	<i>901 NW 66th Avenue</i>
<i>Public Works</i>	<i>102 Rock Island Road</i>
<i>Fire Administration</i>	<i>1811 Banks Road</i>
<i>Parks and Recreation</i>	<i>6199 NW 10th Street</i>

Main Phone Number: (954) 972-6454
Hours of Operation: Monday-Friday 8 a.m.-6 p.m.

**Department of Environmental and Engineering Services*

Parks/Recreational Facilities Map



Parks and Facilities

1. Andrews Field at Margate Middle School, 500 NW 65 Avenue
Lighted baseball/softball field, cricket field, and soccer/football field
2. Centennial Park, 7800 Royal Palm Boulevard
Playground, full basketball court, handicap accessible picnic area, and open play area
3. Coral Gate Park, 5650 NW 29 Street
Lighted tennis courts, pavilions, half basketball court, playground, walking trail and restrooms
4. David Park and George Mudd Playground, 6199 NW 10 Street
Community center, senior center, library and playground
5. Ed Greenwald Park, 5235 SW 5 Street
Passive park, green space
6. Firefighters Park, 2500 Rock Island Road
Lighted tennis courts, lighted full basketball courts, Safety Town, concession/restrooms, pavilions, playground, exercise trail, soccer rink, sand volleyball and game room, **pickleball courts and dog park**
7. Kaye Stevens Park, 5825 Royal Palm Boulevard
Picnic area, swinging benches, fishing area, and walking trail
8. Legacy Park, 1400 West River Drive
Boat launch, swinging benches, historical information, and gazebo
9. Lemon Tree Lake Park, 426 Lakeside Drive
Pavilion, swinging benches, and boat launch
10. Margate Sports Complex, 1695 Banks Road
Lighted baseball/softball fields, playground, splash pad, pavilions, batting cages, and walking trail with fitness stations
11. Oriole Park, 7055 NW 1 Street
Lighted baseball/softball field, and lighted football/soccer field
12. Rock Island Fitness Park, 7100 NW 6 Court
Outdoor exercise equipment, ADA accessible equipment, and lighted pavilion cover
13. Royal Palm Park/Calypso Cove Aquatic Facility, 6200 Royal Palm Boulevard
Park: Half basketball courts, playground, pavilion and fishing dock
Calypso Cove: Plunge pool; zero-entry pool water playground; lap pool; concessions; complimentary shade umbrellas/lounge chairs; community room for party rental; group and individual swim lessons
14. Serino Park, 5600 SW 8 Court
Playground, walking trail, pavilion and open play area
15. Southeast Park, 655 SW 50 Avenue
Soccer fields, pavilion, concession/restrooms and playground
16. Southgate Park, 425 SW 64 Avenue
Full basketball court, playground, and open play area
17. Veterans Memorial Park, 7044 NW 1 Street
Boat launch, pavilion, and fishing dock
18. Vinson Park, 955 NW 66 Avenue
Lighted baseball/softball fields, lighted batting cages, concession/restrooms and playground
19. Winfield Park, 6400 Winfield Boulevard
Boat launch, playground, swinging benches, half basketball court and fishing area



CITY OF MARGATE - SPECIAL EVENTS



National Night Out – Margate Sports Complex, 1695 Banks Road

National Night Out is an annual event designed to heighten crime and drug prevention awareness and strengthen neighborhood spirit through police-community partnerships.



Sounds at Sundown - Margate Boulevard and Highway 441 (State Road 7) *



The Sounds at Sundown concert series is a free event that takes place several times throughout the year from 5 p.m. to 10 p.m. at the corner of Margate Boulevard and Highway 441(State Road 7). Attendees enjoy live music, artists/crafters, and food trucks serving up delicious snacks, meals and desserts. Attendees have an opportunity to relax, dance, sing, and enjoy the live entertainment and food.



Spring Clean Up and Garage Sale – Oriole Park, NE corner of NW 1st Street and Rock Island

The Spring Clean Up and Garage Sale gives residents a great opportunity to clean out their garages and closets and turn unused items into cash.



Senior Games – NW Focal Point Senior Center/Various Parks



This popular program, endorsed by the Governor's Council on Physical Fitness and Amateur Sports, boasts several hundred seniors participating annually and has a variety of events planned to appeal to everyone's area of interest. Outdoor events include horseshoes, shuffleboard, golf putting, basketball, petanque and bocce. The games also feature indoor events such as Wii Bowling, Wii Table Tennis, billiards and bowling.



CITY OF MARGATE - SPECIAL EVENTS (CONTINUED)

Springtime Egg Hunt - Margate Sports Complex, 1695 Banks Road



Children ages eight and under are invited to the City's Spring Egg Hunt. Cameras are encouraged for a photo with Peter Rabbit. This event is held at Margate Sports Complex and is free and open to Margate residents.



Memorial Day Ceremony - Veterans Memorial Park, 7044 NW 1st Street



The City of Margate honors the men and women who paid the ultimate price for our country. The ceremony includes honorary presentation of colors, tributes to our soldiers, and patriotic performances.



Margate Citizens Academy (MCA) – Various locations throughout the City

MCA is an eight week interactive program that gives an up-close look at the City of Margate's day to day operations and local government as a whole. The MCA is free and open to Margate residents and business owners eighteen years and older. The goal of MCA is to help citizens become more knowledgeable and engaged in the City of Margate operations.



Fishing Clinic – Veterans Memorial Park, 7044 NW 1st Street

The Fishing Clinic is an event for children ages 12 and under to receive hands-on demonstrations of fishing techniques. This is a great opportunity for the youth to learn about the sport of fishing and to go fishing with experts. All fishing equipment and supplies are provided. The Clinic is presented by the City of Margate Parks and Recreation Department, Community Emergency Response Team, and the Youth Environmental Alliance.



CITY OF MARGATE – SPECIAL EVENTS (CONTINUED)

Mayor's Fitness Challenge – Margate's Public Elementary Schools



An event hosted by the Mayor where students test their fitness level by competing in activities, such as running, jump rope, and obstacle courses. Each participant receives a Mayor's Fitness Challenge t-shirt and a certificate. First to third place finishers receive medals.



Fourth of July Parade and Fireworks - Margate Boulevard and Highway 441 (State Road 7) *

The City of Margate and the Margate CRA host the annual 4th of July Parade and Fireworks Celebration. The parade goes down Margate Boulevard followed by the fireworks show at night.



Movies in the Park – Margate Sports Complex, 1695 Banks Road



Movies in the Park features free outdoor movie screenings for the entire family. The event usually takes place on Saturdays throughout the year.



Dive in Movie – Calypso Cove Aquatics Facility

Attendees hang out, relax, or splash around in the Calypso Cove Pool while watching a movie.

CITY OF MARGATE – SPECIAL EVENTS (CONTINUED)



Fall Festival - Margate Sports Complex, 1695 Banks Road

The Fall Festival includes contests (Halloween costume, scarecrow building, barbecue cook-off, pumpkin carving, and chili cook-off); family-friendly activities (line dancing, petting zoo, haunted house, and hay and pony rides); and craft/food vendors.



Student Government Day - City Hall, 5790 Margate Boulevard



The City of Margate sponsors the Student Government Day for the Student Council of Margate Science, Technology, Engineering, and Mathematics (STEM) Magnet Middle School. The event is hosted by the City Clerk's Office. Students spend a day with City officials and staff learning how the City operates, touring City departments, and even running a mock City Commission Meeting.



with City officials and staff learning how the City operates, touring City departments, and even running a mock City Commission Meeting.



Veterans Day Ceremony - Veterans Memorial Park, 7044 NW 1st Street

The Veterans Day Ceremony honors all of the men and women who have fought for our country's freedom.



Winter Festival - Margate Boulevard and Highway 441 (State Road 7) *



The Winter Festival is an event that features Florida style snow, kiddie rides, local group performances, food, and arts/crafts.



*Events funded by the Margate Community Redevelopment Agency

PROPERTY TAX MILLAGE SUMMARY

	FY 2020 FINAL MILLAGE	FY 2021 ROLLED BACK MILLAGE RATE	FY 2021 MILLAGE¹	% INCREASE OVER ROLLED BACK RATE
OPERATING	7.1171	6.7471	7.1171	5.48%
G.O. REFUNDING BOND, SERIES 2016 DEBT SERVICE	0.4422	n/a	0.4263	n/a
G.O. BOND, SERIES 2019 DEBT SERVICE	0.2073	n/a	0.1949	n/a
TOTAL MILLAGE	7.7666	6.7471	7.7383	5.48%

FY 2021 VALUE OF MILL			PROPERTY TAXES AT 7.7383 TOTAL MILLAGE RATE			
Mills	Gross Revenue	Net Revenue (95%)		Taxable Value of Home	No Homestead Exemption	With Homestead Exemptions
1.00	\$3,548,901	\$3,371,456		\$300,000	\$2,321	\$1,935
0.75	\$2,661,676	\$2,528,592		\$250,000	\$1,935	\$1,548
0.50	\$1,774,450	\$1,685,728		\$200,000	\$1,548	\$1,161
0.40	\$1,419,560	\$1,348,582		\$150,000	\$1,161	\$774
0.30	\$1,064,670	\$1,011,437		\$100,000	\$774	\$387
0.25	\$887,225	\$842,864		\$50,000	\$387	\$193
0.10	\$354,890	\$337,146		\$25,000	\$193	\$0

10 YEAR MILLAGE, TAXABLE VALUE, AND REVENUE HISTORY							
Fiscal Year	Tax Year	Operating Millage (Tax) Rate	Debt Service Millage	Total Millage	Taxable Values	Net Revenue (based on operating millage rate) (95%)	% Change in Net Revenue (approx.)
2012	2011	7.7500	0.2392	7.9892	\$2,002,048,157	\$14,740,080	-4.39%
2013	2012	7.5000	0.2365	7.7365	\$2,012,440,807	\$14,338,641	-2.72%
2014	2013	7.3300	0.2293	7.5593	\$2,108,190,790	\$14,680,387	2.38%
2015	2014	6.2761	1.0332	7.3093	\$2,242,395,006	\$13,369,821	-8.93%
2016	2015	6.3402	0.9691	7.3093	\$2,396,696,243	\$14,435,757	7.97%
2017	2016	6.4554	0.6039	7.0593	\$2,575,645,955	\$15,795,484	9.42%
2018	2017	6.5183	0.5410	7.0593	\$2,869,640,091	\$17,769,916	12.50%
2019	2018	6.5594	0.4999	7.0593	\$3,110,532,911	\$19,383,068	9.08%
2020	2019	7.1171	0.6495	7.7666	\$3,327,450,003	\$22,497,705	26.61%
2021 ¹	2020	7.1171	0.6212	7.7383	\$3,548,900,736	\$23,994,987	6.66%

Source: Taxable values from BCPA July Taxable Value Report

¹ FY 2021 millages are proposed rates.

CITY COMPARISONS

MILLAGE RATE and FIRE ASSESSMENT FEE COMPARISON TAX YEAR 2019 for FISCAL YEAR 2020 (Ranked by "Operating revenue per capita")

Municipality	Ranking	AD VALOREM				NON-AD VALOREM	
		FY 2020				Operating revenue per capita	FY 2020 Adopted Single Family Fire Assessment Fee ¹
		Adopted Operating Millage Rate ¹	Taxable Values (July) ¹	Population ²			
Hillsboro Beach	1	3.5000	\$ 1,397,263,406	1,939	\$ 2,522		\$ -
Sea Ranch Lakes	2	7.2500	231,459,848	688	2,439		\$ -
Lauderdale by the Sea	3	3.5000	2,619,629,606	6,236	1,470		129.85
Lazy Lake	4	4.7940	7,528,358	26	1,388		\$ -
Hallandale Beach	5	7.0000	5,805,141,229	39,834	1,020		265.06
Pembroke Park	6	8.5000	744,855,037	6,408	988		\$ -
Southwest Ranches	7	4.6564	1,480,632,023	7,704	895		523.51
Fort Lauderdale	8	4.1193	39,146,442,006	186,220	866		311.00
Hollywood	9	7.4665	17,432,915,720	150,878	863		313.00
Lighthouse Point	10	3.5893	2,493,026,364	10,587	845		134.50
Dania Beach	11	5.9998	4,275,390,819	31,768	807		223.75
Wilton Manors	12	5.9587	1,513,862,086	12,849	702		216.13
Parkland	13	4.4000	5,375,147,571	34,109	693		250.00
Pompano Beach	14	5.1875	13,659,649,028	112,058	632		220.00
Plantation	15	5.8000	9,775,400,180	90,354	628		\$ -
Cooper City	16	6.8102	3,097,143,468	33,991	621		161.28
Deerfield Beach	17	6.0018	7,510,822,767	79,497	567		235.00
Davie	18	5.6270	10,297,374,227	104,249	556		206.00
Miramar	19	7.1172	10,320,547,001	138,837	529		398.23
Sunrise	20	6.0543	7,789,046,891	93,365	505		229.50
Coconut Creek	21	6.5378	4,419,796,637	58,742	492		186.79
Coral Springs	22	5.8732	10,755,584,476	129,067	489		227.82
Oakland Park	23	6.0880	3,529,609,075	45,576	471		199.00
Tamarac	24	7.2899	4,125,766,354	65,377	460		350.00
Pembroke Pines	25	5.6736	13,532,176,654	168,023	457		282.38
Weston	26	3.3464	8,921,430,142	67,314	444		472.76
Margate	27	7.1171	3,327,450,003	59,116	401		300.00
Lauderhill	28	8.9898	2,841,895,366	72,410	353		488.00
West Park	29	8.5000	597,644,413	15,197	334		469.35
Lauderdale Lakes	30	8.6000	1,274,993,668	36,714	299		333.84
North Lauderdale	31	7.4000	1,608,887,976	45,207	263		228.00

Source :

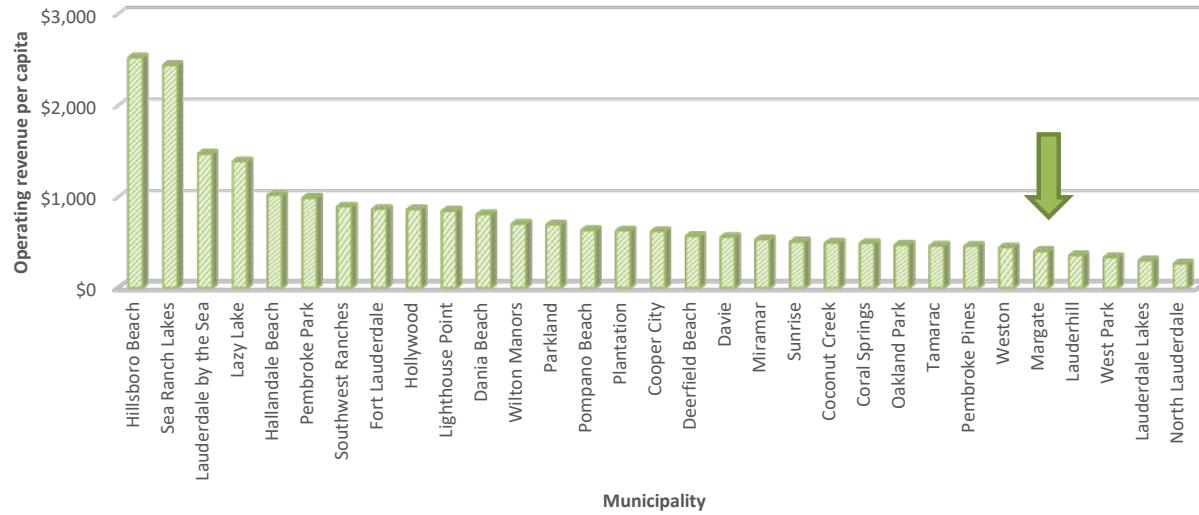
¹ - Broward County Property Appraiser (BCPA) July values. There were no fire assessment fees listed for Sea Ranch Lakes, Hillsboro Beach, Lazy Lake, Pembroke Park, and Plantation.

² - Bureau of Economic and Business Research

CITY COMPARISONS

MILLAGE RATE and FIRE ASSESSMENT FEE COMPARISON
TAX YEAR 2019 for FISCAL YEAR 2020
(Ranked by "Operating revenue per capita")

MUNICIPALITIES - FY 2020 OPERATING REVENUE PER CAPITA



Operating revenue per capita measures the revenue earned per person in each municipality. The City of Margate's operating revenue per capita for FY 2020 was \$401, with a ranking of 27 out of the 31 municipalities in Broward County.

CITY COMPARISONS (CONTINUED)

The City of Margate is part of the greater Fort Lauderdale metropolitan area. The tri-county area consists of Palm Beach, Broward and Miami-Dade Counties. The following section provides a perspective on the relative populations of some nearby cities, as well as significant comparative cost of service data. This information was obtained from city websites, budget publications and other sources as described below.

Population (BEBR April 1, 2019)	FY 2020 Adopted Budget	\$ Millions
Davie	Sunrise	521.2
Sunrise	Davie	236.4
Deerfield Beach	Tamarac	197.0
Lauderhill	Deerfield Beach	194.8
Tamarac	Lauderhill	190.0
Margate	Margate	161.2
Coconut Creek	Coconut Creek	157.9
Oakland Park	Oakland Park	92.6

FY 2020 Operating Millage Rates (BCPA 2019)	Final Millage Rates
Lauderhill	8.9898
Tamarac	7.2899
Margate	7.1171
Coconut Creek	6.5378
Oakland Park	6.0880
Sunrise	6.0543
Deerfield Beach	6.0018
Davie	5.6270

Incorporated City Area	Sq. Miles
Davie	35.6
Sunrise	18.0
Deerfield Beach	16.5
Tamarac	13.0
Coconut Creek	12.8
Margate	9.2
Lauderhill	8.6
Oakland Park	8.0

City of Margate



FY 2020
Adopted Budget
AND FIVE YEAR CAPITAL IMPROVEMENT PROGRAM

**FY 2020
Adopted
Budget:
\$161.2**



FY 2020 Operating
Millage Rate:
7.1171



Population:
59,116



Area:
9.2 square miles



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Strategic Plan



OUR VISION

Margate is a great, inclusive community that offers all family generations, a unique sense of place, a safe community, livable neighborhoods and fun opportunities.

OUR MISSION

Our mission is to provide exceptional municipal services that create a great place to live, are financially responsible, provide great customer service and seek positive community involvement.

OUR VALUES



INTEGRITY



TEAM



PROFESSIONAL



RESPONSIBLE/
ACCOUNTABLE



COMPASSION

Strategic Plan

Through a strategic planning process, the City Commission identified and prioritized four City-wide goals. In order to accomplish these goals, City staff developed an Action Plan that outlines and measures key implementation tasks.

GOAL 1 MARGATE – A GREAT PLACE TO PLAY AND ENJOY

1. Enhance family-friendly community events and festivals.
2. Develop and institute a program promoting sponsorships for parks, programs and events.
3. Update recreational programs responsive to recreational/leisure trends and residents' needs.
4. Enhance and augment parks and recreational facilities to respond to new emerging sports and leisure activities.
5. Expand and enhance senior programs and services.
6. Support, maintain and enhance community walkability/bikeability.

GOAL 2 GREAT SUBURBAN CITY IN BROWARD COUNTY

1. Plan, develop and promote Downtown Margate as a community destination.
2. Revitalize, redevelop and repurpose aging commercial centers and properties.
3. Protect community integrity through effective zoning and code compliance.
4. Maintain and improve an efficient stormwater management and drainage system.
5. Redevelop/revitalize major transportation corridors.



Strategic Plan

GOAL 3

FINANCIALLY SOUND CITY PROVIDING EXCEPTIONAL SERVICES VALUED BY THE COMMUNITY

1. Provide a timely response to every call for service regardless of whether emergency or non-emergency.
2. Deliver exceptional City services in a cost effective and efficient manner.
3. Provide sufficient resources to support and deliver well-defined City services and exceptional levels of service.
4. Maintain and upgrade City facilities and infrastructure through an ongoing community reinvestment program and process.
5. Promote resident understanding of City government, finances and services through transparency, education and proactive communication.
6. Upgrade information technology systems – hardware and software.

GOAL 4

HIGH PERFORMING CITY TEAM PRODUCING RESULTS FOR THE MARGATE COMMUNITY

1. Develop, maintain and utilize multiple platforms to effectively communicate City policies, strategies and protocols to the community.
2. Create a cohesive, multi-faceted City team consisting of the Mayor, City Commission, City managers and City employees working together to promote the welfare of the City and its residents while respecting City hierarchical boundaries and members respective roles.
3. Develop effective performance metrics to evaluate the service performance, value and benefit to the Margate community.
4. Develop and enact best practices for improving City processes and procedures.
5. Define performance standards and hold City managers and employees accountable for their performance, decisions and actions.
6. Actively survey the community incorporating feedback to improve and enhance the quality of City services.



STRATEGIC PLAN
STRATEGIC GOALS LINKED BY DEPARTMENT

DEPARTMENTS	STRATEGIC GOALS			
	Goal 1 Great Place	Goal 2 Great Suburban City	Goal 3 Financially Sound City	Goal 4 High Performing City Team
City Manager	★	★	★	★
Finance			★	★
Human Resources			★	★
Development Services	★	★		
City Clerk			★	
City Attorney	★	★	★	★
Police	★	★	★	★
Fire		★		★
Information Technology			★	
Public Works	★	★	★	★
Parks and Recreation	★	★	★	★
Building	★			★
DEES	★		★	★





Budget Message



September 16, 2020

Honorable Mayor, Vice Mayor, and Members of the City Commission,

It is my pleasure to present to you the City of Margate's Fiscal Year (FY) 2021 Annual Operating and Capital Improvement Program Budget. This budget seeks to continue to build on many of the long range objectives, visions and policy directives that the Mayor and Commission have charged staff with implementing to ensure that the City continues to grow, remains financially strong, promotes a positive economic environment, and provides safety for citizens and visitors.

BUDGET OVERVIEW

The preparation of the budget document is a continued commitment to a planned and professional process of developing a budget that will address both current and future issues facing the City. It also demonstrates the City's assurance to provide adequate service levels and the necessary justification to support all expenditure requests.

As the City looks toward the future, it is necessary to strategically and carefully weigh citizen expectations against financial impacts, both positive and negative. This budget seeks to establish a responsible expenditure/expense plan supporting the City Commission's strategic priorities which include various increases in several funds and programs. However, with each new project, service, or enhancement, budget increases to expenditures/expenses exceed revenue growth. Staff will continue to strive to provide exemplary service while maintaining one of the lowest values for operating revenue per capita in the County, as shown on the chart on page 15.

For FY 2021, the total budget for all funds is \$166,083,370. The total millage rate for FY 2021 is 7.7383, a 0.0283 decrease from the total millage rate for the FY 2020 budget. This millage rate includes a 0.6212 debt service millage for voter approved bonds. There was no increase in the fire assessment fee for FY 2021.

FY 2021 Total Budget	• \$166,083,370
FY 2021 General Fund Budget	• \$73,973,730
FY 2021 Millage Rate	• Total Millage - 7.7383 (includes 0.6212 for debt service)
Fire Fee	• \$300 (same as FY 2020)

City Manager's Office

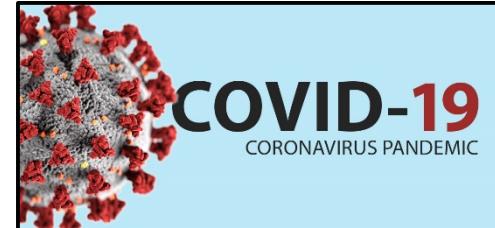
5790 Margate Boulevard, Margate, FL 33063 • Phone: (954) 935-5300 • Fax: (954) 935-5304

www.margatefl.com • citymanager@margatefl.com

MAJOR INITIATIVES/PRIORITIES

COVID-19 (CORONAVIRUS PANDEMIC)

- ➲ The Coronavirus Pandemic is projected to impact City revenues, as well as expenditures.
- ➲ Staff's analysis has led to the determination that State Shared Revenues (Sales Tax, Half Cent Sales Tax), Recreation Fees, Police Court Fees, and Ambulance Transport fees will see some of the largest impacts.
- ➲ The potential increase to expenditures will be absorbed in proposed budgets or handled with a budget amendment, as necessary, with an expected use of reserve funds to cover any deficits.



PARKS AND RECREATION GENERAL OBLIGATION (G.O.) BONDS

- ➲ Consensus was given at a Commission Workshop to rank Southeast Park as the number one priority once bond proceeds were received. Renovations to the park were substantially completed in 2020. Improvements included conversion of two natural grass soccer fields to two artificial turf soccer fields and the installation of a new soccer-themed playground with Americans with Disabilities Act surfacing. Additional amenities such as bleachers, goals and other park furnishings were also installed.
- ➲ The conversion of existing sports field lighting systems to LED systems was re-prioritized by the Commission to start immediately in FY 2020. The procurement, design, permitting and installation of this project was turn-key from the manufacturer. The lighting systems were installed at Southeast Park and the Margate Sports Complex. The new technology provides for increased photometric light levels with a smart control link that allows the Parks and Recreation Department to program the schedule remotely and also receive alerts if fixtures need attention.
- ➲ Expansion of the Calypso Cove Aquatic Facility was also a priority for the bond proceeds. One of the City's continuing services engineering firms was tasked with developing the design criteria that would be needed to solicit the design/build Request for Proposals (RFP). Once the criteria are complete, a workshop will be scheduled prior to the end of 2020 for additional discussion.
- ➲ The design/build for the improvements to Vinson Park was awarded in February. Renovations include the installation of a new playground with shade and safety surfacing, a new water feature, upgrades to the existing concession building, replacement of the batting cages and dugouts, and other general park improvements. The design portion of the project will be complete before the end of FY 2020, and construction should commence by October 2020.
- ➲ Design for Oriole and Centennial Park renovations started in FY 2020. This process should be complete by the end of the fiscal year, with construction expected to begin in FY 2021.



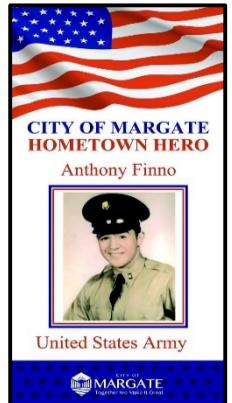
DOG PARK – GRAND OPENING

- 📍 Margate's first Dog Park opened in 2020 with many residents in attendance to celebrate this City project completion.
- 📍 The two-acre Dog Park located on Rock Island Road, just south of Firefighters Park, has separate fenced off areas for small and large dogs, shade shelters, drinking fountains, and a dog wash area.



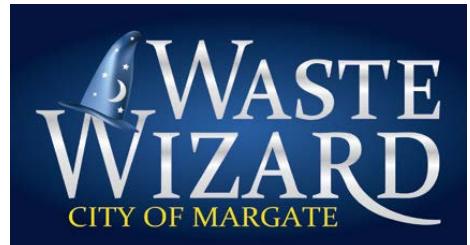
MILITARY TRIBUTE BANNER PROGRAM

- 📍 Commission – The Military Tribute Banner program was created to recognize and publicly honor local veterans and/or active service members in the United States Armed Forces or in memoriam of loved ones who served.
- 📍 The unsung heroes (active duty military personnel and veterans) should either reside or have an immediate family member that resides in the City of Margate. City of Margate employees may also participate.
- 📍 The banners are displayed on light poles along Margate Boulevard.



CITY MANAGER

- 📍 The City Manager's Office worked with the Commission and departments to develop a new Strategic Plan.
- 📍 The City launched the High School Graduate Banner Program to celebrate the Class of 2020.
- 📍 The Communications and Marketing team achieved the 10,000 “like” milestone on Facebook.
- 📍 The Recycle Right educational campaign with mascot Willie the Wizard was developed.
- 📍 The department coordinated the 2020 Census outreach to residents.
- 📍 The City Manager's Office managed the ongoing coordination of Margate's COVID-19 response.



FINANCE

- 📍 In September 2019, the Government Finance Officers Association (GFOA) awarded the City a Certificate of Achievement for Excellence in Financial Reporting for its Comprehensive Annual Financial Report (CAFR) for FY ended September 30, 2018. The City has received this award for the 31st consecutive year.
 - The Certificate of Achievement award is given to a government for developing an easily readable and efficiently organized CAFR that satisfies both generally accepted accounting principles and applicable legal requirements.



- The September 30, 2019 CAFR has been sent to GFOA to determine its eligibility for the award. Due to COVID-19 and the implementation of new software, GFOA has been delayed on reviewing/awarding the certificate for FY 2019 CAFRs.
- 💡 In July 2020, the City received the GFOA Distinguished Budget Presentation Award for the third time for the FY 2020 Adopted Budget Book.
 - This prestigious award is a major achievement for the City.
 - To receive the award, the City had to meet nationally recognized requirements for an effective budget presentation.

HUMAN RESOURCES

Fiscal Year 2021:

- 💡 The department expects a reduction of risk management expenses through consolidation of insurance vendors.
- 💡 The City will continue ongoing health initiatives to keep employees safe and well.
- 💡 There will be a transition of hiring, onboarding and training practices to virtual platforms.
- 💡 The department anticipates publishing an Employment Guide containing updated policies and rules for staff.
- 💡 The City anticipates continued success with collective bargaining agreement negotiations.
- 💡 The department will work with the City Attorney to revise the City's Code of Ordinances regarding personnel.



CITY CLERK

- 💡 Staff continued to work with Departments to manage records, as well as analyze, digitize and/or purge inactive records as per Florida State Statute.
- 💡 Staff launched a new Public Record Request software named JustFOIA to increase efficiency, save time and provide a better experience for customers.
- 💡 The City utilized Virtual Public Meetings to facilitate City business during COVID-19 by leveraging Communication Media Technology (CMT), such as Zoom and Facebook Live, to engage the public during this ever-changing environment.
- 💡 In February 2020, the City was nationally recognized for receiving the 2019 Digital Government Efficiency Award from Granicus, Inc. This is an award for organizations serving as models for government efficiency by using technology to run better, faster and leaner.



DEVELOPMENT SERVICES

With the goal of attracting new businesses and development, the department is constantly looking to expand targeted industries.

- Some of the new businesses/developments celebrated in the City in 2020 include Culver's Restaurant, Northwest Medical Center expansion (79,000 square feet), and underway, Gateway Medical Center, and Goldfish Children's Swim School.
- The City Commission will review the recently updated Future Land Use Element of the City's Comprehensive Plan in August 2020.



FIRE

Fiscal Year 2021:

- The City will be modernizing Station Alerting for firefighters at Station 98.
- The ordering of a new rescue and a quint truck will add to the department's fleet of emergency vehicles.
- Fire Station 58 will begin construction in FY 2021.
- The City continues to replace the aging bunker gear for firefighters.



POLICE

Fiscal Year 2020 Renovations:

- The Training and Transit Center, used to host career development and in-service training for police officers, had various modifications including:
 - upgrade of audio/equipment,
 - new classroom seating and desks,
 - second bathroom addition,
 - creation of a second floor defensive tactics room, and
 - new air conditioner.



Fiscal Year 2021:

- The department will implement a Communications Center.
- The Police Information Services expansion plan will be implemented, including a 24/7 police information window, as well as resuming Police teletype responsibilities currently being outsourced to Coconut Creek.
- Increased security measures will be completed at the Special Services Division, Training and Transit Center, and Special Operations Unit offices, to include required key card access for entry and cameras.



BUILDING

Fiscal Year 2021:

- ➲ The department continues to work on implementing electronic plan review software.
- ➲ The construction of the Building Department expansion is expected to begin.
- ➲ The department plans to initiate the purchase of an on-line/phone application inspection scheduling software during the year.



INFORMATION TECHNOLOGY

Fiscal Year 2021:

- ➲ New IT policies will be implemented to coordinate with standard industry practices utilizing the assistance of a consulting firm.
- ➲ Citywide training and validation will be conducted to detect email, phone, and other communication scams for computer users.
- ➲ A more robust work at home process and policy will be developed.



PUBLIC WORKS

- ➲ The Public Works Department is dedicated to providing quality service to the residents and business owners of the City of Margate.
- ➲ The department will continue to identify other sources of funding to help enhance the stormwater and roads infrastructure of the City.
- ➲ The department will seek additional ways to lower energy costs and maintain the City's status as a leader in the Better Buildings Challenge.
- ➲ The Public Works Department will continue to work hard to maintain a clean and safe working environment for City staff and residents.
- ➲ The Stormwater Utility will maintain its dedication to keeping all waterways clean and free of debris.



PARKS AND RECREATION

- ➲ The Parks and Recreation Master Plan was adopted by the City Commission in January 2016. The Plan provides a thorough assessment, driven by public input, of the City's future needs for recreational programming and infrastructure.



- ⌚ The Plan helped to secure grant funds to expand the scope of two projects, Southgate Park and Blueway Trail Improvements. Both projects were started in FY 2020.
- ⌚ The department completed a major capital improvement project for Firefighters Park, another grant match project. The City was able to satisfy the grant guidelines, and expects to receive a \$200,000 reimbursement.
- ⌚ The Parks and Recreation Department implemented an online recreation software platform that will allow the public to conduct business with the City by using a web based program. Customers can make payments, setup reservations, and fill out surveys from smart phones or computers.



DEPARTMENT OF ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)

Fiscal Year 2020:

- ⌚ Utility Billing relocated to the DEES Administration Building.
- ⌚ Staff continued to follow the adopted Water Main Replacement Plan to replace the City's aging 213 miles of water mains.
- ⌚ Various water mains and wastewater gravity/force mains were replaced throughout the City.
- ⌚ Southgate Sanitary Sewer Force Main Improvements Project was completed.
- ⌚ The City completed conversion of water meters in billing cycle 2 to Automatic Meter Reading (AMR) devices and commenced conversion of cycle 4. By the end of fiscal year 2020, over 12,000 out of 17,006 (70.6%) total accounts will have been converted to electronic reads, reducing manhours to complete these manually.
- ⌚ 18,313 linear feet of vitrified clay pipe sanitary sewer mains were lined.
- ⌚ The C-51 Reservoir project was approved as an alternate water supply source, and permitting through SFWMD has been completed.
- ⌚ Flow meters at all 12 water wells were replaced, as well as flow meters at the two incoming raw water supplies, outgoing finished water supply, and Coral Gate booster station.
- ⌚ The following capital projects were also completed:
 - New restrooms at Southeast Park;
 - New restrooms at Veterans Park and Marina;
 - Rehabilitation of Lift Station 21; and
 - Rehabilitation of raw water wells 1, 3, and 4.



Projects started in FY 2020 and continuing in FY 2021:

- Purchase and installation of new brine tanks at the WTP and the WWTP.
- Construction and installation of new coagulant feed system at the West WWTP.
- Conversion of the remainder of cycle 4 and all of cycle 3 to Automatic Meter Reading devices which will complete the entire service area.
- Recording of critical information to be used in emergency repairs.
- Design of the WTP backwash holding tank.
- Design of an upgraded Supervisory Control and Data Acquisition System (SCADA) to control various components of operations for both Water and Wastewater plants.



- Finalize the implementation and conversion to online permitting and plans review (ProjectDox).
- Continued work with the community and Waste Management to find a viable outlet for the City's recyclable waste.

Fiscal Year 2021:

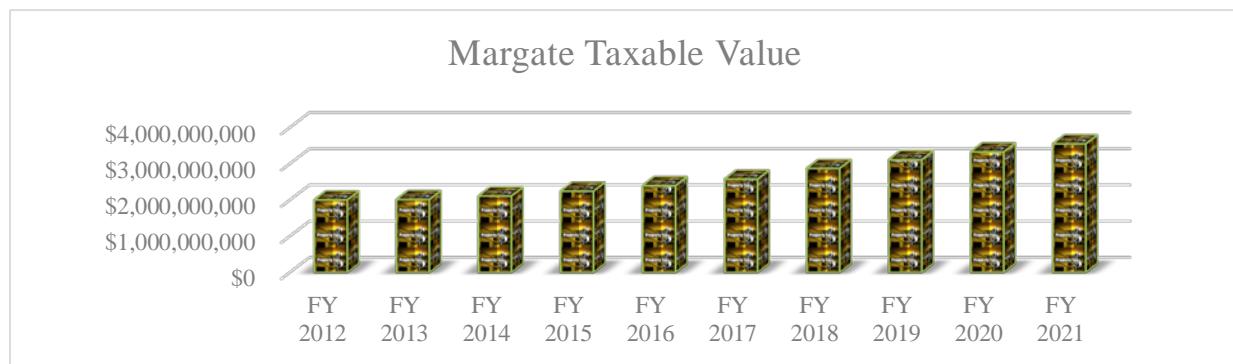
- ⌚ Crews will begin construction to convert the East WWTP from a traditional activated sludge plant to Integrated Fixed-Film Activated Sludge (IFAS), increasing treatment plant capacity and efficiency.
- ⌚ Upgrades to the Water Treatment Plant, including rehabilitating/upgrading eight filter cells used in the water supply purification process, will take place.
- ⌚ Sanitary Sewer I&I (Inflow and Infiltration) Mitigation Program will be initiated in an effort to eliminate or mitigate illicit and unexpected inflows, and shall include smoke testing, identification and disconnection of illegal connections, replacement of broken clean-outs, sealing of manhole structures and chimneys, and lining of pipe, as appropriate.
- ⌚ Continue the raw water well rehabilitation program for two raw water wells.
- ⌚ Design of the rehabilitation of Lift Stations 7, 19, 20, and 23.

ISSUES IMPACTING BUDGET DEVELOPMENT

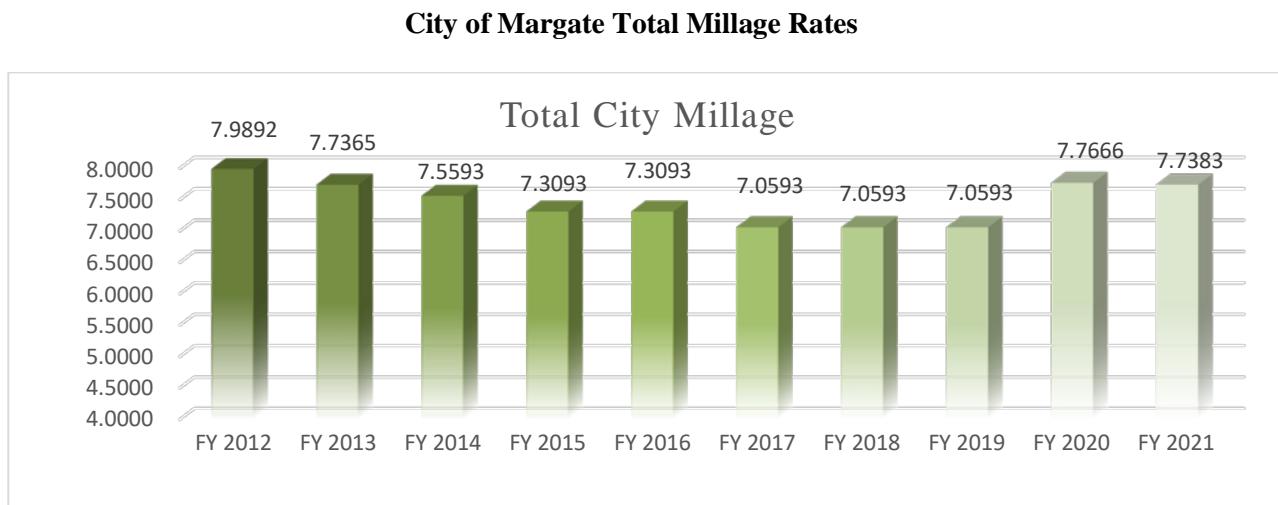
PROPERTY VALUES AND LOCAL ECONOMY

The local economy in Margate continued to show positive signs prior to the onset of the COVID-19 pandemic. The City's taxable value, as provided by the Broward County Property Appraiser (BCPA), is \$3,548,900,736 for FY 2021. This is an increase of 7.9% from FY 2020 (based on July Taxable Value Reports). Property values are established as of January 1st of each year; therefore, there was no impact from the pandemic on the City's values for FY 2021.

City of Margate Taxable Value (Source: BCPA)

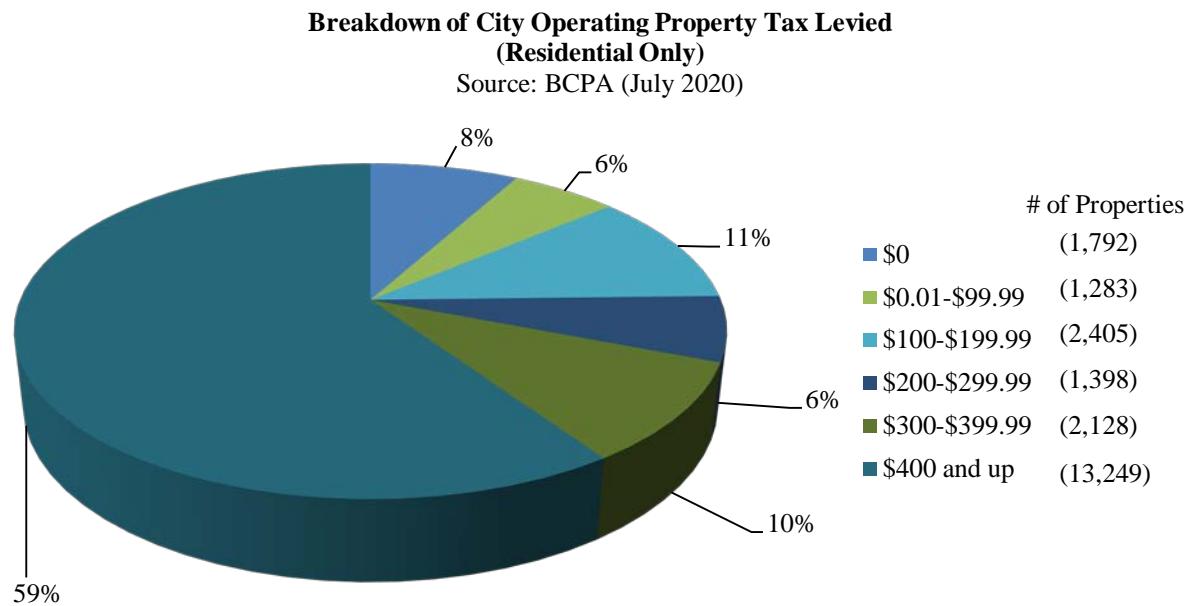


The trend in the total millage rate since FY 2012 is depicted in the following graph:



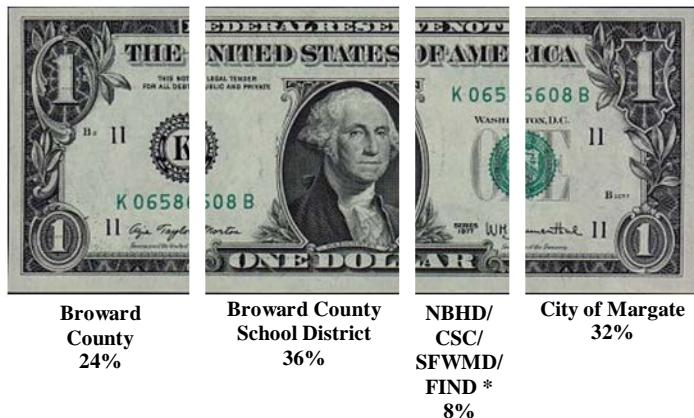
City Property Taxes Levied

According to the Broward County Property Appraiser, the average assessed value of a single family home in Margate is \$171,062. Assuming a \$50,000 Homestead Exemption, the approximate City operating property taxes levied on this property at the current adopted millage rate is \$862. However, of the 22,255 residential properties in the City, approximately 1,792 (8.1%) pay the City of Margate \$0 in City property taxes. In all, 9,006 (40.5%) residential properties pay less than \$400 in City property taxes. The chart below shows the breakdown of City operating property taxes levied on residential properties.



The operating property tax bill on the same homesteaded single family home with an average assessed value of \$171,062 is approximately \$2,717 (based on FY 2020 adopted operating millage rates). The amount

levied in City property taxes makes up only 32% of the total property tax bill as illustrated in the graphic below:



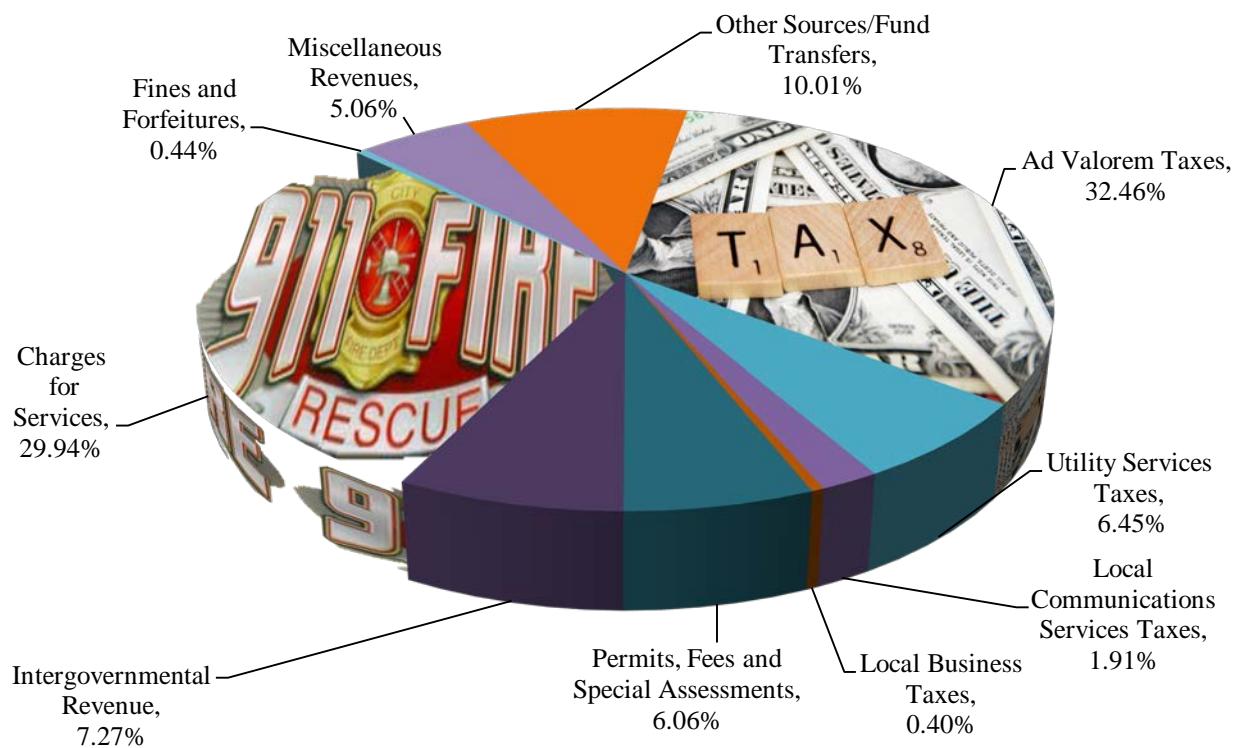
* North Broward Hospital District/
Children's Services Council/ South
Florida Water Management District/
Florida Inland Navigation Division

General Fund

The total General Fund budget for FY 2021 is \$73,973,730, a decrease of 1.2% from the FY 2020 Amended Budget. Property tax revenue is a major revenue source for the General Fund. As stated previously, the total millage rate for FY 2021 is 7.7383. The operating millage rate for FY 2021 of 7.1171 is the same as FY 2020.

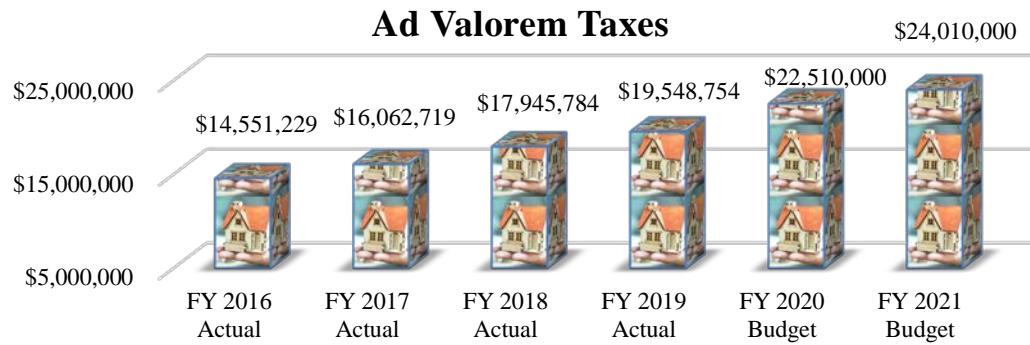
General Fund Revenue

The City's property valuation increased 7.9% in FY 2021 (as discussed earlier), but property taxes make up less than a third of the total General Fund Revenues as shown in the chart below. The increase in property tax revenue has less of an impact on the total revenue for the General Fund than it would in cities that have a larger share of their General Fund Revenues comprised of property taxes.

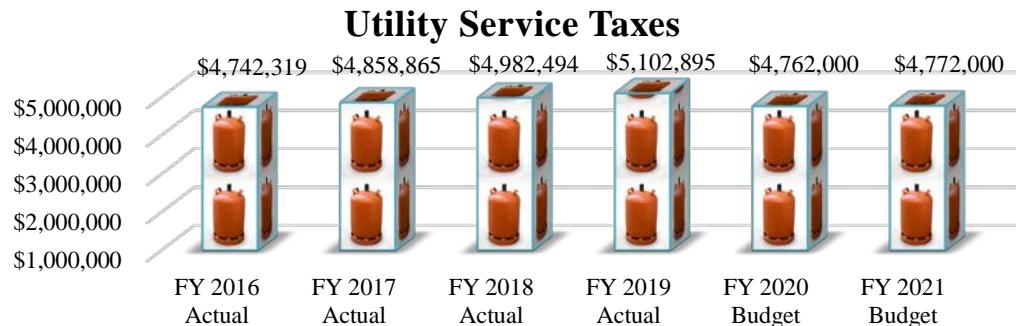


Highlights of major changes in General Fund Revenue include the following:

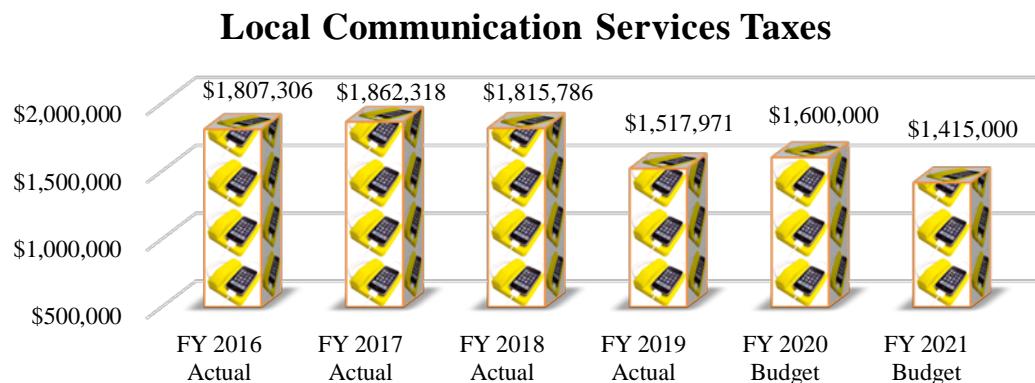
Ad Valorem Taxes have steadily increased since the economy began to recover in FY 2013. Ad Valorem revenues are forecasted based on the July 1st Taxable Value Report produced by the Broward County Property Appraiser. FY 2021 revenues are budgeted to increase by 6.7%, to \$24,010,000. This increase reflects a combination of property value increases, and new construction.



Utility Service Taxes have been relatively steady over the past three years, only increasing an average of 2% per year. That average was used to forecast the slight increase for FY 2021, from \$4,762,000 in FY 2020 to \$4,772,000.

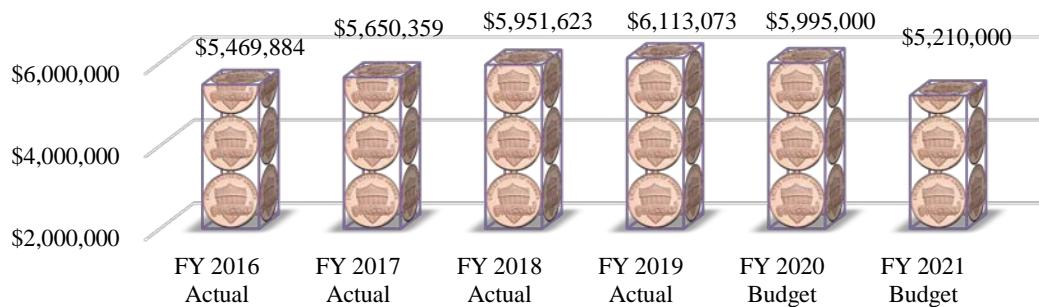


Local Communication Services Taxes have experienced major decreases over the past few years due to legislation that allowed service providers to adjust their allocation of charges based on reasonable estimates. As a result of this and the anticipated impact of COVID-19, revenue is projected to be below budget in FY 2020 and is budgeted to decrease another 11.6% in FY 2021 to \$1,415,000.



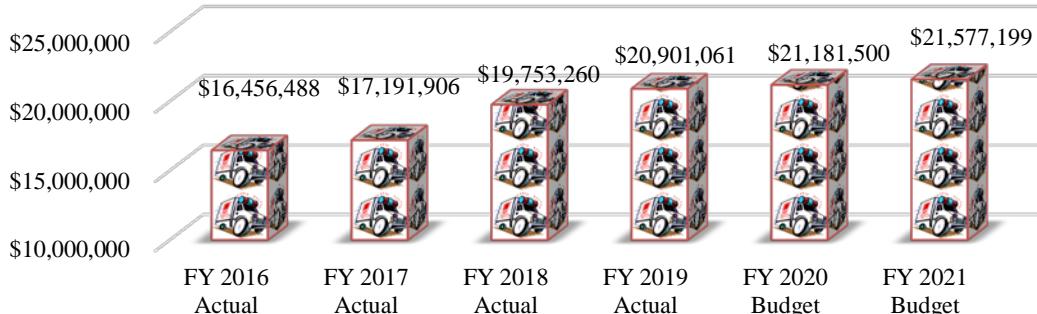
State Shared Revenues are budgeted for a decrease from \$5,995,000 in FY 2020 to \$5,210,000 in FY 2021 (13.1%). This revenue category which is anticipated to be immensely impacted by COVID-19 includes, among other sources, revenue sharing from sales tax (15.7% decrease from FY 2020) and half-cent sales tax revenues (budgeted 12.1% decrease). The State provides revenue estimates, which are typically used in conjunction with past experience to project the budgeted values. Due to the pandemic, the City is solely using the State estimates for FY 2021 for Shared Revenues so that the projections are not influenced by the strong economy of prior years.

State Shared Revenues



Public Safety Revenues are budgeted for an increase from \$21,181,500 in FY 2020 to \$21,577,199 in FY 2021 (1.9% increase). This revenue category includes, among other sources, revenue for Ambulance Transport Fees (budgeted to remain the same as the prior fiscal year), revenue from the Interlocal Agreement for Fire Rescue Service with Coconut Creek (budgeted to increase 1.5% in FY 2021), and Fire Rescue Assessment Revenue (budgeted to increase \$250,000 (2.8%) in FY 2021).

Public Safety Revenues

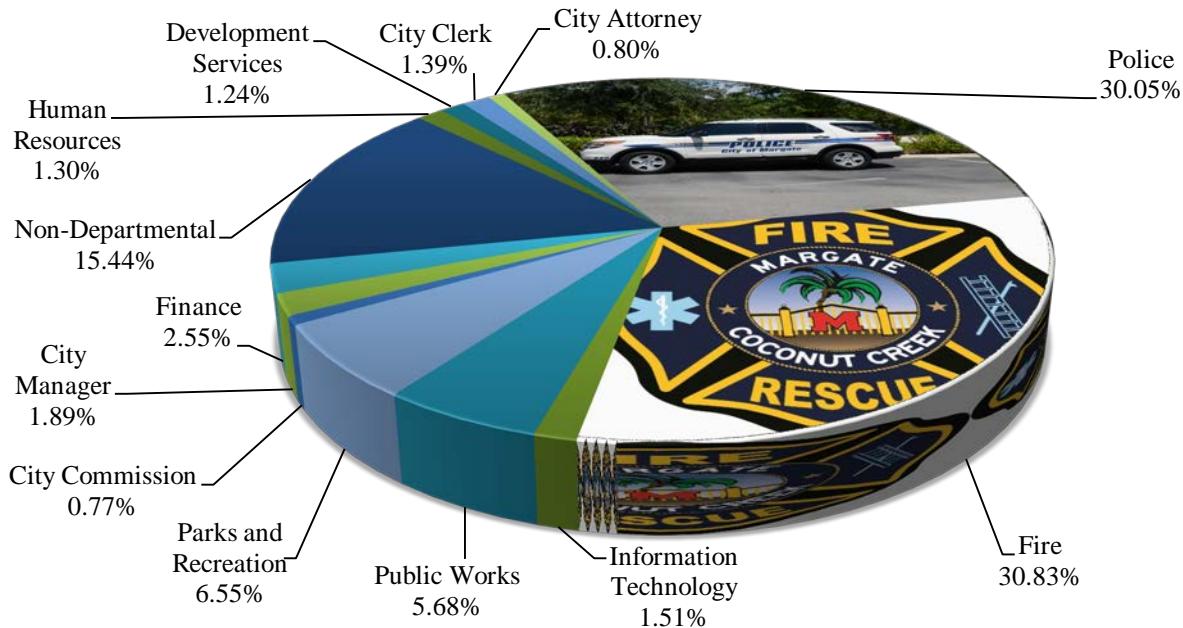


Culture and Recreation Fees are budgeted for a decrease from \$625,400 in FY 2020 to \$558,900 in FY 2021 (10.6% decrease). The City decreased this revenue anticipating many activities will continue to be closed in the first quarter of the fiscal year.

Other Sources/Fund Transfers are budgeted for a decrease from \$8,354,396 amended FY 2020 to \$7,395,537 in FY 2021 (11.5% decrease), primarily due to increases in other revenue sources and a decrease to the overall General Fund expenditure budget. The FY 2021 budget includes a transfer to the General Fund from the Water/Wastewater Operations and Maintenance Fund for a return on investment allocation (\$1,943,462). In order to fund fire vehicles, Fire Department Assigned Fund Balance (\$475,000) and Vehicle Replacement Assigned Fund Balance (\$1,000,000) were used. In addition, the FY 2021 budget includes an allocation from Citizen Project Initiatives Committed Fund Balance (\$10,000) and Tree Preservation Restricted Fund Balance (\$60,000). A transfer from General Fund Unassigned Fund Balance in the amount of \$1,492,678 is also budgeted for FY 2021.

General Fund Expenditures

The following graph shows the percentage of General Fund expenditures for FY 2021 by Department.



Total General Fund Expenditures are \$861,048 lower than the FY 2020 Amended Budget (1.2% decrease). Highlights include:

- ⌚ The following non-departmental expenditures decreased in FY 2021: transfer to the Insurance Fund for insurance charges (workers' compensation and various liability coverages), transfer to the General Capital Projects Fund for capital projects, and the transfer to the Building Fund which was a one-time expenditure to move the Building Department's fund balance from the General Fund to the special revenue fund;
- ⌚ Increase in the required contributions to the Florida Retirement System;
- ⌚ Increase in health insurance costs;
- ⌚ Reclassifications of positions in various departments (including other funds, are shown in the table on page 56);
- ⌚ Addition of six Telecommunications Specialist positions in the Police Department, (new positions in other funds are shown in the table on page 56);
- ⌚ Salary and benefits changes for personnel; and
- ⌚ Funds budgeted for capital outlay in General Fund departmental budgets (\$2,284,000).

OTHER FUNDS

Special Revenue Funds

Recreation Trust Fund

The Recreation Trust Fund accounts for monies collected from cell phone tower agreements. These monies are to be used for development and improvement of recreation facilities. For FY 2021, \$345,000 is being transferred to the General Capital Projects Fund. All other monies collected remain in this fund and are restricted for future development/improvements of recreational facilities.

Roads Fund

The total budget for the Roads Fund for FY 2021 is \$1,992,966. The Roads Fund accounts for gas taxes received from the State of Florida and the local option gas tax, which are all restricted for certain uses (depending on the category of funding).

Building Fund

The FY 2021 Building Fund budget totals \$3,035,766 which includes funding for one new Building Code Compliance Officer and capital funding for inspection software.

Transportation Surtax Fund

The Transportation Surtax Fund is a new fund in FY 2021. The total budget is \$1,750,100 which includes funding for the proposed capital and repair and maintenance projects that were presented to the Metropolitan Planning Organization (MPO) and Broward County.

Grant Funds

The FY 2021 budget includes funds for various housing-related grant programs: Community Development Block Grant (CDBG), Neighborhood Stabilization Program (NSP), and HOME Rehabilitation Program.

Other Special Revenue Funds

Other Special Revenue Funds in the FY 2021 budget include Underground Utility Trust, Police Officers' Training, Federal Forfeiture, State Forfeiture, and Public Safety Impact Fees Funds.

Debt Service Funds

General Obligation Refunding Bonds, Series 2016 Fund

Repayment of the City's General Obligation Refunding Bonds is accounted for in this Debt Service Fund. The General Obligation Refunding Bonds, Series 2016 has principal, interest, and other fees payment of \$1,478,000 for FY 2021 and will be paid off in FY 2037. The debt service millage rate associated with this bond is 0.4263.

General Obligation Bonds, Series 2019 Fund

Repayment of the City's 2019 General Obligation Bonds for Parks and Recreation projects is accounted for in the General Obligation Bonds, Series 2019 Fund. The General Obligation Bonds, Series 2019 has principal, interest, and other fees payment of \$657,650 for FY 2021 and will be paid off in FY 2039. The debt service millage rate associated with this bond is 0.1949.

Capital Project Funds

General Capital Projects Fund

The General Capital Projects Fund includes the first year of the five year projected Capital Improvement Program, the future years are on a pay-as-you-go basis. FY 2021 is funded primarily from transfers from the General Fund, Recreation Trust Fund and the General Capital Projects Fund fund balance. Funds transferred from the Recreation Trust Fund that are not being spent in the budgeted year will be re-budgeted (from General Capital Projects Fund fund balance) towards future recreation projects.

For FY 2021, the budget for Parks and Recreation projects include \$225,000 for Coral Gate Park and \$120,000 for Winfield Park.

Additional projects in the FY 2021 budget include \$2,250,000 for a Building Department Expansion, \$4,844,532 for the construction of the replacement of Fire Station 58, and \$25,000 for neighborhood

identification signs. The City was awarded a \$1,000,000 grant for Fire Station 58 and a Fire Administration Building, the balance of this project, as well as various other projects, is funded with fund balance.

General Obligation Bonds Proceeds 2019 Fund

The General Obligation Bonds Proceeds 2019 Fund includes funding for acquiring, constructing, equipping, renovating, replacing and improving Parks and Recreation projects as approved in the Bond Ordinance. The projects included for FY 2021 are renovations at Centennial Park and Oriole Park.

Enterprise Funds

Stormwater Utility Fund

The Stormwater Utility Fund is for the operation of the City's stormwater management utility which includes collection, disposal and treatment of stormwater. The total budget for this fund for FY 2021 is \$3,380,040.

Water/Wastewater Funds

The Water/Wastewater Enterprise Funds are for the operation of the City's water and wastewater system and include: Water/Wastewater Operations and Maintenance Fund (FY 2021 budget: \$34,856,496), Water/Wastewater Connection Fees Fund (FY 2021 budget: \$503,000) and the Water/Wastewater Renewal and Replacement Fund (FY 2021 budget: \$26,699,500).

Some of the projects included in the Water/Wastewater Renewal and Replacement Fund in the FY 2021 budget are:

- Water Line Replacement: \$1,450,000
- Install Water Meters/Service Connections: \$1,000,000
- Lift Stations Renovation: \$1,525,000
- Electronic Meter Reading: \$600,000
- Aerial Utility Crossings: \$300,000
- East Wastewater Treatment Plant Integrated Fixed-Film Activated Sludge (IFAS) Treatment: \$12,900,000

The Water/Wastewater Renewal and Replacement Fund budget is also included in the projected five-year Capital Improvement Program. The budget of \$26,699,500 for FY 2021 is the first year of the five-year projection, the future years are on a pay-as-you-go basis.

Internal Service Fund

Insurance Fund

The Insurance Fund includes various insurance related expenditures for the City and is budgeted at \$4,105,100 for FY 2021.

Capital Improvement Program (CIP)

The City annually prepares a five-year Capital Improvement Program which identifies the source of funding for all projects in the first year, and the impact on future costs. Funds are budgeted and available for the current budget year only, funding for future years is determined on a pay-as-you-go basis and future operating/maintenance costs will be included in departmental budgets as applicable.

FINANCIAL POLICIES AND MAJOR CHANGES

Financial Procedures for the City are outlined in Article V of the City Charter which addresses the budget and budget amendments. In addition, Article IV of the City Charter and Chapter 2, Article II of the City Code outline purchasing and bidding procedures, and Ordinance No. 2017-12 provides information on purchasing thresholds. Resolution 12-580 provides for the City's Investment Policy and Resolution 15-096 provides for the City's Fund Balance Policy, amended by Resolution 17-018.

As part of the FY 2021 budget development process, one new fund was included to account for the receipt and disbursement of funds from the Penny Transportation Surtax, the Transportation Surtax Fund (119).

Effective in FY 2021, the City anticipates entering into a Fleet Management Program with Enterprise FM Trust. The Program is utilized by several surrounding cities, including Hollywood, Coral Springs, and Pompano Beach. The City believes that this program will streamline fleet management, slow increasing fleet maintenance costs, provide optimal vehicle replacement times, and increase cost savings.

The FY 2021 budget document includes a Program Goals & Objectives section within each departmental budget which reference Goals from the City's Strategic Plan. In addition, departmental budgets include Program Descriptions and Performance Measures. During the FY 2021 budget process, all departments reassessed program goals/objectives and related performance measures to align with the new Strategic Plan Goals, so there are many changes presented in this budget.

OTHER BUDGETS

Several other funds are included in the City's Comprehensive Annual Financial Report (CAFR), but are not specifically included as part of the City's operating budget. These include the Margate Community Redevelopment Agency (CRA) District Funds and the Northwest Focal Point Senior Center District Fund, which are blended component units. They are both legally separate from the City and have their own operating budgets adopted independently by their boards.

BUDGET HEARINGS

The FY 2021 budget was presented to the City Commission at the First Public Hearing on Thursday, September 3, 2020, 6:00 p.m., based on a total millage rate of 7.7383. The Second and Final Public Hearing was held on Wednesday, September 16, 2020, 6:00 p.m.

CONCLUSION

In closing, I would like to thank all the City Department staff that assisted in the preparation of the FY 2021 budget, especially the diligent work of Assistant Finance Director, Kelly Schwartz, Budget Manager, Decia Smith-Burke and the entire Finance Department staff. I would also like to thank the Mayor, Vice Mayor and City Commission in advance for their consideration of this budget.

Sincerely,

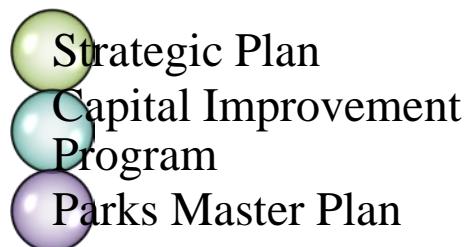


Cale Curtis
City Manager

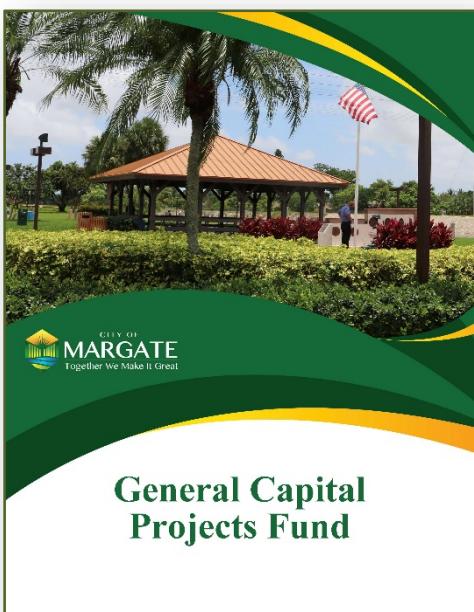
LONG-RANGE FINANCIAL PLANNING

OVERVIEW

Although the City legally adopts its budget on an annual basis, the process includes discussions regarding multi-year financial planning based on the City's Strategic Plan, Parks Master Plan, and Capital Improvement Program. These plans assess the City of Margate's short and long-term strategic priorities and infrastructure needs. As necessary, the recommendations and initiatives provided in these plans have been incorporated into the planning and development of the annual budget and long-range financial forecasts.



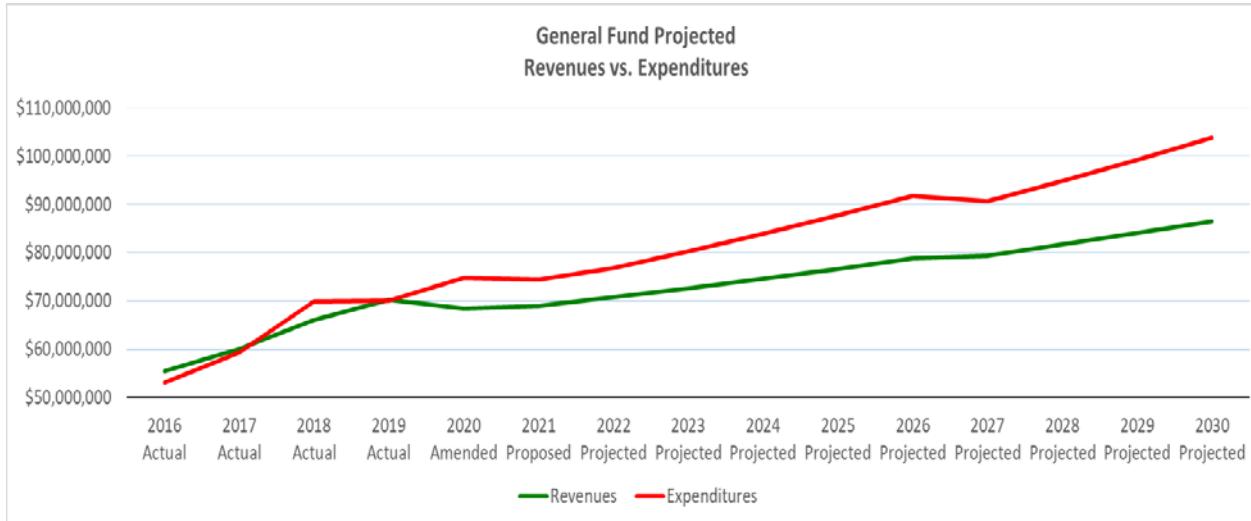
The purpose of the long-range financial outlook is two-fold. It provides a forward-looking view of the operating and capital improvement budgets, which allows the City Commission and staff to evaluate the long-term sustainability of the organization. It also provides a starting point for future budgetary decision-making by identifying the balance between potential spending needs and projected revenues. This information is used to:



- Identify preliminary spending priorities for future years;
- Incorporate necessary budget adjustments into the long-range financial projections;
- Ensure that both additions and reductions to the budget are sustainable;
- Maintain options to deal with unexpected contingencies; and
- Continue advance planning to anticipate factors affecting revenues and service needs.

LONG-RANGE FINANCIAL PLANNING (CONTINUED)

The City produces a long-term financial forecast to demonstrate past experience and expected trends for revenues and expenditures in the General Fund. This analysis can help guide staff and the Commission on the position the City can expect in the near-term and distant future. In addition, this analysis will assist with decision making regarding the operating budget, future capital projects, and various policies.



The City implemented a comprehensive investment policy to set forth the investment objectives and the parameters for the management of public funds of the City. The policy is designed to safeguard the City's funds, ensure the availability of operating and capital funds when needed, and provide for an investment return competitive with comparable funds and financial market indices. The policy was established in accordance with Section 218.415 of Florida Statutes which establishes investment plan guidelines for Florida local governments. This policy was approved by Resolution 12-580 of the City Commission on December 17, 2014.

ASSUMPTIONS

The projections provided in these financial outlook documents reflect numerous assumptions related to revenues and expenditures/expenses in the current budget year and beyond. These assumptions represent a reasonable basis for estimating the long-term financial status of the City. However, it is important to note that the assumptions and resulting projections will change over time. Even relatively minor changes in key variables can cause a significant change in the long-term outlook. All estimates included in this document are preliminary based on data currently available. Trends show that significant changes in projections are likely as revenue and expenditure/expense assumptions change over time. The City will address these changes annually during the budget process to ensure continuity of operations.

LEGISLATIVE CHALLENGES

There are numerous factors that affect municipalities and their operations including legislative changes which often present various challenges for the City due to their fiscal impact. The State of Florida Legislature passed hundreds of bills in the sixty-day Legislative Session for 2020. The City will continue to follow the final outcome of these items to determine the potential impact. Below is a summary of some of the major bills that were approved by both Chambers.

House Joint Resolution (HJR) 369 approved an amendment to be included in the November 2020 general election. If approved by at least 60 percent of the voters, homeowners will be able to transfer the accrued Save-Our-Homes benefits from a prior homestead to a new homestead up to three years after moving. This is an increase from the two-year period that is currently in place. The Save-Our-Homes assessment limitation allows homestead property to only be increased by up to three percent each year.

The Ways & Means Committee estimated that statewide, local property taxes would be reduced by \$1.8 million in Fiscal Year (FY) 2022, eventually growing to \$10.2 million annually, if approved by the electorate.



House Bill (HB) 73 addresses a topic that has recently had a major budgetary impact on the City, recycling. This legislation will mandate that certain provisions are included in recycling collection and processing contracts executed or renewed after October 1, 2020. A sample of the required guidelines include:

- A definition of the term “contaminated recyclable material” for the local community;
- Strategies the municipality will be taking to reduce contaminated material being collected;
- Remedies to be used if the collection container/cart contains contamination;

LEGISLATIVE CHALLENGES (CONTINUED)

- The educational measures being used to convey that information to the residents; and
- Contract standards for agreements between the City and the recycling collectors and processors.

HB 441 addresses public procurement of services, specifically the Consultants' Competitive Negotiation Act (CCNA). CCNA addresses the governmental entity's acquisition of professional architectural, engineering, landscape architectural, or surveying and mapping services. This bill increases the dollar threshold of continuing contracts that must follow CCNA from \$2 million to \$4 million per construction project. It also increases the maximum limit for study activities from \$200,000 to \$500,000. This legislation allows the City to utilize firms with continuing contracts for a larger number of projects, saving staff time and potentially allowing projects to start sooner.

HB 1091 addresses Environmental Accountability. It encourages municipalities to establish an evaluation and rehabilitation program for sanitary sewer laterals, which are privately owned pipelines connecting a property to the main sewer line, in order to identify and reduce extraneous leakage. It recommends that the information collected on any defective, damaged or deteriorating sewer lines be maintained in a publicly accessible database. The Bill requires sellers of real property to disclose any defects in the sanitary sewer laterals prior to executing a sales contract. HB 1091 also includes a 50% increase to penalties for the violation of state environmental laws, including those related to ground and surface water pollution, litter, aquatic preserves and solid waste.

Another bill that impacts the City's Department of Environmental Engineering Services (DEES) is Senate Bill (SB) 712, Environmental Resource Management. This Bill requires public utilities to file annual reports and other data related to expenditures on pollution mitigation and prevention, prevention of sanitary sewer overflows, collection and transmission system pipe leakages, and inflow and infiltration. This Bill also modifies current law requirements on administrative penalties assessed by the Department of Environmental Protection (DEP), increasing many of the thresholds.



LEGISLATIVE CHALLENGES (CONTINUED)

The “tax package” that was passed with HB 7097 includes a three-day back-to-school sales tax holiday and a seven-day disaster preparedness holiday. The Bill also creates a new section in Florida Statutes that provides for electronic notification with affirmative consent for the Department of Revenue (DOR). This enables the DOR to send electronic transmissions for billings, notices issued during the course of an audit, and proposed and final assessments to taxpayers who have elected to receive notifications in this format. HB 7097 also limits any future County Charter and Regional Transportation System discretionary sales surtax to a maximum 30-year duration. In addition, the Bill updates the qualifying operations for the deployed service member tax exemption.

Public nuisance properties are addressed in HB 625. There were numerous changes made with this Bill, including adjustments to the notification and abatement periods; required information to be placed in notices; notification guidelines for rented property; and additional language regarding properties associated with criminal and gang activity.

The Legislature passed HB 5007 which revises the required contribution rates paid by employers participating in the Florida Retirement System (FRS), effective July 1, 2020. The rates are intended to fund the full normal cost and amortization of the unfunded actuarial liability of the FRS. Public entities that will incur additional costs include, state agencies, state universities and colleges, school districts, counties and other local governments.

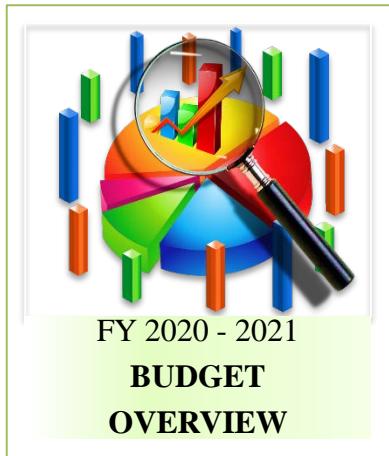
One final bill to note is SB 140 which creates an exemption allowing for the use of fireworks on New Year’s Day (January 1), Independence Day (July 4) and New Year’s Eve (December 31). This legislation does not supersede any local governmental regulation relating to fireworks.



Budget Summaries

BUDGET OVERVIEW

The City of Margate is a municipal government located in Broward County in the South Florida area. The City, the Broward County School Board, the County, the State of Florida and various other entities have separate taxing authorities. Each governmental unit is responsible for specific service provisions to City of Margate residents.



The City of Margate budget currently provides budgets for various different fund types. Governmental Generally Accepted Accounting Principles (GAAP) require fund accounting to be utilized. The operations of each fund are accounted for in a separate set of self-balancing accounts, which is comprised of assets, liabilities, deferred outflows/inflows of resources, net position/fund balance, revenues,

and expenditures/expenses. Funds may be continuous or may be closed out after their special purpose has been served. A detailed listing of all City funds is included in the “Fund Descriptions” section of this budget book.

The City's primary revenue sources are ad valorem taxes, utility service taxes, franchise fees, public safety revenues, charges for services, intergovernmental revenues, stormwater revenues, and water/wastewater revenues. Additional revenue is derived from interest income, fines and forfeitures, licenses and permits, and other miscellaneous revenues.

The City's major expenditure categories include general government, public safety, economic and physical environment, culture and recreation, public works, and capital outlay in the General Fund. Other major categories include debt service, operating and administrative expenses, and capital projects in the other governmental and the proprietary funds. The City's budgeted governmental funds include the General Fund, special revenue funds (12), debt service funds (2), and capital projects funds (2). Proprietary funds include enterprise funds (4), and an internal service fund. Detailed expenditure/expense information is listed throughout this budget book. The City provides its residents with a full range of services.

BUDGET OVERVIEW (CONTINUED)

A brief listing of City services include:

- ➲ Police and Fire Protection
- ➲ Emergency Medical Services
- ➲ Parks and Recreation
- ➲ Public and Street Improvements
- ➲ Planning and Zoning
- ➲ General Administrative Services
- ➲ Stormwater Services
- ➲ Water and Wastewater Services



Police and Fire Protection



Emergency Medical Services



Parks and Recreation



Public and Street Improvements



Planning and Zoning



General Administrative Services



Stormwater Services



Water and Wastewater Services

BUDGET PROCESS

BALANCED BUDGET



Source: www.chaffey.edu

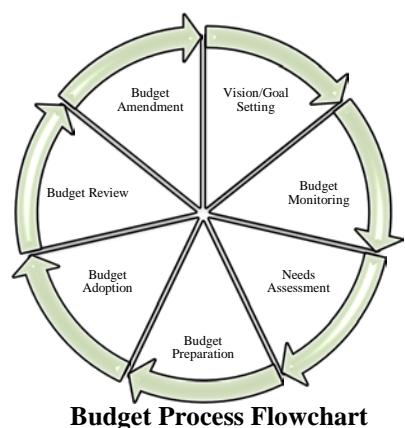
Pursuant to Florida Statute 166.241(2), all municipalities within the State of Florida must adopt a budget each fiscal year by ordinance or resolution unless otherwise required by the City's Charter. The statute requires that the adopted budget must regulate expenditures/expenses of the City and the City may not expend or contract for expenditures/expenses in any fiscal year except pursuant to the adopted budget. The budget must be balanced from amounts available from taxation and other sources (including amounts carried over from prior fiscal years) to total appropriations for expenditures/expenses and reserves.

BUDGET PREPARATION AND ADOPTION

The City Commission holds a budget workshop in July with City staff and the public. This budget workshop is primarily used to set the maximum millage rate. The City Charter requires the City Manager to submit a proposed budget and budget message to the City Commission by August 15th of each year. The proposed budget includes expenditures/expenses and the means of financing them. Pursuant to Florida Statutes, two public hearings are held in September, the first public hearing is for the adoption of tentative millage rates and tentative budget. Within fifteen days after the first public hearing, the City must advertise the final (second) public hearing in the newspaper. The City must hold the second public hearing two to five days after the advertisement appears in the newspaper. The second public hearing adopts the final operating and debt service millage rates, the annual budget, and the Capital Improvement Program. The appropriated budget is prepared by department/division, fund, and functional units.

BUDGET MONITORING

The budget is monitored monthly by the Accounting/Budget Division to track variances between the budgeted and actual amounts. Variances are identified and investigated. Departments are also required to monitor their budgets.



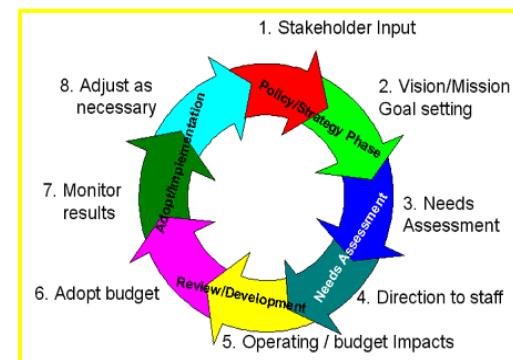
BUDGET PROCESS (CONTINUED)

BUDGET AMENDMENTS

Pursuant to Florida Statutes, the total estimated expenses/expenditures shall not exceed the total estimated revenues and appropriated fund balance/net position.

Florida law regarding budget amendment policies states that amendments may be made anytime during the fiscal year or within 60 days after the end of the fiscal year. The City's charter requires the budget amendments to be approved as an ordinance.

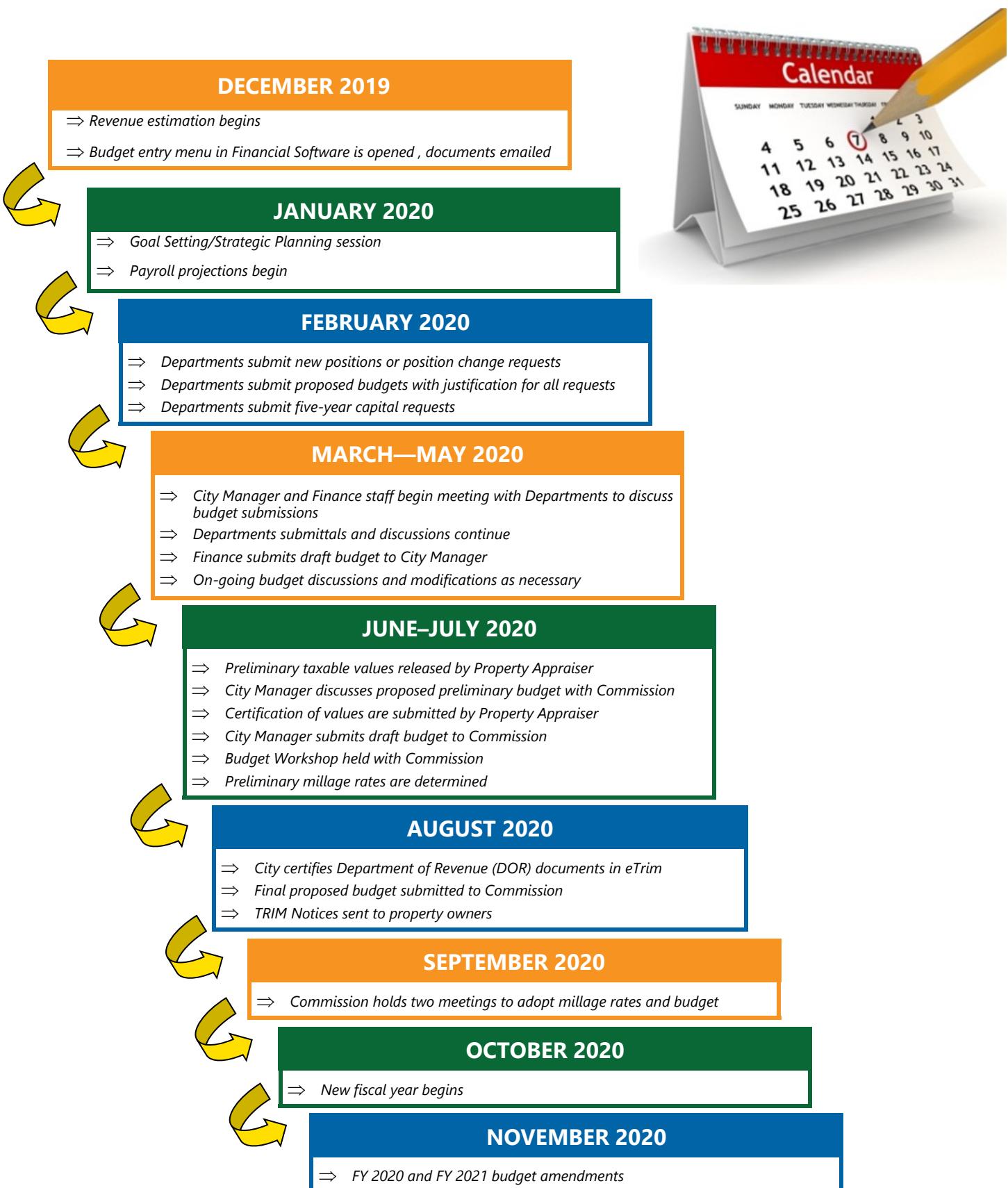
The City Manager may approve transfers of appropriations within a department; however, transfers of appropriations between departments or funds require approval of the City Commission. Formal legal appropriation by the City Commission is at the department level for the General Fund and at the fund level for all other funds.



Source: http://staff.lib.muohio.edu/~aaron/polisci/pol467_spring07.html



BUDGET CALENDAR



BASIS OF ACCOUNTING AND BUDGETING

Basis of accounting is when revenues and expenditures/expenses are recognized in accounts and reported in the City's financial statements. This basis is also related to the timing of the measurement made, regardless of the measurement focus applied.

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*, as are the proprietary fund financial statements and fiduciary fund financial statements. The basis of budgeting for proprietary and fiduciary funds is the same used for the basis of accounting in the City's audited financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenues as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the *current financial resources*



measurement focus and the *modified accrual basis* of accounting. The basis for budgeting these funds is the same used for the basis of accounting in the City's audited financial statements. Revenues are recognized in the accounting period in which they become measurable and available to finance expenditures of the current period. Measurable is the amount of the transaction that can be determined and available is collectible within the current period or soon enough thereafter to pay liabilities of the current period. The City considers revenues to be available if they are collected within 60 days of the end of the fiscal year. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, claims, and judgments, are recorded only when payment is due.

BASIS OF ACCOUNTING AND BUDGETING (CONTINUED)

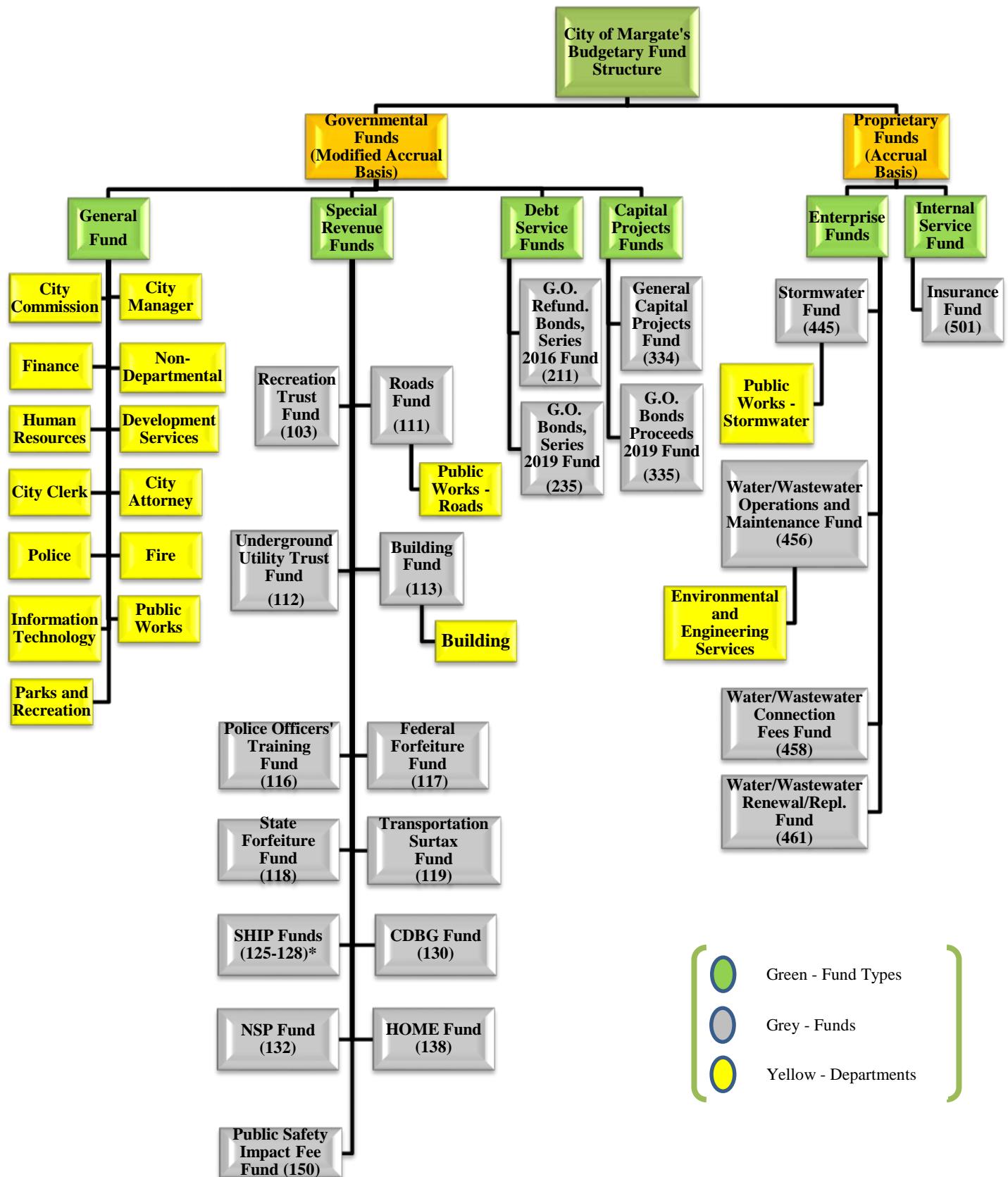
Property taxes, sales taxes, franchise fees, utility taxes, licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and are recorded as earned since they are measurable and available. In applying the susceptible to accrual concept to intergovernmental revenues, revenues are recognized when all eligibility requirements are met. All other revenue items are considered to be measurable and available only when cash is received by the City.

Financial transactions of the City are recorded in individual funds. The operations of each fund are accounted for using a separate set of self-balancing accounts. These accounts consist of assets, liabilities, deferred outflows/inflows of resources, net position/fund balance, revenues, and expenditures/expenses. Fund accounting is used to demonstrate legal compliance and to assist financial management by segregating transactions related to certain government functions or activities.



The City maintains accounting records in accordance with generally accepted accounting principles (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the standard setting body for governmental accounting and financial reporting.

BUDGETARY FUND STRUCTURE





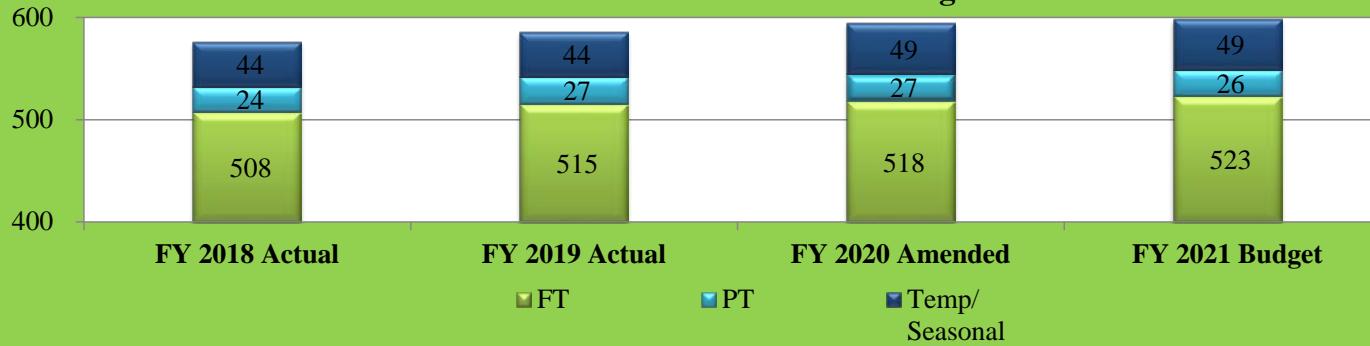
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POSITION SUMMARY¹

FY 2018 - FY 2021 FUNDED POSITIONS

DEPARTMENTS	FY 2018 Actual			FY 2019 Actual			FY 2020 Amended			FY 2021 Budget		
	FT	PT	Temp/ Seasonal	FT	PT	Temp/ Seasonal	FT	PT	Temp/ Seasonal	FT	PT	Temp/ Seasonal
GENERAL FUND												
Building ³	16	4	-	16	2	-	-	-	-	-	-	-
City Attorney	1	-	-	1	-	-	3	-	-	2	-	-
City Clerk	7	-	-	7	-	-	7	-	-	7	-	-
City Manager	8	-	-	9	1	-	8	1	1	8	-	1
Development Services ²	8	-	-	8	-	-	9	-	-	8	-	-
Finance	13	-	-	14	-	-	14	-	-	14	-	-
Fire	127	-	-	128	-	-	128	-	-	128	-	-
Human Resources	7	-	-	7	-	-	7	-	-	7	-	-
Information Technology	6	-	-	6	-	-	6	-	-	6	-	-
Parks and Recreation	32	20	44	33	24	44	33	24	48	33	24	48
Police	153	-	-	154	-	-	153	-	-	159	-	-
Public Works	22	-	-	23	-	-	24	-	-	23	-	-
TOTAL - GENERAL FUND	400	24	44	406	27	44	392	25	49	395	24	49
ROADS FUND												
Public Works/Roads Division	3	-	-	3	-	-	4	-	-	4	-	-
BUILDING FUND												
Building ³	-	-	-	-	-	-	17	2	-	18	2	-
STORMWATER FUND												
Public Works/Stormwater Division	11	-	-	11	-	-	11	-	-	11	-	-
WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND												
Environmental and Engineering	94	-	-	95	-	-	94	-	-	95	-	-
TOTAL - ALL FUNDS	508	24	44	515	27	44	518	27	49	523	26	49

**Position Summary
FY 2018 Actual - FY 2021 Budget**



¹ In addition, the City Commission consists of five (5) elected officials not included in the Position Summary table/chart above.

² Development Services Department formerly known as Economic Development.

³ FY 2020 - Building Department costs moved from General Fund to the new Building Fund.

SUMMARY OF POSITION CHANGES

SUMMARY OF NEW POSITIONS

GENERAL FUND

Department/Division	Position	Position Change	Description
Police	Telecommunications Specialist	6	FY 2021 new positions
SUBTOTAL GENERAL FUND			6

OTHER FUNDS

Department/Division	Position	Position Change	Description
Building	Building Code Compliance Officer	1	FY 2021 new position
SUBTOTAL OTHER FUNDS			1

SUMMARY OF RECLASSED/TRANSFERRED/DELETED POSITIONS

GENERAL FUND

Department/Division	Position	Position Change	Description
City Manager	CRA Executive Director	(1)	FY 2021 reduction - vacant position
City Attorney	Assistant City Attorney	(1)	FY 2021 reduction - vacant position
Development Services	Code Compliance Officer	(1)	FY 2021 reduction - vacant position
Fire	Battalion Chief	-	FY 2021 reclass - to Division Chief
Police	Community Service Aide I	-	FY 2021 reclass - to Telecommunications Specialist
Police	Office Specialist I	-	FY 2021 reclass - to Telecommunications Specialist
Police	Call Taker (2)	-	FY 2021 reclass - to Telecommunications Specialist (2)
Police	Community Service Aide I	-	FY 2021 reclass - to Crime Analyst
Public Works/Administration	Public Works Superintendent	-	FY 2021 reclass - to Assistant Public Works Director
Public Works/Administration	Project Manager	(1)	FY 2021 transfer to DEES Administration/Engineering Division

OTHER FUNDS

Department/Division	Position	Position Change	Description
Building	Chief Inspector (any)	-	FY 2021 reclass - to Assistant Building Director
DEES/Administration/Engineering	Senior Engineer	-	FY 2021 reclass - to Assistant DEES Director - Engineering
DEES/Administration/Engineering	Project Manager	1	FY 2021 transfer from Public Works Administration



Financial Summaries

FUND DESCRIPTIONS

Governmental accounting systems are operated on a fund basis. Fund accounting is used to demonstrate legal compliance and to assist financial management by segregating transactions related to certain government functions or activities. Resources are accounted for in separate funds, based upon the purposes for which they are to be spent and the means by which spending activities are legally controlled. Governmental units establish and maintain funds as required by law and to provide sound financial administration. Individual funds are classified into two broad categories: Governmental and Proprietary.

GOVERNMENTAL FUNDS

Governmental Funds of the City are subdivided into four sections: General Fund, Special Revenue Funds, Debt Service Funds, and Capital Projects Funds.

GENERAL FUND - Accounts for all financial resources, except those required to be accounted for in another fund.

(FUND 001) - GENERAL FUND

The General Fund is the main operating fund of the City. It accounts for all financial resources of the government except those required to be accounted for in a separate fund, due to legal or other requirements. Revenue is derived primarily from property taxes, utility service taxes, franchise fees, public safety revenues, intergovernmental revenues and charges for services. General operating expenditures, fixed charges, and capital outlay costs that are not paid through other funds are paid from the General Fund.

SPECIAL REVENUE FUNDS - Account for the proceeds of resources legally restricted for the financing of particular activities or projects.

(FUND 103) - RECREATION TRUST FUND

The Recreation Trust Fund accounts for revenues generated from cell phone towers. The funds are used for the development and improvement of parks and recreation facilities.

FUND DESCRIPTIONS (CONTINUED)

(FUND 111) - ROADS FUND

The Roads Fund accounts for the receipt and disbursement of the City's portion of the state revenue sharing of the gasoline tax and local option gas tax. Streetlight maintenance revenue from Florida Department of Transportation (FDOT) and related expenditures are included in the Roads Fund.

(FUND 112) – UNDERGROUND UTILITY TRUST FUND

The Underground Utility Trust Fund accounts for the receipt and disbursement of funds derived from developers' contributions to be expended on future projects that place existing or future utility lines underground.

(FUND 113) – BUILDING FUND

The Building Fund accounts for the activities of the Building Department that safeguards public health, safety, and general welfare through the administration and enforcement of the Florida Building Code and all local ordinances to ensure the highest level of building code compliance. The Department is responsible for performing plan reviews, completing mandatory inspections, collecting permit fees, issuing permits, providing Certificates of Completion/Occupancy, and processing Building Code violations.

(FUND 116) - POLICE OFFICERS' TRAINING FUND

The Police Officers' Training Fund accounts for the receipt and disbursement of funds derived from court costs assessed for the purpose of law enforcement education expenditures.

(FUND 117) - FEDERAL FORFEITURE FUND

The Federal Forfeiture Fund accounts for the receipt and disbursement of funds and properties from Police Department confiscations and investigative reimbursements related to federal forfeiture cases.

(FUND 118) - STATE FORFEITURE FUND

The State Forfeiture Fund accounts for the receipt and disbursement of funds and properties from Police Department confiscations and investigative reimbursements related to state forfeiture cases.

FUND DESCRIPTIONS (CONTINUED)

(FUND 119) – TRANSPORTATION SURTAX FUND

The Transportation Surtax Fund accounts for the receipt and disbursement of funds derived from an Interlocal Agreement between the City and Broward County for the One Penny Transportation Surtax. The Transportation Surtax Fund accounts for municipal projects that create connectivity, relieve traffic congestion, and improve transit service.

(FUNDS 125 – 128) – STATE HOUSING INITIATIVE PARTNERSHIP FUNDS (SHIP)

SHIP Funds account for the receipt and disbursement of state funds received from the Florida Housing Finance Authority. These funds are used for minor home repair, weatherization, roof replacement program, emergency repair program, homebuyer assistance and administration.

(FUND 130) - COMMUNITY DEVELOPMENT BLOCK GRANT FUND (CDBG)

The CDBG Fund accounts for federal funds received from the United States Department of Housing and Urban Development (HUD). These funds are used for purchase assistance, home repairs, park rehabilitation, landscaping of blighted areas, and administration.

(FUND 132) - NEIGHBORHOOD STABILIZATION PROGRAM (NSP) FUND

NSP Fund accounts for the receipt and disbursement from Community Development Block Grant Program funding through (HUD) authorized under the Housing and Economic Recovery Act of 2008, American Recovery and Reinvestment Act of 2009, and Wall Street Reform and Consumer Protection Act of 2010 for the purpose of rehabilitation and resale of properties.

(FUND 138) - HOME REHABILITATION FUND

The HOME Rehabilitation Fund was created upon the acceptance of the grant agreement between the City and HUD. Home Investment Partnership Funds Consortium with Broward County provides for purchase assistance and assistance to homeowners for home rehabilitation to correct health or safety issues, address code violations, and bring homes up to the local or state building code for households within HOME funding guidelines.

(FUND 150) – PUBLIC SAFETY IMPACT FEE FUND

The Public Safety Impact Fee Fund accounts for the receipt and disbursement of funds derived from impact fees collected during the building process for public safety projects. These fees are used to fund capital construction and expansion of public safety related land, as well as acquire

FUND DESCRIPTIONS (CONTINUED)

facilities and capital equipment required to support additional public safety service demand created by new growth.

DEBT SERVICE FUNDS - Account for the accumulation of resources for, and the payment of, general obligation long-term debt principal and interest.

(FUND 211) – GENERAL OBLIGATION REFUNDING BONDS, SERIES 2016 FUND

The General Obligation Refunding Bonds, Series 2016 Fund accounts for the accumulation of property taxes used to pay principal, interest and related costs of the General Obligation Refunding Bonds, Series 2016 which were issued to refund all or a portion of the City's General Obligation Bonds, Series 2007 that would have matured on or after July 1, 2017, and paying certain costs and expenses relating to the issuance of the bonds.

(FUND 235) – GENERAL OBLIGATION BONDS, SERIES 2019 FUND

The General Obligation Bonds, Series 2019 Fund accounts for the accumulation of property taxes used to pay principal, interest and related costs of the General Obligation Bonds, Series 2019 which were issued for payment of the costs of acquiring, constructing, equipping, renovating, replacing and improving parks and recreation projects.

CAPITAL PROJECTS FUNDS - Account for financial resources to be used for the acquisition or construction of major capital facilities, vehicles, or equipment.

(FUND 334) - GENERAL CAPITAL PROJECTS FUND

The General Capital Projects Fund accounts for the acquisition of assets or construction of major capital facilities or projects other than those financed by enterprise funds. A five year projected General Capital Projects Fund budget is detailed in the Capital Improvement Program section.

(FUND 335) – GENERAL OBLIGATION BONDS PROCEEDS 2019 FUND

The General Obligation Bonds Proceeds 2019 Fund accounts for the costs of acquiring, constructing, equipping, renovating, replacing, and improving parks and recreation projects. A five year projected General Obligation Bonds Proceeds 2019 Fund budget is detailed in the Capital Improvement Program section.

FUND DESCRIPTIONS (CONTINUED)

PROPRIETARY FUNDS

Proprietary Funds are subdivided into two sections: Enterprise Funds and Internal Service Funds.

ENTERPRISE FUNDS - Account for operations financed and operated in a manner similar to private business enterprises, where the costs of providing goods or services are funded primarily through user charges.

(FUND 445) – STORMWATER UTILITY FUND

The Stormwater Utility Fund accounts for the operation of the City's stormwater management utility which includes collection, disposal and treatment of stormwater.

(FUND 456) – WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

The Water/Wastewater Operations and Maintenance Fund accounts for the operation of the water/wastewater system. These operations are performed by the Department of Environmental and Engineering Services (DEES). DEES includes the following divisions: Wastewater Treatment; Water Treatment; Transmission, Distribution and Collection; Non-departmental; Debt Service; Utility Billing; and Administration/Engineering.

(FUND 458) - WATER/WASTEWATER CONNECTION FEES FUND

The Water/Wastewater Connection Fees Fund accounts for capital expenses of the Water/Wastewater system related to expansion of plants and/or line capacity. The revenues are collected for either water or wastewater connection fees and can only be utilized in their respective areas.

(FUND 461) – WATER/WASTEWATER RENEWAL AND REPLACEMENT FUND

The Water/Wastewater Renewal and Replacement Fund accounts for capital expenses of the water/wastewater system.

INTERNAL SERVICE FUND - Accounts for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit, on a cost reimbursement basis.

(FUND 501) – INSURANCE FUND

The Insurance Fund accounts for the financing of general insurance and workers' compensation provided to other departments of the City on a cost reimbursement basis.

POLICY CATEGORIES

FINANCIAL PLANNING



REVENUES



EXPENDITURES/ EXPENSES



BUDGETARY AND FINANCIAL POLICIES

The City of Margate's Budgetary and Financial Policies are guidelines to provide the basis for fiscal management of the City. These policies are divided into three main categories which include: financial planning; revenues; and expenditures/expenses. The financial planning section contains accounting and budget; capital outlay; and cash management and investment policies. The revenues section details procedures utilized to develop revenue projections. The expenditures/expenses section contains general; fund balance; and debt policies. The purpose of the policies is to enhance the administration of current activities, as well as establish future program standards while promoting financial accountability. The policies are reviewed annually and updated as needed to allow the City to operate efficiently/effectively and continue to make sound financial decisions.

FINANCIAL PLANNING

Accounting and Budget Policies

1. The City's accounting system will maintain records consistent with generally accepted accounting principles (GAAP).
2. The City will maintain financial records and accounting/budgetary practices in accordance with federal, state and local governmental laws and regulations.
3. The City will report its financial condition and results of operations in accordance with federal/state regulations and GAAP, as applicable.
4. An annual audit of the City's financials and compliance with laws and regulations will be performed by a licensed independent auditing firm. The resulting audit opinions will be included in the City's Comprehensive Annual Financial Report (CAFR).

BUDGETARY AND FINANCIAL POLICIES (CONTINUED)

5. The City will strive annually to obtain the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting.
6. The City will adopt a balanced budget annually. A balanced budget is defined as the sum of revenues and appropriated fund balances/net positions being equal to appropriations for expenditures/expenses.
7. The City will employ the following budget balancing strategies as necessary:
 - a. Reduce expenditures/expenses through increased efficiency;
 - b. Reallocate expenditures/expenses across funding sources as applicable;
 - c. Develop new fees or increase existing fees; and
 - d. Reduce or eliminate services.
8. Department directors are primarily responsible for formulating budget proposals and implementing the budget after approval by the City Manager and at the priority direction of the City Commission.
9. The City will strive annually to obtain the GFOA's Distinguished Budget Presentation Program Award; and therefore must meet the requirements for a policy document, financial plan, operations guide and user-friendly communications source.
10. The City will develop and maintain accounting, budgetary, and internal controls to adequately monitor and safeguard assets.
11. The City will continuously monitor revenues and expenditures/expenses to ensure compliance with budget and effective management of resources.

Capital Outlay Policies

1. A capital asset should only be capitalized if it has a useful life of more than one (1) year.
2. The threshold for capitalizing individual assets will be \$5,000 per item.
3. The City will annually prepare a five-year Capital Improvement Program (CIP); in which year one of the program will be adopted within the annual budget.

BUDGETARY AND FINANCIAL POLICIES (CONTINUED)

4. Operating impacts of CIP projects will be considered and reviewed prior to a project being included in the annual budget. Appropriate funds for operations will be included in the current year budget as applicable.

Cash Management and Investment Policies

1. The City has a cash handling policy that was approved by the City Manager in 2018. This policy addresses the guidelines and procedures for accepting and processing payments in accordance with established City financial policies.
2. The City has a comprehensive investment policy approved in December 2014 by Resolution of the City Commission. Investments of public funds will be in compliance with this policy.
3. The investment policy is designed to safeguard the City's funds, ensure the availability of operating and capital funds when needed, and provide for an investment return competitive with comparable funds and financial market indices.
4. The investment policy permits investment of City monies in the Florida Local Government Surplus Trust Fund (Florida PRIME), United States Government Securities, United States Government Agencies, Federal Instrumentalities, Interest Bearing Time Deposit of Savings Accounts, Repurchase Agreements, Commercial Paper, Corporate Notes, Banker's Acceptances, State and/or Local Government Taxable and/or Tax-Exempt Debt, Money Market Mutual Funds, and Intergovernmental Investment Pools.
5. All securities are purchased on a delivery-versus-payment basis which requires the City to have possession of the security before releasing funds.
6. Investment securities are only purchased from Qualified Financial Institutions and investment institutions that are designated as Primary Securities Dealers by the Federal Reserve Bank of New York.
7. Cash, checks, and money orders received should be deposited intact and on a daily basis. Amounts not immediately deposited should be kept in a safe.

BUDGETARY AND FINANCIAL POLICIES (CONTINUED)

8. The City will record receivables appropriately/timely and develop effective collection methods of all outstanding monies.

REVENUES

The City will estimate revenues conservatively utilizing various analytical procedures which take into account historic trends, inflation and other economic conditions, volatility of the revenue source, and the costs of providing the service.

1. The City will seek to diversify and stabilize its revenue base; therefore, reducing the fluctuations in any one revenue source.
2. The City will utilize one-time revenues only for the purposes originally intended.
3. The City will attempt to establish user fees and charges at a level directly related to the cost of providing the service and as approved by the City Commission.
4. The City will continuously search for alternative revenue sources as a resource for additional funds.
5. The City will strive to ensure that all fees and charges related to Enterprise Funds allow them to be self-supporting so that total costs (direct and indirect), including depreciation of capital assets, are fully covered.
6. The City will utilize a cost allocation plan to recover indirect costs for the General Fund. The resulting associated appropriations plus any built-in accelerator will be included in the annual budget.

EXPENDITURES/EXPENSES

General Policies

1. Expenditure/expense projections should anticipate contingencies that are fairly foreseeable.
2. Expenditures/expenses should be charged to the appropriate accounts based on chart of accounts definitions.

BUDGETARY AND FINANCIAL POLICIES (CONTINUED)

Fund Balance Policies

1. The fund balance policy will strive to ensure that the City maintains adequate fund balances in the City's governmental funds. The City Commission is the highest level of decision-making authority, and has the authority to commit, assign, or evaluate existing fund balance classifications and identify the intended uses of committed, assigned, or unassigned funds.
2. Fund balance is reported in governmental funds under the following categories using the definitions provided by Governmental Accounting Standards Board (GASB) Statement No. 54.

It includes the following categories:

- a. *Non-Spendable Fund Balance* - amounts that are not in spendable form or legally/contractually required to be maintained intact, such as inventory.
- b. *Restricted Fund Balance* - amounts that can be spent only for specific purposes stipulated by externally enforceable limitations on use by outside parties, such as creditors, or legislation, or imposed by law through constitutional provisions
- c. *Committed Fund Balance* - amounts that can only be used for a specific purpose determined by a formal action (ordinance/resolution) of the City Commission.
- d. *Assigned Fund Balance* - amounts established by the management of the City that are intended to be used for specific purposes which are neither restricted nor committed. The City Commission delegates authority to the City Manager to assign fund balances as appropriate.
- e. *Unassigned Fund Balance* - amounts which are the residual classification for the General Fund and includes all amounts not contained in the other classifications. In all other funds, unassigned fund balance is limited to negative residual fund balance.

3. The use (appropriation) of committed funds will be considered in conjunction with the annual budget adoption process or by budget amendment approved by the City Commission during the fiscal year.

BUDGETARY AND FINANCIAL POLICIES (CONTINUED)

4. Where expenditures are to be made for a purpose for which amounts are available in multiple fund balance classifications, the order in which resources will be expended is as follows: restricted, committed, assigned, and, lastly, unassigned fund balance.
5. The City will maintain an adequate unassigned fund balance in the General Fund at fiscal year-end. This amount shall be sufficient to take into account the City's individual financial circumstances. The target amount will be approximately sixteen percent or two months of the prior year's actual regular General Fund operating expenditures, less capital outlay.

Debt Policies

1. Potential funding sources for debt payment may include ad valorem taxes, special assessments, and water and wastewater customer revenues, net of specified operating expenses.
2. The City will encourage and maintain good working relationships with financial and bond rating agencies and will follow a policy of full and open disclosure on financial reports and bond prospectus.
3. The City will review outstanding debt to determine any refunding opportunities to decrease the annual debt service costs.
4. The City will be in compliance with all bond covenants and continuing disclosure requirements.

SUMMARY OF CHANGES IN FUND BALANCE/NET POSITION

Fund balance/net position measures the net financial resources available to finance expenditures of future periods or simply put, describes the difference between assets and liabilities. The fund balance policy is tailored to implement Governmental Accounting Standards Board (GASB) Statement No. 54 establishing a hierarchy clarifying the constraints that govern how the City can use amounts reported as fund balance/net position. The policy is intended to state the classification of fund balances into various components, define those with the authority to classify fund balance, determine the order in which expenditures may be made when various fund balance classifications are available, and provide formal action required to make changes to fund balance classification.

A healthy fund balance is an important indicator of the City's financial health. An AA rating received from Standard and Poor's indicates a stable financial outlook for the City. Although the budget may use monies from fund balance/net position to balance the budget, actual results produced in the City's Comprehensive Annual Financial Report will indicate if these monies were actually spent. The net change in fund balance/net position represents both monies that are used from fund reserves (some of which are accumulated for a specific purpose), as well as current year unspent monies which may require re-budgeting due to ongoing projects.

SUMMARY OF CHANGES IN FUND BALANCE/NET POSITION

	General Fund	Other Governmental Funds (Aggregate) ¹	Stormwater Fund	Water/Wastewater Funds ²	Insurance Fund
October 1, 2019 Fund Balance/Net Position	\$ 32,407,703	\$ 30,008,075	\$ 4,051,734	\$ 100,178,890	\$ 4,614,418
FY 2020 Amended Budget - Revenues	\$ 68,385,737	11,818,992	1,978,425	\$ 38,936,806	\$ 2,845,000
FY 2020 Amended Budget - Expenditures/Expenses	74,834,778	31,467,587	2,288,999	60,383,977	4,126,100
Net Change in Fund Balance/Net Position: +/(-)	\$ (6,449,041)	\$ (19,648,595)	\$ (310,574)	\$ (21,447,171)	\$ (1,281,100)
Subsequent Year Rollover Adjustment **	-	9,450,000	-	15,000,000	-
September 30, 2020 Year Ending Fund Balance/Net Position (Projected) *	\$ 25,958,662	\$ 19,809,480	\$ 3,741,160	\$ 93,731,719	\$ 3,333,318
FY 2021 Budgeted Revenues	\$ 68,521,655	10,126,357	3,380,040	\$ 39,051,224	\$ 2,142,500
FY 2021 Budgeted Expenditures/Expenses	73,973,730	22,565,504	3,380,040	\$ 62,058,996	\$ 4,105,100
Net Change in Fund Balance/Net Position: +/(-)	\$ (5,452,075)	\$ (12,439,147)	-	\$ (23,007,772)	\$ (1,962,600)
September 30, 2021 Year Ending Fund Balance/Net Position (Projected) *	\$ 20,506,587	\$ 7,370,333	\$ 3,741,160	\$ 70,723,947	\$ 1,370,718

¹ - Other Governmental Funds (aggregate) are comprised of Special Revenue Funds (103 - 150), Debt Service Funds (211 and 235), and Capital Project Funds (334 and 335).

² - Water/Wastewater Funds are comprised of Operations and Maintenance (456), Connection Fees (458), and Renewal and Replacement (461) Funds.

*** ALL PROJECTED BALANCES ARE ESTIMATES AND ARE SUBJECT TO CHANGE BASED ON YEAR-END AUDITED RESULTS.**

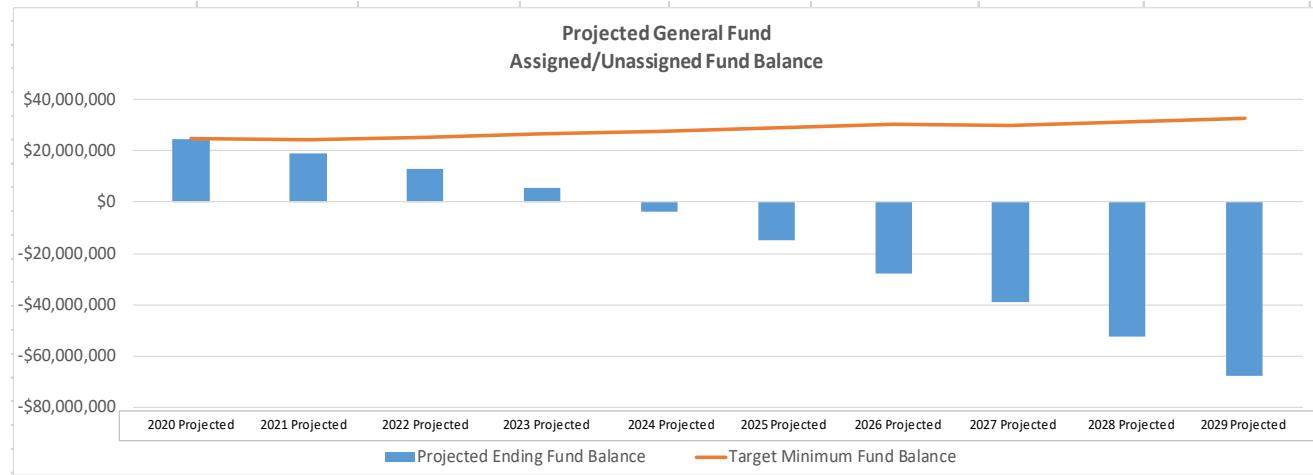
**** SUBSEQUENT YEAR ROLLOVER ADJUSTMENT IS ONLY PROJECTED FOR CAPITAL PROJECT FUNDS (334, 335, AND 461) UNSPENT MONIES.**

SUMMARY OF CHANGES IN FUND BALANCE/NET POSITION (CONTINUED)

Financial procedures for the City are outlined in Article V of the City Charter. In addition, Financial Management Policies, inclusive of a Fund Balance Policy, have been included in the Financial Summaries section of the budget publication. Actual fund balance for FY 2020 will be reported upon completion of the annual audit and issuance of the Comprehensive Annual Financial Report.

General Fund: The General Fund is the main operating fund of the City. Revenues for this fund are derived primarily from property taxes, utility service taxes, franchise fees, licenses and permits, intergovernmental, and charges for services. Fund balance is used to balance the General Fund budget; however, it is presumed that 100% of monies budgeted will not be expended because of vacant budgeted positions and cost control resources. For FY 2021, a portion of the fund balance is being used for dispatch services. In addition, fund balance is being used for the purchase of fire suppression and rescue vehicles. Of the \$5.5 million that is being used to balance the budget for FY 2021, \$1.5 million is from unassigned fund balance. Other fund balance amounts utilized are from either assigned fund balance classifications specifically set aside for those expenditures or from restricted or committed fund balance amounts required to only be used for those purposes.

The City continues to monitor/assess fund balance to ensure an adequate level of available funds to operate. Although the City has experienced moderate property value growth over the past several years, it is anticipated that level of growth will not be sustained. The potential impact of the continued long-term use of assigned and unassigned fund balance to balance the budget without increasing revenues or reducing expenditures is shown below.



Conservative planning for future budgets will continue to address the essentially built-out condition of the City, state revenue sharing decreases from legislative actions and the COVID-19 pandemic, anticipated expenditure (salaries, insurance, contractual obligations, infrastructure/capital, etc.) increases, prospective new revenue (expansion of commercial tax base, fee increases, etc.) sources,

SUMMARY OF CHANGES IN FUND BALANCE/NET POSITION (CONTINUED)

new operational efficiencies, prudent financial management, and many other factors essential to producing a balanced budget while maintaining service levels that residents/businesses expect.

Other Governmental Funds (Aggregate): These funds consist of Special Revenue Funds, Debt Service Funds, and Capital Projects Funds. They include expenditures for roads, grants, police forfeitures, capital projects, and debt service payments. The anticipated change in fund balance for these funds may result from increases in funding for capital outlay. All monies budgeted may not be spent, but the final end result is only determined at fiscal year-end. A subsequent year rollover adjustment is shown for projected unspent fund balance monies in the General Capital Projects Fund and the General Obligation Bond Proceeds 2019 Fund for projects that are ongoing and/or continuing into the next fiscal year. These monies would be added back into the ending fund balance at September 30, 2020, and are re-budgeted in FY 2021 to fund the projects. Some examples of these projects include Building Department Expansion, Fire Station 58 and various Parks and Recreation bond related projects (Centennial Park, Oriole Park, etc.).

Stormwater Fund: The Stormwater fund accounts for the operation of the City's stormwater utility which includes collection, disposal and treatment of stormwater. In FY 2019, the actual net position decreased by approximately \$45,000; based on a slight revenue increase and expenses that continue to exceed revenues.

Water/Wastewater Funds: The Water/Wastewater funds are anticipated to continue to be financially sound and to be able to provide necessary funding to support the cost of providing goods and services related to Water/Wastewater operations and capital. Actual net position in FY 2018 increased \$9.8 million and actual net position in FY 2019 increased \$7.1 million. The change in net position for these funds can be attributed to consumption increases and expenses that were less than projected. As discussed in Other Governmental Funds above, unspent monies for capital projects are shown as a subsequent year rollover adjustment in this Fund as well.

Insurance Fund: The Insurance Fund accounts for the financing of general insurance and worker's compensation coverage provided to other departments of the City on a cost reimbursement basis. The ending fund balance in FY 2019 was approximately \$4.6 million which is an increase of \$2 million from the prior year mainly due to an increase in charges to other funds and decrease in claims.

DEBT SERVICE

Purpose: To provide for the repayment of government debt, collateralized by the full faith and credit of the City's taxing authority. **The City has no legal debt limits.**

The City's projected outstanding debt (principal, interest, and premium) as of September 30, 2020 is approximately \$42 million. The outstanding debt consists of the following debt instruments, General Obligation Bonds and a Capital Lease.

Debt Appropriation by Fund				
Fiscal Year 2021				
Fund	Principal	Interest	Total	
General Obligation Refunding Bonds, Series 2016 Debt Service Fund (211)	\$ 645,000	\$ 832,750	\$ 1,477,750	
General Obligation Bonds, Series 2019 Debt Service Fund (235)	305,000	352,350		657,350
General Fund (001) - Fire Capital Lease	195,447	11,018		206,465
All Funds Total	\$ 1,145,447	1,196,118	\$ 2,341,565	

GENERAL OBLIGATION DEBT SERVICE FUNDS

The General Obligation (G.O.) Refunding Bonds, Series 2016 Fund is the accumulation of property taxes used to pay principal, interest and related costs of the General Obligation Refunding Bonds, Series 2016 that were issued for the purpose of refunding a portion of the General Obligation Bonds, Series 2007. The Series 2007 Bonds were used to finance various projects consisting of repavement, repair, and installation of streets, sidewalks and bridges within the City. The bonds are payable from ad valorem taxes assessed, levied and collected without limitation as to rate or amount, on all taxable property within the corporate City limits. The General Obligation Refunding Bonds, Series 2016 have a rating of AA from Standard and Poor's.

The General Obligation Bonds, Series 2019 Fund accounts for accumulation of property taxes used to pay principal, interest and related costs of the General Obligation Bonds, Series 2019 which were issued for payment of the costs of acquiring, constructing, equipping, renovating, replacing and improving parks and recreation projects. The General Obligation Bonds, Series 2019 have a rating of AA from Standard and Poor's.

DEBT SERVICE (CONTINUED)

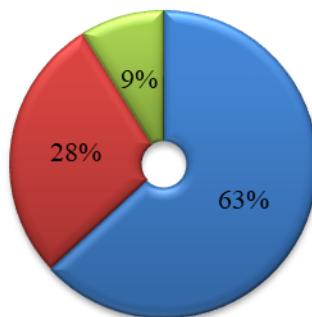
GENERAL FUND

Fire

In January 2017, the City entered into a lease agreement as a lessee to finance the acquisition of a quint/ladder emergency vehicle and two emergency staff vehicles valued in the aggregate amount of approximately \$969,000. The vehicles have an estimated useful life of six years.

This lease agreement qualifies as a capital lease for accounting purposes and, therefore, is recorded at the present value of future minimum lease payments as of the inception date.

FY 2021 Debt by Fund (% of Total)



- General Obligation Refunding Bonds, Series 2016 Debt Service Fund (211)
- General Obligation Bonds, Series 2019 Debt Service Fund (235)
- General Fund (001) - Fire Capital Lease

The following tables show a five-year breakdown of the payment schedule for the City's various debt instruments, a brief description of each type of debt, purpose and amount of the issue, interest rates and maturity dates.

DEBT SERVICE (CONTINUED)

Debt Type	Purpose of Issue	Amount of Issue	Interest Rate	Maturity Date
Bonds				
G.O. Refunding Bonds, Series 2016	Refunding of G.O. Bonds, Series 2007	\$ 18,950,000	2.000% to 5.000%	July 1, 2037
G.O. Bonds, Series 2019	To finance the costs of acquiring, constructing, equipping, renovating, replacing and improving parks and recreation projects	\$ 9,105,000	3.000% to 5.000%	July 1, 2039
Capital Lease, 2017				
To finance the acquisition of public safety vehicles:				
Fire Ladder Truck (with options and accessories)		\$ 889,751	2.780%	October 1, 2021
Emergency Ford Expedition Response staff vehicles (2) (w/accessories)		\$ 79,490	2.780%	October 1, 2021

DEBT SERVICE SUMMARY

	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	Remaining Years	Total Outstanding Debt
Principal	\$ 645,000	\$ 680,000	\$ 710,000	\$ 745,000	\$ 785,000	\$ 13,090,000	\$ 16,655,000
Interest	832,750	800,500	766,500	731,000	693,750	4,632,500	8,457,000
Bond Issuance Premium	-	-	-	-	-	-	3,358,654
General Obligation (G.O.)							
Refunding Bonds, Series 2016	\$ 1,477,750	\$ 1,480,500	\$ 1,476,500	\$ 1,476,000	\$ 1,478,750	\$ 17,722,500	\$ 28,470,654
Principal	\$ 305,000	\$ 320,000	\$ 335,000	\$ 350,000	\$ 365,000	\$ 7,200,000	\$ 8,875,000
Interest	352,350	337,100	321,100	304,350	286,850	1,947,450	3,549,200
Bond Issuance Premium	-	-	-	-	-	-	838,354
General Obligation (G.O.)							
Bonds, Series 2019	\$ 657,350	\$ 657,100	\$ 656,100	\$ 654,350	\$ 651,850	\$ 9,147,450	\$ 13,262,554
Principal	\$ 195,447	\$ 200,880	\$ -	\$ -	\$ -	\$ -	\$ 396,327
Interest	11,018	5,585	-	-	-	-	16,603
Capital Lease, 2017	\$ 206,465	\$ 206,465	\$ -	\$ -	\$ -	\$ -	\$ 412,930
Total payments	\$ 2,341,565	\$ 2,344,065	\$ 2,132,600	\$ 2,130,350	\$ 2,130,600	\$ 26,869,950	\$ 42,146,138



Departmental/Fund Information



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SUMMARY BUDGET

(INCLUDES INTERFUND TRANSFERS)

EXPENDITURES/EXPENSES

FY 2021

FUND NUMBER	FUND NAME	NUMBER OF PERSONNEL	PERSONAL SERVICES	OPERATING/ OTHER *	CAPITAL OUTLAY	TRANSFERS OUT	TOTAL BUDGET
001	GENERAL	473	\$ 54,673,489	\$ 16,176,241	\$ 2,284,000	\$ 840,000	\$ 73,973,730
103	RECREATION TRUST	-	-	105,500	-	345,000	450,500
111	ROADS	4	293,528	1,324,438	375,000	-	1,992,966
112	UNDERGROUND UTILITY TRUST	-	-	50,300	-	-	50,300
113	BUILDING	20	1,993,108	1,012,658	30,000	-	3,035,766
116	POLICE OFFICERS' TRAINING	-	-	25,050	-	-	25,050
117	FEDERAL FORFEITURE	-	-	449,419	316,175	-	765,594
118	STATE FORFEITURE	-	-	86,000	75,000	-	161,000
119	TRANSPORTATION SURTAX	-	-	1,600,100	150,000	-	1,750,100
130	CDBG	-	-	902,372	-	-	902,372
132	NSP1	-	-	404,617	-	-	404,617
138	HOME REHABILITATION	-	-	111,738	-	-	111,738
150	PUBLIC SAFETY IMPACT FEE	-	-	500	20,000	-	20,500
211	GENERAL OBLIG. REFUND. BONDS, SERIES 2016	-	-	1,478,000	-	-	1,478,000
235	GENERAL OBLIG. BONDS, SERIES 2019	-	-	657,650	-	-	657,650
334	GENERAL CAPITAL PROJECTS	-	-	5,000	8,404,532	-	8,409,532
335	GENERAL OBLIGATION BONDS PROCEEDS 2019	-	-	-	2,349,819	-	2,349,819
445	STORMWATER UTILITY	11	962,807	1,957,233	460,000	-	3,380,040
456	WATER/WASTEWATER OPERATIONS AND MAINT.	95	10,147,655	8,365,379	400,000	15,943,462	34,856,496
458	WATER/WASTEWATER CONNECTION FEES	-	-	3,000	500,000	-	503,000
461	WATER/WASTEWATER RENEWAL AND REPL	-	-	3,000	26,696,500	-	26,699,500
501	INSURANCE	-	2,750,000	1,355,100	-	-	4,105,100
TOTALS		603	\$ 70,820,587	\$ 36,073,295	\$ 42,061,026	\$ 17,128,462	\$ 166,083,370

Notes:

* - Includes operating expenditures/expenses, debt service, fund balances, grants and aid, and contingency categories.

FY 2018 - FY 2021
REVENUE SUMMARY BY FUND - ALL FUNDS

FUND	FY 2018	FY 2019	FY 2020	FY 2021
	ACTUAL	ACTUAL	AMENDED⁽¹⁾	BUDGET
GENERAL FUND	\$ 65,988,524	\$ 70,295,398	\$ 74,834,778	\$ 73,973,730
RECREATION TRUST	465,051	487,875	530,500	450,500
ROADS	1,851,982	1,973,163	2,136,916	1,992,966
UNDERGROUND UTILITY TRUST	-	-	50,300	50,300
BUILDING	-	-	4,134,700	3,035,766
POLICE OFFICERS' TRAINING	9,332	12,006	25,050	25,050
FEDERAL FORFEITURE	520,495	247,428	597,242	765,594
STATE FORFEITURE	170,638	122,733	124,000	161,000
TRANSPORTATION SURTAX	-	-	-	1,750,100
SHIP	182	132,526	-	-
CDBG	462,793	863,223	614,394	902,372
NSP1	147,090	186,151	404,617	404,617
HOME REHABILITATION	223,614	74,662	143,482	111,738
PUBLIC SAFETY IMPACT FEE	413,289	70,942	20,500	20,500
GENERAL OBLIG. REFUND. BONDS, SERIES 2016	1,493,321	1,499,385	1,473,500	1,478,000
GENERAL OBLIG. BONDS, SERIES 2019	-	-	655,803	657,650
GENERAL CAPITAL PROJECTS	4,918,047	3,811,168	10,657,904	8,409,532
GENERAL OBLIGATION BONDS PROCEEDS 2019	-	10,075,319	9,898,679	2,349,819
STORMWATER UTILITY	2,010,336	2,025,887	2,288,999	3,380,040
WATER/WASTEWATER OPERATIONS AND MAINT.	24,008,382	26,707,477	35,796,477	34,856,496
WATER/WASTEWATER CONNECTION FEES	639,259	287,528	502,000	503,000
WATER/WASTEWATER RENEWAL AND REPL.	7,311,646	8,187,032	24,085,500	26,699,500
INSURANCE	4,051,825	4,128,493	4,126,100	4,105,100
TOTAL REVENUES - ALL FUNDS	\$ 114,685,806	\$ 131,188,396	\$ 173,101,441	\$ 166,083,370

⁽¹⁾ Amended Budget reported as of April 25, 2020

FY 2018 - FY 2021
EXPENDITURES/EXPENSES SUMMARY BY FUND - ALL FUNDS

FUND	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED ⁽¹⁾	FY 2021 BUDGET	TRANSFERS	FY 2021 BUDGET (LESS TRANSFERS)
GENERAL FUND	\$ 69,808,983	\$ 69,972,954	\$ 74,834,778	\$ 73,973,730	\$ 840,000	\$ 73,133,730
RECREATION TRUST	400,456	555,787	530,500	450,500	345,000	105,500
ROADS	1,530,820	1,373,349	2,136,916	1,992,966	-	1,992,966
UNDERGROUND UTILITY TRUST	-	-	50,300	50,300	-	50,300
BUILDING	-	-	4,134,700	3,035,766	-	3,035,766
POLICE OFFICERS' TRAINING	21,592	22,047	25,050	25,050	-	25,050
FEDERAL FORFEITURE	222,508	370,129	597,242	765,594	-	765,594
STATE FORFEITURE	81,624	30,813	124,000	161,000	-	161,000
TRANSPORTATION SURTAX	-	-	-	1,750,100	-	1,750,100
SHIP	1,972	138,519	-	-	-	-
CDBG	387,714	865,210	614,394	902,372	-	902,372
NSP1	3,419	3,180	404,617	404,617	-	404,617
HOME REHABILITATION	223,615	74,662	143,482	111,738	-	111,738
PUBLIC SAFETY IMPACT FEE	268,963	144,947	20,500	20,500	-	20,500
GENERAL OBLIG. REFUND. BONDS, SERIES 2016	1,476,410	1,479,770	1,473,500	1,478,000	-	1,478,000
GENERAL OBLIG. BONDS, SERIES 2019	-	-	655,803	657,650	-	657,650
GENERAL CAPITAL PROJECTS	1,743,491	1,521,407	10,657,904	8,409,532	-	8,409,532
GENERAL OBLIGATION BONDS PROCEEDS 2019	-	170,854	9,898,679	2,349,819	-	2,349,819
STORMWATER UTILITY	1,613,594	2,070,908	2,288,999	3,380,040	-	3,380,040
WATER/WASTEWATER OPERATIONS AND MAINT.	18,757,135	24,193,963	35,796,477	34,856,496	15,943,462	18,913,034
WATER/WASTEWATER CONNECTION FEES	131,947	13,385	502,000	503,000	-	503,000
WATER/WASTEWATER RENEWAL AND REPL.	3,282,046	3,849,471	24,085,500	26,699,500	-	26,699,500
INSURANCE	1,843,621	2,124,938	4,126,100	4,105,100	-	4,105,100
TOTAL EXPENDITURES/EXPENSES - ALL FUNDS	\$ 101,799,910	\$ 108,976,293	\$ 173,101,441	\$ 166,083,370	\$ 17,128,462	\$ 148,954,908

⁽¹⁾ Amended Budget reported as of April 25, 2020

FY 2018 - FY 2021
REVENUES AND EXPENDITURES/EXPENSES SUMMARY - ALL FUNDS

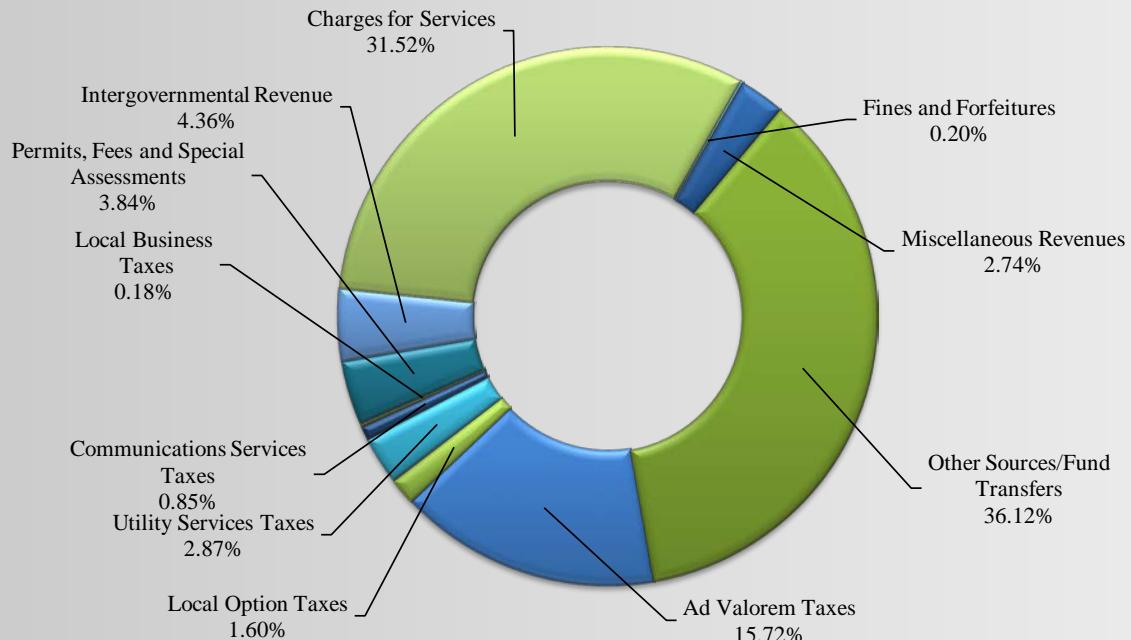
	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED ⁽¹⁾	FY 2021 BUDGET	% OF TOTAL	FY 2020- 2021
REVENUES BY SOURCE						
Ad Valorem Taxes	\$ 19,434,073	\$ 21,038,583	\$ 24,563,753	\$ 26,105,100	15.72%	6.27%
Local Option Taxes	1,045,842	1,061,935	1,010,000	2,665,000	1.60%	163.86%
Utility Services Taxes	4,982,494	5,102,895	4,762,000	4,772,000	2.87%	0.21%
Communications Services Taxes	1,815,786	1,517,971	1,600,000	1,415,000	0.85%	-11.56%
Local Business Taxes	303,225	306,981	298,000	298,000	0.18%	0.00%
Permits, Fees and Special Assessments	9,541,775	6,804,969	6,510,655	6,378,419	3.84%	-2.03%
Intergovernmental Revenue	7,659,271	10,327,017	9,103,294	7,242,276	4.36%	-20.44%
Charges for Services	50,199,456	52,719,371	51,083,431	52,350,163	31.52%	2.48%
Fines and Forfeitures	1,179,347	704,115	453,500	328,500	0.20%	-27.56%
Miscellaneous Revenues	4,580,900	8,997,225	5,162,256	4,538,856	2.74%	-12.08%
Other Sources/Fund Transfers	13,943,637	22,607,333	68,554,552	59,990,056	36.12%	-12.49%
TOTAL REVENUES	\$114,685,806	\$ 131,188,395	\$ 173,101,441	\$ 166,083,370	100.00%	-4.05%
EXPENDITURES/EXPENSES BY OBJECT						
Personal Services	\$ 52,875,496	\$ 61,826,779	\$ 67,919,055	\$ 70,820,587	42.64%	4.27%
Operating	23,711,331	23,026,363	25,705,986	27,522,099	16.57%	7.06%
Capital	4,814,589	5,111,265	49,965,362	41,861,026	25.20%	-16.22%
Debt Service	2,048,948	2,148,693	3,532,392	2,342,115	1.41%	-33.70%
Grants and Aid	3,642,238	4,276,160	4,579,977	5,210,519	3.14%	13.77%
Transfers/Contingency	14,707,308	12,587,033	21,398,669	18,327,024	11.04%	-14.35%
TOTAL EXPENDITURES/EXPENSES	\$101,799,910	\$ 108,976,293	\$ 173,101,441	\$ 166,083,370	100.00%	-4.05%

⁽¹⁾ Amended Budget reported as of April 25, 2020

FY 2021 REVENUES AND EXPENDITURES/EXPENSES SUMMARY - ALL FUNDS

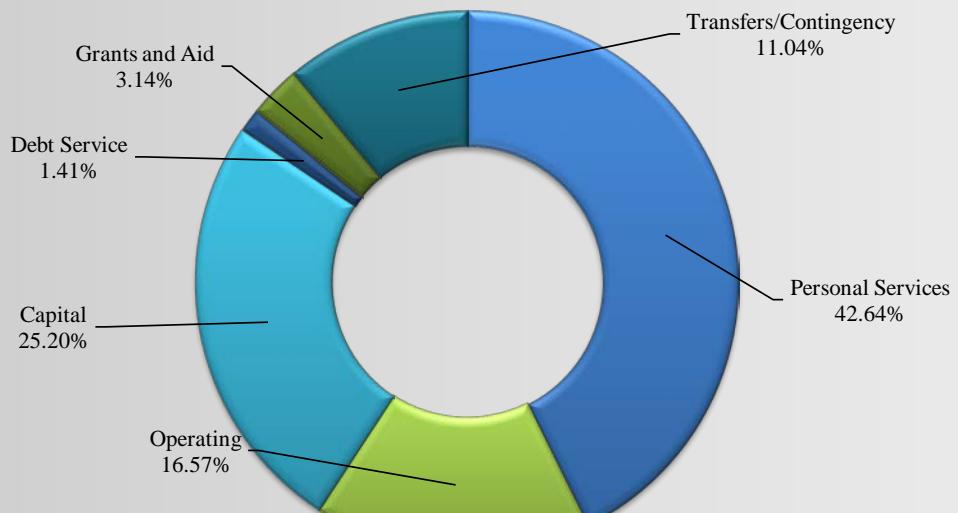
FY 2021 Revenues by Source - All Funds

■ Ad Valorem Taxes	■ Local Option Taxes	■ Utility Services Taxes
■ Communications Services Taxes	■ Local Business Taxes	■ Permits, Fees and Special Assessments
■ Intergovernmental Revenue	■ Charges for Services	■ Fines and Forfeitures
■ Miscellaneous Revenues	■ Other Sources/Fund Transfers	



FY 2021 Expenditures/Expenses by Object - All Funds

■ Personal Services	■ Operating	■ Capital	■ Debt Service	■ Grants and Aid	■ Transfers/Contingency
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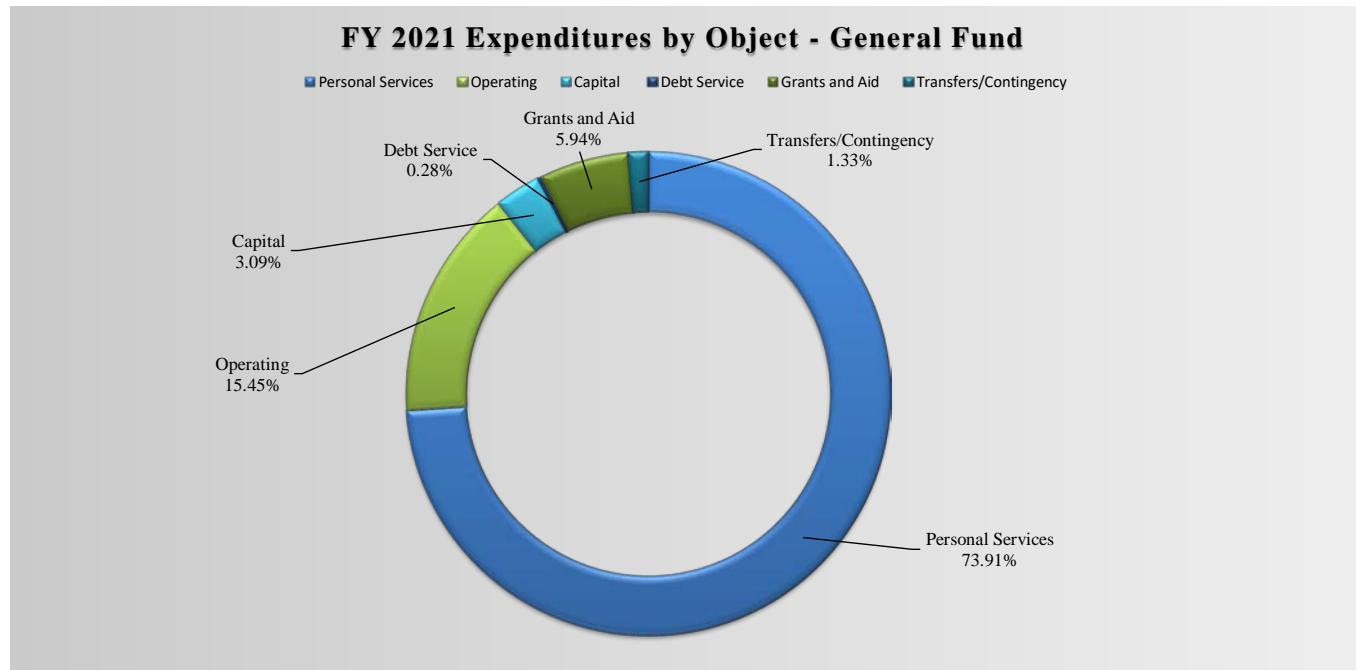
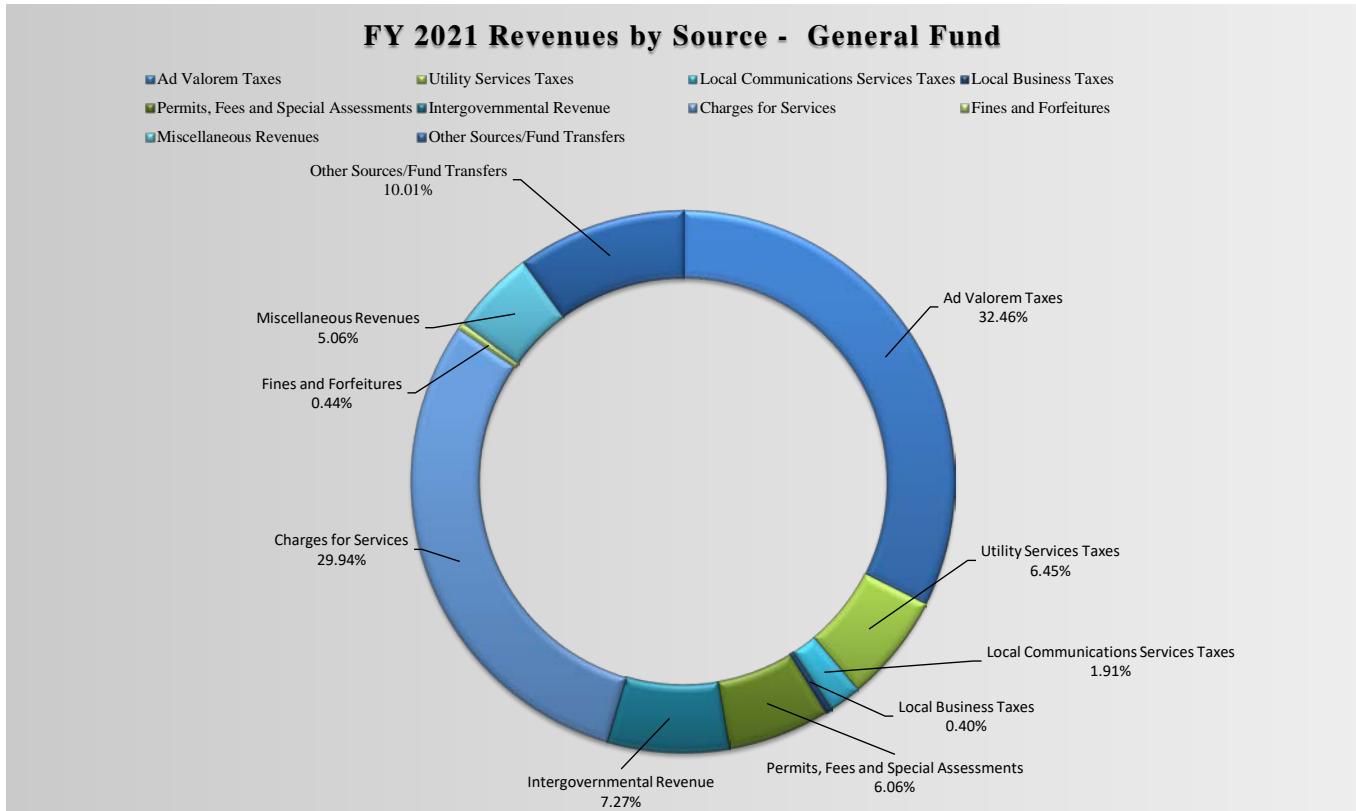
General Fund

FY 2018 - FY 2021
REVENUES AND EXPENDITURES SUMMARY - GENERAL FUND

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED⁽¹⁾	FY 2021 BUDGET	% OF TOTAL	% +/- FROM FY 2020 - 2021
REVENUES BY SOURCE						
Ad Valorem Taxes	\$ 17,945,784	\$ 19,548,754	\$ 22,510,000	\$ 24,010,000	32.46%	6.66%
Utility Services Taxes	4,982,494	5,102,895	4,762,000	4,772,000	6.45%	0.21%
Local Communications Services Taxes	1,815,786	1,517,971	1,600,000	1,415,000	1.91%	-11.56%
Local Business Taxes	303,225	306,981	298,000	298,000	0.40%	0.00%
Permits, Fees and Special Assessments	8,511,876	6,546,325	4,482,755	4,485,519	6.06%	0.06%
Intergovernmental Revenue	6,386,972	8,110,829	6,311,818	5,377,166	7.27%	-14.81%
Charges for Services	20,446,921	21,608,352	21,823,400	22,147,899	29.94%	1.49%
Fines and Forfeitures	513,358	389,838	453,500	328,500	0.44%	-27.56%
Miscellaneous Revenues	3,266,758	5,311,796	4,238,909	3,744,109	5.06%	-11.67%
Other Sources/Fund Transfers	1,815,350	1,851,657	8,354,396	7,395,537	10.01%	-11.48%
TOTAL REVENUES	\$ 65,988,524	\$ 70,295,398	\$ 74,834,778	\$ 73,973,730	100.00%	-1.15%
EXPENDITURES BY OBJECT						
Personal Services	\$ 48,001,458	\$ 50,809,952	\$ 52,717,965	\$ 54,673,489	73.91%	3.71%
Operating	10,981,305	9,669,293	11,311,132	11,426,132	15.45%	1.02%
Capital	1,853,473	2,606,868	3,092,387	2,284,000	3.09%	-26.14%
Debt Service	443,588	410,319	242,989	206,465	0.28%	-15.03%
Grants and Aid	3,113,463	3,366,828	3,997,589	4,393,644	5.94%	9.91%
Transfers/Contingency	5,415,696	3,109,694	3,472,716	990,000	1.33%	-71.49%
TOTAL EXPENDITURES	\$ 69,808,983	\$ 69,972,954	\$ 74,834,778	\$ 73,973,730	100.00%	-1.15%

⁽¹⁾ Amended Budget reported as of April 25, 2020

FY 2021 REVENUES AND EXPENDITURES SUMMARY - GENERAL FUND



**GENERAL FUND
REVENUES**

ACCOUNT NUMBER	REVENUE CLASSIFICATION	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
001-0000-311.10-01	REAL & PERSONAL PROPERTY	\$ 17,879,476	\$ 19,481,650	\$ 22,510,000	\$ 24,010,000
001-0000-311.20-01	DELINQUENT TAXES	39,310	34,954	-	-
001-0000-311.20-02	INTEREST INC - AD VALOREM	26,998	32,150	-	-
	AD VALOREM TAXES	17,945,784	19,548,754	22,510,000	24,010,000
001-0000-314.10-01	ELECTRIC	3,862,458	3,936,667	3,690,000	3,700,000
001-0000-314.30-01	WATER	1,041,155	1,093,433	1,000,000	1,000,000
001-0000-314.80-01	PEOPLE'S GAS	18,851	17,931	17,000	17,000
001-0000-314.80-04	AMERIGAS EAGLE	22,946	20,638	20,000	20,000
001-0000-314.80-10	PROPANE OTHER	37,084	34,226	35,000	35,000
	UTILITY SERVICE TAXES	4,982,494	5,102,895	4,762,000	4,772,000
001-0000-315.10-01	LOCAL COMMUNICATIONS SERVICES TAX	1,815,786	1,517,971	1,600,000	1,415,000
001-0000-316.10-01	LOCAL BUSINESS TAX	292,479	294,980	290,000	290,000
001-0000-316.10-02	LOCAL BUSINESS TAX - LATE FEES	6,766	8,021	5,000	5,000
001-0000-316.10-03	LOCAL BUSINESS TAX - ADMIN FEE	3,980	3,980	3,000	3,000
	LOCAL BUSINESS TAXES	303,225	306,981	298,000	298,000
001-0000-322.10-01	BUILDING PERMITS	2,568,198	1,443,961	-	-
001-0000-322.10-02	ELECTRICAL PERMITS	571,834	249,840	-	-
001-0000-322.10-03	PLUMBING PERMITS	369,528	110,684	-	-
001-0000-322.10-04	ENGINEERING PERMITS	137,972	41,420	105,000	105,000
001-0000-322.10-07	SITE PLANS	10,275	10,370	15,000	10,000
001-0000-322.10-08	MECHANICAL PERMITS	426,516	160,204	-	-
001-0000-322.10-09	CERTIFICATES OF OCCUPANCY	20,700	21,325	-	-
001-0000-322.10-11	BACKFLOW PREVENTER CERTIFICATIONS	35,324	45,930	-	-
001-0000-329.10-03	TREE REMOVAL	2,700	3,310	3,000	3,000
001-0000-329.10-04	ALCOH BEV - CITY	2,850	2,700	3,000	3,000
001-0000-329.10-06	FIRE	38,097	25,760	35,000	35,000
001-0000-329.10-08	FIRE - ANNUAL	83,040	73,258	70,000	70,000
001-0000-329.10-12	RE-INSPECT (ALL)	22,375	20,725	-	-
001-0000-329.10-13	MATERIALS REGISTRATION	1,800	600	-	-
001-0000-329.10-14	NON-EXCLUSIVE FRANCHISE RENEWAL	450	(200)	150	150
001-0000-329.10-15	ECONOMIC DEVELOPMENT - MISC. FEES	550	2,875	-	-
001-0000-329.10-16	CREDIT CARD CONVENIENCE FEE	-	5,137	-	-
	LICENSES AND PERMITS	4,292,209	2,217,899	231,150	226,150
001-0000-323.10-01	ELECTRIC	2,744,027	2,796,381	2,700,000	2,700,000
001-0000-323.40-01	GAS	30,887	30,730	28,000	28,000
001-0000-323.70-08	WASTE MANAGEMENT	1,346,952	1,400,830	1,429,605	1,434,369
001-0000-323.70-09	NON-EXCLUSIVE FRANCHISE FEE	45,801	48,485	42,000	45,000
001-0000-323.90-01	TOWING	52,000	52,000	52,000	52,000
	FRANCHISE FEES	4,219,667	4,328,426	4,251,605	4,259,369

**GENERAL FUND
REVENUES**

ACCOUNT NUMBER	REVENUE CLASSIFICATION	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
001-0000-331.20-01	ORG CRIME DRUG ENF - OCDETF	30,059	9,100	-	-
001-0000-331.20-02	FEDERAL/HIDTA	18,350	13,674	-	-
001-0000-331.20-03	FED GRNT-HVE BICYCLE SAFE	10,780	10,758	-	-
001-0000-331.20-05	COPS HIRING GRANT	48,377	205,312	153,852	4,200
001-0000-331.20-06	MPD OCCUPANT PROTECTION	10,500	-	-	-
001-0000-331.20-07	OCDETF-BABYLON	-	1,545	-	-
001-0000-332.10-02	FEDERAL GRANTS - BPV (VEST)	7,613	3,960	-	-
001-0000-332.10-03	FEDERAL GRANT - FEMA	29,969	1,475,028	-	-
001-0000-332.10-05	VICTIM ADVOCATE (VOCA/BYRNE)	54,764	57,123	58,466	58,466
001-0000-332.10-07	STATE MUTUAL AID AGREEMENT	-	90,564	-	-
001-0000-332.10-09	JAG GRANT	5,394	4,004	-	-
001-0000-332.10-21	HOMELAND SEC/FEMA-AFG	-	9,411	-	-
001-0000-332.10-22	HIDTA/OCDETF REIMBURSEMENT	17,715	22,511	14,500	14,500
001-0000-332.10-29	BC HEALTHCARE COALITION	1,190	-	-	-
001-0000-332.10-30	FEMA-PASS THRU REIMB/USAR	83,211	-	-	-
001-0000-332.10-31	JAG -E GRANT - S DOUGLAS OT	4,612	-	-	-
	FEDERAL GRANTS	322,534	1,902,990	226,818	77,166
001-0000-335.12-10	SALES TAX (REVENUE SHARING)	1,782,325	1,871,174	1,800,000	1,518,000
001-0000-335.14-00	MOBILE HOME LICENSES	17,959	19,961	20,000	20,000
001-0000-335.15-00	BEVERAGE LICENSES	20,766	20,728	20,000	20,000
001-0000-335.18-00	HALF-CENT SALES TAX	3,924,372	3,969,010	3,950,000	3,474,000
001-0000-335.23-00	FIREFIGHTERS SUPPLEMENTAL	43,527	46,737	38,000	43,000
001-0000-335.25-00	SEMINOLE COMPACT	126,920	148,395	135,000	100,000
001-0000-335.41-00	REBATE MOTOR FUEL	35,754	37,068	32,000	35,000
	STATE SHARED REVENUES/GRANTS	5,951,623	6,113,073	5,995,000	5,210,000
001-0000-337.90-09	BROWARD COUNTY SWIM CENTRAL	51,852	34,531	40,000	40,000
001-0000-338.20-01	BUSINESS TAX RECEIPTS	60,963	60,235	50,000	50,000
	COUNTY SHARED REVENUES	112,815	94,766	90,000	90,000
001-0000-341.10-01	FEES - PLAT FILING	2,650	2,250	5,000	2,300
001-0000-341.20-01	ZONING FEES	2,625	4,275	3,000	3,000
001-0000-341.20-02	BOARD OF ADJUSTMENT FEES	1,542	776	2,000	1,000
001-0000-341.20-03	LAND USE PLAN AMENDMENT	-	7,000	-	-
001-0000-341.20-05	REGISTER FORECLOSED PROP	5,950	5,000	6,000	5,000
001-0000-341.20-06	MISC BLDG DEPT	70,638	98,935	-	-
001-0000-341.30-01	SALE OF PUBLICATIONS	767	1,045	500	500
	GENERAL GOVERNMENT	84,172	119,281	16,500	11,800
001-0000-325.20-10	FIRE RESCUE ASSESSMENT	8,900,124	9,080,126	8,800,000	9,050,000
001-0000-342.10-01	POLICE EXTRA DETAIL	463,826	556,476	400,000	400,000
001-0000-342.10-02	POLICE CHARGES	101	77	100	100
001-0000-342.10-04	FEES/ALARM ORDINANCE	2,600	2,584	3,000	2,500
001-0000-342.10-07	FEES/FINGERPRINTING	-	-	15,000	15,000
001-0000-342.20-03	POLICE OFFICER RESOURCE PROGRAM	189,606	172,900	218,400	218,400
001-0000-342.31-05	AMBULANCE TRANSPORT FEES	1,087,390	1,392,985	1,200,000	1,200,000
001-0000-342.31-07	FIRE RESCUE FEES - COCONUT CREEK	8,935,000	9,543,380	10,400,000	10,551,199
001-0000-342.xx-xx	MISCELLANEOUS	10,594	8,815	5,000	5,000

**GENERAL FUND
REVENUES**

ACCOUNT NUMBER	REVENUE CLASSIFICATION	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
001-0000-343.40-01	SOLID WASTE CONTRACT	155,866	141,013	130,000	130,000
001-0000-343.90-01	LOT CLEARING/NUISANCE ABATEMENT	8,153	2,705	10,000	5,000
	PUBLIC SAFETY REVENUES	19,753,260	20,901,061	21,181,500	21,577,199
001-0000-347.24-01	CONCESSIONS	38,405	32,575	40,000	35,000
001-0000-347.24-02	RENTAL - CALYPSO COVE	45,531	40,095	50,000	50,000
001-0000-347.29-01	RECREATION FACILITIES USE	51,833	72,860	45,000	45,000
001-0000-347.29-02	TAXABLE RECREATION FEE	176,000	155,271	225,000	175,000
001-0000-347.29-03	NON-TAXABLE RECREATION FEES	25,070	31,225	25,000	25,000
001-0000-347.29-xx	PROGRAM ACTIVITIES FEES	243,322	223,593	220,400	203,900
001-0000-347.29-06	PROG ACTIVITY - CLASS	29,328	32,391	20,000	25,000
	CULTURE AND RECREATION	609,489	588,010	625,400	558,900
001-0000-351.10-01	COURT FINES	329,135	260,614	275,000	150,000
001-0000-354.10-01	PARKING VIOLATIONS	4,505	13,826	3,000	3,000
001-0000-354.10-02	CODE VIOLATIONS	125	100	500	500
001-0000-354.10-03	SPECIAL MAGISTRATE - CODE VIOLATIONS	178,943	114,930	175,000	175,000
001-0000-354.10-05	RED LIGHT CAMERA	650	368	-	-
	FINES AND FORFEITURES	513,358	389,838	453,500	328,500
001-0000-361.XX-XX	INVESTMENT/INTEREST INCOME	275,775	1,514,045	200,000	200,000
001-0000-364.41-01	SALE OF SURPLUS EQUIPMENT	28,730	4,492	25,000	25,000
001-0000-366.90-91	CONTRIBUTION - NATIONAL NIGHT OUT	2,500	5,950	2,000	2,000
001-0000-366.91-02	COPS & KIDS	17,672	17,428	13,350	12,000
001-0000-369.10-02	WATER & WASTEWATER COST ALLOCATION	926,536	1,346,528	1,383,270	1,287,957
001-0000-369.10-03	STORMWATER COST ALLOCATION	254,750	399,081	410,654	418,867
001-0000-369.10-04	BUILDING COST ALLOCATION	-	-	298,393	304,361
001-0000-369.30-01	REFUND PRIOR YEAR EXPEND	9,421	189,971	-	-
001-0000-369.90-XX	OTHER MISCELLANEOUS REVENUES	212,891	258,194	70,000	70,000
001-0000-369.90-12	LIEN INQUIRY FEES	74,730	73,475	120,000	120,000
001-0000-369.90-16	ADVERTISING PROCEEDS - MINIBUSES	1,500	250	1,500	1,500
001-0000-369.90-17	ADVERTISING PROCEEDS - BUS SHELTERS	1,001	4,526	1,000	1,000
001-0000-369.90-18	ADVERTISING PROCEEDS - BUS BENCHES	14,739	15,524	10,000	10,000
001-0000-369.90-20	RECYCLING PROCEEDS	47,248	-	-	-
001-0000-369.90-29	REIMBURSEMENT FROM CRA	1,013,523	1,163,283	1,368,422	1,254,634
001-0000-369.90-38	ADMIN FEE - SPEC MASTER	14,820	12,860	10,000	10,000
001-0000-369.90-41	REIMBURSEMENT FROM NWFP SR CTR	22,629	23,884	25,320	26,790
001-0000-369.90-49	STATE SURCHARGE RETAIN - BLDG	9,970	4,766	-	-
001-0000-369.91-03	AZTEC RV RESORT AGREEMENT	338,323	277,414	300,000	-
	MISCELLANEOUS REVENUES	3,266,758	5,311,796	4,238,909	3,744,109

**GENERAL FUND
REVENUES**

ACCOUNT NUMBER	REVENUE CLASSIFICATION	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
001-0000-382.10-01	WATER & WASTEWATER - ROI ALLOCATION	1,815,350	1,851,657	1,905,355	1,943,462
001-0000-389.10-01	GENERAL FUND - FUND BALANCE				
	VEHICLE REPLACEMENT	-	-	-	1,000,000
	CAPITAL PROJECTS - OTHER	-	-	-	840,000
	COMMUNICATIONS	-	-	-	1,574,397
	UNASSIGNED	-	-	4,076,741	1,492,678
	COMMITTED	-	-	10,000	10,000
	GENERAL FD FIRE RESERVE	-	-	-	475,000
001-0000-389.10-10	GENERAL FD BUILDING DEPT RESERVE	-	-	2,342,300	-
	GENERAL FD TREE PRESERVATION RESERVE	-	-	20,000	60,000
	OTHER SOURCES/FUND TRANSFERS	1,815,350	1,851,657	8,354,396	7,395,537
	TOTAL REVENUES	65,988,524	\$ 70,295,398	\$ 74,834,778	\$ 73,973,730

SUMMARY OF GENERAL FUND EXPENDITURES

DEPARTMENT / DIVISION	NUMBER OF PERSONNEL	PERSONAL SERVICES	OPERATING EXPENDITURES/	CAPITAL OUTLAY	TOTAL EXPENDITURES
CITY COMMISSION	5	\$ 359,054	\$ 206,967	\$ -	\$ 566,021
CITY MANAGER	9	1,207,974	191,365	-	1,399,339
FINANCE:					
ACCOUNTING	9	1,190,293	147,650	-	1,337,943
PURCHASING	5	527,057	22,000	-	549,057
FINANCE TOTAL	14	1,717,350	169,650	-	1,887,000
NON-DEPARTMENTAL	-	1,661,835	9,459,514	300,000	11,421,349
HUMAN RESOURCES	7	813,444	151,811	-	965,255
DEVELOPMENT SERVICES	8	811,073	106,500	-	917,573
CITY CLERK	7	754,742	274,358	-	1,029,100
CITY ATTORNEY	2	366,416	226,112	-	592,528
POLICE	159	20,912,539	1,297,662	18,500	22,228,701
FIRE	128	19,262,583	1,641,751	1,900,000	22,804,334
INFORMATION TECHNOLOGY	6	823,736	261,205	32,000	1,116,941
PUBLIC WORKS:					
ADMINISTRATION	5	644,019	251,734	22,000	917,753
BUILDINGS	9	859,862	968,870	-	1,828,732
GARAGE	9	850,774	593,442	8,000	1,452,216
PUBLIC WORKS TOTAL	23	2,354,655	1,814,046	30,000	4,198,701
PARKS & RECREATION:					
ADMINISTRATION	4	531,643	60,900	3,500	596,043
RECREATION/SPECIAL ACTIVITIES	30	334,541	175,300	-	509,841
PARKS AND GROUNDS MAINT.	30	2,039,650	855,380	-	2,895,030
AQUATICS	41	722,254	123,720	-	845,974
PARKS & RECREATION TOTAL	105	3,628,088	1,215,300	3,500	4,846,888
GENERAL FUND TOTAL	473	\$ 54,673,489	\$ 17,016,241	\$ 2,284,000	\$ 73,973,730

Notes:

* - Includes operating expenditures, debt service, transfers, fund balance, and grants and aids categories.

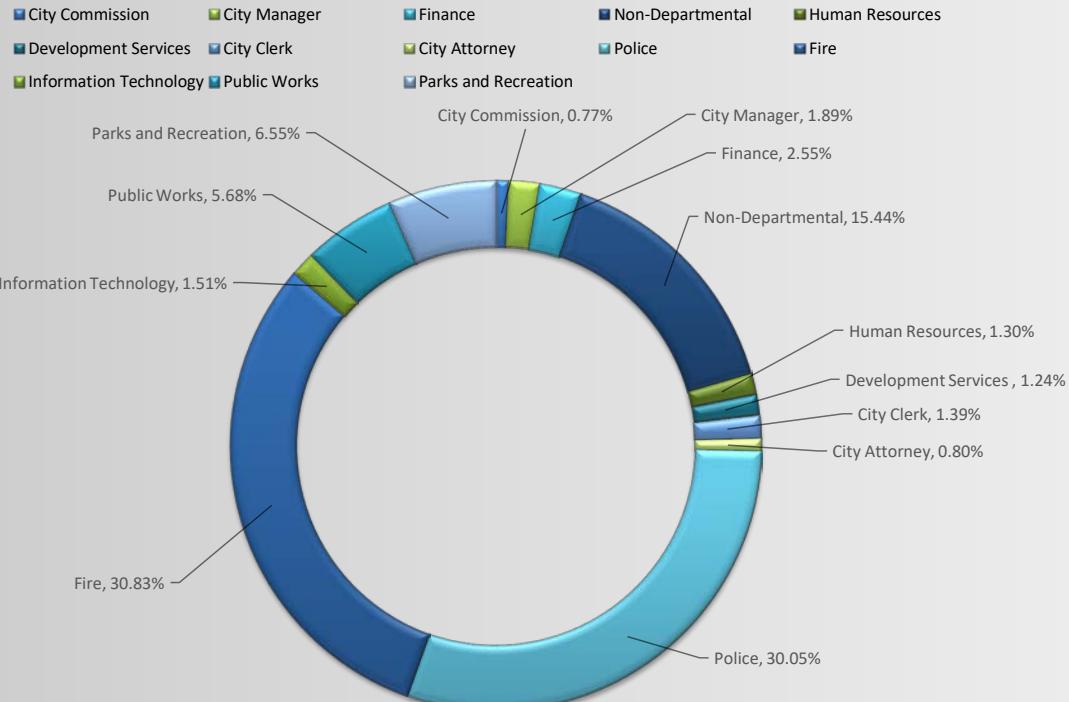
FY 2018 - FY 2021 - GENERAL FUND
EXPENDITURES SUMMARY BY DEPARTMENT

DEPARTMENT	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED ⁽¹⁾	FY 2021 BUDGET	% +/- FROM FY 2020-2021
CITY COMMISSION	\$ 434,354	\$ 587,500	\$ 566,118	\$ 566,021	-0.02%
CITY MANAGER	939,669	1,132,757	1,443,178	1,399,339	-3.04%
FINANCE:					
ACCOUNTING	1,107,387	1,140,819	1,330,938	1,337,943	0.53%
PURCHASING	399,106	467,707	522,775	549,057	5.03%
FINANCE TOTAL	1,506,493	1,608,526	1,853,713	1,887,000	1.80%
NON-DEPARTMENTAL	15,261,223	11,434,229	14,008,028	11,421,349	-18.47%
HUMAN RESOURCES	903,600	857,486	935,863	965,255	3.14%
DEVELOPMENT SERVICES	581,536	828,047	1,130,099	917,573	-18.81%
CITY CLERK	793,537	901,163	1,011,060	1,029,100	1.78%
CITY ATTORNEY	423,657	428,727	538,632	592,528	10.01%
POLICE	19,891,847	21,823,371	21,755,868	22,228,701	2.17%
FIRE	19,394,497	19,929,294	21,412,045	22,804,334	6.50%
BUILDING	1,477,429	1,748,153	-	-	0.00%
INFORMATION TECHNOLOGY	900,127	929,505	1,129,727	1,116,941	-1.13%
PUBLIC WORKS:					
ADMINISTRATION	532,025	616,762	787,538	917,753	16.53%
BUILDINGS	1,381,377	1,738,602	1,719,456	1,828,732	6.36%
GARAGE	1,192,369	1,213,537	1,524,043	1,452,216	-4.71%
PUBLIC WORKS TOTAL	3,105,771	3,568,901	4,031,037	4,198,701	4.16%
PARKS AND RECREATION:					
ADMINISTRATION	530,073	545,887	573,662	596,043	3.90%
SPECIAL ACTIVITIES	490,202	485,656	597,633	509,841	-14.69%
PARKS AND GROUNDS MAINT.	2,453,434	2,425,449	3,028,332	2,895,030	-4.40%
AQUATICS	721,534	738,303	819,783	845,974	3.19%
PARKS AND RECREATION TOTAL	4,195,243	4,195,295	5,019,410	4,846,888	-3.44%
TOTAL GENERAL FUND	\$ 69,808,983	\$ 69,972,954	\$ 74,834,778	\$ 73,973,730	-1.15%

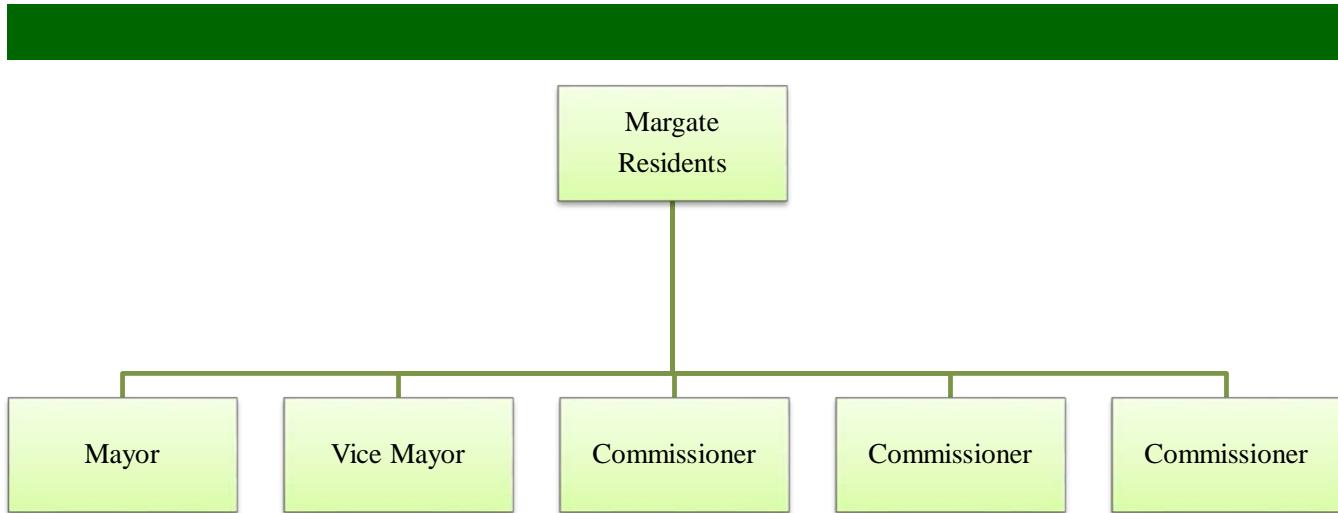
⁽¹⁾ Amended Budget reported as of April 25, 2020

**FY 2021 BUDGET - GENERAL FUND
EXPENDITURES BY DEPARTMENT**

**FY 2021 Budget - General Fund
Expenditures by Department**



CITY COMMISSION



POSITION SUMMARY

Position Title	FY 2018 Actual	FY 2019 Actual	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget
Mayor	1	1	1	1	1
Vice Mayor	1	1	1	1	1
Commissioner	3	3	3	3	3
Total Positions	5	5	5	5	5

CITY COMMISSION

COST CENTER (0110)

PROGRAM DESCRIPTION

The City Commission is the legislative body of the City and is comprised of five members who are elected at large by the voters of Margate for four year terms. Every November, the five Commissioners elect from among themselves a Mayor and a Vice Mayor to serve a one year term which may be up to two consecutive terms.

BUDGET EXPENDITURES/EXPENSES

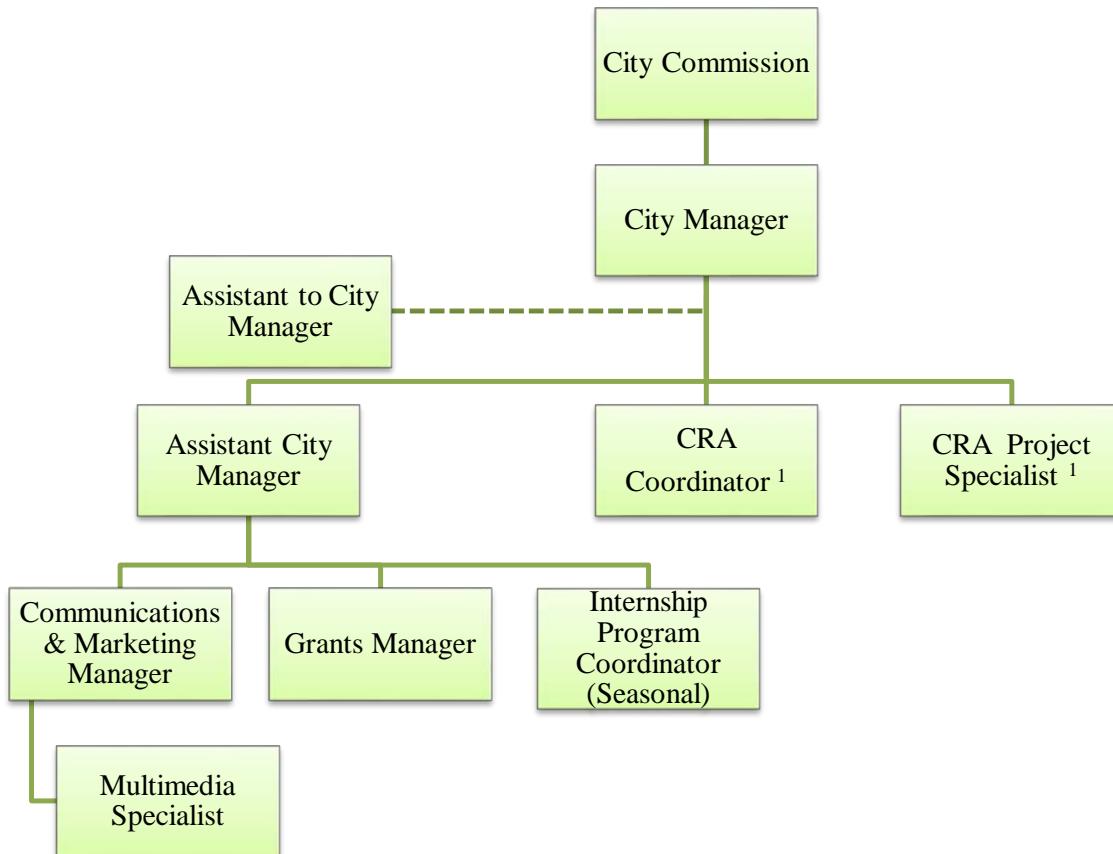
	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Personal Services	\$ 277,319	\$ 322,814	\$ 351,984	\$ 359,054	\$ 7,070	2.01%
Operating Expenses	41,729	149,948	84,400	84,850	450	0.53%
Grants and Aid	115,306	114,738	129,734	122,117	(7,617)	-5.87%
TOTAL	\$ 434,354	\$ 587,500	\$ 566,118	\$ 566,021	\$ (97)	-0.02%

CITY COMMISSION

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
PERSONAL SERVICES					
001-0110-511.11-01	SAL & WAGES - EXECUTIVE	\$ 165,030	\$ 169,836	\$ 171,698	\$ 175,131
001-0110-511.15-07	SAL & WAGES-VEHICLE ALLOWANCE	(2,611)	-	18,000	14,400
001-0110-511.15-09	SAL & WAGES-PHONE ALLOWANCE	2,880	3,732	3,840	3,840
001-0110-511.15-12	SAL & WAGES- HEALTH ALLOWANCE	-	17,083	21,363	21,582
001-0110-511.21-01	CONTRIB-SS TAX(EMPLOYER)	9,496	10,968	13,324	13,327
001-0110-511.21-02	CONTRIB-MED TAX(EMPLOYER)	2,221	2,565	3,116	3,117
001-0110-511.22-01	FRS CONTRIB-EMPLOYER	58,275	75,227	77,849	80,427
001-0110-511.23-01	HEALTH & LIFE INS	42,028	43,403	42,794	47,230
TOTAL APPROPRIATION		\$ 277,319	\$ 322,814	\$ 351,984	\$ 359,054
OPERATING EXPENSES					
001-0110-511.30-01	OPERATING EXPENSE	\$ 600	\$ -	\$ 1,500	\$ 1,500
001-0110-511.41-01	COMMUNICATIONS SVCS	2,563	2,669	3,200	3,200
001-0110-511.48-01	CERTIFICATE FRAMES	4,908	4,177	4,500	4,500
001-0110-511.48-02	PROMOTIONAL ACTIVITY	6,339	4,001	8,000	8,000
001-0110-511.48-11	HOME OF THE MONTH	800	1,154	1,500	1,500
001-0110-511.52-15	OPERATING SUPPLIES-OTHER	2,645	2,732	11,500	2,500
001-0110-511.52-36	MARGATE CITIZENS ACADEMY	1,214	2,164	2,000	2,000
001-0110-511.54-07	SUBS,MEMBSHP-LEAGUE DUES	14,164	16,193	17,200	26,650
001-0110-511.54-14	TRNG,TRVL,PERDIEM-PEERMAN	2,267	-	-	-
001-0110-511.54-16	TRNG,TRVL,PERDIEM-SIMONE	428	-	5,000	5,000
001-0110-511.54-17	TRNG,TRVL,PERDIEM-RUZZANO	195	3,098	5,000	5,000
001-0110-511.54-23	TRNG,TRVL,PERDIEM-CAGGIANO	3,360	5,442	5,000	5,000
001-0110-511.54-24	TRNG,TRVL,PERDIEM-SCHWARTZ	2,246	2,968	5,000	5,000
001-0110-511.54-25	TRNG,TRVL,PERDIEM-ARSERIO	-	7,226	5,000	5,000
001-0110-511.99-04	CITIZEN PROJECT INITIATIVES	-	98,124	10,000	10,000
TOTAL APPROPRIATION		\$ 41,729	\$ 149,948	\$ 84,400	\$ 84,850
GRANTS & AID					
001-0110-511.82-01	CONTRIB-NWFP SENIOR CTR	\$ 37,700	\$ 37,700	\$ 37,700	\$ 37,700
001-0110-511.82-02	AREA AGENCY ON AGING	43,222	43,913	49,034	46,417
001-0110-511.82-04	CONTRIB- CHILD SERVICES	5,000	-	1,000	1,000
001-0110-511.82-14	CONTRIB-RELAY FOR LIFE	2,000	2,000	2,000	2,000
001-0110-511.82-15	CITY COMMISSION-GENERAL DONATIONS	9,884	7,225	15,000	10,000
001-0110-511.82-22	CONTRIB-READING PALS PROGRAM	10,000	15,000	15,000	15,000
001-0110-511.82-23	CONTRIB-MAYOR'S FITNESS CHALLENGE	5,000	5,000	5,000	5,000
001-0110-511.82-24	CONTRIB-CHALLENGER BASEBALL	-	1,400	2,500	2,500
001-0110-511.82-25	CONTRIB-SOS CHILDREN'S VILLAGE - FL	2,500	2,500	2,500	2,500
TOTAL APPROPRIATION		\$ 115,306	\$ 114,738	\$ 129,734	\$ 122,117
TOTAL REQUESTED APPROPRIATIONS		\$ 434,354	\$ 587,500	\$ 566,118	\$ 566,021

CITY MANAGER

8 FULL TIME, 1 SEASONAL - 9 TOTAL



POSITION SUMMARY

Position Title	FY 2018 Actual	FY 2019 Actual	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget
City Manager	1	1	1	1	1
Assistant City Manager	1	1	1	1	1
Assistant to City Manager	1	-	1	1	1
CRA Executive Director (P/T)	-	1	1	1	-
Executive Secretary/Paralegal	1	1	1	-	-
Communications & Marketing Manager	1	1	1	1	1
Communications & Marketing Coordinator	1	-	-	-	-
Contracts Administrator	-	1	1	-	-
Multimedia Specialist	1	1	1	1	1
Internship Program Coordinator (seasonal)	-	-	-	1	1
Grants Manager	1	1	1	1	1
CRA Coordinator ¹	-	1	1	1	1
CRA Project Specialist ¹	-	1	1	1	1
Total Positions	8	10	10	10	9

¹ CRA Coordinator and CRA Project Specialist are funded 100% by CRA. City Manager serves as Executive Director of the CRA.

CITY MANAGER

COST CENTER (0410)

PROGRAM DESCRIPTION

The City Manager serves as the chief administrative and executive officer for the City of Margate. Duties and functions are specifically defined in Article IV of the Margate City Charter. Major responsibilities include, but are not limited to: preparing and submitting an annual budget and end of year financial report to the City Commission; ensuring all laws and ordinances are enforced; and recommending the adoption of measures as deemed necessary or expedient for the health, safety or welfare of the community or for the improvement of administrative services. The City Manager's Office, in conjunction with the Police and Fire Departments, is also responsible for public information dissemination and marketing.

PROGRAM GOALS & OBJECTIVES

The City Manager provides leadership and oversight to all City departments in order to address and achieve all four Strategic Plan Goals. The City Manager's Office works to provide the best services possible to residents and businesses through sound financial management and department oversight. In addition, the office provides support of the City image and identity through public information and marketing.

BUDGET EXPENDITURES/EXPENSES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Personal Services	\$ 870,169	\$ 1,059,684	\$ 1,328,563	\$ 1,207,974	\$ (120,589)	-9.08%
Operating Expenses	69,500	73,073	114,615	191,365	76,750	66.96%
TOTAL	\$ 939,669	\$ 1,132,757	\$ 1,443,178	\$ 1,399,339	\$ (43,839)	-3.04%

CITY MANAGER

COST CENTER (0410)

PERFORMANCE MEASURES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Target	FY 2021 Target	% Change
Quarterly Budget Reviews: Meet with all department directors within 30 days following the close of report period	N/A	N/A	100%	100%	0%
Monthly Commission Report: Complete the report within 20 days following period end date	N/A	N/A	100%	100%	0%
Number of subscribers and followers on social media	N/A	N/A	15,000	15,000	0%
Number of website hits on www.margatefl.com	157,883	371,361	300,000	300,000	0%
Number of grants applied for	N/A	0	5	5	0%

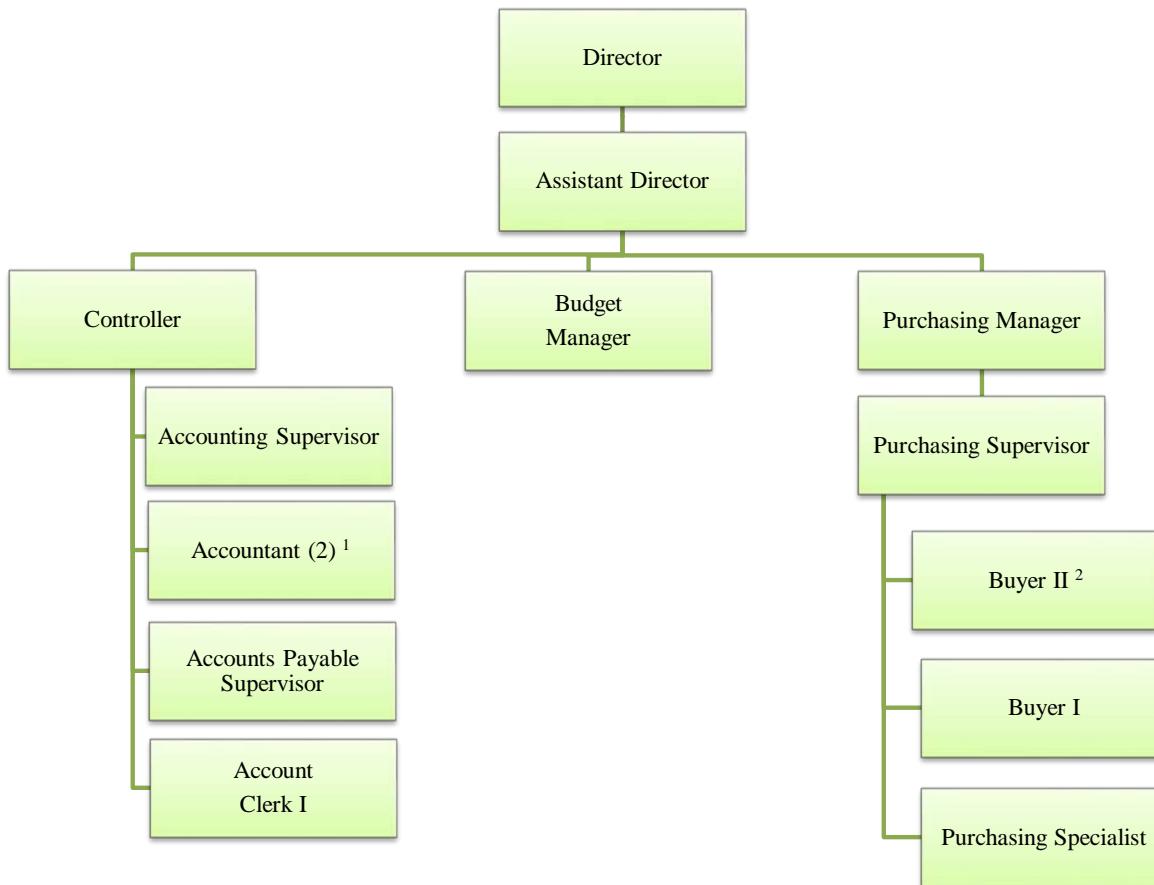
CITY MANAGER

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
PERSONAL SERVICES					
001-0410-512.12-01	SAL & WAGES-REGULAR ¹	\$ 633,771	\$ 788,819	\$ 956,021	\$ 855,674
001-0410-512.13-05	SAL & WAGES-LONGEVITY	6,000	7,000	4,000	5,000
001-0410-512.14-01	SAL & WAGES-OVERTIME	1,721	4,520	4,000	4,000
001-0410-512.15-07	SAL&WAGES-VEHICLE ALLOW	-	682	3,600	3,600
001-0410-512.15-08	SAL&WAGES-VEHICLE BENEFIT	7,500	5,996	5,600	6,100
001-0410-512.15-09	SAL & WAGES-PHONE ALLOW	2,635	3,249	4,800	4,800
001-0410-512.21-01	CONTRIB-SS TAX(EMPLOYER)	34,062	44,523	55,710	49,299
001-0410-512.21-02	CONTRIB-MED TAX(EMPLOYER)	9,114	11,313	14,188	12,748
001-0410-512.22-01	FRS CONTRIB-EMPLOYER	102,069	96,157	156,659	154,943
001-0410-512.23-01	HEALTH & LIFE INS	73,297	97,425	123,985	111,810
	TOTAL APPROPRIATION	\$ 870,169	\$ 1,059,684	\$ 1,328,563	\$ 1,207,974
OPERATING EXPENSES					
001-0410-512.30-01	OPERATING EXPENSE	\$ 5,118	\$ 5,188	\$ 7,000	\$ 7,000
001-0410-512.31-02	PROFL SVCS-MEDICAL	275	105	155	155
001-0410-512.31-09	PROFL SVCS-OTHER	-	-	6,000	6,000
001-0410-512.31-13	RECORDS MANAGEMENT	807	151	2,000	2,000
001-0410-512.34-01	ADVERTISING	5,512	7,560	7,500	7,500
001-0410-512.40-03	TRAVEL & PER DIEM	8,568	3,390	8,500	10,500
001-0410-512.41-01	COMMUNICATIONS SVCS	2,461	2,765	2,650	2,750
001-0410-512.42-06	POSTAGE	32	27	500	500
001-0410-512.44-01	RENTALS & LEASES	3,099	2,407	6,500	4,000
001-0410-512.46-03	MAINT-OFFICE EQUIPMENT	55	55	150	150
001-0410-512.46-06	R&M/REPAIR & MAIN SVC	7,642	8,024	11,000	11,000
001-0410-512.47-02	PRINTING & BINDING	20,978	22,549	35,000	112,000
001-0410-512.51-01	OFFICE SUPPLIES	5,384	3,341	5,000	5,000
001-0410-512.52-15	OPERATING SUPPLIES-OTHER	3,808	11,307	8,160	8,160
001-0410-512.54-01	SUBSCRIPTION & MEMBERSHIP	5,088	4,324	5,900	6,850
001-0410-512.54-05	EDUCATION & TRAINING	673	1,880	8,600	7,800
	TOTAL APPROPRIATION	\$ 69,500	\$ 73,073	\$ 114,615	\$ 191,365
	TOTAL REQUESTED APPPROPRIATIONS	\$ 939,669	\$ 1,132,757	\$ 1,443,178	\$ 1,399,339

¹ SENIOR MANAGEMENT SALARIES OF \$208,080 AND \$151,347 ARE INCLUDED IN SALARY & WAGES REGULAR.

FINANCE

14 FULL TIME



¹ One Accountant position is funded 25% by Senior Center. One Accountant position is funded 50% by Community Redevelopment Agency.

² Buyer II position is funded 40% by CRA, 40% by DEES, and 20% by General Fund.

FINANCE

Position Title	POSITION SUMMARY				
	FY 2018 Actual	FY 2019 Actual	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget
Director of Finance	1	1	1	1	1
Assistant Director of Finance	1	1	1	1	1
Controller	1	1	1	1	1
Accounting Supervisor	1	1	1	1	1
Accountant ¹	2	2	2	2	2
Accounts Payable Supervisor	1	1	1	1	1
Account Clerk I	1	1	1	1	1
Budget Manager	1	1	1	1	1
Total Accounting/Budget Personnel	9	9	9	9	9
Purchasing Manager	1	1	1	1	1
Purchasing Supervisor	1	1	1	1	1
Buyer II ²	-	1	1	1	1
Buyer I	1	1	1	1	1
Purchasing Specialist	1	1	1	1	1
Total Purchasing Personnel	4	5	5	5	5
Total Positions	13	14	14	14	14

¹ One Accountant position is funded 25% by Senior Center. One Accountant position is funded 50% by Community Redevelopment Agency.

² Buyer II position is funded 40% by CRA, 40% by DEES, and 20% by General Fund.

FINANCE

ACCOUNTING/BUDGET DIVISION
COST CENTER (0610)

PROGRAM DESCRIPTION

The Accounting/Budget Division oversees major financial activities which include providing critical support to operating departments, component units, and external customers. The Division performs various functions including the annual audit, financial reporting, accounts payable, accounts receivable, treasury management, and administration of various contracts. In addition, the Division is responsible for the preparation and administration of the annual operating and capital improvement budgets.

PROGRAM GOALS & OBJECTIVES

In support of Goal 4, High Performing City Team Producing Results for the Margate community, the Accounting/Budget Division continues to develop methods for improving City processes and procedures for residents and businesses. In support of Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community, the Accounting/Budget Division develops and implements policies and procedures to promote sound financial management and sustainability. In addition, the Division continually seeks to meet the standards and criteria necessary to obtain the Government Financial Officers Association's (GFOA) Certificate of Achievement for Excellence in Financial Reporting and the Distinguished Budget Presentation Award.

BUDGET EXPENDITURES /EXPENSES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Personal Services	\$ 979,907	\$ 1,024,463	\$ 1,176,347	\$ 1,190,293	\$ 13,946	1.19%
Operating Expenses	115,600	116,356	154,591	147,650	(6,941)	-4.49%
Capital	11,880	-	-	-	-	0.00%
TOTAL	\$ 1,107,387	\$ 1,140,819	\$ 1,330,938	\$ 1,337,943	\$ 7,005	0.53%

PERFORMANCE MEASURES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Target	FY 2021 Target	% Change
Receive Certificate of Achievement for Excellence in Financial Reporting from GFOA	Yes	Yes	Yes	Yes	N/A
Receive the Distinguished Budget Presentation Award from GFOA	N/A	Yes	Yes	Yes	N/A
Receive unmodified audit opinion that financial statements are presented fairly	N/A	N/A	Yes	Yes	N/A

FINANCE

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
ACCOUNTING/BUDGET DIVISION					
PERSONAL SERVICES					
001-0610-513.12-01	SAL & WAGES-REGULAR ¹	\$ 715,453	\$ 747,571	\$ 835,825	\$ 851,115
001-0610-513.13-05	SAL & WAGES-LONGEVITY	5,000	3,000	3,000	3,000
001-0610-513.15-07	SAL&WAGES-VEHICLE ALLOW	3,600	3,630	3,600	3,600
001-0610-513.15-09	SAL & WAGES-PHONE ALLOW	960	1,934	1,920	1,920
001-0610-513.21-01	CONTRIB-SS TAX(EMPLOYER)	41,887	43,450	50,840	51,890
001-0610-513.21-02	CONTRIB-MED TAX(EMPLOYER)	9,903	10,334	12,243	12,465
001-0610-513.22-01	FRS CONTRIB-EMPLOYER	79,603	86,764	97,687	122,900
001-0610-513.23-01	HEALTH & LIFE INS	123,501	127,780	171,232	143,403
	TOTAL APPROPRIATION	\$ 979,907	\$ 1,024,463	\$ 1,176,347	\$ 1,190,293
OPERATING EXPENSES					
001-0610-513.30-92	CREDIT CARD PYMT CHARGES	\$ 574	\$ 575	\$ 600	\$ 600
001-0610-513.31-02	PROFL SVCS-MEDICAL	250	235	200	200
001-0610-513.31-09	PROFL SVCS-OTHER	3,403	-	9,096	5,000
001-0610-513.32-01	ACCOUNTING & AUDITING	70,678	74,841	92,000	92,000
001-0610-513.34-01	ADVERTISING	89	-	400	-
001-0610-513.40-03	TRAVEL & PER DIEM	-	511	700	500
001-0610-513.41-01	COMMUNICATIONS SVCS	-	-	-	540
001-0610-513.42-06	POSTAGE	-	19	200	100
001-0610-513.44-01	RENTALS & LEASES	1,918	2,696	3,000	3,000
001-0610-513.46-03	MAINT-OFFICE EQUIPMENT	-	-	1,000	500
001-0610-513.46-06	REPAIR & MAINTENANCE SVCS	23,392	23,229	29,000	29,000
001-0610-513.47-02	PRINTING & BINDING	266	160	500	300
001-0610-513.52-15	OPERATING SUPPLIES-OTHER	9,461	8,149	10,500	10,500
001-0610-513.54-01	SUBSCRIPTION & MEMBERSHIP	3,046	2,740	4,985	3,000
001-0610-513.54-05	EDUCATION & TRAINING	2,523	3,201	2,410	2,410
	TOTAL APPROPRIATION	\$ 115,600	\$ 116,356	\$ 154,591	\$ 147,650
CAPITAL EXPENSES					
001-0610-513.62-04	RENOVATION & CONSTRUCTION	\$ 11,880	\$ -	\$ -	\$ -
	TOTAL APPROPRIATION	\$ 11,880	\$ -	\$ -	\$ -
ACCOUNTING/BUDGET DIVISION					
	TOTAL REQUESTED APPROPRIATIONS	\$ 1,107,387	\$ 1,140,819	\$ 1,330,938	\$ 1,337,943

¹ SENIOR MANAGEMENT SALARY OF \$160,396 IS INCLUDED IN SALARY & WAGES REGULAR.

FINANCE

PURCHASING DIVISION COST CENTER (0620)

PROGRAM DESCRIPTION

The Purchasing Division works to procure goods, materials, services, and construction contracts for the City, in an ethical and professional manner. This is accomplished utilizing accepted procurement methods (including Florida State Statutes, City Code of Ordinances, etc.) in the preparation and distribution of requests for quotes, bids, letters of interest and requests for proposals. In addition to the above, the Purchasing Division provides support services for the Community Redevelopment Agency, including formal bid procurement. The Division also directs the disposition of vehicles, equipment, and other surplus items; administers various City contracts; and maintains the annual City inventory.

PROGRAM GOALS & OBJECTIVES

In support of Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community, the Purchasing Division helps to maintain the City's financial stability and solvency by its continued efforts to utilize cost saving sources of supply and procurement methods. Cost savings have been achieved by taking advantage of cooperative procurement opportunities, as well as tailoring the City's formal procurement specifications to invite optimum competition while still ensuring the quality, value and compatibility of the products and services ultimately obtained.

BUDGET EXPENDITURES /EXPENSES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Personal Services	\$ 385,062	\$ 448,450	\$ 497,875	\$ 527,057	\$ 29,182	5.86%
Operating Expenses	14,044	19,257	24,900	22,000	(2,900)	-11.65%
TOTAL	\$ 399,106	\$ 467,707	\$ 522,775	\$ 549,057	\$ 26,282	5.03%

PERFORMANCE MEASURES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Target	FY 2021 Target	% Change
Percentage of prospective new vendor introduction submissions received and processed by Purchasing within three business days after receipt	N/A	99%	95%	95%	0%
Percentage of purchase order change requests received and processed by Purchasing within two business days after request is received and funding and dollar threshold approvals are obtained	N/A	N/A	95%	95%	0%
Participation by Purchasing staff in governmental Purchasing related meetings and continuing education offerings	100%	100%	95%	95%	0%

FINANCE

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
PURCHASING DIVISION					
PERSONAL SERVICES					
001-0620-513.12-01	SAL & WAGES-REGULAR	\$ 265,099	\$ 312,340	\$ 344,973	\$ 363,680
001-0620-513.13-05	SAL & WAGES-LONGEVITY	7,000	7,000	7,000	7,000
001-0620-513.14-01	SAL & WAGES-OVERTIME	231	-	800	800
001-0620-513.15-09	SAL & WAGES-PHONE ALLOW	960	968	960	960
001-0620-513.21-01	CONTRIB-SS TAX(EMPLOYER)	15,750	18,525	21,931	23,091
001-0620-513.21-02	CONTRIB-MED TAX(EMPLOYER)	3,683	4,333	5,129	5,400
001-0620-513.22-01	FRS CONTRIB-EMPLOYER	21,811	26,568	29,880	38,077
001-0620-513.23-01	HEALTH & LIFE INS	70,528	78,716	87,202	88,049
	TOTAL APPROPRIATION	\$ 385,062	\$ 448,450	\$ 497,875	\$ 527,057
OPERATING EXPENSES					
001-0620-513.31-09	PROFL SVCS-OTHER	\$ 423	\$ -	\$ -	\$ -
001-0620-513.34-01	ADVERTISING	832	567	1,200	900
001-0620-513.40-03	TRAVEL & PER DIEM	753	1,632	3,500	1,500
001-0620-513.42-06	POSTAGE	-	-	150	150
001-0620-513.44-01	RENTALS & LEASES	1,372	1,439	1,600	2,200
001-0620-513.46-03	MAINT-OFFICE EQUIPMENT	-	-	450	250
001-0620-513.46-06	REPAIR & MAINTENANCE SVCS	7,695	8,310	9,100	9,000
001-0620-513.47-02	PRINTING & BINDING	195	69	300	300
001-0620-513.52-15	OPERATING SUPPLIES-OTHER	1,549	5,234	3,700	3,700
001-0620-513.54-01	SUBSCRIPTION & MEMBERSHIP	854	832	1,100	1,000
001-0620-513.54-05	EDUCATION & TRAINING	371	1,174	3,800	3,000
	TOTAL APPROPRIATION	\$ 14,044	\$ 19,257	\$ 24,900	\$ 22,000
PURCHASING DIVISION	TOTAL REQUESTED APPROPRIATIONS	\$ 399,106	\$ 467,707	\$ 522,775	\$ 549,057
FINANCE DEPARTMENT	TOTAL REQUESTED APPROPRIATIONS	\$ 1,506,493	\$ 1,608,526	\$ 1,853,713	\$ 1,887,000

NON-DEPARTMENTAL

COST CENTER (0710)

PROGRAM DESCRIPTION

Non-Departmental refers to expenditures that are not assigned to a specific department. It includes retiree benefits, final leave payouts, and operating expenditures that support general management, centralized administrative support functions, or non-program related activities.

BUDGET EXPENDITURES/EXPENSES

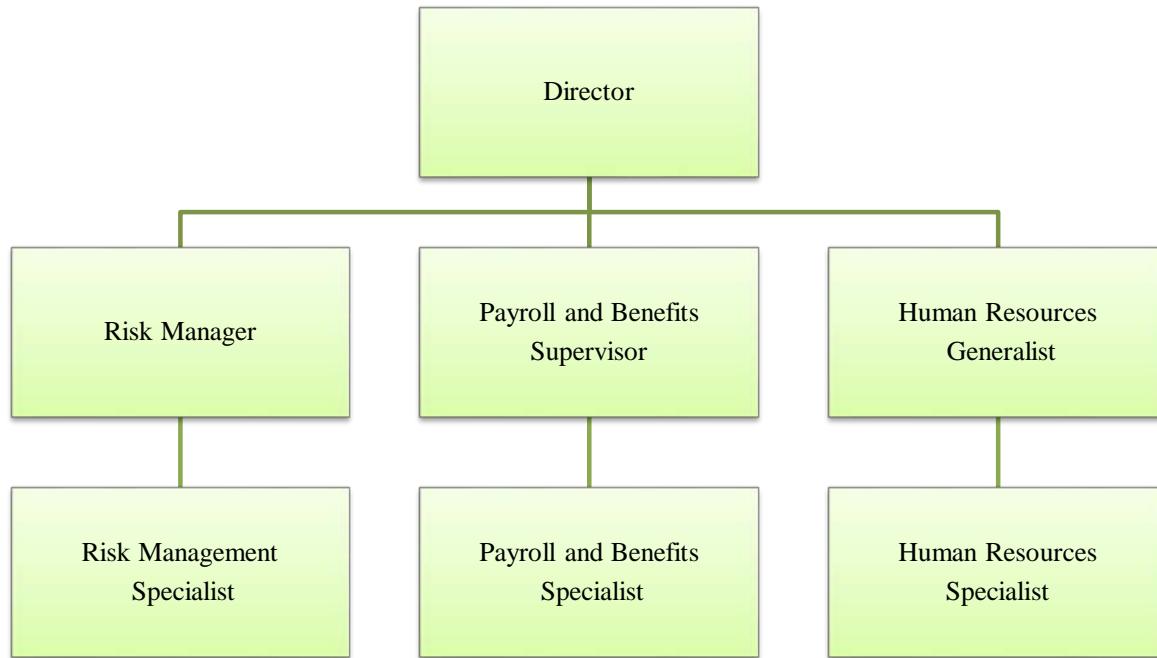
	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Personal Services	\$ 1,795,489	\$ 1,895,768	\$ 1,644,420	\$ 1,661,835	\$ 17,415	1.06%
Operating Expenses	5,066,454	3,194,875	4,586,387	4,209,987	(376,400)	-8.21%
Capital	-	-	450,000	300,000	(150,000)	-33.33%
Grants and Aid	2,983,584	3,233,892	3,854,505	4,259,527	405,022	10.51%
Contingency	811,571	-	60,000	150,000	90,000	150.00%
Transfers	4,604,125	3,109,694	3,412,716	840,000	(2,572,716)	-75.39%
TOTAL	\$ 15,261,223	\$ 11,434,229	\$ 14,008,028	\$ 11,421,349	\$ (2,586,679)	-18.47%

NON-DEPARTMENTAL

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
PERSONAL SERVICES					
001-0710-519.12-18	ACCRUED LEAVE PAYOUTS	\$ 722,268	\$ 924,560	\$ 600,000	\$ 600,000
001-0710-519.22-03	CONTRIBUTION - HEALTH TRUST	58,915	23,263	23,263	22,000
001-0710-519.22-04	FRINGE-LUMP SUM PAY	120,907	120,456	152,880	152,880
001-0710-519.23-14	RETIREE - PREMIUM	892,970	824,189	864,277	882,955
001-0710-519.25-01	UNEMPLOYMENT COMP - PAYMENTS	429	3,300	4,000	4,000
TOTAL APPROPRIATION		\$ 1,795,489	\$ 1,895,768	\$ 1,644,420	\$ 1,661,835
OPERATING EXPENSES					
001-0710-519.30-10	EMERGENCY PREPAREDNESS	\$ 1,875,291	\$ 7,799	\$ 45,000	\$ 50,000
001-0710-519.30-28	SPECIAL EVENTS	-	-	75,000	-
001-0710-519.31-02	PROFL SVCS-MEDICAL	8,216	9,157	12,000	12,000
001-0710-519.31-09	PROFL SVCS-OTHER	-	-	-	180,000
001-0710-519.31-23	ALLOCATION OF COSTS STUDY	9,900	-	-	12,000
001-0710-519.31-30	PROF SVC-SPEC MAGISTRATE	7,937	7,766	10,000	10,000
001-0710-519.31-58	PROF SV-ACTUARIAL GASB 45	6,000	9,000	3,000	9,000
001-0710-519.31-61	PROF SERV-LABOR DISPUTES	9,950	-	10,000	10,000
001-0710-519.31-64	PROF SVCS-ARBITRAGE CALC	1,185	-	5,000	6,600
001-0710-519.31-73	CONSULTANT	28,735	9,000	25,000	25,000
001-0710-519.31-78	CORAL SPRINGS DISPATCH	-	-	1,781,887	1,781,887
001-0710-519.31-79	STREAMING SERVICES (AT&T)	-	-	10,000	-
001-0710-519.34-42	CONTR SVCS-GRANTS	3,495	-	-	-
001-0710-519.34-46	CONTRACT SVCS-LOBBYIST	50,000	50,000	50,000	50,000
001-0710-519.34-48	CONTRACT SVCS-CODE RED	10,000	5,000	5,000	5,000
001-0710-519.39-03	OPER EXP-BANK FEES	26,621	23,356	35,000	27,000
001-0710-519.39-04	OPERATING EXP-REBRANDING	4,666	-	10,000	10,000
001-0710-519.41-01	COMMUNICATIONS SVCS	16,853	17,854	35,000	30,000
001-0710-519.45-27	INSURANCE CHARGES	2,973,100	2,950,000	2,000,000	1,500,000
001-0710-519.47-02	PRINTING & BINDING	883	959	2,000	1,500
001-0710-519.52-15	OPERATING SUPPLIES - OTHER	6,079	15,485	10,000	10,000
001-0710-519.54-13	ED & TRAINING FPE & NON-BARGAINING	11,189	10,899	30,000	30,000
001-0710-519.55-08	SOLID WASTE EXPENSES	7,754	7,970	50,000	50,000
001-0710-519.55-09	RECYCLING EXPENSES	8,600	70,630	382,500	400,000
TOTAL APPROPRIATION		\$ 5,066,454	\$ 3,194,875	\$ 4,586,387	\$ 4,209,987
CAPITAL EXPENSES					
001-0710-519.64-08	TELEPHONE SYSTEM	\$ -	\$ -	\$ 150,000	\$ -
001-0710-519.63-65	COMMUNICATION NETWORKING	-	-	300,000	300,000
TOTAL APPROPRIATION		\$ -	\$ -	\$ 450,000	\$ 300,000
GRANTS & AID					
001-0710-519.81-01	CONTRIBUTIONS-CRA	\$ 2,891,714	\$ 3,180,592	\$ 3,759,205	\$ 4,164,227
001-0710-519.81-02	CONTRIB-NWFPSC(FRS)	38,570	-	42,000	42,000
001-0710-519.81-03	CONTRIB-NWFPSC/ECA & CNSL	53,300	53,300	53,300	53,300
TOTAL APPROPRIATION		\$ 2,983,584	\$ 3,233,892	\$ 3,854,505	\$ 4,259,527
TRANSFERS & CONTINGENCY					
001-0710-519.91-02	CONTINGENCY	\$ 811,571	\$ -	\$ 60,000	\$ 150,000
001-0710-581.91-15	TRANSFER TO CAPITAL IMPRV FD	4,459,000	2,795,844	1,080,416	840,000
001-0710-581.91-75	TRANSFER TO SHIP	-	132,465	-	-
001-0710-581.91-79	TRANSFER TO NSP1 FD (132)	145,125	181,385	-	-
001-0710-581.91-80	TRANSFER TO BUILDING FUND	-	-	2,332,300	-
TOTAL APPROPRIATION		\$ 5,415,696	\$ 3,109,694	\$ 3,472,716	\$ 990,000
TOTAL REQUESTED APPROPRIATIONS		\$ 15,261,223	\$ 11,434,229	\$ 14,008,028	\$ 11,421,349

HUMAN RESOURCES

7 FULL TIME



POSITION SUMMARY

Position Title	FY 2018 Actual	FY 2019 Actual	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget
Director of Human Resources	1	1	1	1	1
Risk Manager	1	1	1	1	1
Risk Management Specialist ¹	-	-	1	1	1
Payroll and Benefits Supervisor	1	1	1	1	1
Payroll and Benefits Specialist	1	1	1	1	1
Human Resources Specialist ¹	2	2	2	1	1
Human Resources Generalist	1	1	1	1	1
Total Positions	7	7	7	7	7

¹ FY 2020 Adopted - Only 2 of 3 positions of Risk Management Specialist and Human Resources Specialist will be filled at any time.

HUMAN RESOURCES

COST CENTER (0810)

PROGRAM DESCRIPTION

The Human Resources Department serves the City of Margate and its employees by hiring and retaining the best possible candidates; managing pay and benefits; providing payroll services; managing risk and liabilities; delivering training and employee coaching; partnering in collective bargaining; and contributing as an important strategic partner in all areas of City operations. Human Resources assists City departments with any organizational issue that touches employees in some way.

PROGRAM GOALS & OBJECTIVES

In support of Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community, the Human Resources Department supports the health of our employees by promoting numerous wellness initiatives and ensuring prompt access to quality medical services throughout the year. The Human Resources Department also supports Goal 4, a High Performance City Team Producing Results for the Margate Community by continuously creating and modifying City-wide policies and procedures to provide clarity, legal compliance and consistency. The Department also offers ongoing educational opportunities to employees in the areas of customer service, leadership and other soft skills, as well as professional and technical training.

BUDGET EXPENDITURES/EXPENSES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Personal Services	\$ 786,305	\$ 719,737	\$ 752,907	\$ 813,444	\$ 60,537	8.04%
Operating Expenses	117,295	119,928	182,956	151,811	(31,145)	-17.02%
Capital	-	17,821	-	-	-	0.00%
TOTAL	\$ 903,600	\$ 857,486	\$ 935,863	\$ 965,255	\$ 29,392	3.14%

PERFORMANCE MEASURES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Target	FY 2021 Target	% Change
Number of employee training and educational sessions offered	15	37	12	12	0%
Number of City policies and/or code sections revised or created	5	14	5	5	0%
Percentage of Workers' Compensation first notice of injury (F NOI) submitted to the third party administrator within three business days	N/A	N/A	85%	85%	0%

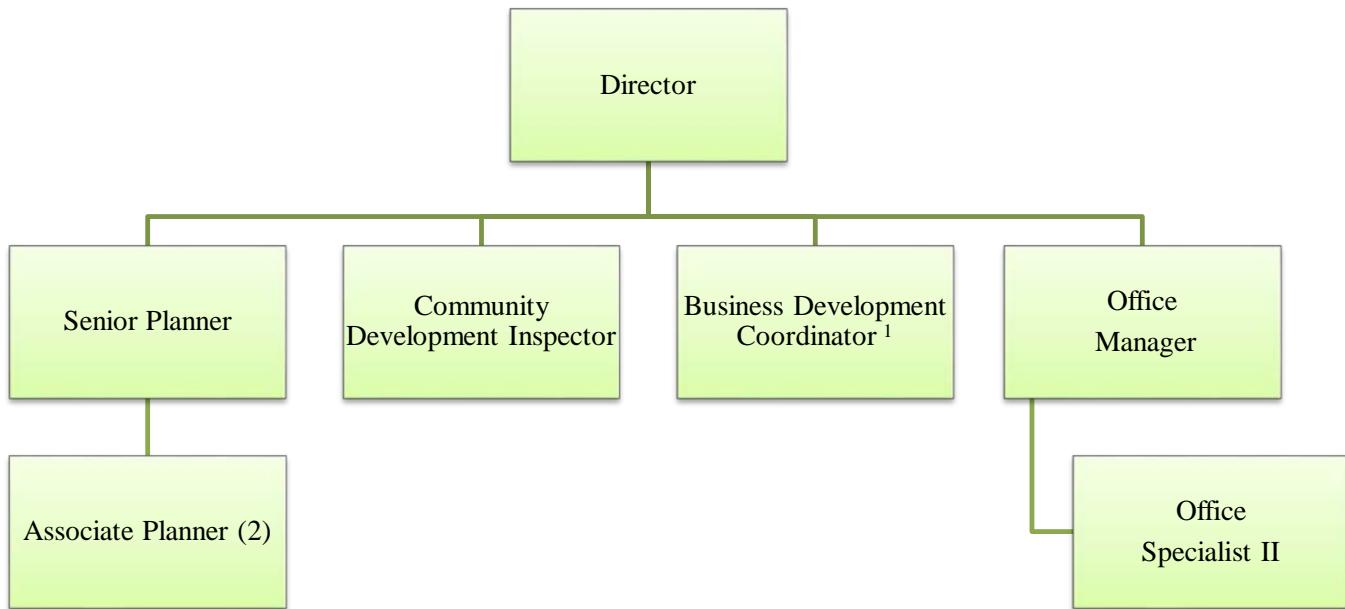
HUMAN RESOURCES

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
PERSONAL SERVICES					
001-0810-513.12-01	SAL & WAGES-REGULAR ¹	\$ 557,990	\$ 509,958	\$ 514,227	\$ 566,220
001-0810-513.13-05	SAL & WAGES-LONGEVITY	11,000	10,677	8,000	9,000
001-0810-513.14-01	SAL & WAGES-OVERTIME	-	2,946	1,000	2,000
001-0810-513.15-07	SAL&WAGES-VEHICLE ALLOW	3,600	3,264	3,600	3,600
001-0810-513.15-09	SAL & WAGES-PHONE ALLOW	1,920	1,838	1,920	1,920
001-0810-513.21-01	CONTRIB-SS TAX(EMPLOYER)	32,535	29,819	35,262	36,130
001-0810-513.21-02	CONTRIB-MED TAX(EMPLOYER)	7,884	7,201	8,247	8,450
001-0810-513.22-01	FRS CONTRIB-EMPLOYER	71,695	63,833	69,752	82,860
001-0810-513.23-01	HEALTH & LIFE INS	99,681	90,201	110,899	103,264
	TOTAL APPROPRIATION	\$ 786,305	\$ 719,737	\$ 752,907	\$ 813,444
OPERATING EXPENSES					
001-0810-513.30-01	OPERATING EXPENSE	\$ 6,206	\$ 7,713	\$ 9,000	\$ 10,800
001-0810-513.30-05	CIVIL SERVICE BOARD	63	-	250	250
001-0810-513.31-02	PROFL SVCS-MEDICAL	-	300	130	230
001-0810-513.31-09	PROFL SVCS-OTHER	6,587	6,635	47,000	7,900
001-0810-513.34-01	ADVERTISING	2,690	1,988	2,500	2,500
001-0810-513.34-65	PAYROLL PROCESSING	90,809	76,998	85,000	86,500
001-0810-513.40-03	TRAVEL & PER DIEM	1,138	156	2,000	2,000
001-0810-513.41-01	COMMUNICATIONS SVCS	433	144	500	500
001-0810-513.41-08	PRINTING	-	152	500	500
001-0810-513.44-01	RENTALS & LEASES	4,378	4,476	6,200	5,200
001-0810-513.46-03	MAINT-OFFICE EQUIPMENT	-	-	350	350
001-0810-513.46-06	REPAIR & MAINTENANCE SVCS	-	6,916	7,000	12,500
001-0810-513.51-01	OFFICE SUPPLIES	3,900	5,160	7,190	7,190
001-0810-513.54-01	SUBSCRIPTION & MEMBERSHIP	795	1,671	1,536	1,591
001-0810-513.54-05	EDUCATION & TRAINING	296	7,619	12,800	12,800
001-0810-513.55-02	VOLUNTEER SERVICES	-	-	1,000	1,000
	TOTAL APPROPRIATION	\$ 117,295	\$ 119,928	\$ 182,956	\$ 151,811
CAPITAL EXPENSES					
001-0810-513.62-04	RENOVATION & CONSTRUCTION	\$ -	\$ 17,821	\$ -	\$ -
	TOTAL APPROPRIATION	\$ -	\$ 17,821	\$ -	\$ -
	TOTAL REQUESTED APPROPRIATIONS	\$ 903,600	\$ 857,486	\$ 935,863	\$ 965,255

¹ SENIOR MANAGEMENT SALARY OF \$137,364 IS INCLUDED IN SALARY & WAGES REGULAR.

DEVELOPMENT SERVICES

8 FULL TIME



POSITION SUMMARY

Position Title	FY 2018 Actual	FY 2019 Actual	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget
Development Services Director ³	1	1	1	1	1
Senior Planner	1	1	1	1	1
Associate Planner	2	2	2	2	2
Office Specialist III ²	1	1	1	-	-
Office Specialist II ²	1	1	1	1	1
Office Manager ²	1	1	1	1	1
Community Development Inspector	1	1	1	1	1
Business Development Coordinator ¹	1	1	1	1	1
Code Compliance Officer	-	-	1	1	-
Total Positions	8	8	9	9	8

¹ Business Development Coordinator - 75% funded by the Community Redevelopment Agency and 25% funded by the General Fund.

² FY 2020 Adopted - Only two of three positions of Office Manager, Office Specialist III and Office Specialist II will be filled at any time.

³ The Development Services Director serves as the Assistant Executive Director of the CRA.

DEVELOPMENT SERVICES

COST CENTER (1110)

PROGRAM DESCRIPTION

The Development Services Department assists and promotes the economic vitality of the City by attracting, retaining, and expanding targeted industries, including a special focus on small business growth; increasing the local tax base; fostering partnerships; and promoting job opportunities for its residents. In addition, the Development Services Department carries out all planning and zoning functions, as well as, oversees local business tax receipts to further fulfill the immediate needs and long-term visions of the City.

PROGRAM GOALS & OBJECTIVES

In support of Goal 1, Margate, A Great Place to Play and Enjoy, and Goal 2, Great Suburban City in Broward County, the Development Services Department assists existing and prospective businesses by providing retention, expansion and development opportunities. The Development Services Department also provides outreach to business and community organizations to promote the City's brand.

BUDGET EXPENDITURES/EXPENSES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Personal Services	\$ 521,089	\$ 736,223	\$ 820,714	\$ 811,073	\$ (9,641)	-1.17%
Operating Expenses	60,447	91,824	245,835	106,500	(139,335)	-56.68%
Capital	-	-	63,550	-	(63,550)	-100.00%
TOTAL	\$ 581,536	\$ 828,047	\$ 1,130,099	\$ 917,573	\$ (212,526)	-18.81%

PERFORMANCE MEASURES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Target	FY 2021 Target	% Change
Number of educational meetings with the Code Compliance Division	0	2	2	2	0%
Percentage of zoning confirmation letters processed within 14 days	92%	95%	95%	95%	0%
Number of on-site business visits conducted	134	128	120	120	0%
Land Use Element revised and adopted	N/A	0	1	1	0%
Zoning Code revised to conform to new Land Use Element	N/A	N/A	1	1	0%

DEVELOPMENT SERVICES

			FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
PERSONAL SERVICES						
001-1110-554.12-01	SAL & WAGES-REGULAR ¹		\$ 379,401	\$ 533,814	\$ 595,519	\$ 580,220
001-1110-554.13-05	SAL & WAGES-LONGEVITY		5,000	4,000	4,000	4,000
001-1110-554.14-01	SAL & WAGES-OVERTIME		376	-	2,500	2,500
001-1110-554.15-07	SAL&WAGES-VEHICLE ALLOW		1,404	3,734	3,600	3,600
001-1110-554.15-09	SAL & WAGES-PHONE ALLOW		-	-	220	480
001-1110-554.21-01	CONTRIB-SS TAX(EMPLOYER)		22,526	31,449	37,452	36,630
001-1110-554.21-02	CONTRIB-MED TAX(EMPLOYER)		5,268	7,355	8,781	8,567
001-1110-554.22-01	FRS CONTRIB-EMPLOYER		39,704	67,492	73,766	80,368
001-1110-554.23-01	HEALTH & LIFE INS		67,410	88,379	94,876	94,708
	TOTAL APPROPRIATION		\$ 521,089	\$ 736,223	\$ 820,714	\$ 811,073

OPERATING EXPENSES

001-1110-554.30-01	OPERATING EXPENSE	\$ 1,628	\$ 700	\$ 1,500	\$ 5,000
001-1110-554.30-06	ZONING BOARD	41	226	250	350
001-1110-554.30-07	BOARD OF ADJUSTMENTS	62	174	250	350
001-1110-554.30-92	CREDIT CARD PYMT CHARGES	600	934	2,000	2,000
001-1110-554.31-02	PROFL SVCS-MEDICAL	367	-	600	600
001-1110-554.31-09	PROFL SVCS-OTHER	31,663	54,028	183,655	30,000
001-1110-554.34-01	ADVERTISING	1,295	1,054	3,500	3,500
001-1110-554.40-03	TRAVEL & PER DIEM	1,047	7,372	8,000	8,000
001-1110-554.41-01	COMMUNICATIONS SVCS	6,352	4,201	4,880	5,000
001-1110-554.42-06	POSTAGE	-	-	200	200
001-1110-554.44-01	RENTALS & LEASES	2,330	2,874	3,400	3,500
001-1110-554.46-06	REPAIR & MAINTENANCE SVCS	5,795	9,527	21,000	34,000
001-1110-554.47-02	PRINTING & BINDING	1,155	-	2,000	1,000
001-1110-554.52-15	OPERATING SUPPLIES-OTHER	3,666	3,532	5,600	4,000
001-1110-554.54-01	SUBSCRIPTION & MEMBERSHIP	2,656	3,464	4,000	4,000
001-1110-554.54-05	EDUCATION & TRAINING	1,790	3,738	5,000	5,000
	TOTAL APPROPRIATION	\$ 60,447	\$ 91,824	\$ 245,835	\$ 106,500

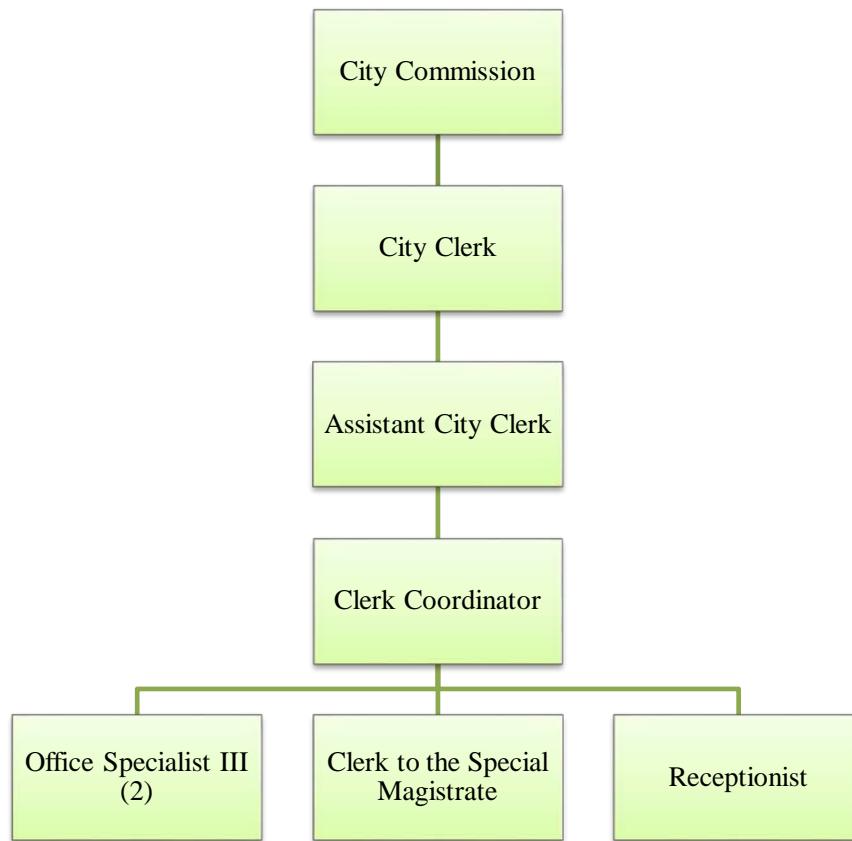
CAPITAL EXPENSES

001-1110-554.64-09	COMPUTER EQUIPMENT	\$ -	\$ -	\$ 63,550	\$ -
	TOTAL APPROPRIATION	\$ -	\$ -	\$ 63,550	\$ -
	TOTAL REQUESTED APPPROPRIATIONS	\$ 581,536	\$ 828,047	\$ 1,130,099	\$ 917,573

¹ SENIOR MANAGEMENT SALARY OF \$117,272 IS INCLUDED IN SALARY & WAGES REGULAR.

CITY CLERK

7 FULL TIME



POSITION SUMMARY

Position Title	FY 2018 Actual	FY 2019 Actual	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget
City Clerk	1	1	1	1	1
Assistant City Clerk	1	1	1	1	1
Clerk Coordinator	1	1	1	1	1
Clerk to the Special Magistrate	1	1	1	1	1
Office Specialist III	2	2	2	2	2
Receptionist	1	1	1	1	1
Total Positions	7	7	7	7	7

CITY CLERK

COST CENTER (1210)

PROGRAM DESCRIPTION

The City Clerk's Office is comprised of skilled professionals that serve the City Commission by providing the highest level of courteous customer service. The City Clerk's Office is responsible for noticing City Commission meetings, maintaining minutes of proceedings of the City Commission and appointed boards, processing public records requests, conducting City elections, processing lien searches and performing any duties required by the Charter, City Ordinances or by the City Commission. The City Clerk also serves as the Records Management Liaison Office for the City to the State of Florida.

PROGRAM GOALS AND OBJECTIVES

In support of Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community, the City Clerk's Office serves as the custodian of official records of the City of Margate; records and maintains all proceedings of the City Commission, appointed boards, and committees of the City; prepares minutes; and processes all legislation (ordinances and resolutions) for filing. Upon request, the City Clerk provides assistance to all persons in accessing non-exempt City records, in conformance with state laws. In addition, the City Clerk's Office administers City elections, fulfills the duties of Filing Officer for various campaign-related documentation, provides public notices, prepares and distributes the City Commission agendas, and coordinates the codification and publication of the City's Code of Ordinances.

	BUDGET EXPENDITURES/EXPENSES					
	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Personal Services	\$ 617,387	\$ 679,838	\$ 734,010	\$ 754,742	\$ 20,732	2.82%
Operating Expenses	176,150	221,325	277,050	274,358	(2,692)	-0.97%
TOTAL	\$ 793,537	\$ 901,163	\$ 1,011,060	\$ 1,029,100	\$ 18,040	1.78%

CITY CLERK

COST CENTER (1210)

PERFORMANCE MEASURES					
	FY 2018 Actual	FY 2019 Actual	FY 2020 Target	FY 2021 Target	% Change
Percentage of agendas published and posted on Granicus three (3) business days before a Regular City Commission meeting	100%	100%	95%	95%	0%
Number of lien searches completed within one (1) week of receipt of request (exception - 24 hour rush requests)	1,748	1,787	1,500	1,500	0%
Percentage of Resolutions and Ordinances signed, finalized, and scanned within one (1) week from Regular City Commission meeting date	99%	100%	85%	85%	0%
Percentage of action agendas distributed within 48 hours	N/A	N/A	90%	90%	0%

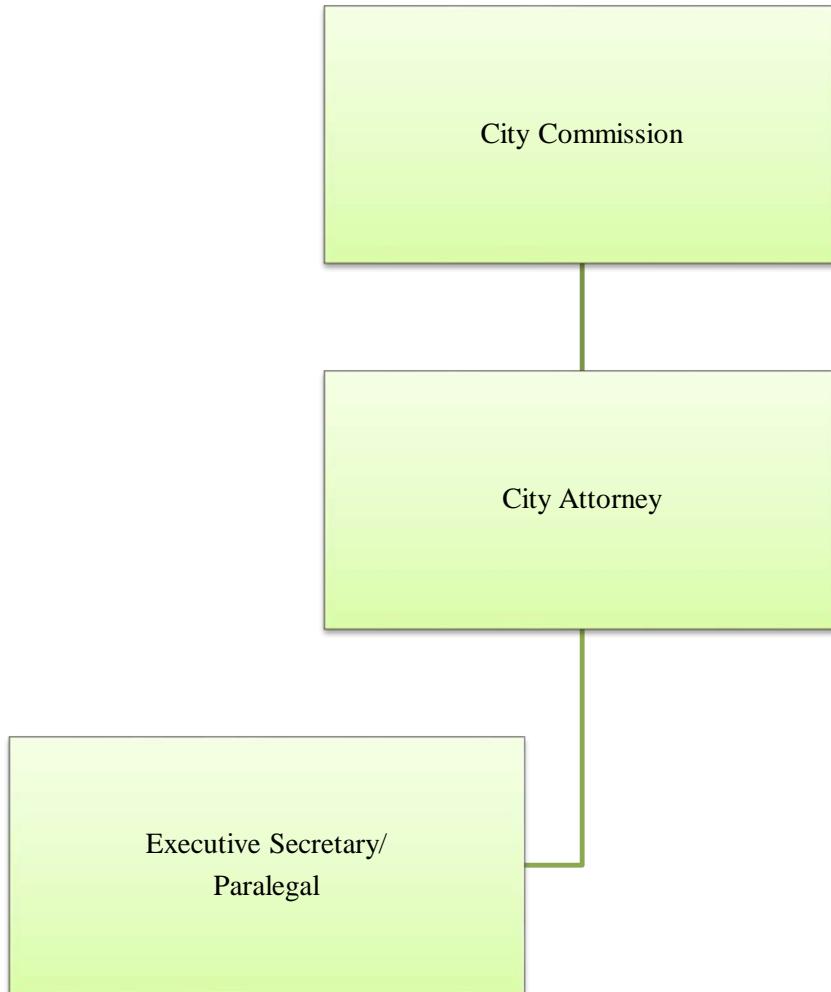
CITY CLERK

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
PERSONAL SERVICES					
001-1210-513.12-01	SAL & WAGES-REGULAR ¹	\$ 437,124	\$ 485,642	\$ 511,998	\$ 538,932
001-1210-513.13-05	SAL & WAGES-LONGEVITY	5,000	5,000	5,000	5,000
001-1210-513.14-01	SAL & WAGES-OVERTIME	2,184	2,132	4,600	4,935
001-1210-513.15-07	SAL&WAGES-VEHICLE ALLOW	4,800	4,839	4,800	4,800
001-1210-513.15-09	SAL & WAGES-PHONE ALLOW	1,920	1,936	1,920	1,920
001-1210-513.21-01	CONTRIB-SS TAX(EMPLOYER)	26,350	27,510	31,268	33,062
001-1210-513.21-02	CONTRIB-MED TAX(EMPLOYER)	6,287	6,826	7,661	8,056
001-1210-513.22-01	FRS CONTRIB-EMPLOYER	55,012	65,621	70,756	83,863
001-1210-513.22-02	RETIREMENT - 457 PLAN	7,328	-	-	-
001-1210-513.23-01	HEALTH & LIFE INS	71,382	80,332	96,007	74,174
	TOTAL APPROPRIATION	\$ 617,387	\$ 679,838	\$ 734,010	\$ 754,742
OPERATING EXPENSES					
001-1210-513.30-74	OPER EXP-SPEC MASTER	\$ 436	\$ 455	\$ 850	\$ 650
001-1210-513.30-92	CREDIT CARD PAYMENT CHARGES	907	754	1,000	1,000
001-1210-513.31-02	PROFL SVCS-MEDICAL	105	-	200	200
001-1210-513.31-09	PROFL SVCS-OTHER	2,023	81,766	120,300	101,258
001-1210-513.34-01	ADVERTISING	16,437	11,897	20,000	20,000
001-1210-513.34-06	ELECTION EXPENSE	-	18,350	-	20,000
001-1210-513.34-09	CONTRACT SVC-PROFESSIONAL	50,416	-	-	-
001-1210-513.34-32	RECORDS MNGMT TRAINING	25,600	32,000	32,000	32,000
001-1210-513.40-03	TRAVEL & PER DIEM	3,187	1,353	7,000	6,000
001-1210-513.41-01	COMMUNICATIONS SVCS	433	433	-	-
001-1210-513.42-06	POSTAGE	30,373	31,265	31,000	31,000
001-1210-513.44-01	RENTALS & LEASES	7,992	8,984	10,250	10,250
001-1210-513.46-03	MAINT-OFFICE EQUIPMENT	1,176	1,176	1,200	1,200
001-1210-513.47-01	CODIFICATION	11,743	6,840	18,000	18,000
001-1210-513.49-01	FILING/RECORDING FEE	12,726	9,320	15,000	15,000
001-1210-513.51-01	OFFICE SUPPLIES	8,821	12,640	14,500	11,500
001-1210-513.54-01	SUBSCRIPTION & MEMBERSHIP	1,429	1,704	2,000	2,550
001-1210-513.54-05	EDUCATION & TRAINING	2,346	2,388	3,750	3,750
	TOTAL APPROPRIATION	\$ 176,150	\$ 221,325	\$ 277,050	\$ 274,358
	TOTAL REQUESTED APPROPRIATIONS	\$ 793,537	\$ 901,163	\$ 1,011,060	\$ 1,029,100

¹ SENIOR MANAGEMENT SALARY OF \$145,989 IS INCLUDED IN SALARY & WAGES REGULAR.

CITY ATTORNEY

2 FULL TIME



POSITION SUMMARY

Position Title	FY 2018 Actual	FY 2019 Actual	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget
City Attorney	1	1	1	1	1
Assistant City Attorney	-	-	-	1	-
Executive Secretary/Paralegal	-	-	1	1	1
Total Positions	1	1	2	3	2

CITY ATTORNEY

COST CENTER (1410)

PROGRAM DESCRIPTION

The City Attorney serves as the legal officer and prosecutor for the City and is appointed by the City Commission. The City Attorney also serves as chief legal adviser to the City Commission, City Manager, and all City departments. In addition, the City Attorney assures that the City is represented in all legal proceedings and performs any other duties prescribed by Charter or by Ordinance. The City Attorney, as the prosecutor for the City, represents the City in county and circuit court, presents witnesses and evidence on behalf of the City, and has the powers necessary and incidental to the prosecution of criminal cases. The City Attorney also represents the interests of the City as Code Prosecutor when a violator is represented by counsel and recommends the disposition of cases to the Special Magistrate.

The City Attorney supervises any outside counsel to assure the proper defense of the City in all legal matters. Pursuant to City Code, for all non-insured tort and liability claims resulting in litigation, based upon the nature of the liability, the complexity of the litigation, and other factors, the City Attorney makes a determination either to represent the City in said litigation, or to refer same to outside counsel.

PROGRAM GOALS AND OBJECTIVES

The City Attorney's Office provides legal advice to the City Commission, as well as all City departments in order to address and achieve all four Strategic Plan Goals.

BUDGET EXPENDITURES/EXPENSES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Personal Services	\$ 28,305	\$ 73,248	\$ 448,495	\$ 366,416	\$ (82,079)	-18.30%
Operating Expenses	380,790	340,917	72,380	226,112	153,732	212.40%
Capital	14,562	14,562	17,757	-	(17,757)	-100.00%
TOTAL	\$ 423,657	\$ 428,727	\$ 538,632	\$ 592,528	\$ 53,896	10.01%

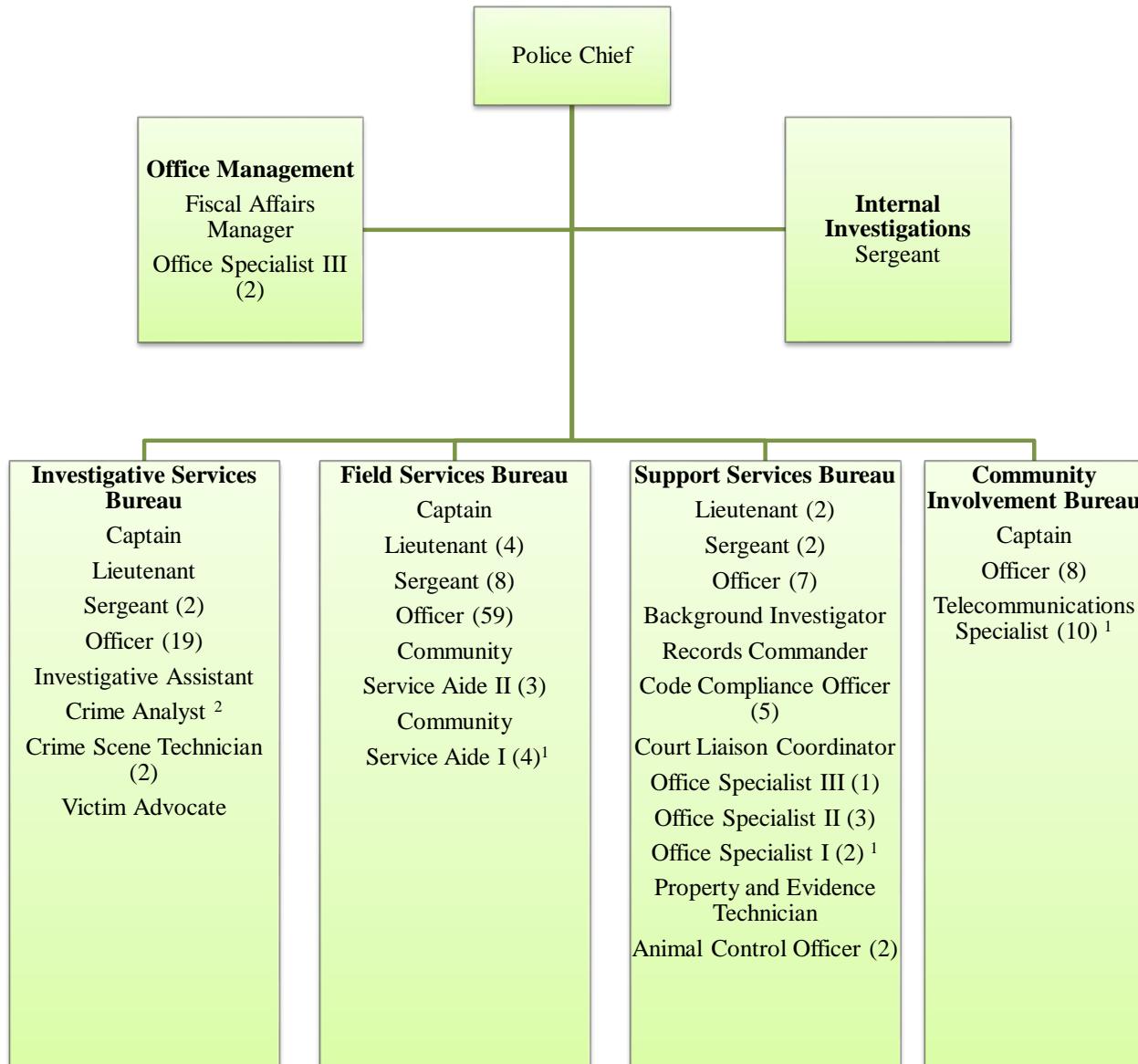
CITY ATTORNEY

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
PERSONAL SERVICES					
001-1410-514.12-01	SAL & WAGES-REGULAR ¹	\$ 20,798	\$ 50,786	\$ 310,120	\$ 253,811
001-1410-514.15-07	SAL&WAGES-VEHICLE ALLOW	-	1,358	6,831	4,800
001-1410-514.15-09	SAL & WAGES-PHONE ALLOW	111	272	1,367	960
001-1410-514.21-01	CONTRIB-SS TAX(EMPLOYER)	-	3,223	16,407	13,149
001-1410-514.21-02	CONTRIB-MED TAX(EMPLOYER)	318	754	4,544	3,764
001-1410-514.22-01	FRS CONTRIB-EMPLOYER	4,738	12,886	65,199	57,961
001-1410-514.22-02	RETIREMENT - 457 PLAN	1,464	-	-	-
001-1410-514.23-01	HEALTH & LIFE INS	876	3,969	44,027	31,971
	REQUESTED APPROPRIATION	\$ 28,305	\$ 73,248	\$ 448,495	\$ 366,416
OPERATING EXPENSES					
001-1410-514.31-02	PROFL SVCS-MEDICAL	\$ -	\$ -	\$ 130	\$ 130
001-1410-514.31-21	PROF SERV-LEGAL(SPEC COUNSEL)	372,126	315,690	50,000	174,000
001-1410-514.40-03	TRAVEL & PER DIEM	18	453	2,000	4,000
001-1410-514.41-01	COMMUNICATION SERVICES	325	164	900	1,350
001-1410-514.42-06	POSTAGE	88	31	300	300
001-1410-514.44-01	RENTALS & LEASES	-	-	3,490	4,000
001-1410-514.46-03	OFFICE EQUIPMENT	-	-	350	350
001-1410-514.49-02	COURT EXPENSE	5,366	1,610	4,000	6,000
001-1410-514.51-01	OFFICE SUPPLIES	612	1,621	2,000	2,000
001-1410-514.52-15	OPERATING SUPPLIES -OTHER	1,420	5,632	4,210	7,107
001-1410-514.54-01	SUBSCRIPTION & MEMBERSHIP	150	13,280	1,000	18,875
001-1410-514.54-05	EDUCATION & TRAINING	685	2,436	4,000	8,000
	REQUESTED APPROPRIATION	\$ 380,790	\$ 340,917	\$ 72,380	\$ 226,112
CAPITAL EXPENSES					
001-1410-514.66-01	LAW LIBRARY	\$ 14,562	\$ 14,562	\$ 17,757	\$ -
	REQUESTED APPROPRIATION	\$ 14,562	\$ 14,562	\$ 17,757	\$ -
	TOTAL REQUESTED APPROPRIATIONS	\$ 423,657	\$ 428,727	\$ 538,632	\$ 592,528

¹ SENIOR MANAGEMENT SALARIES OF \$185,191 IS INCLUDED IN SALARY & WAGES REGULAR.

POLICE

117 CERTIFIED, 42 NON-CERTIFIED - 159 TOTAL



¹ FY 2021 - Only 10 of 14 positions of Telecommunications Specialist, Community Service Aide I, Call Taker and Office Specialist I will be filled at any time.

² FY 2021 - Only 6 of 7 positions of Crime Analyst and Community Service Aide I will be filled at any time.

POLICE

Position Title	POSITION SUMMARY				
	FY 2018 Actual	FY 2019 Actual	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget
Chief of Police	1	1	1	1	1
Captain	3	3	3	3	3
Lieutenant	7	7	7	7	7
Sergeant	13	13	13	13	13
Officer	93	93	93	93	93
Total Certified Personnel	117	117	117	117	117
Court Liaison Coordinator	1	1	1	1	1
Code Compliance Officer	6	6	5	5	5
Animal Control Officer	-	2	2	2	2
Victim Advocate	1	1	1	1	1
Crime Scene Technician	2	2	2	2	2
Background Investigator	1	1	1	1	1
Office Manager	1	1	1	-	-
Records Commander	1	1	1	1	1
Fiscal Affairs Manager	-	-	1	1	1
Administrative Coordinator	1	1	1	-	-
Property and Evidence Technician	-	1	1	1	1
Office Specialist III	3	2	3	3	3
Office Specialist II	3	3	3	3	3
Office Specialist I ¹	3	3	3	3	3
Investigative Assistant	1	1	1	1	1
Public Safety Communications Manager	1	-	-	-	-
Telecommunications Specialist ¹	-	-	-	-	10
Call Taker ¹	2	2	2	2	2
Community Service Aide II	4	4	3	3	3
Community Service Aide I ^{1,2}	6	5	6	6	6
Crime Analyst ²	-	-	-	-	1
Total Non-Certified Personnel	36	37	36	36	42
Total Positions	153	154	153	153	159

¹ FY 2021 - Only 10 of 14 positions of Telecommunications Specialist, Community Service Aide I, Call Taker and Office Specialist I will be filled at any time.

² FY 2021 - Only 6 of 7 positions of Crime Analyst and Community Service Aide I will be filled at any time.

POLICE

COST CENTER (1810)

PROGRAM DESCRIPTION

The Police Department is a full service, accredited law enforcement agency responsible for protecting life and property; prevention and detection of crime; and enforcing applicable state law and local ordinances. The Police Department is comprised of four bureaus: Investigative Services, Field Services, Support Services, and Community Involvement. Among the goals of the Police Department are to maintain public order within the jurisdiction and to proactively work to preserve and improve quality of life.

PROGRAM GOALS & OBJECTIVES

In support of Goal 1, Margate – A Great Place to Play and Enjoy, the Police Department will actively participate in a variety of community engagement, neighborhood, and City sponsored events in an effort to bolster Police – citizen relationships. In support of Goal 2, Great Suburban City in Broward County, the Police Department will measure the Code Compliance Unit's positive impact on protecting community integrity. All proactively initiated code compliance cases will be measured on a quarterly basis. In support of Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community, the Police Department provides monthly training to enhance the effectiveness of its personnel that focuses on customer service, police tactics/responses and legal guidelines. In support of Goal 4, High Performing City Team Producing Results for the Margate Community, the Police Department identifies and addresses critical public safety issues and concerns through a focused deployment of resources in areas identified as experiencing an increase in criminal activity or problematic traffic safety concerns utilizing directed patrol, special operations, and technology to positively impact crime prevention.

BUDGET EXPENDITURES/EXPENSES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Personal Services	\$ 18,332,775	\$ 18,992,390	\$ 19,892,793	\$ 20,912,539	\$ 1,019,746	5.13%
Operating Expenses	1,002,156	1,066,251	1,157,640	1,285,662	128,022	11.06%
Capital	443,873	1,678,865	657,201	18,500	(638,701)	-97.19%
Debt Service	98,470	67,667	34,884	-	(34,884)	-100.00%
Grants and Aid	14,573	18,198	13,350	12,000	(1,350)	-10.11%
TOTAL	\$ 19,891,847	\$ 21,823,371	\$ 21,755,868	\$ 22,228,701	\$ 472,833	2.17%

POLICE

COST CENTER (1810)

PERFORMANCE MEASURES					
	FY 2018 Actual	FY 2019 Actual	FY 2020 Target	FY 2021 Target	% Change
Provide monthly training focusing on customer service in law enforcement, police tactics and legal guidelines	N/A	N/A	12	12	0%
Percentage of proactively initiated code compliance cases (quarterly)	N/A	N/A	N/A	60%	N/A
Conduct monthly directed patrol and traffic oriented operations in areas wherein a critical public safety concern, issues relating to criminal activity or traffic safety has been verified	N/A	N/A	12	12	0%
Participate in community engagement events; to include, but not limited to crime/neighborhood watches, homeowners or crime prevention meetings, and city sponsored events	N/A	N/A	36	36	0%

POLICE

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
PERSONAL SERVICES					
001-1810-521.12-01	SAL & WAGES-REGULAR ¹	\$ 11,105,164	\$ 11,307,095	\$ 12,062,169	\$ 12,721,003
001-1810-521.12-10	SAL & WAGES-ASSIGNMENT	99,362	117,871	99,100	121,600
001-1810-521.12-11	SAL & WAGES-VOCA GRANT	54,764	57,123	58,466	58,466
001-1810-521.12-12	SAL & WAGES-COPS HIRING GRANT	48,377	205,312	-	4,200
001-1810-521.13-02	SAL-ASHIFT DIFFERENTIAL	64,870	66,404	75,000	75,000
001-1810-521.13-05	SAL & WAGES-LONGEVITY	193,816	189,531	202,000	198,000
001-1810-521.14-01	SAL & WAGES-OVERTIME	381,653	249,946	213,581	250,000
001-1810-521.14-03	SAL & WAGES-COURT	66,623	66,842	85,000	85,000
001-1810-521.14-10	O/T-REIMB BSO & DOJ	91,222	85,303	14,500	14,500
001-1810-521.14-12	O/T-2014 JAG GRANT	9,398	-	-	-
001-1810-521.14-13	O/T-HVE GRANT-FDOT USF	8,850	7,923	-	-
001-1810-521.14-14	O/T-FDOT GRANT	9,885	-	-	-
001-1810-521.15-01	SAL & WAGES-INCENTIVE	104,111	107,476	109,000	109,000
001-1810-521.15-08	SAL&WAGES-VEHICLE BENEFIT	1,475	850	850	1,100
001-1810-521.15-09	SAL & WAGES-PHONE ALLOW	19,187	48,473	46,140	46,140
001-1810-521.15-10	SAL & WAGES-CLOTH. ALLOW	127,554	128,000	131,700	131,700
001-1810-521.15-11	SAL & WAGES-POLICE EXTRA DETAIL	333,155	428,626	272,320	272,320
001-1810-521.21-01	CONTRIB-SS TAX(EMPLOYER)	742,288	765,703	826,307	859,051
001-1810-521.21-02	CONTRIB-MED TAX(EMPLOYER)	175,733	179,985	193,860	204,276
001-1810-521.22-01	FRS CONTRIB-EMPLOYER	2,531,416	2,771,242	2,947,698	3,086,030
001-1810-521.22-02	RETIREMENT - 457 PLAN	17,886	-	-	-
001-1810-521.23-01	HEALTH & LIFE INS	2,145,986	2,208,685	2,555,102	2,675,153
	TOTAL APPROPRIATION	\$ 18,332,775	\$ 18,992,390	\$ 19,892,793	\$ 20,912,539
OPERATING EXPENSES					
001-1810-521.30-01	OPERATING EXPENSE	\$ 75,319	\$ 127,107	\$ 132,407	\$ 95,400
001-1810-521.30-31	OTHER EXPENSE/CLOTHING	46,484	48,380	40,000	40,000
001-1810-521.30-80	OPER EXP-NATL NIGHT OUT	1,224	6,138	14,000	14,000
001-1810-521.30-92	CREDIT CARD PYMT CHARGES	579	586	800	800
001-1810-521.31-02	PROFL SVCS-MEDICAL	5,966	4,907	7,500	7,000
001-1810-521.31-09	PROFL SVCS-OTHER	115,576	112,879	121,000	141,000
001-1810-521.34-16	CONTRACT SVCS-OTHER	5,800	2,569	-	-
001-1810-521.34-62	TELETYPE (COCO CREEK)	285,266	299,529	316,418	89,500
001-1810-521.40-03	TRAVEL & PER DIEM	11,694	19,032	21,000	18,000
001-1810-521.41-01	COMMUNICATIONS SVCS	45,277	49,789	57,800	62,700
001-1810-521.42-06	POSTAGE	2,521	1,230	1,500	1,250
001-1810-521.44-01	RENTALS & LEASES	16,952	16,569	18,000	18,000
001-1810-521.44-02	RENTALS & LEASES-HIDTA	16,697	17,337	16,170	16,800
001-1810-521.44-06	RENTALS & LEASES - VEHICLES	-	-	-	359,797
001-1810-521.46-01	REPAIR & MAINT-EQUIPMENT	135,331	137,380	152,855	160,915
001-1810-521.46-03	REP & MAINT-OFFICE EQUIP	1,905	-	3,000	1,500
001-1810-521.46-08	REPAIR & MAINT-VEHICLES	45,554	54,131	45,000	45,000
001-1810-521.47-02	PRINTING & BINDING	6,856	7,407	8,000	8,000
001-1810-521.51-01	OFFICE SUPPLIES	17,126	14,764	15,000	15,000
001-1810-521.52-15	OPERATING SUPPLIES-OTHER	40,026	58,903	35,000	35,000
001-1810-521.52-43	OPER SUPPLIES-AMMUNITION	63,760	40,653	51,440	55,000
001-1810-521.54-01	SUBSCRIPTION & MEMBERSHIP	4,404	8,054	7,750	8,000
001-1810-521.54-05	EDUCATION & TRAINING	43,762	34,327	38,000	38,000
001-1810-521.54-21	TUITION REIM - FOP	11,842	142	40,000	40,000
001-1810-521.54-22	TUITION REIM - PBA	2,235	4,438	15,000	15,000
	TOTAL APPROPRIATION	\$ 1,002,156	\$ 1,066,251	\$ 1,157,640	\$ 1,285,662

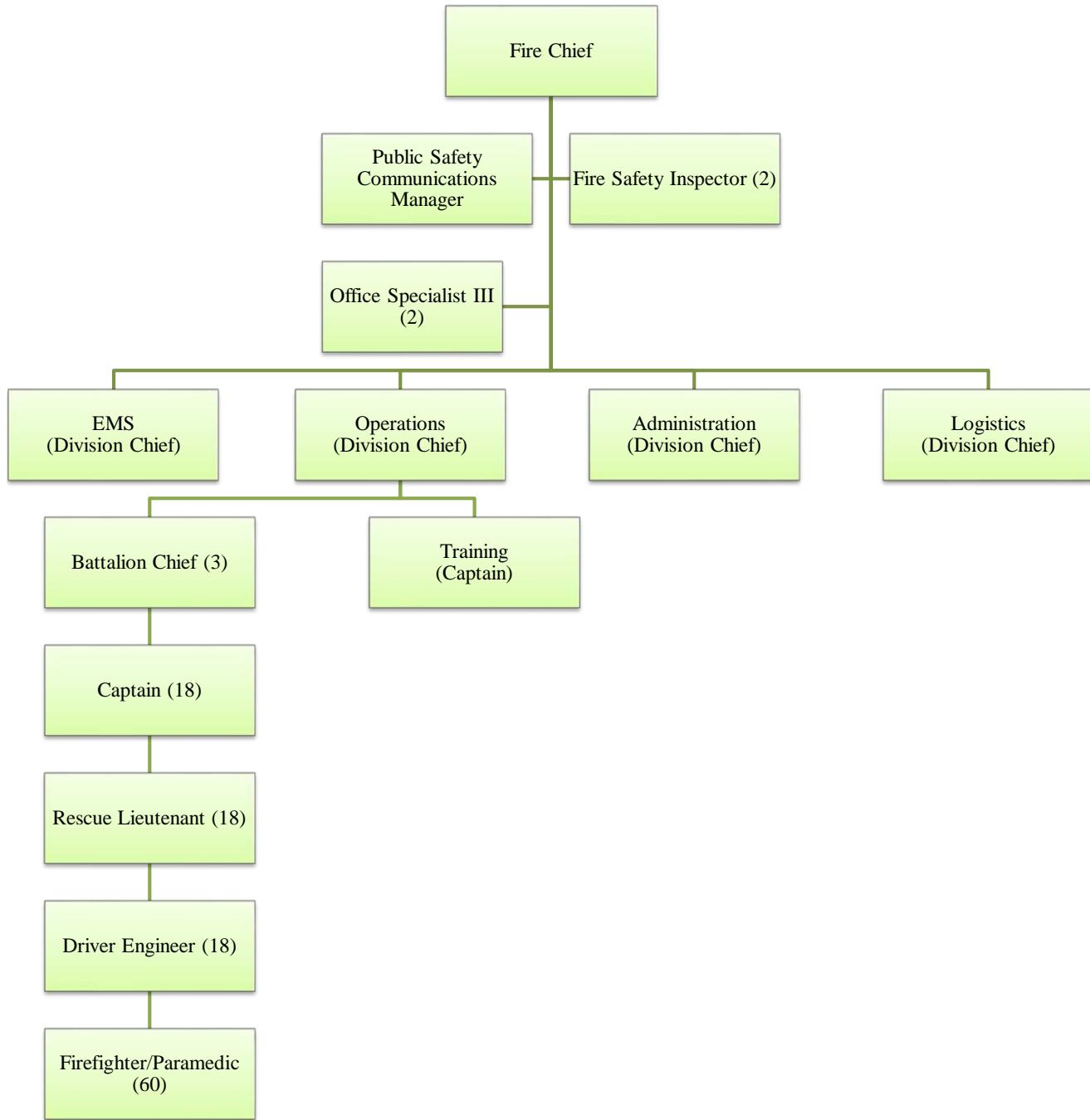
POLICE

			FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
CAPITAL EXPENSES						
001-1810-521.62-04	RENOVATION & CONSTRUCTION		\$ -	\$ -	\$ 92,000	\$ -
001-1810-521.64-02	ACQUISITION OF VEHICLES		\$ 431,607	\$ 467,256	\$ 486,150	\$ -
001-1810-521.64-12	OTHER EQUIPMENT		\$ 12,266	\$ 1,136,009	\$ 79,051	\$ 18,500
001-1810-521.65-83	SOFTWARE		\$ -	\$ 75,600	\$ -	\$ -
	TOTAL APPROPRIATION		\$ 443,873	\$ 1,678,865	\$ 657,201	\$ 18,500
DEBT SERVICE						
001-1810-521.71-52	PRINC-CAPITAL LEASE/OSSI		\$ 90,823	\$ 65,413	\$ 33,769	\$ -
001-1810-521.72-52	INT-CAPITAL LEASE/OSSI		\$ 7,647	\$ 2,254	\$ 1,115	\$ -
	TOTAL APPROPRIATION		\$ 98,470	\$ 67,667	\$ 34,884	\$ -
GRANTS & AID						
001-1810-521.82-21	SHOP WITH A HERO		\$ 13,693	\$ 15,648	\$ 13,350	\$ 12,000
001-1810-521.82-22	PD HOMELESS OUTREACH - TD		\$ 880	\$ 2,550	\$ -	\$ -
	TOTAL APPROPRIATION		\$ 14,573	\$ 18,198	\$ 13,350	\$ 12,000
	TOTAL REQUESTED APPROPRIATIONS		\$ 19,891,847	\$ 21,823,371	\$ 21,755,868	\$ 22,228,701

¹ SENIOR MANAGEMENT SALARY OF \$161,309 IS INCLUDED IN SALARY & WAGES REGULAR.

FIRE

125 CERTIFIED, 3 NON-CERTIFIED - 128 TOTAL



FIRE

Position Title	POSITION SUMMARY				
	FY 2018 Actual	FY 2019 Actual	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget
Fire Chief	1	1	1	1	1
Division Chief	3	3	3	3	4
Battalion Chief	4	4	4	4	3
Captain	18	19	19	19	19
Rescue Lieutenant	19	18	18	18	18
Driver Engineer ¹	18	18	18	18	18
Firefighter/Paramedic	53	60	60	60	60
Fire Safety Inspector - F/T	2	2	2	2	2
Total Certified Personnel	118	125	125	125	125
Public Safety Communications Manager	-	1	1	1	1
Office Specialist III	2	2	2	2	2
Total Non-Certified Personnel	2	3	3	3	3
Total Positions	120	128	128	128	128

¹ Driver Engineer positions made up of 17 Paramedics and 1 EMT.

FIRE

COST CENTER (2010)

PROGRAM DESCRIPTION

The Fire Department is an ISO Class 1 rated organization that provides multi-faceted fire, emergency medical, dive rescue, fire code enforcement, public education and other related emergency and non-emergency services to the residents and visitors of the Cities of Margate and Coconut Creek through dedicated and professional members. Services are provided to Coconut Creek through an Interlocal Agreement. The department's service area includes approximately 21 square miles and a population of over 115,000 with services provided from five fire stations. The department's goals are to provide the highest quality of services at all times and maintain the ISO Class 1 rating through the use of advanced training, procedures and equipment.

PROGRAM GOALS & OBJECTIVES

In support of Goal 2, Great Suburban City in Broward County and Goal 4, High Performing City Team Producing Results for the Margate Community, the Fire Department continues to provide the highest quality Fire and EMS services to the citizens of Margate and Coconut Creek. The Fire Department strives to maintain a response time of eight minutes or less. In addition, the Fire Department conducts annual fire inspections in the City to help ensure safety, conducts regular public education activities, provides aggressive firefighting tactics to quickly extinguish fires, and provides business-friendly plan review services.

BUDGET EXPENDITURES/EXPENSES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Personal Services	\$ 16,600,597	\$ 17,698,011	\$ 18,367,231	\$ 19,262,583	\$ 895,352	4.87%
Operating Expenses	1,189,127	1,253,512	1,354,130	1,435,286	81,156	5.99%
Capital	1,259,655	635,119	1,482,579	1,900,000	417,421	28.16%
Debt Service	345,118	342,652	208,105	206,465	(1,640)	-0.79%
TOTAL	\$ 19,394,497	\$ 19,929,294	\$ 21,412,045	\$ 22,804,334	\$ 1,392,289	6.50%

PERFORMANCE MEASURES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Target	FY 2021 Target	% Change
Fire loss per capita	N/A	9	36	36	0%
Percentage of Fire personnel completing 240 hours of annual Insurance Services Office (ISO) required training	100%	72%	100%	100%	0%
Average Fire/EMS incidents response time (in minutes)	6:57	6:33	<8:00	<8:00	0%
Number of fire inspection activities conducted	3,633	3,240	2,000	2,000	0%
Number of people educated in life safety	2,565	2,993	3,000	3,000	0%

FIRE

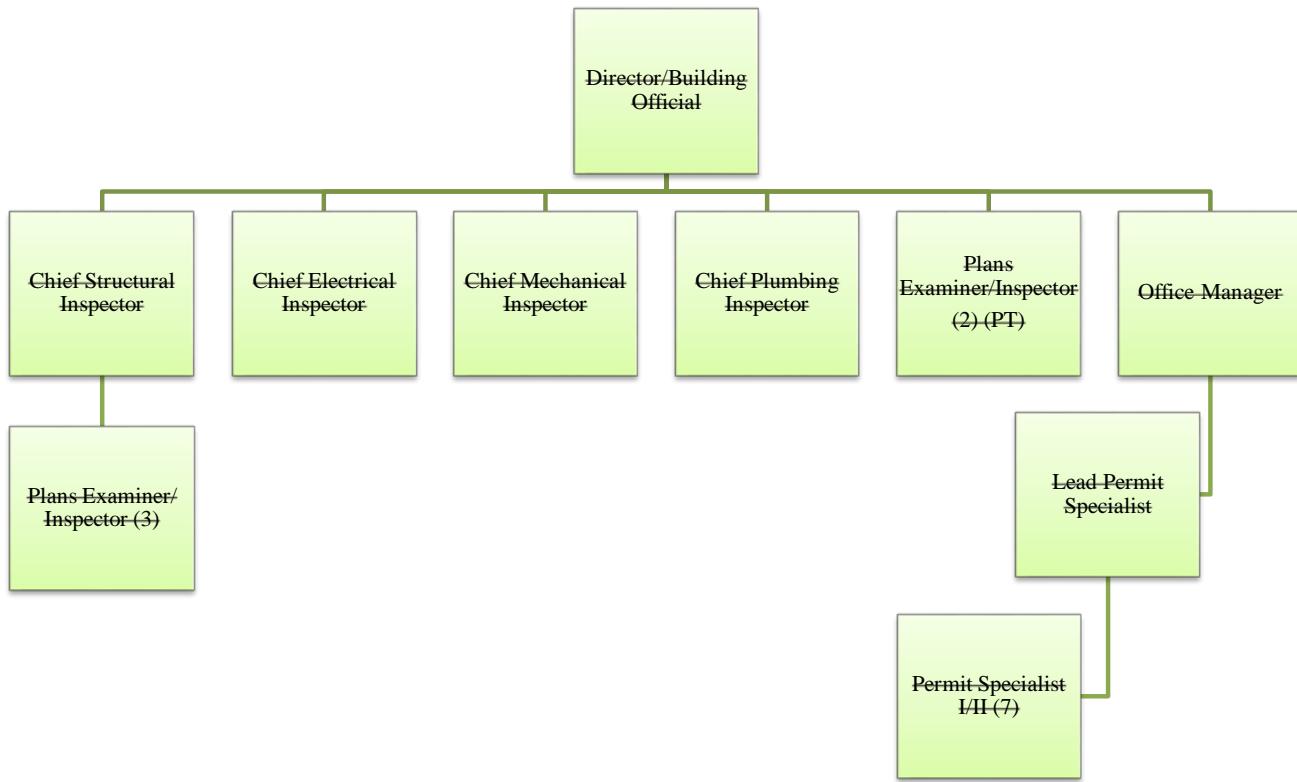
		FY 2018	FY 2019	FY 2020	FY 2021
		ACTUAL	ACTUAL	AMENDED	BUDGET
PERSONAL SERVICES					
001-2010-522.12-01	SAL & WAGES-REGULAR ¹	\$ 10,589,801	\$ 11,299,422	\$ 11,591,687	\$ 12,102,996
001-2010-522.12-04	SAL & WAGES-UPGRADE	49,920	58,017	50,000	50,000
001-2010-522.12-10	SAL & WAGES-ASSIGNMENT	41,237	44,159	75,000	75,000
001-2010-522.13-05	SAL & WAGES-LONGEVITY	179,992	173,000	191,000	191,000
001-2010-522.14-01	SAL & WAGES-OVERTIME	340,038	255,602	200,000	300,000
001-2010-522.15-05	SAL-FF SUPP COMPENSATION	92,161	99,701	90,000	90,000
001-2010-522.15-08	SAL&WAGES-VEHICLE BENEFIT	8,088	6,063	7,250	-
001-2010-522.15-09	SAL & WAGES-PHONE ALLOW	-	378	545	545
001-2010-522.15-10	SAL & WAGES-CLOTH ALLOW	55,398	74,750	82,550	100,000
001-2010-522.21-01	CONTRIB-SS TAX(EMPLOYER)	671,222	702,893	764,335	798,207
001-2010-522.21-02	CONTRIB-MED TAX(EMPLOYER)	157,438	165,755	179,213	187,188
001-2010-522.22-01	FRS CONTRIB-EMPLOYER	2,557,702	2,790,200	2,994,762	3,087,742
001-2010-522.23-01	HEALTH & LIFE INS	1,857,600	2,028,071	2,140,889	2,279,905
	TOTAL APPROPRIATION	\$ 16,600,597	\$ 17,698,011	\$ 18,367,231	\$ 19,262,583
OPERATING EXPENSES					
001-2010-522.30-01	OPERATING EXPENSE	\$ 12,611	\$ 10,848	\$ 10,400	\$ 11,000
001-2010-522.30-11	EMS LICENSURE EXPENSE	1,158	10,077	8,000	8,000
001-2010-522.30-31	OTHER EXPENSE/CLOTHING	41,408	28,416	23,000	14,000
001-2010-522.30-60	COCONUT CREEK EXPENSES	22,500	-	-	-
001-2010-522.30-92	CREDIT CARD PYMT CHARGES	361	1,393	500	500
001-2010-522.30-99	CERT EXPENSE	1,949	-	2,500	2,500
001-2010-522.31-02	PROF'L SVCS-MEDICAL	3,242	41,870	3,200	50,600
001-2010-522.31-03	PROF SVCS-MEDICAL DIRECTOR	30,000	30,000	33,765	34,778
001-2010-522.31-27	PROF SVC-FIRE/RESCUE ASSESSMENT	23,000	23,000	23,000	35,000
001-2010-522.34-30	EMS BILLING & COLL - ADP	59,818	38,456	100,000	100,000
001-2010-522.40-03	TRAVEL & PER DIEM	9,355	18,595	17,500	13,300
001-2010-522.41-01	COMMUNICATIONS SERVICES	28,905	26,463	27,150	27,150
001-2010-522.42-06	POSTAGE	801	1,093	600	1,500
001-2010-522.44-01	RENTALS & LEASES	10,721	11,201	13,500	13,500
001-2010-522.44-06	RENTALS & LEASES - VEHICLES	-	-	-	26,517
001-2010-522.46-01	REPAIR & MAINT-EQUIPMENT	24,561	25,040	30,000	20,000
001-2010-522.46-02	STRUCTURES - CHARGEBACK	109,173	7,193	43,800	5,000
001-2010-522.46-03	REP & MAINT-OFFICE EQUIP	-	-	1,000	1,000
001-2010-522.46-06	REPAIR & MAINTENACE SERVICES	-	-	-	20,336
001-2010-522.46-07	OTHER EQUIPMENT	4,870	5,365	5,300	5,300
001-2010-522.46-08	REPAIR & MAINT-VEHICLES	203,727	251,049	260,110	290,000
001-2010-522.46-24	REPAIR & MAINT-STRUCTURES	19,563	10,809	38,900	27,350
001-2010-522.46-46	MAIN/TESTING ISO EQUIPMENT	70,698	202,931	200,000	203,120
001-2010-522.46-47	MAINT/FIRE VEH INTERNAL	27,285	22,547	20,000	20,000
001-2010-522.47-02	PRINTING & BINDING	3,265	1,237	3,400	3,400
001-2010-522.51-01	OFFICE SUPPLIES	6,673	7,785	6,300	6,615
001-2010-522.52-02	GAS, OIL AND COOLANT	111,141	109,027	105,000	110,250
001-2010-522.52-15	OPERATING SUPPLIES-OTHER	306,196	309,016	305,000	310,700
001-2010-522.54-01	SUBSCRIPTION & MEMBERSHIP	5,252	4,842	5,205	6,870
001-2010-522.54-05	EDUCATION & TRAINING	34,901	40,982	25,000	25,000
001-2010-522.54-20	TUITION REIM - IAFF	14,378	12,314	40,000	40,000
001-2010-522.55-07	OPER EXP-EXPLORER PROGRAM	1,615	1,963	2,000	2,000
	TOTAL APPROPRIATION	\$ 1,189,127	\$ 1,253,512	\$ 1,354,130	\$ 1,435,286

FIRE

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
CAPITAL EXPENSES					
001-2010-522.62-55	STORAGE STRUCTURE	\$ -	\$ 17,297	\$ 42,000	\$ -
001-2010-522.64-02	ACQUISITION OF VEHICLES	\$ 1,063,913	\$ 5,513	\$ 1,222,915	\$ 1,500,000
001-2010-522.64-12	OTHER EQUIPMENT	\$ 195,742	\$ 612,309	\$ 217,664	\$ 400,000
	TOTAL APPROPRIATION	\$ 1,259,655	\$ 635,119	\$ 1,482,579	\$ 1,900,000
DEBT SERVICE					
001-2010-522.71-50	PRINC-CAPITAL LEASE/VEHIC	\$ 323,456	\$ 318,706	\$ 191,671	\$ 195,447
001-2010-522.72-50	INT-CAPITAL LEASE/VEHICLE	\$ 21,662	\$ 23,946	\$ 16,434	\$ 11,018
	TOTAL APPROPRIATION	\$ 345,118	\$ 342,652	\$ 208,105	\$ 206,465
	TOTAL REQUESTED APPROPRIATIONS	\$ 19,394,497	\$ 19,929,294	\$ 21,412,045	\$ 22,804,334

¹ SENIOR MANAGEMENT SALARY OF \$157,763 IS INCLUDED IN SALARY & WAGES REGULAR.

BUILDING - Budget begins on page 170



POSITION SUMMARY

Position Title	FY 2018 Actual	FY 2019 Actual	FY 2020 Adopted ²	FY 2020 Amended ²	FY 2021 Budget
Director of Building/Building Official	1	1	-	-	-
Chief Electrical Inspector	1	1	-	-	-
Chief Plumbing Inspector	1	1	-	-	-
Chief Mechanical Inspector ¹	1	1	-	-	-
Chief Structural Inspector	1	1	-	-	-
Electrical Inspector/Plans Examiner	1	1	-	-	-
Mechanical Inspector ¹	1	1	-	-	-
Plans Examiner/Inspector	1	1	-	-	-
Plans Examiner/Inspector - P/T	-	2	-	-	-
Inspector - P/T	4	-	-	-	-
Office Manager	1	1	-	-	-
Lead Permit Specialist	1	-	-	-	-
Office Specialist II	1	-	-	-	-
Office Specialist I	6	-	-	-	-
Permit Specialist I/II	-	7	-	-	-
Total Positions	20	18	-	-	-

¹ FY 2018/9 - Only 1 of 2 positions of Chief Mechanical Inspector and Mechanical Inspector will be filled at any time.

² FY 2020 - The Building Department costs were moved to the new Building Fund (113).

BUILDING - Budget begins on page 170
COST CENTER (2410)
PROGRAM DESCRIPTION

The Building Department safeguards public health, safety, and general welfare through the administration and enforcement of the Florida Building Code and all local ordinances to ensure the highest level of building code compliance. The Department is responsible for performing plan reviews, completing mandatory inspections, collecting permit fees, issuing permits, providing Certificates of Completion/Occupancy, and processing Building Code violations.

PROGRAM GOALS & OBJECTIVES

See page 171 for new Goals and Objectives.

BUDGET EXPENDITURES/EXPENSES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended ¹	FY 2021 Budget	\$ Change	% Change
Personal Services	\$ 1,238,000	\$ 1,477,467	\$ -	\$ -	\$ -	0.00%
Operating Expenses	204,923	171,186	-	-	-	0.00%
Capital	34,506	99,500	-	-	-	0.00%
TOTAL	\$ 1,477,429	\$ 1,748,153	\$ -	\$ -	\$ -	0.00%

PERFORMANCE MEASURES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Target ¹	FY 2021 Target	% Change
Total permit valuation of construction cost	N/A	79,817,701	N/A	N/A	N/A
Total number of plan reviews performed	11,732	13,032	N/A	N/A	N/A
Total number of requested inspections performed	18,377	22,993	N/A	N/A	N/A
Number of building permits issued	6,684	5,764	N/A	N/A	N/A
Certificates of Occupancy (CO's), Temporary Certificates of Occupancy (TCO's), and Certificate of Completion (CC's) issued	N/A	320	N/A	N/A	N/A
Percentage of total certified personnel completing a minimum of twenty (20) hours of continuing education per year	100%	95%	N/A	N/A	N/A
Percentage of permit management personnel attending continuing education classes for customer service and programmatic training	80%	95%	N/A	N/A	N/A

¹ FY 2020 - The Building Department costs were moved to the new Building Fund (113).

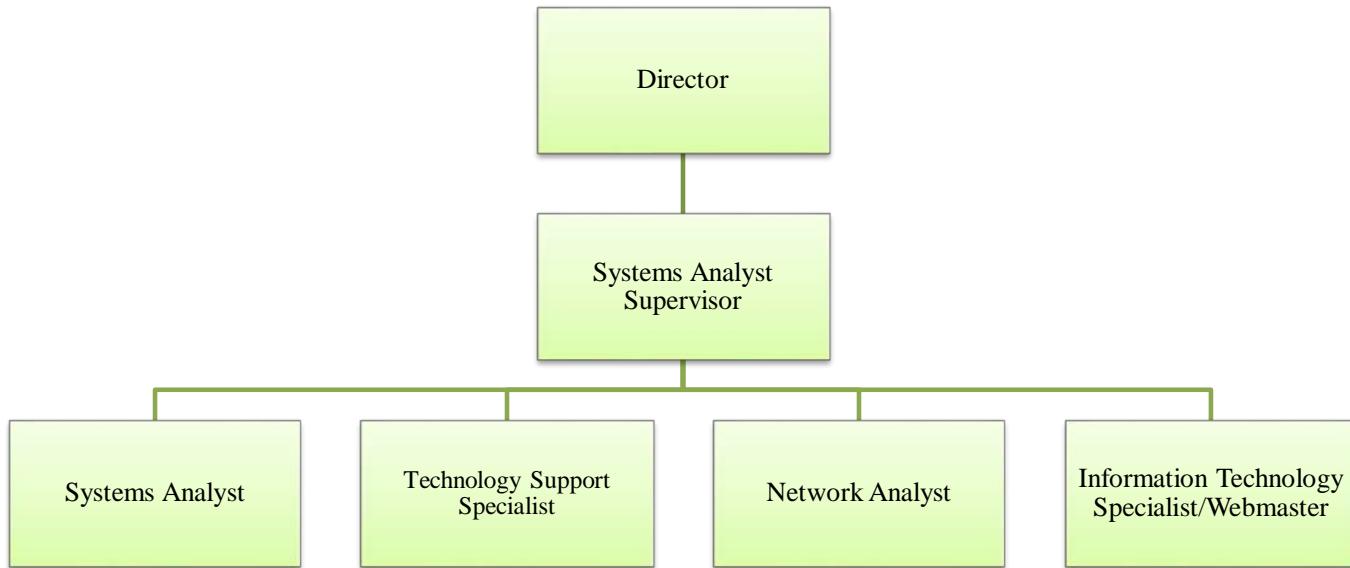
BUILDING - Budget begins on page 170¹

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED ¹	FY 2021 BUDGET
PERSONAL SERVICES					
001-2410-524.12-01	SAL & WAGES-REGULAR	\$ 815,940	\$ 998,455	\$ -	\$ -
001-2410-524.13-05	SAL & WAGES-LONGEVITY	4,783	4,000	-	-
001-2410-524.14-01	SAL & WAGES-OVERTIME	66,215	75,109	-	-
001-2410-524.15-08	SAL&WAGES-VEHICLE BENEFIT	16,047	9,334	-	-
001-2410-524.21-01	CONTRIB-SS TAX(EMPLOYER)	52,552	63,420	-	-
001-2410-524.21-02	CONTRIB-MED TAX(EMPLOYER)	12,291	14,844	-	-
001-2410-524.22-01	FRS CONTRIB-EMPLOYER	89,950	111,473	-	-
001-2410-524.23-01	HEALTH & LIFE INS	180,222	200,832	-	-
TOTAL APPROPRIATION		\$ 1,238,000	\$ 1,477,467	\$ -	\$ -
OPERATING EXPENSES					
001-2410-524.30-04	COMPUTER SERVICES	\$ -	\$ 3,724	\$ -	\$ -
001-2410-524.30-31	OTHER EXPENSE/CLOTHING	1,587	1,955	-	-
001-2410-524.30-92	CREDIT CARD PYMT CHARGES	25,243	14,927	-	-
001-2410-524.31-02	PROF'L SVCS-MEDICAL	565	105	-	-
001-2410-524.31-09	PROF'L SVCS-OTHER	122,703	83,910	-	-
001-2410-524.34-02	CUSTODIAL	9,276	7,466	-	-
001-2410-524.40-03	TRAVEL & PER DIEM	-	2,020	-	-
001-2410-524.41-01	COMMUNICATIONS SVCS	14,312	14,101	-	-
001-2410-524.44-01	RENTALS & LEASES	1,537	1,639	-	-
001-2410-524.46-03	MAINT-OFFICE EQUIPMENT	455	400	-	-
001-2410-524.46-06	REPAIR & MAINTENANCE SVCS	10,391	12,775	-	-
001-2410-524.46-08	REP & MAINT-VEHICLES	(11,148)	(2,036)	-	-
001-2410-524.51-01	OFFICE SUPPLIES	7,544	5,747	-	-
001-2410-524.52-02	GAS, OIL & COOLANT	9,033	10,165	-	-
001-2410-524.52-15	OPERATING SUPPLIES-OTHER	7,018	9,950	-	-
001-2410-524.54-01	SUBSCRIPTION & MEMBERSHIP	801	645	-	-
001-2410-524.54-05	EDUCATION & TRAINING	5,606	3,693	-	-
TOTAL APPROPRIATION		\$ 204,923	\$ 171,186	\$ -	\$ -
CAPITAL EXPENSES					
001-2410-524.64-02	ACQUISITION OF VEHICLES	\$ 29,836	\$ -	\$ -	\$ -
001-2410-524.64-09	COMPUTER EQUIPMENT	2,887	99,500	-	-
001-2410-524.64-12	OTHER EQUIPMENT	1,783	-	-	-
TOTAL APPROPRIATION		\$ 34,506	\$ 99,500	\$ -	\$ -
TOTAL REQUESTED APPROPRIATIONS		\$ 1,477,429	\$ 1,748,153	\$ -	\$ -

¹ FY 2020 - The Building Department costs were moved to the new Building Fund (113).

INFORMATION TECHNOLOGY

6 FULL TIME



POSITION SUMMARY

Position Title	FY 2018 Actual	FY 2019 Actual	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget
Director of Information Technology	1	1	1	1	1
Systems Analyst	-	1	1	1	1
Systems Analyst Supervisor	1	1	1	1	1
Technology Application Specialist	1	-	-	-	-
Technology Support Specialist	1	1	1	1	1
Network Analyst	1	1	1	1	1
Information Technology Specialist/Webmaster	1	1	1	1	1
Total Positions	6	6	6	6	6

INFORMATION TECHNOLOGY

COST CENTER (3410)

PROGRAM DESCRIPTION

The Information Technology (IT) Department provides timely expert support to City Departments that service the citizens and businesses of Margate. The Department supports network servers, client computers and over 400 end users across all City departments and component units. The Department's application support includes: Utility Billing, Building Permits, General Ledger, Business Licenses, Purchasing, Code Compliance, Land/Parcel Management, Police and Fire Records Management Systems, and Microsoft Office.

PROGRAM GOALS & OBJECTIVES

In support of Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community, the Information Technology Department plans to hire a consultant to develop an IT master plan and enhance security policies. In addition, the Department provides reliable and state of the art technology in order to empower City Departments with the technology tools necessary to succeed on a daily basis.

BUDGET EXPENDITURES/EXPENSES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Personal Services	\$ 724,564	\$ 736,999	\$ 789,822	\$ 823,736	\$ 33,914	4.29%
Operating Expenses	158,794	175,480	189,905	261,205	71,300	37.55%
Capital	16,769	17,026	150,000	32,000	(118,000)	-78.67%
TOTAL	\$ 900,127	\$ 929,505	\$ 1,129,727	\$ 1,116,941	\$ (12,786)	-1.13%

PERFORMANCE MEASURES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Target	FY 2021 Target	% Change
System availability during City business hours	99%	100%	98%	98%	0%
Service call closure rate for technology issues	92%	89%	90%	90%	0%
Enter into an agreement with a consultant to develop an IT Master Plan and enhance security policies	N/A	N/A	N/A	Yes	N/A

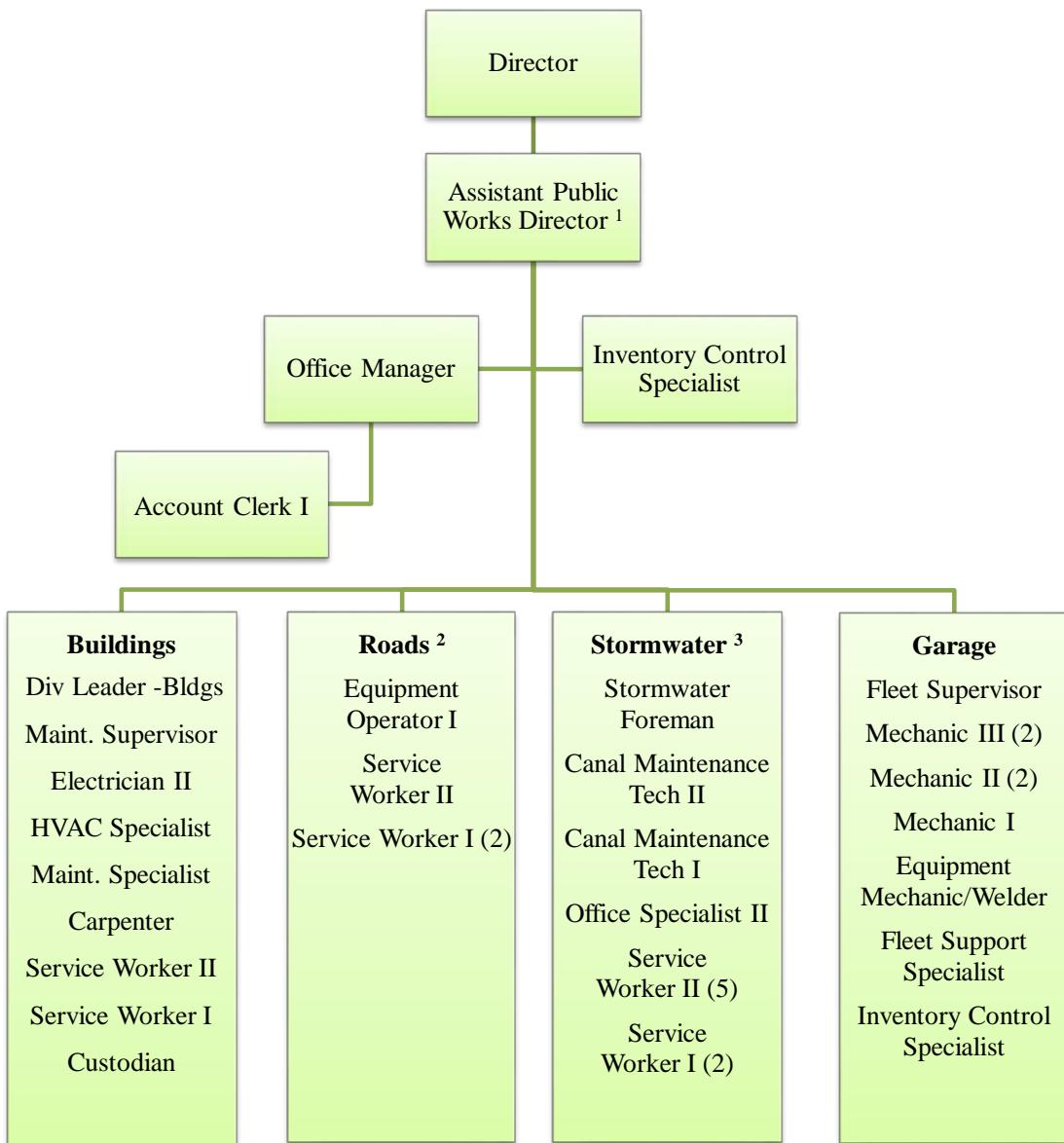
INFORMATION TECHNOLOGY

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
PERSONAL SERVICES					
001-3410-513.12-01	SAL & WAGES-REGULAR ¹	\$ 523,315	\$ 529,346	\$ 561,690	\$ 577,520
001-3410-513.13-05	SAL & WAGES-LONGEVITY	8,000	10,000	10,000	10,000
001-3410-513.14-01	SAL & WAGES-OVERTIME	530	2,719	1,000	4,000
001-3410-513.15-08	SAL&WAGES-VEHICLE BENEFIT	3,350	2,975	2,850	2,600
001-3410-513.15-09	SAL&WAGES-PHONE ALLOW	960	1,458	960	960
001-3410-513.21-01	CONTRIB-SS TAX(EMPLOYER)	30,664	31,407	34,641	35,903
001-3410-513.21-02	CONTRIB-MED TAX(EMPLOYER)	7,433	7,670	8,359	8,629
001-3410-513.22-01	FRS CONTRIB-EMPLOYER	64,877	69,518	74,540	87,661
001-3410-513.23-01	HEALTH & LIFE INS	85,435	81,906	95,782	96,463
	TOTAL APPROPRIATION	\$ 724,564	\$ 736,999	\$ 789,822	\$ 823,736
OPERATING EXPENSES					
001-3410-513.31-02	PROFL SVCS-MEDICAL	\$ -	\$ 65	\$ 205	\$ 205
001-3410-513.31-09	PROFL SVCS-OTHER	18,008	39,673	40,000	70,000
001-3410-513.40-03	TRAVEL & PER DIEM	825	487	1,000	1,000
001-3410-513.41-01	COMMUNICATIONS SVCS	17,984	19,146	24,900	27,800
001-3410-513.44-01	RENTALS & LEASES	1,207	1,255	2,000	2,000
001-3410-513.46-06	REPAIR & MAINTENANCE SVCS	102,821	104,569	108,600	131,200
001-3410-513.52-15	OPERATING SUPPLIES-OTHER	15,132	9,781	11,200	12,000
001-3410-513.54-01	SUBSCRIPTION & MEMBERSHIP	429	354	1,000	1,000
001-3410-513.54-05	EDUCATION & TRAINING	2,388	150	1,000	16,000
	TOTAL APPROPRIATION	\$ 158,794	\$ 175,480	\$ 189,905	\$ 261,205
CAPITAL EXPENSES					
001-3410-513.64-09	COMPUTER EQUIPMENT	\$ -	\$ 17,026	\$ 150,000	\$ 18,000
001-3410-513.65-73	CITY WEB REFRESH PROJECT	16,769	-	-	-
001-3410-513.65-83	SOFTWARE	-	-	-	14,000
	TOTAL APPROPRIATION	\$ 16,769	\$ 17,026	\$ 150,000	\$ 32,000
	TOTAL REQUESTED APPROPRIATIONS	\$ 900,127	\$ 929,505	\$ 1,129,727	\$ 1,116,941

¹ SENIOR MANAGEMENT SALARY OF \$153,694 IS INCLUDED IN SALARY & WAGES REGULAR.

PUBLIC WORKS

23 FULL TIME



There are 38 total positions in the Public Works Department.

23 positions are funded by the General Fund (001).

¹ Only 1 of 2 positions of Assistant Public Works Director and Public Works Superintendent to be filled at any time.

² Roads Division positions (4) funded in the Roads Fund (111).

³ Stormwater Division positions (11) funded in the Stormwater Fund (445).

PUBLIC WORKS

Position Title	POSITION SUMMARY				
	FY 2018 Actual	FY 2019 Actual	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget
General Fund					
Public Works Administration					
Director of Public Works	1	1	1	1	1
Assistant Public Works Director ¹	-	-	-	-	1
Project Manager	-	-	1	1	-
Office Manager	1	1	1	1	1
Account Clerk I	-	1	1	1	1
Inventory Control Specialist	1	1	1	1	1
Public Works Superintendent ¹	1	1	1	1	1
Total Public Works Administration	4	5	6	6	5
Public Works Buildings Division					
Division Leader - Bldgs	1	1	1	1	1
Maintenance Supervisor	1	1	1	1	1
Electrician II	1	1	1	1	1
Carpenter	1	1	1	1	1
Maintenance Specialist	1	1	1	1	1
Service Worker II	-	1	1	1	1
Service Worker I	1	1	1	1	1
Custodian	1	1	1	1	1
HVAC Specialist	1	1	1	1	1
Total Public Works Buildings	8	9	9	9	9
Public Works Garage Division					
Fleet Supervisor	1	1	1	1	1
Mechanic III	3	2	2	2	2
Mechanic II	1	2	2	2	2
Mechanic I	1	1	1	1	1
Equipment Mechanic/Welder	1	1	1	1	1
Fleet Support Specialist	1	1	1	1	1
Inventory Control Specialist	1	1	1	1	1
Total Public Works Garage	9	9	9	9	9
Total General Fund Positions	21	23	24	24	23

¹ Only 1 of 2 positions of Assistant Public Works Director and Public Works Superintendent to be filled at any time.

PUBLIC WORKS

ADMINISTRATION DIVISION

COST CENTER (4545)

PROGRAM DESCRIPTION

The Public Works Administration Division provides support and oversees the general operations of the department. The Administration Division plans, directs and controls all financial aspects of the Public Works Department in accordance with the direction of the City Administration. The Inner-City Transit Program is administered through this Division as well.

PROGRAM GOALS & OBJECTIVES

In support of the City Strategic Plan Goal 2, Great Suburban City in Broward County, Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community and Goal 4, High Performing City Team Producing Results for the Margate Community, the Administration Division provides oversight of all public works projects to ensure the safety of Margate employees, residents and businesses to meet all of the goals that have been set.

BUDGET EXPENDITURES/EXPENSES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Personal Services	\$ 448,870	\$ 575,979	\$ 637,238	\$ 644,019	\$ 6,781	1.06%
Operating Expenses	83,155	40,783	122,000	251,734	129,734	106.34%
Capital	-	-	28,300	22,000	(6,300)	-22.26%
TOTAL	\$ 532,025	\$ 616,762	\$ 787,538	\$ 917,753	\$ 130,215	16.53%

PERFORMANCE MEASURES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Target	FY 2021 Target	% Change
Percentage of all resident complaints and inquiries responded to within 24 hours	100%	100%	100%	100%	0%

PUBLIC WORKS

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
ADMINISTRATION DIVISION					
PERSONAL SERVICES					
001-4545-539.12-01	SAL & WAGES-REGULAR ¹	\$ 300,037	\$ 383,740	\$ 399,352	\$ 428,940
001-4545-539.13-05	SAL & WAGES-LONGEVITY	3,000	7,000	7,000	6,000
001-4545-539.14-01	SAL & WAGES-OVERTIME	7,691	5,941	6,500	3,900
001-4545-539.15-08	SAL&WAGES-VEHICLE BENEFIT	7,725	9,488	8,700	7,700
001-4545-539.21-01	CONTRIB-SS TAX(EMPLOYER)	18,620	23,767	30,747	27,378
001-4545-539.21-02	CONTRIB-MED TAX(EMPLOYER)	4,355	5,558	7,229	6,475
001-4545-539.22-01	FRS CONTRIB-EMPLOYER	34,798	53,926	64,450	69,589
001-4545-539.23-01	HEALTH & LIFE INS	72,644	86,559	113,260	94,037
	TOTAL APPROPRIATION	\$ 448,870	\$ 575,979	\$ 637,238	\$ 644,019
OPERATING EXPENSES					
001-4545-539.30-01	OPERATING EXPENSE	\$ 10,238	\$ 2,078	\$ 14,000	\$ 55,500
001-4545-539.30-31	OTHER EXPENSE/CLOTHING	3,767	1,674	3,400	3,500
001-4545-539.31-02	PROFL SVCS-MEDICAL	145	395	1,500	3,000
001-4545-539.31-09	PROFL SVCS-OTHER	8,620	4,350	52,000	110,000
001-4545-539.40-03	TRAVEL & PER DIEM	3,020	2,860	3,700	4,400
001-4545-539.41-01	COMMUNICATIONS SVCS	17,605	17,883	18,000	25,600
001-4545-539.42-06	POSTAGE	20	-	500	500
001-4545-539.44-01	RENTALS & LEASES	1,221	1,149	3,500	2,000
001-4545-539.44-06	RENTALS & LEASES - VEHICLES	-	-	-	19,534
001-4545-539.46-03	OFFICE EQUIPMENT	55	55	500	1,000
001-4545-539.46-06	R&M MAIN/REPAIR & MAIN. SVC.	30,840	4,363	15,000	15,000
001-4545-539.47-02	PRINTING & BINDING	314	38	500	500
001-4545-539.51-01	OFFICE SUPPLIES	4,360	3,261	4,000	4,000
001-4545-539.54-01	SUBSCRIPTION & MEMBERSHIP	728	212	1,400	1,600
001-4545-539.54-05	EDUCATION & TRAINING	2,222	2,465	4,000	5,600
	TOTAL APPROPRIATION	\$ 83,155	\$ 40,783	\$ 122,000	\$ 251,734
CAPITAL EXPENSES					
001-4545-539.64-02	ACQUISITION OF VEHICLES	\$ -	\$ -	\$ 28,300	\$ -
001-4545-539.64-12	OTHER EQUIPMENT	-	-	-	22,000
	TOTAL APPROPRIATION	\$ -	\$ -	\$ 28,300	\$ 22,000
ADMINISTRATIO					
N DIVISION	TOTAL REQUESTED APPROPRIATIONS	\$ 532,025	\$ 616,762	\$ 787,538	\$ 917,753

¹ SENIOR MANAGEMENT SALARY OF \$142,655 IS INCLUDED IN SALARY & WAGES REGULAR.

PUBLIC WORKS

BUILDINGS DIVISION COST CENTER (4547)

PROGRAM DESCRIPTION

The Buildings Division is responsible for the maintenance, upkeep and aesthetic appearance of all City structures and facilities. The carpentry shop within the Buildings Division fabricates custom cabinetry and work stations for all City departments. The Buildings Division is also responsible for the maintenance of all City owned streetlights and contracted streetlights.

PROGRAM GOALS & OBJECTIVES

In support of the City Strategic Plan Goal 2, Great Suburban City in Broward County, the Buildings Division provides a high level of service for the maintenance, repair and construction of all City facilities and buildings to ensure that the users enjoy a clean, safe and aesthetically pleasing environment.

BUDGET EXPENDITURES/EXPENSES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Personal Services	\$ 690,292	\$ 780,367	\$ 819,356	\$ 859,862	\$ 40,506	4.94%
Operating Expenses	691,085	931,774	859,300	968,870	109,570	12.75%
Capital	-	26,461	40,800	-	(40,800)	-100.00%
TOTAL	\$ 1,381,377	\$ 1,738,602	\$ 1,719,456	\$ 1,828,732	\$ 109,276	6.36%

PERFORMANCE MEASURES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	% Change
City Hall employee overall satisfaction rating for condition of City Hall	75%	75%	75%	75%	0%
Achieve a rating of 2 or higher from the City Hall Maintenance survey	N/A	88%	85%	85%	0%

PUBLIC WORKS

BUILDINGS DIVISION

PERSONAL SERVICES

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
001-4547-539.12-01	SAL & WAGES-REGULAR	\$ 446,607	\$ 498,667	\$ 520,026	\$ 540,567
001-4547-539.13-05	SAL & WAGES-LONGEVITY	7,000	9,000	9,000	9,000
001-4547-539.14-01	SAL & WAGES-OVERTIME	9,904	23,597	20,000	20,000
001-4547-539.21-01	CONTRIB-SS TAX(EMPLOYER)	26,254	29,778	34,040	35,313
001-4547-539.21-02	CONTRIB-MED TAX(EMPLOYER)	6,140	6,964	7,961	8,259
001-4547-539.22-01	FRS CONTRIB-EMPLOYER	40,844	50,359	52,835	65,752
001-4547-539.23-01	HEALTH & LIFE INS	153,543	162,002	175,494	180,971
	TOTAL APPROPRIATION	\$ 690,292	\$ 780,367	\$ 819,356	\$ 859,862

OPERATING EXPENSES

001-4547-539.30-31	OTHER EXPENSE/CLOTHING	\$ 3,633	\$ 4,254	\$ 4,500	\$ 5,500
001-4547-539.31-02	PROFL SVCS-MEDICAL	400	-	-	-
001-4547-539.34-16	CONTRACTUAL SVCS-OTHER	1,251	2,300	5,000	5,000
001-4547-539.40-03	TRAVEL & PER DIEM	-	-	500	500
001-4547-539.42-06	POSTAGE	-	-	500	500
001-4547-539.43-01	UTILITY SERVICES	306,912	320,299	315,000	321,000
001-4547-539.43-02	UTILITY SVCS-WATER	136,486	152,141	145,000	155,000
001-4547-539.44-01	RENTALS & LEASES	10,917	7,413	13,400	13,700
001-4547-539.44-06	RENTALS & LEASES - VEHICLES	-	-	-	9,641
001-4547-539.46-02	REP & MAINT - STRUCTURES	108,645	275,119	150,000	262,000
001-4547-539.46-06	REPAIR & MAINTENANCE SVCS	-	5,391	12,100	12,100
001-4547-539.46-07	OTHER EQUIPMENT	72,406	107,391	120,000	125,529
001-4547-539.52-15	OPERATING SUPPLIES-OTHER	49,823	56,490	90,000	55,000
001-4547-539.54-01	SUBSCRIPTION & MEMBERSHIP	-	45	500	600
001-4547-539.54-05	EDUCATION & TRAINING	612	931	2,800	2,800
	TOTAL APPROPRIATION	\$ 691,085	\$ 931,774	\$ 859,300	\$ 968,870

CAPITAL EXPENSES

001-4547-539.64-02	ACQUISITION OF VEHICLES	\$ -	\$ 26,461	\$ 40,800	\$ -
	TOTAL APPROPRIATION	\$ -	\$ 26,461	\$ 40,800	\$ -

**BUILDINGS
DIVISION**

	TOTAL REQUESTED APPROPRIATIONS	\$ 1,381,377	\$ 1,738,602	\$ 1,719,456	\$ 1,828,732
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PUBLIC WORKS

GARAGE DIVISION COST CENTER (4551)

PROGRAM DESCRIPTION

The Garage Division is responsible for maintaining and servicing all vehicles and equipment for all departments. The Division provides life cycle cost analysis for vehicles and equipment to help budget for replacement and meet the maximum cost effectiveness of City resources.

PROGRAM GOALS & OBJECTIVES

In support of the City Strategic Plan Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community, the Garage Division provides effective maintenance and repair services, manages fueling operations and assists with the acquisition of new vehicles and equipment.

BUDGET EXPENDITURES/EXPENSES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Personal Services	\$ 649,158	\$ 636,960	\$ 851,043	\$ 850,774	\$ (269)	-0.03%
Operating Expenses	511,664	547,167	633,800	593,442	(40,358)	-6.37%
Capital	31,547	29,410	39,200	8,000	(31,200)	-79.59%
TOTAL	\$ 1,192,369	\$ 1,213,537	\$ 1,524,043	\$ 1,452,216	\$ (71,827)	-4.71%

PERFORMANCE MEASURES

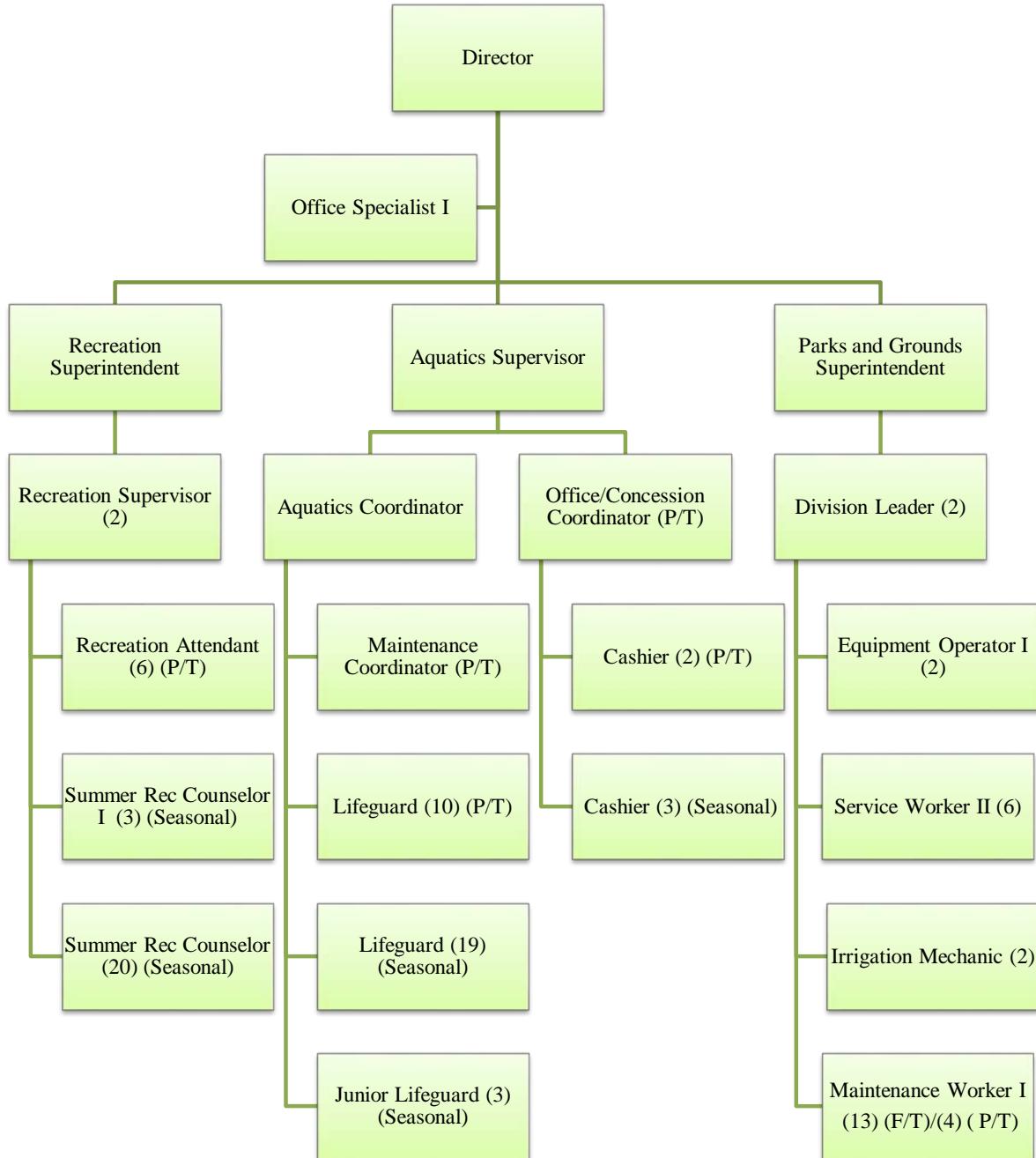
	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	% Change
Percentage of vehicle maintenance and repairs completed within 72 hours (excludes contracted services)	94%	96%	90%	90%	0%
Percentage of all vehicle preventative maintenance performed on time	93%	90%	90%	90%	0%

PUBLIC WORKS

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
GARAGE DIVISION					
PERSONAL SERVICES					
001-4551-590.12-01	SAL & WAGES-REGULAR	\$ 432,386	\$ 388,850	\$ 544,172	\$ 548,315
001-4551-590.13-05	SAL & WAGES-LONGEVITY	14,000	9,789	10,000	11,000
001-4551-590.14-01	SAL & WAGES-OVERTIME	25,531	59,624	23,000	23,000
001-4551-590.21-01	CONTRIB-SS TAX(EMPLOYER)	27,709	26,928	35,785	36,104
001-4551-590.21-02	CONTRIB-MED TAX(EMPLOYER)	6,480	6,298	8,369	8,444
001-4551-590.22-01	FRS CONTRIB-EMPLOYER	39,665	39,066	48,886	63,775
001-4551-590.23-01	HEALTH & LIFE INS	103,387	106,405	180,831	160,136
	TOTAL APPROPRIATION	\$ 649,158	\$ 636,960	\$ 851,043	\$ 850,774
OPERATING EXPENSES					
001-4551-590.30-31	OTHER EXPENSE/CLOTHING	\$ 2,927	\$ 2,669	\$ 4,800	\$ 3,800
001-4551-590.31-02	PROFL SVCS-MEDICAL	365	210	-	-
001-4551-590.40-03	TRAVEL & PER DIEM	1,628	-	3,300	3,500
001-4551-590.44-06	RENTALS & LEASES - VEHICLES	-	-	-	9,642
001-4551-590.46-06	REP & MAINT SERVICES	10,436	10,044	16,400	12,500
001-4551-590.46-07	REP & MAINT-OTHER EQUIP	28,744	31,445	60,000	30,000
001-4551-590.46-08	REP & MAINT-VEHICLES	57,659	91,560	110,000	100,000
001-4551-590.52-02	GAS, OIL & COOLANT	372,168	379,317	400,000	400,000
001-4551-590.52-15	OPERATING SUPPLIES-OTHER	35,668	30,996	33,900	30,000
001-4551-590.54-01	SUBSCRIPTION & MEMBERSHIP	171	717	1,000	1,000
001-4551-590.54-05	EDUCATION & TRAINING	1,898	209	4,400	3,000
	TOTAL APPROPRIATION	\$ 511,664	\$ 547,167	\$ 633,800	\$ 593,442
CAPITAL EXPENSES					
001-4551-590.64-02	ACQUISITION OF VEHICLES	\$ -	\$ -	\$ -	\$ -
001-4551-590.64-12	OTHER EQUIPMENT	31,547	29,410	39,200	8,000
	TOTAL APPROPRIATION	\$ 31,547	\$ 29,410	\$ 39,200	\$ 8,000
GARAGE DIVISION	TOTAL REQUESTED APPROPRIATIONS	\$ 1,192,369	\$ 1,213,537	\$ 1,524,043	\$ 1,452,216
PUBLIC WORKS DEPARTMENT	TOTAL REQUESTED APPROPRIATIONS	\$ 3,105,771	\$ 3,568,901	\$ 4,031,037	\$ 4,198,701

PARKS AND RECREATION

33 FULL TIME, 24 PART TIME, 48 SEASONAL - 105 TOTAL



PARKS AND RECREATION

Position Title	POSITION TITLE				
	FY 2018 Actual	FY 2019 Actual	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget
Administration Division					
Director of Parks and Recreation	1	1	1	1	1
Recreation Superintendent	1	1	1	1	1
Recreation Supervisor	1	1	1	1	1
Office Specialist I	1	1	1	1	1
Total Administration	4	4	4	4	4
Special Activities Division					
Recreation Programmer	1	-	-	-	-
Recreation Supervisor	-	1	1	1	1
Recreation Attendant (P/T)	6	6	6	6	6
Summer Recreation Counselor I	3	3	3	3	3
Summer Recreation Counselor	20	20	20	20	20
Total Special Activities	30	30	30	30	30
Grounds Maintenance Division					
Parks and Grounds Superintendent	1	1	1	1	1
Division Leader	3	2	2	2	2
Irrigation Mechanic	2	2	2	2	2
Service Worker II	7	6	6	6	6
Service Worker I	10	13	13	-	-
Service Worker I (P/T)	-	4	4	-	-
Maintenance Work I	-	-	-	13	13
Maintenance Work I (P/T)	-	-	-	4	4
Equipment Operator I	2	2	2	2	2
Total Grounds Maintenance	25	30	30	30	30
Aquatics Division					
Aquatics Supervisor	1	1	1	1	1
Aquatics Coordinator	1	1	1	1	1
Maintenance Coordinator (P/T, Annual)	1	1	1	1	1
Office/Concession Coordinator (P/T, Annual)	1	1	1	1	1
Cashier (P/T, Annual)	2	2	2	2	2
Lifeguard (P/T, Annual)	10	10	10	10	10
Lifeguard (Seasonal)	15	15	19	19	19
Junior Lifeguard (Seasonal)	3	3	3	3	3
Cashier (Seasonal)	3	3	3	3	3
Total Aquatics	37	37	41	41	41
Total Parks and Recreation Positions	96	101	105	105	105

PARKS AND RECREATION

ADMINISTRATION DIVISION COST CENTER (5555)

PROGRAM DESCRIPTION

The Parks and Recreation Administration Division provides advancement and implementation of department policy; management of public programs; and oversees business operations of all divisions within the Parks and Recreation Department. The Administration Division generates ideas, provides services, and supervises departmental operations.

PROGRAM GOALS & OBJECTIVES

In support of Goal 1, A Great Place to Play and Enjoy, the Administration Division develops outreach strategies to promote and market the City's recreational opportunities to the Margate community. In support of Goal 3, Financially Sound City Providing Exceptional Service Valued by the Community, the Administration Division evaluates and applies for a variety of grant funding to reduce the General Fund obligations in providing exceptional services. In support of Goal 4, High Performing City Team Producing Results for the Margate Community, the Administration Division ensures all divisions are compliant with the City's Strategic plan.

BUDGET EXPENDITURES/EXPENSES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Personal Services	\$ 467,381	\$ 488,543	\$ 501,709	\$ 531,643	\$ 29,934	5.97%
Operating Expenses	49,771	57,344	68,453	60,900	(7,553)	-11.03%
Capital	12,921	-	3,500	3,500	-	0.00%
TOTAL	\$ 530,073	\$ 545,887	\$ 573,662	\$ 596,043	\$ 22,381	3.90%

PERFORMANCE MEASURES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Target	FY 2021 Target	% Change
Total revenues generated from meeting room/hall rentals	\$51,833	\$72,860	\$38,000	\$38,000	0%
Annual update of the Parks and Recreation Master Plan's park inventory chart	N/A	N/A	100%	100%	0%
Total revenues generated from pavilion rentals	\$7,830	\$7,460	\$6,000	\$6,000	0%

PARKS AND RECREATION

			FY 2018	FY 2019	FY 2020	FY 2021		
			ACTUAL	ACTUAL	AMENDED	BUDGET		
ADMINISTRATION DIVISION								
PERSONAL SERVICES								
001-5555-572.12-01	SAL & WAGES-REGULAR ¹	\$ 317,866	\$ 325,501	\$ 336,071	\$ 349,039			
001-5555-572.13-05	SAL & WAGES-LONGEVITY	6,000	4,000	5,000	5,000			
001-5555-572.14-01	SAL & WAGES-OVERTIME	6,974	10,160	5,000	10,000			
001-5555-572.15-08	SAL&WAGES-VEHICLE BENEFIT	6,475	5,600	5,350	5,100			
001-5555-572.21-01	CONTRIB-SS TAX(EMPLOYER)	19,681	20,045	20,686	21,895			
001-5555-572.21-02	CONTRIB-MED TAX(EMPLOYER)	4,678	4,859	5,096	5,353			
001-5555-572.22-01	FRS CONTRIB-EMPLOYER	49,854	58,464	60,900	71,026			
001-5555-572.23-01	HEALTH & LIFE INS	55,853	59,914	63,606	64,230			
	TOTAL APPROPRIATION	\$ 467,381	\$ 488,543	\$ 501,709	\$ 531,643			
OPERATING EXPENSES								
001-5555-572.30-01	OPERATING EXPENSE	\$ 2,713	\$ 4,255	\$ 3,000	\$ 3,000			
001-5555-572.30-31	OTHER EXPENSE/CLOTHING	505	898	900	900			
001-5555-572.31-02	PROFL SVCS-MEDICAL	240	1,770	5,250	2,500			
001-5555-572.31-09	PROFL SVCS-OTHER	9,500	8,550	8,000	8,000			
001-5555-572.40-03	TRAVEL & PER DIEM	883	1,597	2,500	2,500			
001-5555-572.41-01	COMMUNICATIONS SVCS	17,483	13,847	18,000	15,000			
001-5555-572.44-01	RENTALS & LEASES	8,956	10,019	9,400	9,600			
001-5555-572.46-06	REPAIR & MAINTENANCE SVCS	3,034	9,536	13,250	11,250			
001-5555-572.51-01	OFFICE SUPPLIES	1,361	2,153	3,000	2,500			
001-5555-572.54-01	SUBSCRIPTION & MEMBERSHIP	4,361	3,819	4,453	4,950			
001-5555-572.54-05	EDUCATION & TRAINING	735	900	700	700			
	TOTAL APPROPRIATION	\$ 49,771	\$ 57,344	\$ 68,453	\$ 60,900			
CAPITAL EXPENSES								
001-5555-572.63-47	TREE CITY USA	\$ 671	\$ -	\$ 3,500	\$ 3,500			
001-5555-572.64-09	MACHINERY/ COMPUTER EQUIP	12,250	\$ -	\$ -	\$ -			
	TOTAL APPROPRIATION	\$ 12,921	\$ -	\$ 3,500	\$ 3,500			
ADMINISTRATION DIVISION	TOTAL REQUESTED APPROPRIATION	\$ 530,073	\$ 545,887	\$ 573,662	\$ 596,043			

¹ SENIOR MANAGEMENT SALARY OF \$153,694 IS INCLUDED IN SALARY & WAGES REGULAR.

PARKS AND RECREATION

SPECIAL ACTIVITIES DIVISION
COST CENTER (5556)

PROGRAM DESCRIPTION

The Special Activities Division provides safe, high quality, low cost recreational opportunities to the residents of the City of Margate. The Division is responsible for providing activities for all members of Margate families through public parks, open spaces, recreation programs, and family friendly special events.

PROGRAM GOALS & OBJECTIVES

In support of Goal 1, A Great Place to Play and Enjoy, the Special Activities Division executes programs and special events to create a family friendly experience for the Margate community. In support of Goal 3, Financially Sound City Providing Exceptional Service Valued by the Community, the Special Activities Division creates high quality programs at the lowest cost to the participants.

BUDGET EXPENDITURES/EXPENSES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Personal Services	\$ 274,746	\$ 256,869	\$ 349,519	\$ 334,541	\$ (14,978)	-4.29%
Operating Expenses	215,456	228,787	196,114	175,300	(20,814)	-10.61%
Capital	-	-	52,000	-	(52,000)	-100.00%
TOTAL	\$ 490,202	\$ 485,656	\$ 597,633	\$ 509,841	\$ (87,792)	-14.69%

PERFORMANCE MEASURES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Target	FY 2021 Target	% Change
Percentage of revenues received per budgeted projection for teen and youth programs	N/A	N/A	100%	100%	0%
Percentage of revenues received per budgeted projection for youth basketball league	N/A	N/A	100%	100%	0%
Percentage of revenues received per budgeted projection for recreation division	N/A	N/A	100%	100%	0%
Percentage of summer youth program capacity	100%	N/A	100%	100%	0%
Percentage of summer teen program capacity	100%	N/A	100%	100%	0%
Number of hosted special events	22	27	20	20	0%

PARKS AND RECREATION

			FY 2018	FY 2019	FY 2020	FY 2021		
			ACTUAL	ACTUAL	AMENDED	BUDGET		
SPECIAL ACTIVITIES DIVISION								
PERSONAL SERVICES								
001-5556-572.12-01	SAL & WAGES-REGULAR	\$ 234,318	\$ 220,100	\$ 273,176	\$ 271,159			
001-5556-572.14-01	SAL & WAGES-OVERTIME	4,316	4,133	8,000	5,000			
001-5556-572.21-01	CONTRIB-SS TAX(EMPLOYER)	13,732	10,970	17,247	17,122			
001-5556-572.21-02	CONTRIB-MED TAX(EMPLOYER)	3,212	2,565	4,034	4,004			
001-5556-572.22-01	FRS CONTRIB-EMPLOYER	12,469	14,176	23,562	28,306			
001-5556-572.23-01	HEALTH & LIFE INS	6,699	4,925	23,500	8,950			
	TOTAL APPROPRIATION	\$ 274,746	\$ 256,869	\$ 349,519	\$ 334,541			
OPERATING EXPENSES								
001-5556-572.30-01	OPERATING EXPENSE	\$ 3,263	\$ 3,453	\$ 4,200	\$ 4,200			
001-5556-572.30-02	TROPHIES & RIBBONS	1,803	1,733	2,000	2,000			
001-5556-572.30-18	SUMMER PROGRAM	60,425	64,883	60,000	65,000			
001-5556-572.30-28	SPECIAL EVENTS	78,371	83,250	66,000	40,000			
001-5556-572.30-51	EXP-SWIM TEAM	3,653	4,996	5,000	5,000			
001-5556-572.30-53	EXP-BASKETBALL LEAGUE	20,250	17,250	20,000	20,000			
001-5556-572.30-92	CREDIT CARD PYMT CHARGES	1,823	2,077	2,500	2,500			
001-5556-572.31-02	PROFL SVCS-MEDICAL	920	1,355	-	-			
001-5556-572.34-01	ADVERTISING	11,571	8,172	8,000	8,000			
001-5556-572.39-01	SUMMER TEEN CAMP	18,215	15,842	17,600	17,600			
001-5556-572.46-06	REPAIR & MAINTENANCE SVCS	1,419	1,732	1,814	2,000			
001-5556-572.52-15	OPERATING SUPPLIES-OTHER	10,478	20,247	5,000	5,000			
001-5556-572.55-06	OUTDOOR MOVIE EXP	3,265	3,797	4,000	4,000			
	TOTAL APPROPRIATION	\$ 215,456	\$ 228,787	\$ 196,114	\$ 175,300			
CAPITAL EXPENSES								
001-5556-572.64-12	OTHER EQUIPMENT	\$ -	\$ -	\$ 52,000	\$ -			
	TOTAL APPROPRIATION	\$ -	\$ -	\$ 52,000	\$ -			
SPECIAL ACTIVITIES DIVISION	TOTAL REQUESTED APPROPRIATIONS	\$ 490,202	\$ 485,656	\$ 597,633	\$ 509,841			

PARKS AND RECREATION

GROUNDS MAINTENANCE DIVISION
COST CENTER (5557)

PROGRAM DESCRIPTION

The Grounds Maintenance Division provides routine grounds maintenance of public parks, right of ways, and open spaces to maintain a clean, and aesthetically pleasing appearance. The Division conducts routine safety inspections of park amenities, playgrounds, courts, athletic fields, and park buildings to ensure user safety. The Division is also responsible for logistical setup and breakdown of all special events hosted by the City.

PROGRAM GOALS & OBJECTIVES

In support of Goal 1, A Great Place to Play and Enjoy, the Grounds Maintenance Division provides all logistics for special events to create a family friendly experience for the Margate community. In support of Goal 4, High Performing City Team Producing Results for the Margate Community, the Grounds Maintenance Division conducts routine repair and maintenance services to park infrastructure, while evaluating best practices and industry standards.

BUDGET EXPENDITURES/EXPENSES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Personal Services	\$ 1,693,151	\$ 1,575,911	\$ 2,055,162	\$ 2,039,650	\$ (15,512)	-0.75%
Operating Expenses	732,523	761,434	865,670	855,380	(10,290)	-1.19%
Capital	27,760	88,104	107,500	-	(107,500)	-100.00%
TOTAL	\$ 2,453,434	\$ 2,425,449	\$ 3,028,332	\$ 2,895,030	\$ (133,302)	-4.40%

PERFORMANCE MEASURES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Target	FY 2021 Target	% Change
Number of in-house projects completed by the Grounds Maintenance Division that are valued at \$5,000 or more	5	6	4	4	0%
Complete 100% inspection of each park and update the status of our internal inventory of park amenities	100%	N/A	100%	100%	0%
Percentage of scheduled maintenance accomplished	N/A	N/A	100%	100%	0%

PARKS AND RECREATION

			FY 2018		FY 2019		FY 2020		FY 2021			
			ACTUAL		ACTUAL		AMENDED		BUDGET			
GROUNDS MAINTENANCE DIVISION												
PERSONAL SERVICES												
001-5557-572.12-01	SAL & WAGES-REGULAR	\$	1,069,712	\$	955,518	\$	1,253,899	\$	1,296,294			
001-5557-572.13-05	SAL & WAGES-LONGEVITY		21,000		20,000		21,000		18,000			
001-5557-572.14-01	SAL & WAGES-OVERTIME		60,263		103,182		49,000		60,000			
001-5557-572.21-01	CONTRIB-SS TAX(EMPLOYER)		67,135		63,609		84,252		85,206			
001-5557-572.21-02	CONTRIB-MED TAX(EMPLOYER)		15,701		14,876		19,704		19,927			
001-5557-572.22-01	FRS CONTRIB-EMPLOYER		93,577		94,452		119,552		146,048			
001-5557-572.23-01	HEALTH & LIFE INS		365,763		324,274		507,755		414,175			
	TOTAL APPROPRIATION	\$	1,693,151	\$	1,575,911	\$	2,055,162	\$	2,039,650			
OPERATING EXPENSES												
001-5557-572.30-31	OTHER EXPENSE/CLOTHING	\$	11,451	\$	15,491	\$	15,000	\$	15,000			
001-5557-572.31-02	PROFL SVCS-MEDICAL		500		1,272		-		-			
001-5557-572.34-05	TREE TRIMMING		18,425		23,630		24,500		35,000			
001-5557-572.34-12	CONTRACT SVCS-GROUNDS		262,026		275,258		384,610		325,000			
001-5557-572.34-16	CONTRACTUAL SVCS-OTHER		1,500		-		-		-			
001-5557-572.39-05	OPER EXP-CODE RELATED EXP		6,437		3,376		15,000		8,000			
001-5557-572.40-03	TRAVEL & PER DIEM		-		844		1,000		1,000			
001-5557-572.43-XX	UTILITY SERVICES		103,888		122,549		100,000		125,000			
001-5557-572.44-01	RENTALS & LEASES		10,691		11,121		11,500		11,200			
001-5557-572.44-06	RENTALS & LEASES - VEHICLES		-		-		-		20,820			
001-5557-572.46-07	REP&MAINT-OTHER EQUIPMENT		3,216		12,498		10,000		10,000			
001-5557-572.46-08	REP&MAINT-VEHICLES		-		2,310		2,223		1,000			
001-5557-572.46-32	REPAIR&MAINT-GROUNDS		65,769		80,952		75,000		75,000			
001-5557-572.46-39	R & M IRRIGATION/LANDSCAPING		51,918		38,755		50,000		40,000			
001-5557-572.46-40	R & M - OTHER		158,660		124,850		125,477		115,000			
001-5557-572.49-11	TREE GIVEAWAY		24,955		24,736		30,000		60,000			
001-5557-572.52-15	OPERATING SUPPLIES-OTHER		11,075		20,715		18,000		10,000			
001-5557-572.54-01	SUBSCRIPTION & MEMBERSHIP		260		160		360		360			
001-5557-572.54-05	EDUCATION & TRAINING		1,752		2,917		3,000		3,000			
	TOTAL APPROPRIATION	\$	732,523	\$	761,434	\$	865,670	\$	855,380			
CAPITAL EXPENSES												
001-5557-572.64-02	ACQUISITION OF VEHICLES	\$	27,760	\$	88,104	\$	92,500	\$	-			
001-5557-572.64-12	OTHER EQUIPMENT		-		-		15,000		-			
	TOTAL APPROPRIATION	\$	27,760	\$	88,104	\$	107,500	\$	-			
 GROUNDS MAINTENANCE DIVISION												
	TOTAL REQUESTED APPROPRIATIONS	\$	2,453,434	\$	2,425,449	\$	3,028,332	\$	2,895,030			

PARKS AND RECREATION

AQUATICS DIVISION COST CENTER (5561)

PROGRAM DESCRIPTION

The Aquatics Division provides safe, high quality, low cost recreational opportunities to the City of Margate community at the Calypso Cove Aquatics Facility. The Aquatics Division provides water safety instructions through various programs to ensure that every member of the community has the opportunity to learn basic swimming skills and knowledge. Calypso Cove is home to a plunge pool, closed water slide, open water slide, and an aquatic playground.

PROGRAM GOALS & OBJECTIVES

In support of Goal 1, A Great Place to Play and Enjoy, the Aquatics Division executes programs and water safety instructions to create a family friendly experience for the Margate community. In support of Goal 4, High Performing City Team Producing Results for the Margate Community, the Aquatics Division coordinates with Broward County Swim Central to provide free swim lessons to the Margate residents.

BUDGET EXPENDITURES/EXPENSES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Personal Services	\$ 620,892	\$ 630,231	\$ 698,777	\$ 722,254	\$ 23,477	3.36%
Operating Expenses	100,642	108,072	121,006	123,720	2,714	2.24%
TOTAL	\$ 721,534	\$ 738,303	\$ 819,783	\$ 845,974	\$ 26,191	3.19%

PERFORMANCE MEASURES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Target	FY 2021 Target	% Change
Number of general admissions to Calypso Cove Aquatics Facility	38,461	34,915	37,000	37,000	0%
Percentage of general admissions to Calypso Cove Aquatics Facility that are Margate residents	35%	36%	33%	33%	0%
Number of individual participants that received water safety instructions (WSI) through Broward County's Swim Central at Calypso Cove Aquatics Facility	1,615	1,534	1,500	1,500	0%
Percentage of revenues received per budgeted projection at Calypso Cove Aquatics Facility	N/A	N/A	100%	100%	0%

PARKS AND RECREATION

			FY 2018	FY 2019	FY 2020	FY 2021		
			ACTUAL	ACTUAL	AMENDED	BUDGET		
AQUATICS DIVISION								
PERSONAL SERVICES								
001-5561-572.12-01	SAL & WAGES-REGULAR	\$ 517,035	\$ 519,646	\$ 569,407	\$ 577,140			
001-5561-572.13-05	SAL & WAGES-LONGEVITY	2,000	2,000	2,000	2,000			
001-5561-572.14-01	SAL & WAGES-OVERTIME	9,279	15,007	7,500	7,500			
001-5561-572.21-01	CONTRIB-SS TAX(EMPLOYER)	32,460	32,926	38,624	39,401			
001-5561-572.21-02	CONTRIB-MED TAX(EMPLOYER)	7,592	7,701	8,394	8,506			
001-5561-572.22-01	FRS CONTRIB-EMPLOYER	30,857	30,856	49,033	63,728			
001-5561-572.23-01	HEALTH & LIFE INS	21,669	22,095	23,819	23,979			
	TOTAL APPROPRIATION	\$ 620,892	\$ 630,231	\$ 698,777	\$ 722,254			
OPERATING EXPENSES								
001-5561-572.30-01	OPERATING EXPENSE	\$ 6,795	\$ 5,853	\$ 6,200	\$ 6,200			
001-5561-572.30-31	OTHER EXPENSE/CLOTHING	3,897	5,583	4,015	4,000			
001-5561-572.30-92	CREDIT CARD PYMT CHARGES	3,836	3,781	4,500	4,500			
001-5561-572.31-02	PROFL SVCS-MEDICAL	640	420	-	-			
001-5561-572.34-01	ADVERTISING	3,775	3,810	4,500	4,000			
001-5561-572.40-03	TRAVEL & PER DIEM	-	-	100	100			
001-5561-572.41-01	COMMUNICATIONS SVCS	3,509	4,151	5,220	5,220			
001-5561-572.44-01	RENTALS & LEASES	8,584	8,741	10,400	9,200			
001-5561-572.46-06	REPAIR & MAINTENANCE SVCS	14,009	24,863	18,186	30,600			
001-5561-572.49-10	PURCHASES FOR RESALE	18,457	15,865	26,000	20,000			
001-5561-572.52-14	CHEMICALS - OTHER	21,262	18,857	22,000	22,000			
001-5561-572.52-15	OPERATING SUPPLIES-OTHER	14,182	15,859	17,985	16,000			
001-5561-572.54-01	SUBSCRIPTION & MEMBERSHIP	704	90	900	900			
001-5561-572.54-05	EDUCATION & TRAINING	992	199	1,000	1,000			
	TOTAL APPROPRIATION	\$ 100,642	\$ 108,072	\$ 121,006	\$ 123,720			
AQUATICS DIVISION	TOTAL REQUESTED APPROPRIATIONS	\$ 721,534	\$ 738,303	\$ 819,783	\$ 845,974			
PARKS AND RECREATION								
DEPARTMENT	TOTAL REQUESTED APPROPRIATIONS	\$ 4,195,243	\$ 4,195,295	\$ 5,019,410	\$ 4,846,888			



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Recreation Trust Fund

RECREATION TRUST FUND

FUND 103

PROGRAM DESCRIPTION

The Recreation Trust Fund accounts for revenues generated from cell phone towers. The funds are used for the development and improvement of parks and recreation facilities.

REVENUES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Recreation Trust Fund	\$ 465,051	\$ 487,875	\$ 530,500	\$ 450,500	\$ (80,000)	-15.08%
TOTAL	\$ 465,051	\$ 487,875	\$ 530,500	\$ 450,500	\$ (80,000)	-15.08%

BUDGET EXPENDITURES/EXPENSES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Operating Expenses	\$ 456	\$ 787	\$ 500	\$ 500	\$ -	0.00%
Transfers	400,000	555,000	530,000	450,000	(80,000)	-15.09%
TOTAL	\$ 400,456	\$ 555,787	\$ 530,500	\$ 450,500	\$ (80,000)	-15.08%

RECREATION TRUST FUND

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
ESTIMATED REVENUES					
103-0000-361.10-01	INTEREST INCOME	\$ 2,278	\$ 3,504	\$ 500	\$ 500
103-0000-361.20-18	GAIN/LOSS ON INVESTMENT	(133)	265	-	-
103-0000-369.90-26	REV-TOWER SITE RENTALS	462,906	484,106	450,000	450,000
103-0000-389.10-01	<u>TRANS FROM FUND BALANCE</u>	-	-	80,000	-
	TOTAL ESTIMATED REVENUES	\$ 465,051	\$ 487,875	\$ 530,500	\$ 450,500
REQUESTED APPROPRIATION					
OPERATING EXPENSES					
103-5555-572.39-03	OPER EXP-BANK FEES	\$ 456	\$ 787	\$ 500	\$ 500
	REQUESTED APPROPRIATION	\$ 456	\$ 787	\$ 500	\$ 500
TRANSFERS & CONTINGENCY					
103-5555-581.91-15	TO CAPITAL IMPROVEMENT FD	\$ 400,000	\$ 555,000	\$ 100,000	\$ 345,000
103-5555-589.91-03	TO FUND BALANCE	-	-	430,000	105,000
	REQUESTED APPROPRIATION	\$ 400,000	\$ 555,000	\$ 530,000	\$ 450,000
	TOTAL REQUESTED APPROPRIATIONS	\$ 400,456	\$ 555,787	\$ 530,500	\$ 450,500



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Roads Fund

ROADS FUND - 111

Position Title	POSITION SUMMARY				
	FY 2018 Actual	FY 2019 Actual	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget
Roads Fund					
Service Worker II	1	-	1	1	1
Equipment Operator I	-	1	1	1	1
Service Worker I	2	2	2	2	2
Total Roads Fund Positions	3	3	4	4	4

ROADS FUND

FUND 111

PROGRAM DESCRIPTION

The Roads Fund accounts for the receipt and disbursement of funds derived primarily from the Local Option Gas Tax and the State Shared Motor Fuel Tax. The City's annual receipts are determined from a locally agreed upon distribution formula based on population. In addition, streetlight maintenance revenue from Florida Department of Transportation (FDOT) and related expenditures, as well as contractual bus service are in the Roads Fund.

The Roads Fund is responsible for the maintenance and upkeep of all City-owned roads. The Roads Fund also maintains all City-owned pedestrian sidewalks with the priority of user safety.

PROGRAM GOALS & OBJECTIVES

In support of the City Strategic Plan Goal 2, Great Suburban City in Broward County and Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community, the Roads Division provides and maintains a safe road system for the residents and businesses of the City of Margate, as well as effectively manages the City's public transit system.

REVENUES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Roads Fund	\$ 1,851,982	\$ 1,973,163	\$ 2,136,916	\$ 1,992,966	\$ (143,950)	-6.74%
TOTAL	\$ 1,851,982	\$ 1,973,163	\$ 2,136,916	\$ 1,992,966	\$ (143,950)	-6.74%

BUDGET EXPENDITURES /EXPENSES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Personal Services	\$ 216,947	\$ 210,994	\$ 284,919	\$ 293,528	\$ 8,609	3.02%
Operating Expenses	1,123,135	1,132,006	1,404,997	1,324,438	(80,559)	-5.73%
Capital	190,738	30,349	447,000	375,000	(72,000)	-16.11%
TOTAL	\$ 1,530,820	\$ 1,373,349	\$ 2,136,916	\$ 1,992,966	\$ (143,950)	-6.74%

PERFORMANCE MEASURES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Target	FY 2021 Target	% Change
Number of sidewalk repairs completed	128	164	200	200	0%
Percentage of sidewalk hazards mitigated within 24 hours of complaint	100%	100%	100%	100%	0%

ROADS FUND

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
ESTIMATED REVENUES					
111-0000-312.41-01	LOCAL OPTION GAS TAX (1-6)	\$ 611,429	\$ 620,589	\$ 590,000	\$ 540,000
111-0000-312.42-01	SECOND LOCAL OPT GAS TAX (1-5)	434,413	441,346	420,000	375,000
111-0000-335.12-20	MOTOR FUEL (R/S)	557,146	553,574	500,000	500,000
111-0000-338.90-03	CONTRIB - MINIBUSES	102,465	103,275	333,600	351,000
111-0000-361.10-01	INTEREST INCOME	111,739	159,697	45,000	45,000
111-0000-361.20-18	GAIN/LOSS ON INVESTMENT	(17,835)	45,463	-	-
111-0000-364.41-01	DISPOSITION OF FIXED ASSET	1,300	-	-	-
111-0000-369.90-01	OTHER MISCELLANEOUS	51,325	49,219	50,697	50,697
111-0000-389.10-01	TRANS FROM FUND BALANCE	-	-	197,619	131,269
TOTAL ESTIMATED REVENUES		\$ 1,851,982	\$ 1,973,163	\$ 2,136,916	\$ 1,992,966

REQUESTED APPROPRIATION

PERSONAL SERVICES

111-4552-541.12-01	SAL & WAGES-REGULAR	\$ 121,426	\$ 130,612	\$ 171,986	\$ 183,631
111-4552-541.12-18	ACCRUED LEAVE PAYOUTS	18,273	-	-	-
111-4552-541.13-05	SAL & WAGES-LONGEVITY	3,000	3,000	3,000	3,000
111-4552-541.14-01	SAL & WAGES-OVERTIME	3,949	5,123	3,000	4,000
111-4552-541.21-01	CONTRIB-SS TAX(EMPLOYER)	8,296	7,673	11,035	11,819
111-4552-541.21-02	CONTRIB-MED TAX(EMPLOYER)	1,940	1,795	2,581	2,764
111-4552-541.22-01	FRS CONTRIB-EMPLOYER	10,237	11,539	15,075	23,784
111-4552-541.22-03	CONTRIBUTION - HEALTH TRUST	-	-	-	300
111-4552-541.23-01	HEALTH & LIFE INS	49,826	51,252	78,242	64,230
REQUESTED APPROPRIATION		\$ 216,947	\$ 210,994	\$ 284,919	\$ 293,528

OPERATING EXPENSES

111-4552-541.30-31	OTHER EXPENSE/CLOTHING	\$ 1,507	\$ 1,481	\$ 3,300	\$ 2,500
111-4552-541.31-02	PROF'L SVCS-MEDICAL	130	170	1,500	1,200
111-4552-541.32-01	ACCOUNTING & AUDITING	-	-	5,000	-
111-4552-541.34-56	CONTRACT SVCS-BUS SERVICE	307,692	308,658	350,000	351,000
111-4552-541.39-03	OPER EXP-BANK FEES	2,016	3,390	2,300	5,000
111-4552-541.43-01	UTILITY SERVICES - STREETLIGHTS	445,867	516,670	510,000	520,000
111-4552-541.43-02	WATER	67,476	76,697	80,000	80,000
111-4552-541.44-01	RENTALS & LEASES	379	-	2,000	2,000
111-4552-541.44-06	RENTALS & LEASES - VEHICLES	-	-	-	9,642
111-4552-541.46-08	REPAIR & MAINTENANCE - VEHICLES	5,804	5,311	12,000	8,000
111-4552-541.46-24	REPAIR & MAINTENANCE - STRUCTURES	-	1,512	3,000	3,500
111-4552-541.46-37	MAINT - FDOT STREET LIGHTS	34,174	30,242	50,697	50,696
111-4552-541.46-38	MAINTENANCE - ROADS	210,665	115,573	295,000	215,000
111-4552-541.46-48	NON FDOT STREET LIGHTS	23,778	26,274	30,000	30,000
111-4552-541.52-02	GAS, OIL & COOLANT	9,750	11,928	10,000	15,000
111-4552-541.52-15	OPERATING SUPPLIES-OTHER	12,946	34,100	46,000	30,000
111-4552-541.54-05	EDUCATION & TRAINING	951	-	4,200	900
REQUESTED APPROPRIATION		\$ 1,123,135	\$ 1,132,006	\$ 1,404,997	\$ 1,324,438

CAPITAL EXPENSES

111-4552-541.64-02	ACQUISITION OF VEHICLES	\$ 50,832	\$ 30,349	\$ 27,000	\$ -
111-4552-541.68-96	CAPITAL ROAD PROJECTS (1-5)	139,906	-	420,000	375,000
REQUESTED APPROPRIATION		\$ 190,738	\$ 30,349	\$ 447,000	\$ 375,000
TOTAL REQUESTED APPROPRIATIONS					
\$ 1,530,820					
\$ 1,373,349					
\$ 2,136,916					
\$ 1,992,966					



Underground Utility Trust Fund

UNDERGROUND UTILITY TRUST FUND

FUND 112

PROGRAM DESCRIPTION

The Underground Utility Trust Fund accounts for the receipt and disbursement of funds derived from developers' contributions to be expended on future projects that place existing or future utility lines underground.

REVENUES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Underground Utility Trust Fund	\$ -	\$ -	\$ 50,300	\$ 50,300	\$ -	0.00%
TOTAL	\$ -	\$ -	\$ 50,300	\$ 50,300	\$ -	0.00%

BUDGET EXPENDITURES/EXPENSES

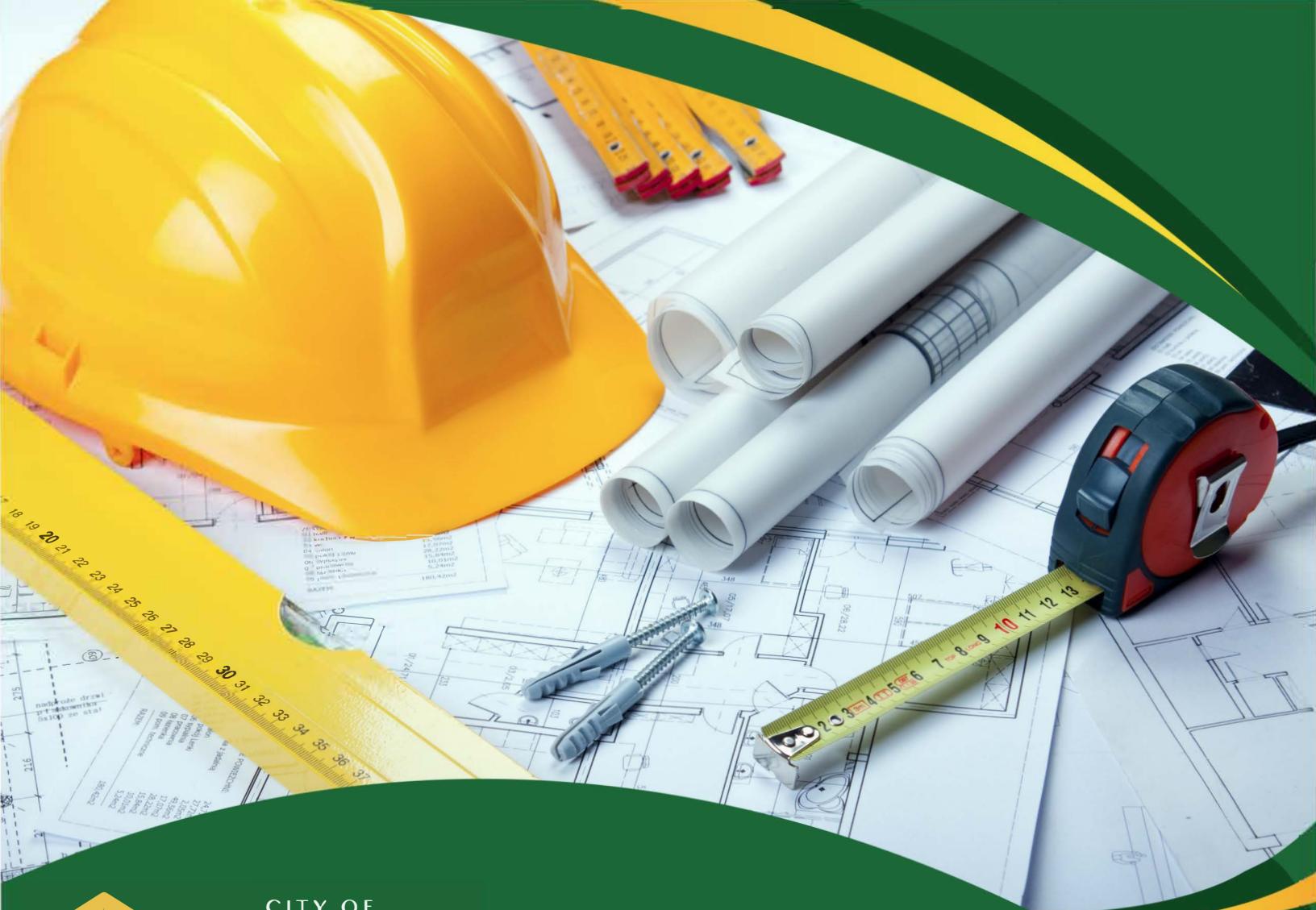
	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Operating Expenses	\$ -	\$ -	\$ 300	\$ 300	\$ -	0.00%
Transfers			50,000	50,000		0.00%
TOTAL	\$ -	\$ -	\$ 50,300	\$ 50,300	\$ -	0.00%

UNDERGROUND UTILITY TRUST FUND

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
ESTIMATED REVENUES					
112-0000-361.10-01	INTEREST INCOME	\$ -	\$ -	\$ 300	\$ 300
112-0000-366.90-03	CONTRIBUTIONS	-	-	50,000	50,000
	TOTAL ESTIMATED REVENUES	\$ -	\$ -	\$ 50,300	\$ 50,300
REQUESTED APPROPRIATION					
OPERATING EXPENSES					
112-1110-554.39-03	OPER EXP-BANK FEES	\$ -	\$ -	\$ 300	\$ 300
	REQUESTED APPROPRIATION	\$ -	\$ -	\$ 300	\$ 300
TRANSFERS & CONTINGENCY					
112-1110-589.91-03	TO FUND BALANCE	-	-	50,000	50,000
	REQUESTED APPROPRIATION	\$ -	\$ -	\$ 50,000	\$ 50,000
	TOTAL REQUESTED APPROPRIATIONS	\$ -	\$ -	\$ 50,300	\$ 50,300



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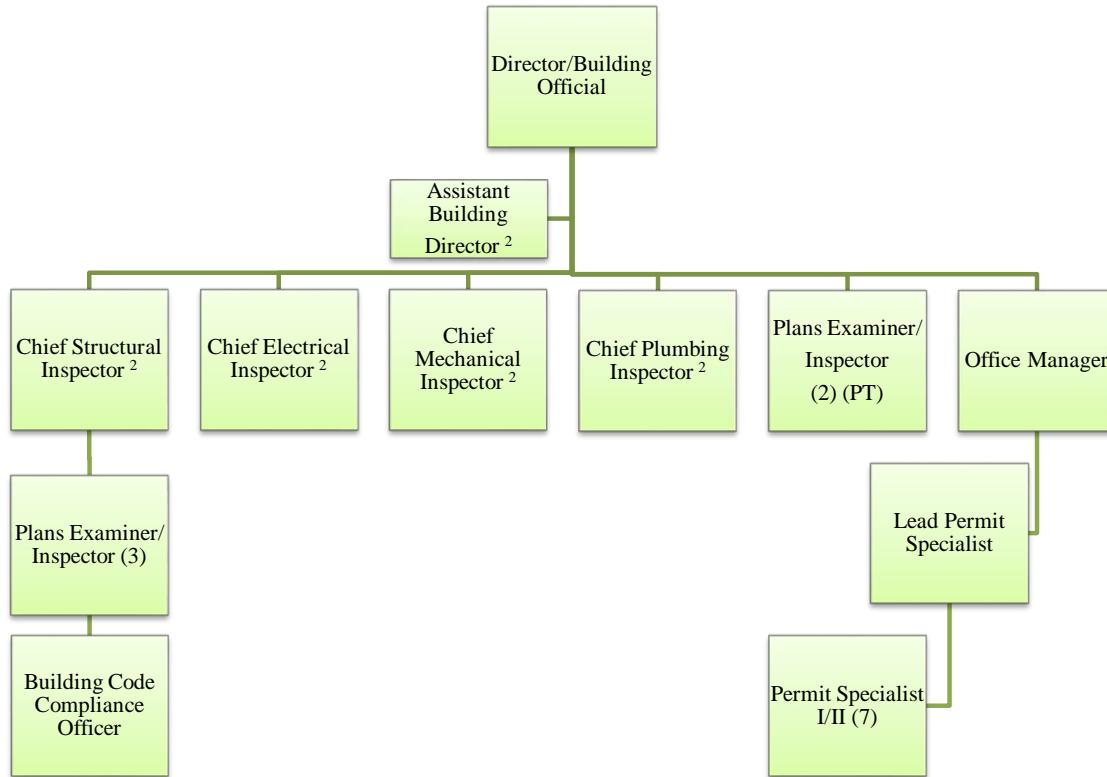


CITY OF
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Building Fund

BUILDING FUND - For Prior years see pages 132 - 134.¹
FUND 113

18 FULL TIME, 2 PART TIME - 20 TOTAL



POSITION SUMMARY

Position Title	FY 2018	FY 2019	FY 2020	FY 2020	FY 2021
	Actual	Actual	Adopted¹	Amended	Budget
Director of Building/Building Official	-	-	1	1	1
Assistant Building Director ²	-	-	-	-	1
Chief Electrical Inspector ²	-	-	1	1	1
Chief Plumbing Inspector ²	-	-	1	1	1
Chief Mechanical Inspector ²	-	-	1	1	1
Chief Structural Inspector ²	-	-	1	1	1
Mechanical Inspector	-	-	1	-	-
Plans Examiner/Inspector	-	-	3	3	3
Plans Examiner/Inspector - P/T	-	-	2	2	2
Building Code Compliance Officer	-	-	-	-	1
Office Manager	-	-	1	1	1
Lead Permit Specialist	-	-	1	1	1
Permit Specialist I/II	-	-	7	7	7
Total Positions	-	-	19	19	20

¹ FY 2020 - Building Department costs were moved from General Fund.

² FY 2021 - Only 4 of 5 positions of Assistant Building Director, Chief Electrical, Plumbing, Mechanical and Structural Inspector will be filled at any time.

BUILDING FUND - For Prior years see pages 132 - 134.¹
FUND 113

PROGRAM DESCRIPTION

The Building Fund accounts for the activities of Building Department that safeguards public health, safety, and general welfare through the administration and enforcement of the Florida Building Code and all local ordinances to ensure the highest level of building code compliance. The Department is responsible for performing plan reviews, completing mandatory inspections, collecting permit fees, issuing permits, providing Certificates of Completion/Occupancy, and processing Building Code violations.

PROGRAM GOALS & OBJECTIVES

In support of Goal 1, A Great Place to Play and Enjoy, the Building Department effectively ensures public health and safety by enforcing Florida Building Code and local ordinances. In support of Goal 4, High Performing City Team Producing Results for the Margate Community, the Building Department is in the process of implementing an electronic plan review and permitting program.

REVENUES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended¹	FY 2021 Budget	\$ Change	% Change
Building Fund	\$ -	\$ -	\$ 4,134,700	\$ 3,035,766	\$ (1,098,934)	-26.58%
TOTAL	\$ -	\$ -	\$ 4,134,700	\$ 3,035,766	\$ (1,098,934)	-26.58%

BUDGET EXPENDITURES/EXPENSES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended¹	FY 2021 Budget	\$ Change	% Change
Personal Services	\$ -	\$ -	\$ 1,759,334	\$ 1,993,108	\$ 233,774	13.29%
Operating Expenses		-	1,090,268	962,658	(127,610)	-11.70%
Capital		-	354,500	30,000	(324,500)	-91.54%
Contingency		-	930,598	50,000	(880,598)	-94.63%
TOTAL	\$ -	\$ -	\$ 4,134,700	\$ 3,035,766	\$ (1,098,934)	-26.58%

¹ FY 2020 - Building Department costs were moved from General Fund.

BUILDING FUND - For Prior years see pages 132 - 134.¹
FUND 113

PERFORMANCE MEASURES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Target¹	FY 2021 Target	% Change
Total permit valuation of construction cost	N/A	N/A	95,000,000	75,000,000	-21.05%
Total number of plan reviews performed	N/A	N/A	6,000	6,500	8.33%
Total number of requested inspections performed	N/A	N/A	12,000	12,000	0.00%
Number of building permits issued	N/A	N/A	5,500	5,300	-3.64%
Certificates of Occupancy (CO's), Temporary Certificates of Occupancy (TCO's), and Certificate of Completion (CC's) issued	N/A	N/A	100	100	0.00%
Percentage of total certified personnel completing a minimum of twenty (20) hours of continuing education per year	N/A	N/A	95%	100%	5.26%
Percentage of permit management personnel attending continuing education classes for customer service and programmatic training	N/A	N/A	95%	100%	5.26%
Building Code enforcement cases resolved	N/A	N/A	N/A	95%	N/A

¹ FY 2020 - Building Department costs were moved from General Fund.

BUILDING FUND - For Prior years see pages 132 - 134.¹

			FY 2018	FY 2019	FY 2020	FY 2021
			ACTUAL	ACTUAL	AMENDED	BUDGET
ESTIMATED REVENUES						
113-0000-322.10-01	LIC & PERMITS-BUILDING	\$	-	\$	\$ 1,000,000	\$ 1,000,000
113-0000-322.10-02	LIC & PERMITS-ELECTRICAL		-	-	250,000	250,000
113-0000-322.10-03	LIC & PERMITS-PLUMBING		-	-	175,000	150,000
113-0000-322.10-08	LIC & PERMITS-MECHANICAL		-	-	120,000	140,000
113-0000-322.10-09	LIC & PERM-CERTIF OF OCC		-	-	7,000	7,000
113-0000-322.10-11	BACKFLOW PREV CERTS		-	-	40,000	40,000
113-0000-329.10-12	PERM/RE-INSPECT (ALL)		-	-	7,000	7,000
113-0000-329.10-13	MATERIALS REGISTRATION		-	-	900	900
113-0000-329.10-16	CREDIT CARD CONVENIENCE FEE		-	-	8,000	8,000
113-0000-341.20-06	MISC BLDG DEPT		-	-	65,000	65,000
113-0000-361.10-01	INTEREST INCOME		-	-	50,000	10,000
113-0000-369.90-49	STATE SURCHARGE RETAIN - BLDG		-	-	4,000	4,000
113-0000-381.10-01	TRANSFER FROM GENERAL FUND		-	-	2,332,300	-
113-0000-389.10-01	TRANSFER FROM FUND BALANCE		-	-	75,500	1,353,866
TOTAL ESTIMATED REVENUES		\$	-	\$	\$ 4,134,700	\$ 3,035,766

REQUESTED APPROPRIATION

PERSONAL SERVICES

113-2410-524.12-01	SAL & WAGES-REGULAR ²	\$	-	\$	\$ 1,187,410	\$ 1,311,298
113-2410-524.12-18	ACCRUED LEAVE PAYOUTS		-	-	-	10,000
113-2410-524.13-05	SAL & WAGES-LONGEVITY		-	-	4,000	7,000
113-2410-524.14-01	SAL & WAGES-OVERTIME		-	-	75,000	75,000
113-2410-524.15-08	SAL&WAGES-VEHICLE BENEFIT		-	-	31,350	8,500
113-2410-524.21-01	CONTRIB-SS TAX(EMPLOYER)		-	-	80,365	86,672
113-2410-524.21-02	CONTRIB-MED TAX(EMPLOYER)		-	-	18,818	20,326
113-2410-524.22-01	FRS CONTRIB-EMPLOYER		-	-	130,379	167,749
113-2410-524.22-03	CONTRIBUTION - HEALTH TRUST		-	-	-	1,200
113-2410-524.22-04	FRINGE-LUMP SUM PAY		-	-	-	1,025
113-2410-524.23-01	HEALTH & LIFE INS		-	-	232,012	304,338
TOTAL APPROPRIATION		\$	-	\$	\$ 1,759,334	\$ 1,993,108

OPERATING EXPENSES

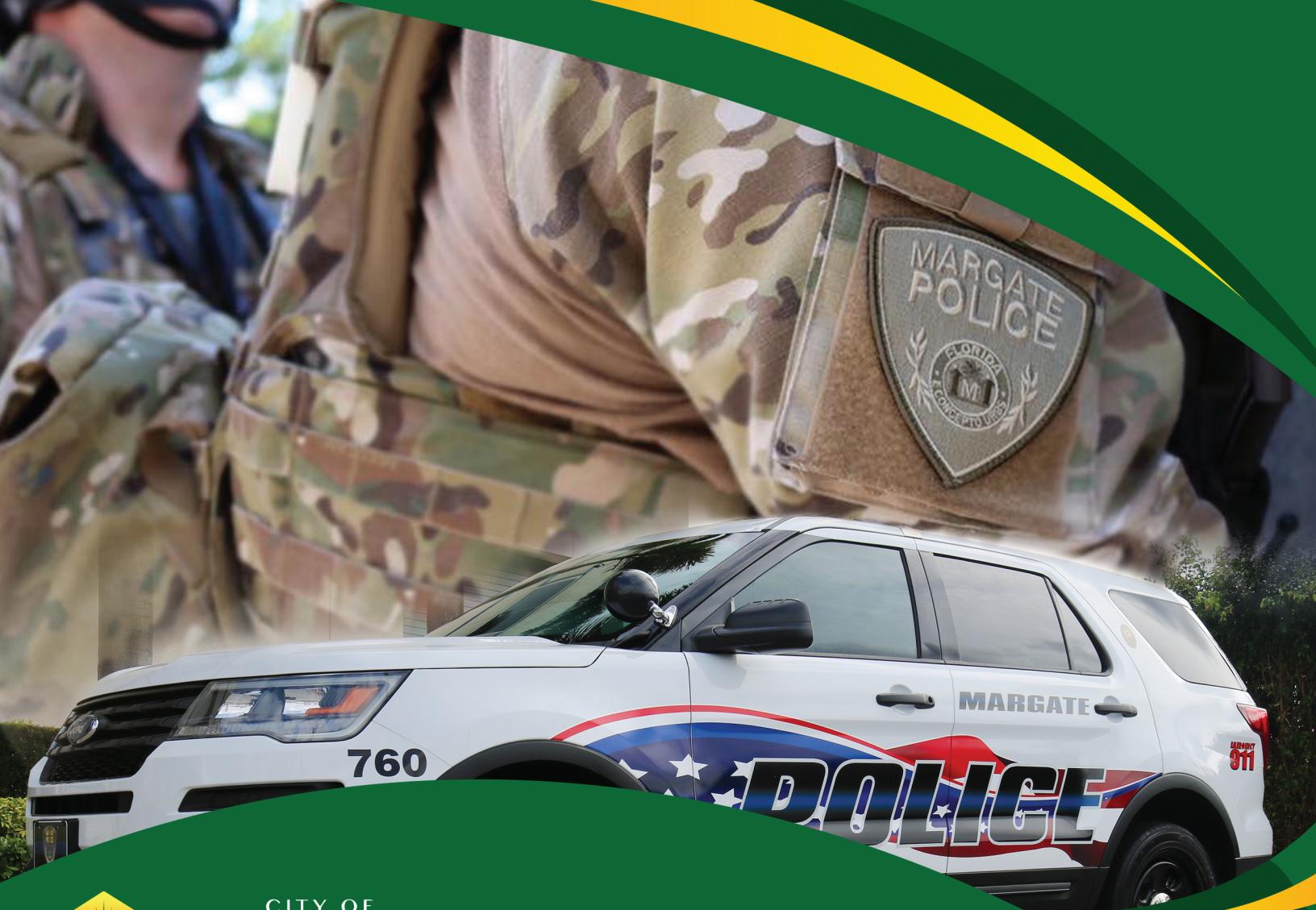
113-2410-524.30-01	OPERATING EXPENSE	\$	-	\$	-	\$ 50,000
113-2410-524.30-04	COMPUTER SERVICES		-	-	15,000	15,000
113-2410-524.30-31	OTHER EXPENSE/CLOTHING		-	-	5,000	5,000
113-2410-524.30-92	CREDIT CARD PYMT CHARGES		-	-	30,000	30,000
113-2410-524.31-02	PROFL SVCS-MEDICAL		-	-	1,000	1,000
113-2410-524.31-09	PROFL SVCS-OTHER		-	-	277,000	200,000
113-2410-524.31-25	GENERAL ALLOC OF COST		-	-	298,393	304,361
113-2410-524.34-02	CUSTODIAL		-	-	15,000	15,000
113-2410-524.39-03	OPER EXP-BANK FEES		-	-	50,000	10,000
113-2410-524.40-03	TRAVEL & PER DIEM		-	-	7,500	7,500
113-2410-524.41-01	COMMUNICATIONS SVCS		-	-	17,500	17,500
113-2410-524.42-06	POSTAGE		-	-	1,000	1,000
113-2410-524.44-01	RENTALS & LEASES		-	-	3,000	3,000
113-2410-524.44-06	RENTALS & LEASES - VEHICLES		-	-	-	17,922
113-2410-524.45-27	INSURANCE CHARGES		-	-	130,000	97,500
113-2410-524.46-03	MAINT-OFFICE EQUIPMENT		-	-	4,000	4,000
113-2410-524.46-06	REPAIR & MAINTENANCE SVCS		-	-	136,000	119,000
113-2410-524.46-08	REP & MAINT-VEHICLES		-	-	10,000	10,000
113-2410-524.48-02	PROMOTIONAL ACTIVITY		-	-	5,000	5,000
113-2410-524.51-01	OFFICE SUPPLIES		-	-	10,000	10,000
113-2410-524.52-02	GAS, OIL & COOLANT		-	-	10,875	10,875

BUILDING FUND - For Prior years see pages 132 - 134.¹

		FY 2018	FY 2019	FY 2020	FY 2021
		ACTUAL	ACTUAL	AMENDED	BUDGET
113-2410-524.52-15	OPERATING SUPPLIES-OTHER	-	-	30,000	10,000
113-2410-524.54-01	SUBSCRIPTION & MEMBERSHIP	-	-	4,000	4,000
113-2410-524.54-05	EDUCATION & TRAINING	-	-	15,000	15,000
113-2410-524.54-13	TUITION REIMBURSEMENT	-	-	15,000	-
	TOTAL APPROPRIATION	\$ -	\$ -	\$ 1,090,268	\$ 962,658
CAPITAL EXPENSES					
113-2410-524.62-04	RENOVATION & CONSTRUCTION	\$ -	\$ -	\$ 60,000	\$ -
113-2410-524.64-02	ACQUISITION OF VEHICLES	-	-	19,000	-
113-2410-524.64-09	COMPUTER EQUIPMENT	-	-	275,500	-
113-2410-524.65-83	SOFTWARE	-	-	-	30,000
	TOTAL APPROPRIATION	\$ -	\$ -	\$ 354,500	\$ 30,000
TRANSFER & CONTINGENCY					
113-2410-519.91-02	CONTINGENCY	\$ -	\$ -	\$ 50,000	\$ 50,000
113-2410-589.91-03	TO FUND BALANCE	-	-	880,598	-
	TOTAL APPROPRIATION	\$ -	\$ -	\$ 930,598	\$ 50,000
	TOTAL REQUESTED APPROPRIATIONS	\$ -	\$ -	\$ 4,134,700	\$ 3,035,766

¹ FY 2020 - Building Department costs were moved from General Fund.

² SENIOR MANAGEMENT SALARY OF \$141,556 IS INCLUDED IN SALARY & WAGES REGULAR.



CITY OF
MARGATE
Together We Make It Great

Police Officers' Training Fund

POLICE OFFICERS' TRAINING FUND

FUND 116

PROGRAM DESCRIPTION

The Police Officers' Training Fund accounts for the receipt and disbursement of funds derived from court costs assessed for the purpose of law enforcement education expenditures.

REVENUES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Police Officers' Training Fund	\$ 9,332	\$ 12,006	\$ 25,050	\$ 25,050	\$ -	0.00%
TOTAL	\$ 9,332	\$ 12,006	\$ 25,050	\$ 25,050	\$ -	0.00%

BUDGET EXPENDITURES/EXPENSES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Operating Expenses	\$ 21,592	\$ 22,047	\$ 25,050	\$ 25,050	\$ -	0.00%
TOTAL	\$ 21,592	\$ 22,047	\$ 25,050	\$ 25,050	\$ -	0.00%

POLICE OFFICERS' TRAINING FUND

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
ESTIMATED REVENUES					
116-0000-351.30-01	POLICE ACADEMY	\$ 9,035	\$ 7,709	-	-
116-0000-361.10-01	INTEREST INCOME	1,057	1,320	100	100
116-0000-361.20-18	GAIN/LOSS ON INVESTMENT	(760)	1,417	-	-
116-0000-369.30-01	REFUND PRIOR YEAR EXPEND	-	1,560	-	-
116-0000-389.10-01	TRANS FROM FUND BALANCE	-	-	24,950	24,950
	TOTAL ESTIMATED REVENUES	\$ 9,332	\$ 12,006	\$ 25,050	\$ 25,050
REQUESTED APPROPRIATION					
OPERATING EXPENSES					
116-1810-521.39-03	OPER EXP-BANK FEES	\$ 47	\$ 52	\$ 50	\$ 50
116-1810-521.54-05	EDUCATION & TRAINING	21,545	21,995	25,000	25,000
	TOTAL REQUESTED APPROPRIATIONS	\$ 21,592	\$ 22,047	\$ 25,050	\$ 25,050



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Federal Forfeiture Fund



FEDERAL FORFEITURE FUND

FUND 117

PROGRAM DESCRIPTION

The Federal Forfeiture Fund accounts for the receipt and disbursement of funds and properties from Police Department confiscations and investigative reimbursements related to federal forfeiture cases.

REVENUES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Federal Forfeiture Fund	\$ 520,495	\$ 247,428	\$ 597,242	\$ 765,594	\$ 168,352	28.19%
TOTAL	\$ 520,495	\$ 247,428	\$ 597,242	\$ 765,594	\$ 168,352	28.19%

BUDGET EXPENDITURES/EXPENSES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Operating Expenses	\$ 57,351	\$ 225,961	\$ 169,850	\$ 449,419	\$ 279,569	164.60%
Capital	165,157	144,168	427,392	316,175	(111,217)	-26.02%
TOTAL	\$ 222,508	\$ 370,129	\$ 597,242	\$ 765,594	\$ 168,352	28.19%

FEDERAL FORFEITURE FUND

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
ESTIMATED REVENUES					
117-0000-358.20-01	BSO FED JUSTICE FORFEIT	\$ 36,369	\$ -	\$ -	\$ -
117-0000-358.20-04	BSO OT REIMBURSEMENT	13,857	-	-	-
117-0000-359.20-01	FEDERAL - JUSTICE AGENCY	350,607	201,510	-	-
117-0000-359.20-03	FEDERAL - TREASURY DEPARTMENT	90,249	-	-	-
117-0000-361.10-01	INVESTMENT/INTEREST INCOME	11,261	23,862	1,000	1,000
117-0000-361.10-86	INTEREST INCOME - TREASURY	663	2,467	-	-
117-0000-361.20-18	GAIN/LOSS ON INVESTMENT	(3,761)	2,381	-	-
117-0000-364.41-01	DISPOSITION OF FIXED ASSETS	21,250	17,208	-	-
117-0000-389.10-01	TRANS FROM FUND BALANCE	-	-	596,242	764,594
	TOTAL ESTIMATED REVENUES	\$ 520,495	\$ 247,428	\$ 597,242	\$ 765,594
REQUESTED APPROPRIATION					
OPERATING EXPENSES					
117-1810-521.30-01	OPERATING EXPENSE	\$ -	\$ 45,337	\$ 65,000	\$ 181,000
117-1810-521.39-03	OPER EXP-BANK FEES	982	702	2,000	2,000
117-1810-521.39-04	REBRANDING	-	55,727	-	-
117-1810-521.39-06	BANK FEES - TREASURY	91	65	-	-
117-1810-521.44-01	RENTALS & LEASES	56,278	64,494	82,850	82,500
117-1810-521.44-06	RENTALS & LEASES - VEHICLES	-	-	-	173,919
117-1810-521.52-15	OPERATING SUPPLIES-OTHER	-	59,636	20,000	-
117-1810-521.54-01	SUBSCRIPTION & MEMBERSHIPS	-	-	-	10,000
	REQUESTED APPROPRIATION	\$ 57,351	\$ 225,961	\$ 169,850	\$ 449,419
CAPITAL EXPENSES					
117-1810-521.64-02	ACQUISITION OF VEHICLES	\$ 51,849	\$ 130,775	\$ 297,392	\$ 26,175
117-1810-521.64-12	OTHER EQUIPMENT	113,308	13,393	130,000	290,000
	REQUESTED APPROPRIATION	\$ 165,157	\$ 144,168	\$ 427,392	\$ 316,175
	TOTAL REQUESTED APPROPRIATIONS	\$ 222,508	\$ 370,129	\$ 597,242	\$ 765,594



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State Forfeiture Fund

STATE FORFEITURE FUND

FUND 118

PROGRAM DESCRIPTION

The State Forfeiture Fund accounts for the receipt and disbursement of funds and properties from Police Department confiscations and investigative reimbursements related to state forfeiture cases.

REVENUES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
State Forfeiture Fund	\$ 170,638	\$ 122,733	\$ 124,000	\$ 161,000	\$ 37,000	29.84%
TOTAL	\$ 170,638	\$ 122,733	\$ 124,000	\$ 161,000	\$ 37,000	29.84%

BUDGET EXPENDITURES/EXPENSES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Operating Expenses	\$ 13,718	\$ 23,813	\$ 49,000	\$ 86,000	\$ 37,000	75.51%
Capital Expenses	34,106	-	75,000	75,000	-	0.00%
Grants and Aids	33,800	7,000	-	-	-	0.00%
TOTAL	\$ 81,624	\$ 30,813	\$ 124,000	\$ 161,000	\$ 37,000	29.84%

STATE FORFEITURE FUND

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
ESTIMATED REVENUES					
118-0000-358.20-01	BSO FORFEITURE	\$ 135,047	\$ 68,321	\$ -	\$ -
118-0000-358.20-03	OTHER AGENCIES	1,500	-	-	-
118-0000-358.20-04	BSO OT REIMBURSEMENT	29,325	36,737	-	-
118-0000-361.10-01	INTEREST INCOME	5,845	15,516	500	500
118-0000-361.20-18	GAIN/LOSS ON INVESTMENT	(1,079)	2,159	-	-
118-0000-389.10-01	TRANS FROM FUND BALANCE	-	-	123,500	160,500
TOTAL ESTIMATED REVENUES		\$ 170,638	\$ 122,733	\$ 124,000	\$ 161,000
REQUESTED APPROPRIATION					
OPERATING EXPENSES					
118-1810-521.30-01	OPERATING EXPENSE	\$ -	\$ -	\$ 25,000	\$ 50,000
118-1810-521.30-80	OPER EXP-NATL NIGHT OUT	13,500	23,000	23,000	35,000
118-1810-521.39-03	OPER EXP-BANK FEES	218	813	1,000	1,000
REQUESTED APPROPRIATION		\$ 13,718	\$ 23,813	\$ 49,000	\$ 86,000
CAPITAL EXPENSES					
118-1810-521.64-12	OTHER EQUIPMENT	\$ 34,106	\$ -	\$ 75,000	\$ 75,000
REQUESTED APPROPRIATION		\$ 34,106	\$ -	\$ 75,000	\$ 75,000
GRANTS & AID					
118-1810-521.82-20	DONATIONS	\$ 33,800	\$ 7,000	\$ -	\$ -
REQUESTED APPROPRIATION		\$ 33,800	\$ 7,000	\$ -	\$ -
TOTAL REQUESTED APPROPRIATIONS		\$ 81,624	\$ 30,813	\$ 124,000	\$ 161,000



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Transportation Surtax Fund

TRANSPORTATION SURTAX FUND

FUND 119

PROGRAM DESCRIPTION

The Transportation Surtax Fund accounts for the receipt and disbursement of funds derived from an Interlocal Agreement between the City and Broward County for the One Penny Transportation Surtax.

The Transportation Surtax Fund accounts for municipal projects that create connectivity, relieve traffic congestion, and improve transit service.

REVENUES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Transportation Surtax Fund	\$ -	\$ -	\$ -	\$ 1,750,100	\$ 1,750,100	0.00%
TOTAL	\$ -	\$ -	\$ -	\$ 1,750,100	\$ 1,750,100	0.00%

BUDGET EXPENDITURES /EXPENSES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Operating Expenses	-	-	-	1,600,100	1,600,100	0.00%
Capital	-	-	-	150,000	150,000	0.00%
TOTAL	\$ -	\$ -	\$ -	\$ 1,750,100	\$ 1,750,100	0.00%

TRANSPORTATION SURTAX FUND

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
ESTIMATED REVENUES					
119-0000-312.60-01	TRANSPORTATION SURTAX	\$ -	\$ -	\$ -	\$ 1,750,000
119-0000-361.10-01	INTEREST INCOME	\$ -	\$ -	\$ -	\$ 100
	TOTAL ESTIMATED REVENUES	\$ -	\$ -	\$ -	\$ 1,750,100
REQUESTED APPROPRIATION					
OPERATING EXPENSES					
119-4545-541.39-03	OPER EXP-BANK FEES	\$ -	\$ -	\$ -	\$ 100
119-4545-541.46-06	REPAIR & MAINTENANCE SERVICES	\$ -	\$ -	\$ -	\$ 1,600,000
	REQUESTED APPROPRIATION	\$ -	\$ -	\$ -	\$ 1,600,100
CAPITAL EXPENSES					
119-4545-541.65-90	CIP PROJECTS	\$ -	\$ -	\$ -	\$ 150,000
	REQUESTED APPROPRIATION	\$ -	\$ -	\$ -	\$ 150,000
	TOTAL REQUESTED APPROPRIATIONS	\$ -	\$ -	\$ -	\$ 1,750,100



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State Housing Initiative Partnership (SHIP) Funds

STATE HOUSING INITIATIVES PARTNERSHIP (SHIP) FUNDS

FUNDS 125 - 128

PROGRAM DESCRIPTION

SHIP Funds account for the receipt and disbursement of state funds received from the Florida Housing Finance Authority. These funds are used for minor home repair, weatherization, roof replacement program, emergency repair program, homebuyer assistance and administration.

REVENUES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
SHIP Fund -125	\$ 10	\$ -	\$ -	\$ -	\$ -	0.00%
SHIP Fund -126	80	132,475	-	-	-	0.00%
SHIP Fund -128	92	51	-	-	-	0.00%
TOTAL	\$ 182	\$ 132,526	\$ -	\$ -	\$ -	0.00%

BUDGET EXPENDITURES/EXPENSES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Grants and Aid - 125	\$ 1,902	\$ -	\$ -	\$ -	\$ -	0.00%
Grants and Aid - 126	-	138,239	-	-	-	0.00%
Operating Expenses - 128	70	40	-	-	-	0.00%
Grants and Aid - 128	-	240	-	-	-	0.00%
TOTAL	\$ 1,972	\$ 138,519	\$ -	\$ -	\$ -	0.00%

STATE HOUSING INITIATIVE PARTNERSHIP (SHIP) FUNDS ¹

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
SHIP FUND - PY 12/13					
ESTIMATED REVENUES					
125-0000-361.10-01	INTEREST INCOME	\$ 10	\$ -	\$ -	\$ -
	TOTAL ESTIMATED REVENUES	\$ 10	\$ -	\$ -	\$ -

REQUESTED APPROPRIATION

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
GRANTS & AID					
125-0405-512.81-06 BROWARD COUNTY-SHIP PROGRAM					
	REQUESTED APPROPRIATION	\$ 1,902	\$ -	\$ -	\$ -
	TOTAL REQUESTED APPROPRIATION	\$ 1,902	\$ -	\$ -	\$ -

SHIP FUND - PY 13/14

ESTIMATED REVENUES

126-0000-361.10-01	INTEREST INCOME	\$ 80	\$ 10	\$ -	\$ -
126-0000-369.30-01	REFUND PRIOR YR EXP	(38,620)	-	-	-
126-0000-381.10-01	TRANSFER FROM GENERAL FUND	-	132,465	-	-
126-0000-381.10-42	TRANSFER FR CDBG	38,620	-	-	-
	TOTAL ESTIMATED REVENUES	\$ 80	\$ 132,475	\$ -	\$ -

REQUESTED APPROPRIATION

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
GRANTS & AID					
126-0405-512.81-06 BROWARD CNTY-SHIP PROG					
126-0405-581.91-78	TRANSFER TO CDBG	-	110,618	\$ -	\$ -
	REQUESTED APPROPRIATION	\$ -	\$ 27,621	\$ -	\$ -
	TOTAL REQUESTED APPROPRIATIONS	\$ -	\$ 138,239	\$ -	\$ -

¹ Beginning with Program Year 14/15 through current, the City entered into an interlocal agreement to have SHIP funds administered by Broward County; therefore, these monies are no longer included in the City's budget. All program monies will continue to be utilized in the City of Margate.

STATE HOUSING INITIATIVE PARTNERSHIP (SHIP) FUNDS ¹

		FY 2017 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
ESTIMATED REVENUES					
128-0000-361.10-01	INTEREST INCOME	\$ 2	\$ 1	\$ -	\$ -
128-0000-369.90-01	OTHER MISCELLANEOUS	\$ 90	\$ 50	\$ -	\$ -
	TOTAL ESTIMATED REVENUES	\$ 92	\$ 51	\$ -	\$ -
OPERATING EXPENSES - SHIP					
128-0405-512.30-56	PROGRAM ADMINISTRATION	\$ 70	\$ 40	\$ -	\$ -
	REQUESTED APPROPRIATION	\$ 70	\$ 40	\$ -	\$ -
GRANTS & AID					
128-0405-512.81-06	BROWARD CNTY-SHIP PROG	\$ -	\$ 240	\$ -	\$ -
	REQUESTED APPROPRIATION	\$ -	\$ 240	\$ -	\$ -
	TOTAL REQUESTED APPROPRIATIONS	\$ 70	\$ 280	\$ -	\$ -

¹ Beginning with Program Year 14/15 through current, the City entered into an interlocal agreement to have SHIP funds administered by Broward County; therefore, these monies are no longer included in the City's budget. All program monies will continue to be utilized in the City of Margate.



Community Development Block Grant (CDBG) Fund

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND

FUND 130

PROGRAM DESCRIPTION

The CDBG Fund accounts for federal funds received from the United States Department of Housing and Urban Development (HUD). These funds are used for purchase assistance, home repairs, park rehabilitation, landscaping of blighted areas, and administration.

REVENUES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Community Development Block Grant (CDBG) Fund	\$ 462,793	\$ 863,223	\$ 614,394	\$ 902,372	\$ 287,978	46.87%
TOTAL	\$ 462,793	\$ 863,223	\$ 614,394	\$ 902,372	\$ 287,978	46.87%

BUDGET EXPENDITURES/EXPENSES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Operating Expenses	\$ 59,073	\$ 137,289	\$ 155,206	\$ 180,474	\$ 25,268	16.28%
Grants and Aid	290,021	727,921	459,188	721,898	262,710	57.21%
Transfers	38,620	-	-	-	-	0.00%
TOTAL	\$ 387,714	\$ 865,210	\$ 614,394	\$ 902,372	\$ 287,978	46.87%

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND¹

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
ESTIMATED REVENUES					
130-0000-331.XX-XX	CDBG	\$ 335,578	\$ 813,913	\$ 554,394	\$ 902,372
130-0000-331.51-02	PROGRAM INCOME-HOUSING	53,576	3,396	60,000	-
130-0000-369.30-01	REFUND PRIOR YEAR EXPEND	73,215	17,899	-	-
130-0000-369.90-01	OTHER MISCELLANEOUS	180	55	-	-
130-0000-369.90-32	PROGRAM INCOME-INTEREST	244	339	-	-
130-0000-381.10-39	TRANSFER FROM SHIP	-	27,621	-	-
	TOTAL ESTIMATED REVENUES	\$ 462,793	\$ 863,223	\$ 614,394	\$ 902,372

REQUESTED APPROPRIATION

GRANTS & AID - CDBG

130-30XX-512.83-01	AID/MINOR HOME REPAIR	\$ 25,377	\$ 181,473	\$ 254,351	\$ 409,706
130-30XX-512.83-22	PURCHASE ASSISTANCE	246,745	519,748	204,837	312,192
	REQUESTED APPROPRIATION	\$ 272,122	\$ 701,221	\$ 459,188	\$ 721,898

OPERATING EXPENSES - CDBG 2015/PROGRAM INCOME

130-XXXX-512.30-56	PROGRAM ADMINISTRATION	\$ 3,693	\$ 33,631	\$ 18,517	\$ 6,517
	REQUESTED APPROPRIATION	\$ 3,693	\$ 33,631	\$ 18,517	\$ 6,517

OPERATING EXPENSES - CDBG 2016

130-3016-512.30-56	PROGRAM ADMINISTRATION	\$ 5,704	\$ 20,153	\$ 33,873	\$ 33,873
	REQUESTED APPROPRIATION	\$ 5,704	\$ 20,153	\$ 33,873	\$ 33,873

OPERATING EXPENSES - CDBG 2017

130-3017-512.30-56	PROGRAM ADMINISTRATION	\$ 41,004	\$ 26,783	\$ -	\$ -
	REQUESTED APPROPRIATION	\$ 41,004	\$ 26,783	\$ -	\$ -

OPERATING EXPENSES - CDBG 2018

130-3018-512.30-56	PROGRAM ADMINISTRATION	\$ 8,672	\$ 56,722	\$ -	\$ -
	REQUESTED APPROPRIATION	\$ 8,672	\$ 56,722	\$ -	\$ -

OPERATING EXPENSES - CDBG 2019

130-3019-512.30-56	PROGRAM ADMINISTRATION	\$ -	\$ -	\$ 33,440	\$ 33,440
	REQUESTED APPROPRIATION	\$ -	\$ -	\$ 33,440	\$ 33,440

OPERATING EXPENSES - CDBG 2020

130-3020-512.30-56	PROGRAM ADMINISTRATION	\$ -	\$ -	\$ 69,376	\$ 30,234
	REQUESTED APPROPRIATION	\$ -	\$ -	\$ 69,376	\$ 30,234

OPERATING EXPENSES - CDBG 2021

130-3021-512.30-56	PROGRAM ADMINISTRATION	\$ -	\$ -	\$ -	\$ 76,410
	REQUESTED APPROPRIATION	\$ -	\$ -	\$ -	\$ 76,410

GRANTS & AID

130-3030-512.81-04	BROWARD COUNTY-CDBG PROGRAM	\$ 17,899	\$ 26,700	\$ -	\$ -
	REQUESTED APPROPRIATION	\$ 17,899	\$ 26,700	\$ -	\$ -

OTHER USES

130-3030-581.91-75	TRANSFER TO SHIP	\$ 38,620	\$ -	\$ -	\$ -
	REQUESTED APPROPRIATION	\$ 38,620	\$ -	\$ -	\$ -
	TOTAL REQUESTED APPROPRIATIONS	\$ 387,714	\$ 865,210	\$ 614,394	\$ 902,372

¹ Beginning with Program Year 16/17 through current, the City entered into an interlocal agreement to have CDBG funds administered by Broward County. All program monies will continue to be utilized in the City of Margate.



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Neighborhood Stabilization Program (NSP) Fund

NEIGHBORHOOD STABILIZATION PROGRAM (NSP) FUND

FUND 132

PROGRAM DESCRIPTION

The Neighborhood Stabilization Program (NSP) Fund accounts for the receipt and disbursement from Community Development Block Grant Program Funding through the Department of Housing and Urban Development (HUD) authorized under the Housing and Economic Recovery Act of 2008, American Recovery and Reinvestment Act of 2009, and Wall Street Reform and Consumer Protection Act of 2010 for the purpose of rehabilitation and resale of properties.

REVENUES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
NSP 1	\$ 147,090	\$ 186,151	\$ 404,617	\$ 404,617	\$ -	0.00%
TOTAL	\$ 147,090	\$ 186,151	\$ 404,617	\$ 404,617	\$ -	0.00%

BUDGET EXPENDITURES/EXPENSES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Operating Expenses - NSP 1	\$ 3,419	\$ 3,180	\$ 404,617	\$ 404,617	\$ -	0.00%
TOTAL	\$ 3,419	\$ 3,180	\$ 404,617	\$ 404,617	\$ -	0.00%

NEIGHBORHOOD STABILIZATION PROGRAM (NSP 1) FUND

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
ESTIMATED REVENUES					
132-0000-361.10-01	INTEREST INCOME	\$ 1,965	\$ 4,766	\$ -	\$ -
132-0000-381.10-01	TRANS FROM GENERAL FUND	\$ 145,125	\$ 181,385	\$ -	\$ -
132-0000-389.10-01	TRANS FROM FUND BALANCE	\$ -	\$ -	\$ 404,617	\$ 404,617
	TOTAL ESTIMATED REVENUES	\$ 147,090	\$ 186,151	\$ 404,617	\$ 404,617
REQUESTED APPROPRIATION					
OPERATING EXPENSES					
132-3009-512.XX-XX	PROGRAM INCOME/OTHER	\$ 3,419	\$ 3,180	\$ 404,617	\$ 404,617
	REQUESTED APPROPRIATION	\$ 3,419	\$ 3,180	\$ 404,617	\$ 404,617
	TOTAL REQUESTED APPROPRIATIONS	\$ 3,419	\$ 3,180	\$ 404,617	\$ 404,617



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Home Rehabilitation Program Fund

HOME REHABILITATION PROGRAM FUND

FUND 138

PROGRAM DESCRIPTION

The HOME Rehabilitation Fund was created upon the acceptance of the grant agreement between the City and HUD. Home Investment Partnership Funds Consortium with Broward County provides for purchase assistance and assistance to homeowners for home rehabilitation to correct health or safety issues, address code violations, and bring homes up to the local or state building code for households within HOME funding guidelines.

REVENUES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Home Rehabilitation Program Fund	\$ 223,615	\$ 74,662	\$ 143,482	\$ 111,738	\$ (31,744)	-22.12%
TOTAL	\$ 223,615	\$ 74,662	\$ 143,482	\$ 111,738	\$ (31,744)	-22.12%

BUDGET EXPENDITURES/EXPENSES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Operating Expenses	\$ 20,563	\$ 11,109	\$ 20,282	\$ 16,761	\$ (3,521)	-17.36%
Grants and Aid	203,052	63,553	123,200	94,977	(28,223)	-22.91%
TOTAL	\$ 223,615	\$ 74,662	\$ 143,482	\$ 111,738	\$ (31,744)	-22.12%

HOME REHABILITATION PROGRAM FUND¹

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
ESTIMATED REVENUES					
138-0000-331.51-02	PROGRAM INCOME-HOUSING	\$ 15,474	\$ 8,871	\$ -	\$ -
138-0000-331.XX-XX	HOME PROGRAM-BRWD CNTY	208,061	65,791	143,482	111,738
138-0000-361.10-01	<u>INTEREST INCOME</u>	80	-	-	-
	TOTAL ESTIMATED REVENUES	\$ 223,615	\$ 74,662	\$ 143,482	\$ 111,738

REQUESTED APPROPRIATION

GRANTS & AID

138-3030-512.81-05	BROWARD COUNTY-HOME PROGRAM	\$ 15,555	\$ 8,871	\$ -	\$ -
138-40XX-512.31-77	SERVICE DELIVERY-BROWARD CNTY.	20,563	11,109	20,282	16,761
138-40XX-512.83-22	PURCHASE ASSISTANCE	187,497	54,682	123,200	94,977
	TOTAL REQUESTED APPROPRIATIONS	\$ 223,615	\$ 74,662	\$ 143,482	\$ 111,738

¹ The City currently has an interlocal agreement to have HOME funds administered by Broward County. All program monies will continue to be utilized in the City of Margate.



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Public Safety Impact Fee Fund

PUBLIC SAFETY IMPACT FEE FUND

FUND 150

PROGRAM DESCRIPTION

The Public Safety Impact Fee Fund accounts for the receipt and disbursement of funds derived from public safety impact fees collected during the building process for public safety projects. These fees are used to fund capital construction and expansion of public safety related land, as well as acquire facilities and capital equipment required to support additional public safety service demand created by new growth.

REVENUES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Public Safety Impact Fee Fund	\$ 413,289	\$ 70,942	\$ 20,500	\$ 20,500	\$ -	0.00%
TOTAL	\$ 413,289	\$ 70,942	\$ 20,500	\$ 20,500	\$ -	0.00%

BUDGET EXPENDITURES /EXPENSES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Operating Expenses	\$ 1,269	\$ 587	\$ 500	\$ 500	\$ -	0.00%
Capital	267,694	144,360	20,000	20,000	-	0.00%
TOTAL	\$ 268,963	\$ 144,947	\$ 20,500	\$ 20,500	\$ -	0.00%

PUBLIC SAFETY IMPACT FEE FUND

			FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
ESTIMATED REVENUES						
150-0000-324.11-01	PD IMPACT FEE - RESIDENTIAL	\$ 48,782	\$ 11,171	\$ 5,000	\$ 5,000	
150-0000-324.11-02	FD IMPACT FEE - RESIDENTIAL	\$ 54,423	\$ 12,462	\$ 5,000	\$ 5,000	
150-0000-324.12-01	PD IMPACT FEE - COMMERCIAL	\$ 163,932	\$ 3,724	\$ 5,000	\$ 5,000	
150-0000-324.12-02	FD IMPACT FEE - COMMERCIAL	\$ 135,755	\$ 4,154	\$ 5,000	\$ 5,000	
150-0000-361.10-01	INTEREST INCOME	\$ 19,228	\$ 34,008	-	-	
150-0000-361.10-26	INT-POL IMP RESIDENTIAL	\$ -	\$ -	\$ 125	\$ 125	
150-0000-361.10-27	INT-FIRE IMP RESIDENTIAL	\$ -	\$ -	\$ 125	\$ 125	
150-0000-361.10-28	INT-POL IMP COMMERCIAL	\$ -	\$ -	\$ 125	\$ 125	
150-0000-361.10-29	INT-FIRE IMP COMMERCIAL	\$ -	\$ -	\$ 125	\$ 125	
150-0000-361.20-18	GAIN/LOSS ON INVESTMENT	\$ (8,831)	\$ 5,423	-	-	
	TOTAL ESTIMATED REVENUES	\$ 413,289	\$ 70,942	\$ 20,500	\$ 20,500	

REQUESTED APPROPRIATION

OPERATING EXPENSES

150-XXXX-52X.39-03	OPER EXP-BANK FEES	\$ 1,269	\$ 587	\$ 500	\$ 500
REQUESTED APPROPRIATION					

POLICE DEPARTMENT

CAPITAL EXPENSES

150-1810-521.64-02	ACQUISITION OF VEHICLES	\$ 72,489	\$ 127,315	\$ -	\$ -
150-1810-521.64-12	OTHER EQUIPMENT	\$ 195,205	\$ 17,045	\$ 10,000	\$ 10,000
REQUESTED APPROPRIATION					

POLICE

	TOTAL REQUESTED APPROPRIATIONS	\$ 268,963	\$ 144,947	\$ 10,250	\$ 10,250
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FIRE DEPARTMENT
CAPITAL EXPENSES

150-2010-522.64-12	OTHER EQUIPMENT	\$ -	\$ -	\$ 10,000	\$ 10,000
REQUESTED APPROPRIATION					

FIRE

	TOTAL REQUESTED APPROPRIATION	\$ -	\$ -	\$ 10,250	\$ 10,250
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	TOTAL REQUESTED APPROPRIATIONS	\$ 268,963	\$ 144,947	\$ 20,500	\$ 20,500
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General Obligation Refunding Bonds, Series 2016 Fund

GENERAL OBLIGATION REFUNDING BONDS, SERIES 2016 FUND

FUND 211

PROGRAM DESCRIPTION

The General Obligation Refunding Bonds, Series 2016 Fund accounts for the accumulation of property taxes used to pay principal, interest and related costs of the General Obligation Refunding Bonds, Series 2016 (used for the refunding of the General Obligation Bonds, Series 2007).

REVENUES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
General Obligation Refunding Bonds, Series 2016 Fund	\$ 1,493,321	\$ 1,499,385	\$ 1,473,500	\$ 1,478,000	\$ 4,500	0.31%
TOTAL	\$ 1,493,321	\$ 1,499,385	\$ 1,473,500	\$ 1,478,000	\$ 4,500	0.31%

BUDGET EXPENDITURES/EXPENSES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Debt Service	\$ 1,476,410	\$ 1,479,770	\$ 1,473,500	\$ 1,478,000	\$ 4,500	0.31%
TOTAL	\$ 1,476,410	\$ 1,479,770	\$ 1,473,500	\$ 1,478,000	\$ 4,500	0.31%

GENERAL OBLIGATION REFUNDING BONDS, SERIES 2016 FUND

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
ESTIMATED REVENUES					
211-0000-311.10-01	TAXES-REAL & PROPERTY	\$ 1,483,951	\$ 1,484,726	\$ 1,398,250	\$ 1,437,750
211-0000-311.20-01	REAL & PROPERTY TAX-DELINQ	2,061	2,652	-	-
211-0000-311.20-02	INTEREST INC-AD VALOREM	2,277	2,451	-	-
211-0000-361.10-01	INTEREST INCOME	5,032	9,556	250	250
211-0000-389.10-01	TRANSFER FROM FUND BALANCE	-	-	75,000	40,000
TOTAL ESTIMATED REVENUES		\$ 1,493,321	\$ 1,499,385	\$ 1,473,500	\$ 1,478,000

REQUESTED APPROPRIATION

DEBT SERVICE

211-0610-517.71-51	PRIN-G.O. REF BONDS 2016	\$ 555,000	\$ 585,000	\$ 610,000	\$ 645,000
211-0610-517.72-51	INT-G.O. REF BONDS 2016	920,250	892,500	863,250	832,750
211-0610-517.73-01	OTHER DEBT SERVICE COSTS	1,160	2,270	250	250
TOTAL REQUESTED APPROPRIATIONS		\$ 1,476,410	\$ 1,479,770	\$ 1,473,500	\$ 1,478,000



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General Obligation Bonds, Series 2019 Fund

GENERAL OBLIGATION BONDS, SERIES 2019 FUND

FUND 235

PROGRAM DESCRIPTION

The General Obligation Bonds, Series 2019 Fund accounts for the accumulation of property taxes used to pay principal, interest and related costs of the General Obligation Bonds, Series 2019 which were issued for payment of the costs of acquiring, constructing, equipping, renovating, replacing and improving parks and recreation projects.

REVENUES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
General Obligation Bonds, Series 2019 Fund	\$ -	\$ -	\$ 655,803	\$ 657,650	\$ 1,847	0.28%
TOTAL	\$ -	\$ -	\$ 655,803	\$ 657,650	\$ 1,847	0.28%

BUDGET EXPENDITURES/EXPENSES

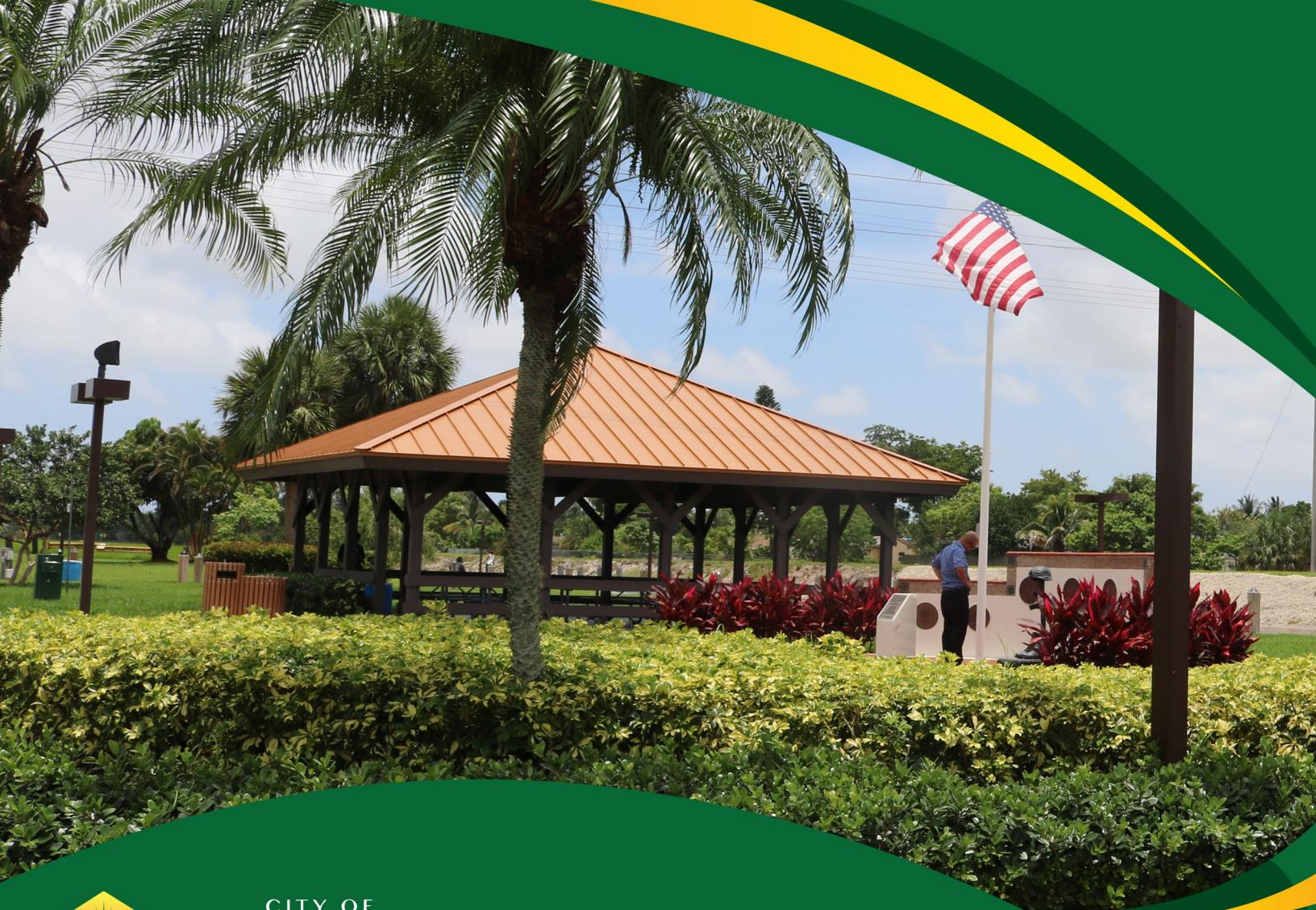
	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Debt Service	\$ -	\$ -	\$ 655,803	\$ 657,650	\$ 1,847	0.28%
TOTAL	\$ -	\$ -	\$ 655,803	\$ 657,650	\$ 1,847	0.28%

GENERAL OBLIGATION BONDS, SERIES 2019 FUND

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
ESTIMATED REVENUES					
235-0000-311.10-01	TAXES-REAL & PROPERTY	\$ -	\$ -	\$ 655,503	\$ 657,350
235-0000-361.10-01	INTEREST INCOME	\$ -	\$ -	\$ 300	\$ 300
	TOTAL ESTIMATED REVENUES	\$ -	\$ -	\$ 655,803	\$ 657,650
REQUESTED APPROPRIATION					
DEBT SERVICE					
235-0610-517.71-52	PRINC-G.O.BONDS 2019	\$ -	\$ -	\$ 230,000	\$ 305,000
235-0610-517.72-52	INT-G.O. BONDS 2019	\$ -	\$ -	\$ 425,503	\$ 352,350
235-0610-517.73-01	OTHER DEBT SERVICE COSTS	\$ -	\$ -	\$ 300	\$ 300
	TOTAL REQUESTED APPROPRIATIONS	\$ -	\$ -	\$ 655,803	\$ 657,650



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General Capital Projects Fund

GENERAL CAPITAL PROJECTS FUND

FUND 334

PROGRAM DESCRIPTION

The General Capital Projects Fund accounts for the acquisition or construction of major capital facilities or projects other than those financed by enterprise funds. A five year projected General Capital Projects Fund budget is detailed in the Capital Improvement Program section.

REVENUES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
General Capital Projects Fund	\$ 4,918,047	\$ 3,811,168	\$ 10,657,904	\$ 8,409,532	\$ (2,248,372)	-21.10%
TOTAL	\$ 4,918,047	\$ 3,811,168	\$ 10,657,904	\$ 8,409,532	\$ (2,248,372)	-21.10%

BUDGET EXPENDITURES/EXPENSES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Operating Expenses	\$ 5,541	\$ 5,662	\$ 5,000	\$ 5,000	\$ -	0.00%
Capital	\$ 1,737,950	\$ 1,515,745	\$ 10,652,904	\$ 8,404,532	\$ (2,248,372)	-21.11%
TOTAL	\$ 1,743,491	\$ 1,521,407	\$ 10,657,904	\$ 8,409,532	\$ (2,248,372)	-21.10%

GENERAL CAPITAL PROJECTS FUND

			FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
ESTIMATED REVENUES						
334-0000-334.70-14	FRDAP GRANT		\$ -	\$ 204,500	\$ -	\$ -
334-0000-334.70-15	STATE FIRE GRANT - FS 58 REPLACEMENT		\$ -	\$ -	\$ 1,000,000	\$ -
334-0000-334.70-16	STATE GRANT - BLUEWAY TRAIL		\$ -	\$ -	\$ 200,000	\$ -
334-0000-361.10-01	INTEREST INCOME		\$ 74,761	\$ 151,805	\$ 5,000	\$ 5,000
334-0000-361.20-18	GAIN/LOSS ON INVESTMENT		\$ (15,714)	\$ 104,019	\$ -	\$ -
334-0000-381.10-01	GENERAL FUND		\$ 4,459,000	\$ 2,795,844	\$ 1,080,416	\$ 840,000
334-0000-381.10-04	REC TRUST FUND		\$ 400,000	\$ 555,000	\$ 100,000	\$ 345,000
334-0000-389.10-01	TRANS FROM FUND BALANCE		\$ -	\$ -	\$ 8,272,488	\$ 4,969,532
334-0000-389.10-10	TRANS FROM FUND BALANCE - BUILDING		\$ -	\$ -	\$ -	\$ 2,250,000
TOTAL ESTIMATED REVENUES			\$ 4,918,047	\$ 3,811,168	\$ 10,657,904	\$ 8,409,532

REQUESTED APPROPRIATION

BUILDING	
CAPITAL EXPENSES	
334-6537-524.65-81	BUILDING DEPT EXPANSION - CONSTRUCTION
334-6537-524.65-82	BUILDING DEPT EXPANSION - OTHER PROJ. COSTS
BUILDING	REQUESTED APPROPRIATION
	\$ 2,250,000
	\$ 2,250,000

FIRE	
CAPITAL EXPENSES	
334-6520-522.65-80	FIRE STATION 58 REPL - DESIGN
334-6520-522.65-81	FIRE STATION 58 REPL - CONSTRUCTION
334-6520-522.65-82	FIRE STATION 58 REPL - OTHER PROJ. COSTS
334-6521-522.65-81	FIRE STATION 18 ROOF RESTORE - CONSTR.
334-6538-522.65-82	FIRE - BANKS ROAD
FIRE	REQUESTED APPROPRIATION
	\$ 48,564
	\$ 20,423
	\$ 6,421,211
	\$ 4,844,532

INFORMATION TECHNOLOGY

CAPITAL EXPENSES	
334-6527-513.65-82	DESKTOP REPLACEMENT PROGRAM
INFORMATION TECHNOLOGY	REQUESTED APPROPRIATION
	\$ 131,101
	\$ 129,309
	\$ -
	\$ -

PUBLIC WORKS

CAPITAL EXPENSES	
334-4545-539.65-90	CIP PROJECTS
334-6512-539.65-81	NEIGHBORHOOD ID SIGNS - CONSTR.
334-6515-539.65-81	PARKS LIGHTING RETROFIT - CONSTR.
334-6516-539.65-81	CH/PD RESTROOM RENOV. - CONSTR.
334-6518-539.65-81	NWFP SR CNTR IMPACT WIND. - CONSTR.
334-6524-539.65-81	VETERANS PK MARINA PRKNG LOT - CONSTR.
334-6525-539.65-81	CITY HALL ELEVATORS - CONSTR.
334-6526-539.65-81	SPORTS COMPLEX RE-ROOF
334-6535-539.65-81	PD/WINDOW WALL ENTRY DOOR
334-6536-539.65-81	IMPACT WINDOWS
PUBLIC WORKS	REQUESTED APPROPRIATION
	\$ 316,479
	\$ 386,208
	\$ 37,400
	\$ 865,000

GENERAL CAPITAL PROJECTS FUND

			FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
OPERATING EXPENSES						
334-5555-572.39-03	BANK FEES		\$ 5,541	\$ 5,662	\$ 5,000	\$ 5,000
	REQUESTED APPROPRIATION		\$ 5,541	\$ 5,662	\$ 5,000	\$ 5,000
PARKS & RECREATION						
CAPITAL EXPENSES						
334-5555-572.65-90	CIP PROJECTS		\$ -	\$ -	\$ -	\$ 345,000
334-6501-572.65-80	SE PARK IMPROVEMENTS - DESIGN		3,671	3,176	2,279	-
334-6501-572.65-81	SE PARK IMPROVEMENTS - CONSTR.		167,415	95,456	70,434	-
334-6502-572.65-80	SPORTS COMPLEX - DESIGN		66,875	33,575	545	-
334-6502-572.65-81	SPORTS COMPLEX - CONSTRUCTION		863,096	130,381	-	-
334-6502-572.65-82	SPORTS COMPLEX - OTHER PROJECT COSTS		-	1,790	-	-
334-6503-572.65-80	MARINA IMPROVEMENTS - DESIGN		4,171	19,756	7,299	-
334-6503-572.65-81	MARINA IMPROVEMENTS - CONSTR.		115,210	46,034	164,993	-
334-6504-572.65-81	FF PARK IMPROVEMENTS - CONSTR.		-	618,433	196,290	-
334-6508-572.65-80	DOG PARK - DESIGN		1,748	-	-	-
334-6508-572.65-81	DOG PARK - CONSTRUCTION		-	-	514,944	-
334-6508-572.65-82	DOG PARK - OTHER PROJECT COSTS		-	10,780	-	-
334-6522-572.65-81	PERIMETER ROAD - CONSTRUCTION		9,045	-	-	-
334-6523-572.65-81	MEDIAN - CONSTRUCTION		10,575	5,705	-	-
334-6528-572.65-81	SOUTHGATE PARK RENOV. - CONSTRUCTION		-	-	696,868	-
334-6529-572.65-80	BLUEWAY TRAIL IMPROVEMENT - DESIGN		-	14,719	15,641	-
334-6529-572.65-81	BLUEWAY TRAIL IMPRVMNT. - CONSTRUCTION		-	-	220,000	-
334-6539-572.65-81	BOCCE BALL COURT INSTALL		-	-	55,000	-
PARKS & RECREATION	REQUESTED APPROPRIATION		\$ 1,241,806	\$ 979,805	\$ 1,944,293	\$ 345,000
CAPITAL EXPENSES						
334-9999-519.65-83	CAPITAL PROJECTS - CONTINGENCY/OTHER		\$ -	\$ -	\$ -	\$ 100,000
	REQUESTED APPROPRIATION		\$ -	\$ -	\$ -	\$ 100,000
	TOTAL FUND APPROPRIATIONS		\$ 1,743,491	\$ 1,521,407	\$ 10,657,904	\$ 8,409,532



General Obligation Bonds Proceeds 2019 Fund

GENERAL OBLIGATION BONDS PROCEEDS 2019 FUND

FUND 335

PROGRAM DESCRIPTION

The General Obligation Bonds Proceeds 2019 Fund accounts for the costs of acquiring, constructing, equipping, renovating, replacing, and improving parks and recreation projects.

REVENUES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
General Obligation Bonds Proceeds 2019 Fund	\$ -	\$ 10,075,319	\$ 9,898,679	\$ 2,349,819	\$ (7,548,860)	-76.26%
TOTAL	\$ -	\$ 10,075,319	\$ 9,898,679	\$ 2,349,819	\$ (7,548,860)	-76.26%

BUDGET EXPENDITURES/EXPENSES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Capital	\$ -	\$ -	\$ 9,898,679	\$ 2,349,819	\$ (7,548,860)	-76.26%
Debt Service		- 170,854	-	-	-	0.00%
TOTAL	\$ -	\$ 170,854	\$ 9,898,679	\$ 2,349,819	\$ (7,548,860)	-76.26%

GENERAL OBLIGATION BONDS PROCEEDS 2019 FUND

			FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
ESTIMATED REVENUES						
335-0000-361.10-01	INTEREST INCOME		\$ -	\$ 80,031	\$ 100,000	\$ 10,000
335-0000-385.10-02	OTHER FIN-ORIG ISSUE PREMIUM		-	\$ 890,288	-	-
335-0000-385.10-03	BOND ISSUANCE		-	\$ 9,105,000	-	-
335-0000-389.10-01	TRANS FROM FUND BALANCE		-	-	\$ 9,798,679	\$ 2,339,819
	TOTAL ESTIMATED REVENUES		\$ -	\$ 10,075,319	\$ 9,898,679	\$ 2,349,819

REQUESTED APPROPRIATION

DEBT SERVICE

335-0610-517.73-32	COST OF ISSUANCE	\$ -	\$ 170,854	\$ -	\$ -	-
	REQUESTED APPROPRIATION	\$ -	\$ 170,854	\$ -	\$ -	-

PARKS & RECREATION

CAPITAL EXPENSES

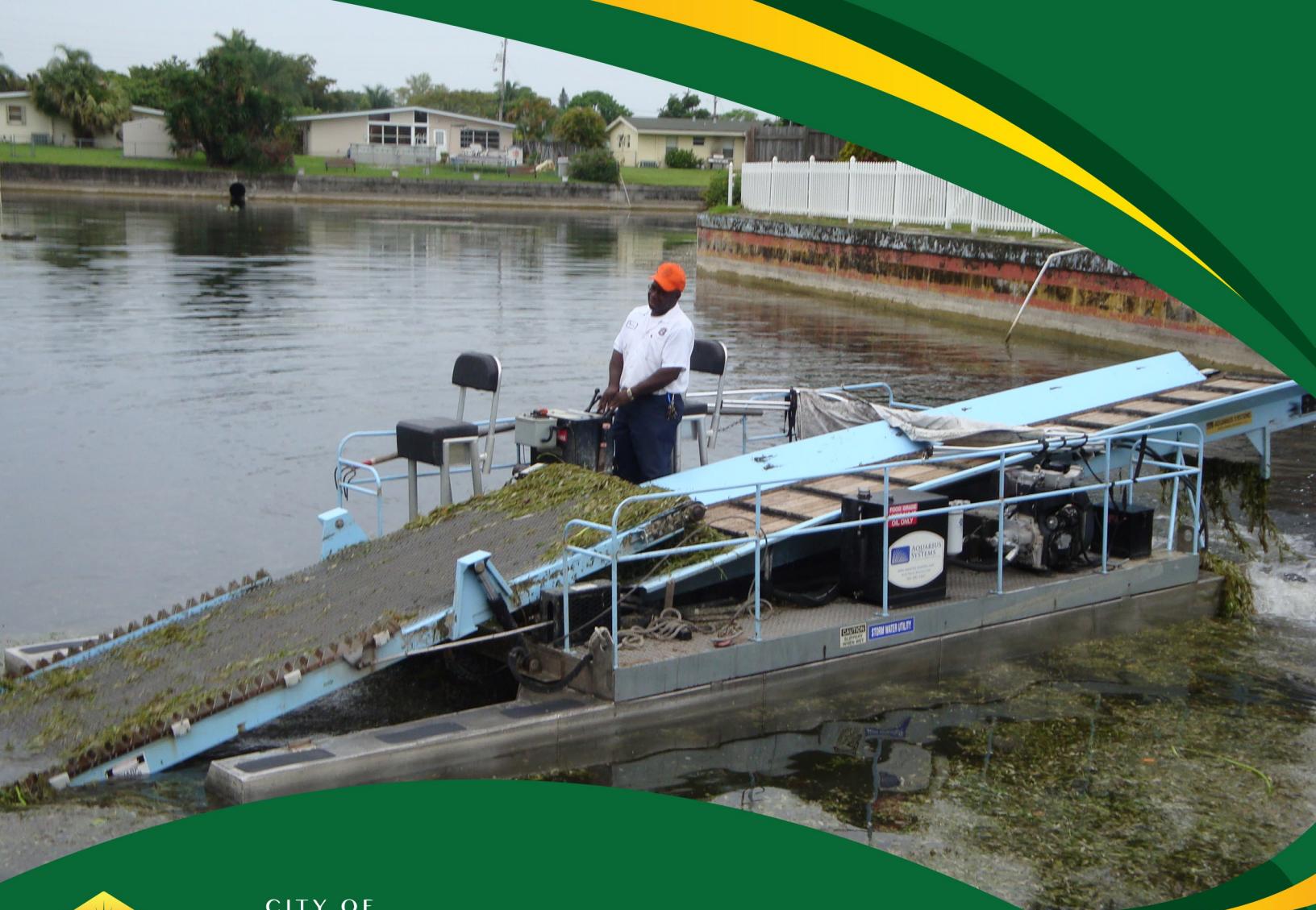
335-6501-572.65-81	SE PARK IMPROVEMENTS - CONSTRUCTION	\$ -	\$ -	\$ 1,900,000	\$ -	-
335-6530-572.65-80	CALYPSO COVE - DESIGN	-	-	450,000	-	-
335-6530-572.65-81	CALYPSO COVE - CONSTRUCTION	-	-	3,000,000	-	-
335-6530-572.65-82	CALYPSO COVE - OTHER PROJECT COSTS	-	-	50,000	-	-
335-6531-572.65-81	VINSON PK RENOVATIONS - CONSTRUCTION	-	-	1,160,000	-	-
335-6532-572.65-80	CENTENNIAL PARK RENOVATIONS - DESIGN	-	-	118,500	5,185	-
335-6532-572.65-81	CENTENNIAL PK RENOVATIONS - CONSTRUCT.	-	-	790,000	760,190	-
335-6533-572.65-80	ORIOLE PARK - DESIGN	-	-	146,250	3,225	-
335-6533-572.65-81	ORIOLE PARK - CONSTRUCTION	-	-	975,000	942,290	-
335-6534-572.65-81	SPORTS FLD LIGHTING RETROFIT - CONSTRUCT.	-	-	680,000	-	-
	REQUESTED APPROPRIATION	\$ -	\$ -	\$ 9,269,750	\$ 1,710,890	-

CAPITAL EXPENSES

335-9999-519.65-83	CAPITAL PROJECTS - CONTINGENCY/OTHER	\$ -	\$ -	\$ 628,929	\$ 638,929	-
	REQUESTED APPROPRIATION	\$ -	\$ -	\$ 628,929	\$ 638,929	-
	TOTAL REQUESTED APPROPRIATIONS	\$ -	\$ 170,854	\$ 9,898,679	\$ 2,349,819	-



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Stormwater Utility Fund

STORMWATER UTILITY FUND - 445

Position Title	POSITION SUMMARY				
	FY 2018	FY 2019	FY 2020	FY 2020	FY 2021
	Actual	Actual	Adopted	Amended	Budget
Stormwater Utility Fund					
Public Works Stormwater					
Stormwater Foreman	-	1	1	1	1
Office Specialist II	-	1	1	1	1
Office Specialist I	1	-	-	-	-
Canal Maintenance Tech II	1	1	1	1	1
Canal Maintenance Tech I	1	1	1	1	1
Service Worker II	5	5	5	5	5
Service Worker I	2	2	2	2	2
Total Stormwater Utility Fund Positions	10	11	11	11	11

STORMWATER UTILITY FUND

FUND 445

PROGRAM DESCRIPTION

The Stormwater Utility Fund accounts for the operation of the City's stormwater utility which includes collection, disposal and treatment of stormwater debris.

The Stormwater staff is responsible for treating canals for aquatic weed plants, aesthetics and stormwater conveyance. Responsibilities also include cleaning the catch basins, street sweeping, mosquito control, and right-of-way weed abatement.

PROGRAM GOALS & OBJECTIVES

In support of the City Strategic Plan Goal 1, A Great Place to Play and Enjoy and Goal 2, Great Suburban City in Broward County, the staff of the Stormwater Utility utilizes best management practices to manage and maintain the City's Stormwater infrastructure in order to ensure an effective drainage system.

REVENUES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Stormwater Utility Fund	\$ 2,010,336	\$ 2,025,887	\$ 2,288,999	\$ 3,380,040	\$ 1,091,041	47.66%
TOTAL	\$ 2,010,336	\$ 2,025,887	\$ 2,288,999	\$ 3,380,040	\$ 1,091,041	47.66%

BUDGET EXPENDITURES/EXPENSES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Personal Services	\$ 374,994	\$ 830,169	\$ 933,245	\$ 962,807	\$ 29,562	3.17%
Operating Expenses	1,237,434	1,240,618	1,235,754	1,913,671	677,917	54.86%
Capital	1,166	121	120,000	460,000	340,000	283.33%
Transfers/Contingency	-	-	-	43,562	43,562	100.00%
TOTAL	\$ 1,613,594	\$ 2,070,908	\$ 2,288,999	\$ 3,380,040	\$ 1,091,041	47.66%

PERFORMANCE MEASURES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Target	FY 2021 Target	% Change
Percentage of catch basins cleaned	50%	100%	50%	50%	0%
Number of street sweeps conducted city-wide each year	12	12	12	12	0%
Percentage of canals cleared of debris within one (1) week of report	60%	100%	80%	80%	0%

STORMWATER UTILITY FUND

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
ESTIMATED REVENUES					
445-0000-343.91-01	STORMWATER-SINGLE FAMILY	\$ 792,481	\$ 832,660	\$ 816,426	\$ 1,331,782
445-0000-343.91-02	STORMWATER-MULTI-FAMILY	747,512	773,745	770,099	1,271,959
445-0000-343.91-03	STORMWATER-NON-RESIDENTIAL	380,212	371,590	391,700	774,799
445-0000-361.10-01	INTEREST INCOME	20,412	24,170	200	1,500
445-0000-361.20-18	GAIN/LOSS ON INVESTMENT	(14,481)	23,722	-	-
445-0000-364.41-01	DISPOSITION OF FIXED ASSET	84,200	-	-	-
445-0000-389.10-01	TRANS FROM FUND BALANCE	-	-	310,574	-
	TOTAL ESTIMATED REVENUES	\$ 2,010,336	\$ 2,025,887	\$ 2,288,999	\$ 3,380,040
REQUESTED APPROPRIATION					
PERSONAL SERVICES					
445-4575-538.12-01	SAL & WAGES-REGULAR	\$ 509,416	\$ 500,143	\$ 532,680	\$ 548,005
445-4575-538.13-05	SAL & WAGES-LONGEVITY	8,000	12,000	12,000	13,000
445-4575-538.14-01	SAL & WAGES-OVERTIME	41,993	6,903	6,000	6,000
445-4575-538.21-01	CONTRIB-SS TAX(EMPLOYER)	32,450	29,551	34,142	35,154
445-4575-538.21-02	CONTRIB-MED TAX(EMPLOYER)	7,589	6,911	7,985	8,222
445-4575-538.22-01	FRS CONTRIB-EMPLOYER	46,601	45,693	46,643	61,979
445-4575-538.22-03	CONTRIBUTION - HEALTH TRUST	1,447	530	530	600
445-4575-538.22-05	PENSION EXPENSE - FRS	30,437	62,757	-	-
445-4575-538.23-01	HEALTH & LIFE INSURANCE	137,333	162,283	203,265	199,847
445-4575-538.26-10	POST EMPLOYMENT BENEFIT - OPEB	(440,272)	3,398	90,000	90,000
	REQUESTED APPROPRIATION	\$ 374,994	\$ 830,169	\$ 933,245	\$ 962,807
OPERATING EXPENSES					
445-4575-538.30-31	OTHER EXPENSE	\$ 5,333	\$ 5,932	\$ 4,700	\$ 5,950
445-4575-538.31-02	PROFL SVCS-MEDICAL	360	262	3,500	3,425
445-4575-538.31-09	PROFL SVCS-OTHER	-	18,240	40,000	185,000
445-4575-538.31-23	PROF SV-DEES-ALLOC OF COST	20,000	20,000	20,000	20,000
445-4575-538.31-25	GENERAL-ALLOC OF COST	254,750	399,081	410,654	418,867
445-4575-538.39-03	OPER EXP-BANK FEES	955	1,505	1,000	1,000
445-4575-538.44-01	RENTALS & LEASES	-	-	2,500	2,500
445-4575-538.44-06	RENTALS & LEASES - VEHICLES	-	-	-	14,229
445-4575-538.45-27	INSURANCE CHARGES	85,000	85,000	80,000	60,000
445-4575-538.46-01	MAINT-EQUIPMENT	42,213	23,312	34,000	34,000
445-4575-538.46-06	REPAIR & MAINTENANCE SVCS	545,029	363,951	450,000	1,000,000
445-4575-538.46-08	MAINT-VEHICLES	40,212	33,604	35,000	35,000
445-4575-538.46-31	WATERWAYS (GRASS CARP)	4,000	-	10,000	10,000
445-4575-538.52-02	GAS, OIL & COOLANT	30,737	30,442	26,000	30,000
445-4575-538.52-14	CHEMICALS-OTHER	35,593	33,686	67,000	50,000
445-4575-538.52-15	OPERATING SUPPLIES-OTHER	7,133	5,977	20,000	12,000
445-4575-538.52-35	LICENSES & PERMITS	32,054	19,243	25,000	25,300
445-4575-538.54-01	SUBSCRIPT & MEMBERSHIPS	1,325	1,400	1,900	1,900
445-4575-538.54-05	EDUCATION & TRAINING	2,921	5,955	4,500	4,500
445-4575-538.59-01	DEPRECIATION EXPENSE	129,819	193,028	-	-
	REQUESTED APPROPRIATION	\$ 1,237,434	\$ 1,240,618	\$ 1,235,754	\$ 1,913,671

STORMWATER UTILITY FUND

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
CAPITAL EXPENSES					
445-4575-538.63-01	OTHER IMPROVEMENT	\$ -	\$ -	\$ -	\$ 30,000
445-4575-538.64-02	ACQUISITION OF VEHICLES	770	-	-	430,000
445-4575-538.64-12	OTHER EQUIPMENT	396	121	120,000	-
	REQUESTED APPROPRIATION	\$ 1,166	\$ 121	\$ 120,000	\$ 460,000
TRANSFERS & CONTINGENCY					
445-4575-589.91-03	TRANSFER TO FUND BALANCE	\$ -	\$ -	\$ -	\$ 43,562
	REQUESTED APPROPRIATION	\$ -	\$ -	\$ -	\$ 43,562
	TOTAL REQUESTED APPROPRIATIONS	\$ 1,613,594	\$ 2,070,908	\$ 2,288,999	\$ 3,380,040



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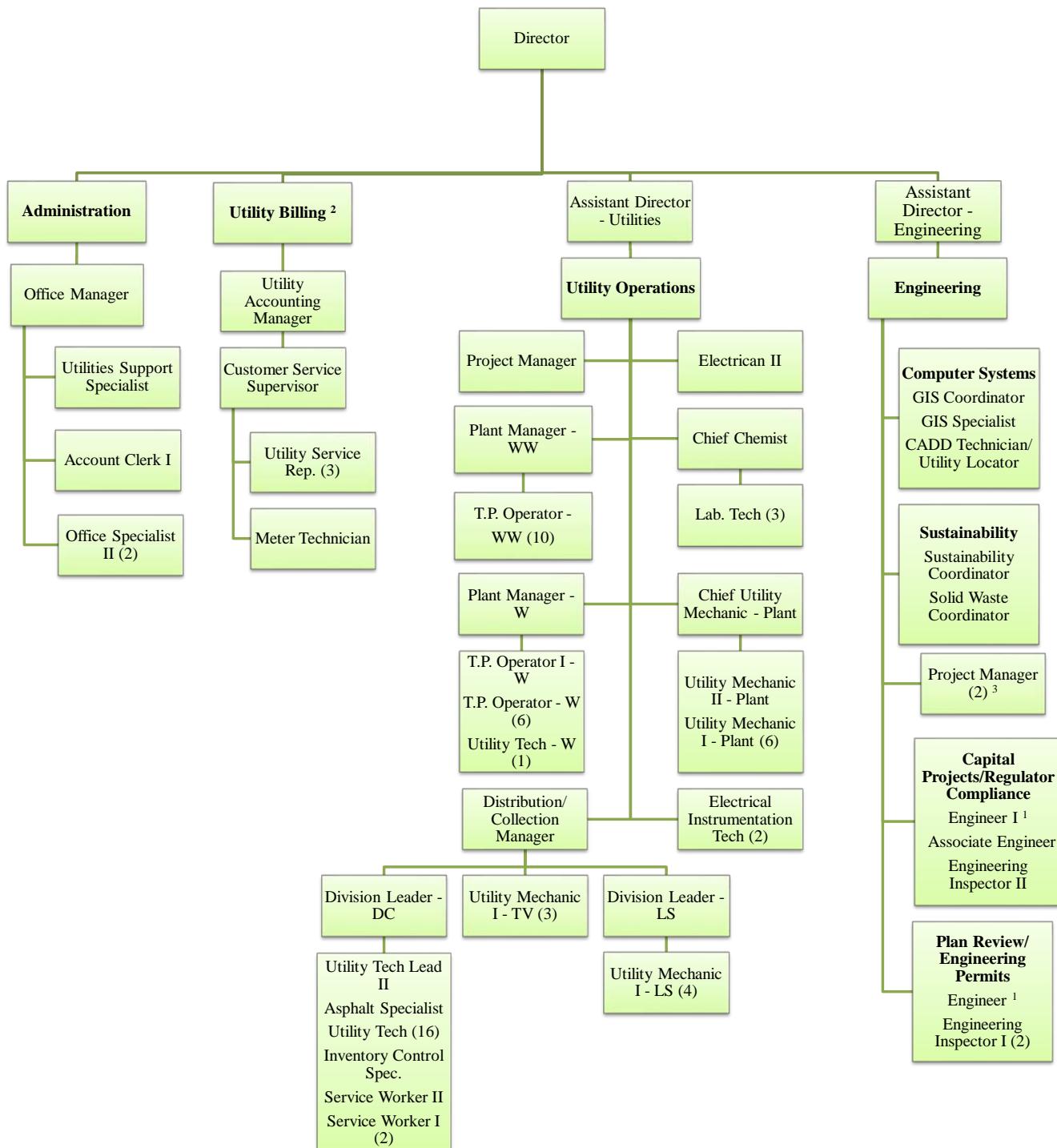


Water and Wastewater Operations and Maintenance Fund



ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)

95 FULL TIME ⁽²⁾



¹ Only 2 of 4 positions of Engineer I and/or Engineer will be filled at any time.

² FY 2020 - Utility Billing Division began reporting to DEES, will no longer be included on Finance Department's organizational chart.

³ One Project Manager position is funded 30% by CRA and 70% by General Fund. One Project Manager position is funded 100% by General Fund.

⁴ Only 1 of 2 positions of Assistant Director - Engineering and Senior Engineer will be filled at any time.

ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)

Position Title	POSITION SUMMARY				
	FY 2018 Actual	FY 2019 Actual	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget
Water/Wastewater Fund					
Administration/Engineering Division					
Director Environmental & Engineering Services	1	1	1	1	1
Assistant Director	1	1	1	1	-
Assistant Director - Utilities	-	-	-	-	1
Assistant Director - Engineering ⁴	-	-	-	-	1
Senior Engineer ⁴	1	1	1	1	1
Engineer I ¹	2	2	2	2	2
Engineer ¹	2	2	2	2	2
Associate Engineer	-	1	1	1	1
Project Manager ³	1	1	1	1	2
CADD Technician / Utility Locator	1	1	1	1	1
Engineering Inspector II	1	1	1	1	1
Engineering Inspector I	1	2	2	2	2
Office Manager	1	1	1	1	1
Utilities Support Specialist	1	1	1	1	1
Account Clerk I	1	1	1	1	1
Office Specialist II	3	2	2	2	2
GIS Coordinator	1	1	1	1	1
GIS Specialist	1	1	1	1	1
Sustainability Coordinator	1	1	1	1	1
Solid Waste Coordinator	1	1	1	1	1
Total DEES Administration/Engineering	18	20	20	20	21
Wastewater Treatment Division					
Project Manager	0.5	0.5	0.5	0.5	0.5
Chief Chemist	0.5	0.5	0.5	0.5	0.5
Electrician II	0.5	0.5	0.5	0.5	0.5
Electrical Instrumentation Technician	1.0	1	1	1	1
Laboratory Technician	1.5	1.5	1.5	1.5	1.5
Plant Manager - Wastewater	1	1	1	1	1
Treatment Plant Operator - A, B, C	9	10	10	10	10
Chief Utility Mechanic	0.5	0.5	0.5	0.5	0.5
Utility Mechanic II (Lead)	0.5	0.5	0.5	0.5	0.5
Utility Mechanic I	3.5	3.5	3	3	3
Total Wastewater Treatment	18.5	19.5	19	19	19

ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)

Position Title	POSITION SUMMARY				
	FY 2018 Actual	FY 2019 Actual	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget
Water Treatment Division					
Project Manager	0.5	0.5	0.5	0.5	0.5
Chief Chemist	0.5	0.5	0.5	0.5	0.5
Electrician II	0.5	0.5	0.5	0.5	0.5
Electrical Instrumentation Technician	1	1	1	1	1
Laboratory Technician	1.5	1.5	1.5	1.5	1.5
Plant Manager - Water	1	1	1	1	1
Treatment Plant Operator I	1	1	1	1	1
Treatment Plant Operator - (A,B,C)	7	6	6	6	6
Chief Utility Mechanic	0.5	0.5	0.5	0.5	0.5
Utility Mechanic II (Lead)	0.5	0.5	0.5	0.5	0.5
Utility Mechanic I	3.5	3.5	3	3	3
Utility Technician	2	1	1	1	1
Total Water Treatment	19.5	17.5	17	17	17
Transmission, Distribution and Collection Division					
Distribution/Collection Manager	1	1	1	1	1
Division Leader-Collection and Distribution	1	1	1	1	1
Division Leader-Lift Station	1	1	1	1	1
Utility Mechanic I	7	7	7	7	7
Utility Technician II (Lead)	1	1	1	1	1
Utility Technician - (All Levels)	16	16	16	16	16
Service Worker II	1	1	1	1	1
Inventory Control Specialist	1	1	1	1	1
Service Worker I	2	2	2	2	2
Asphalt Specialist	1	1	1	1	1
Total Transmission, Distribution and Collection	32	32	32	32	32

ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)

Position Title	POSITION SUMMARY				
	FY 2018 Actual	FY 2019 Actual	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget
Utility Billing Division²					
Utility Accounting Manager	1	1	1	1	1
Utility Service Representative	3	3	3	3	3
Cashier	1	-	-	-	-
Meter Technician	1	1	1	1	1
Customer Service Supervisor	1	1	1	1	1
Total Utility Billing	6	6	6	6	6
Total Water/Wastewater Fund positions	94	95	94	94	95

¹ Only 2 of 4 positions of Engineer I and/or Engineer will be filled at any time.

² FY 2020 - Utility Billing Division began reporting to DEES, will no longer be included on Finance Department's organizational chart.

³ One Project Manager position is funded 30% by CRA and 70% by General Fund. One Project Manager position is funded 100% by General Fund.

⁴ Only 1 of 2 positions of Assistant Director - Engineering and Senior Engineer will be filled at any time.

WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

PROGRAM DESCRIPTION

The Water/Wastewater Operations and Maintenance Fund accounts for the operation of the water/wastewater system. These operations are performed by the Department of Environmental and Engineering Services (DEES). DEES has the following divisions: Wastewater Treatment; Water Treatment; Transmission, Distribution and Collection; Debt Service; Non-Departmental; Utility Billing; and Administration/Engineering.

REVENUES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Water/Wastewater Operations And Maintenance Fund	\$ 24,008,382	\$ 26,707,477	\$ 35,796,477	\$ 34,856,496	\$ (939,981)	-2.63%
TOTAL	\$ 24,008,382	\$ 26,707,477	\$ 35,796,477	\$ 34,856,496	\$ (939,981)	-2.63%

BUDGET EXPENDITURES/EXPENSES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Personal Services	\$ 3,735,026	\$ 8,903,060	\$ 9,473,592	\$ 10,147,655	\$ 674,063	7.12%
Operating Expenses	5,881,540	6,241,071	8,452,430	7,765,379	(687,051)	-8.13%
Capital	158,627	67,364	495,000	400,000	(95,000)	-19.19%
Debt Service	166,592	125,392	1,160,100	-	(1,160,100)	-100.00%
Transfers	8,815,350	8,857,076	15,905,355	15,943,462	38,107	0.24%
Contingency	-	-	310,000	600,000	290,000	93.55%
TOTAL	\$ 18,757,135	\$ 24,193,963	\$ 35,796,477	\$ 34,856,496	\$ (939,981)	-2.63%

WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
ESTIMATED REVENUES					
456-0000-342.90-01	HYDRANT MAINTENANCE	\$ 57,900	\$ 58,130	\$ 50,000	\$ 50,000
456-0000-343.31-xx	WATER REVENUE	11,768,535	12,516,935	11,973,170	12,092,902
456-0000-343.31-04	FIRE LINE	65,115	68,295	55,000	60,000
456-0000-343.31-05	SERVICE CHARGES	314,355	280,844	300,000	300,000
456-0000-343.51-xx	WASTEWATER REVENUE	11,617,599	12,230,680	11,968,636	12,088,322
456-0000-349.10-02	ENV & ENG SVC-STRM WTR UT	20,000	20,000	20,000	20,000
456-0000-361.10-01	INTEREST INCOME	163,294	238,724	-	-
456-0000-361.10-07	INVESTMENT	418,587	570,658	130,000	130,000
456-0000-361.20-18	GAIN/LOSS ON INVESTMENT	(319,831)	641,930	-	-
456-0000-369.30-01	REFUND PRIOR YEAR EXPEND	(108,320)	(802)	-	-
456-0000-369.90-01	OTHER MISCELLANEOUS REVENUES	11,148	23,178	10,000	10,000
456-0000-369.90-05	INVENTORY ADJUSTMENT	-	58,891	-	-
456-0000-389.10-01	TRANSFER - FUND BALANCE	-	-	11,289,671	10,105,272
456-0000-389.13-02	CASH SHORT/OVER	-	14	-	-
TOTAL ESTIMATED REVENUES		\$ 24,008,382	\$ 26,707,477	\$ 35,796,477	\$ 34,856,496

ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)

WASTEWATER TREATMENT DIVISION
COST CENTER (9080)

PROGRAM DESCRIPTION

The Wastewater Treatment Division is responsible for treatment and disposal of domestic wastewater generated within the City's service area in accordance with all federal, state, and local regulatory requirements. The treated effluent and the digested solids disposal must be in conformance with the treatment plant operating permits issued by the Florida Department of Environmental Protection and the Broward County Domestic Wastewater Licensing Section.

PROGRAM GOALS & OBJECTIVES

In support of Goal 4, High Performing City Team Producing Results for the Margate Community, the Wastewater Treatment Division provides for the safe treatment and disposal of wastewater to ensure the health and safety of Margate residents and businesses.

BUDGET EXPENDITURES/EXPENSES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Personal Services	\$ 1,786,109	\$ 1,912,846	\$ 1,920,375	\$ 1,967,665	\$ 47,290	2.46%
Operating Expenses	1,179,293	1,168,594	2,005,000	1,757,653	(247,347)	-12.34%
TOTAL	\$ 2,965,402	\$ 3,081,440	\$ 3,925,375	\$ 3,725,318	\$ (200,057)	-5.10%

PERFORMANCE MEASURES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Target	FY 2021 Target	% Change
Compliance with all regulatory permits and licenses	100%	100%	100%	100%	0%
Number of times the chlorine contact chamber is drained and cleaned	2	2	2	2	0%
Number of sludge digester tanks drained, cleaned, and inspected	1	1	1	1	0%
Number of RBC chambers drained, cleaned, and inspected	1	1	1	1	0%
Number of times the on-site sodium hypochlorite generation system is acid washed	2	2	2	2	0%

WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
WASTEWATER TREATMENT DIVISION					
REQUESTED APPROPRIATION					
PERSONAL SERVICES					
456-9080-536.12-01	SAL & WAGES-REGULAR	\$ 1,143,765	\$ 1,181,045	\$ 1,235,173	\$ 1,275,598
456-9080-536.13-05	SAL & WAGES-LONGEVITY	21,500	20,793	20,500	22,500
456-9080-536.14-01	SAL & WAGES-OVERTIME	59,408	50,831	61,250	61,250
456-9080-536.21-01	CONTRIB-SS TAX(EMPLOYER)	70,973	72,195	81,650	84,281
456-9080-536.21-02	CONTRIB-MED TAX(EMPLOYER)	16,599	16,884	19,095	19,711
456-9080-536.22-01	FRS CONTRIB-EMPLOYER	106,065	109,155	115,593	144,046
456-9080-536.22-05	PENSION EXPENSE - FRS	69,024	151,414	-	-
456-9080-536.23-01	HEALTH & LIFE INS	298,775	310,529	387,114	360,279
	REQUESTED APPROPRIATION	\$ 1,786,109	\$ 1,912,846	\$ 1,920,375	\$ 1,967,665
OPERATING EXPENSES					
456-9080-536.30-31	OTHER EXPENSE/CLOTHING	\$ 7,537	\$ 7,406	\$ 12,000	\$ 9,000
456-9080-536.30-61	REGULATORY PERMITS	4,130	6,271	20,000	60,000
456-9080-536.30-64	SAFETY PROJECTS	-	216	2,500	2,500
456-9080-536.31-02	MEDICAL	1,141	-	-	-
456-9080-536.34-02	CUSTODIAL	5,521	7,071	8,500	8,500
456-9080-536.34-12	GROUNDS	27,644	28,074	40,000	40,000
456-9080-536.34-16	CONTRACTUAL SVCS-OTHER	9,052	9,096	22,000	22,000
456-9080-536.34-22	SEWER PLANT SLUDGE	208,201	181,932	300,000	300,000
456-9080-536.34-24	REGULATORY TESTING	17,634	9,920	28,000	30,000
456-9080-536.40-03	TRAVEL & PER DIEM	506	509	1,500	1,500
456-9080-536.43-01	UTILITY SERVICES	506,809	487,606	600,000	500,000
456-9080-536.44-03	EQUIPMENT RENTAL	2,656	2,751	25,000	10,000
456-9080-536.44-06	RENTALS & LEASES - VEHICLES	-	-	-	17,653
456-9080-536.46-02	MAINT-STRUCTURES	5,628	11,503	35,000	35,000
456-9080-536.46-06	REPAIR & MAINTENANCE SVCS	-	-	100,000	-
456-9080-536.46-07	REP & MAINT-OTHER EQUIP	32,441	23,833	60,000	40,000
456-9080-536.46-08	REP & MAINT-VEHICLES	4,329	5,527	30,000	10,000
456-9080-536.46-13	MAINT-STP SLUDGE PRESSES	2,771	1,955	15,000	8,000
456-9080-536.46-15	REPAIR & MAINT-RBC UNITS	47,602	58,889	70,000	100,000
456-9080-536.46-17	MAINT-COMPUTER SYSTEM	1,446	1,250	10,000	10,000
456-9080-536.46-20	MAINT-SANITAIRE SYSTEM	7,548	32,163	40,000	35,000
456-9080-536.46-25	ODOR CONTROL	5,729	20,055	27,500	20,000
456-9080-536.46-27	MAINT-CLARIFIER	3,959	-	7,500	7,500
456-9080-536.46-28	ELECTRICAL EQUIPMENT	6,037	21,882	25,000	25,000
456-9080-536.46-29	MAINT-GENERATORS	77,326	19,533	65,000	50,000
456-9080-536.46-35	MAINT-HYPOCHLORITE SYSTEM	2,006	8,815	15,000	10,000
456-9080-536.46-41	MAINT-HEADWORKS	5,185	2,825	12,500	6,000
456-9080-536.46-42	MAINT-INJECTION WELL SYSTEM	6,417	1,165	20,000	10,000
456-9080-536.52-02	GAS, OIL & COOLANT	17,144	17,605	60,000	30,000
456-9080-536.52-07	COAGULANT	22,219	22,250	125,000	125,000
456-9080-536.52-11	CHEM-DEODORIZERS/OXIDANTS	22,601	60,012	70,000	70,000
456-9080-536.52-12	LABORATORY SUPP-WTR PLANT	54	-	-	-

WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
WASTEWATER TREATMENT DIVISION					
456-9080-536.52-13	LABORATORY SUPP-SEWER PL	46,581	64,074	58,000	65,000
456-9080-536.52-15	OPERATING SUPPLIES-OTHER	22,505	19,826	25,000	25,000
456-9080-536.52-27	CHEM-SODIUM CHLORIDE	41,825	24,175	60,000	60,000
456-9080-536.52-33	CHEMICALS-OTHERS	3,201	6,402	5,000	6,500
456-9080-536.54-01	SUBSCRIPTION & MEMBERSHIP	1,325	1,903	4,000	2,500
456-9080-536.54-05	EDUCATION & TRAINING	2,583	2,100	6,000	6,000
REQUESTED APPROPRIATION		\$ 1,179,293	\$ 1,168,594	\$ 2,005,000	\$ 1,757,653
WASTEWATER TREATMENT DIVISION	TOTAL REQUESTED APPROPRIATIONS	\$ 2,965,402	\$ 3,081,440	\$ 3,925,375	\$ 3,725,318

ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)

**WATER TREATMENT DIVISION
COST CENTER (9081)**

PROGRAM DESCRIPTION

The Water Treatment Division is responsible for treating and providing safe potable water to all residents, businesses, and industrial customers within the service area, on demand, 24 hours a day and 365 days a year. The treated water must meet all federal, state, and local regulatory requirements including standards established by the U.S. Environmental Protection Agency and Florida Department of Environmental Protection. In addition, the Division maintains system pressure and flows to meet the established level of service for consumption and fire protection.

PROGRAM GOALS & OBJECTIVES

In support of Goal 4, High Performing City Team Producing Results for the Margate Community, the Water Treatment Division provides for the safe treatment and use of water to ensure the health and safety of Margate residents and businesses.

BUDGET EXPENDITURES/EXPENSES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Personal Services	\$ 1,570,436	\$ 1,662,481	\$ 1,662,039	\$ 1,736,933	\$ 74,894	4.51%
Operating Expenses	1,450,363	1,430,078	2,111,000	2,108,812	(2,188)	-0.10%
TOTAL	\$ 3,020,799	\$ 3,092,559	\$ 3,773,039	\$ 3,845,745	\$ 72,706	1.93%

PERFORMANCE MEASURES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Target	FY 2021 Target	% Change
Percentage of unaccounted for water	9%	5%	<10%	<10%	0%
Compliance with all regulatory permits and licenses	100%	100%	100%	100%	0%
Number of accelerator tanks drained, cleaned, and inspected	1	1	1	1	0%
Number of times the on-site sodium hypochlorite generation system is acid washed	3	3	2	2	0%
Number of raw water wells inspected and/or rehabilitated	3	3	2	2	0%

WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
WATER TREATMENT DIVISION					
REQUESTED APPROPRIATION					
PERSONAL SERVICES					
456-9081-536.12-01	SAL & WAGES-REGULAR	\$ 1,038,704	\$ 1,045,496	\$ 1,101,415	\$ 1,135,954
456-9081-536.13-05	SAL & WAGES-LONGEVITY	18,837	16,793	15,500	16,500
456-9081-536.14-01	SAL & WAGES-OVERTIME	78,277	84,453	63,750	85,000
456-9081-536.21-01	CONTRIB-SS TAX(EMPLOYER)	66,855	67,287	73,202	76,723
456-9081-536.21-02	CONTRIB-MED TAX(EMPLOYER)	15,635	15,737	17,120	17,943
456-9081-536.22-01	FRS CONTRIB-EMPLOYER	90,548	91,337	100,002	126,839
456-9081-536.22-05	PENSION EXPENSE - FRS	59,164	126,511	-	-
456-9081-536.23-01	HEALTH & LIFE INS	202,416	214,867	291,050	277,974
	REQUESTED APPROPRIATION	\$ 1,570,436	\$ 1,662,481	\$ 1,662,039	\$ 1,736,933

OPERATING EXPENSES

456-9081-536.30-31	OTHER EXPENSE/CLOTHING	\$ 7,147	\$ 7,310	\$ 12,000	\$ 7,500
456-9081-536.30-52	CONSUMER CONFID REPORTING	-	-	10,000	10,000
456-9081-536.30-61	REGULATORY PERMITS	9,680	8,706	20,000	20,000
456-9081-536.30-64	SAFETY PROJECTS	207	1,886	2,500	2,500
456-9081-536.31-02	MEDICAL	868	-	-	-
456-9081-536.34-02	CUSTODIAL	5,521	7,071	8,500	8,500
456-9081-536.34-12	GROUNDS	29,011	22,922	40,000	40,000
456-9081-536.34-16	CONTRACTUAL SVCS-OTHER	3,351	8,948	22,000	22,000
456-9081-536.34-21	WATER PLANT SLUDGE	149,966	184,936	275,000	385,000
456-9081-536.34-24	REGULATORY TESTING	21,729	15,665	22,000	25,000
456-9081-536.40-03	TRAVEL & PER DIEM	-	300	1,500	1,500
456-9081-536.43-01	UTILITY SERVICES	398,786	381,050	500,000	425,000
456-9081-536.44-03	EQUIPMENT RENTAL	3,498	4,076	10,000	10,000
456-9081-536.44-06	RENTALS & LEASES - VEHICLES	-	-	-	16,812
456-9081-536.46-02	MAINT-STRUCTURES	21,412	46,133	45,000	45,000
456-9081-536.46-07	REP & MAINT-OTHER EQUIP	46,866	25,339	70,000	70,000
456-9081-536.46-08	REP & MAINT-VEHICLES	5,236	5,997	30,000	15,000
456-9081-536.46-14	REP & MAINT-FILTERS SOFTENERS	25,236	25,979	35,000	35,000
456-9081-536.46-17	REP & MAINT-COMPUTER SYSTEM	3,095	3,459	10,000	10,000
456-9081-536.46-22	REP & MAINT-WELLS	26,301	829	35,000	35,000
456-9081-536.46-28	REP & MAINT-ELECTRIC EQUIP	16,240	18,385	25,000	25,000
456-9081-536.46-29	REP & MAINT-GENERATORS	60,042	15,977	32,500	32,500
456-9081-536.46-35	REP & MAINT-HYPOCHLORITE SYS	7,590	22,771	40,000	40,000
456-9081-536.46-43	REP & MAINT-LIME SLAKING SYS	7,110	8,779	20,000	12,500
456-9081-536.52-02	GAS, OIL & COOLANT	19,641	17,271	60,000	30,000
456-9081-536.52-05	LIME	409,936	398,975	500,000	500,000
456-9081-536.52-06	FLUORIDE	14,880	12,676	30,000	30,000
456-9081-536.52-07	COAGULANT	7,736	11,912	25,000	25,000
456-9081-536.52-11	CHEM-DEODORIZERS/OXIDANTS	4,556	1,936	25,000	15,000
456-9081-536.52-12	LABORATORY SUPP-WTR PLANT	42,835	63,777	50,000	65,000

WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
456-9081-536.52-15	OPERATING SUPPLIES-OTHER	15,693	17,030	25,000	25,000
456-9081-536.52-20	CHEMICALS-CALCIQUEST	15,163	17,264	30,000	25,000
456-9081-536.52-21	CHEMICALS-AMMONIA	8,825	7,571	10,000	10,000
456-9081-536.52-27	CHEM-SODIUM CHLORIDE	56,632	60,713	75,000	75,000
456-9081-536.52-33	CHEMICALS-OTHERS	-	-	5,000	5,000
456-9081-536.54-01	SUBSCRIPTION & MEMBERSHIP	2,433	2,215	4,000	4,000
456-9081-536.54-05	EDUCATION & TRAINING	3,141	2,220	6,000	6,000
REQUESTED APPROPRIATION		\$ 1,450,363	\$ 1,430,078	\$ 2,111,000	\$ 2,108,812

WATER TREATMENT

DIVISION	TOTAL REQUESTED APPROPRIATIONS	\$ 3,020,799	\$ 3,092,559	\$ 3,773,039	\$ 3,845,745
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ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)
TRANSMISSION, DISTRIBUTION AND COLLECTION DIVISION
COST CENTER (9082)

PROGRAM DESCRIPTION

The Transmission, Distribution and Collection Division is responsible for maintaining the City's approximately 400 miles of transmission, distribution, and collection system piping. The Division is responsible for repair and replacement of water mains, replacement of service lines and water meters, repair and replacement of sewer force mains and gravity mains, clearing of sewer back-ups, and maintenance of the City's 55 lift stations. The Division responds to all emergency repairs required to keep the system operating 24 hours a day and 365 days a year.

PROGRAM GOALS & OBJECTIVES

In support of Goal 4, High Performing City Team Producing Results for the Margate Community, the Transmission, Distribution and Collection Division maintains water and wastewater system transmission, distribution, and collection lines throughout the City to ensure the system is operational 24 hours per day and 365 days per year.

BUDGET EXPENDITURES/EXPENSES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Personal Services	\$ 2,714,686	\$ 2,853,275	\$ 2,778,923	\$ 2,924,735	\$ 145,812	5.25%
Operating Expenses	595,249	587,892	945,500	854,692	(90,808)	-9.60%
Capital	158,627	67,364	350,000	350,000	-	0.00%
TOTAL	\$ 3,468,562	\$ 3,508,531	\$ 4,074,423	\$ 4,129,427	\$ 55,004	1.35%

PERFORMANCE MEASURES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Target	FY 2021 Target	% Change
Total miles of the wastewater collection system cleaned and televised	11	11	10	10	0%
Number of fire hydrants flushed in the distribution system each year	1,967	3,125	1,953	2,044	5%
Compliance with all regulatory permits and licenses	100%	100%	100%	100%	0%
Percentage of water main breaks fixed within 24 hours	100%	100%	95%	95%	0%
Percentage of sewer backups cleared within 24 hours	100%	100%	95%	95%	0%

WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
TRANSMISSION, DISTRIBUTION AND COLLECTION DIVISION					
REQUESTED APPROPRIATION					
PERSONAL SERVICES					
456-9082-536.12-01	SAL & WAGES-REGULAR	\$ 1,594,105	\$ 1,544,996	\$ 1,677,651	\$ 1,742,127
456-9082-536.13-05	SAL & WAGES-LONGEVITY	39,775	34,594	31,000	36,000
456-9082-536.14-01	SAL & WAGES-OVERTIME	191,491	261,216	145,000	200,000
456-9082-536.21-01	CONTRIB-SS TAX(EMPLOYER)	106,048	107,052	114,926	122,644
456-9082-536.21-02	CONTRIB-MED TAX(EMPLOYER)	24,802	25,036	26,878	28,683
456-9082-536.22-01	FRS CONTRIB-EMPLOYER	163,269	171,292	173,485	222,010
456-9082-536.22-05	PENSION EXPENSE - FRS	106,752	237,083	-	-
456-9082-536.23-01	HEALTH & LIFE INS	488,444	472,006	609,983	573,271
	REQUESTED APPROPRIATION	\$ 2,714,686	\$ 2,853,275	\$ 2,778,923	\$ 2,924,735
OPERATING EXPENSES					
456-9082-536.30-31	OTHER EXPENSE/CLOTHING	\$ 14,854	\$ 14,450	\$ 23,000	\$ 20,000
456-9082-536.31-02	MEDICAL	1,705	-	-	-
456-9082-536.31-09	PROFL SVCS - OTHER	14,594	16,262	50,000	25,000
456-9082-536.34-16	CONTRACTUAL SVCS-OTHER	-	-	-	-
456-9082-536.40-03	TRAVEL & PER DIEM	56	88	2,000	2,000
456-9082-536.43-01	UTILITY SERVICES	183,666	158,035	195,000	220,000
456-9082-536.44-03	EQUIPMENT RENTAL	-	-	15,000	15,000
456-9082-536.44-06	RENTALS & LEASES - VEHICLES	-	-	-	8,692
456-9082-536.46-04	METERS	-	1,517	55,000	55,000
456-9082-536.46-05	SEWER & MAINS	55,541	48,510	75,000	75,000
456-9082-536.46-06	REPAIR & MAINTENANCE SVCS	-	-	75,000	5,000
456-9082-536.46-07	REP & MAINT-OTHER EQUIP	20,488	18,663	20,000	20,000
456-9082-536.46-08	REP & MAINT-VEHICLES	78,891	67,541	55,000	67,500
456-9082-536.46-09	FIRE HYDRANTS	15,984	29,267	35,000	35,000
456-9082-536.46-10	LIFT STATIONS	69,568	92,429	100,000	100,000
456-9082-536.46-11	WATER MAINS	32,307	32,924	55,000	55,000
456-9082-536.46-12	SERVICE LINES	3,137	4,206	15,000	15,000
456-9082-536.46-16	MAJOR MACHINES & EQUIP	23,268	9,215	25,000	15,000
456-9082-536.46-17	MAINTENANCE - COMPUTER SYSTEM	-	2,347	20,000	10,000
456-9082-536.46-21	GROUND STORAGE-CORAL GATE	-	1,889	2,000	2,000
456-9082-536.46-28	ELECTRICAL EQUIPMENT	-	-	3,000	3,000
456-9082-536.52-01	CHEMICALS-DEGREASER	13,930	7,960	24,000	15,000
456-9082-536.52-02	GAS, OIL & COOLANT	46,404	44,444	60,000	50,000
456-9082-536.52-15	OPERATING SUPPLIES-OTHER	14,444	29,090	30,000	30,000
456-9082-536.54-01	SUBSCRIPTION & MEMBERSHIP	900	1,418	1,500	1,500
456-9082-536.54-05	EDUCATION & TRAINING	5,512	7,637	10,000	10,000
	REQUESTED APPROPRIATION	\$ 595,249	\$ 587,892	\$ 945,500	\$ 854,692
CAPITAL EXPENSES					
456-9082-536.63-13	MAJOR REPAIRS TO WTR SYS	\$ 108,195	\$ 31,654	\$ 150,000	\$ 150,000
456-9082-536.63-14	MAJOR REPAIRS TO SEWR SYS	50,432	35,710	200,000	200,000
	REQUESTED APPROPRIATION	\$ 158,627	\$ 67,364	\$ 350,000	\$ 350,000
TRANSMISSION, DISTRIBUTION AND COLLECTION DIVISION	TOTAL REQUESTED APPROPRIATIONS	\$ 3,468,562	\$ 3,508,531	\$ 4,074,423	\$ 4,129,427

ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)

**DEBT SERVICE DIVISION
COST CENTER (9084)**

PROGRAM DESCRIPTION

The Debt Service Division accounts for the principal and interest payments for the 2007 Water and Sewer Refunding Revenue Bonds. The bonds were issued to advance refund 1999 bonds and provide resources to purchase United States Treasury obligations that were placed in an irrevocable trust for the purpose of generating resources for all future debt payments of the Water and Sewer Bonds, Series 1999. The bonds mature on October 1, 2020.

BUDGET EXPENDITURES/EXPENSES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Debt Service	\$ 166,592	\$ 125,392	\$ 1,160,100	\$ -	\$ (1,160,100)	-100.00%
TOTAL	\$ 166,592	\$ 125,392	\$ 1,160,100	\$ -	\$ (1,160,100)	-100.00%

WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
DEBT SERVICE DIVISION					
REQUESTED APPROPRIATION					
DEBT SERVICE					
456-9084-517.71-22	2007 W&S REF REV BONDS	\$ -	\$ -	\$ 1,115,000	\$ -
456-9084-517.72-42	INT-2007 W&S REF REV BONDS	128,600	87,400	44,600	-
456-9084-517.73-35	PAYING AGENT FEE	350	350	500	-
	REQUESTED APPROPRIATION	\$ 128,950	\$ 87,750	\$ 1,160,100	\$ -
AMORTIZATION					
456-9084-517.90-89	AMORT-2007 FIN COSTS	\$ 37,642	\$ 37,642	\$ -	\$ -
	REQUESTED APPROPRIATION	\$ 37,642	\$ 37,642	\$ -	\$ -
DEBT SERVICE DIVISION	TOTAL REQUESTED APPROPRIATIONS	\$ 166,592	\$ 125,392	\$ 1,160,100	\$ -

ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)

**NON-DEPARTMENTAL DIVISION
COST CENTER (9086)**

PROGRAM DESCRIPTION

The DEES Non-departmental Division accounts for Water/Wastewater appropriations that are not department specific. Some of these appropriations include, accrued leave payouts, unemployment payments and Other Post-Employment Benefits (OPEB). Transfers, allocations to other funds, and contingency are also accounted for in this Division.

BUDGET EXPENDITURES/EXPENSES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Personal Services	\$ (4,527,303)	\$ 246,295	\$ 419,036	\$ 585,400	\$ 166,364	39.70%
Operating Expenses	1,804,780	2,226,152	2,097,670	1,781,957	(315,713)	-15.05%
Transfers	8,815,350	8,857,076	15,905,355	15,943,462	38,107	0.24%
Contingency	-	-	310,000	600,000	290,000	93.55%
TOTAL	\$ 6,092,827	\$ 11,329,523	\$ 18,732,061	\$ 18,910,819	\$ 178,758	0.95%

WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
NON-DEPARTMENTAL DIVISION					
REQUESTED APPROPRIATION					
PERSONAL SERVICES					
456-9086-536.12-01	SAL & WAGES-REGULAR	\$ (103,716)	\$ 34,486	\$ -	\$ -
456-9086-536.12-18	ACCRUED LEAVE PAYOUTS	273,724	128,739	50,000	200,000
456-9086-536.21-01	CONTRIB-SS TAX(EMPLOYER)	(6,430)	2,138	-	-
456-9086-536.21-02	CONTRIB-MED TAX(EMPLOYER)	(1,504)	500	-	-
456-9086-536.22-01	FRS CONTRIB-EMPLOYER	(8,567)	2,921	-	-
456-9086-536.22-03	CONTRIBUTION - HEALTH TRUST	12,015	4,576	4,576	4,900
456-9086-536.22-04	FRINGE -LUMP SUM PAY	32,145	16,370	4,460	20,500
456-9086-536.22-05	PENSION EXPENSE - FRS	(5,573)	3,985	-	-
456-9086-536.25-01	UNEMPLOY COMP-PAYMENTS	-	1,068	10,000	10,000
456-9086-536.26-10	POSTEMPLOYMT BENEFIT-OPEB	(4,719,397)	51,512	350,000	350,000
	REQUESTED APPROPRIATION	\$ (4,527,303)	\$ 246,295	\$ 419,036	\$ 585,400
OPERATING EXPENSES					
456-9086-536.31-09	PROFL SVCS - OTHER (SOFTWARE)	\$ 10,633	\$ 10,633	\$ 100,000	\$ 20,000
456-9086-536.31-25	GENERAL (ALLOCATION OF COST)	926,536	1,346,528	1,383,270	1,287,957
456-9086-536.31-64	PROF SVCS- ARBITRAGE CALC	-	-	4,000	4,000
456-9086-536.39-03	OPER EXP-BANK FEES	17,611	18,991	10,400	20,000
456-9086-536.45-27	INSURANCE CHARGES	850,000	850,000	600,000	450,000
	REQUESTED APPROPRIATION	\$ 1,804,780	\$ 2,226,152	\$ 2,097,670	\$ 1,781,957
TRANSFERS & CONTINGENCY					
456-9086-581.91-39	TO R&R FUND	\$ 7,000,000	\$ 7,005,419	\$ 14,000,000	\$ 14,000,000
456-9086-581.91-77	TO GENERAL FUND - ROI	1,815,350	1,851,657	1,905,355	1,943,462
456-9086-590.91-02	CONTINGENCY	-	-	310,000	600,000
	REQUESTED APPROPRIATION	\$ 8,815,350	\$ 8,857,076	\$ 16,215,355	\$ 16,543,462
NON-DEPARTMENTAL					
DIVISION	TOTAL REQUESTED APPROPRIATIONS	\$ 6,092,827	\$ 11,329,523	\$ 18,732,061	\$ 18,910,819

ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)

UTILITY BILLING DIVISION

COST CENTER (9089)

PROGRAM DESCRIPTION

The Utility Billing Division provides accurate and timely billing for water/wastewater, stormwater, garbage, and recycling customers; processes payments; and provides customer service in a professional and courteous manner. Duties of the Division include providing a customer call center, opening/closing accounts, billing, collections, meter reading, and other field functions related to water meter disconnections and restorations.

PROGRAM GOALS & OBJECTIVES

In support of Goal 4, High Performing City Team Producing Results for the Margate Community, the Utility Billing Division continues to improve the customer service experience for residents and businesses. Also, the Utility Billing Division provides customers various convenient methods of payment: in-person payments, mail payments to a processing center, automatic payments by checking or savings account, on-line credit card payments and cash payments at any Amscot 24/7. In addition to these payment methods, the Division also has a drop box available to residents for after-hours bill payments.

BUDGET EXPENDITURES/EXPENSES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Personal Services	\$ 524,210	\$ 552,869	\$ 554,930	\$ 559,923	\$ 4,993	0.90%
Operating Expenses	577,779	593,769	670,300	694,112	23,812	3.55%
Capital	-	-	20,000	-	(20,000)	-100.00%
TOTAL	\$ 1,101,989	\$ 1,146,638	\$ 1,245,230	\$ 1,254,035	\$ 8,805	0.71%

PERFORMANCE MEASURES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Target	FY 2021 Target	% Change
Number of electronic payments received, such as monthly automatic funds transfer, checkfree, and credit cards	104,269	115,867	100,000	120,000	20%
Maximum percentage of in-person payments received	15%	13%	<16%	<16%	0%
Minimum percentage of utility accounts receiving electronic bills	11%	13%	10%	13%	30%

WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
UTILITY BILLING DIVISION					
REQUESTED APPROPRIATION					
PERSONAL SERVICES					
456-9089-536.12-01	SAL & WAGES-REGULAR	\$ 356,104	\$ 353,704	\$ 370,175	\$ 369,224
456-9089-536.13-05	SAL & WAGES-LONGEVITY	8,000	10,000	11,000	9,000
456-9089-536.14-01	SAL & WAGES-OVERTIME	-	3,333	1,000	1,500
456-9089-536.15-09	SAL & WAGES-PHONE ALLOW	-	966	960	960
456-9089-536.21-01	CONTRIB-SS TAX(EMPLOYER)	21,120	21,271	23,754	23,602
456-9089-536.21-02	CONTRIB-MED TAX(EMPLOYER)	4,939	4,975	5,555	5,520
456-9089-536.22-01	FRS CONTRIB-EMPLOYER	29,115	30,525	32,370	38,922
456-9089-536.22-05	PENSION EXPENSE - FRS	18,864	41,838	-	-
456-9089-536.23-01	HEALTH & LIFE INS	86,068	86,257	110,116	111,195
	REQUESTED APPROPRIATION	\$ 524,210	\$ 552,869	\$ 554,930	\$ 559,923
OPERATING EXPENSES					
456-9089-536.30-01	OPERATING EXPENSE	\$ -	\$ 2,797	\$ 4,200	\$ 6,020
456-9089-536.30-30	AMSCOT PAYMENTS	-	-	5,000	-
456-9089-536.30-31	OTHER EXPENSE/CLOTHING	100	100	300	300
456-9089-536.30-92	CREDIT CARD PYMT CHARGES	144,756	156,525	161,100	195,100
456-9089-536.31-02	PROFL SVCS-MEDICAL	200	130	900	600
456-9089-536.31-09	PROFL SVCS-OTHER	-	9,450	-	-
456-9089-536.34-16	CONTRACTUAL SERVICES/OTHER	257,217	251,167	287,000	269,500
456-9089-536.34-59	CONTRACTUAL SVCS/UTILITY BILLING	57,039	55,918	63,000	65,000
456-9089-536.40-03	TRAVEL & PER DIEM	-	-	1,500	1,500
456-9089-536.42-06	POSTAGE	71,757	73,196	85,000	80,000
456-9089-536.44-01	RENTALS & LEASES	1,988	2,189	2,750	2,750
456-9089-536.44-06	RENTALS & LEASES - VEHICLES	-	-	-	8,692
456-9089-536.46-03	MAINT-OFFICE EQUIPMENT	-	-	2,000	-
456-9089-536.46-06	REPAIR & MAINTENANCE SVCS	24,698	23,159	30,000	35,600
456-9089-536.46-07	MAINTENANCE - OTHER EQUIPMENT	8,726	9,344	10,900	11,900
456-9089-536.46-08	MAINTENANCE - VEHICLES	1,452	893	2,500	3,500
456-9089-536.49-01	FILING/RECORDING FEE	1,510	1,000	2,000	1,500
456-9089-536.52-02	GAS, OIL & COOLANT	1,289	1,245	1,500	1,500
456-9089-536.52-15	OPERATING SUPPLIES-OTHER	7,047	6,350	9,500	9,500
456-9089-536.54-01	SUBSCRIPTION & MEMBERSHIP	-	-	150	150
456-9089-536.54-05	EDUCATION & TRAINING	-	306	1,000	1,000
	REQUESTED APPROPRIATION	\$ 577,779	\$ 593,769	\$ 670,300	\$ 694,112
CAPITAL EXPENSES					
456-9089-536.62-04	RENOVATION & CONSTRUCTION	\$ -	\$ -	\$ 20,000	\$ -
	REQUESTED APPROPRIATION	\$ -	\$ -	\$ 20,000	\$ -
UTILITY BILLING DIVISION	TOTAL REQUESTED APPROPRIATIONS	\$ 1,101,989	\$ 1,146,638	\$ 1,245,230	\$ 1,254,035

ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)

**ADMINISTRATION/ENGINEERING DIVISION
COST CENTER (9090)**

PROGRAM DESCRIPTION

The Administration/Engineering Division is responsible for providing various utility support activities including planning, budgeting, personnel support, and procurement of equipment, materials, and operating supplies. The Division also assists with special public outreach and education projects for the water/wastewater utility system. The Division is responsible for managing the utility capital improvement program, National Pollutant Discharge Elimination System (NPDES) program, Community Rating System (CRS) program, City's Geographic Information System (GIS), waste and recycling programs, and overall City sustainability efforts. In addition, the Division is responsible for performing public and private development plan review, engineering inspections, utility locates, and overseeing all other municipal engineering related tasks.

PROGRAM GOALS & OBJECTIVES

In support of Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community, the Administration/Engineering Division evaluates and enhances the methods of communicating with residents and businesses to provide public outreach on various utility and engineering projects. In addition, the Division provides oversight of engineering of capital projects and water/wastewater to ensure the health and safety of Margate residents and businesses.

BUDGET EXPENDITURES/EXPENSES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Personal Services	\$ 1,666,888	\$ 1,675,294	\$ 2,138,289	\$ 2,372,999	\$ 234,710	10.98%
Operating Expenses	274,076	234,586	622,960	568,153	(54,807)	-8.80%
Capital	-	-	125,000	50,000	(75,000)	-60.00%
TOTAL	\$ 1,940,964	\$ 1,909,880	\$ 2,886,249	\$ 2,991,152	\$ 104,903	3.63%

ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)

ADMINISTRATION/ENGINEERING DIVISION
COST CENTER (9090)

PERFORMANCE MEASURES					
	FY 2018 Actual	FY 2019 Actual	FY 2020 Target	FY 2021 Target	% Change
Percentage of Development Review Committee packages reviewed within fifteen (15) business days	100%	100%	100%	100%	0%
Percentage of utility locates completed within two (2) business days	95%	98%	95%	95%	0%
Percentage of solid waste, excluding yard waste and bulk waste, recycled city-wide (by weight)	14%	14%	15%	15%	0%
Cost control for utility capital improvement program design (dollar amount of change orders issued divided by dollar amount of contract/task order awards)	1%	0%	3%	3%	0%
Cost control for utility capital improvement program construction (dollar amount of change orders issued divided by dollar amount of contract awards)	0%	0%	3%	3%	0%
Percentage of public records requests responded to and/or completed within 48 hours of receipt by DEES	100%	100%	90%	90%	0%

WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
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ADMINISTRATION/ENGINEERING DIVISION

REQUESTED APPROPRIATION

PERSONAL SERVICES

456-9090-536.12-01	SAL & WAGES-REGULAR ¹	\$ 1,140,553	\$ 1,092,931	\$ 1,499,158	\$ 1,656,304
456-9090-536.13-05	SAL & WAGES-LONGEVITY	14,000	14,000	14,000	18,000
456-9090-536.14-01	SAL & WAGES-OVERTIME	3,892	1,410	10,000	10,000
456-9090-536.15-07	SAL&WAGES-VEHICLE ALLOWANCE	-	1,711	3,600	3,600
456-9090-536.15-08	SAL&WAGES-VEHICLE BENEFIT	1,638	-	-	-
456-9090-536.15-09	SAL & WAGES-PHONE ALLOW	1,029	506	960	960
456-9090-536.21-01	CONTRIB-SS TAX(EMPLOYER)	66,064	63,945	94,376	102,909
456-9090-536.21-02	CONTRIB-MED TAX(EMPLOYER)	15,785	14,955	22,130	24,489
456-9090-536.22-01	FRS CONTRIB-EMPLOYER	107,113	104,438	152,207	201,405
456-9090-536.22-05	PENSION EXPENSE - FRS	69,883	144,441	-	-
456-9090-536.23-01	HEALTH & LIFE INS	246,931	236,957	341,858	355,332
	REQUESTED APPROPRIATION	\$ 1,666,888	\$ 1,675,294	\$ 2,138,289	\$ 2,372,999

OPERATING EXPENSES

456-9090-536.31-02	MEDICAL	\$ 1,430	\$ 4,680	\$ 16,500	\$ 10,000
456-9090-536.31-04	PROFL SVCS - ENGINEERING	78,469	13,260	100,000	40,000
456-9090-536.31-09	PROFL SVCS - OTHER	-	6,825	195,000	195,000
456-9090-536.34-02	CUSTODIAL	8,849	10,606	12,500	12,500
456-9090-536.34-16	CONTRACTUAL SVCS-OTHER	7,810	10,352	20,000	20,000
456-9090-536.40-03	TRAVEL & PER DIEM	1,187	2,074	2,500	2,500
456-9090-536.41-01	COMMUNICATIONS SVCS	31,822	34,627	28,360	35,000
456-9090-536.41-06	POSTAGE & PRINTING	36	-	-	-
456-9090-536.42-06	POSTAGE	4,094	4,255	6,450	6,450
456-9090-536.43-01	UTILITY SERVICES	32,889	34,415	27,600	35,000
456-9090-536.43-02	UTILITY SVCS-WATER	665	-	-	-
456-9090-536.44-01	RENTALS & LEASES	4,631	5,289	6,000	6,000
456-9090-536.44-06	RENTALS & LEASES - VEHICLES	-	-	-	20,203
456-9090-536.46-03	OFFICE EQUIPMENT	22	-	500	500
456-9090-536.46-08	REP & MAINT-VEHICLES	3,572	5,732	5,000	7,500
456-9090-536.46-19	REP & MAINT-COMPUTERS	3,086	9,566	10,000	25,000
456-9090-536.46-36	MAINTENANCE-BUILDING	6,410	8,797	10,000	10,000
456-9090-536.46-44	REP & MAINT-SECURITY SYSTEM	105	675	10,000	10,000
456-9090-536.46-45	REP & MAINT-GIS	32,575	20,127	45,000	35,000
456-9090-536.47-02	PRINTING & BINDING	1,211	1,267	8,550	3,500
456-9090-536.52-02	GAS, OIL & COOLANT	3,061	3,245	26,000	12,000
456-9090-536.52-15	OPERATING SUPPLIES-OTHER	8,677	13,754	28,000	28,000
456-9090-536.54-01	SUBSCRIPTION & MEMBERSHIP	5,992	4,601	7,000	7,000
456-9090-536.54-05	EDUCATION & TRAINING	7,285	9,728	8,000	12,000
456-9090-536.55-08	WATER CONSERVATION PROGRAM	30,198	30,711	50,000	35,000
	REQUESTED APPROPRIATION	\$ 274,076	\$ 234,586	\$ 622,960	\$ 568,153

WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
ADMINISTRATION/ENGINEERING DIVISION					
CAPITAL EXPENSES					
456-9090-536.64-09	COMPUTER EQUIPMENT	\$ -	\$ -	\$ 75,000	\$ -
456-9090-536.64-50	SITE IMPROVEMENTS - PLANT	\$ -	\$ -	\$ 50,000	\$ 50,000
	REQUESTED APPROPRIATION	\$ -	\$ -	\$ 125,000	\$ 50,000
ADMINISTRATION/ENGINEERING					
DIVISION	TOTAL REQUESTED APPROPRIATION	\$ 1,940,964	\$ 1,909,880	\$ 2,886,249	\$ 2,991,152
WATER/WASTEWATER OPERATIONS					
AND MAINTENANCE FUND	TOTAL REQUESTED APPROPRIATIONS	\$ 18,757,135	\$ 24,193,963	\$ 35,796,477	\$ 34,856,496

¹ SENIOR MANAGEMENT SALARY OF \$166,749 IS INCLUDED IN SALARY & WAGES REGULAR.



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**CITY OF MARGATE
WASTE WATER TREATMENT PLANT**



Water and Wastewater Connection Fees Fund

WATER/WASTEWATER CONNECTION FEES FUND

FUND 458

PROGRAM DESCRIPTION

The Water/Wastewater Connection Fees Fund accounts for capital expenses of the Water/Wastewater system related to expansion of plants and/or line capacity. The revenues are collected for either water or wastewater connection fees and may only be utilized in their respective areas.

REVENUES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Water/Wastewater Connection Fees Fund	\$ 639,259	\$ 287,528	\$ 502,000	\$ 503,000	\$ 1,000	0.20%
TOTAL	\$ 639,259	\$ 287,528	\$ 502,000	\$ 503,000	\$ 1,000	0.20%

BUDGET EXPENDITURES/EXPENSES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Operating Expenses	\$ 1,691	\$ 2,642	\$ 2,000	\$ 3,000	\$ 1,000	50.00%
Capital	130,256	10,743	500,000	500,000	-	0.00%
TOTAL	\$ 131,947	\$ 13,385	\$ 502,000	\$ 503,000	\$ 1,000	0.20%

WATER/WASTEWATER CONNECTION FEES FUND

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
ESTIMATED REVENUES					
458-0000-324.21-10	CONN FEE-WATER RESIDENTIAL	\$ 149,236	\$ 59,414	\$ 30,000	\$ 30,000
458-0000-324.21-20	CONN FEE-WASTEWATER RESIDENTIAL	111,744	58,061	120,000	80,000
458-0000-324.22-10	CONN FEE-WATER COMMERCIAL	196,126	55,447	150,000	80,000
458-0000-324.22-20	CONN FEE-WASTEWATER COMMERCIAL	169,901	54,211	100,000	80,000
458-0000-361.10-01	INTEREST INCOME	21,945	41,003	5,000	5,000
458-0000-361.20-18	GAIN/LOSS OF INVESTMENT	(9,693)	19,392	-	-
458-0000-389.10-01	TRANSFER - FUND BALANCE	-	-	97,000	228,000
TOTAL ESTIMATED REVENUES		\$ 639,259	\$ 287,528	\$ 502,000	\$ 503,000

REQUESTED APPROPRIATION

WATER

CAPITAL EXPENSES

458-6004-533.65-81	WATER LINE REPLACEMENT - CONSTR.	\$ 130,256	\$ 10,743	\$ 500,000	\$ 500,000
REQUESTED APPROPRIATION					

WATER/WASTEWATER

OPERATING EXPENSES

458-9090-536.39-03	OPER EXP-BANK FEES	\$ 1,691	\$ 2,642	\$ 2,000	\$ 3,000
REQUESTED APPROPRIATION					
TOTAL REQUESTED APPROPRIATIONS					



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Water and Wastewater Renewal and Replacement Fund



WATER/WASTEWATER RENEWAL AND REPLACEMENT FUND

FUND 461

PROGRAM DESCRIPTION

The Water/Wastewater Renewal and Replacement Fund accounts for the capital expenses of the utility system.

REVENUES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Water/Wastewater Renewal And Replacement Fund	\$ 7,311,646	\$ 8,187,032	\$ 24,085,500	\$ 26,699,500	\$ 2,614,000	10.85%
TOTAL	\$ 7,311,646	\$ 8,187,032	\$ 24,085,500	\$ 26,699,500	\$ 2,614,000	10.85%

BUDGET EXPENDITURES/EXPENSES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Operating Expenses	\$ 3,006,624	\$ 3,257,924	\$ 3,000	\$ 3,000	\$ -	0.00%
Capital	275,422	591,547	23,882,500	26,496,500	2,614,000	10.95%
Contingency	-	-	200,000	200,000	-	0.00%
TOTAL	\$ 3,282,046	\$ 3,849,471	\$ 24,085,500	\$ 26,699,500	\$ 2,614,000	10.85%

WATER/WASTEWATER RENEWAL AND REPLACEMENT FUND

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
ESTIMATED REVENUES					
461-0000-334.35-01	SEWER PIPING REHAB GRANT	\$ -	\$ 462,870	\$ -	\$ -
461-0000-343.36-04	WATER METER	12,051	29,100	10,000	10,000
461-0000-361.10-01	INTEREST INCOME	138,890	232,330	-	-
461-0000-361.10-06	INTEREST INCOME-R & R	49,470	86,710	15,000	15,000
461-0000-361.20-18	GAIN/LOSS ON INVESTMENT	(34,338)	97,560	-	-
461-0000-364.41-02	DISPOSAL OF FIXED ASSET	3,500	16,313	-	-
461-0000-369.30-01	REFUND PRIOR YEAR EXPEND	-	97,280	-	-
461-0000-369.90-05	INVENTORY ADJUSTMENT	56,531	96,810	-	-
461-0000-381.10-03	UTILITY O&M FUND	7,000,000	7,005,419	14,000,000	14,000,000
461-0000-389.10-06	TRANSFER - FUND BALANCE	-	-	10,060,500	12,674,500
461-0000-389.80-01	CONTRIB FROM DEVELOPER	85,542	62,640	-	-
TOTAL ESTIMATED REVENUES		\$ 7,311,646	\$ 8,187,032	\$ 24,085,500	\$ 26,699,500

REQUESTED APPROPRIATION
OPERATING EXPENSES

461-9090-536.39-03	OPER EXP - BANK FEES	\$ 5,839	\$ 4,724	\$ 3,000	\$ 3,000
461-9090-536.59-01	DEPRECIATION EXPENSE	3,000,785	3,253,200	-	-
REQUESTED APPROPRIATION		\$ 3,006,624	\$ 3,257,924	\$ 3,000	\$ 3,000

CAPITAL EXPENSES

461-6003-536.65-81	SEWER LINE REPLACEMENT - CONSTR.	\$ -	\$ -	\$ -	\$ 125,000
461-6004-536.65-80	WATER LINE REPLACEMENT - DESIGN	-	-	305,000	120,000
461-6004-536.65-81	WATER LINE REPLACEMENT - CONSTR.	-	-	1,565,000	1,250,000
461-6004-536.65-82	WATER LINE REPLACEMENT - OT PROJ COSTS	-	82	80,000	80,000
461-6006-536.65-82	ACQUISITION OF VEHICLES - OT PROJ COSTS	-	-	300,000	755,000
461-6007-536.65-82	COMPUTER EQUIPMENT - OT PROJ COSTS	-	-	-	30,000
461-6008-536.65-82	WATER & WW EQUIPMENT - OT PROJ COSTS	-	46,617	637,657	551,500
461-6009-536.65-81	INSTALL WTR METERS/CONNEX - CONSTR.	138,025	416,259	741,843	-
461-6009-536.65-82	INSTALL WTR METERS/CONNEX - OTH PROJ	-	-	-	1,000,000
461-6010-536.65-80	LIFT STATION RENOV - DESIGN	-	-	50,000	75,000
461-6010-536.65-81	LIFT STATION RENOV - CONSTRUCTION	-	-	593,000	1,250,000
461-6010-536.65-82	LIFT STATION RENOV - OTHER PROJ COSTS	-	-	100,000	200,000
461-6011-536.65-81	ELECTRONIC METER READING - CONSTR.	55,649	122,974	600,000	600,000
461-6013-536.65-81	REHABILIT RAW WTR WELLS - CONSTR.	-	-	79,600	105,000
461-6014-536.65-81	UPGRADE TELEMETRY SYSTEM - CONSTR.	-	-	-	50,000
461-6015-536.65-81	INFILTRA AND INFLOW REHAB - CONSTR.	-	-	550,000	500,000
461-6019-536.65-81	REHAB GENERATOR SYSTEMS - CONSTR.	-	-	120,000	120,000
461-6023-536.65-81	WM/FM CONTROL IMPROVMNTS - CONSTR.	-	-	150,000	225,000
461-6026-536.65-81	REHAB ADMIN BLDG - CONSTRUCTION	-	-	385,400	550,000
461-6027-536.65-80	REHAB AERIAL CROSS - DESIGN	-	-	-	50,000
461-6027-536.65-81	REHAB AERIAL CROSS - CONSTRUCTION	-	-	5,000	250,000
461-6028-536.65-81	FORCE MAIN - CONSTRUCTION	84	-	155,000	-
461-6028-536.65-82	FORCE MAIN - OTHER PROJECT COSTS	3,500	-	40,000	-
461-6034-536.65-80	EMERGENCY INTERCONNECT- DESIGN	-	-	-	50,000
461-6034-536.65-81	EMERGENCY INTERCONNECT - CONSTR.	-	-	-	150,000
461-6035-536.65-80	E. WWTP FR ACTIVE TO IFAS - DESIGN	-	-	1,300,000	600,000
461-6035-536.65-81	E. WWTP FR ACTIVE TO IFAS - CONSTR.	-	-	12,000,000	12,000,000
461-6035-536.65-82	E. WWTP FR ACTIVE TO IFAS - OTH. PROJ.	-	-	100,000	300,000
461-6036-536.65-81	WTP ACCELERATORS - REPAIR - CONSTR.	-	-	450,000	450,000

WATER/WASTEWATER RENEWAL AND REPLACEMENT FUND

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
461-6037-536.65-81	MECH. INTEGRITY TEST - CONSTRUCT.	78,164	-	-	-
461-6038-536.65-81	REHAB BACKWASH HOLD. TANK - CONSTR.	-	-	200,000	200,000
461-6039-536.65-81	REHAB WTP FILTERS - CONSTR.	-	-	400,000	400,000
461-6041-536.65-80	SCADA SYSTEM UPGRADES - DESIGN	-	20,450	150,000	150,000
461-6041-536.65-81	SCADA SYSTEM UPGRADES - CONSTR.	-	(20,450)	450,000	500,000
461-6042-536.65-82	SECURITY SYS. UPGRADES - OTHER PROJ.	-	-	-	100,000
461-6044-536.65-80	WEST WWTP COAGULANT FEED - DESIGN	-	-	80,000	80,000
461-6044-536.65-81	WEST WWTP COAGULANT FEED - CONSTR.	-	-	450,000	450,000
461-6045-536.65-81	REHAB SLUDGE DEWATERING BELT PRESS - C	-	-	210,000	200,000
461-6045-536.65-82	REHAB SLUDGE DEWATERING BELT PRESS - O	-	-	10,000	10,000
461-6046-536.65-80	WEST WWTP IFAS - DESIGN	-	-	800,000	800,000
461-6047-536.65-80	WWTP DEEP INJECTION WELL - DESIGN	-	-	100,000	100,000
461-6047-536.65-82	WWTP DEEP INJECTION WELL - OTH PROJ.	-	-	-	1,045,000
461-6048-536.65-81	WWTP PERMIT RENEWAL - CONSTRUCTION	-	-	200,000	-
461-6048-536.65-82	WWTP PERMIT RENEWAL - OTH PROJ COSTS	-	-	-	200,000
461-6049-536.65-81	DEES ADMIN. BLDG. ROOF REPL. - CONSTR.	-	-	525,000	525,000
461-9090-536.63-10	ENGINEERING	-	5,615	-	-
461-9090-536.65-90	CIP PROJECTS	-	-	-	300,000
REQUESTED APPROPRIATION		\$ 275,422	\$ 591,547	\$ 23,882,500	\$ 26,496,500

TRANSFERS & CONTINGENCY

461-9090-590.91-02	CONTINGENCY	\$ -	\$ -	\$ 200,000	\$ 200,000
	REQUESTED APPROPRIATION	\$ -	\$ -	\$ 200,000	\$ 200,000
	TOTAL REQUESTED APPROPRIATIONS	\$ 3,282,046	\$ 3,849,471	\$ 24,085,500	\$ 26,699,500



Insurance Fund

INSURANCE FUND

FUND 501

PROGRAM DESCRIPTION

The Insurance Fund accounts for the financing of general insurance and workers' compensation provided to other departments of the City on a cost reimbursement basis.

PROGRAM REVENUES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Insurance Fund	\$ 4,051,825	\$ 4,128,493	\$ 4,126,100	\$ 4,105,100	\$ (21,000)	-0.51%
TOTAL	\$ 4,051,825	\$ 4,128,493	\$ 4,126,100	\$ 4,105,100	\$ (21,000)	-0.51%

BUDGET EXPENDITURES/EXPENSES

	FY 2018 Actual	FY 2019 Actual	FY 2020 Amended	FY 2021 Budget	\$ Change	% Change
Personal Services	\$ 547,071	\$ 1,072,604	\$ 2,750,000	\$ 2,750,000	\$ -	0.00%
Operating Expenses	1,296,550	1,052,334	1,376,100	1,355,100	(21,000)	-1.53%
TOTAL	\$ 1,843,621	\$ 2,124,938	\$ 4,126,100	\$ 4,105,100	\$ (21,000)	-0.51%

INSURANCE FUND

		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 AMENDED	FY 2021 BUDGET
ESTIMATED REVENUES					
501-0000-341.23-32	CHARGES TO CITY DEPTS	\$ 3,908,100	\$ 3,885,000	\$ 2,810,000	\$ 2,107,500
501-0000-341.24-27	OTHER	13,804	29,620	30,000	30,000
501-0000-341.24-28	AUTO	54,871	14,420	-	-
501-0000-361.10-01	INTEREST INCOME	77,318	152,949	5,000	5,000
501-0000-361.20-18	GAIN/LOSS ON INVESTMENT	(4,628)	45,741	-	-
501-0000-364.42-03	INSURANCE REIMBURSEMENT	-	763	-	-
501-0000-369.30-01	REFUND PRIOR YEAR EXPEND	2,360	-	-	-
501-0000-389.10-01	TRANS FROM FUND BALANCE	-	-	1,281,100	1,962,600
TOTAL ESTIMATED REVENUES		4,051,825	\$ 4,128,493	\$ 4,126,100	\$ 4,105,100
REQUESTED APPROPRIATION					
PERSONAL SERVICES					
501-0810-590.24-01	WORKERS COMP PROGRAM	\$ 547,071	\$ 1,072,604	\$ 2,750,000	\$ 2,750,000
	REQUESTED APPROPRIATION	547,071	\$ 1,072,604	\$ 2,750,000	\$ 2,750,000
OPERATING EXPENSES					
501-0810-590.31-09	PROFL SVCS-OTHER	\$ -	\$ -	\$ 7,500	\$ 7,500
501-0810-590.31-20	PROF SV-SI STATE ASSESMNT	32,444	25,651	41,000	20,000
501-0810-590.31-21	PROFL SVC-LEGAL (SPECIAL COUNCIL)	-	33,955	-	-
501-0810-590.34-04	MANAGED CARE (CORVEL/BROADSPIRE)	109,218	64,198	110,000	110,000
501-0810-590.39-03	OPER EXP - BANK FEES	2,868	2,928	1,000	1,000
501-0810-590.45-02	INSURANCE-PROPERTY	204,812	181,429	225,000	225,000
501-0810-590.45-03	INSURANCE-AUTOMOBILE	64,678	18,971	125,000	125,000
501-0810-590.45-05	POLICE PROFESSIONAL LIABILITY	6,188	-	-	-
501-0810-590.45-07	POLICE/FIRE SPEC DEATH BENEFITS	6,646	7,063	7,500	7,500
501-0810-590.45-08	GEN LIAB (SELF-FUNDED)	238,876	66,995	200,000	200,000
501-0810-590.45-15	INSURANCE-BONDS	300	400	600	600
501-0810-590.45-16	INSUR-BOILER & MACHINERY	12,750	13,260	14,300	14,300
501-0810-590.45-20	INSUR-UNDERGROUND TANKS	3,966	4,509	4,200	4,200
501-0810-590.45-24	INSURANCE-DISABILITY	58,222	69,291	65,000	65,000
501-0810-590.45-28	INSURANCE - LIABILITY	348,797	352,588	350,000	350,000
501-0810-590.45-29	INSURANCE - EXCESS	206,785	211,096	225,000	225,000
	REQUESTED APPROPRIATION	\$ 1,296,550	\$ 1,052,334	\$ 1,376,100	\$ 1,355,100
TOTAL REQUESTED APPROPRIATIONS		\$ 1,843,621	\$ 2,124,938	\$ 4,126,100	\$ 4,105,100

CAPITAL OUTLAY SUMMARY

DEPARTMENT	FY 2021 BUDGET	DESCRIPTION
GENERAL FUND		
Non-Departmental (0710)	300,000	Dispatch - Fiber install
Police (1810)	18,500	Security Key Card Access and Cameras (\$18.5K)
Fire (2010)	1,900,000	Vehicles: Rescue vehicle (1) (\$375 K), Quint (\$1,125K), and Other equipment (\$400K)
Information Technology (3410)	32,000	Police server/Vmware (\$18K), I-Series malware (\$14K)
Public Works:		
Administration (4545)	22,000	Telephone system (\$22K)
Garage (4551)	8,000	Refrigerant freon recovery system (\$8K)
Public Works Total	30,000	
Parks and Recreation:		
Administration (5555)	3,500	Tree City USA
Parks and Recreation Total	3,500	
TOTAL GENERAL FUND	2,284,000	

CAPITAL OUTLAY SUMMARY

DEPARTMENT	FY 2021 BUDGET	DESCRIPTION
OTHER FUNDS		
Roads (111)	375,000	Roads capital projects (\$375K)
Building (113)	30,000	Inspection software (\$30K)
Federal Forfeiture (117)	316,175	Vehicle: Motor unit (\$26.2K), and Other equipment (\$290K)
State Forfeiture (118)	75,000	Miscellaneous equipment
Transportation Surtax (119)	150,000	Miscellaneous projects
Public Safety Impact Fees (150)	20,000	Police equipment (\$10K), Fire equipment (\$10K)
General Capital Projects (334)	8,404,532	Building - Building Department Expansion (\$2.3M) Fire - Fire Station 58 Replacement (\$4.8M) Parks and Recreation - Winfield Park (\$120K), Coral Gate Park (\$225K) Public Works - PW Quonset Hut replacement (\$550K), F.S. 98 Generator replacement (\$65K), City Hall UPS replacement (\$85K), Portable Generators (\$83K), Neighborhood ID signs (\$25K), PW Impact Windows (\$57K) Other - Capital Projects-Other - \$100K
G.O. Bonds Proceeds 2019 (335)	2,349,819	Parks and Recreation Bond projects
Stormwater Utility (445)	460,000	Boat ramps (2) (\$30K) and Aquatech Vac-con (1) (\$430K)
Water/Wastewater Operations and Maint. (456)	400,000	Major repairs - Water (\$150K), Wastewater (\$200K), Site Improvements - Plant (\$50K)
Water/Wastewater Connection Fees (458)	500,000	Water Line Replacement
Water/Wastewater Renewal and Replacement (461)	26,696,500	Capital Improvement Program (Water/Wastewater) projects
Other Funds Total	39,777,026	
Total All City Funds	42,061,026	



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ENTERPRISE FLEET MANAGEMENT

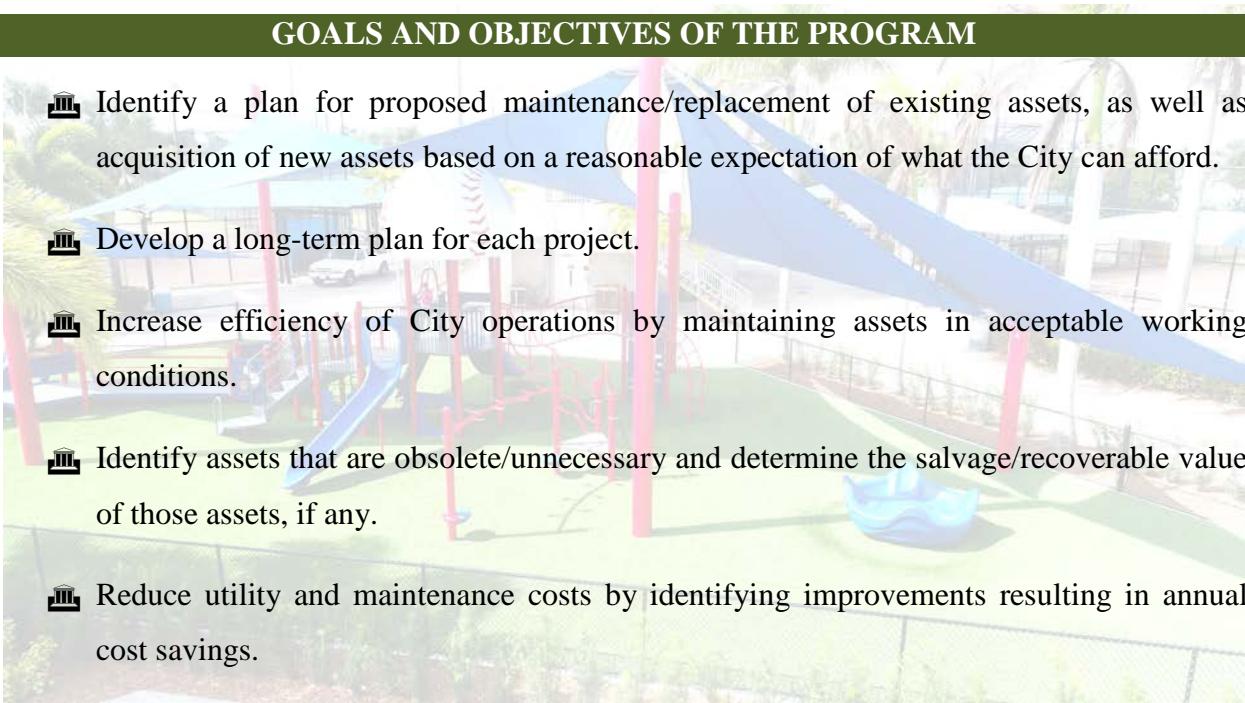
The City is in the process of entering into a Fleet Management Program with Enterprise FM Trust. The program is utilized by several surrounding cities, including, Hollywood, Coral Springs, and Pompano Beach. The City anticipates that this program will streamline fleet management, slow the increasing cost of fleet maintenance, provide optimal vehicle replacement times, and increase cost savings. The FY 2021 Fleet Management Program as budgeted is shown below.

General Fund	Number of Vehicles	FY 2021 Budget
Department/Division		
Police	25	\$ 359,797
Fire	2	26,517
Public Works/Admin.	2	19,534
Public Works/Buildings	1	9,641
Public Works/Garage	1	9,642
Parks & Recreation/Grounds	3	20,820
General Fund Total	34	\$ 445,951
Roads Fund		
Roads Fund	1	\$ 9,642
Roads Fund Total	1	\$ 9,642
Building Fund		
Building	2	17,922
Building Fund Total	2	\$ 17,922
Federal Forfeiture Fund		
Police	23	173,919
Federal Forfeiture Fund Total	23	\$ 173,919
Stormwater Fund		
Public Works/Stormwater	2	14,229
Stormwater Fund Total	2	\$ 14,229
Water/Wastewater Operations and Maintenance Fund		
DEES/Wastewater	2	17,653
DEES/Water	2	16,812
DEES/Transmission	1	8,692
DEES/Utility Billing	1	8,692
DEES/Administration	3	20,203
Water/Wastewater Operations and Maintenance Fund Total	9	\$ 72,052
Total All Funds	71	\$ 733,715

CAPITAL IMPROVEMENT PROGRAM (CIP)

The Capital Improvement Program (CIP) seeks to develop a long-range framework in which capital requirements are planned and necessary funding established based on the City's financial capabilities. The comprehensive program is prepared for the subsequent five years, one budget year plus four forecast years, and is based on the needs of the City for public improvements. The coordination of the program ensures equitable distribution of projects and capital expenses/expenditures with regard to the needs of the community, the timing of related expenses/expenditures, and the fiscal ability of the City to undertake the projects.

GOALS AND OBJECTIVES OF THE PROGRAM



- Identify a plan for proposed maintenance/replacement of existing assets, as well as acquisition of new assets based on a reasonable expectation of what the City can afford.
- Develop a long-term plan for each project.
- Increase efficiency of City operations by maintaining assets in acceptable working conditions.
- Identify assets that are obsolete/unnecessary and determine the salvage/recoverable value of those assets, if any.
- Reduce utility and maintenance costs by identifying improvements resulting in annual cost savings.
- Act as an on-going tool for tracking annual capital, updating the inventory, and re-assessing long-term plans.

ELEMENTS OF THE PROGRAM

The CIP and the funding required for these elements are incorporated into an overall financial management plan. The City annually prepares a five-year capital improvement program which identifies the source of funding for all projects in the first year, and the impact on future costs. Funding for future years is determined on a pay-as-you-go basis and funds are available for the current budget year only.

CAPITAL IMPROVEMENT PROGRAM (CONTINUED)

Capital Improvement – New construction, acquisition of assets, or one-time capital projects which have a value of \$25,000 or greater and an expected useful life of more than one year are classified as a capital improvement. Since facilities deteriorate over time due to age, there is a constant need to rebuild/replace, maintain, and operate them which impose ongoing labor and material costs. The impact of the various factors, which contribute to generating capital improvements highlight the need for sound fiscal planning in the preparation of the City's CIP. The future development, growth and general improvement of the City are directly related to an affordable and realistic CIP.

PROCEDURE

Projects included in the CIP were derived from input provided by City staff, City Commission and residents. Departments submit projects that include City's infrastructure improvement, particular programs, and services. Each department estimates project costs/operating budget impact, assigns a project manager, determines the priority level, identifies the sources of possible funding across the five fiscal years, and explains/justifies the project. After initial compilation, the projects are organized and reports are generated for discussion with the City Commission. The City Commission reviews and approves the CIP plan prior to implementation at the same time the annual budget is adopted.

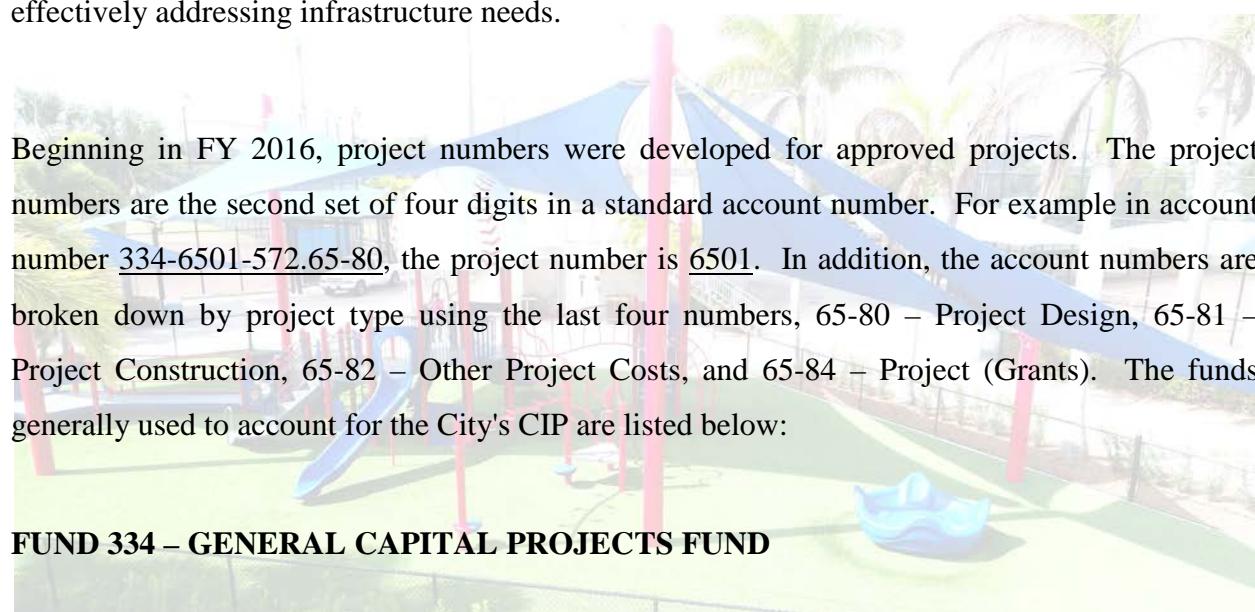
FINANCING THE CAPITAL IMPROVEMENT PROGRAM

The City finances non-enterprise projects primarily in the capital projects (General or General Obligation (G.O.) Bonds Proceeds 2019) funds. For the General Capital Projects Fund, financing may be from General Fund transfers, Recreation Trust Fund (restricted for Parks and Recreation projects) transfers, or General Capital Projects available fund balance. For the G.O. Bonds Proceeds 2019 Fund, financing is available from G.O. Bonds Proceeds 2019 Fund available fund balance. Enterprise Funds projects are funded from monies in the Water/Wastewater Renewal and Replacement Fund and the Water/Wastewater Connection Fees Fund as applicable. Federal and State Grants also play an important role in capital improvement

CAPITAL IMPROVEMENT PROGRAM (CONTINUED)

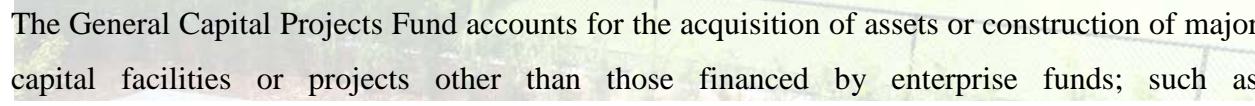
planning, and in the City's ability to plan for and finance projects. The success of the CIP depends on the close coordination of a physical and a financial plan.

The financial plan may require thorough research to determine alternative sources within a desired timetable to finance capital improvements. The administrative ability to find and use the best source, or combination of sources, from the various alternatives for financing capital improvements can maximize the program, saving the cost of inefficiencies resulting from not effectively addressing infrastructure needs.



Beginning in FY 2016, project numbers were developed for approved projects. The project numbers are the second set of four digits in a standard account number. For example in account number 334-6501-572.65-80, the project number is 6501. In addition, the account numbers are broken down by project type using the last four numbers, 65-80 – Project Design, 65-81 – Project Construction, 65-82 – Other Project Costs, and 65-84 – Project (Grants). The funds generally used to account for the City's CIP are listed below:

FUND 334 – GENERAL CAPITAL PROJECTS FUND



The General Capital Projects Fund accounts for the acquisition of assets or construction of major capital facilities or projects other than those financed by enterprise funds; such as facilities/projects improvements for General Fund funded Police, Fire Rescue, Information Technology, Public Works, and Parks and Recreation Departments. Project numbers in this fund begin with 65## (CIP Project – General City).

CAPITAL IMPROVEMENT PROGRAM (CONTINUED)

FUND 335 – GENERAL OBLIGATION BONDS PROCEEDS 2019 FUND

The Capital Projects – General Obligation Bonds Proceeds 2019 Fund accounts for the costs of acquiring, constructing, equipping, renovating, replacing, and improving parks and recreation projects. Project numbers in this fund also begin with 65## (CIP Project – General City).

FUND 458 – WATER/WASTEWATER CONNECTION FEES FUND

The Water/Wastewater Connection Fees Fund accounts for capital expenses of the Water/Wastewater system related to expansion of plants and/or line capacity. Projects funded here are required to expand/increase the life of the plants/facilities; hence, very few projects are eligible to be paid from this fund. The majority of the water/wastewater projects are funded in the Water/Wastewater Renewal and Replacement Fund as described below. Project numbers in this fund begin with 60## (CIP Project – DEES).

FUND 461 – WATER/WASTEWATER RENEWAL AND REPLACEMENT FUND

The Water/Wastewater Renewal and Replacement Fund accounts for the capital expenses of the water/wastewater system. Project numbers in this fund also begin with 60## (CIP Project – DEES).

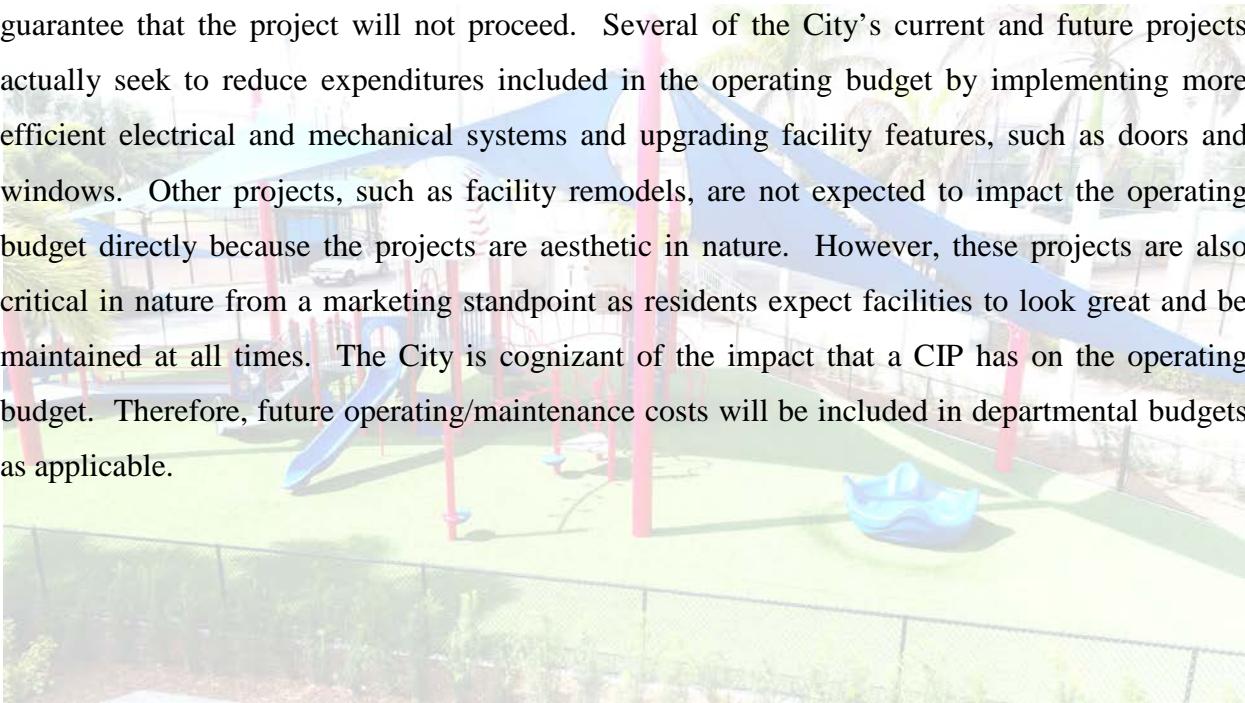
IMPACT OF CAPITAL IMPROVEMENT PROGRAM ON OPERATING BUDGET

The CIP includes projected capital acquisition expenditures/expenses related to major City assets. The CIP addresses potential capital needs while still operating within projected financial constraints. City staff makes every effort to develop reasonable, educated estimates and prioritize capital expenditure/expense needs.

CAPITAL IMPROVEMENT PROGRAM (CONTINUED)

The ability to absorb future operating costs is as important in planning a CIP as the ability to finance the actual construction. Rapidly changing technology often contributes to capital projects planning. The modernization of facilities and equipment, while costly, can often help reduce maintenance and operating costs significantly over the long run.

The City proactively evaluates the impact of capital projects on the operating budget, although a positive impact does not guarantee that a project will proceed nor does a negative impact guarantee that the project will not proceed. Several of the City's current and future projects actually seek to reduce expenditures included in the operating budget by implementing more efficient electrical and mechanical systems and upgrading facility features, such as doors and windows. Other projects, such as facility remodels, are not expected to impact the operating budget directly because the projects are aesthetic in nature. However, these projects are also critical in nature from a marketing standpoint as residents expect facilities to look great and be maintained at all times. The City is cognizant of the impact that a CIP has on the operating budget. Therefore, future operating/maintenance costs will be included in departmental budgets as applicable.



CITY OF MARGATE, FLORIDA
FY 2021 - FY 2025 CAPITAL IMPROVEMENT/MAJOR EQUIPMENT PROGRAM
FIVE (5) YEAR SUMMARY BY FUND

FUND	Project Number	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FIVE YEAR TOTAL	
		BUDGET	BUDGET	BUDGET	BUDGET	BUDGET		
General Capital Projects Fund (334)								
Building								
Building Department Expansion	6537	\$ 2,250,000	\$ -	\$ -	\$ -	\$ -	\$ 2,250,000	
Total Building Projects		\$ 2,250,000	\$ -	\$ -	\$ -	\$ -	\$ 2,250,000	
Fire								
Fire Station 58 Replacement	6520	\$ 4,844,532	\$ -	\$ -	\$ -	\$ -	\$ 4,844,532	
Total Fire Projects		\$ 4,844,532	\$ -	\$ -	\$ -	\$ -	\$ 4,844,532	
Parks & Recreation								
Coral Gate Park	TBD	\$ 225,000	\$ -	\$ -	\$ -	\$ -	\$ 225,000	
Winfield Park	TBD	120,000	-	-	-	-	120,000	
Fitness Mile Improvements	TBD	-	-	300,000	200,000	-	500,000	
Andrews Field Renovations	TBD	-	-	-	500,000	-	500,000	
Total Parks & Recreation Projects		\$ 345,000	\$ -	\$ 300,000	\$ 700,000	\$ -	\$ 1,345,000	
Public Works								
Neighborhood Identification Signs	6512	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000	
Public Works Quonset Hut Replacement	TBD	550,000	-	-	-	-	550,000	
Fire Station 98 Generator Replacement	TBD	65,000	-	-	-	-	65,000	
City Hall UPS Replacement	TBD	85,000	-	-	-	-	85,000	
Portable Generators	TBD	83,000	-	-	-	-	83,000	
Impact Windows	6536	57,000	-	-	-	-	57,000	
Total Public Works Projects		\$ 865,000	\$ -	\$ -	\$ -	\$ -	\$ 865,000	
Capital Projects - Other		\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000	
Total General Capital Projects Fund (334)		\$ 8,404,532	\$ -	\$ 300,000	\$ 700,000	\$ -	\$ 9,404,532	

Prior year's monies budgeted that are not spent are re-budgeted in future years, if applicable.

Future operating/maintenance costs will be included in departmental budgets as applicable. Funding for future years is determined on a pay-as-you-go basis and funds are available for the current budget year only.

CITY OF MARGATE, FLORIDA

FY 2021 - FY 2025 CAPITAL IMPROVEMENT/MAJOR EQUIPMENT PROGRAM
FIVE (5) YEAR SUMMARY BY FUND

FUND	Project Number	FY 2021 BUDGET	FY 2022 BUDGET	FY 2023 BUDGET	FY 2024 BUDGET	FY 2025 BUDGET	FIVE YEAR TOTAL
General Obligation Bonds Proceeds 2019 Fund (335)							
Centennial Park Renovations	6532	\$ 765,375	\$ -	\$ -	\$ -	\$ -	\$ 765,375
Oriole Park	6533	945,515	-	-	-	-	945,515
Capital Projects - Other	N/A	638,929	-	-	-	-	638,929
Total General Obligation Bonds Proceeds 2019 Fund (335)		\$ 2,349,819	\$ -	\$ -	\$ -	\$ -	\$ 2,349,819

Prior year's monies budgeted that are not spent are re-budgeted in future years, if applicable.

Future operating/maintenance costs will be included in departmental budgets as applicable. Funding for future years is determined on a pay-as-you-go basis and funds are available for the current budget year only.

CITY OF MARGATE, FLORIDA
FY 2021 - FY 2025 CAPITAL IMPROVEMENT/MAJOR EQUIPMENT PROGRAM
FIVE (5) YEAR SUMMARY BY FUND

FUND	Project Number	FY 2021 BUDGET	FY 2022 BUDGET	FY 2023 BUDGET	FY 2024 BUDGET	FY 2025 BUDGET	FIVE YEAR TOTAL
Water/Wastewater Connection Fees Fund (458)							
Water Line Replacement	6004	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Force Main Construction	6028	-	-	500,000	-	-	500,000
Total Water/Wastewater Connection Fees Fund (458)		\$ 500,000	\$ -	\$ 500,000	\$ -	\$ -	\$ 1,000,000
Water/Wastewater Renewal and Replacement Fund (461)							
Sewer Line Replacement	6003	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 625,000
Water Line Replacement	6004	1,450,000	950,000	950,000	950,000	950,000	5,250,000
Acquisition of Vehicles	6006	755,000	815,000	275,000	275,000	275,000	2,395,000
Computer Equipment	6007	30,000	10,000	10,000	10,000	10,000	70,000
Water & Wastewater Equipment	6008	551,500	500,000	500,000	500,000	500,000	2,551,500
Install Water Meters/Service Connections	6009	1,000,000	750,000	-	-	-	1,750,000
Lift Station Renovation	6010	1,525,000	1,525,000	1,525,000	1,525,000	1,525,000	7,625,000
Electronic Meter Reading	6011	600,000	600,000	-	-	-	1,200,000
Rehabilitate Raw Water Wells	6013	105,000	70,000	70,000	70,000	70,000	385,000
Upgrade Telemetry System	6014	50,000	50,000	50,000	50,000	50,000	250,000
Infiltration and Inflow Rehabilitation	6015	500,000	500,000	500,000	500,000	500,000	2,500,000
Rehabilitate Generator Systems	6019	120,000	60,000	-	-	-	180,000
4-Log Implementation	6021	-	250,000	3,000,000	-	-	3,250,000
Water Main/Force Main Control Improvements	6023	225,000	225,000	200,000	150,000	100,000	900,000
Rehabilitate DEES Administration Building	6026	550,000	100,000	75,000	75,000	75,000	875,000
Aerial Utility Crossings	6027	300,000	250,000	-	-	-	550,000
Force Main Construction	6028	-	250,000	1,675,000	-	-	1,925,000
Emergency Interconnect	6034	200,000	50,000	-	-	-	250,000
East Wastewater Treatment Plant (WWTP) IFAS	6035	12,900,000	-	-	-	-	12,900,000
Repair Water Treatment Plant (WTP) Accelerators	6036	450,000	-	-	-	-	450,000
Mechanical Integrity Testing - Underground Injection Wells	6037	-	150,000	-	-	-	150,000
Rehabilitate Backwash Holding Tank	6038	200,000	-	-	-	-	200,000
Rehabilitate Water Treatment Plant (WTP) Filters	6039	400,000	-	-	-	-	400,000
SCADA System Upgrades	6041	650,000	500,000	-	-	-	1,150,000
Security System Upgrades	6042	100,000	-	-	-	-	100,000
West Wastewater Treatment Plant (WWTP) Coagulant Feed	6044	530,000	-	-	-	-	530,000
Rehabilitate Sludge Dewatering Belt Press	6045	210,000	210,000	-	-	-	420,000
West Wastewater Treatment Plant (WWTP) IFAS	6046	800,000	20,000,000	20,000,000	10,000,000	-	50,800,000
Wastewater Treatment Plant (WWTP) Deep Injection Well	6047	1,145,000	500,000	-	-	-	1,645,000
Wastewater Treatment Plant (WWTP) Permit Renewal	6048	200,000	-	-	-	200,000	400,000
DEES Administration Building Roof Replacement	6049	525,000	-	-	-	-	525,000
Quonset Hut - Replacement	TBD	150,000	-	-	-	-	150,000
Rehabilitate Headworks (Slide Gates)	TBD	150,000	-	-	-	-	150,000
Rehabilitate High Service Pump Building	TBD	-	50,000	-	-	-	50,000
Lime Sludge Handling Process	TBD	-	250,000	3,000,000	3,000,000	-	6,250,000
Rehabilitate Wastewater Treatment Plant Screen Belt Conveyor	TBD	-	150,000	-	-	-	150,000
Water Treatment Plant Infrastructure Improvements	TBD	-	250,000	2,000,000	-	-	2,250,000
Asphalt Resurfacing - Treatment Plants	TBD	-	-	-	200,000	200,000	400,000
C-51 Reservoir Capacity Allocation	TBD	-	-	9,200,000	-	-	9,200,000
Capital Projects - Other	N/A	200,000	-	-	-	-	200,000
Total Water/Wastewater Renewal and Replacement Fund (461)		\$ 26,696,500	\$ 29,140,000	\$ 43,155,000	\$ 17,430,000	\$ 4,580,000	\$ 121,001,500

CITY OF MARGATE, FLORIDA
FY 2021 - FY 2025 CAPITAL IMPROVEMENT/MAJOR EQUIPMENT PROGRAM
FIVE (5) YEAR SUMMARY BY FUND

FUND	Project Number	FY 2021 BUDGET	FY 2022 BUDGET	FY 2023 BUDGET	FY 2024 BUDGET	FY 2025 BUDGET	FIVE YEAR TOTAL
<u>Summary</u>							
Total General Capital Projects Fund (334)		\$ 8,404,532	\$ -	\$ 300,000	\$ 700,000	\$ -	\$ 9,404,532
Total General Obligation Bonds Proceeds 2019 Fund (335)		2,349,819	-	-	-	-	2,349,819
Total Water/Wastewater Connection Fees Fund (458)		500,000	-	500,000	-	-	1,000,000
Total Water/Wastewater Renewal and Replacement Fund (461)		26,696,500	29,140,000	43,155,000	17,430,000	4,580,000	121,001,500
Total All Funds		\$ 37,950,851	\$ 29,140,000	\$ 43,955,000	\$ 18,130,000	\$ 4,580,000	\$ 133,755,851

Prior year's monies budgeted that are not spent are re-budgeted in future years, if applicable.

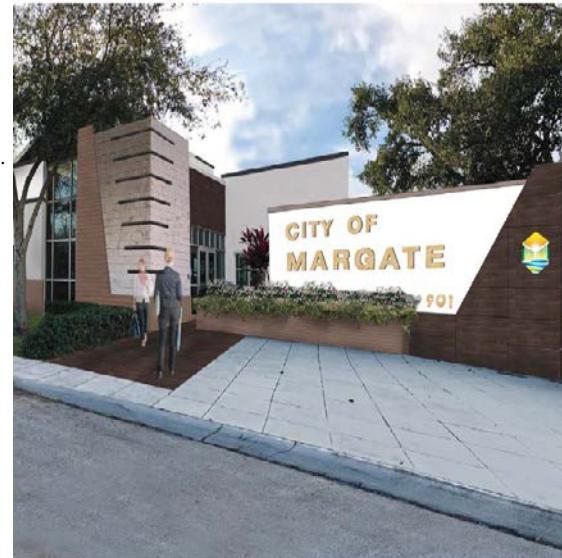
Future operating/maintenance costs will be included in departmental budgets as applicable. Funding for future years is determined on a pay-as-you-go basis and funds are available for the current budget year only.

FY 2021 CAPITAL IMPROVEMENT PROGRAM

BUILDING DEPARTMENT EXPANSION

PROJECT NUMBER:	6537
PROJECT DURATION (FY):	FY 2020 - FY 2021
PROJECT CATEGORY:	BUILDING
PROJECT DEPARTMENT:	BUILDING
PROJECT DESCRIPTION:	Design and construction of Building Department addition to existing building.

FY 2020 - Project Design Phase
 FY 2021 - Construction Phase - Rollover of FY 2020 (\$2,250,000)



OPERATING BUDGET IMPACT:

Anticipated increase in operating utilities and repair and maintenance costs.

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Capital Projects Fund - 334	\$ 2,250,000	\$ -	\$ -	\$ -	\$ -	\$ 2,250,000
TOTAL	\$ 2,250,000	\$ -	\$ -	\$ -	\$ -	\$ 2,250,000

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	2,150,000	-	-	-	-	2,150,000
Other Costs	100,000	-	-	-	-	100,000
TOTAL	\$ 2,250,000	\$ -	\$ -	\$ -	\$ -	\$ 2,250,000



FY 2021 CAPITAL IMPROVEMENT PROGRAM

FIRE STATION 58 REPLACEMENT

PROJECT NUMBER:	6520
PROJECT DURATION (FY):	FY 2017 - FY 2021
PROJECT CATEGORY:	FIRE
PROJECT DEPARTMENT:	FIRE
PROJECT DESCRIPTION:	

Fire Station 58 is in need of replacement as recommended from a life cycle review by an architect. The station was constructed in 1974 by the members of the former volunteer fire department. It was at 100% of its life span as of FY 2017.

FY 2017 - 2020 - Design from General Capital Projects Fund, Fund Balance and State of Florida Department of Financial Services Grant

FY 2020 - 2021 - Construction from General Capital Projects Fund - Fund Balance

FY 2021 - Rollover of FY 2020

OPERATING BUDGET
IMPACT:

Anticipated increase in operating costs.



FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Capital Projects Fund - 334	\$ 4,844,532	\$ -	\$ -	\$ -	\$ -	\$ 4,844,532
TOTAL	\$ 4,844,532	\$ -	\$ -	\$ -	\$ -	\$ 4,844,532

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	4,744,532	-	-	-	-	4,744,532
Other Costs	100,000	-	-	-	-	100,000
TOTAL	\$ 4,844,532	\$ -	\$ -	\$ -	\$ -	\$ 4,844,532



FY 2021 CAPITAL IMPROVEMENT PROGRAM

CORAL GATE PARK

PROJECT NUMBER:

TBD

PROJECT DURATION (FY):

FY 2021

PROJECT CATEGORY:

RECREATION

PROJECT DEPARTMENT:

PARKS & RECREATION

PROJECT DESCRIPTION:

Removal of existing sand and rubber surfacing. Installation of new poured in place rubber surfacing that meets all industry safety standards.

OPERATING BUDGET

IMPACT:

This project will reduce labor hours by a total of 104 man hours per year.



FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Capital Projects Fund - 334	\$ 225,000	\$ -	\$ -	\$ -	\$ -	\$ 225,000
TOTAL	\$ 225,000	\$ -	\$ -	\$ -	\$ -	\$ 225,000

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	225,000	-	-	-	-	225,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 225,000	\$ -	\$ -	\$ -	\$ -	\$ 225,000

FY 2021 CAPITAL IMPROVEMENT PROGRAM

WINFIELD PARK

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

TBD
FY 2021
RECREATION
PARKS & RECREATION

Removal of existing sand and rubber surfacing. Installation of new poured in place rubber surfacing that meets all industry safety standards. In addition, fence improvements will be included.



OPERATING BUDGET IMPACT

This project will reduce labor hours by a total of 52 man hours per year.

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Capital Projects Fund - 334	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ 120,000
TOTAL	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ 120,000

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	120,000	-	-	-	-	120,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ 120,000

FY 2021 CAPITAL IMPROVEMENT PROGRAM

FITNESS MILE IMPROVEMENTS

PROJECT NUMBER:

PROJECT DURATION (FY):

PROJECT CATEGORY:

PROJECT DEPARTMENT:

PROJECT DESCRIPTION:

New outdoor fitness areas for multiple skill levels to complete a fitness mile corridor along Rock Island Road.

TBD
FY 2023 - FY 2024

RECREATION

PARKS & RECREATION

PHASE I: Fitness area for extreme fitness type activities.

PHASE II: Fitness area for CrossFit style fitness court.



OPERATING BUDGET

IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Capital Projects Fund - 334	\$ -	\$ -	\$ 300,000	\$ 200,000	\$ -	\$ 500,000
TOTAL	\$ -	\$ -	\$ 300,000	\$ 200,000	\$ -	\$ 500,000

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	290,000	200,000	-	490,000
Other Costs	-	-	10,000	-	-	10,000
TOTAL	\$ -	\$ -	\$ 300,000	\$ 200,000	\$ -	\$ 500,000

FY 2021 CAPITAL IMPROVEMENT PROGRAM

ANDREWS FIELD RENOVATIONS

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

TBD
FY 2024
RECREATION
PARKS & RECREATION

Renovation of existing fields and walkways, as well as new internal walkways, parking spaces on the east side of the property, and site furnishings.

OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.



FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Capital Projects Fund - 334	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ 500,000
TOTAL	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ 500,000

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	-	490,000	-	490,000
Other Costs	-	-	-	10,000	-	10,000
TOTAL	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ 500,000

FY 2021 CAPITAL IMPROVEMENT PROGRAM

NEIGHBORHOOD IDENTIFICATION SIGNS

PROJECT NUMBER:	6512
PROJECT DURATION (FY):	FY 2021
PROJECT CATEGORY:	PUBLIC WORKS
PROJECT DEPARTMENT:	PUBLIC WORKS
PROJECT DESCRIPTION:	

This project will fund community and neighborhood gateway entry features and signage throughout the City. These features will help to create an identity and foster pride for various neighborhoods within the City.

FY 2021 - Rollover of FY 2020 (\$25K)



OPERATING BUDGET

IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Capital Projects Fund - 334	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000
TOTAL	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	25,000	-	-	-	-	25,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000



FY 2021 CAPITAL IMPROVEMENT PROGRAM

PUBLIC WORKS QUONSET HUT REPLACEMENT

PROJECT NUMBER:
TBD
PROJECT DURATION (FY):
FY 2021
PROJECT CATEGORY:
PUBLIC WORKS
PROJECT DEPARTMENT:
PUBLIC WORKS
PROJECT DESCRIPTION:

The existing Quonset hut structures were constructed in 1973 and have undergone numerous repairs and panel replacements. These huts house supplies and equipment for the Public Works, Parks and Recreation, Police and Fire Departments. The roof can no longer be repaired due to the structural failure of the metal sheeting which has numerous holes and rust. The supplies and equipment housed in these structures are expensive and need to be secured from theft and weather. A new facility is needed to provide adequate space and security as well as provide a safe working environment for the employees.


OPERATING BUDGET
IMPACT:

The operating costs will be shared between the four departments that will be using the facility, Public Works, Parks and Recreation, Police, and Fire.

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Capital Projects Fund - 334	\$ 550,000	\$ -	\$ -	\$ -	\$ -	\$ 550,000
TOTAL	\$ 550,000	\$ -	\$ -	\$ -	\$ -	\$ 550,000

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Construction	460,000	-	-	-	-	460,000
Other Costs	60,000	-	-	-	-	60,000
TOTAL	\$ 550,000	\$ -	\$ -	\$ -	\$ -	\$ 550,000

FY 2021 CAPITAL IMPROVEMENT PROGRAM

FIRE STATION 98 GENERATOR REPLACEMENT

PROJECT NUMBER:

TBD

PROJECT DURATION (FY):

FY 2021

PROJECT CATEGORY:

PUBLIC WORKS

PROJECT DEPARTMENT:

PUBLIC WORKS

PROJECT DESCRIPTION:

The emergency generator located at Fire Station 98 is 20 years old and in need of replacement. This generator supplies electricity to the fire station in the event of power outages. Replacement of the generator is needed due to the age and rising cost of maintenance.



OPERATING BUDGET

IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Capital Projects Fund - 334	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ 65,000
TOTAL	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ 65,000

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	-	-	-	-
Other Costs	65,000	-	-	-	-	65,000
TOTAL	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ 65,000

FY 2021 CAPITAL IMPROVEMENT PROGRAM

CITY HALL UPS REPLACEMENT

PROJECT NUMBER:	TBD
PROJECT DURATION (FY):	FY 2021
PROJECT CATEGORY:	PUBLIC WORKS
PROJECT DEPARTMENT:	PUBLIC WORKS
PROJECT DESCRIPTION:	

The Uninterruptible Power Supply (UPS) located at City Hall is twenty years old and in need of replacement. The UPS system supplies power to computers, phones, and the IT computer room. It is also considered the communication lifeline for the Police Department and all departments within City Hall.

TBD
FY 2021
PUBLIC WORKS
PUBLIC WORKS



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Capital Projects Fund - 334	\$ 85,000	\$ -	\$ -	\$ -	\$ -	\$ 85,000
TOTAL	\$ 85,000	\$ -	\$ -	\$ -	\$ -	\$ 85,000

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	-	-	-	-
Other Costs	85,000	-	-	-	-	85,000
TOTAL	\$ 85,000	\$ -	\$ -	\$ -	\$ -	\$ 85,000

FY 2021 CAPITAL IMPROVEMENT PROGRAM

PORTABLE GENERATORS

PROJECT NUMBER:

TBD

PROJECT DURATION (FY):

FY 2021

PROJECT CATEGORY:

PUBLIC WORKS

PROJECT DEPARTMENT:

PUBLIC WORKS

PROJECT DESCRIPTION:

Portable generators are needed at the following locations: Neighborhood Policing, Fire Administration, and the Training and Transit building. If the power goes out, these locations do not currently have a back-up power supply.



OPERATING BUDGET

IMPACT:

Regularly scheduled maintenance will be needed for the life of the units to keep them in optimal working order.

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Capital Projects Fund - 334	\$ 83,000	\$ -	\$ -	\$ -	\$ -	\$ 83,000
TOTAL	\$ 83,000	\$ -	\$ -	\$ -	\$ -	\$ 83,000

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	-	-	-	-
Other Costs	83,000	-	-	-	-	83,000
TOTAL	\$ 83,000	\$ -	\$ -	\$ -	\$ -	\$ 83,000

FY 2021 CAPITAL IMPROVEMENT PROGRAM

IMPACT WINDOWS

PROJECT NUMBER:	6536
PROJECT DURATION (FY):	FY 2019 - FY 2021
PROJECT CATEGORY:	PUBLIC WORKS
PROJECT DEPARTMENT:	PUBLIC WORKS
PROJECT DESCRIPTION:	

Phase one of this project included the installation of impact windows at the Leonard Weisinger Community Center which was completed in FY 2019.

Phase two of this project includes installation of impact windows at the Public Works building. Public Works is used to house employees during storm and other emergency events. This project would add to the building's resistance and guarantee its effective use in times of need.



OPERATING BUDGET

IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Capital Projects Fund - 334	\$ 57,000	\$ -	\$ -	\$ -	\$ -	\$ 57,000
TOTAL	\$ 57,000	\$ -	\$ -	\$ -	\$ -	\$ 57,000

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	57,000	-	-	-	-	57,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 57,000	\$ -	\$ -	\$ -	\$ -	\$ 57,000



FY 2021 CAPITAL IMPROVEMENT PROGRAM

CENTENNIAL PARK RENOVATIONS

PROJECT NUMBER:

6532

PROJECT DURATION (FY):

FY 2020 - FY 2021

PROJECT CATEGORY:

RECREATION

PROJECT DEPARTMENT:

PARKS & RECREATION

PROJECT DESCRIPTION:

Improvements to Centennial Park include: construction of a new picnic pavilion; construction of a lighted tennis court; playground renovations with safety surfacing and shade; construction of a new splash pad; and expansion of the parking lot. General park improvements are based on final design.



FY 2021 - Rollover of FY 2020 (\$765k)

OPERATING BUDGET

IMPACT:

Subject to final design: anticipate a 33% increase to FPL costs and additional pavilion rental revenues of \$5,000.

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
G.O. Bonds Proceeds 2019 Fund - 335	\$ 765,375	\$ -	\$ -	\$ -	\$ -	\$ 765,375
TOTAL	\$ 765,375	\$ -	\$ -	\$ -	\$ -	\$ 765,375

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ 5,185	\$ -	\$ -	\$ -	\$ -	\$ 5,185
Construction	760,190	-	-	-	-	760,190
Other Costs	-	-	-	-	-	-
TOTAL	\$ 765,375	\$ -	\$ -	\$ -	\$ -	\$ 765,375



FY 2021 CAPITAL IMPROVEMENT PROGRAM

ORIOLE PARK

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6533
FY 2020 - FY 2021
RECREATION
PARKS & RECREATION

Improvements to Oriole Park include: conversion of the existing baseball diamond to natural grass soccer/football field; renovation of the existing irrigation system; removal/replacement of park fencing; renovation of the existing concession/restroom building; construction of a new splash pad; and construction of a new playground with shade and safety surfacing.



FY 2021 - Rollover of FY 2020 (\$945K)

OPERATING BUDGET IMPACT:

Subject to final design: anticipate an increase in labor hours by 350 hours, 10% increase in material cost, and an increase in permit/rental revenues by \$5,000.

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
G.O. Bonds Proceeds 2019 Fund - 335	\$ 945,515	\$ -	\$ -	\$ -	\$ -	\$ 945,515
TOTAL	\$ 945,515	\$ -	\$ -	\$ -	\$ -	\$ 945,515

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ 3,225	\$ -	\$ -	\$ -	\$ -	\$ 3,225
Construction	942,290	-	-	-	-	942,290
Other Costs	-	-	-	-	-	-
TOTAL	\$ 945,515	\$ -	\$ -	\$ -	\$ -	\$ 945,515



FY 2021 CAPITAL IMPROVEMENT PROGRAM

SEWER LINE REPLACEMENT

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6003
ANNUAL EXPENSE
UTILITIES - DEES
DEES

Various wastewater gravity and force main replacement projects typically occur each year. Projects are designed by both consultants and City staff. Project construction is completed by both contractors and City staff.



OPERATING BUDGET IMPACT:

Reduce costs associated with sewer main repairs.

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 625,000
TOTAL	\$ 125,000	\$ 625,000				

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	125,000	125,000	125,000	125,000	125,000	625,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 125,000	\$ 625,000				

FY 2021 CAPITAL IMPROVEMENT PROGRAM

WATER LINE REPLACEMENT

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6004
ANNUAL EXPENSE
UTILITIES - DEES
DEES

Various water main replacement projects occur each year. Projects are designed and constructed by both consultants and City staff.

FY 2021 – Fund 458 Rollover of FY 2020 (\$500K)
 FY 2021 – 2018 Phase II WM Replacement – Construction
 FY 2021 – 5,000 LF of water main replacement design
 FY 2022 – 5,000 LF of water main replacement design/construction
 FY 2023 – 5,000 LF of water main replacement design/construction
 FY 2024 – 5,000 LF of water main replacement design/construction
 FY 2025 – 5,000 LF of water main replacement design/construction



OPERATING BUDGET IMPACT:

Reduce costs associated with water main repairs.

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 1,450,000	\$ 950,000	\$ 950,000	\$ 950,000	\$ 950,000	\$ 5,250,000
Connection Fees Fund - 458	500,000	-	-	-	-	500,000
TOTAL	\$ 1,950,000	\$ 950,000	\$ 950,000	\$ 950,000	\$ 950,000	\$ 5,750,000

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 600,000
Construction	1,750,000	750,000	750,000	750,000	750,000	4,750,000
Other Costs	80,000	80,000	80,000	80,000	80,000	400,000
TOTAL	\$ 1,950,000	\$ 950,000	\$ 950,000	\$ 950,000	\$ 950,000	\$ 5,750,000

FY 2021 CAPITAL IMPROVEMENT PROGRAM

ACQUISITION OF VEHICLES

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6006
ANNUAL EXPENSE
UTILITIES - DEES
DEES

Replacement of existing vehicles which have met their useful life.

For FY 2021:

- 1- Vac Truck
- 1- Vac Trailer
- 1- Mack Tractor



OPERATING BUDGET IMPACT:

Reduce maintenance and repair costs of vehicles.

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 755,000	\$ 815,000	\$ 275,000	\$ 275,000	\$ 275,000	\$ 2,395,000
TOTAL	\$ 755,000	\$ 815,000	\$ 275,000	\$ 275,000	\$ 275,000	\$ 2,395,000

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	-	-	-	-
Other Costs	755,000	815,000	275,000	275,000	275,000	2,395,000
TOTAL	\$ 755,000	\$ 815,000	\$ 275,000	\$ 275,000	\$ 275,000	\$ 2,395,000

FY 2021 CAPITAL IMPROVEMENT PROGRAM

COMPUTER EQUIPMENT

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6007
ANNUAL EXPENSE
UTILITIES - DEES
DEES

Replacement of office, field, and SCADA system computers and related purchases including software.

FY 2021 – Replacement of Desktop Computers



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 30,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 70,000
TOTAL	\$ 30,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 70,000

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	-	-	-	-
Other Costs	30,000	10,000	10,000	10,000	10,000	70,000
TOTAL	\$ 30,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 70,000

FY 2021 CAPITAL IMPROVEMENT PROGRAM

WATER & WASTEWATER EQUIPMENT

PROJECT NUMBER:	6008
PROJECT DURATION (FY):	ANNUAL EXPENSE
PROJECT CATEGORY:	UTILITIES - DEES
PROJECT DEPARTMENT:	DEES
PROJECT DESCRIPTION:	Replacement equipment purchases such as pumps, fans, blowers, motors, tanks, various meters, etc. for the treatment plants and distribution/collection system.

ANNUAL EXPENSE
UTILITIES - DEES
DEES

Replacement equipment purchases such as pumps, fans, blowers, motors, tanks, various meters, etc. for the treatment plants and distribution/collection system.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 551,500	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 2,551,500
TOTAL	\$ 551,500	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 2,551,500

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	-	-	-	-
Other Costs	551,500	500,000	500,000	500,000	500,000	2,551,500
TOTAL	\$ 551,500	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 2,551,500

FY 2021 CAPITAL IMPROVEMENT PROGRAM

INSTALL WATER METERS/SERVICE CONNECTIONS

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6009
FY 2021 - FY 2022
UTILITIES - DEES
DEES

The accuracy of water meters deteriorates over time. This can lead to inaccurate billing of customers. As a result, water meters are periodically replaced throughout the service area. Sometimes, the associated water service connection is also replaced.

FY 2021 - Replacement with encoded meters (Cycle 4 - Phase I & II)
FY 2022 - Replacement with encoded meters (Complete Cycle 3)



OPERATING BUDGET IMPACT

Increase billing efficiency and reduce man hours of meter readers and service crews.

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 1,000,000	\$ 750,000	\$ -	\$ -	\$ -	\$ 1,750,000
TOTAL	\$ 1,000,000	\$ 750,000	\$ -	\$ -	\$ -	\$ 1,750,000

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	-	-	-	-
Other Costs	1,000,000	750,000	-	-	-	1,750,000
TOTAL	\$ 1,000,000	\$ 750,000	\$ -	\$ -	\$ -	\$ 1,750,000

FY 2021 CAPITAL IMPROVEMENT PROGRAM

LIFT STATION RENOVATION

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6010
ANNUAL EXPENSE
UTILITIES - DEES
DEES

One or more wastewater lift station renovation projects typically occur each year. Projects range from minor to major rehabilitation.

FY 2021 – Rollover of FY 2020 (\$500K)
 – Lift Stations 19 and 23 design and permitting (\$37.5K each)



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 1,525,000	\$ 1,525,000	\$ 1,525,000	\$ 1,525,000	\$ 1,525,000	\$ 7,625,000
TOTAL	\$ 1,525,000	\$ 7,625,000				

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 375,000
Construction	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	6,250,000
Other Costs	200,000	200,000	200,000	200,000	200,000	1,000,000
TOTAL	\$ 1,525,000	\$ 7,625,000				

FY 2021 CAPITAL IMPROVEMENT PROGRAM

ELECTRONIC METER READING

PROJECT NUMBER:	6011
PROJECT DURATION (FY):	FY 2021 - FY 2022
PROJECT CATEGORY:	UTILITIES - DEES
PROJECT DEPARTMENT:	DEES
PROJECT DESCRIPTION:	

Electronic meter reading devices allow for the real-time monitoring and storage of water consumption. This technology allows the utility to determine each customer's water consumption amount for billing purposes without manually reading meters; identify potential leaks, tampering, or unusual water use; and analyze water usage patterns to provide better system-wide service.



OPERATING BUDGET IMPACT:

Increase billing efficiency and reduce man hours of meter readers.

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 600,000	\$ 600,000	\$ -	\$ -	\$ -	\$ 1,200,000
TOTAL	\$ 600,000	\$ 600,000	\$ -	\$ -	\$ -	\$ 1,200,000

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	600,000	600,000	-	-	-	1,200,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 600,000	\$ 600,000	\$ -	\$ -	\$ -	\$ 1,200,000

FY 2021 CAPITAL IMPROVEMENT PROGRAM

REHABILITATE RAW WATER WELLS

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6013
ANNUAL EXPENSE
UTILITIES - DEES
DEES

Twelve raw water wells provide water to the Water Treatment Plant. These wells require periodic testing and rehabilitation work. Each year, two wells are disassembled for inspection of the pumps, video inspection of the well column, and for rehabilitation of the wells as appropriate to maintain the capacity and water quality.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 105,000	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000	\$ 385,000
TOTAL	\$ 105,000	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000	\$ 385,000

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	105,000	70,000	70,000	70,000	70,000	385,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 105,000	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000	\$ 385,000

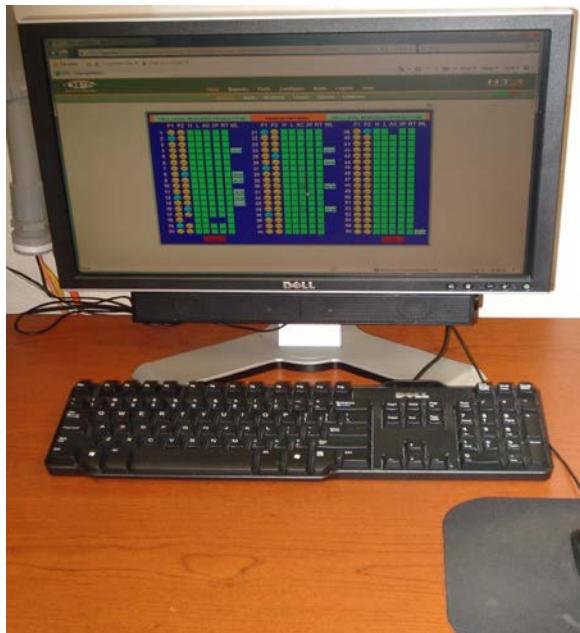
FY 2021 CAPITAL IMPROVEMENT PROGRAM

UPGRADE TELEMETRY SYSTEM

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6014
ANNUAL EXPENSE
UTILITIES - DEES
DEES

Telemetry systems allow monitoring and information storage related to utility and treatment infrastructure located throughout the service area from a single remote location. For example, sewer lift stations across the entire service area can be monitored from the wastewater treatment plant. Testing, repair, replacement, and upgrading of system components is necessary to realize the full benefits of the telemetry system.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000
TOTAL	\$ 50,000	\$ 250,000				

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	50,000	50,000	50,000	50,000	50,000	250,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 50,000	\$ 250,000				

FY 2021 CAPITAL IMPROVEMENT PROGRAM

INFILTRATION AND INFLOW REHABILITATION

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6015
ANNUAL EXPENSE
UTILITIES - DEES
DEES

Groundwater entering sanitary sewers through defects, such as bad pipe joints, cracked pipes, etc., is termed infiltration. Generally the volume of infiltration in a pipe increases as it ages. Water entering sanitary sewers through unauthorized connections, such as roof drains, yard drains, etc., is termed inflow. Both infiltration and inflow (I & I) volumes increase during rainfall events causing a spike in the volume of total influent arriving at the wastewater treatment plants. Various technologies can be implemented to identify sources of inflow and infiltration and to repair defects, thus reducing I & I. In recent years, the City adopted cured-in-place pipe technology as the primary method for reducing infiltration in the City's gravity sanitary sewer system.



OPERATING BUDGET IMPACT:

Reduction in materials and labor required for repairs.

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 2,500,000
TOTAL	\$ 500,000	\$ 2,500,000				

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	500,000	500,000	500,000	500,000	500,000	2,500,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 500,000	\$ 2,500,000				

FY 2021 CAPITAL IMPROVEMENT PROGRAM

REHABILITATE GENERATOR SYSTEMS

PROJECT NUMBER:	6019
PROJECT DURATION (FY):	FY 2021 - FY 2022
PROJECT CATEGORY:	UTILITIES - DEES
PROJECT DEPARTMENT:	DEES
PROJECT DESCRIPTION:	Generators at the Water Treatment Plant (WTP), Wastewater Treatment Plant (WWTP), and Coral Gate Storage Tank require periodic rehabilitation to control, power generation, and emission systems.

6019
FY 2021 - FY 2022
UTILITIES - DEES
DEES

Generators at the Water Treatment Plant (WTP), Wastewater Treatment Plant (WWTP), and Coral Gate Storage Tank require periodic rehabilitation to control, power generation, and emission systems.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 120,000	\$ 60,000	\$ -	\$ -	\$ -	\$ 180,000
TOTAL	\$ 120,000	\$ 60,000	\$ -	\$ -	\$ -	\$ 180,000

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	120,000	60,000	-	-	-	180,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 120,000	\$ 60,000	\$ -	\$ -	\$ -	\$ 180,000

FY 2021 CAPITAL IMPROVEMENT PROGRAM

4-LOG IMPLEMENTATION

PROJECT NUMBER:	6021
PROJECT DURATION (FY):	FY 2022 - FY 2023
PROJECT CATEGORY:	UTILITIES - DEES
PROJECT DEPARTMENT:	DEES
PROJECT DESCRIPTION:	

The City Water Treatment Plant will undergo design and construction of a new process in order to receive a 4-log designation by the State along with color remediation. This technology will reduce pathogens in the water by 99.99% and increase the overall quality of the potable water.

6021
FY 2022 - FY 2023
UTILITIES - DEES
DEES



OPERATING BUDGET IMPACT:

Increase in coagulant costs for Water Treatment Plant.

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ -	\$ 250,000	\$ 3,000,000	\$ -	\$ -	\$ 3,250,000
TOTAL	\$ -	\$ 250,000	\$ 3,000,000	\$ -	\$ -	\$ 3,250,000

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000
Construction		-	-	3,000,000		-
Other Costs		-	-	-		-
TOTAL	\$ -	\$ 250,000	\$ 3,000,000	\$ -	\$ -	\$ 3,250,000

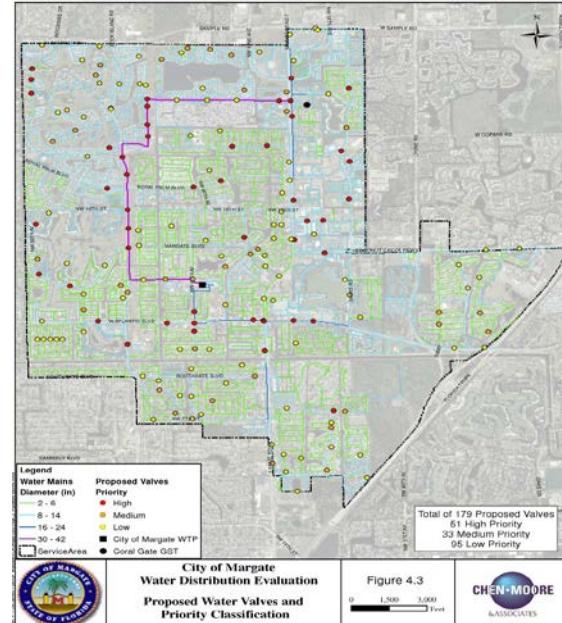
FY 2021 CAPITAL IMPROVEMENT PROGRAM

WATER MAIN/FORCE MAIN CONTROL IMPROVEMENTS

PROJECT NUMBER:	6023
PROJECT DURATION (FY):	ANNUAL EXPENSE
PROJECT CATEGORY:	UTILITIES - DEES
PROJECT DEPARTMENT:	DEES
PROJECT DESCRIPTION:	

The strategic installation of new distribution system valves allows for quicker isolation and limited service interruptions to customers.

ANNUAL EXPENSE
UTILITIES - DEES
DEES



OPERATING BUDGET IMPACT:

Reduce material and labor costs associated with water main/force main repairs.

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 225,000	\$ 225,000	\$ 200,000	\$ 150,000	\$ 100,000	\$ 900,000
TOTAL	\$ 225,000	\$ 225,000	\$ 200,000	\$ 150,000	\$ 100,000	\$ 900,000

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	225,000	225,000	200,000	150,000	100,000	900,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 225,000	\$ 225,000	\$ 200,000	\$ 150,000	\$ 100,000	\$ 900,000

FY 2021 CAPITAL IMPROVEMENT PROGRAM

REHABILITATE DEES ADMINISTRATION BUILDING

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6026
RECURRING EXPENSE
UTILITIES - DEES
DEES

The DEES administration building is shared by DEES, Building Department, and Development Services staff. Recurring repair/rehabilitation projects are completed to properly maintain and extend the life of the building.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 550,000	\$ 100,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 875,000
TOTAL	\$ 550,000	\$ 100,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 875,000

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	550,000	100,000	75,000	75,000	75,000	875,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 550,000	\$ 100,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 875,000

FY 2021 CAPITAL IMPROVEMENT PROGRAM

AERIAL UTILITY CROSSINGS

PROJECT NUMBER:	6027
PROJECT DURATION (FY):	FY 2021 - FY 2022
PROJECT CATEGORY:	UTILITIES - DEES
PROJECT DEPARTMENT:	DEES
PROJECT DESCRIPTION:	Multi-year program to rehabilitate or replace water and wastewater aerial utility crossings throughout the service area. Complete rehabilitation and replacement at various sites.

6027
FY 2021 - FY 2022
UTILITIES - DEES
DEES

Multi-year program to rehabilitate or replace water and wastewater aerial utility crossings throughout the service area. Complete rehabilitation and replacement at various sites.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 300,000	\$ 250,000	\$ -	\$ -	\$ -	\$ 550,000
TOTAL	\$ 300,000	\$ 250,000	\$ -	\$ -	\$ -	\$ 550,000

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Construction	250,000	250,000	-	-	-	500,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 300,000	\$ 250,000	\$ -	\$ -	\$ -	\$ 550,000

FY 2021 CAPITAL IMPROVEMENT PROGRAM

FORCE MAIN CONSTRUCTION

PROJECT NUMBER:	6028
PROJECT DURATION (FY):	RECURRING EXPENSE
PROJECT CATEGORY:	UTILITIES - DEES
PROJECT DEPARTMENT:	DEES
PROJECT DESCRIPTION:	

Wastewater force mains carry wastewater pumped from lift stations to the wastewater treatment plants. Some portions of the utility's service area do not have redundant force mains providing more than one pathway to the treatment plants. Multiple pathways are important when force mains are being repaired or replaced. A number of wastewater force main projects are planned to provide redundancy to the system.

6028
RECURRING EXPENSE
UTILITIES - DEES
DEES



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ -	\$ 250,000	\$ 1,675,000	\$ -	\$ -	\$ 1,925,000
Connection Fees Fund - 458	-	-	500,000	-	-	\$ 500,000
TOTAL	\$ -	\$ 250,000	\$ 2,175,000	\$ -	\$ -	\$ 2,425,000

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ -	\$ 250,000	\$ 25,000	\$ -	\$ -	\$ 275,000
Construction	-	-	2,000,000	-	-	2,000,000
Other Costs	-	-	150,000	-	-	150,000
TOTAL	\$ -	\$ 250,000	\$ 2,175,000	\$ -	\$ -	\$ 2,425,000

FY 2021 CAPITAL IMPROVEMENT PROGRAM

EMERGENCY INTERCONNECT

PROJECT NUMBER:	6034
PROJECT DURATION (FY):	FY 2021 - FY 2022
PROJECT CATEGORY:	UTILITIES - DEES
PROJECT DEPARTMENT:	DEES
PROJECT DESCRIPTION:	

Construction of an interconnect for the water distribution system with neighboring systems with 50% cost share.

FY 2021 - Interconnect with City of North Lauderdale



OPERATING BUDGET IMPACT

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 200,000	\$ 50,000	\$ -	\$ -	\$ -	\$ 250,000
TOTAL	\$ 200,000	\$ 50,000	\$ -	\$ -	\$ -	\$ 250,000

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Construction	150,000	50,000	-	-	-	200,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 200,000	\$ 50,000	\$ -	\$ -	\$ -	\$ 250,000



FY 2021 CAPITAL IMPROVEMENT PROGRAM

EAST WASTEWATER TREATMENT PLANT (WWTP) IFAS

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6035
FY 2020 - FY 2021
UTILITIES - DEES
DEES

The current East Wastewater Treatment Plant (WWTP) is a traditional activated sludge plant. Converting traditional activated sludge plants to Integrated Fixed-Film Activated Sludge (IFAS) plants can greatly increase the treatment capacity at a lower cost compared to expanding existing plants or constructing new plants. Increasing the treatment capacity of the East WWTP from 2 MGD to over 6 MGD and diverting flow from the West WWTP would help extend the life of the West WWTP RBCs. Additionally, it will reduce the cost to replace the RBCs with a newer technology due to less restrictive project phasing (since greater flows can be treated by the East WWTP during RBC replacement construction).

FY 2021 - Rollover from FY 2020 (12,100,000)

OPERATING BUDGET
IMPACT:

Increase WWTP efficiency and reduction in repair costs.



FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 12,900,000	\$ -	\$ -	\$ -	\$ -	\$ 12,900,000
TOTAL	\$ 12,900,000	\$ -	\$ -	\$ -	\$ -	\$ 12,900,000

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ 600,000
Construction	12,000,000	-	-	-	-	12,000,000
Other Costs	300,000	-	-	-	-	300,000
TOTAL	\$ 12,900,000	\$ -	\$ -	\$ -	\$ -	\$ 12,900,000

FY 2021 CAPITAL IMPROVEMENT PROGRAM

REPAIR WATER TREATMENT PLANT (WTP) ACCELERATORS

PROJECT NUMBER:	6036
PROJECT DURATION (FY):	FY 2021
PROJECT CATEGORY:	UTILITIES - DEES
PROJECT DEPARTMENT:	DEES
PROJECT DESCRIPTION:	

The Water Treatment Plant has two accelerators (clarifiers). The concrete tank walls of both accelerators have developed many small cracks. Structural integrity testing was performed to determine the cause of cracks. The interior of both accelerators are to be lined. Exterior painting will be completed after verifying leaking has ceased.

FY 2021 - Rollover from FY 2020 (\$450K)



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ 450,000
TOTAL	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ 450,000

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	450,000	-	-	-	-	450,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ 450,000

FY 2021 CAPITAL IMPROVEMENT PROGRAM

MECHANICAL INTEGRITY TESTING - UNDERGROUND INJECTION WELLS

PROJECT NUMBER:	6037
PROJECT DURATION (FY):	FY 2022
PROJECT CATEGORY:	UTILITIES - DEES
PROJECT DEPARTMENT:	DEES
PROJECT DESCRIPTION:	

Treated effluent from the utility's wastewater treatment plants is injected into the lower injection zone of the Floridan Aquifer by two deep injection wells. To ensure the wells continue to perform properly, the injection well operating permit requires mechanical integrity testing be performed every five years. This testing was last completed in FY 2018 and will be repeated in advance of the 2023 compliance deadline to allow time to complete any required repairs and re-testing prior to the deadline.

6037
FY 2022
UTILITIES - DEES
DEES

Hazen Hazen and Sawyer
4900 Hollywood Blvd, Suite 7500
Hollywood, FL 33021 • 954.967.0098



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

**Mechanical Integrity Testing Report
Injection Wells 1 and 2
City of Margate
Southern Regional Wastewater Treatment Plant**

April 2018

©2018 Hazen and Sawyer

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000
TOTAL	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction		-	150,000	-	-	150,000
Other Costs		-	-	-	-	-
TOTAL	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000

FY 2021 CAPITAL IMPROVEMENT PROGRAM

REHABILITATE BACKWASH HOLDING TANK

PROJECT NUMBER:
6038
PROJECT DURATION (FY):
FY 2021
PROJECT CATEGORY:
UTILITIES - DEES
PROJECT DEPARTMENT:
DEES
PROJECT DESCRIPTION:

The Water Treatment Plant's backwash holding tank is an old chlorine contact chamber that was retrofitted to act as a holding tank. This project will recoat the holding tank and potentially include other minor improvements.

6038
FY 2021
UTILITIES - DEES
DEES



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000
TOTAL	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	200,000	-	-	-	-	200,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000

FY 2021 CAPITAL IMPROVEMENT PROGRAM

REHABILITATE WATER TREATMENT PLANT (WTP) FILTERS

PROJECT NUMBER:	6039
PROJECT DURATION (FY):	FY 2021
PROJECT CATEGORY:	UTILITIES - DEES
PROJECT DEPARTMENT:	DEES
PROJECT DESCRIPTION:	

Repair filter troughs in all eight (8) filter cells and replenish filter media, if needed.

6039
FY 2021
UTILITIES - DEES
DEES



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000
TOTAL	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	400,000	-	-	-	-	400,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000



FY 2021 CAPITAL IMPROVEMENT PROGRAM

SUPERVISORY CONTROL AND DATA ACQUISITION (SCADA) SYSTEM UPGRADES

PROJECT NUMBER:	6041
PROJECT DURATION (FY):	FY 2021- FY 2022
PROJECT CATEGORY:	UTILITIES - DEES
PROJECT DEPARTMENT:	DEES
PROJECT DESCRIPTION:	

Upgrades to the SCADA System used to control various components of the operations in both Water and Wastewater plants.

FY 2021 - Rollover from FY 2020 (\$450K)

OPERATING BUDGET IMPACT:

Reduce cost of obsolete replacement parts and repairs to SCADA system.



FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 650,000	\$ 500,000	\$ -	\$ -	\$ -	\$ 1,150,000
TOTAL	\$ 650,000	\$ 500,000	\$ -	\$ -	\$ -	\$ 1,150,000

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Construction	500,000	500,000	-	-	-	1,000,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 650,000	\$ 500,000	\$ -	\$ -	\$ -	\$ 1,150,000

FY 2021 CAPITAL IMPROVEMENT PROGRAM

SECURITY SYSTEM UPGRADES

PROJECT NUMBER:	6042
PROJECT DURATION (FY):	FY 2021
PROJECT CATEGORY:	UTILITIES - DEES
PROJECT DEPARTMENT:	DEES
PROJECT DESCRIPTION:	Upgrade Security System infrastructure at the Water and Wastewater Treatment plants.

6042
FY 2021
UTILITIES - DEES
DEES

Upgrade Security System infrastructure at the Water and Wastewater Treatment plants.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
TOTAL	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	-	-	-	-
Other Costs	100,000	-	-	-	-	100,000
TOTAL	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000

FY 2021 CAPITAL IMPROVEMENT PROGRAM

WEST WASTEWATER TREATMENT PLANT (WWTP) COAGULANT FEED

PROJECT NUMBER:	6044
PROJECT DURATION (FY):	FY 2021
PROJECT CATEGORY:	UTILITIES - DEES
PROJECT DEPARTMENT:	DEES
PROJECT DESCRIPTION:	

Construction of a new chemical feed system to add an alum salt coagulant to the wastewater treatment process to enhance the performance and reliability of secondary treatment at the West WWTP.

6044
FY 2021
UTILITIES - DEES
DEES



OPERATING BUDGET IMPACT:

Increase in coagulant.

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 530,000	\$ -	\$ -	\$ -	\$ -	\$ 530,000
TOTAL	\$ 530,000	\$ -	\$ -	\$ -	\$ -	\$ 530,000

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ 80,000
Construction	450,000	-	-	-	-	450,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 530,000	\$ -	\$ -	\$ -	\$ -	\$ 530,000

FY 2021 CAPITAL IMPROVEMENT PROGRAM

REHABILITATE SLUDGE DEWATERING BELT PRESS

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6045
FY 2021 - FY 2022
UTILITIES - DEES
DEES

Rehabilitate two sludge belt press units in the Wastewater Treatment Plant.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 210,000	\$ 210,000	\$ -	\$ -	\$ -	\$ 420,000
TOTAL	\$ 210,000	\$ 210,000	\$ -	\$ -	\$ -	\$ 420,000

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	200,000	200,000	-	-	-	400,000
Other Costs	10,000	10,000	-	-	-	20,000
TOTAL	\$ 210,000	\$ 210,000	\$ -	\$ -	\$ -	\$ 420,000

FY 2021 CAPITAL IMPROVEMENT PROGRAM

WEST WASTEWATER TREATMENT PLANT (WWTP) IFAS

PROJECT NUMBER:	6046
PROJECT DURATION (FY):	FY 2021 - FY 2024
PROJECT CATEGORY:	UTILITIES - DEES
PROJECT DEPARTMENT:	DEES
PROJECT DESCRIPTION:	

The West Wastewater Treatment Plant (WWTP) treats the majority of the service area's total wastewater. Primary treatment at the West WWTP is accomplished using rotating biological contactors (RBCs). The existing RBC trains were installed in 1984 and have met the end of their useful life cycle.

FY 2021 - Rollover from FY 2020 (\$800K)



OPERATING BUDGET IMPACT

Significant reduction in repair costs and reduction in coagulant needed to offset failing RBCs. May require additional lab technician position.

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 800,000	\$ 20,000,000	\$ 20,000,000	\$ 10,000,000	\$ -	\$ 50,800,000
TOTAL	\$ 800,000	\$ 20,000,000	\$ 20,000,000	\$ 10,000,000	\$ -	\$ 50,800,000

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ 800,000
Construction	-	20,000,000	20,000,000	10,000,000	-	50,000,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 800,000	\$ 20,000,000	\$ 20,000,000	\$ 10,000,000	\$ -	\$ 50,800,000

FY 2021 CAPITAL IMPROVEMENT PROGRAM

WASTEWATER TREATMENT PLANT (WWTP) DEEP INJECTION WELL

PROJECT NUMBER:	6047
PROJECT DURATION (FY):	FY 2021 - FY 2022
PROJECT CATEGORY:	UTILITIES - DEES
PROJECT DEPARTMENT:	DEES
PROJECT DESCRIPTION:	

The injection well system located at the West WWTP is used to dispose of secondary treated effluent from both the East and West WWTPs. There are five effluent disposal pumps and two injection wells. A new deep injection well will be installed in the West WWTP to assist with the increase in flows.

In addition, monies have been budgeted in other costs in the event that the City is required to close, plug, and abandon underground injection wells as required by Florida Administrative Code.

FY 2021 - Rollover from FY 2020 (100K), New (1.045K)

OPERATING BUDGET
IMPACT:

Slight increase in permitting.



FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 1,145,000	\$ 500,000	\$ -	\$ -	\$ -	\$ 1,645,000
TOTAL	\$ 1,145,000	\$ 500,000	\$ -	\$ -	\$ -	\$ 1,645,000

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Construction	-	500,000	-	-	-	500,000
Other Costs	1,045,000	-	-	-	-	1,045,000
TOTAL	\$ 1,145,000	\$ 500,000	\$ -	\$ -	\$ -	\$ 1,645,000

FY 2021 CAPITAL IMPROVEMENT PROGRAM

WASTEWATER TREATMENT PLANT (WWTP) PERMIT RENEWAL

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6048
RECURRING EXPENSE
UTILITIES - DEES
DEES

Renewal of WWTP Operating Permit and Deep Injection Well Permit.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000	\$ 400,000
TOTAL	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000	\$ 400,000

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	-	-	-	-
Other Costs	200,000	-	-	-	200,000	400,000
TOTAL	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000	\$ 400,000

FY 2021 CAPITAL IMPROVEMENT PROGRAM

DEES ADMINISTRATION BUILDING ROOF REPLACEMENT

PROJECT NUMBER:	6049
PROJECT DURATION (FY):	FY 2021
PROJECT CATEGORY:	UTILITIES - DEES
PROJECT DEPARTMENT:	DEES
PROJECT DESCRIPTION:	

The DEES administration building is shared by DEES, Building Department, and Development Services staff. The roof on the building has been re-coated and continues to leak. It has exceeded its useful life and must be replaced as soon as possible to prevent compromising the integrity of the roof structure and the interior finishes.

FY 2021 - Rollover from FY 2020



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 525,000	\$ -	\$ -	\$ -	\$ -	\$ 525,000
TOTAL	\$ 525,000	\$ -	\$ -	\$ -	\$ -	\$ 525,000

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	525,000	-	-	-	-	525,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 525,000	\$ -	\$ -	\$ -	\$ -	\$ 525,000

FY 2021 CAPITAL IMPROVEMENT PROGRAM

QUONSET HUT - REPLACEMENT

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

TBD
FY 2021
UTILITIES - DEES
DEES

Replace existing Quonset Hut used for storing miscellaneous equipment and material.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
TOTAL	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	125,000	-	-	-	-	125,000
Other Costs	25,000	-	-	-	-	25,000
TOTAL	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000

FY 2021 CAPITAL IMPROVEMENT PROGRAM

REHABILITATE HEADWORKS (SLIDE GATES)

PROJECT NUMBER:	TBD
PROJECT DURATION (FY):	FY 2021
PROJECT CATEGORY:	UTILITIES - DEES
PROJECT DEPARTMENT:	DEES
PROJECT DESCRIPTION:	Rehabilitation and/or replacement of existing slide gates which are used to divert flow in the headworks building.

TBD
FY 2021
UTILITIES - DEES
DEES

Rehabilitation and/or replacement of existing slide gates which are used to divert flow in the headworks building.



OPERATING BUDGET IMPACT:

Reduction in repair costs.

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
TOTAL	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	150,000	-	-	-	-	150,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000

FY 2021 CAPITAL IMPROVEMENT PROGRAM

REHABILITATE HIGH SERVICE PUMP BUILDING

PROJECT NUMBER:	TBD
PROJECT DURATION (FY):	FY 2022
PROJECT CATEGORY:	UTILITIES - DEES
PROJECT DEPARTMENT:	DEES
PROJECT DESCRIPTION:	

The high service pumps, which provide pressure to the water distribution system, are housed in the high service pump building. This project includes both interior and exterior building repairs and renovations.

TBD
FY 2022
UTILITIES - DEES
DEES



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000
TOTAL	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction		-	50,000	-	-	50,000
Other Costs		-	-	-	-	-
TOTAL	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000

FY 2021 CAPITAL IMPROVEMENT PROGRAM

LIME SLUDGE HANDLING PROCESS

PROJECT NUMBER:	TBD
PROJECT DURATION (FY):	FY 2022 - FY 2024
PROJECT CATEGORY:	UTILITIES - DEES
PROJECT DEPARTMENT:	DEES
PROJECT DESCRIPTION:	

The configuration of the current lime sludge pond does not allow potable water used in the current treatment process to be reprocessed back into the potable water system. The design of the new lime sludge handling processes will allow the City to feed potable water back to the head of the plant rather than sending it to waste.

TBD
FY 2022 - FY 2024
UTILITIES - DEES
DEES



OPERATING BUDGET

IMPACT:

Decrease potable water usage.

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ -	\$ 250,000	\$ 3,000,000	\$ 3,000,000	\$ -	\$ 6,250,000
TOTAL	\$ -	\$ 250,000	\$ 3,000,000	\$ 3,000,000	\$ -	\$ 6,250,000

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000
Construction		-	-	3,000,000	3,000,000	
Other Costs		-	-	-	-	
TOTAL	\$ -	\$ 250,000	\$ 3,000,000	\$ 3,000,000	\$ -	\$ 6,250,000

FY 2021 CAPITAL IMPROVEMENT PROGRAM

REHABILITATE WASTEWATER TREATMENT PLANT SCREEN BELT CONVEYOR

PROJECT NUMBER:	TBD
PROJECT DURATION (FY):	FY 2022
PROJECT CATEGORY:	UTILITIES - DEES
PROJECT DEPARTMENT:	DEES
PROJECT DESCRIPTION:	

This project will rehabilitate and/or replace the conveyor belt in the headworks building. The conveyor belt removes all the larger materials in the raw wastewater influent entering the treatment plant that are captured by the bar screens.

TBD
FY 2022
UTILITIES - DEES
DEES



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000
TOTAL	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction		-	150,000	-	-	150,000
Other Costs		-	-	-	-	-
TOTAL	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000

FY 2021 CAPITAL IMPROVEMENT PROGRAM

WATER TREATMENT PLANT INFRASTRUCTURE IMPROVEMENTS

PROJECT NUMBER:	TBD
PROJECT DURATION (FY):	FY 2022 - FY 2023
PROJECT CATEGORY:	UTILITIES - DEES
PROJECT DEPARTMENT:	DEES
PROJECT DESCRIPTION:	In order to continue meeting and exceeding regulatory requirements for the potable water system, new processes will need to be introduced into the existing Water Treatment Plant. Improvements to the City's Water Treatment Plant include adding additional raw water wells and the corresponding processes that are needed to treat the water.

TBD
FY 2022 - FY 2023
UTILITIES - DEES
DEES

In order to continue meeting and exceeding regulatory requirements for the potable water system, new processes will need to be introduced into the existing Water Treatment Plant. Improvements to the City's Water Treatment Plant include adding additional raw water wells and the corresponding processes that are needed to treat the water.



OPERATING BUDGET IMPACT:

Unknown at this time.

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ -	\$ 250,000	\$ 2,000,000	\$ -	\$ -	\$ 2,250,000
TOTAL	\$ -	\$ 250,000	\$ 2,000,000	\$ -	\$ -	\$ 2,250,000

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000
Construction		-	-	2,000,000		-
Other Costs		-	-	-	-	-
TOTAL	\$ -	\$ 250,000	\$ 2,000,000	\$ -	\$ -	\$ 2,250,000

FY 2021 CAPITAL IMPROVEMENT PROGRAM

ASPHALT RESURFACING - TREATMENT PLANTS

PROJECT NUMBER:	TBD
PROJECT DURATION (FY):	FY 2024 - FY 2025
PROJECT CATEGORY:	UTILITIES - DEES
PROJECT DEPARTMENT:	DEES
PROJECT DESCRIPTION:	Mill and resurface pavement areas in the Water Treatment Plant, Wastewater Treatment Plant, Administration Building, and Coral Gate Water Booster Station. Each facility should be evaluated and repaved as needed on a 10-year cycle.

TBD
FY 2024 - FY 2025
UTILITIES - DEES
DEES

Mill and resurface pavement areas in the Water Treatment Plant, Wastewater Treatment Plant, Administration Building, and Coral Gate Water Booster Station. Each facility should be evaluated and repaved as needed on a 10-year cycle.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ -	\$ -	\$ -	\$ 200,000	\$ 200,000	\$ 400,000
TOTAL	\$ -	\$ -	\$ -	\$ 200,000	\$ 200,000	\$ 400,000

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction		-	-	-	200,000	200,000
Other Costs		-	-	-	-	-
TOTAL	\$ -	\$ -	\$ -	\$ 200,000	\$ 200,000	\$ 400,000

FY 2021 CAPITAL IMPROVEMENT PROGRAM

C-51 RESERVOIR CAPACITY ALLOCATION

PROJECT NUMBER:	TBD
PROJECT DURATION (FY):	FY 2023
PROJECT CATEGORY:	UTILITIES - DEES
PROJECT DEPARTMENT:	DEES
PROJECT DESCRIPTION:	

In order to meet the demands for future water supply, in FY 2020, the City signed an agreement for capacity allocation for Phase 1 of the C-51 Reservoir. The agreement provides that the City will contribute its pro-rata share of the capital and maintenance costs in exchange for a contractual allocation of two million gallons per day of the permitted storage capacity in the Phase 1 Reservoir. Payment will be due within 30 days of the Notice of the Commercial Operation Date, currently anticipated to be in September 2022.

TBD
FY 2023
UTILITIES - DEES
DEES



OPERATING BUDGET IMPACT

The City will be responsible for its pro-rata share of future operating costs, which are anticipated to be \$36,551 per million gallons per day (MGD).

FUNDING SOURCES:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ -	\$ -	\$ 9,200,000	\$ -	\$ -	\$ 9,200,000
TOTAL	\$ -	\$ -	\$ 9,200,000	\$ -	\$ -	\$ 9,200,000

PROJECT COSTS:	FY 21	FY 22	FY 23	FY 24	FY 25	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction		-	-	-	-	-
Other Costs		-	-	9,200,000	-	9,200,000
TOTAL	\$ -	\$ -	\$ 9,200,000	\$ -	\$ -	\$ 9,200,000



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Appendix



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FRATERNAL ORDER OF POLICE (FOP)
JOB CLASSIFICATIONS / SALARY RANGES
As of Fiscal Year 2021

JOB TITLE	Annual Salary Range	
	MIN	MAX
Police Officer	57,932	89,807
Police Sergeant	105,896	

POLICE BENEVOLENT ASSOCIATION (PBA)
JOB CLASSIFICATIONS / SALARY RANGES
As of Fiscal Year 2021

JOB TITLE	SALARY
Police Lieutenant	127,296
Police Captain	137,829

INTERNATIONAL ASSOCIATION OF FIREFIGHTERS (IAFF) *
JOB CLASSIFICATIONS / SALARY RANGES
As of Fiscal Year 2021

JOB TITLE	Annual Salary Range	
	MIN	MAX
Firefighter	46,787	74,865
Firefighter/EMT	52,443	80,520
Firefighter/Paramedic	61,348	89,475
Driver/Engineer	76,338	95,738
Rescue Lieutenant	78,478	98,423
Fire Captain	93,480	106,686
Battalion Chief	116,273	118,273
Division Chief	120,747	122,747

**Ranges include residual pay where applicable.*

FEDERATION OF PUBLIC EMPLOYEES
JOB CLASSIFICATIONS / SALARY RANGES

As of Fiscal Year 2020

GRADE	JOB TITLE	Annual Salary Range	
		MIN	MAX
5	City Receptionist Custodian	30,903	43,357
7	Maintenance Worker I Office Specialist I Service Worker I	34,026	47,739
8	Cashier	25,588	49,930
9	Fleet Support Specialist Meter Technician Office Specialist II Service Worker II	37,149	52,121
10	Account Clerk I Canal Maintenance Tech I Inventory Control Specialist Utility Service Representative Utility Technician	38,709	54,309
11	Call Taker Community Service Aide I Equipment Operator I Property and Evidence Technician Utility Technician-L3	40,271	56,500
12	Community Service Aide II Irrigation Mechanic Utility Technician-L2	41,831	58,689
13	Asphalt Specialist Canal Maintenance Tech II Carpenter Maintenance Specialist Utility Technician-L1	43,392	60,880

FEDERATION OF PUBLIC EMPLOYEES
JOB CLASSIFICATIONS / SALARY RANGES

As of Fiscal Year 2020

GRADE	JOB TITLE	Annual Salary Range	
		MIN	MAX
14	Court Liaison Coordinator		
	Maintenance Supervisor		
	Mechanic I	44,954 63,070
	Treatment Plant Operator-C		
	Utility Mechanic I		
15	Utility Technician-Lead		
	Animal Control Officer		
	Code Compliance Officer		
	Equipment Mechanic/Welder	46,515 65,261
	HVAC Specialist		
16	Treatment Plant Operator-B		
	Mechanic II	48,075 67,450
	Utility Mechanic II		
17	Crime Scene Technician		
	Division Leader		
	Laboratory Technician		
	Mechanic III	49,637 69,641
	Stormwater Foreman		
	Treatment Plant Operator I (Dual "C")		
	Treatment Plant Operator-A		
18	Victim Advocate		
	Chief Utility Mechanic	51,198 71,831
19	Division Leader - Dist/Coll	52,760 74,022
	Electrical Instrumentation Tech		

FEDERATION OF PUBLIC EMPLOYEES
JOB CLASSIFICATIONS / SALARY RANGES
As of Fiscal Year 2020

GRADE	JOB TITLE	Annual Salary Range	
		MIN	MAX
20	Engineering Inspector I	54,321	76,213
21	CADD Technician/Utility Locator	55,883	78,404
	Building and Structural Inspector		
25	Chief Chemist	62,125	87,163
	Fleet Supervisor		
26	Engineer	63,687	89,354
28	Plans Examiner/Inspector (Any Discipline)	66,808	93,733
	Chief Inspector - Electrical		
	Chief Inspector - Mechanical		
31	Chief Inspector - Plumbing	71,493	100,306
	Chief Inspector - Structural/Bldg		
	Electrician II		

NON-BARGAINED EMPLOYEES

JOB CLASSIFICATIONS / SALARY RANGES

As of Fiscal Year 2020 *

GRADE	JOB TITLE	Annual Salary Range	
		MIN	MAX
8	Permit Specialist I	35,588 49,930
9	Office Specialist II	37,149 52,121
10	Permit Specialist II	38,709 54,309
11	Police Investigative Assistant	40,271 56,500
12	Human Resources Specialist	41,831 58,689
13	Aquatics Coordinator Office Specialist III Purchasing Specialist Utilities Support Specialist	43,392 60,880
15	Background Investigator Multimedia Specialist Payroll/Benefits Specialist	46,515 65,261
16	Administrative Coordinator Aquatics Supervisor Business Development Coordinator Community Development Inspector Lead Permit Specialist Risk Management Specialist Technical Support Specialist	48,075 67,450
17	Associate Planner Clerk to the Special Magistrate Solid Waste Coordinator	49,637 69,641
18	Buyer I Recreation Supervisor	51,198 71,831
19	Clerk Coordinator CRA Coordinator CRA Project Specialist Office Manager	52,760 74,022
20	Buyer II Sustainability Coordinator	54,321 76,213
21	Customer Service Supervisor Engineering Inspector II Fiscal Affairs Manager GIS Specialist IT Specialist/Webmaster Payroll/Benefits Supervisor	55,883 78,404
23	Accountant Accounts Payable Supervisor Associate Engineer Human Resources Generalist Purchasing Supervisor	59,004 82,783

* - Does not include any proposed personnel changes or new positions for FY 2021.

NON-BARGAINED EMPLOYEES

JOB CLASSIFICATIONS / SALARY RANGES

As of Fiscal Year 2020 *

GRADE	JOB TITLE	Annual Salary Range	
		MIN	MAX
24	Executive Secretary/Paralegal Police Records Commander	60,564	84,792
25	Grants Manager	62,125	87,163
26	Distribution/Collection Manager GIS Coordinator Network Analyst Plant Manager Systems Analyst	63,687	89,354
28	Parks & Grounds Superintendent Recreation Superintendent	66,808	93,733
29	Project Manager Senior Planner	68,370	95,924
30	Engineer I Public Works Superintendent	69,932	98,115
31	Assistant City Clerk	71,493	100,306
32	Assistant to the City Manager Communications & Marketing Manager Utility Accounting Manager	73,055	102,496
33	Accounting Supervisor Senior Engineer	74,616	104,687
34	Systems Analyst Supervisor	76,176	106,876
35	Public Safety Communications Manager	77,736	109,064
36	Purchasing Manager	79,297	111,255
37	Risk Manager	80,859	113,446
38	Budget Manager	82,420	115,637
40	Controller	85,542	120,016
42	Assistant Director-DEES Assistant Director of Finance	88,665	124,398
54	Building Director / Building Official Development Services Director Information Technology Director Parks and Recreation Director Public Works Director	107,398	150,681
57	Director - Finance Director - Human Resources	112,081	157,251
59	Fire Chief Police Chief	115,203	161,630
65	Director - DEES	124,570	174,773
70	Assistant City Manager	132,374	185,273

* - Does not include any proposed personnel changes or new positions for FY 2021.

NON-BARGAINED EMPLOYEES

PART-TIME/SEASONAL ONLY

JOB CLASSIFICATIONS / HOURLY WAGE

As of Fiscal Year 2020

JOB TITLE	HOURLY WAGE
Cashier - Calypso Cove	\$13.9240
Office/Concession Coordinator	\$20.6709
Junior Lifeguard	\$14.3547
Lifeguard w/o WSI cert.	\$16.0774
Lifeguard w/ WSI cert.	\$17.7999
Maintenance Coordinator	\$20.6709
Recreation Attendant	\$14.0139
Summer Recreation Counselor	\$13.6057
Summer Recreation Counselor I	\$15.2834

GLOSSARY OF ACRONYMS AND TERMS

THE GLOSSARY IS PROVIDED TO ASSIST THE READER IN UNDERSTANDING THE ACRONYMS AND TERMS USED THROUGHOUT THIS DOCUMENT.

ADP	Automatic Data Processing	FLC	Florida League of Cities
ALS	Advanced Life Support	FOP	Fraternal Order of Police
BCPA	Broward County Property Appraiser	FPL	Florida Power and Light
BEBR	Bureau of Economic and Business Research (University of Florida)	FRS	Florida Retirement System
BPV	Bulletproof Vest	F/T	Full-time
BSO	Broward Sheriff's Office	FTE	Full Time Equivalent
CAFR	Comprehensive Annual Financial Report	FY	Fiscal Year
CDBG	Community Development Block Grant	GAAP	Generally Accepted Accounting Principles
CERT	Community Emergency Response Team	GASB	Governmental Accounting Standards Board
CFLEA	Commission for Florida Law Enforcement Accreditation	GFOA	Government Finance Officers Association
CID	Criminal Investigative Division	GIS	Geographic Information System
CIP	Capital Improvement Program	GO	General Obligation
CO	Certificate of Occupancy	HB	House Bill
CPI	Consumer Price Index	HIDTA	High Intensity Drug Trafficking
CRA	Community Redevelopment Agency	HJR	House Joint Resolution
CRS	Community Rating System	HUD	Housing and Urban Development
CSID	Coral Springs Improvement District	HVAC	Heating, Ventilation and Air Conditioning
DEES	Department of Environmental & Engineering Services	IAFF	International Association of Firefighters
DOJ	Department of Justice	IBEC	International Basic Economy Corporation
DOR	Department of Revenue	IFAS	Integrated Fixed-Film Activated Sludge
EHEAP	Emergency Home Energy Assistance for the Elderly Program	ISO	Insurance Services Office
EMS	Emergency Medical Services	IT	Information Technology
EMT	Emergency Medical Technician	JAG	Justice Assistance Grant
FDOT	Florida Department of Transportation	LBTR	Local Business Tax Receipts
FEMA	Federal Emergency Management Agency	MCA	Margate Citizens Academy

GLOSSARY OF ACRONYMS AND TERMS

THE GLOSSARY IS A LIST OF SPECIALIZED WORDS/ACRONYMS AND THEIR DEFINITIONS.

MCRA	Margate Community Redevelopment	ROSC	Return of Spontaneous Circulation
MGD	Million Gallons Per Day	SB	Senate Bill
MMI	Maximum Medical Improvement	SCADA	Supervisory Control and Data Acquisition
MPO	Metropolitan Planning Organization	SHINE	Serving Health Insurance Needs of Elders
NPDES	National Pollutant Discharge Elimination System	SHIP	State Housing Initiative Partnership
NSP	Neighborhood Stabilization Program	STEM	Science, Technology, Engineering, and Mathematics
NWFPSC	Northwest Focal Point Senior Center	TBD	To Be Determined
OCDETF	Organized Crime Drug Enforcement Task Force	TIF	Tax Increment Financing
OPEB	Other Post-employment Benefits	TRIM	Truth in Millage
OSSI	Open Software Solution Incorporated	VOCA	Victims of Crime Act
PBA	Police Benevolent Association	WSI	Water Safety Instructions
PD	Police Department	WTP	Water Treatment Plant
P/T	Part-time	WWTP	Wastewater Treatment Plant
RBC	Rotating Biological Contactor		
RFP	Request for Proposal		
RFQ	Request for Qualifications		
ROI	Return on Investment		

GLOSSARY OF ACRONYMS AND TERMS (CONTINUED)

ACCRUAL BASIS: A basis of accounting in which transactions are recognized at the time they are incurred, regardless of the timing of cash flows.

ADOPTED BUDGET: The budget adopted by the City Commission at the final public hearing in September of each year for the upcoming fiscal year.

AD VALOREM: Property taxes levied on real or personal property by local government units including counties, municipalities, school districts, and special taxing districts, based on valuation and tax rates. (Interchangeable with property taxes)

ALLOCATION: Amount of funding designated for expenditures/expenses for a special purpose or activity.

APPROPRIATION: An authorization made by the City Commission, which permits the City to incur obligations and to expend resources.

ASSESSED VALUE: A value that is established for real and personal property used as a basis for levying property taxes. (NOTE: the Broward County Property Appraiser determines property values.)

ASSETS: Resources with present service capacity that the government owns.

BALANCED BUDGET: A budget in which the sum of revenues and appropriated fund balances/net position are equal to appropriations for expenditures/expenses.

BALANCE SHEET: A statement which presents the financial position of an entity showing the cost of its assets, deferred outflows of resources, liabilities, deferred inflows of resources and fund balance as of a specified date.

BASE BUDGET: The amount needed to maintain current service levels. Program/activity changes require an increase or decrease of this amount.

BOND: A written promise to pay a sum of money on a specific date at a specified interest rate. The interest payments and the repayment of the principal are detailed in a Bond Ordinance. Some common types of bonds are general obligation and revenue bonds.

BUDGET: A plan of financial operation representing an estimate of expenditures/expenses and the means of financing them for a given period.

BUDGET AMENDMENT: A procedure to revise a budget appropriation requiring City Commission approval through an Ordinance.

BUDGET BASIS: This refers to the form of accounting utilized throughout the budget process. Budgets are adopted on a basis consistent with Generally Accepted Accounting Principles. Unencumbered appropriations lapse at the end of the fiscal year, and may be re-budgeted the following year.

BUDGET DOCUMENT: The publication used by the Finance Department to present a comprehensive financial budget program to the City Commission.

GLOSSARY OF ACRONYMS AND TERMS (continued)

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To

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BUDGET MESSAGE: The introductory section of the budget, which provides the City Commission and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and budgetary recommendations for the upcoming period.

CAPITAL EXPENDITURE/EXPENSE: Funds spent for the acquisition of long-term assets and improvements.

CAPITAL IMPROVEMENT: Expenditures/expenses related to the acquisition, expansion, or rehabilitation of buildings, facilities, roadways, and infrastructure.

CAPITAL IMPROVEMENT PROGRAM (CIP): A plan for capital expenses/expenditures to provide long lasting physical improvements to be incurred over a fixed period of several future years.

CAPITAL IMPROVEMENT PROGRAM BUDGET: A CIP budget is developed for the capital improvement program as described above. Examples of capital improvement projects include sewer lines, buildings, recreational facilities, and large scale remodeling.

CAPITAL OUTLAY: Expenditure/expense that results in the acquisition of or addition to fixed assets.

CONSUMER PRICE INDEX (CPI): A statistical description of price levels provided by the U.S. Department of Labor used to measure changes in the cost of living (economic inflation).

CONTINGENCY: An amount set aside as a reserve for emergencies or unanticipated expenditures.

DEBT SERVICE: The amount of interest and principal paid each year on direct long-term debt based on a predetermined payment schedule.

DEBT SERVICE FUND: A fund that accounts for the accumulation of resources for, and the payment of general long-term debt principal and interest.

DEBT SERVICE REQUIREMENTS: The amount of revenues, which must be provided for a Debt Service Fund so that all principal and interest payments can be made in full and on schedule.

DEFICIT: The excess of an entity's liabilities over its assets or the excess of expenditures/expenses over revenues during a single accounting period.

DEPARTMENT: A major administrative section of the City, which indicates overall management responsibility for an operation or a group of related operations within a functional area.

DIVISION - A group of standardized administrative or operating units within a department.

GLOSSARY OF ACRONYMS AND TERMS (CONTINUED)

ENCUMBRANCE: The legal commitment of appropriating funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

ENTERPRISE (PROPRIETARY) FUNDS: Account for the operations financed and operated in a manner similar to private business enterprises, where the costs of providing goods and services are funded primarily through user charges.

ESTIMATED REVENUE: The amount of projected revenue to be collected during the fiscal year.

EXPENDITURE/EXPENSE: This term refers to the outflow of funds paid for an asset or goods and services obtained.

FISCAL YEAR: The time period designated by the City for recording financial transactions. The City of Margate's fiscal year is October 1st to September 30th.

FIXED ASSETS: Assets for long-term use, such as: land, intangibles, infrastructure, building, machinery and equipment, and improvement other than buildings.

FRANCHISE FEE: A fee paid by public service businesses to use City right-of-ways in providing their service to the city residents. Franchise fees include electricity, natural gas, sanitation, and towing.

FULL-TIME EQUIVALENT: A part-time position converted to the decimal equivalent of a full-time position by using 2,080 hours as a full-time year.

FUND: A grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City categorizes funds into three basic fund types: governmental funds, proprietary funds, and fiduciary funds.

FUND BALANCE: Fund balance is the excess of assets and deferred outflows of resources over liabilities and deferred inflows of resources.

GENERAL CAPITAL PROJECTS FUND: Fund that accounts for the acquisition or construction of major capital facilities or projects other than those financed by enterprise funds or General Obligation Bonds.

GENERAL FUND: The main operating fund within the City. It accounts for all of the financial resources of the government except those required to be accounted for in other funds, due to legal or other requirements.

GENERAL OBLIGATION BONDS: Bonds that finance a variety of public projects such as streets, buildings, and improvements. The repayment of these bonds is usually made from property taxes and are backed by the "full faith and credit" of the issuing entity.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP): A common set of accounting principles, standards and procedures that are used for financial reporting/budgeting.

GEOGRAPHIC INFORMATION SYSTEM (GIS): A software/hardware system used to capture, store, manage, analyze, and map geographic information.

GLOSSARY OF ACRONYMS AND TERMS (CONTINUED)

GOVERNMENT FINANCE OFFICERS ASSOCIATION (GFOA): A professional organization that enhances and promotes the management of governments by identifying, developing financial policies and practices, and promoting them through education, training, and leadership.

GOVERNMENTAL FUNDS: Funds generally used to account for current financial resources. The City has four different types of governmental funds: general, special revenue, debt service, and capital projects.

GRANT: A contribution by a government or other organization to support a particular function.

INFRASTRUCTURE: Physical systems needed for the endurance of a community such as parks, buildings, roads, water/wastewater systems, etc.

INTERFUND TRANSFER: Amounts transferred from one fund to another.

INTERNAL SERVICE FUND: Fund that provides financing of goods and services by one department or agency to other departments or agencies of the governmental unit, on a cost reimbursement basis.

LEVY: To impose taxes for the support of government activities.

LIABILITIES: Non-discretionary obligations to expend resources of the government.

LINE ITEM BUDGET: A budget that lists each expenditure category (salary, training, communication services, travel, etc.) separately, with the dollar amount budgeted for each specified item.

LONG TERM DEBT: Debt with a maturity of more than one year after the date of issuance.

MILLAGE RATE: Property tax rate based on property valuation with a tax rate of one mill producing one dollar of taxes per \$1,000 of assessed property. (See also – Property Tax Rate)

MODIFIED ACCRUAL BASIS: Basis of accounting, used by governmental funds, in which revenues are recognized in the accounting period in which they become measurable and available to finance expenditures of the current period. Expenditures are recorded when a liability is incurred.

NET POSITION: The result of assets and deferred outflows of resources less liabilities and deferred inflows of resources. Net position of the government-wide and proprietary funds are categorized as (a) net investments in capital assets, (b) restricted, or (c) unrestricted.

OBJECTIVES: A statement of measurable outcomes, which contribute toward accomplishing departmental goals.

OPERATING BUDGET: The portion of the budget that pertains to daily operations, and provides basic governmental services. The operating budget contains appropriations for expenditures such as personnel, office supplies, travel and gas.

GLOSSARY OF ACRONYMS AND TERMS (CONTINUED)

ORDINANCE: A formal legislative action by the governing body of a municipality.

PERFORMANCE MEASURES: Measurable means of evaluating the effectiveness of a cost center in accomplishing its defined objectives.

POLICY: A plan, course of action, or guiding principle designed to set parameters for decisions and actions.

PROPERTY TAX: The amount levied by a municipality on the assessed value of property within the City limits.

PROPERTY TAX LEVY: The amount that may be raised for the purpose specified in the tax levy ordinance.

PROPERTY TAX RATE: The amount of taxes expressed as dollars per \$1,000 of assessed valuation. (See also – Millage Rate)

PROPRIETARY FUNDS: Funds used to account for ongoing business-type activities otherwise known as enterprise funds. Also, includes internal service funds that account for the financing of goods or services between departments/agencies on a cost reimbursement basis.

RESERVE: Funds that are not available for expenditures or are legally segregated for a specific use in accordance with governmental accounting and financial reporting standards.

RESOLUTION: An order of a legislative body with less formality than an ordinance or statute.

REVENUE: Funds that the government receives as income, including taxes, fees, intergovernmental, fines, forfeitures, grants, shared revenues and interest income.

RISK MANAGEMENT: An organized analysis, assessment, and control mechanism to protect a government's assets against accidental loss in the most economical way.

SOURCE OF REVENUE: Revenues classified according to their source or point of origin.

SPECIAL REVENUE FUNDS: Funds that account for the proceeds of resources legally restricted for the financing of particular activities or projects.

TAX LEVY: The total amount to be raised by property taxes.

TRANSFER: A transaction where one fund makes a contribution to another.

TRIM: Acronym for Truth in Millage. A notification mailed to residents by the Broward County Property Appraiser's office to inform taxpayers of their proposed market and assessed values, exemptions and proposed taxes from each taxing authority.

USER CHARGES/FEES: Charges/fees for the use of public services by those who derive benefit from the service.



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