



CITY OF
MARGATE
FLORIDA



FISCAL YEAR 2023

ADOPTED BUDGET

AND FIVE YEAR CAPITAL IMPROVEMENT PROGRAM



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FY 2023 PREFACE

Decia Smith-Burke, Budget Manager

Cover and Tab Designs : Maria Fallon and Yarelis Martinez



READER'S GUIDE TO THE BUDGET BOOK

The City of Margate's budget document represents the entire City. It is divided into the following main sections:








 Table of Contents	Table of Contents
 Introduction	Introduction
 Budget Summaries	Budget Summaries
 Financial Summaries	Financial Summaries
 Departmental/Fund Information	Departmental/Fund Information
 Capital Improvement Program	Capital Improvement Program
 Appendix	Appendix

TABLE OF CONTENTS

The Table of Contents (TOC) outlines the sections and subsections of the Budget Book. The TOC is interactive and hyperlinked to each page that in turn reverts back to the TOC.

INTRODUCTION

The Introduction section begins with a city-wide organizational chart, a broad description of the history, location, maps, city statistics, demographics, and general information that gives the reader an initial welcome to the City of Margate. Most notable, the City Manager's Budget Message discusses the key issues impacting the budget and outlines major budgetary changes from the prior year.

BUDGET SUMMARIES

The Budget Summaries section contains the financial and budgetary policies of the City. It also provides information about the budget process, budget calendar, and staffing levels.

READER'S GUIDE TO THE BUDGET BOOK (CONTINUED)

FINANCIAL SUMMARIES

The Financial Summaries section contains the City's fund descriptions detailing each fund and its purpose. In addition, summary budgets; charts by fund, department, and function; and annual debt service information are included in this section.

DEPARTMENTAL/FUND INFORMATION





The Departmental/Fund Information section contains budgets by fund/department detailing financial information, resources and requirements with two years of actual, prior year amended budget as of March 31, 2022 and the current year budget of each organizational unit within the City. An organizational chart, position summary, performance measures and goals by department/division are also included in this section.

CAPITAL IMPROVEMENT PROGRAM (CIP)

The Capital Improvement Program (CIP) section contains the five-year CIP plan for acquisition of assets or construction of major capital facilities or projects.

APPENDIX

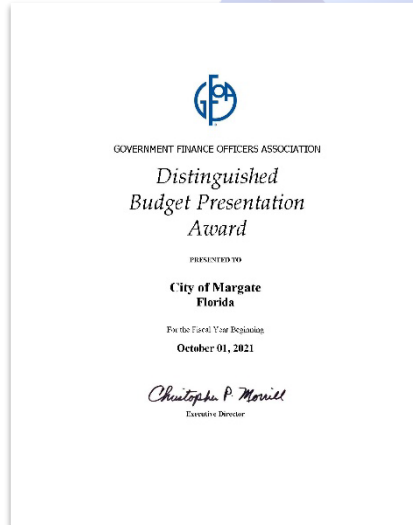
The Appendix is the final section of the budget document and contains:

-  Job Classifications/Salary Ranges
 -  A listing of salary ranges and position titles for bargaining/non-bargaining units.
-  Glossary
 -  A summary of acronyms and terms used throughout the book.

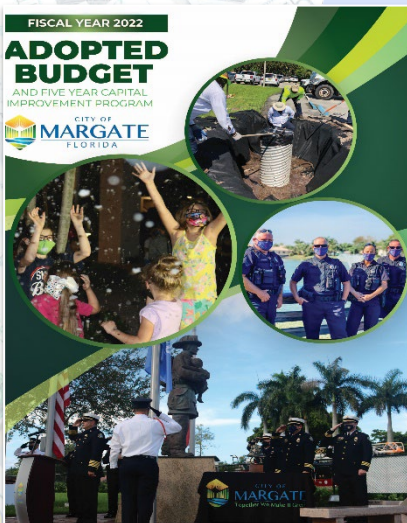


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DISTINGUISHED BUDGET PRESENTATION AWARD



The Government Finance Officers Association (GFOA) presented the Distinguished Budget Presentation Award to the City of Margate, Florida for its annual budget for the fiscal year beginning October 1, 2021. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, operations guide, financial plan, and communications device. The award is valid for a period of one year only. This is the fifth time the City of Margate has received this award.



This current budget continues to conform to the program requirements and will be submitted to GFOA to determine its eligibility for another award.

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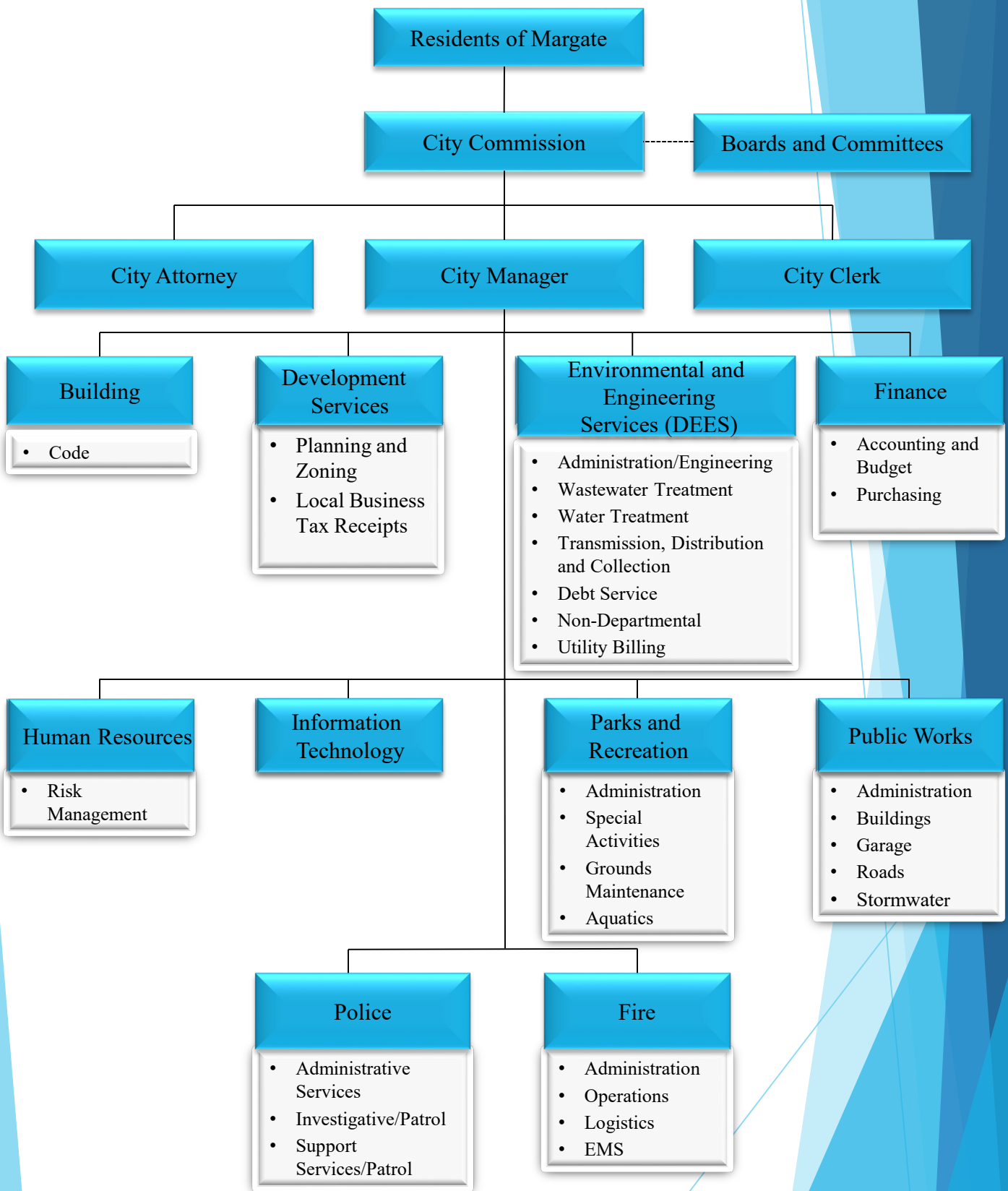
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CITY-WIDE ORGANIZATIONAL CHART





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ELECTED AND APPOINTED OFFICIALS

CITY COMMISSION

Antonio V. Arserio, Mayor

Anthony N. Caggiano, Vice Mayor

Tommy Ruzzano, Commissioner

Arlene R. Schwartz, Commissioner

Joanne Simone, Commissioner

CITY MANAGER

Cale Curtis

INTERIM CITY ATTORNEY

Weiss Serota Helfman Cole &
Bierman, P.L.

CITY CLERK

Jennifer M. Johnson, MMC

ASSISTANT CITY MANAGER

Larry Vignola

BUILDING DIRECTOR

Richard R. Nixon, CBO

INFORMATION TECHNOLOGY DIRECTOR

Patrick Garmon

DEVELOPMENT SERVICES

DIRECTOR

Elizabeth Taschereau

PARKS AND RECREATION DIRECTOR

Michael A. Jones, CPRP

ENVIRONMENTAL AND ENGINEERING SERVICES DIRECTOR

Curt Keyser, P.E.

POLICE CHIEF

Joseph Galaska

FINANCE DIRECTOR

Ismael Diaz

PUBLIC WORKS DIRECTOR

Giovanni Batista, P.E., C.G.C.

FIRE CHIEF

Roberto Lorenzo

NORTHWEST FOCAL POINT SENIOR CENTER DIRECTOR

Terry Lieberman

HUMAN RESOURCES DIRECTOR

Laurie Meyer

CRA EXECUTIVE DIRECTOR

Cale Curtis

PROFILE OF THE CITY OF MARGATE

The City operates under the City Commission/City Manager form of government. The City Commission consists of the Mayor, Vice Mayor, and three commissioners. The five commission members are elected at-large on a non-partisan basis for a four-year term. Effective with terms beginning November 2012, term limitations for City Commissioners are three consecutive four-year terms. The mayor is elected annually by the members of the City Commission for a one-year term, not to exceed two years in succession. The City Commission determines policy; adopts legislation; approves the City's annual budget; and hires the City Manager, Assistant City Manager, City Attorney, City Clerk, Fire Chief, and Police Chief. The City Manager is responsible for carrying out the policies of the City Commission, overseeing the daily management of the City, and appointing all other department directors.

MARGATE CITY COMMISSION



Mayor
Antonio V. Arserio
(Seat 3)



Vice Mayor
Anthony N. Caggiano
(Seat 1)



Commissioner
Tommy Ruzzano
(Seat 4)



Commissioner
Arlene R. Schwartz
(Seat 2)



Commissioner
Joanne Simone
(Seat 5)



The City of Margate is located in Broward County and is part of the Miami-Fort Lauderdale-Pompano Beach Metropolitan Statistical Area. With a population of 58,714 (Bureau of Economic and Business Research, 2021 Estimates,) Margate is the 14th largest of the 31 cities in Broward County. Margate encompasses a nine-square-mile area of tree-lined streets and 30 miles of canals. The City of Margate is only 7.5 miles from the Atlantic Ocean and approximately 20 minutes from the Fort Lauderdale-Hollywood International Airport and Port Everglades.

The City of Margate was created as a municipal corporation in 1955 known as the Town of Margate. In 1961, the Town of Margate was incorporated as a City. "Margate" is said to have derived its name from the first three letters of the founder's last name, Jack Marqusee, and the first four letters of gateway since it was considered a "gateway" to western Broward County.



Margate is widely known for its exceptional hometown quality of life and delivery of excellent municipal services. The City provides a wide range of services, including police and fire protection/emergency medical services, water and wastewater services, stormwater services, recreation, public improvements, streets, planning and zoning, and general administrative services. The City boasts 19 parks and recreational facilities, including the Calypso Cove Aquatic Facility. The City of Margate has won its first Bronze Telly Award for "It's Margate Delish" social video series, which was created in 2021 to highlight the diverse culinary treats offered in Margate. The City of Margate has an award-winning Police Department and ISO Class I Fire Department and is nationally recognized as a Playful City USA and a Tree City USA. Other recognitions include the National Association of Town Watch's "National Night Out" Award, the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting, the GFOA's Distinguished Budget Presentation Award for FY 2022. In 2020, the City earned the Better Buildings Goal Achiever Award from the Department of Energy for reducing the City's overall energy use intensity by 21.3%. In 2021, the National Council for Home Safety and Security ranked the City of Margate as one of Florida's top 50 Safest Cities.

The City is pursuing long-term economic growth through attracting new businesses, supporting improvements to existing businesses, and providing exceptional recreational and cultural opportunities. These strategies reflect the commitment of City leaders to building a community where people can live, work, shop, and enjoy entertainment in one central location. Significant employers include Northwest Medical Center, the City of Margate, JM Lexus, Arrigo Dodge, and Broward County Schools.

The City is financially accountable for two blended component units, consisting of the Northwest Focal Point Senior Center (Senior Center) and the Margate Community Redevelopment Agency (MCRA). The Senior Center is a special district located in Margate that provides support services (including special services for those with physical or cognitive impairments) to adults ages 60 and older residing within the City of Margate and Broward County. Some of the programs and services provided by the Senior Center include transportation, eldercare advocate program, individual and group counseling, Emergency Home Energy Assistance for the Elderly Program (EHEAP), the Serving Health Insurance Needs of Elders (SHINE) program, and nutritional meals. The wide array of activities available include arts and crafts, live musical entertainment, fitness classes, bingo, discussion groups, day trips, and much more. The Senior Center funds its operation through grants from various governmental and charitable agencies and in-kind services from the City.



The MCRA is a special district created in 1996 by the Margate City Commission to develop and sustain safe, attractive neighborhoods and vibrant commercial communities. The Margate City Commission serves as the board governing both the MCRA and the Senior Center.



The MCRA and the Senior Center are included in the Comprehensive Annual Financial Report as blended components units; however, they are listed separately for budget purposes. Florida Statute 189.016(5) states that "the proposed budget of a dependent special district must be contained within the general budget of the local governing authority to which it is dependent and be clearly

stated as the budget of the dependent district. However, with the concurrence of the local governing authority, a dependent district may be budgeted separately. The dependent district must provide any budget information requested by the local governing authority at the time and place designated by the local governing authority." Their budgets are approved by resolution by each of their boards.



Timeline

1955: Margate was created as a municipal corporation called the Town of Margate. Victor H. Semet was elected as the first Mayor. The Town of Margate was later incorporated as a City in 1961.

1965: The City purchased two ladders for \$262 to assist the volunteer fire department. The City of Margate now boasts an ISO Class I fire department that services both Margate and Coconut Creek.

1971: Margate's first hospital opened in 1971 on Margate Boulevard. The City is now home to Northwest Medical Center, one of its major employers.

1976: The City offered swim lessons at Royal Palm Pool, which was purchased by the City in 1965, to preschool children for \$13 per course.

1986: Margate voters approved funding of a new Governmental Center.

1996: Margate City Commission created the Community Redevelopment Agency (CRA), a dependent special district pursuant to Florida Statute Chapter 163, Section III, to carry out community redevelopment activities.

2005: City celebrates its 50th Anniversary with international star, singer, and actress, and longtime Margate resident, Kaye Stevens. The City later built Kaye Stevens Park.

2016: The City of Margate Parks and Recreation Department opened its first Fitness Park at Rock Island Road and NW 6th Court.

2017: The Margate-Coconut Creek Fire Department's Advanced Life Support (ALS) team won the Florida Cup, making it the 3rd time the team has won the Cup in six years.

2018: The City received the first prestigious Government Finance Officers Association Distinguished Budget Presentation Award for fiscal year beginning October 1, 2017.

2018: On November 6, 2018 the electors of the City approved the issuance of general obligation bonds, not to exceed \$10,000,000, to finance the costs of acquiring, constructing, equipping, renovating, replacing and improving parks and recreation projects. The Bonds were issued on April 30, 2019.

2019: The official ribbon cutting celebrating the new baseball-themed splash pad at the Margate Sports Complex was held on Challenger Baseball Opening Day.

2020: In response to the Coronavirus global pandemic, the City of Margate effectively transitioned to offering public access to government meetings online via Zoom, suspended water disconnections and late fees while offering payment extensions to assist affected residents, and distributed 25,000 care kits to our vulnerable population with free face masks, hand sanitizers, and safety information.

2021: On Sept. 18, a Grand Opening celebration for the Covered Field at the Margate Sports Complex took place. The new open-air, multi-purpose, weather-protected facility was built on the 1.5 acre parcel adjacent to the Sports Complex, featuring an artificial turf surface, bleachers, and a concession building.

City of Margate

Statistics and Demographics

Date of Incorporation:	May 30, 1955
Form of Government:	Commission-Manager
Approx. Area (including water):	9.2 square miles
FY 2023 Total Budget:	\$184,000,007

CITY DEMOGRAPHICS

Population (BEHR 2021):	58,714
Median Age*:	47.1
Median Household Income*:	\$46,460
Average Household Size*:	2.4
Married Households*:	11,796
Families Households*:	14,576
Registered Voters**:	47,570

PUBLIC SAFETY

Police Stations (#):	1
Substations (#):	3
Certified Police Officers:	117
Non-Sworn Police Personnel:	38
Margate Fire Stations:	3
Fire Suppression Units (#):	3
Fire Rescue Vehicles (#):	3
Fire Department Staff:	80



UTILITY SYSTEM ****

Active Water Accounts (FY 2021):	17,044
Capacity Per Day (thousand gallons)	
Water:	13,500
Wastewater Treatment:	10,100
Miles of Water and Sewer Mains	
Water:	213
Wastewater Treatment:	180
Fire Hydrants:	2,104
Lift Stations:	57

PUBLIC SCHOOL ENROLLMENT

Atlantic West Elementary:	694
Liberty Elementary:	997
Margate Elementary:	1,050
Margate Middle:	1,268

Enrollment data from Broward County Public Schools



MAJOR EMPLOYERS ***

Global Response Corp.:	1,500
Northwest Medical Center:	1,031
City of Margate:	549
Broward County Schools:	382
JM Lexus:	300

SOURCES

* U.S. Census

*** City of Margate FY 2021 CAFR

** Broward Supervisor of Elections

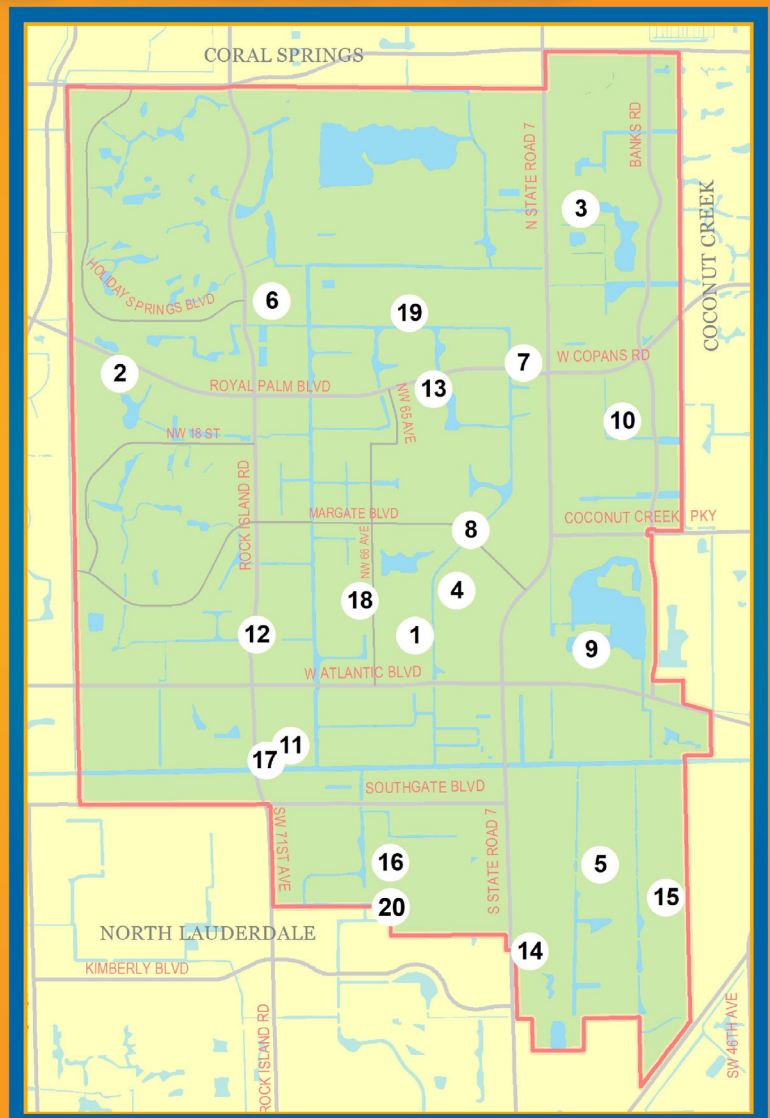
**** City of Margate DEES

Parks/Recreational Facilities Map



PARKS AND FACILITIES

- 1 Andrews Field at Margate Middle School, 500 NW 65 Avenue**
 Lighted baseball/softball field, cricket field, and soccer/football field.
- 2 Centennial Park, 7800 Royal Palm Boulevard**
 Playground, full basketball court, handicap accessible picnic area, and open play area.
- 3 Coral Gate Park, 5650 NW 29 Street**
 Lighted tennis courts, pavilions, half basketball court, playground, walking trail, and restrooms.
- 4 David Park and George Mudd Playground, 6199 NW 10 Street**
 Community center, senior center, library, playground, and lighted bocce courts.
- 5 Ed Greenwald Park, 5235 SW 5 Street**
 Passive park and green space.
- 6 Firefighters Park, 2500 Rock Island Road**
 Dog park (1.5 acre), lighted tennis courts, lighted full basketball courts, lighted pickleball courts, Safety Town, concession/restrooms, pavilions, playground, exercise trail, soccer rink, sand volleyball, and game room.
- 7 Kaye Stevens Park, 5825 Royal Palm Boulevard**
 Picnic area, swinging benches, fishing area, and walking trail.
- 8 Legacy Park, 1400 West River Drive**
 Boat launch, swinging benches, historical information, and gazebo.
- 9 Lemon Tree Lake Park, 426 Lakeside Drive**
 Pavilion, swinging benches, and boat launch.
- 10 Margate Sports Complex, 1695 Banks Road**
 Lighted baseball/softball fields, playground, splash pad, pavilions, batting cages, and walking trail with fitness stations.
- 11 Oriole Park, 7055 NW 1 Street**
 Lighted baseball/softball field and lighted football/soccer field.
- 12 Rock Island Fitness Park, 7100 NW 6 Court**
 Outdoor exercise equipment, ADA accessible equipment, and lighted pavilion cover.
- 13 Royal Palm Park/Calypso Cove Aquatic Facility, 6200 Royal Palm Boulevard**
Park: Half basketball courts, playground, pavilion, and fishing dock.
Calypso Cove: Plunge pool, zero-entry pool water playground, lap pool, concessions, complimentary shade umbrellas/lounge chairs, community room for party rentals, group and individual swim lessons.
- 14 Serino Park, 5600 SW 8 Court**
 Playground, walking trail, pavilion, and open play area.
- 15 Southeast Park, 655 SW 50 Avenue**
 Synthetic turf sport fields, natural turf sport fields, pavilion, concession/restrooms, and playground.
- 16 Southgate Park, 425 SW 64 Avenue**
 Full basketball court, exercise trail, playground, and open play area.
- 17 Veterans Memorial Park, 7044 NW 1 Street**
 Boat launch, pavilion, and fishing dock.
- 18 Vinson Park, 955 NW 66 Avenue**
 Lighted baseball/softball fields, lighted batting cages, concession/restrooms, and playground.
- 19 Winfield Park, 6400 Winfield Boulevard**
 Boat launch, playground, swinging benches, half basketball court, and fishing area.
- 20 Herman and Dorothy Shooster Nature Preserve, 740 SW 64th Terrace**
 (Managed by Broward County Parks)



CITY OF MARGATE - SPECIAL EVENTS



National Night Out – Margate Sports Complex, 1695 Banks Road

National Night Out is an annual event designed to heighten crime and drug prevention awareness and strengthen neighborhood spirit through police-community partnerships.



Sounds at Sundown - Margate Sports Complex, 1695 Banks Road *

The Sounds at Sundown concert series is a free event that takes place throughout the year at the corner of Margate Boulevard and Highway 441(State Road 7). Attendees enjoy live music, artists/crafters, and food trucks serving up delicious snacks, meals and desserts. Attendees have an opportunity to relax, dance, sing, and enjoy the live entertainment and food.



Spring Clean Up and Garage Sale – Oriole Park, NE corner of NW 1st Street and Rock Island

The Spring Clean Up and Garage Sale gives residents a great opportunity to clean out their garages and closets and turn unused items into cash.



Senior Games – NW Focal Point Senior Center/Various Parks

This popular program, endorsed by the Governor’s Council on Physical Fitness and Amateur Sports, boasts several hundred seniors participating annually and has a variety of events planned to appeal to everyone’s area of interest. Outdoor events include horseshoes, shuffleboard, golf putting, basketball, petanque and bocce. The games also feature indoor events such as Wii Bowling, Wii Table Tennis, billiards and bowling.

CITY OF MARGATE - SPECIAL EVENTS (CONTINUED)



Springtime Egg Hunt - Margate Sports Complex, 1695 Banks Road

Children ages eight and under are invited to the City's Spring Egg Hunt. Cameras are encouraged for a photo with Peter Rabbit. This event is held at Margate Sports Complex and is free and open to Margate residents.



Memorial Day Ceremony - Veterans Memorial Park, 7044 NW 1st Street

The City of Margate honors the men and women who paid the ultimate price for our country. The ceremony includes honorary presentation of colors, tributes to our soldiers, and patriotic performances.



Margate Citizens Academy (MCA) – Various locations throughout the City

MCA is an eight week interactive program that gives an up-close look at the City of Margate's day to day operations and local government as a whole. The MCA is free and open to Margate residents and business owners eighteen years and older. The goal of MCA is to help citizens become more knowledgeable and engaged in the City of Margate operations.



Fishing Clinic – Veterans Memorial Park, 7044 NW 1st Street

The Fishing Clinic is an event for children ages 12 and under to receive hands-on demonstrations of fishing techniques. This is a great opportunity for the youth to learn about the sport of fishing and to go fishing with experts. All fishing equipment and supplies are provided. The Clinic is presented by the City of Margate Parks and Recreation Department, Community Emergency Response Team, and the Youth Environmental Alliance.

CITY OF MARGATE – SPECIAL EVENTS (CONTINUED)



Mayor’s Fitness Challenge – Margate’s Public Elementary Schools

An event hosted by the Mayor where students test their fitness level by competing in activities, such as running, jump rope, and obstacle courses. Each participant receives a Mayor’s Fitness Challenge t-shirt and a certificate. First to third place finishers receive medals.



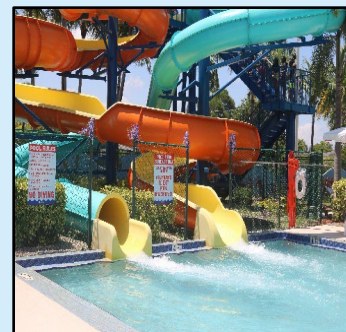
Fourth of July Parade and Fireworks - Margate Boulevard and Highway 441 (State Road 7) *

The City of Margate and the Margate CRA host the annual 4th of July Parade and Fireworks Celebration. The parade goes down Margate Boulevard followed by the fireworks show at night.



Movies in the Park – Margate Sports Complex, 1695 Banks Road

Movies in the Park features free outdoor movie screenings for the entire family. The event usually takes place on Saturdays throughout the year.



Dive in Movie – Calypso Cove Aquatic Facility

Attendees hang out, relax, or splash around in the Calypso Cove Pool while watching a movie.

CITY OF MARGATE – SPECIAL EVENTS (CONTINUED)



Fall Festival - Margate Sports Complex, 1695 Banks Road

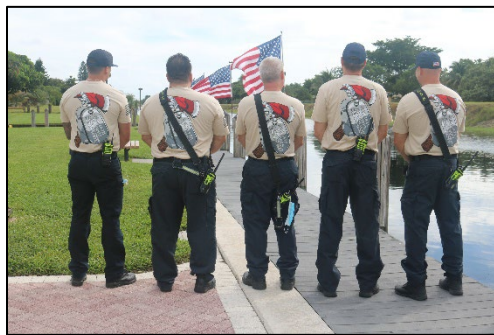
The Fall Festival includes contests (Halloween costume, scarecrow building, barbeque cook-off, pumpkin carving, and chili cook-off); family-friendly activities (line dancing, petting zoo, haunted house, and hay and pony rides); and craft/food vendors.



Student Government Day - City Hall, 5790 Margate Boulevard

The City of Margate sponsors the Student Government Day for the Student Council of Margate Science, Technology, Engineering, and Mathematics (STEM) Magnet Middle School. The event is hosted by the City Clerk's Office. Students spend a day with City officials and staff learning how the City operates, touring City

departments, and even running a mock City Commission Meeting.



Veterans Day Ceremony - Veterans Memorial Park, 7044 NW 1st Street

The Veterans Day Ceremony honors all of the men and women who have fought for our country's freedom.




Winter Festival - Margate Boulevard and Highway 441 (State Road 7) *

The Winter Festival is an event that features Florida style snow, kiddie rides, local group performances, food, and arts/crafts.

*Events funded by the Margate Community Redevelopment Agency

PROPERTY TAX MILLAGE SUMMARY

	FY 2022 FINAL MILLAGE	FY 2023 ROLLED BACK MILLAGE RATE	FY 2023 MILLAGE ¹	% INCREASE OVER ROLLED BACK RATE
OPERATING	7.1171	6.4119	7.1171	11.00%
G.O. REFUNDING BOND, SERIES 2016 DEBT SERVICE	0.4138	n/a	0.3668	n/a
G.O. BOND, SERIES 2019 DEBT SERVICE	0.1836	n/a	0.1669	n/a
TOTAL MILLAGE	7.7145	6.4119	7.6508	11.00%

FY 2023 VALUE OF MILL			PROPERTY TAXES AT 7.6508 TOTAL MILLAGE RATE				
Mills	Gross Revenue	Net Revenue (95%)			Taxable Value of Home	No Homestead Exemption	With Homestead Exemptions
1.00	\$4,136,013	\$3,929,212			\$300,000	\$2,295	\$1,913
0.75	\$3,102,010	\$2,946,909			\$250,000	\$1,913	\$1,530
0.50	\$2,068,006	\$1,964,606			\$200,000	\$1,530	\$1,148
0.40	\$1,654,405	\$1,571,685			\$150,000	\$1,148	\$765
0.30	\$1,240,804	\$1,178,764			\$100,000	\$765	\$383
0.25	\$1,034,003	\$982,303			\$50,000	\$383	\$191
0.10	\$413,601	\$392,921			\$25,000	\$191	\$0

10 YEAR MILLAGE, TAXABLE VALUE, AND REVENUE HISTORY							
Fiscal Year	Tax Year	Operating Millage (Tax) Rate	Debt Service Millage	Total Millage	Taxable Values	Net Revenue (based on operating millage rate) (95%)	% Change in Net Revenue (approx.)
2014	2013	7.3300	0.2293	7.5593	\$2,108,190,790	\$14,680,387	2.38%
2015	2014	6.2761	1.0332	7.3093	\$2,242,395,006	\$13,369,821	-8.93%
2016	2015	6.3402	0.9691	7.3093	\$2,396,696,243	\$14,435,757	7.97%
2017	2016	6.4554	0.6039	7.0593	\$2,575,645,955	\$15,795,484	9.42%
2018	2017	6.5183	0.5410	7.0593	\$2,869,640,091	\$17,769,916	12.50%
2019	2018	6.5594	0.4999	7.0593	\$3,110,532,911	\$19,383,068	9.08%
2020	2019	7.1171	0.6495	7.7666	\$3,327,450,003	\$22,497,705	16.07%
2021	2020	7.1171	0.6212	7.7383	\$3,548,900,736	\$23,994,987	6.66%
2022	2021	7.1171	0.5974	7.7145	\$3,765,410,202	\$25,458,861	6.10%
2023 ¹	2022	7.1171	0.5337	7.6508	\$4,136,012,855	\$27,964,596	9.84%

Source: Taxable values from BCPA July Taxable Value Report

¹ FY 2023 millages are proposed rates.

CITY COMPARISONS

MILLAGE RATE and FIRE ASSESSMENT FEE COMPARISON

TAX YEAR 2021 for FISCAL YEAR 2022
(Ranked by "Operating revenue per capita")

		AD VALOREM				NON-AD VALOREM
Municipality	Ranking	FY 2022				FY 2022 Adopted Single Family Fire Assessment Fee ¹
		Adopted Operating Millage Rate ¹	Taxable Values (July) ¹	Population ²	Operating revenue per capita	
Sea Ranch Lakes	1	7.2500	\$ 247,397,240	535	\$ 3,353	-
Hillsboro Beach	2	3.5000	1,537,126,077	1,986	2,709	-
Lazy Lake	3	6.5000	8,354,159	33	1,646	-
Lauderdale by the Sea	4	3.3923	2,791,561,426	6,203	1,527	129.85
Pembroke Park	5	8.5000	874,680,279	6,222	1,195	-
Hallandale Beach	6	7.0000	6,022,064,180	41,157	1,024	265.06
Fort Lauderdale	7	4.1193	43,718,375,739	186,076	968	311.00
Lighthouse Point	8	3.5893	2,749,959,871	10,499	940	134.50
Southwest Ranches	9	4.2500	1,683,717,975	7,675	932	690.00
Hollywood	10	7.4810	18,938,419,616	153,854	921	320.00
Dania Beach	11	5.9998	4,643,580,005	31,837	875	267.94
Wilton Manors	12	5.8360	1,688,224,486	11,560	852	267.36
Parkland	13	4.2979	6,069,666,821	35,440	736	250.00
Pompano Beach	14	5.1875	15,313,447,100	113,144	702	220.00
Plantation	15	5.8000	10,636,630,334	92,628	666	-
Cooper City	16	6.1250	3,385,526,888	34,397	603	267.17
Davie	17	5.6250	11,356,865,657	106,199	602	206.00
Miramar	18	7.1172	11,356,131,038	136,007	594	398.23
Deerfield Beach	19	6.0018	8,490,489,616	87,106	585	235.00
Sunrise	20	6.0543	8,661,399,745	97,359	539	249.50
Coconut Creek	21	6.4463	4,831,621,300	57,871	538	234.00
Oakland Park	22	5.8890	4,001,175,269	44,296	532	251.00
Coral Springs	23	6.0232	11,757,400,445	134,558	526	249.72
Pembroke Pines	24	5.6690	14,862,515,588	170,857	493	312.32
Tamarac	25	7.2000	4,748,952,933	72,509	472	350.00
Weston	26	3.3464	9,535,391,273	68,305	467	568.08
Margate	27	7.1171	3,765,410,202	58,714	456	300.00
West Park	28	8.5000	711,504,727	15,229	397	469.35
Lauderhill	29	8.1999	3,259,449,456	74,538	359	576.00
Lauderdale Lakes	30	8.6000	1,500,117,142	36,647	352	333.84
North Lauderdale	31	7.4000	1,867,572,232	44,855	308	229.00

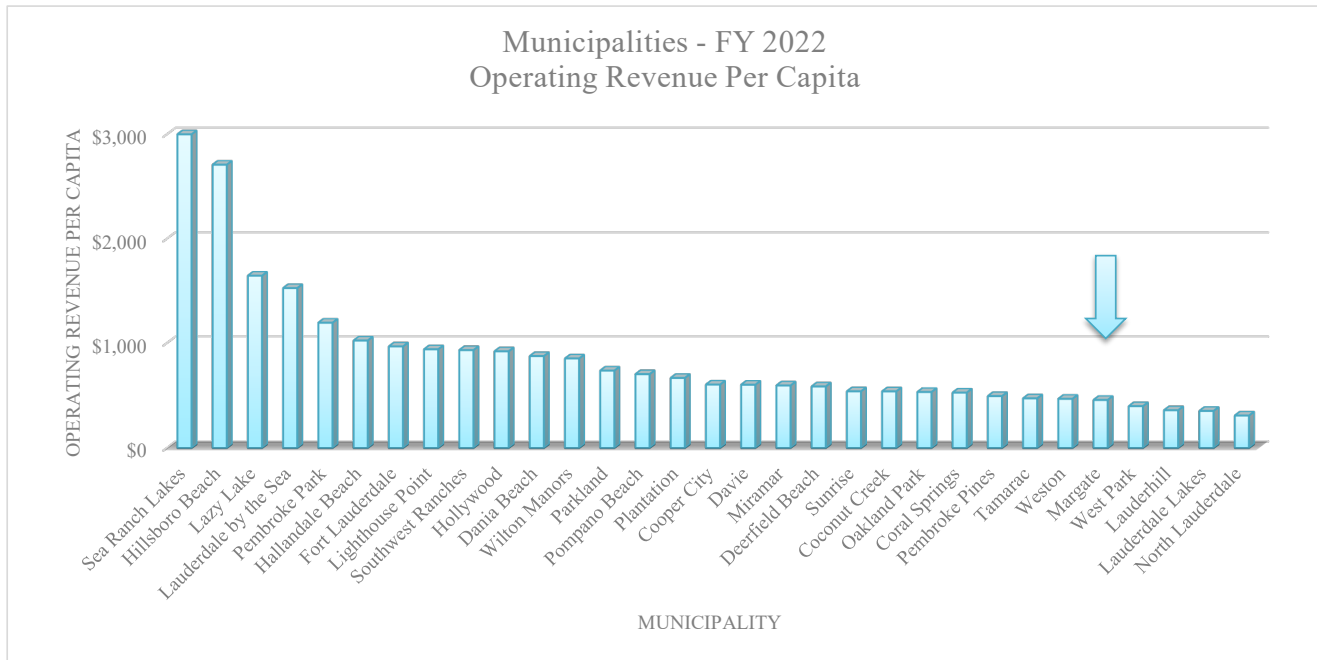
Source :

¹ - Broward County Property Appraiser (BCPA) July values. There were no fire assessment fees listed for Sea Ranch Lakes, Hillsboro Beach, Lazy Lake, Pembroke Park, and Plantation.

² - Bureau of Economic and Business Research

CITY COMPARISONS

MILLAGE RATE and FIRE ASSESSMENT FEE COMPARISON TAX YEAR 2021 for FISCAL YEAR 2022 (Ranked by "Operating revenue per capita")



Operating revenue per capita measures the revenue earned per person in each municipality. The City of Margate's operating revenue per capita for FY 2022 was \$456, with a ranking of 27 out of the 31 municipalities in Broward County.

CITY COMPARISONS (CONTINUED)

The City of Margate is part of the greater Fort Lauderdale metropolitan area. The tri-county area consists of Palm Beach, Broward and Miami-Dade Counties. The following section provides a perspective on the relative populations of some nearby cities, as well as significant comparative cost of service data. This information was obtained from city websites, budget publications and other sources as described below.

Population (BEBR April 1, 2021 est.)		FY 2022 Adopted Budget		\$ Millions
Davie	106,199	Sunrise		479.8
Sunrise	97,359	Davie		262.0
Deerfield Beach	87,106	Deerfield Beach		258.6
Lauderhill	74,538	Tamarac		221.0
Tamarac	72,509	Coconut Creek		178.9
Margate	58,714	Margate		160.0
Coconut Creek	57,871	Lauderhill		188.6
Oakland Park	44,296	Oakland Park		127.9

FY 2022 Operating Millage Rates (BCPA 2021)	Final Millage Rates	Incorporated City Area	Sq. Miles
Lauderhill	8.1999	Davie	35.6
Tamarac	7.2000	Sunrise	18.0
Margate	7.1171	Deerfield Beach	16.5
Coconut Creek	6.4463	Tamarac	13.0
Sunrise	6.0543	Coconut Creek	12.8
Deerfield Beach	6.0018	Margate	9.2
Oakland Park	5.8890	Lauderhill	8.6
Davie	5.6250	Oakland Park	8.0

CITY OF MARGATE



Strategic Plan



OUR VISION

Margate is a great, inclusive community that offers all family generations, a unique sense of place, a safe community, livable neighborhoods and fun opportunities.

OUR MISSION

Our mission is to provide exceptional municipal services that create a great place to live, are financially responsible, provide great customer service and seek positive community involvement.

OUR VALUES



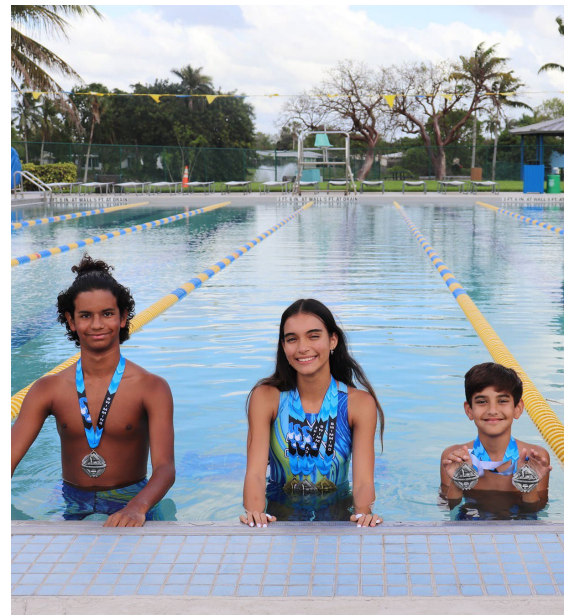
Strategic Plan

Through a strategic planning process including a workshop with the City Commission and Executive Team, facilitated by a Consultant; the City Commission identified and prioritized four City-wide goals. In order to accomplish these goals, City staff developed an Action Plan that outlines and measures key implementation tasks detailed below:

GOAL 1

MARGATE – A GREAT PLACE TO PLAY AND ENJOY

1. Enhance family-friendly community events and festivals.
2. Develop and institute a program promoting sponsorships for parks, programs and events.
3. Update recreational programs responsive to recreational/leisure trends and residents' needs.
4. Enhance and augment parks and recreational facilities to respond to new emerging sports and leisure activities.
5. Expand and enhance senior programs and services.
6. Support, maintain and enhance community walkability/bikeability.



GOAL 2

GREAT SUBURBAN CITY IN BROWARD COUNTY

1. Plan, develop and promote Downtown Margate as a community destination.
2. Revitalize, redevelop and repurpose aging commercial centers and properties.
3. Protect community integrity through effective zoning and code compliance.
4. Maintain and improve an efficient stormwater management and drainage system.
5. Redevelop/revitalize major transportation corridors.



Strategic Plan

GOAL 3

FINANCIALLY SOUND CITY PROVIDING EXCEPTIONAL SERVICES VALUED BY THE COMMUNITY

1. Provide a timely response to every call for service regardless of whether emergency or non-emergency.
2. Deliver exceptional City services in a cost effective and efficient manner.
3. Provide sufficient resources to support and deliver well defined City services and exceptional levels of service.
4. Maintain and upgrade City facilities and infrastructure through an ongoing community reinvestment program and process.
5. Promote resident understanding of City government, finances and services through transparency, education and proactive communication.
6. Upgrade information technology systems – hardware and software.



GOAL 4

HIGH PERFORMING CITY TEAM PRODUCING RESULTS FOR THE MARGATE COMMUNITY

1. Develop, maintain and utilize multiple platforms to effectively communicate City policies, strategies and protocols to the community.
2. Create a cohesive, multi-faceted City team consisting of the Mayor, City Commission, City managers and City employees working together to promote the welfare of the City and its residents while respecting City hierarchical boundaries and members respective roles.
3. Develop effective performance metrics to evaluate the service performance, value and benefit to the Margate community.
4. Develop and enact best practices for improving City processes and procedures.
5. Define performance standards and hold City managers and employees accountable for their performance, decisions and actions.
6. Actively survey the community incorporating feedback to improve and enhance the quality of City services.



STRATEGIC PLAN

STRATEGIC GOALS LINKED BY DEPARTMENT

DEPARTMENTS	STRATEGIC GOALS			
	Goal 1 Great Place	Goal 2 Great Suburban City	Goal 3 Financially Sound City	Goal 4 High Performing City Team
City Manager	★	★	★	★
Finance			★	★
Human Resources			★	★
Development Services	★	★		
City Clerk			★	
City Attorney	★	★	★	★
Police	★		★	★
Fire		★		★
Information Technology			★	
Public Works	★	★	★	★
Parks and Recreation	★		★	★
Building	★	★		★
DEES			★	★





BUDGET MESSAGE



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City Commission
Mayor Antonio V. Arserio
Vice Mayor Anthony N. Caggiano
Tommy Ruzzano
Arlene R. Schwartz
Joanne Simone

City Manager
Cale Curtis

City Attorney
Weiss Serota Helfman Cole &
Bierman, P.L.

City Clerk
Jennifer Johnson

August 15, 2022

Honorable Mayor, Vice Mayor, and Members of the City Commission,

The Fiscal Year (FY) 2023 Annual Operating and Capital Improvement Program Budget is presented as a balanced and core-competency driven budget addressing city-wide goals and strategic initiatives established by the City Commission. The budget is an integral part of the City's operations, as it prepares and identifies the public services to be provided and the mechanisms that finance those operations.

B BUDGET OVERVIEW

The budget was developed with public input, including a budget workshop, parks master plan, project meetings, and recommendations from the commission, stakeholders, and individuals providing input to staff. The budget incorporates diverse priorities while adhering to financial best practices and planning for long-term community needs.

This document aims to provide the resources to further the City's Strategic Plan. As the City looks toward the future, it is necessary to strategically and carefully weigh citizen expectations against financial impacts, both positive and negative. This budget seeks to establish a responsible expenditure/expense plan supporting priorities which include various increases in several funds and programs. However, with each new project, service, or enhancement, budget increases to expenditures/expenses exceed revenue growth. If unexpected expenditures or revenue shortfalls arise during the fiscal year, the budget has prudent contingencies and reserve levels that can adequately support the City's services. Staff will continue to strive to provide exemplary service while maintaining one of the lowest values for operating revenue per capita in the County, as shown on the chart on page 16.

For FY 2023, the total budget for all funds is \$184,000,007. The total millage rate for FY 2023 is 7.6508, a 0.0637 decrease from the FY 2022 budgeted total millage rate of 7.7145. This millage rate includes a 0.5337 debt service millage for voter approved bonds. There was no increase in the fire assessment fee for FY 2023.

FY 2023 Total Budget	•\$184,000,007
FY 2023 General Fund Budget	•\$69,355,019
FY 2023 Millage Rate	•Total Millage - 7.6508 (includes 0.5337 for debt service)
Residential Fire Fee	•\$300 (same as FY 2022)




City Manager's Office

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www.margatefl.com • citymanager@margatefl.com

M

MAJOR INITIATIVES/PRIORITIES





INFRASTRUCTURE IMPROVEMENTS

-  The City continues to actively fund and plan infrastructure improvements.
-  The Stormwater Division has budgeted \$1M for annual on-going infrastructure improvements.
-  The DEES Department has budgeted a five year CIP project for Water Line Replacement (Phase 2A) to replace all undersized water distribution mains and mains that are made from asbestos concrete pipe. The FY 2023 budget is \$2.5M but the total five-year budget is \$27.8M.






PARKS AND RECREATION GENERAL OBLIGATION (G.O.) BONDS



-  Vinson Park was re-opened on April 23, 2022. The improvements included the installation of a new playground with shade and safety surfacing, a new water feature, upgrades to the existing concession building, installation of artificial turf for both baseball fields, replacement of the batting cages and dugouts, and other general park improvements.
-  Design for Oriole and Centennial Park renovations is complete and the projects are in the permitting phase. Construction will begin in FY 2023.
-  The expansion/renovation of Calypso Cove is included in the FY 2023 budget for \$1.5 Million. The scope of the project will be finalized at a future Commission Workshop. This project is paused for future discussion.
-  The balance of the bond proceeds is also budgeted in FY 2023. Those monies can be used towards expansion of the projects listed above, or any of the projects approved as part of the original Bond Resolution.





FIRE STATION 58



-  The new fire station is proceeding on schedule towards completion and occupancy by late 2022.
-  The new, modern, state-of-the-art building will replace the 47-year-old station.
-  The building will be Florida Green Building Coalition certified.





CITY MANAGER

-  The City won a bronze Telly Award for “It’s Margate Delish” social video series that highlights the diverse culinary offering in Margate.
-  The City continues to be aware and vigilant of the hardships faced by its residents and has initiated/promoted various assistance programs to help.




-  In conjunction with Broward County, the City promotes the Broward County’s Emergency Rental Assistance Program to its residents to seek relief for rental expenses.
-  The PetHub Identification tag program provide tags, for Margate residents, to help them reunite with their lost pets.


FINANCE

-  The City received the second tranche of monies (\$5,424,969) for the America Rescue Plan Act funds. These monies are intended to support governments in responding to the economic and public health impacts of COVID-19 and their efforts to contain impacts on their communities, residents, and businesses. Statutory eligible uses including support of public health expenditures, addressing negative economic impacts, replacing lost public sector revenue, funding premium pay for eligible workers, and improving infrastructure have been established by the Treasury. At this time, the City is determining the final use of these funds.
-  In January 2022, the Government Finance Officers Association (GFOA) awarded the City a Certificate of Achievement for Excellence in Financial Reporting for its Annual Financial Report for fiscal year ended September 30, 2020. The City has received this award for the 33rd consecutive




year. The Certificate of Achievement award is given to a government for developing an easily readable and efficiently organized Annual Financial Report that satisfies both generally accepted accounting principles and applicable legal requirements. The September 30, 2021 Annual Financial Report has been sent to GFOA to determine its eligibility for the award.


 The City received the GFOA Distinguished Budget Presentation Award for the fifth time for the FY 2022 Adopted Budget Book. This prestigious award is a major achievement for the City. To receive the award, the City had to meet nationally recognized requirements for an effective budget presentation. The award is only valid for one year and the published budget document must meet program criteria as a policy document, operations guide, financial plan, and communications device.


 The department implemented a new software system which allows the City to produce the Annual Comprehensive Financial Report (ACFR), as well as record City leases as required by a new Government Accounting Standards Pronouncement effective for FY 2022.


HUMAN RESOURCES

Fiscal Year 2022:

 The department published the City's Employment Guide containing updated policies and rules for staff.

 The department completed revisions to the Code of Ordinances, Chapter 30 – Personnel, approved by City Commission.


 The Risk Management Division conducted live training for all Fire Department personnel on Cancer, PTSD and Workers' Compensation coverage.


 The department revised the Employee Performance Evaluation tool and began its conversion project to an online review and tracking platform.




Fiscal Year 2023:


 The department is converting to a paperless personnel records management system.


 The department is evaluating on-line employee training platforms to accommodate variable work schedules.


 The City is currently in contract negotiations with the Police Benevolent Association (PBA) and International Association of Fire Fighters (IAFF) Local 3080, for PBA, FOP and IAFF successor agreements.

 The City will continue ongoing health initiatives to keep employees safe and well.

CITY CLERK

 Staff continued to work with departments to manage, analyze, digitize and dispose of records as per Florida State Statute.

 Staff continues to work with Laserfiche, a new electronic records management platform, which allows the City to expand the range of digital information technology governance and best practices. Ordinances, Resolutions and Minutes are being scanned into the new software system.

 Staff initiated a project to digitize all microfilm rolls into properly formatted PDF documents. It is estimated that this will save the City \$3,220 annually in storage costs. This project is ongoing and will be performed in-house at no additional cost.





DEVELOPMENT SERVICES


With the goal of attracting new businesses, development, and targeted industries, the department is committed to providing business friendly technical assistance to developers, businesses and residents in a manner which facilitates compliance with the City's Comprehensive Plan and Code of Ordinances.


Some pending projects include:




 The Department/City is pending second review and final approval by Broward County Planning Council for recertification of the City's Comprehensive Land Use Plan.

 The Department is coordinating the review and updating of segments of the City's Municipal Code which consist of Phase I: chapters 2, 11, 17, 31, 35 and Phase II: chapter 23, Appendix A and C and a new chapter 40.


 **Chipotle** – A new business concept of online order only and drive-thru pickup restaurant (2,446 square feet (SF) recently approved to commence construction on the northeast corner of Atlantic Blvd. and State Road 7. (Walmart Center).


 **Firstgate** – A nine acre, 131,329 SF industrial facility is currently under construction.


 **Learning Together Academy** – Daycare Center finalizing renovation construction of a 3,687 SF re-purposed veterinary office.

 **Marquesa** – Finalizing approval for redevelopment of an eight acre existing shopping center to a 220 unit multi-family apartment complex.

 **Melaleuca Gardens** – Pending developer's formal submittal for construction of 15 townhouses.


 **Publix at Palm Lakes Plaza** – Approved in May 2022 for a complete renovation of the 12.6 acre shopping center plaza which will include an upgraded 51,390 SF Publix, added drive-through pharmacy, completely reconfigured parking lot, and a new one acre outparcel.


 In addition, the Department is in the process of implementing Avolve ProjectDox for the development and business customer’s online processing of planning/zoning applications and permits.

 The Department is also in the process of launching an online Local Business Tax Receipts webpage module for renewals and applications to better serve all of Margate’s business entities.

FIRE

Fiscal Year 2023:


 It is anticipated that a new suppression and rescue truck will be received in FY 2023.

 “Automated External Defibrillator” and “Stop the Bleed” training with businesses in the community will be conducted. In addition, the department will host “Open Houses” at the fire stations for the public to see Fire Department’s equipment.

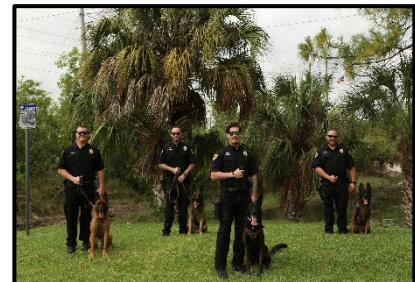


POLICE

Fiscal Year 2022:

 Body-Worn Camera Program implementation was completed.

- Officers performing patrol function, or an assignment, permanent or temporary (i.e. overtime), that consists of answering calls for service, conducting traffic enforcement, investigative stops, proactive patrolling and/or frequent contacts with citizens currently utilize a body-worn camera.





 Citywide Safety and Security Monitoring Initiative implementation completed.

- A real-time video surveillance component was implemented. Personnel may now access/monitor multiple high resolution surveillance cameras throughout the city’s parks.


 The “FileOnQ” Evidence Management Program is in-progress.

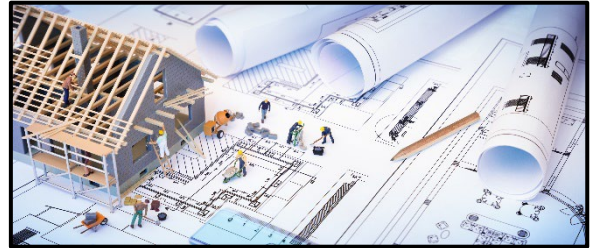
- The department has allocated funds for and will soon implement the digital evidence platform FileOnQ. FileOnQ is a modern and dedicated property and evidence management system that integrates with the City’s current Records Management System.




Fiscal Year 2023:

-  The department will renovate and modernize the police department lobby to assist in the facilitation of public interview rooms, fingerprint services and a Police-to-Citizen self-reporting portal.
-  The department is seeking to purchase a Dutch Shepherd scent discrimination canine for use in missing person cases.





BUILDING

-  **Selectron-** This online web-based inspection scheduling software will be completely implemented in FY 2023. This new system will allow permit holders to conveniently schedule, cancel and reschedule inspections from any location, 24 hours a day, 7 days a week.






-  **ProjectDox 9.2** - The online permit submittal and plan review program will be upgraded. With the new features the upgrade offers, it will provide the applicant a more positive experience by providing guided step-by-step video tutorials for submitting permits, making revisions and processing payment.
-  **New Building-** All construction documents will be finalized and DRC approval completed.
-  **Permit Scanning-** Digitization of all remaining paper documents and uploading into FileBound to provide convenient access for record requests.

CODE

-  Creation of Civil Citations.
-  Creation Portable On-demand/Dumpster Ordinance.
-  Cross-train staff for Arboriculture/Landscape Architecture.
-  Cross-train staff for identifying and reporting unlicensed contractors and unpermitted work.


INFORMATION TECHNOLOGY


Fiscal Year 2023:

-  Enhance IT security procedures City-wide to align with industry best practices.
-  Upgrade and expand the City camera system to provide better asset protection and evidence.
-  Develop plan to migrate certain City applications to cloud hosted environment.




PUBLIC WORKS

 The department will continue to seek grant funds through the Broward County Mobility Advancement Program (MAP Broward) for eligible roadway projects and traffic calming solutions.

 With support from the Sustainability Coordinator, Public Works will pursue additional ways to lower energy costs and maintain the City's status as a leader in the Better Buildings Challenge.


The department has made great progress in the area of sustainability and has received national recognition.


 The Stormwater Utility will maintain its dedication to keeping all waterways clean and free of debris by continuous operational efforts with the use of City equipment and staff. Progress has been made on canal bank restoration, as well as stormwater infrastructure inspections, cleaning and lining where needed. A \$500,000 Stormwater infrastructure and canal embankment restoration grant has been awarded from the State.




PARKS AND RECREATION

Fiscal Year 2022:

 Per the Strategic Plan, a full scale online management software is 100% operational.


 The Blueway Trail grant project has been completed with a \$200,000 reimbursable grant to the City in FY 2022. The Project included two (2) ADA canoe/kayak launches.






 The City installed a glued poured-in-place rubberized surfacing at Winfield Park, and synthetic playground grass at Coral Gate Park. Both projects received a \$50,000 grant, with no grant match requirements. The undertakings support the Parks and Recreation Master Plan guidance to remove all sand surfacing and replace it with modern safety surfacing material. Project close-out and \$50,000 grant reimbursement were completed in FY 2022.

DEPARTMENT OF ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)









Fiscal Year 2022:



 Various water mains and wastewater gravity/force mains have been replaced throughout the City.

 Staff completed a Utility Master Plan to document the current condition of the Water Treatment Plant, Wastewater Treatment Plant and their respective distribution, collection, and transmission networks; to present treatment options with cost benefit analyses; and to present a Capital Improvement Program (CIP) with projects, and associated costs identified and projects prioritized.













-  The C-51 Reservoir project has been permitted through South Florida Water Management District. Construction has broken ground and is progressing on schedule. The City's alternate water supply source should be available and in operation in late 2023.
-  The Department successfully secured \$500K grant funding for the City's SCADA Upgrade project to be executed in FY 2023.
-  The following projects have also been completed:
 - Rehabilitation of three raw water wells (#2, 5, and 12);
 - Conversion of the remainder of Cycle 4 and Cycle 3 to Automatic Meter Reading. This completed the entire service area;
 - Advertising, bidding, and award of a new contract to Republic Services for Solid Waste and Recycling Collection and Disposal, including transitioning Waste Management out of previous contract and Republic Services into new contract.
 - Design and permitting of the replacement of sanitary sewer force main on NW 11th Street, between NW 66th Ave and West River Drive.
 - Design, permitting, and bidding of the Rehabilitation of Lift Station #7.
 - Critical Valve Exercising
-  Assistant Directors for Utilities and Engineering were hired.
-  A Capital Projects Manager was hired (internal promotion) to continue to move the City's Capital Improvement Program forward.

Fiscal Year 2023:

-  Staff will continue to follow the adopted Water Main Replacement Plan to replace the City's aging 213 miles of water mains. The plan includes replacement of any Asbestos-cement or galvanized water mains in the immediate vicinity of small diameter main replacements.
-  Rehabilitation of the WTP backwash holding tank;
-  Design of an upgraded Supervisory Control and Data Acquisition System (SCADA) to control various components of operations for both Water and Wastewater plants;
-  Sanitary Sewer I&I (Infiltration and Inflow) Mitigation Program has been initiated in an effort to eliminate or mitigate illicit and unexpected inflows, and shall include smoke testing, identification and disconnection of illegal connections, replacement of broken clean-outs, sealing of manhole structures and chimneys, and lining of pipe, as appropriate;
-  Lining of vitreous clay pipe (VCP) gravity sewer mains and service laterals will continue as part of our Infiltration & Inflow mitigation strategy. Lining of the pipes seals the joints and cracks, thereby eliminating sources of significant infiltration;
-  Upgrades to the Water Treatment Plant, including rehabilitating/upgrading eight filter cells used in the water supply purification process;
-  Rehabilitation of the Water Treatment Plant Clarifier (aka accelator) tanks;
-  Replacement of Water Mains in phase 1A (South Creek);

-  Design of Water Main replacements in phase 2A (area around City Hall);
-  Replacement of sanitary sewer force main on NW 11th Street, between NW 66th Ave and West River Drive;
 - Rehabilitation of Lift Station #7;
 - Design, permitting, bidding, and Rehabilitation of Lift Station #20.
 - Rehabilitation and painting of our aerial utility crossings over canals;
 - Water service line inventory (known as “Lead and Copper Service Line Inventory”);
 - Utility Rate Study;
 - Utility Billing Manager has been tasked with administering cross connection control program and expects to achieve 95% compliance upon mid-2022.

Fiscal Year 2023 Plan:

-  Commission the design-build of a new wastewater treatment process in the West Wastewater Treatment Plant to replace the air-driven Rotational Biological Contactors, which have outlasted their useful service life. The projected completion date is September 2024;
-  Commission the design-build rehabilitation of the West Wastewater Treatment Plant Headworks building to repair concrete within the structure that has decayed from exposure to hydrogen sulfide and to replace much of the process equipment to enhance the primary treatment processes. The projected completion date is September 2024;
-  Continue the raw water well rehabilitation program, DEES will rehabilitate two raw water wells;
-  Rehabilitation of Lift Stations 7 and 20;
-  Design of the rehabilitation of Lift Stations 19 and 23;
-  Mechanical Integrity Testing of Wastewater Treatment Plant Deep Injection Wells;
-  Replacement of Water Treatment Plant Cascade Aerators to stainless steel or aluminum;
-  Rehabilitation of the Water Treatment Plant High Service Pump Building;
-  Renovation of the Water Treatment Plant Control building to provide appropriate locker room and restroom facilities for all operators;
-  Rehabilitation and painting of aerial utility crossings over canals;
-  Replacement of Water Mains in phase 2A (City Hall area);
-  Issue/obtain a Bond, if merited.

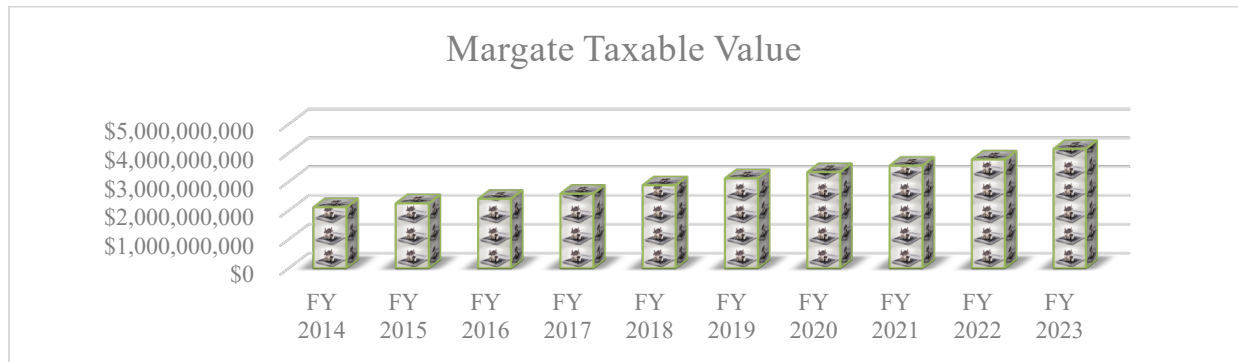
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SSUES IMPACTING BUDGET DEVELOPMENT

PROPERTY VALUES AND LOCAL ECONOMY

The local economy in Margate has been impacted by the double-sided coin of increasing taxable values and inflation. On the positive side, the City's taxable value, as provided by the Broward County Property Appraiser (BCPA) July Taxable Value Report, is \$4,136,012,855 for FY 2023. This is an increase of 9.84% from FY 2022. In this unprecedented real estate market, properties within the City continued to sell and values have steadily increased. However, the rate of inflation continues to increase as well.

City of Margate Taxable Value (Source: BCPA)

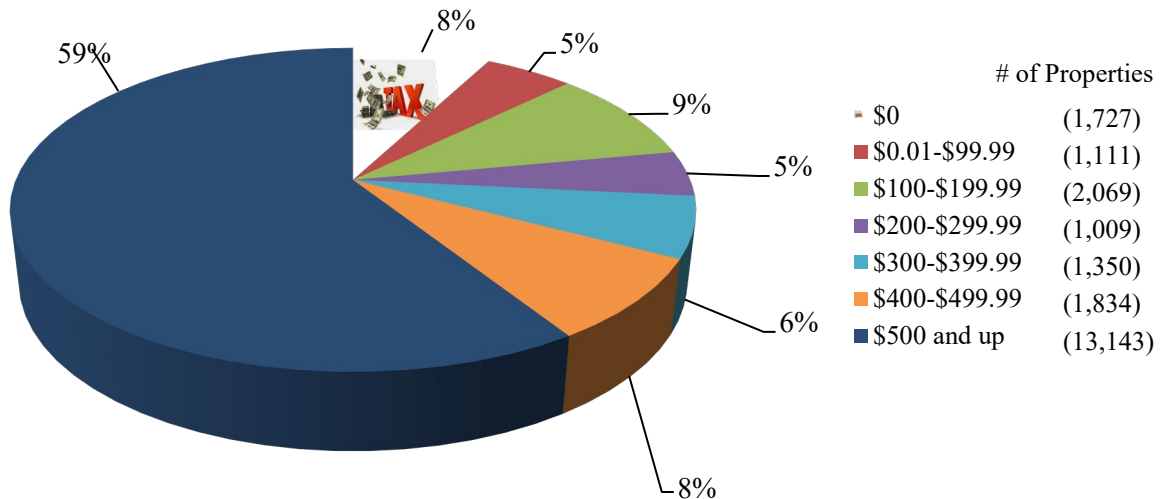


City Property Taxes Levied

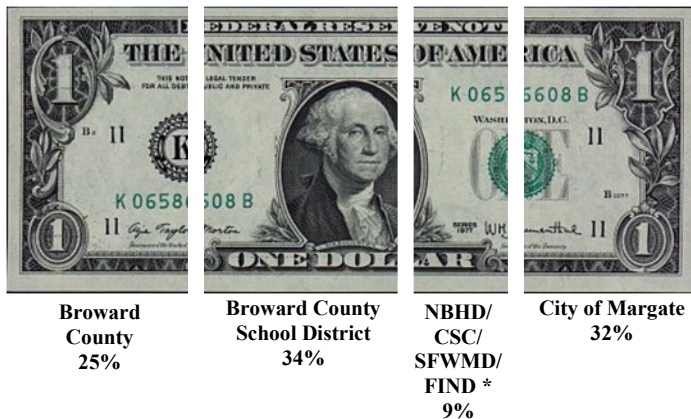
According to the Broward County Property Appraiser, the average assessed value of a single family home in Margate is \$197,974. Assuming a \$50,000 Homestead Exemption, the approximate City operating property taxes levied on this property at the current adopted millage rate is \$1,053. However, of the 22,243 residential properties in the City, approximately 1,727 (8%) pay the City of Margate \$0 in City property taxes. In all, 9,100 (41%) residential properties pay less than \$500 in City property taxes. The chart below shows the breakdown of City operating property taxes levied on residential properties.

Breakdown of City Operating Property Tax Levied (Residential Only)

Source: BCPA (July 2022)



The operating property tax bill on the same homesteaded single family home with an average assessed value of \$197,974 is approximately \$3,263 (based on FY 2022 adopted operating millage rates). The amount levied in City property taxes makes up only 32% of the total property tax bill as illustrated in the graphic below:



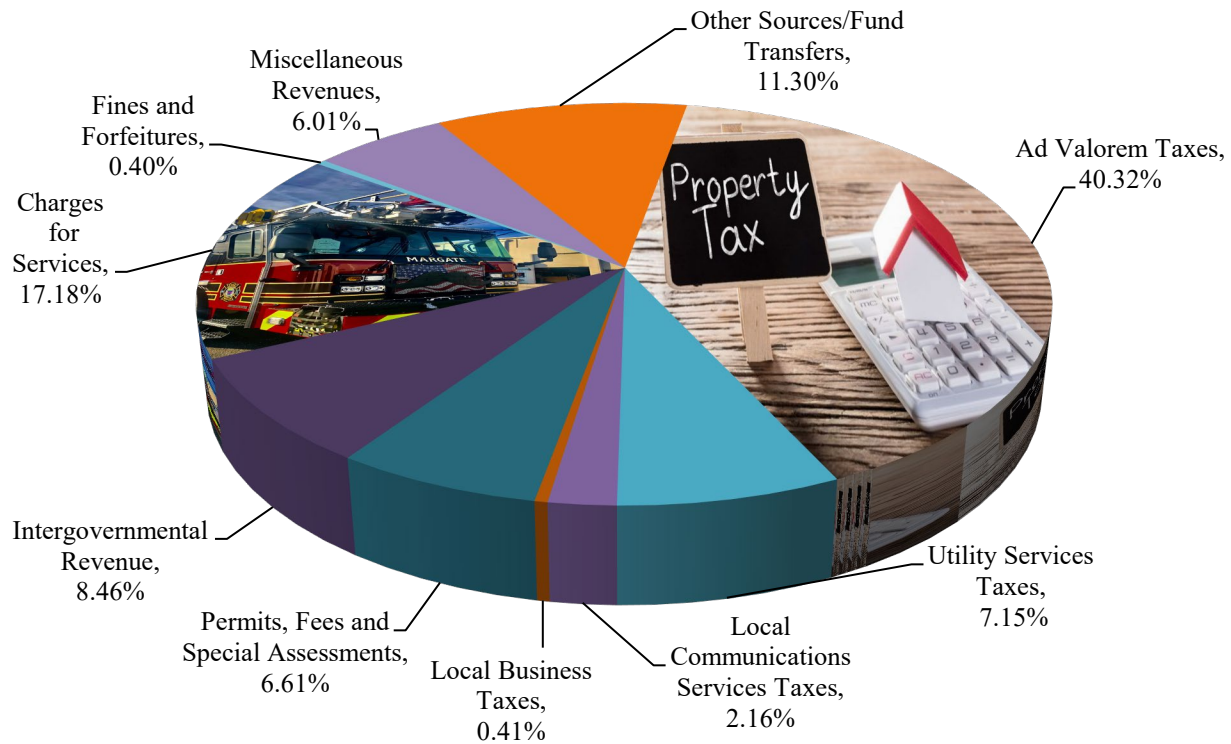
* North Broward Hospital District/
Children's Services Council/ South
Florida Water Management District/
Florida Inland Navigation Division

General Fund

The total General Fund budget for FY 2023 is \$69,355,019, an increase of 0.89% from the FY 2022 Amended Budget. Property tax revenue is a major revenue source for the General Fund. As stated previously, the total millage rate for FY 2023 is 7.6508. The operating millage rate for FY 2023 of 7.1171 is the same as FY 2022.

General Fund Revenue

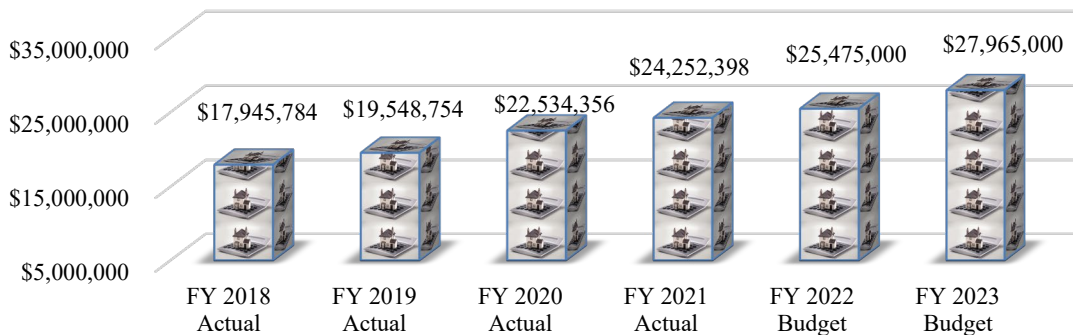
The City's property valuation increased 9.84% for FY 2022 (as discussed earlier), but property taxes make up approximately 40% of the total General Fund Revenues as shown in the chart below. The increase in property tax revenue has less of an impact on the total revenue for the General Fund than it would in cities that have a larger share of their General Fund Revenues comprised of property taxes.



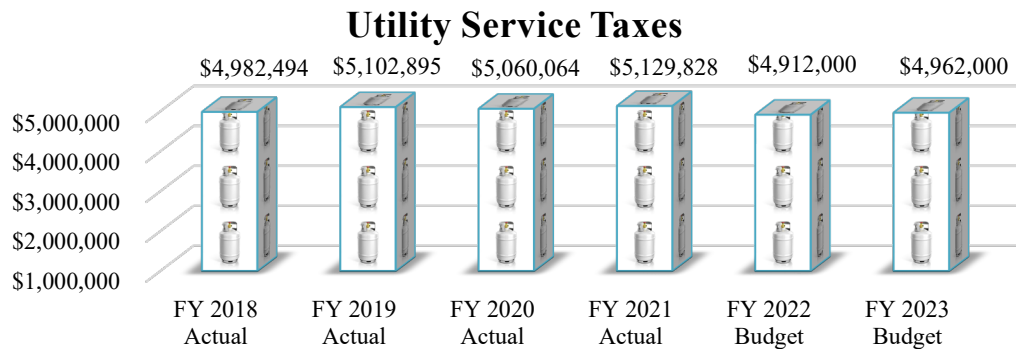
Highlights of major changes in General Fund Revenue include the following:

Ad Valorem Taxes have steadily increased since the economy began to recover from the last recession. Ad Valorem revenues are forecasted based on the July 1st Taxable Value Report produced by the Broward County Property Appraiser. FY 2023 revenues are budgeted to increase by 9.8%, to \$27,965,000. This increase reflects a combination of property value increases, and new construction.

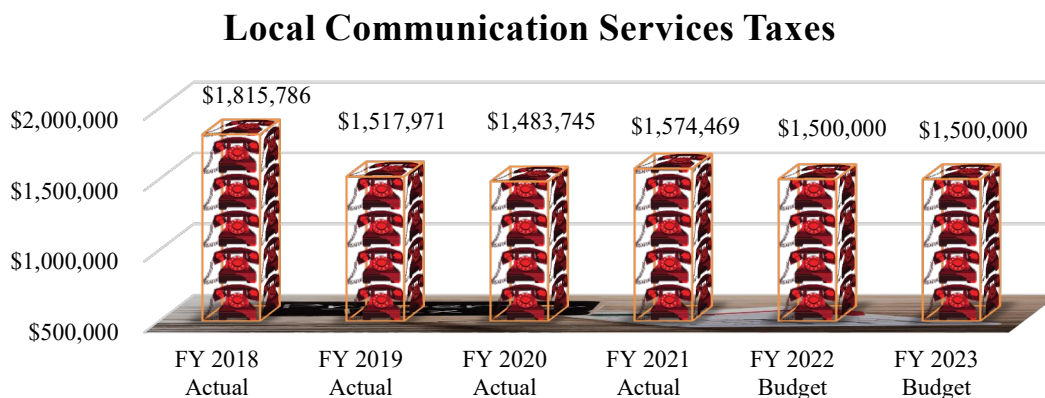
Ad Valorem Taxes



Utility Service Taxes have been relatively steady over the past three years, only increasing slightly above 1% per year. Now at the tail-end of the pandemic, the slight uptick in revenue warrants, the average being used again to forecast an increase for FY 2023 (1%), \$4,962,000 from \$4,912,000 in FY 2022.

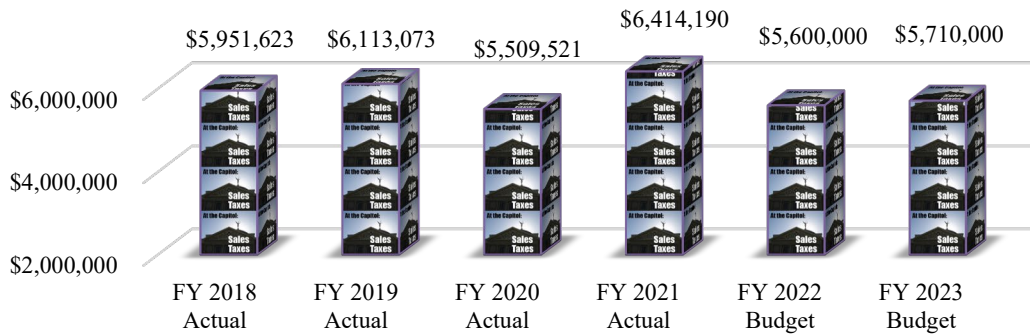


Local Communication Services Taxes have experienced major decreases over the past few years due to legislation that allowed service providers to adjust their allocation of charges based on reasonable estimates. However, even with the impact of COVID-19, revenue has started to bounce back but is budgeted to remain flat for 2023 at \$1,500,000 based on current fiscal year receipts and the unpredictable nature of this revenue source.



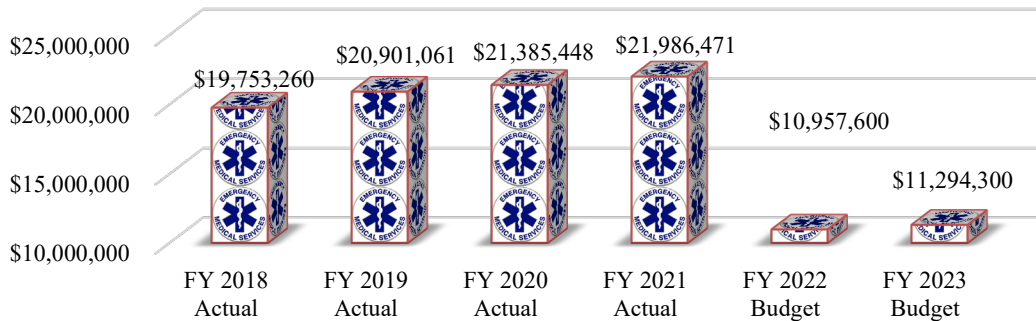
State Shared Revenues are budgeted for an increase from \$5,600,000 in FY 2022 to \$5,710,000 in FY 2023 (2.0%). This revenue category which was impacted by COVID-19 includes, among other sources, revenue sharing from sales tax (6.3% increase from FY 2022) and firefighters supplemental revenues (budgeted 40.0% increase). The State provides revenue estimates, which are typically used in conjunction with past experience to project the budgeted values. With the effects of the pandemic waning, the City has projected an upward trend for FY 2023 for Shared Revenues based on prior year actuals, current fiscal year trends and the State's optimistic projections.

State Shared Revenues



Public Safety Revenues were cut almost in half in FY 2022 as a result of the termination of the Interlocal Agreement (ILA) to provide Fire Rescue Service to the City of Coconut Creek at the end of FY 2021. This revenue category also includes, among other sources, revenue for Fire Rescue Assessment Revenue and Ambulance Transport Fees, increasing by 3.8% and remaining the same as the prior fiscal year respectively).

Public Safety Revenues



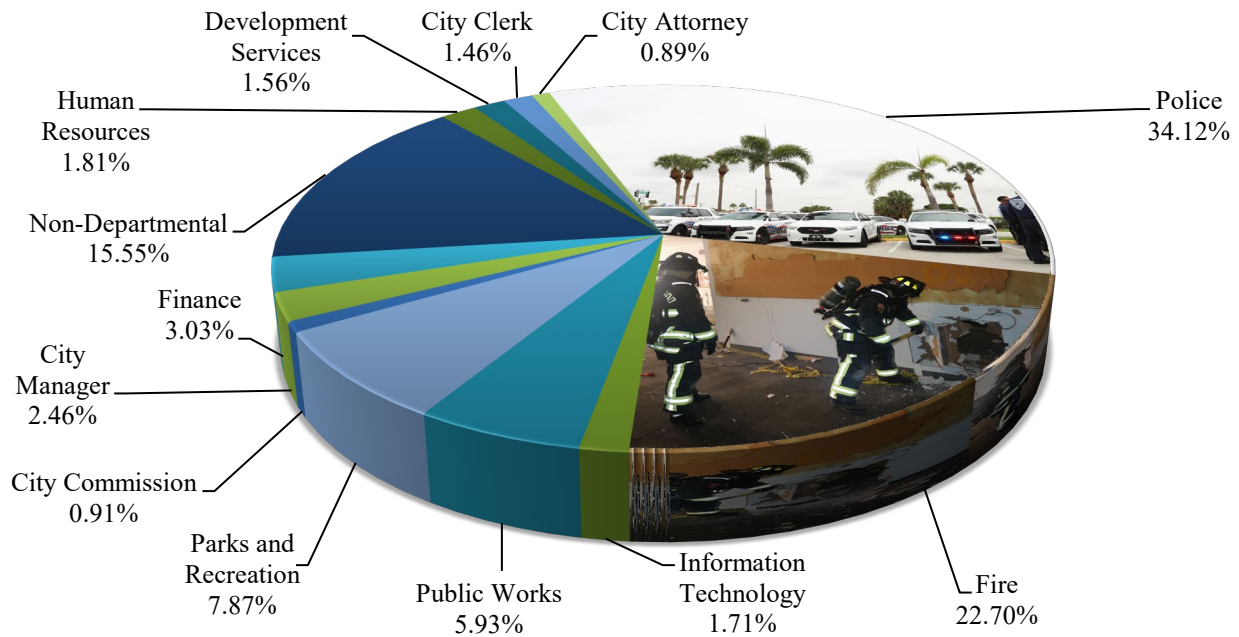
Licenses and Permits revenue is budgeted to decrease based on actual trends. The new Residential Rental Program will continue to be monitored and analyzed with revenues adjusted accordingly in the future.

Culture and Recreation Fees are budgeted to decrease by 9.3% from (\$558,900) prior year to amended budget, \$506,900 in FY 2023. This revenue category was greatly impacted by the pandemic as reflected in the FY 2020 and FY 2021 actual revenues of \$115,464 and \$349,315 respectively. It is anticipated that with City activity levels increasing and citizens and visitors become comfortable again, revenues will begin to slowly grow accordingly.

Other Sources/Fund Transfers are budgeted for a decrease from \$10,210,651 FY 2022 amended to \$7,837,164 in FY 2023 (23.3% decrease), a smaller fund balance is needed to balance and no transfer is needed for CIP purchases to the General Capital Projects Fund. The budget also includes a transfer to the General Fund from the Water/Wastewater Operations and Maintenance Fund for a return on investment allocation (\$2,104,344). In addition, the FY 2023 budget includes an allocation from Citizen Project Initiatives Committed Fund Balance (\$10,000) and Tree Preservation Restricted Fund Balance (\$30,000). A transfer from General Fund Unassigned Fund Balance in the amount of \$5,692,820 is budgeted for FY 2023.

General Fund Expenditures

The following graph shows the percentage of General Fund expenditures for FY 2023 by Department.



Total General Fund Expenditures are \$608,462 higher than the FY 2022 Amended Budget (0.89% increase). Highlights include:

- Non-departmental has a 4% overall increase for FY 2023. Impacts include an increase to the contribution to the Community Redevelopment Agency (CRA) in addition to an increase of approximately \$631,000 to the Insurance Fund. These increases are offset with no monies transferred to the General Capital Projects Fund;
- A 13% increase in the Human Resources budget primarily to fund a Compensation/Classification study and Background Screening services;
- An 8% decrease in the Fire Department budget due to the reduction for one-time vehicle purchases totaling \$2.2M;
- An increase in the required contributions to the Florida Retirement System;
- Salary and benefits changes for personnel; and
- Funds budgeted for capital outlay in General Fund departmental budgets (\$545,600).

OTHER FUNDS

Special Revenue Funds

Recreation Trust Fund

The Recreation Trust Fund accounts for monies collected from cell phone tower agreements. These monies are to be used for development and improvement of recreation facilities. The FY 2023 budget remains level at \$450,500 with \$180,000 to be transferred to the General Capital Projects Fund for parks and recreation

projects. All other monies collected remain in this fund and are restricted for future development/improvements of parks and recreational facilities.

Roads Fund

The total budget for the Roads Fund for FY 2023 is \$2,393,776. The Roads Fund accounts for gas taxes received from the State of Florida and the local option gas tax, which are all restricted for certain uses (depending on the category of funding). There was an 8.7% increase to this fund for FY 2023.

Building Fund

The Building Fund budget totals \$5,814,226 which includes the Code division. Funding is derived primarily from Building permit activities; the Code division is funded primarily from a cost allocation from the General Fund to the Building Fund. The budget includes one new Permit Specialist, the elimination of two vacant code enforcement officer positions, a position reclassification and the creation of a career-ladder progression for Code Compliance Officers. The Building Fund contains a transfer (\$1,163,000) to the General Capital Projects Fund for the new Building Department facility.

Transportation Surtax Fund

The Transportation Surtax Fund's total budget for FY 2023 is \$1,665,100 which includes funding for proposed capital and repair and maintenance projects. The City is currently working with the County on the Winfield Pedestrian Bridge design.

Grant Funds

The FY 2023 budget includes funds for various housing-related grant programs allocated in these two funds, Community Development Block Grant (CDBG) and Neighborhood Stabilization Program (NSP).

Other Special Revenue Funds

Other Special Revenue Funds in the FY 2023 budget include Underground Utility Trust, Police Officers' Training, Federal Forfeiture, State Forfeiture, and Public Safety Impact Fees Funds.

Debt Service Funds

General Obligation Refunding Bonds, Series 2016 Fund

Repayment of the City's General Obligation Refunding Bonds is accounted for in this Debt Service Fund. The General Obligation Refunding Bonds, Series 2016 has principal, interest, and other fees payment of \$1,477,900 for FY 2023 and will be paid off in FY 2037. The debt service millage rate associated with this bond is 0.3668.

General Obligation Bonds, Series 2019 Fund

Repayment of the City's 2019 General Obligation Bonds for Parks and Recreation projects is accounted for in the General Obligation Bonds, Series 2019 Fund. The General Obligation Bonds, Series 2019 has principal, interest, and other fees payment of \$656,700 for FY 2023 and will be paid off in FY 2039. The debt service millage rate associated with this bond is 0.1669.

Capital Project Funds

General Capital Projects Fund

The General Capital Projects Fund includes the first year of the five year projected Capital Improvement Program, the future years are on a pay-as-you-go basis. FY 2023 is funded primarily from transfers from the Building Fund and the General Capital Projects Fund fund balance. Any funds transferred from the Building Fund or Recreation Trust Fund that are not spent in the budgeted year will be re-budgeted (from General Capital Projects Fund fund balance) towards future projects permitted for those monies.

Additional projects in the FY 2023 budget include \$3,800,000 for a Building Department Expansion, \$37,000 in remaining funds for other project costs for the replacement of Fire Station 58 which will be completed in FY 2023, and \$25,000 for neighborhood identification signs. Also budgeted is the Public Works project - a Commission Chambers and City Hall First Floor Remodeling (\$484,025), various Parks and Recreation projects including, Park Amenity upgrades (\$130,000), Tennis Court to Pickleball Court Conversion (\$50,000) and Oriole Park - has a proposed total budget of \$2,000,000, \$1M (grant-funded) in this fund and the remaining \$1,000,000 budgeted in the General Obligation Bonds Proceeds 2019 Fund.

General Obligation Bonds Proceeds 2019 Fund

The General Obligation Bonds Proceeds 2019 Fund includes funding for acquiring, constructing, equipping, renovating, replacing and improving Parks and Recreation projects as approved in the Bond Ordinance. FY 2023 projects include, renovations at Calypso Cove, Centennial Park and Oriole Park.

Enterprise Funds

Stormwater Utility Fund

The Stormwater Utility Fund is for the operation of the City's stormwater management utility which includes collection, disposal and treatment of stormwater from which its funding is derived. The total budget for this fund for FY 2023 is \$3,720,684.

Water/Wastewater Funds

The Water/Wastewater Enterprise Funds are derived from the operation of the City's water and wastewater system and include: Water/Wastewater Operations and Maintenance Fund (FY 2023 budget: \$40,688,015), Water/Wastewater Connection Fees Fund (FY 2023 budget: \$753,000) and the Water/Wastewater Renewal and Replacement Fund (FY 2023 budget: \$40,195,000).

Some of the projects included in the Water/Wastewater Renewal and Replacement Fund in the FY 2023 budget are:

- Water Line Replacement: \$2,000,000
- Lift Station Renovation: \$2,500,000
- Infiltration and Inflow Rehabilitation: \$2,500,000
- Aerial Utility Crossings: \$1,700,000
- Supervisory Control and Data Acquisition (SCADA) System upgrades: \$1,100,000
- West Wastewater Treatment Plant (WWTP) upgrades: \$8,000,000
- C-51 Reservoir Capacity Allocation: \$9,200,000

The Water/Wastewater Renewal and Replacement Fund budget is also included in the projected five-year Capital Improvement Program. The budget of \$40,195,000 for FY 2023 is the first year of the five-year projection, the future years are on a pay-as-you-go basis.

Internal Service Fund

Insurance Fund

The Insurance Fund includes various insurance related expenditures for the City and is budgeted at \$3,455,400 for FY 2023. Funding/revenues are derived primarily from internal City departments/funds on a cost reimbursement basis.

Capital Improvement Program (CIP)

The City annually prepares a five-year Capital Improvement Program which identifies the source of funding for all projects in the first year, and the impact on future costs. Funds are budgeted and available for the current budget year only, funding for future years is determined on a pay-as-you-go basis and future operating/maintenance costs will be included in departmental budgets as applicable.

FINANCIAL PROCEDURES/POLICIES AND MAJOR CHANGES

Financial Procedures for the City are outlined in Article V of the City Charter which addresses the budget and budget amendments. In addition, Article IV of the City Charter and Chapter 2, Article II of the City Code outline purchasing and bidding procedures, and Ordinance No. 2017-12 provides information on purchasing thresholds. Resolution 12-580 provides for the City's Investment Policy and Resolution 15-096 provides for the City's Fund Balance Policy, amended by Resolution 17-018.

A major change for FY 2023 is Department of Environmental and Engineering Services (DEES) expansive Capital Improvement Program as a precursor to a recommended utility rate study. The five-year total budget is \$146.6 million, with the only funded year, FY 2023 budgeted at \$40.2 million. The remaining four years will be revised and adjusted as necessary and funded on a pay-as-you-go basis in future budgets.

The City has received approximately \$10.8 Million in Coronavirus State and Local Fiscal Recovery Funds under the American Rescue Plan Act (ARPA). The final rule from the Department of Treasury that sets forth the guidelines for approved use of funds was released to recipients. The City will continue discussions to finalize the plan for the use of these monies. As a result, the potential impact of the ARPA funding has not been included in future forecasting and/or the analysis, or in the FY 2023 Budget. The funds and appropriate allocation will be accounted for in an upcoming Budget and/or Amendment.

LONG-RANGE PLANNING

The City produces long-range financial forecasts for major funds. The analysis is completed to review the impact of long-term liabilities and the revenue streams available to fund them. In establishing a long-range plan, staff aims to incorporate this information with the City's strategic goals. Assumptions used can be found on page 46. It should be noted that a recession has not been included in these assumptions. Some of the current areas of concern include:

- 🚧 Unfunded liabilities that may arise from new legislation, such as changes to revenue streams or updated regulatory compliance requirements.

- The ability for properties to maintain the steady increase in values that has occurred over the past ten years, as well as the impact of potential future voter-approved exemptions.
- Increases in personnel costs, specifically insurance and retirement contributions that outpace any increases experienced in revenues.
- The short-term impact of the pandemic on the cost of goods in addition to the long-term impact of inflation.

Staff is able to review these forecasts when determining different financing options to recommend to the Commission. The use of fund balance for one-time capital projects is acceptable, however rate increases should be considered for ongoing operational needs. The analysis will also be used to determine if projects will be on a pay-as-you-go basis or if debt financing is preferred.

OTHER BUDGETS

Several other funds are included in the City's Comprehensive Annual Financial Report, but are not specifically included as part of the City's operating budget. These include the Margate Community Redevelopment Agency (CRA) District Funds and the Northwest Focal Point Senior Center District Fund, which are blended component units. They are both legally separate from the City and have their own operating budgets adopted independently by their boards.

BUDGET HEARINGS

The FY 2023 budget will be presented to the City Commission at the First Public Hearing on Monday, September 12, 2022, 5:01 p.m., based on a total millage rate of 7.6508. The Second and Final Public Hearing will be held on Wednesday, September 21, 2022, at 6:00 p.m.

CONCLUSION

In closing, I would like to thank all the City Department staff that assisted in the preparation of the FY 2023 budget, especially the diligent work of Budget Manager, Decia Smith-Burke and the entire Finance Department staff. I would also like to thank the Mayor, Vice Mayor and City Commission in advance for their consideration of this budget.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Cale Curtis', with a stylized, flowing script.

Cale Curtis
City Manager

LONG-RANGE FINANCIAL PLANNING

OVERVIEW

Although the City legally adopts its budget on an annual basis, the process includes discussions regarding multi-year financial planning based on the City's Strategic Plan, Parks Master Plan, and Capital Improvement Program. These plans assess the City of Margate's short and long-term strategic priorities and infrastructure needs. As necessary, the recommendations and initiatives provided in these plans have been incorporated into the planning and development of the annual budget and long-range financial forecasts.

Strategic Plan
Capital Improvement
Program
Parks Master Plan

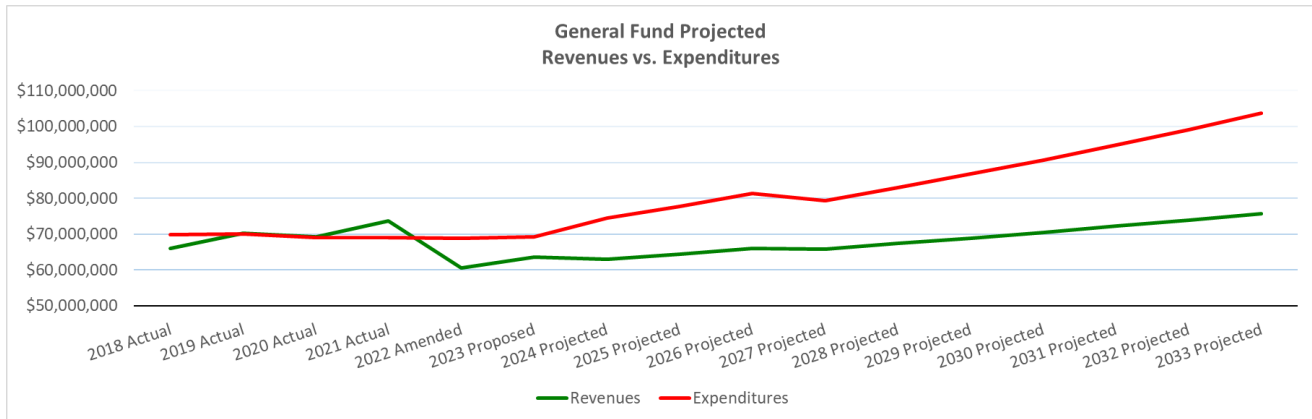
The purpose of the long-range financial outlook is two-fold. It provides a forward-looking view of the operating and capital improvement budgets, which allows the City Commission and staff to evaluate the long-term sustainability of the organization. It also provides a starting point for future budgetary decision-making by identifying the balance between potential spending needs and projected revenues. This information is used to:



- Identify preliminary spending priorities for future years;
- Incorporate necessary budget adjustments into the long-range financial projections;
- Ensure that both additions and reductions to the budget are sustainable;
- Maintain options to deal with unexpected contingencies; and
- Continue advance planning to anticipate factors affecting revenues and service needs.

LONG-RANGE FINANCIAL PLANNING (CONTINUED)

The City produces a long-term financial forecast to demonstrate past experience and expected trends for revenues and expenditures. This analysis can help guide staff and the Commission on the position the City can expect in the near-term and distant future. In addition, this analysis will assist with decision making regarding the operating budget, future capital projects, and various policies. Long-range concerns are also addressed in the Budget Message. As an example, the long-range financial forecast for the General Fund is shown below.



The City implemented a comprehensive investment policy to set forth the investment objectives and the parameters for the management of public funds of the City. The policy is designed to safeguard the City's funds, ensure the availability of operating and capital funds when needed, and provide for an investment return competitive with comparable funds and financial market indices. The policy was established in accordance with Section 218.415 of Florida Statutes which establishes investment plan guidelines for Florida local governments. This policy was approved by Resolution 12-580 of the City Commission on December 17, 2014.

ASSUMPTIONS

The projections provided in these financial outlook documents reflect numerous assumptions such as, changes in CPI, historical growth trends/actuals, and projected negotiated rates; related to revenues and expenditures/expenses in the current budget year and beyond. These assumptions represent a reasonable basis for estimating the long-term financial status of the City. However, it is important to note that the assumptions and resulting projections will change over time. Even relatively minor changes in key variables can cause a significant change in the long-term outlook. All estimates included in this document are preliminary based on data currently available. Trends show that significant changes in projections are likely as revenue and expenditure/expense assumptions change over time. The City will address these changes annually during the budget process to ensure continuity of operations.

LEGISLATIVE CHALLENGES

There are numerous factors that affect municipalities and their operations including legislative changes which often present various challenges for the City due to their fiscal impact. The State of Florida Legislature passed many bills during the Legislative Session for 2022. The City will continue to follow the final outcome of these items to determine the potential impact to this and future budgets. Below is a summary of some of the major bills that were approved by both Chambers.

Senate Bill (SB) 620 creates a cause of action for a business adversely affected by either an ordinance or charter provision requiring local government to respond to challenges of affected businesses with effects to 15% of their profits. The business must have operated in Florida for at least three years to be able to recover any damages caused by the legislation. Damages are capped at the lesser of either seven years of lost profits or future lost profits for a duration determined by the number of years the business had been in operation in the City before the ordinance or charter provision was enacted. Certain exceptions for zoning, development orders, and development permits are immune from the challenge under this new business damage cause of action. The final version of the bill lessened the financial costs to local governments by allowing them to cure



defects of an ordinance or charter provision that produces the business damage cause of action. The bill will take effect upon becoming law, has passed but was vetoed by the Governor.

House Bill (HB) 105 amends the Florida Clean Indoor Air Act allowing counties and municipalities

the ability to restrict smoking, except for unfiltered cigars, within given boundaries of public beaches or parks they own. This bill is effective July 1, 2022.

LEGISLATIVE CHALLENGES (CONTINUED)

Effective July 1, 2022, HB 423 establishes licensing and inspection/review requirements for building projects and permit applications. The licensing process has conditions and inspection/review requirements for building projects and permit applications. For instance, local governments cannot prohibit/restrict a private property owner to get a building permit to demolish their single-family residential unit located in a coastal, high-hazard area, moderate flood zone, or special flood hazard area, or impose building requirements following a demolition. The local government must, within 10 days of application submission, advise the applicant of information necessary for completion compliance by way of published filing requirements. The bill also enacts timing conditions on the permit acceptance, denial, adjustment, and determinations of partial completion of applications.

Effective October 1, 2022, HB 777, the Local Tax Referenda Requirements, requires referenda authorizing some optional local taxes to be held at a general election. The following taxes are affected:

1. Tourist development tax; § 125.0104(6)(a) and (b), F.S.
2. Areas of critical state concern tourist impact tax; § 125.0108(5), F.S.
3. Children's services independent special district tax; § 125.901(1), F.S.
4. County temporary excess ad valorem millage; § 200.091, F.S.
5. Municipal temporary excess ad valorem millage; § 200.101, F.S.
6. County transportation motor fuel tax; § 336.021(4)(a), F.S.
7. Local option fuel taxes; § 336.025(1)(b) and (3)(b), F.S.
8. School district millages; § 1011.73(3), F.S.

Effective July 1, 2022, HB 7055, Cybersecurity, strictly prohibits local governments from paying ransoms associated with malware. Local governments are required to report these cybersecurity breaches to the Sheriff, State Watch Office (SWO), and Florida Digital Service (FLDS) within 12 hours of the incident. The report should also be sent within 48 hours of the incident to FLDS and the Florida Department of Law Enforcement, who are authorized to assist in resolving the breach.

LEGISLATIVE CHALLENGES (CONTINUED)

Effective October 1, 2022, HB 399, Stunt Driving on Highways, expands on penalties for the currently illegal street racing activities. The bill was amended to add additional types of vehicles and prohibited conduct including, street takeover, stunt driving, and operating a vehicle to film/record prohibited activities or to carry fuel to other vehicles involved in prohibited activities. The bill also defines some notorious stunt driving vernacular and amends the definition of 'spectator'. The bill also adds a penalty of \$65 for street takeovers and stunt driving offenders.

Effective July 1, 2022, HB 921, Local Government Electioneering Expenditures, prohibits the use of public funds by local governments from being spent on any communication sent to electors concerning issue, referendum, or amendment, including any state question that is subject to a vote of the electors. This is applicable to communication initiated by a local government whether or not the communication is limited to factual information or advocates for the passage or defeat of an issue subject to a vote.

Effective July 1, 2022, HB 7071, Taxation, provides tax relief for residential property deemed uninhabitable for 30 days or more due to a catastrophic event. It also increases property tax exemption from \$500 to \$5,000 for widows, widowers, blind, or totally and permanently disabled.



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BUDGET SUMMARIES

BUDGET OVERVIEW

The City of Margate is a municipal government located in Broward County in the South Florida area. The City, the Broward County School Board, the County, the State of Florida and various other entities have separate taxing authorities. Each governmental unit is responsible for specific service provisions to City of Margate residents.



The City of Margate budget currently provides budgets for various different fund types. Governmental Generally Accepted Accounting Principles (GAAP) require fund accounting to be utilized. The operations of each fund are accounted for in a separate set of self-balancing accounts, which is comprised of assets, liabilities, deferred outflows/inflows of resources, net position/fund balance, revenues,





and expenditures/expenses. Funds may be continuous or may be closed out after their special purpose has been served. A detailed listing of all City funds is included in the “Fund Descriptions” section of this budget book.





The City's primary revenue sources are ad valorem taxes, utility service taxes, franchise fees, public safety revenues, charges for services, intergovernmental revenues, stormwater revenues, and water/wastewater revenues. Additional revenue is derived from interest income, fines and forfeitures, licenses and permits, and other miscellaneous revenues.

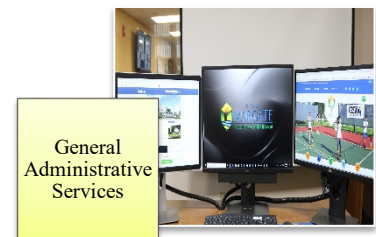
The City's major expenditure categories include general government, public safety, economic and physical environment, culture and recreation, public works, and capital outlay in the General Fund. Other major categories include debt service, operating and administrative expenses, and capital projects in the other governmental and the proprietary funds. The City's budgeted governmental funds include the General Fund, special revenue funds (11), debt service funds (2), and capital projects funds (2). Proprietary funds include enterprise funds (4), and an internal service fund. Detailed expenditure/expense information is listed throughout this budget book. The City provides its residents with a full range of services.

BUDGET OVERVIEW (CONTINUED)

A brief listing of City services include:

-  Police and Fire Protection
-  Emergency Medical Services
-  Parks and Recreation
-  Public and Street Improvements

-  Building and Code Enforcement
-  General Administrative Services
-  Stormwater Services
-  Water and Wastewater Services



BUDGET PROCESS

BALANCED BUDGET



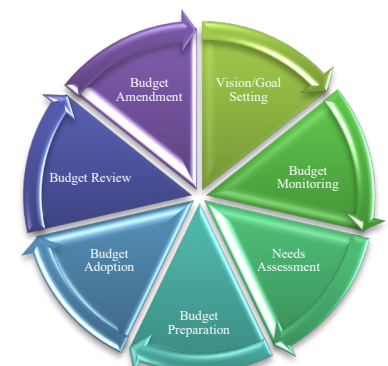
Pursuant to Florida Statute 166.241(2), all municipalities within the State of Florida must adopt a budget each fiscal year by ordinance or resolution unless otherwise required by the City's Charter. The statute requires that the adopted budget must regulate expenditures/expenses of the City and the City may not expend or contract for expenditures/expenses in any fiscal year except pursuant to the adopted budget. The budget must be balanced from amounts available from taxation and other sources (including amounts carried over from prior fiscal years) to total appropriations for expenditures/expenses and reserves.

BUDGET PREPARATION AND ADOPTION

The City Commission holds a budget workshop in July with City staff and the public. This budget workshop is primarily used to set the maximum millage rate. The City Charter requires the City Manager to submit a proposed budget and budget message to the City Commission by August 15th of each year. The proposed budget includes expenditures/expenses and the means of financing them. Pursuant to Florida Statutes, two public hearings are held in September, the first public hearing is for the adoption of tentative millage rates and tentative budget. Within fifteen days after the first public hearing, the City must advertise the final (second) public hearing in the newspaper. The City must hold the second public hearing two to five days after the advertisement appears in the newspaper. The second public hearing adopts the final operating and debt service millage rates, the annual budget, and the Capital Improvement Program. The appropriated budget is prepared by department/division, fund, and functional units.

BUDGET MONITORING

The budget is monitored monthly by the Accounting/Budget Division to track variances between the budgeted and actual amounts. Variances are identified and investigated. Departments are also required to monitor their budgets.



Budget Process Flowchart

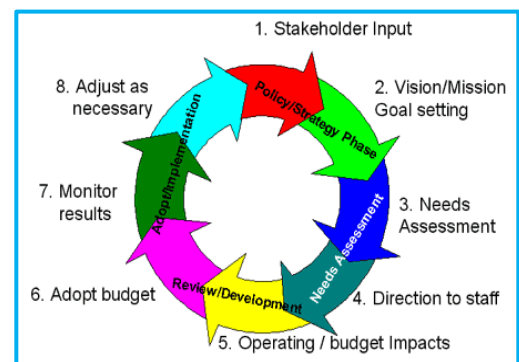
BUDGET PROCESS (CONTINUED)

BUDGET AMENDMENTS

Pursuant to Florida Statutes, the total estimated expenses/expenditures shall not exceed the total estimated revenues and appropriated fund balance/net position.

Florida law regarding budget amendment policies states that amendments may be made anytime during the fiscal year or within 60 days after the end of the fiscal year. The City's charter requires the budget amendments to be approved as an ordinance.

The City Manager may approve transfers of appropriations within a department; however, transfers of appropriations between departments or funds require approval of the City Commission. Formal legal appropriation by the City Commission is at the department level for the General Fund and at the fund level for all other funds.



Source: http://staff.lib.muohio.edu/~aaron/polisci/pol467_spring07.html

Budget

BUDGET CALENDAR

DECEMBER 2021

- ⇒ Revenue estimation begins
- ⇒ Budget entry menu in Financial Software is opened , documents emailed

JANUARY 2022

- ⇒ Goal Setting/Strategic Planning session
- ⇒ Payroll projections begin

FEBRUARY 2022

- ⇒ Departments submit new positions or position change requests
- ⇒ Departments submit proposed budgets with justification for all requests
- ⇒ Departments submit five-year capital requests

MARCH—MAY 2022

- ⇒ City Manager and Finance staff begin meeting with Departments to discuss budget submissions
- ⇒ Departments submittals and discussions continue
- ⇒ Finance submits draft budget to City Manager
- ⇒ On-going budget discussions and modifications as necessary

JUNE—JULY 2022

- ⇒ Preliminary taxable values released by Property Appraiser
- ⇒ City Manager discusses proposed preliminary budget with Commission
- ⇒ Certification of values are submitted by Property Appraiser
- ⇒ City Manager submits draft budget to Commission
- ⇒ Budget Workshop held with Commission
- ⇒ Preliminary millage rates are determined

AUGUST 2022

- ⇒ City certifies Department of Revenue (DOR) documents in eTrim
- ⇒ Final proposed budget submitted to Commission
- ⇒ TRIM Notices sent to property owners

SEPTEMBER 2022

- ⇒ Commission holds two meetings to adopt millage rates and budget

OCTOBER 2022

- ⇒ New fiscal year begins

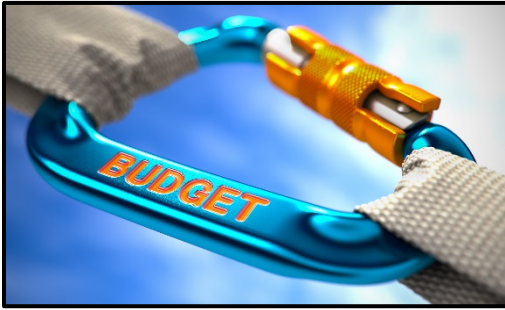
NOVEMBER 2022

- ⇒ FY 2022 and FY 2023 budget amendments



BASIS OF ACCOUNTING AND BUDGETING

Basis of accounting is when revenues and expenditures/expenses are recognized in accounts and reported in the City's financial statements. This basis is also related to the timing of the measurement made, regardless of the measurement focus applied.



The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*, as are the proprietary fund financial statements and fiduciary fund financial statements. The basis of budgeting for proprietary and fiduciary funds is the same used for the basis of accounting in the City's audited financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenues as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis* of accounting. The basis for budgeting these funds is the same used for the basis of accounting in the City's audited financial statements. Revenues are recognized in the accounting period in which they become measurable and available to finance expenditures of the current period. Measurable is the amount of the transaction that can be determined and available is collectible within the current period or soon enough thereafter to pay liabilities of the current period. The City considers revenues to be available if they are collected within 60 days of the end of the fiscal year. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, claims, and judgments, are recorded only when payment is due.

BASIS OF ACCOUNTING AND BUDGETING (CONTINUED)

Property taxes, sales taxes, franchise fees, utility taxes, licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and are recorded as earned since they are measurable and available. In applying the susceptible to accrual concept to intergovernmental revenues, revenues are recognized when all eligibility requirements are met. All other revenue items are considered to be measurable and available only when cash is received by the City.

Financial transactions of the City are recorded in individual funds. The operations of each fund are accounted for using a separate set of self-balancing accounts. These accounts consist of assets, liabilities, deferred outflows/inflows of resources, net position/fund balance, revenues, and expenditures/expenses. Fund accounting is used to

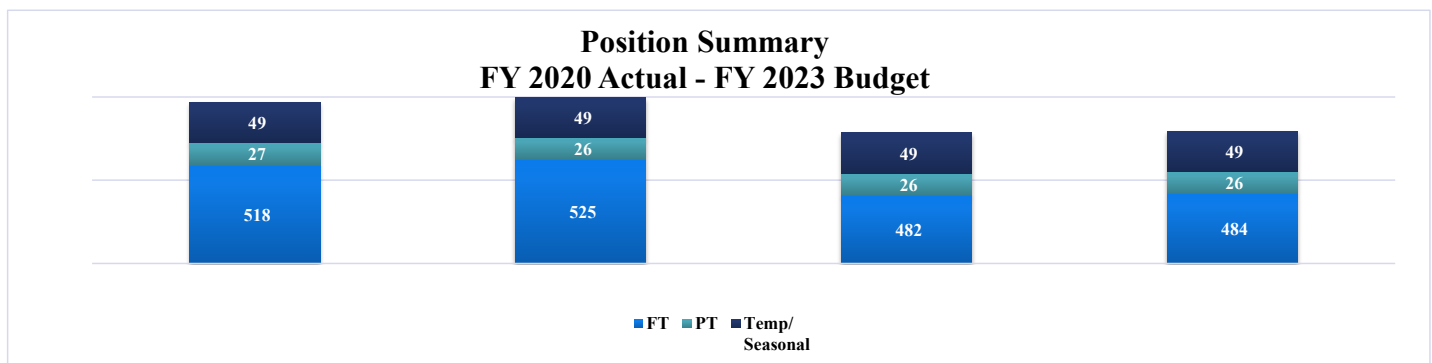
demonstrate legal compliance and to assist financial management by segregating transactions related to certain government functions or activities.

The City maintains accounting records in accordance with generally accepted accounting principles (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the standard setting body for governmental accounting and financial reporting.



POSITION SUMMARY ¹
FY 2020 - FY 2023 FUNDED POSITIONS

	FY 2020 Actual			FY 2021 Actual			FY 2022 Amended			FY 2023 Budget		
DEPARTMENTS	FT	PT	Temp/ Seasonal	FT	PT	Temp/ Seasonal	FT	PT	Temp/ Seasonal	FT	PT	Temp/ Seasonal
GENERAL FUND												
City Attorney	3	-	-	2	-	-	2	-	-	-	-	-
City Clerk	7	-	-	7	-	-	7	-	-	7	-	-
City Manager	8	1	1	9	-	1	8	-	1	9	-	1
Development Services	9	-	-	8	-	-	8	-	-	9	-	-
Finance	14	-	-	14	-	-	14	-	-	14	-	-
Fire ²	128	-	-	128	-	-	80	-	-	80	-	-
Human Resources	7	-	-	7	-	-	8	-	-	8	-	-
Information Technology	6	-	-	6	-	-	6	-	-	7	-	-
Parks and Recreation	33	24	48	33	24	48	33	24	48	33	24	48
Police ³	153	-	-	159	-	-	154	-	-	155	-	-
Public Works	24	-	-	23	-	-	23	-	-	23	-	-
TOTAL - GENERAL FUND	392	25	49	396	24	49	343	24	49	345	24	49
ROADS FUND												
Public Works/Roads Division	4	-	-	4	-	-	4	-	-	4	-	-
BUILDING FUND												
Building ³	17	2	-	19	2	-	29	2	-	28	2	-
STORMWATER FUND												
Public Works/Stormwater Division	11	-	-	11	-	-	11	-	-	11	-	-
WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND												
Environmental and Engineering	94	-	-	95	-	-	95	-	-	96	-	-
TOTAL - ALL FUNDS	518	27	49	525	26	49	482	26	49	484	26	49



¹ In addition, the City Commission consists of five (5) elected officials not included in the Position Summary table/chart above.

² FY 2022 - Fire Department reorganization.

³ FY 2022 - Code Division staff was moved from Police Department in the General Fund to a newly created Code Division in the Building Fund/Department.

SUMMARY OF POSITION CHANGES

SUMMARY OF NEW POSITIONS

GENERAL FUND

Department/Division (Number)	Position	Position Change	Description
City Manager (0410)	CRA Coordinator	1	FY 2023 - new position
Development Services (1110)	Permit Specialist II	1	FY 2023 - new position
Fire (2010)	Fire Inspector	1	FY 2023 - new position
Information Technology (3410)	Network Analyst	1	FY 2023 - new position
Police (2010)	Property and Evidence Technician	1	FY 2023 - new position
SUBTOTAL GENERAL FUND		5	

OTHER FUNDS

Department/Division (Number)	Position	Position Change	Description
Building (2410)	Permit Specialist I	1	FY 2023 - new position
DEES/Water Treatment (9081)	Treatment Plant Operator	1	FY 2023 - new position
SUBTOTAL OTHER FUNDS		2	

SUMMARY OF RECLASSIFIED/TRANSFERRED/DELETED POSITIONS

GENERAL FUND

Department/Division (Number)	Position	Position Change	Description
Finance (0610)	Budget Manager	-	FY 2023 reclass from paygrade 38 to paygrade 40
City Attorney (1410)	City Attorney	(1)	FY 2023 - delete vacant position
City Attorney (1410)	Executive Secretary/Paralegal	(1)	FY 2023 - delete vacant position
Fire (2010)	Office Specialist III	(1)	FY 2023 - delete vacant position
Police (1710)	Background Investigator	-	FY 2023 reclass from paygrade 15 to paygrade 18
Police (1810)	Office Specialist III	-	FY 2023 reclass to Accreditation Coordinator
Public Works/Buildings (4547)	Division Leader	-	FY 2023 reclass to Facilities Manager
Parks and Recreation/Administration (5555)	Parks and Grounds Superintendent	1	FY 2023 - transferred from Parks/Grounds Maintenance
Parks and Recreation/Administration (5555)	Parks and Grounds Superintendent	-	FY 2023 reclass to Assistant Parks and Recreation Director
Parks and Recreation/Administration (5555)	Office Specialist I	-	FY 2023 reclass to Office Specialist II
Parks and Recreation/Grounds Maintenance (5557)	Parks and Grounds Superintendent	(1)	FY 2023 - transferred to Parks/Administration Division

SUMMARY OF POSITION CHANGES

OTHER FUNDS

Department/Division (Number)	Position	Position Change	Description
Building/Code (2420)	Office Specialist II	-	FY 2023 reclass to Office Specialist III
Building/Code (2420)	Code Compliance Officer	(2)	FY 2023 - delete 2 vacant positions to balance the costs of career ladder progression and other proposed reclasses
Building/Code (2420)	Code Compliance Officer	-	FY 2023 reclass to Code Compliance Officer I
Building/Code (2420)	Code Compliance Officer	-	FY 2023 reclass - create career progression Ladder CCO I - CCO II, pending certification and other requirements as determined.
DEES/Wastewater (9080)	Treatment Plant Operator (TPO)	-	FY 2023 reclass to Lead Treatment Plant Operator to toggle with TPO to serve as 'lead operator in charge' in the absence of the Chief Plant Operator
DEES/Water (9081)	Treatment Plant Operator (TPO)	-	FY 2023 reclass to Lead Treatment Plant Operator to toggle with TPO to serve as 'lead operator in charge' in the absence of the Chief Plant Operator
DEES/Water & Wastewater (Split)	Electrical Instrumentation Technician	-	FY 2023 reclass to Electrical Instrumentation Technician II - only one of two positions that is split between Water and Wastewater Divisions to be reclassified, that position is currently vacant.
DEES/Administration (9090)	Office Manager	-	FY 2023 reclass to Office Manager - DEES to reflect and reconcile appropriate level of duties and responsibilities.
<i>TOTAL ALL FUNDS</i>		2	

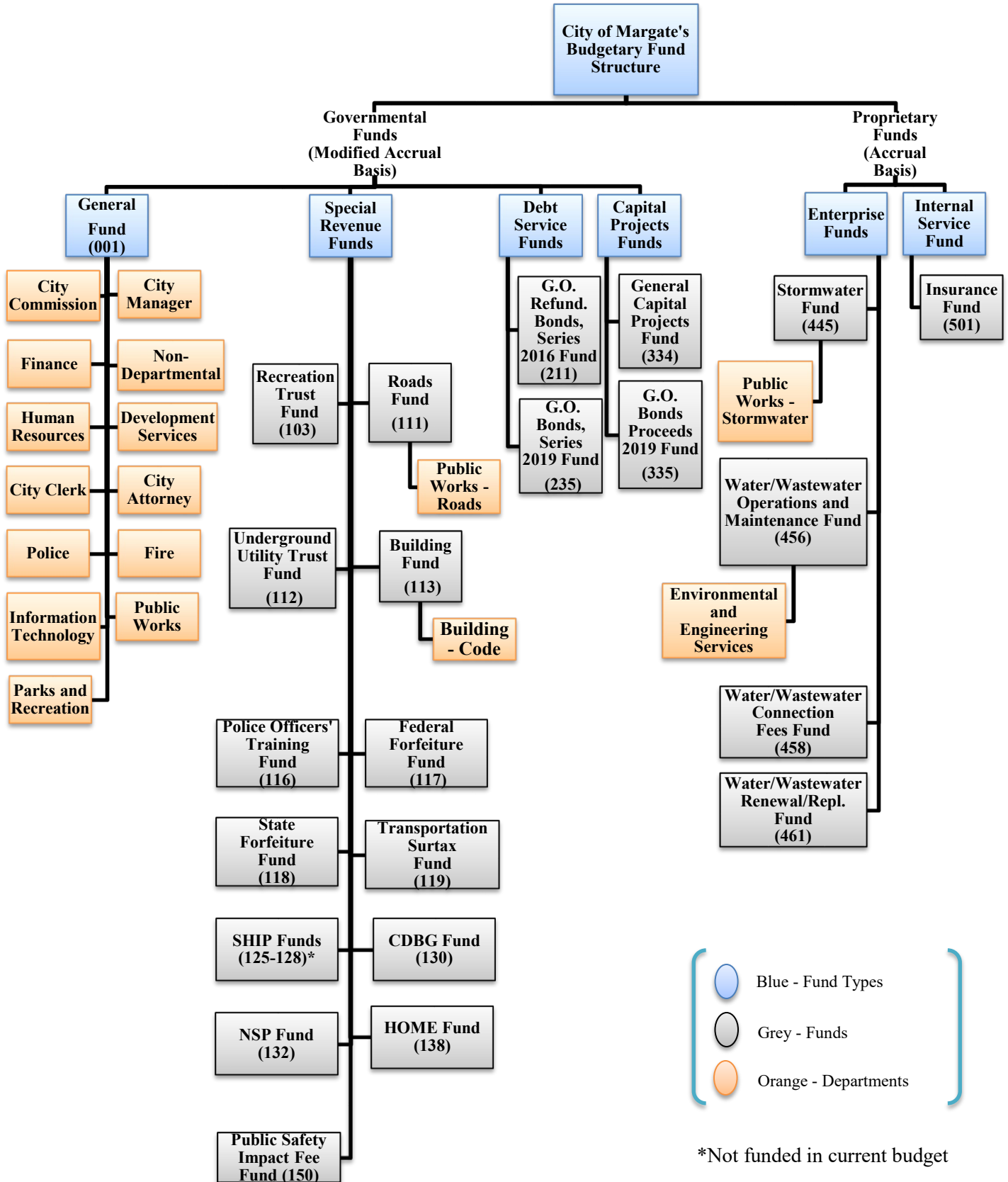


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FINANCIAL SUMMARIES

BUDGETARY FUND STRUCTURE



FUND DESCRIPTIONS

Governmental accounting systems are operated on a fund basis. Fund accounting is used to demonstrate legal compliance and to assist financial management by segregating transactions related to certain government functions or activities. Resources are accounted for in separate funds, based upon the purposes for which they are to be spent and the means by which spending activities are legally controlled. Governmental units establish and maintain funds as required by law and to provide sound financial administration. Individual funds are classified into two broad categories: Governmental and Proprietary.

Funds are categorized as major or non-major. GAAP establish minimum criteria to determine major funds. These criteria consist of a percentage of the assets, liabilities, deferred outflows/inflows of resources, revenues and expenditures/expenses of the applicable fund category and governmental and enterprise funds combined; otherwise, funds are considered non-major. The table below lists the City's major and non-major fund types.

Governmental Funds		Proprietary Funds	
<i>Major</i>	<i>Non-major</i>	<i>Major</i>	<i>Non-major</i>
General Fund (001)	Special Revenue Funds (103 – 150)	Water/Wastewater Funds (456, 458, and 461)	Stormwater Utility Fund (445)
	Debt Service Funds (211, 235)		Insurance Fund (501)
	Capital Projects Funds (334, 335)		

GOVERNMENTAL FUNDS

Governmental Funds of the City are subdivided into four sections: General Fund, Special Revenue Funds, Debt Service Funds, and Capital Projects Funds.

GENERAL FUND - Accounts for all financial resources, except those required to be accounted for in another fund.

FUND DESCRIPTIONS (CONTINUED)

(FUND 001) - GENERAL FUND

The General Fund is the main operating fund of the City. It accounts for all financial resources of the government except those required to be accounted for in a separate fund, due to legal or other requirements. Revenue is derived primarily from property taxes, utility service taxes, franchise fees, public safety revenues, intergovernmental revenues and charges for services. General operating expenditures, fixed charges, and capital outlay costs that are not paid through other funds are paid from the General Fund.

SPECIAL REVENUE FUNDS - Account for the proceeds of resources legally restricted for the financing of particular activities or projects.

(FUND 103) - RECREATION TRUST FUND

The Recreation Trust Fund accounts for revenues generated from cell phone towers. The funds are used for the development and improvement of parks and recreation facilities.

(FUND 111) - ROADS FUND

The Roads Fund accounts for the receipt and disbursement of the City's portion of the state revenue sharing of the gasoline tax and local option gas tax. Streetlight maintenance revenue from Florida Department of Transportation (FDOT) and related expenditures are included in the Roads Fund.

(FUND 112) – UNDERGROUND UTILITY TRUST FUND

The Underground Utility Trust Fund accounts for the receipt and disbursement of funds derived from developers' contributions to be expended on future projects that place existing or future utility lines underground.

(FUND 113) – BUILDING FUND

The Building Fund accounts for the activities of the Building Department that safeguards public health, safety, and general welfare through the administration and enforcement of the Florida Building Code and all local ordinances to ensure the highest level of building code compliance. The Department is responsible for performing plan reviews, completing mandatory inspections, collecting permit fees, issuing permits, providing Certificates of Completion/Occupancy, and citing Code violations.

FUND DESCRIPTIONS (CONTINUED)

(FUND 116) - POLICE OFFICERS' TRAINING FUND

The Police Officers' Training Fund accounts for the receipt and disbursement of funds derived from court costs assessed for the purpose of law enforcement education expenditures.

(FUND 117) - FEDERAL FORFEITURE FUND

The Federal Forfeiture Fund accounts for the receipt and disbursement of funds and properties from Police Department confiscations and investigative reimbursements related to federal forfeiture cases.

(FUND 118) - STATE FORFEITURE FUND

The State Forfeiture Fund accounts for the receipt and disbursement of funds and properties from Police Department confiscations and investigative reimbursements related to state forfeiture cases.

(FUND 119) – TRANSPORTATION SURTAX FUND

The Transportation Surtax Fund accounts for the receipt and disbursement of funds derived from an Interlocal Agreement between the City and Broward County for the One Penny Transportation Surtax. The Transportation Surtax Fund accounts for municipal projects that create connectivity, relieve traffic congestion, and improve transit service.

(FUND 130) - COMMUNITY DEVELOPMENT BLOCK GRANT FUND (CDBG)

The CDBG Fund accounts for federal funds received from the United States Department of Housing and Urban Development (HUD). These funds are used for purchase assistance, home repairs, park rehabilitation, landscaping of blighted areas, and administration.

(FUND 132) - NEIGHBORHOOD STABILIZATION PROGRAM (NSP) FUND

NSP Fund accounts for the receipt and disbursement from Community Development Block Grant Program funding through (HUD) authorized under the Housing and Economic Recovery Act of 2008, American Recovery and Reinvestment Act of 2009, and Wall Street Reform and Consumer Protection Act of 2010 for the purpose of rehabilitation and resale of properties.

FUND DESCRIPTIONS (CONTINUED)

(FUND 150) – PUBLIC SAFETY IMPACT FEE FUND

The Public Safety Impact Fee Fund accounts for the receipt and disbursement of funds derived from impact fees collected during the building process for public safety projects. These fees are used to fund capital construction and expansion of public safety related land, as well as acquire facilities and capital equipment required to support additional public safety service demand created by new growth.

DEBT SERVICE FUNDS - Account for the accumulation of resources for, and the payment of, general obligation long-term debt principal and interest.

(FUND 211) – GENERAL OBLIGATION REFUNDING BONDS, SERIES 2016 FUND

The General Obligation Refunding Bonds, Series 2016 Fund accounts for the accumulation of property taxes used to pay principal, interest and related costs of the General Obligation Refunding Bonds, Series 2016 which were issued to refund all or a portion of the City's General Obligation Bonds, Series 2007 that would have matured on or after July 1, 2017, and paying certain costs and expenses relating to the issuance of the bonds.

(FUND 235) – GENERAL OBLIGATION BONDS, SERIES 2019 FUND

The General Obligation Bonds, Series 2019 Fund accounts for the accumulation of property taxes used to pay principal, interest and related costs of the General Obligation Bonds, Series 2019 which were issued for payment of the costs of acquiring, constructing, equipping, renovating, replacing and improving parks and recreation projects.

CAPITAL PROJECTS FUNDS - Account for financial resources to be used for the acquisition or construction of major capital facilities, vehicles, or equipment.

(FUND 334) - GENERAL CAPITAL PROJECTS FUND

The General Capital Projects Fund accounts for the acquisition of assets or construction of major capital facilities or projects other than those financed by enterprise funds. A five year projected General Capital Projects Fund budget is detailed in the Capital Improvement Program section.

FUND DESCRIPTIONS (CONTINUED)

(FUND 335) – GENERAL OBLIGATION BONDS PROCEEDS 2019 FUND

The General Obligation Bonds Proceeds 2019 Fund accounts for the costs of acquiring, constructing, equipping, renovating, replacing, and improving parks and recreation projects. A five year projected General Obligation Bonds Proceeds 2019 Fund budget is detailed in the Capital Improvement Program section.

PROPRIETARY FUNDS

Proprietary Funds are subdivided into two sections: Enterprise Funds and Internal Service Funds.

ENTERPRISE FUNDS - Account for operations financed and operated in a manner similar to private business enterprises, where the costs of providing goods or services are funded primarily through user charges.

(FUND 445) – STORMWATER UTILITY FUND

The Stormwater Utility Fund accounts for the operation of the City's stormwater management utility which includes collection, disposal and treatment of stormwater.

(FUND 456) – WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

The Water/Wastewater Operations and Maintenance Fund accounts for the operation of the water/wastewater system. These operations are performed by the Department of Environmental and Engineering Services (DEES). DEES includes the following divisions: Wastewater Treatment; Water Treatment; Transmission, Distribution and Collection; Non-departmental; Debt Service; Utility Billing; and Administration/Engineering.

(FUND 458) - WATER/WASTEWATER CONNECTION FEES FUND

The Water/Wastewater Connection Fees Fund accounts for capital expenses of the Water/Wastewater system related to expansion of plants and/or line capacity. The revenues are collected for either water or wastewater connection fees and can only be utilized in their respective areas.

(FUND 461) – WATER/WASTEWATER RENEWAL AND REPLACEMENT FUND

The Water/Wastewater Renewal and Replacement Fund accounts for capital expenses of the water/wastewater system.

FUND DESCRIPTIONS (CONTINUED)

INTERNAL SERVICE FUND - Accounts for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit, on a cost reimbursement basis.

(FUND 501) – INSURANCE FUND

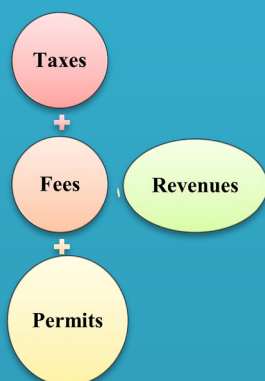
The Insurance Fund accounts for the financing of general insurance and workers' compensation provided to other departments of the City on a cost reimbursement basis.

POLICY CATEGORIES

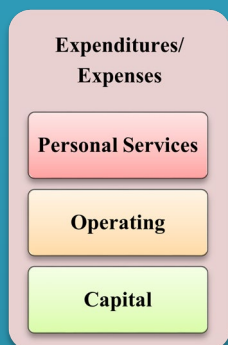
FINANCIAL PLANNING



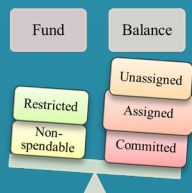
REVENUES



EXPENDITURES/ EXPENSES



FUND BALANCES



BUDGETARY AND FINANCIAL POLICIES

The City of Margate's Budgetary and Financial Policies are guidelines to provide the basis for fiscal management of the City. These policies are divided into four main categories which include: financial planning; revenues; expenditures/expenses; and fund balances. The financial planning section contains accounting and budget; capital outlay; and cash management and investment policies. The revenues section details procedures utilized to develop revenue projections. The expenditures/expenses section contains general and debt policies. The fund balances section contains an in depth discussion of fund balances. The purpose of the policies is to enhance the administration of current activities, as well as establish future program standards while promoting financial accountability. The policies are reviewed annually and updated as needed to allow the City to operate efficiently/effectively and continue to make sound financial decisions.

FINANCIAL PLANNING

Accounting and Budget Policies

1. The City's accounting system will maintain records consistent with generally accepted accounting principles (GAAP).
2. The City will maintain financial records and accounting/budgetary practices in accordance with federal, state and local governmental laws and regulations.
3. The City will report its financial condition and results of operations in accordance with federal/state regulations and GAAP, as applicable.
4. An annual audit of the City's financials and compliance with laws and regulations will be performed by a licensed independent auditing firm. The resulting audit opinions will be included in the City's Annual Financial Report.

BUDGETARY AND FINANCIAL POLICIES (CONTINUED)

5. The City will strive annually to obtain the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting.
6. The City will adopt a balanced budget annually. A balanced budget is defined as the sum of revenues and appropriated fund balances/net positions being equal to appropriations for expenditures/expenses.
7. The City will employ the following budget balancing strategies as necessary:
 - a. Reduce expenditures/expenses through increased efficiency;
 - b. Reallocate expenditures/expenses across funding sources as applicable;
 - c. Develop new fees or increase existing fees; and
 - d. Reduce or eliminate services.
8. Department directors are primarily responsible for formulating budget proposals and implementing the budget after approval by the City Manager and at the priority direction of the City Commission.
9. The City will strive annually to obtain the GFOA's Distinguished Budget Presentation Program Award; and therefore must meet the requirements for a policy document, financial plan, operations guide and user-friendly communications source.
10. The City will develop and maintain accounting, budgetary, and internal controls to adequately monitor and safeguard assets.
11. The City will continuously monitor revenues and expenditures/expenses to ensure compliance with budget and effective management of resources.

Capital Outlay Policies

1. A capital asset should only be capitalized if it has a useful life of more than one (1) year.
2. The threshold for capitalizing individual assets will be \$5,000 per item.
3. The City will annually prepare a five-year Capital Improvement Program (CIP); in which year one of the program will be adopted within the annual budget.

BUDGETARY AND FINANCIAL POLICIES (CONTINUED)

4. Operating impacts of CIP projects will be considered and reviewed prior to a project being included in the annual budget. Appropriate funds for operations will be included in the current year budget as applicable.

Cash Management and Investment Policies

1. The City has a cash handling policy that was approved by the City Manager in 2018. This policy addresses the guidelines and procedures for accepting and processing payments in accordance with established City financial policies.
2. The City has a comprehensive investment policy approved in December 2014 by Resolution of the City Commission. Investments of public funds will be in compliance with this policy.
3. The investment policy is designed to safeguard the City's funds, ensure the availability of operating and capital funds when needed, and provide for an investment return competitive with comparable funds and financial market indices.
4. The investment policy permits investment of City monies in the Florida Local Government Surplus Trust Fund (Florida PRIME), United States Government Securities, United States Government Agencies, Federal Instrumentalities, Interest Bearing Time Deposit of Savings Accounts, Repurchase Agreements, Commercial Paper, Corporate Notes, Banker's Acceptances, State and/or Local Government Taxable and/or Tax-Exempt Debt, Money Market Mutual Funds, and Intergovernmental Investment Pools.
5. All securities are purchased on a delivery-versus-payment basis which requires the City to have possession of the security before releasing funds.
6. Investment securities are only purchased from Qualified Financial Institutions and investment institutions that are designated as Primary Securities Dealers by the Federal Reserve Bank of New York.
7. Cash, checks, and money orders received should be deposited intact and on a daily basis. Amounts not immediately deposited should be kept in a safe.

BUDGETARY AND FINANCIAL POLICIES (CONTINUED)

8. The City will record receivables appropriately/timely and develop effective collection methods of all outstanding monies.

REVENUES

The City will estimate revenues conservatively utilizing various analytical procedures which take into account historic trends, inflation and other economic conditions, volatility of the revenue source, and the costs of providing the service.

1. The City will seek to diversify and stabilize its revenue base; therefore, reducing the fluctuations in any one revenue source.
2. The City will utilize one-time revenues only for the purposes originally intended.
3. The City will attempt to establish user fees and charges at a level directly related to the cost of providing the service and as approved by the City Commission.
4. The City will continuously search for alternative revenue sources as a resource for additional funds.
5. The City will strive to ensure that all fees and charges related to Enterprise Funds allow them to be self-supporting so that total costs (direct and indirect), including depreciation of capital assets, are fully covered.
6. The City will utilize a cost allocation plan to recover indirect costs for the General Fund. The resulting associated appropriations plus any built-in accelerator will be included in the annual budget.

EXPENDITURES/EXPENSES

General Policies

1. Expenditure/expense projections should anticipate contingencies that are fairly foreseeable.
2. Expenditures/expenses should be charged to the appropriate accounts based on chart of accounts definitions.

BUDGETARY AND FINANCIAL POLICIES (CONTINUED)

Debt Policies

1. Potential funding sources for debt payment may include ad valorem taxes, special assessments, and water and wastewater customer revenues, net of specified operating expenses.
2. The City will encourage and maintain good working relationships with financial and bond rating agencies and will follow a policy of full and open disclosure on financial reports and bond prospectus.
3. The City will review outstanding debt to determine any refunding opportunities to decrease the annual debt service costs.
4. The City will be in compliance with all bond covenants and continuing disclosure requirements.

FUND BALANCES

Fund Balance Policies

1. The fund balance policy will strive to ensure that the City maintains adequate fund balances in the City's governmental funds. The City Commission is the highest level of decision-making authority, and has the authority to commit, assign, or evaluate existing fund balance classifications and identify the intended uses of committed, assigned, or unassigned funds.
2. Fund balance is reported in governmental funds under the following categories using the definitions provided by Governmental Accounting Standards Board (GASB) Statement No. 54.

It includes the following categories:

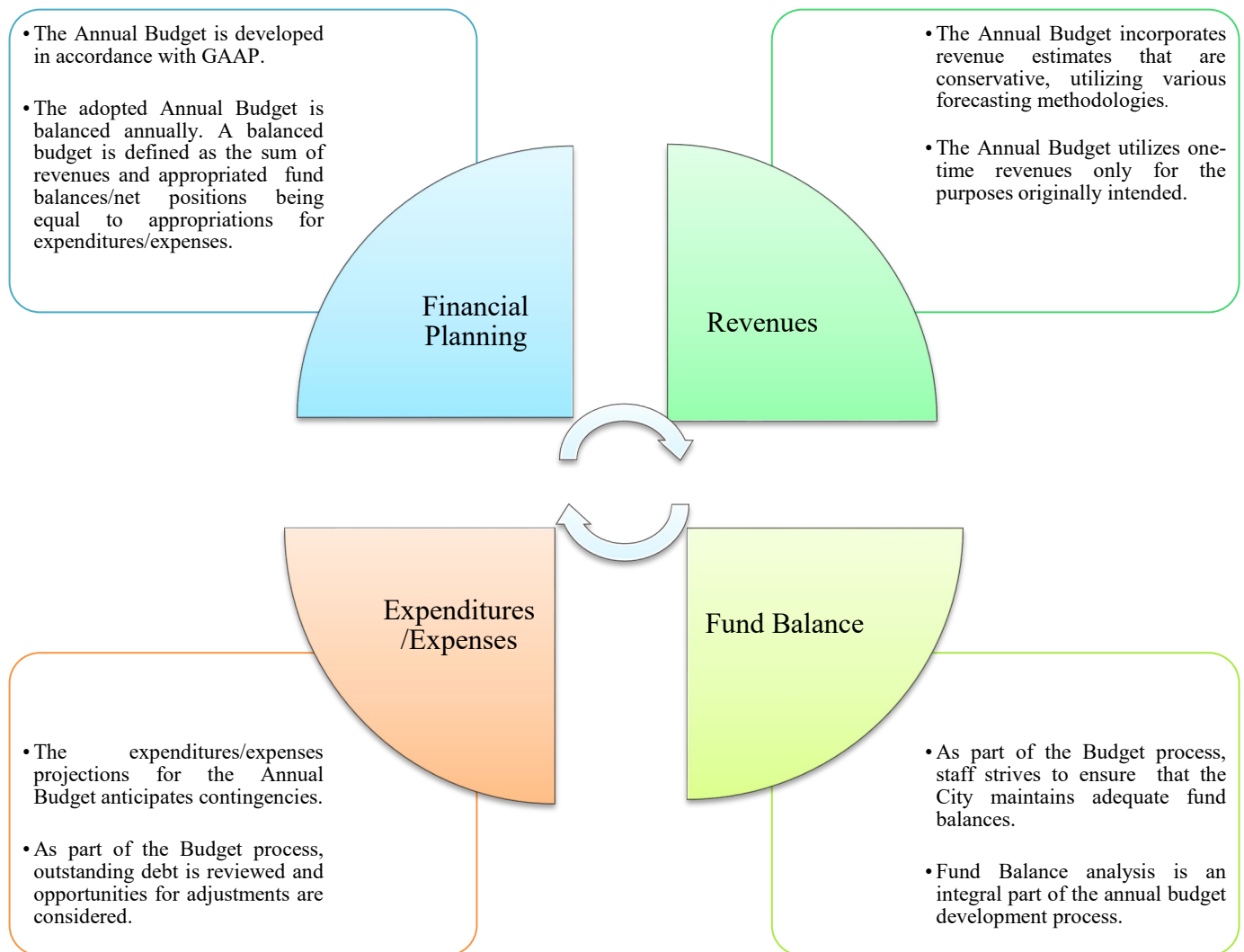
- a. *Non-Spendable Fund Balance* - amounts that are not in spendable form or legally/contractually required to be maintained intact, such as inventory.
- b. *Restricted Fund Balance* - amounts that can be spent only for specific purposes stipulated by externally enforceable limitations on use by outside parties, such as creditors, or legislation, or imposed by law through constitutional provisions
- c. *Committed Fund Balance* - amounts that can only be used for a specific purpose determined by a formal action (ordinance/resolution) of the City Commission.

BUDGETARY AND FINANCIAL POLICIES (CONTINUED)

- d. *Assigned Fund Balance* - amounts established by the management of the City that are intended to be used for specific purposes which are neither restricted nor committed. The City Commission delegates authority to the City Manager to assign fund balances as appropriate.
 - e. *Unassigned Fund Balance* - amounts which are the residual classification for the General Fund and includes all amounts not contained in the other classifications. In all other funds, unassigned fund balance is limited to negative residual fund balance.
- 3. The use (appropriation) of committed funds will be considered in conjunction with the annual budget adoption process or by budget amendment approved by the City Commission during the fiscal year.
 - 4. Where expenditures are to be made for a purpose for which amounts are available in multiple fund balance classifications, the order in which resources will be expended is as follows: restricted, committed, assigned, and, lastly, unassigned fund balance.
 - 5. The City will maintain an adequate unassigned fund balance in the General Fund at fiscal year-end. This amount shall be sufficient to take into account the City's individual financial circumstances. The target amount will be approximately sixteen percent or two months of the prior year's actual regular General Fund operating expenditures, less capital outlay.

BUDGETARY AND FINANCIAL POLICIES COMPLIANCE

The city consistently seeks to develop an Annual Budget that is compliant with its established Financial Policies. Moreover, since the Budget is incorporated throughout the fiscal year as an operations guide, the policies are applied accordingly for financial sustainability. The chart below displays the major categories of Financial Policies: financial planning, revenues, expenditures/expenses, and fund balances with applicable compliance in the budget.



SUMMARY OF CHANGES IN FUND BALANCE/NET POSITION

Fund balance/net position measures the net financial resources available to finance expenditures of future periods or simply put, describes the difference between assets and liabilities. The fund balance policy is tailored to implement Governmental Accounting Standards Board (GASB) Statement No. 54 establishing a hierarchy clarifying the constraints that govern how the City can use amounts reported as fund balance/net position. The policy is intended to state the classification of fund balances into various components, define those with the authority to classify fund balance, determine the order in which expenditures may be made when various fund balance classifications are available, and provide formal action required to make changes to fund balance classification.

A healthy fund balance is an important indicator of the City's financial health. An AA rating received from Standard and Poor's indicates a stable financial outlook for the City. Although the budget may use monies from fund balance/net position to balance the budget, actual results produced in the City's Comprehensive Annual Financial Report will indicate if these monies were actually spent. The net change in fund balance/net position represents both monies that are used from fund reserves (some of which are accumulated for a specific purpose), as well as current year unspent monies which may require re-budgeting due to ongoing projects.

SUMMARY OF CHANGES IN FUND BALANCE/NET POSITION

	General Fund	Other Governmental Funds (Aggregate) ¹	Stormwater Fund	Water/Wastewater Funds ²	Insurance Fund
October 1, 2021 Fund Balance/Net Position	\$ 37,344,203	\$ 31,455,474	\$ 6,298,254	\$ 113,827,546	\$ 1,593,421
FY 2022 Amended Budget - Revenues	\$ 60,500,746	10,662,291	3,548,967	\$ 39,301,224	\$ 2,118,125
FY 2022 Amended Budget - Expenditures/Expenses	68,746,557	28,120,134	3,548,967	64,480,380	3,390,625
Net Change in Fund Balance/Net Position: +/(-)	\$ (8,245,811)	\$ (17,457,843)	\$ -	\$ (25,179,156)	\$ (1,272,500)
Subsequent Year Rollover Adjustment **	-	8,100,000	-	19,000,000	-
September 30, 2022 Year Ending Fund Balance/Net Position (Projected) *	\$ 29,098,392	\$ 22,097,631	\$ 6,298,254	\$ 107,648,390	\$ 320,921
FY 2023 Budgeted Revenues	\$ 63,622,199	12,932,322	3,720,684	\$ 39,761,224	\$ 3,455,400
FY 2023 Budgeted Expenditures/Expenses	69,355,019	25,832,889	3,720,684	\$ 81,636,015	\$ 3,455,400
Net Change in Fund Balance/Net Position: +/(-)	\$ (5,732,820)	(12,900,567)	\$ -	\$ (41,874,791)	\$ -
September 30, 2023 Year Ending Fund Balance/Net Position (Projected) *	\$ 23,365,572	\$ 9,197,064	\$ 6,298,254	\$ 65,773,599	\$ 320,921

¹ - Other Governmental Funds (aggregate) are comprised of Special Revenue Funds (103 - 150), Debt Service Funds (211 and 235), and Capital Project Funds (334 and 335).

² - Water/Wastewater Funds are comprised of Operations and Maintenance (456), Connection Fees (458), and Renewal and Replacement (461) Funds.

* ALL PROJECTED BALANCES ARE ESTIMATES AND ARE SUBJECT TO CHANGE BASED ON YEAR-END AUDITED RESULTS.

** SUBSEQUENT YEAR ROLLOVER ADJUSTMENT IS ONLY PROJECTED FOR CAPITAL PROJECT FUNDS (334, 335, AND 461) UNSPENT MONIES.

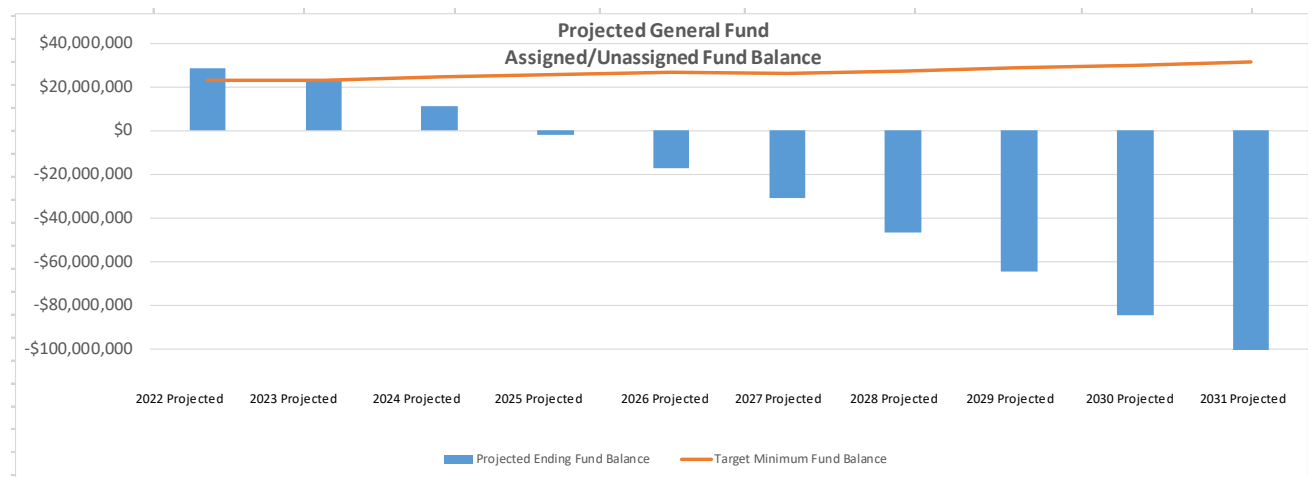
SUMMARY OF CHANGES IN FUND BALANCE/NET POSITION (CONTINUED)

Financial procedures for the City are outlined in Article V of the City Charter. In addition, Financial Management Policies, inclusive of a Fund Balance Policy, have been included in the Financial Summaries section of the budget publication. Actual fund balance for FY 2022 will be reported upon completion of the annual audit and issuance of the Annual Comprehensive Financial Report.

The City has received approximately \$10.8 Million in Coronavirus State and Local Fiscal Recovery Funds under the American Rescue Plan Act (ARPA). The final rule from the Department of Treasury that sets forth the guidelines for approved use of funds was released to recipients. The City will continue discussions to finalize the plan for the use of these monies. As a result, the potential impact of the ARPA funding has not been included in the forecasting and/or the analysis shown in this section.

General Fund: The General Fund is the main operating fund of the City. Revenues for this fund are derived primarily from property taxes, utility service taxes, franchise fees, licenses and permits, intergovernmental, and charges for services. Fund balance is used to balance the General Fund budget; however, it is presumed that 100% of monies budgeted will not be expended because of vacant budgeted positions and other cost control measures. Most of the funds that is being used to balance the budget for FY 2023, \$5.7 million, is from unassigned fund balance. Other fund balance amounts utilized are from restricted or committed fund balance amounts required to only be used for those purposes.

The City continues to monitor/assess fund balance to ensure an adequate level of available funds to operate. Although the City has experienced moderate property value growth over the past several years, it is anticipated that level of growth will not be sustained. The potential impact of the continued long-term use of assigned and unassigned fund balance to balance the budget without increasing revenues or reducing expenditures is shown below.



SUMMARY OF CHANGES IN FUND BALANCE/NET POSITION (CONTINUED)

Conservative planning for future budgets will continue to address the essentially built-out condition of the City, state revenue sharing decreases from legislative actions and the COVID-19 pandemic, anticipated expenditure (salaries, insurance, contractual obligations, infrastructure/capital, etc.) increases, prospective new revenue (expansion of commercial tax base, fee increases, etc.) sources, new operational efficiencies, prudent financial management, and many other factors essential to producing a balanced budget while maintaining service levels that residents/businesses expect.

Other Governmental Funds (Aggregate): These funds consist of Special Revenue Funds, Debt Service Funds, and Capital Projects Funds. They include expenditures for roads, grants, police forfeitures, capital projects, and debt service payments. The anticipated change in fund balance for these funds results from increases in funding for capital outlay. All monies budgeted may not be spent, but the final end result is only determined at fiscal year-end. A subsequent year rollover adjustment is shown for projected unspent fund balance monies in the General Capital Projects Fund and the General Obligation Bond Proceeds 2019 Fund for projects that are ongoing and/or continuing into the next fiscal year. These monies would be added back into the ending fund balance at September 30, 2022, and are re-budgeted in FY 2023 to fund the projects. Some examples of these projects include Building Department Expansion, and various Parks and Recreation bond related projects (Calypso Cove, Centennial Park Renovations, and Oriole Park).

Stormwater Fund: The Stormwater fund accounts for the operation of the City's stormwater utility which includes collection, disposal and treatment of stormwater. In FY 2021, the actual net position increased by approximately \$1.3 million; based on increasing revenues and expenses that were below revenues.

Water/Wastewater Funds: The Water/Wastewater funds are anticipated to continue to be financially sound and to be able to provide necessary funding to support the cost of providing goods and services related to Water/Wastewater operations and capital. Actual net position in FY 2020 increased \$6.4 million and actual net position in FY 2021 increased \$7.2 million. The change in net position for these funds can be attributed to consumption increases and expenses that were less than projected and may be used to fund major capital projects in future years. As discussed in Other Governmental Funds above, unspent monies for capital projects are shown as a subsequent year rollover adjustment in this Fund as well.

Insurance Fund: The Insurance Fund accounts for the financing of general insurance and worker's compensation coverage provided to other departments of the City on a cost reimbursement basis. The ending fund balance in FY 2021 was approximately \$1.6 million which is a decrease of \$2.5 million from the prior year mainly due to an increase in claims processed in that time period.

DEBT SERVICE

Purpose: To provide for the repayment of government debt, collateralized by the full faith and credit of the City's taxing authority. **The City has no legal debt limits.**

The City's projected outstanding debt (principal, interest, and premium) as of September 30, 2022 is approximately \$37 million. The outstanding debt consists of two General Obligation Bonds.

Debt Appropriation by Fund

Fiscal Year 2023

Fund	Principal	Interest	Total
General Obligation Refunding Bonds, Series 2016 Debt Service Fund (211)	\$ 710,000	\$ 766,500	\$ 1,476,500
General Obligation Bonds, Series 2019 Debt Service Fund (235)	335,000	321,100	656,100
All Funds Total	\$ 1,045,000	1,087,600	\$ 2,132,600

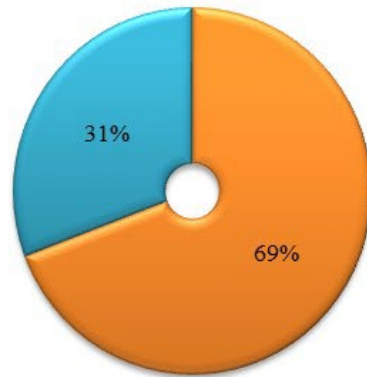
GENERAL OBLIGATION DEBT SERVICE FUNDS

The General Obligation (G.O.) Refunding Bonds, Series 2016 Fund is the accumulation of property taxes used to pay principal, interest and related costs of the General Obligation Refunding Bonds, Series 2016 that were issued for the purpose of refunding a portion of the General Obligation Bonds, Series 2007. The Series 2007 Bonds were used to finance various projects consisting of repavement, repair, and installation of streets, sidewalks and bridges within the City. The bonds are payable from ad valorem taxes assessed, levied and collected without limitation as to rate or amount, on all taxable property within the corporate City limits. The General Obligation Refunding Bonds, Series 2016 have a rating of AA from Standard and Poor's.

The General Obligation Bonds, Series 2019 Fund accounts for accumulation of property taxes used to pay principal, interest and related costs of the General Obligation Bonds, Series 2019 which were issued for payment of the costs of acquiring, constructing, equipping, renovating, replacing and improving parks and recreation projects. The General Obligation Bonds, Series 2019 have a rating of AA from Standard and Poor's.

DEBT SERVICE (CONTINUED)

**FY 2023 Debt by Fund
(% of Total)**



■ General Obligation Refunding Bonds, Series 2016 Debt Service Fund (211)

■ General Obligation Bonds, Series 2019 Debt Service Fund (235)

The following tables show a five-year breakdown of the payment schedule for the City's various debt instruments, a brief description of each type of debt, purpose and amount of the issue, interest rates, maturity dates, and total outstanding debt.

Debt Type	Purpose of Issue	Amount of Issue	Interest Rate	Maturity Date
BONDS				
G.O. Refunding Bonds, Series 2016	Refunding of G.O. Bonds, Series 2007	\$ 18,950,000	2.000% to 5.000%	July 1, 2037
G.O. Bonds, Series 2019	To finance the costs of acquiring, constructing, equipping, renovating, replacing and improving parks and recreation projects	\$ 9,105,000	3.000% to 5.000%	July 1, 2039

DEBT SERVICE (CONTINUED)

DEBT SERVICE SUMMARY							
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Remaining Years	Total Outstanding Debt
Principal	\$ 710,000	\$ 745,000	\$ 785,000	\$ 820,000	\$ 865,000	\$ 11,405,000	\$ 15,330,000
Interest	766,500	731,000	693,750	654,500	613,500	3,364,500	6,823,750
Bond Issuance Premium	-	-	-	-	-	-	2,957,621
General Obligation (G.O.)							
Refunding Bonds, Series 2016	\$ 1,476,500	\$ 1,476,000	\$ 1,478,750	\$ 1,474,500	\$1,478,500	\$ 14,769,500	\$ 25,111,371
Principal	\$ 335,000	\$ 350,000	\$ 365,000	\$ 385,000	\$ 405,000	\$ 6,410,000	\$ 8,250,000
Interest	321,100	304,350	286,850	268,600	249,350	1,429,500	2,859,750
Bond Issuance Premium	-	-	-	-	-	-	749,326
General Obligation (G.O.)							
Bonds, Series 2019	\$ 656,100	\$ 654,350	\$ 651,850	\$ 653,600	\$ 654,350	\$ 7,839,500	\$ 11,859,076
Total payments	\$ 2,132,600	\$ 2,130,350	\$ 2,130,600	\$ 2,128,100	\$2,132,850	\$ 22,609,000	\$ 36,970,447



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DEPARTMENTAL/ FUND INFORMATION



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SUMMARY BUDGET
(INCLUDES INTERFUND TRANSFERS)

EXPENDITURES/EXPENSES							FY 2023
FUND NUMBER	FUND NAME	NUMBER OF PERSONNEL	PERSONAL SERVICES	OPERATING/ OTHER *	CAPITAL OUTLAY	TRANSFERS OUT	TOTAL BUDGET
001	GENERAL	423	\$ 52,386,614	\$ 16,422,805	\$ 545,600	\$ -	\$ 69,355,019
103	RECREATION TRUST	-	-	270,500	-	180,000	450,500
111	ROADS	4	293,469	1,630,907	469,400	-	2,393,776
112	UNDERGROUND UTILITY TRUST	-	-	50,300	-	-	50,300
113	BUILDING	30	3,115,536	1,419,690	116,000	1,163,000	5,814,226
116	POLICE OFFICERS' TRAINING	-	-	10,100	-	-	10,100
117	FEDERAL FORFEITURE	-	-	455,167	100,000	-	555,167
118	STATE FORFEITURE	-	35,000	96,000	50,000	-	181,000
119	TRANSPORTATION SURTAX	-	-	1,500,100	165,000	-	1,665,100
130	CDBG	-	-	1,165,395	-	-	1,165,395
132	NSP1	-	-	489,700	-	-	489,700
150	PUBLIC SAFETY IMPACT FEE	-	-	1,000	381,000	-	382,000
211	GENERAL OBLIG. REFUND. BONDS, SERIES 2016	-	-	1,477,900	-	-	1,477,900
235	GENERAL OBLIG. BONDS, SERIES 2019	-	-	656,700	-	-	656,700
334	GENERAL CAPITAL PROJECTS	-	-	5,000	5,626,025	-	5,631,025
335	GENERAL OBLIGATION BONDS PROCEEDS 2019	-	-	-	4,910,000	-	4,910,000
445	STORMWATER UTILITY	11	1,036,420	2,579,064	105,200	-	3,720,684
456	WATER/WASTEWATER OPERATIONS AND MAINT.	96	10,885,770	13,185,901	512,000	16,104,344	40,688,015
458	WATER/WASTEWATER CONNECTION FEES	-	-	3,000	750,000	-	753,000
461	WATER/WASTEWATER RENEWAL AND REPL	-	-	3,000	40,192,000	-	40,195,000
501	INSURANCE	-	2,261,000	1,194,400	-	-	3,455,400
TOTALS		564	\$ 70,013,809	\$ 42,616,629	53,922,225	\$ 17,447,344	\$ 184,000,007

Notes:

* - Includes operating expenditures/expenses, debt service, fund balances, grants and aid, and contingency categories.

FY 2020 - FY 2023
REVENUE SUMMARY BY FUND - ALL FUNDS

FUND	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 AMENDED ⁽¹⁾	FY 2023 BUDGET
GENERAL FUND	\$ 69,192,624	\$ 73,712,665	\$ 68,746,557	\$ 69,355,019
RECREATION TRUST	486,517	476,794	450,500	450,500
ROADS	1,949,018	1,895,926	2,202,431	2,393,776
UNDERGROUND UTILITY TRUST	61,693	164	50,300	50,300
BUILDING	4,787,539	3,384,820	4,412,553	5,814,226
POLICE OFFICERS' TRAINING	6,139	4,426	20,050	10,100
FEDERAL FORFEITURE	464,326	377,395	398,960	555,167
STATE FORFEITURE	151,924	173,944	176,000	181,000
TRANSPORTATION SURTAX	-	-	1,687,578	1,665,100
CDBG	80,084	381,642	1,116,385	1,165,395
NSPI	1,510	35,333	404,700	489,700
PUBLIC SAFETY IMPACT FEE	116,036	258,883	20,500	382,000
GENERAL OBLIG. REFUND. BONDS, SERIES 2016	1,404,078	1,454,069	1,480,750	1,477,900
GENERAL OBLIG. BONDS, SERIES 2019	657,018	664,251	657,400	656,700
GENERAL CAPITAL PROJECTS	2,460,976	2,101,270	8,291,911	5,631,025
GENERAL OBLIGATION BONDS PROCEEDS 2019	63,496	11,718	6,750,117	4,910,000
STORMWATER UTILITY	3,061,638	3,479,826	3,548,967	3,720,684
WATER/WASTEWATER OPERATIONS AND MAINT.	26,391,242	25,316,236	36,039,380	40,688,015
WATER/WASTEWATER CONNECTION FEES	213,036	154,956	503,000	753,000
WATER/WASTEWATER RENEWAL AND REPL.	14,996,577	15,327,227	27,938,000	40,195,000
INSURANCE	3,006,075	2,272,438	3,390,625	3,455,400
TOTAL REVENUES - ALL FUNDS	\$ 129,551,546	\$ 131,483,983	\$ 168,286,664	\$ 184,000,007

⁽¹⁾ Amended Budget reported as of March 31, 2022

FY 2020 - FY 2023
EXPENDITURES/EXPENSES SUMMARY BY FUND - ALL FUNDS

FUND	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 AMENDED ⁽¹⁾	FY 2023 BUDGET	TRANSFERS	FY 2023 BUDGET (LESS TRANSFERS)
GENERAL FUND	\$ 68,993,264	\$ 68,975,545	\$ 68,746,557	\$ 69,355,019	\$ -	\$ 69,355,019
RECREATION TRUST	145,872	346,479	450,500	450,500	180,000	270,500
ROADS	1,368,412	1,526,856	2,202,431	2,393,776	-	2,393,776
UNDERGROUND UTILITY TRUST	120	143	50,300	50,300	-	50,300
BUILDING	2,177,667	3,055,971	4,412,553	5,814,226	1,163,000	4,651,226
POLICE OFFICERS' TRAINING	13,554	19,257	20,050	10,100	-	10,100
FEDERAL FORFEITURE	386,843	432,177	398,960	555,167	-	555,167
STATE FORFEITURE	50,828	109,060	176,000	181,000	-	181,000
TRANSPORTATION SURTAX	-	-	1,687,578	1,665,100	-	1,665,100
CDBG	82,834	346,561	1,116,385	1,165,395	-	1,165,395
NSP1	2,813	-	404,700	489,700	-	489,700
PUBLIC SAFETY IMPACT FEE	250	727	20,500	382,000	-	382,000
GENERAL OBLIG. REFUND. BONDS, SERIES 2016	1,474,921	1,479,021	1,480,750	1,477,900	-	1,477,900
GENERAL OBLIG. BONDS, SERIES 2019	656,046	657,884	657,400	656,700	-	656,700
GENERAL CAPITAL PROJECTS	2,629,590	2,268,226	8,291,911	5,631,025	-	5,631,025
GENERAL OBLIGATION BONDS PROCEEDS 2019	2,478,652	752,833	6,750,117	4,910,000	-	4,910,000
STORMWATER UTILITY	2,080,995	2,213,950	3,548,967	3,720,684	-	3,720,684
WATER/WASTEWATER OPERATIONS AND MAINT.	31,872,151	30,667,817	36,039,380	40,688,015	16,104,344	24,583,671
WATER/WASTEWATER CONNECTION FEES	1,784	1,996	503,000	753,000	-	753,000
WATER/WASTEWATER RENEWAL AND REPL.	3,324,013	2,882,865	27,938,000	40,195,000	-	40,195,000
INSURANCE	3,461,228	4,838,281	3,390,625	3,455,400	-	3,455,400
TOTAL EXPENDITURES/EXPENSES - ALL FUNDS	\$ 121,201,837	\$ 120,575,649	\$ 168,286,664	\$ 184,000,007	\$ 17,447,344	\$ 166,552,663

⁽¹⁾ Amended Budget reported as of March 31, 2022

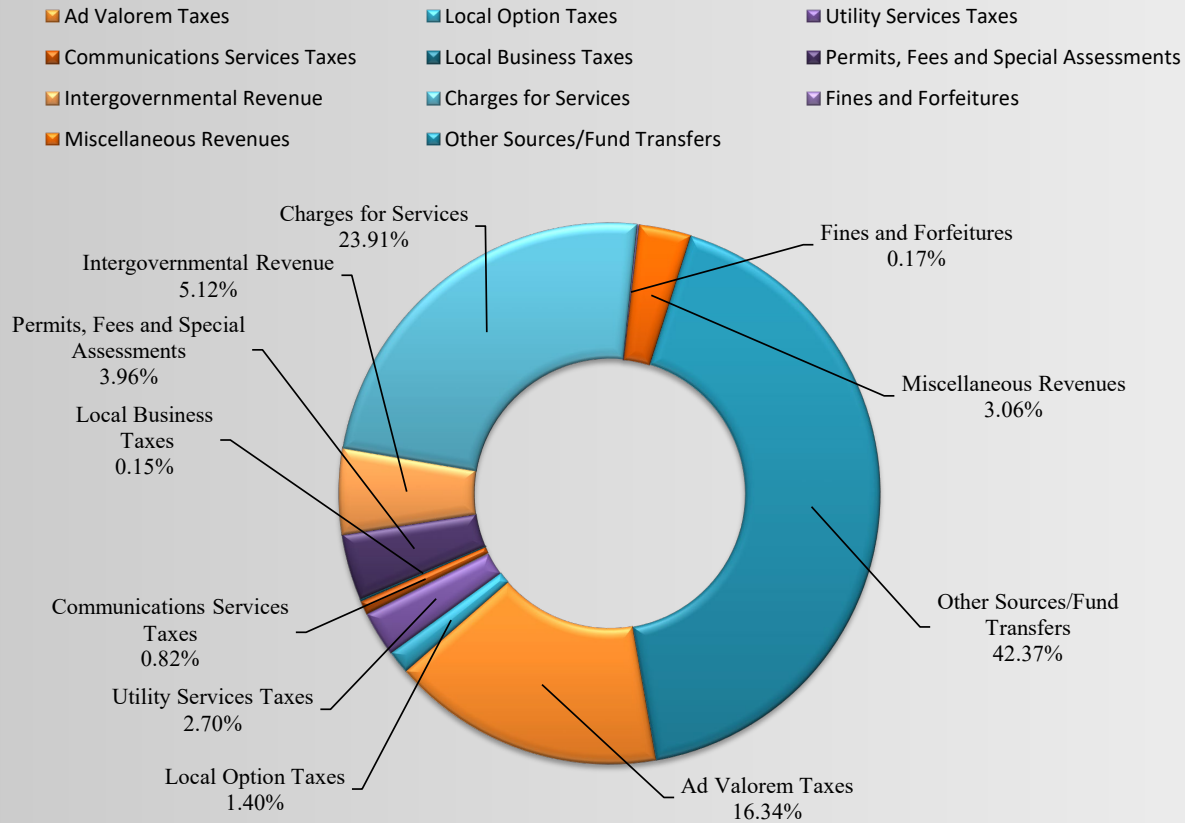
FY 2020 - FY 2023
REVENUES AND EXPENDITURES/EXPENSES SUMMARY - ALL FUNDS

	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 AMENDED ⁽¹⁾	FY 2023 BUDGET	% OF TOTAL	FY 2022- 2023
REVENUES BY SOURCE						
Ad Valorem Taxes	\$ 24,590,658	\$ 26,368,628	\$ 27,612,600	\$ 30,062,600	16.34%	8.87%
Local Option Taxes	936,085	953,517	2,602,478	2,580,000	1.40%	-0.86%
Utility Services Taxes	5,060,064	5,129,828	4,912,000	4,962,000	2.70%	1.02%
Communications Services Taxes	1,483,745	1,574,469	1,500,000	1,500,000	0.82%	0.00%
Local Business Taxes	307,156	278,325	298,000	281,000	0.15%	-5.70%
Permits, Fees and Special Assessments	7,040,570	8,278,876	6,762,050	7,287,050	3.96%	7.76%
Intergovernmental Revenue	9,005,377	10,049,739	7,969,445	9,425,895	5.12%	18.28%
Charges for Services	52,228,629	53,272,569	42,130,116	43,986,008	23.91%	4.41%
Fines and Forfeitures	791,151	592,485	308,500	315,500	0.17%	2.27%
Miscellaneous Revenues	8,201,702	5,303,038	5,270,199	5,644,432	3.06%	7.10%
Other Sources/Fund Transfers	19,906,409	19,682,509	68,921,276	77,955,522	42.37%	13.11%
TOTAL REVENUES	\$ 129,551,546	\$ 131,483,983	\$ 168,286,664	\$ 184,000,007	100.00%	9.34%
EXPENDITURES/EXPENSES BY OBJECT						
Personal Services	\$ 65,564,955	\$ 67,940,973	\$ 66,429,131	\$ 70,013,809	38.05%	5.40%
Operating	21,560,547	22,145,621	27,579,422	31,308,449	17.02%	13.52%
Capital	8,109,534	5,633,108	47,972,717	53,922,225	29.31%	12.40%
Debt Service	2,417,263	2,566,385	2,138,150	2,134,600	1.16%	-0.17%
Grants and Aid	4,049,105	4,661,100	5,772,022	6,181,052	3.36%	7.09%
Transfers/Contingency	19,500,433	17,628,462	18,395,222	20,439,872	11.10%	11.12%
TOTAL						
EXPENDITURES/EXPENSES	\$ 121,201,837	\$ 120,575,649	\$ 168,286,664	\$ 184,000,007	100.00%	9.34%

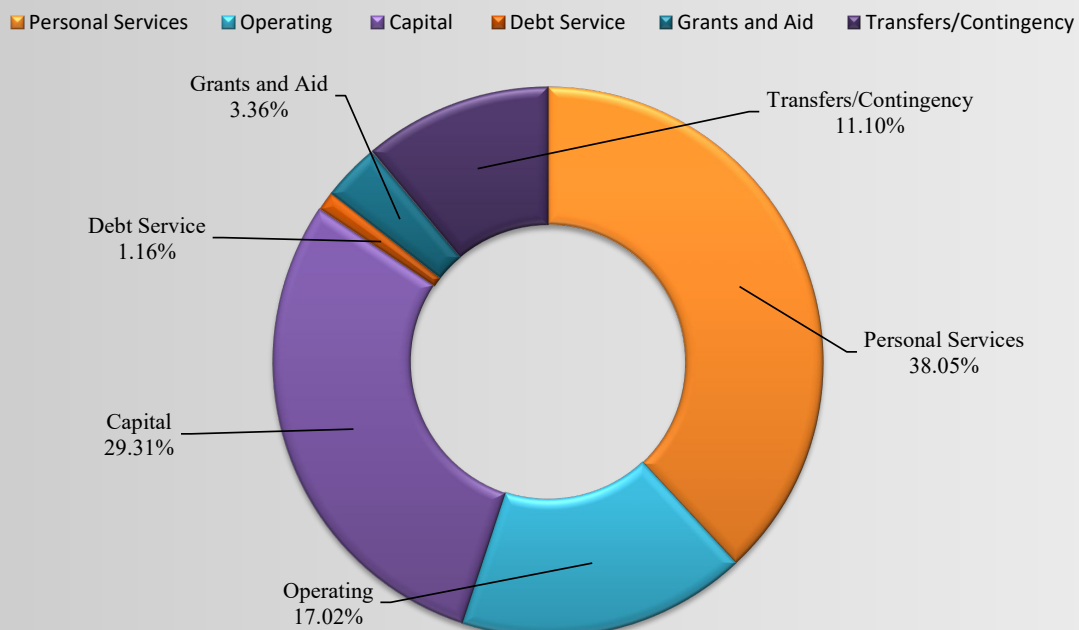
⁽¹⁾ Amended Budget reported as of March 31, 2022

FY 2023 REVENUES AND EXPENDITURES/EXPENSES SUMMARY - ALL FUNDS

FY 2023 Revenues by Source - All Funds



FY 2023 Expenditures/Expenses by Object - All Funds





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GENERAL FUND



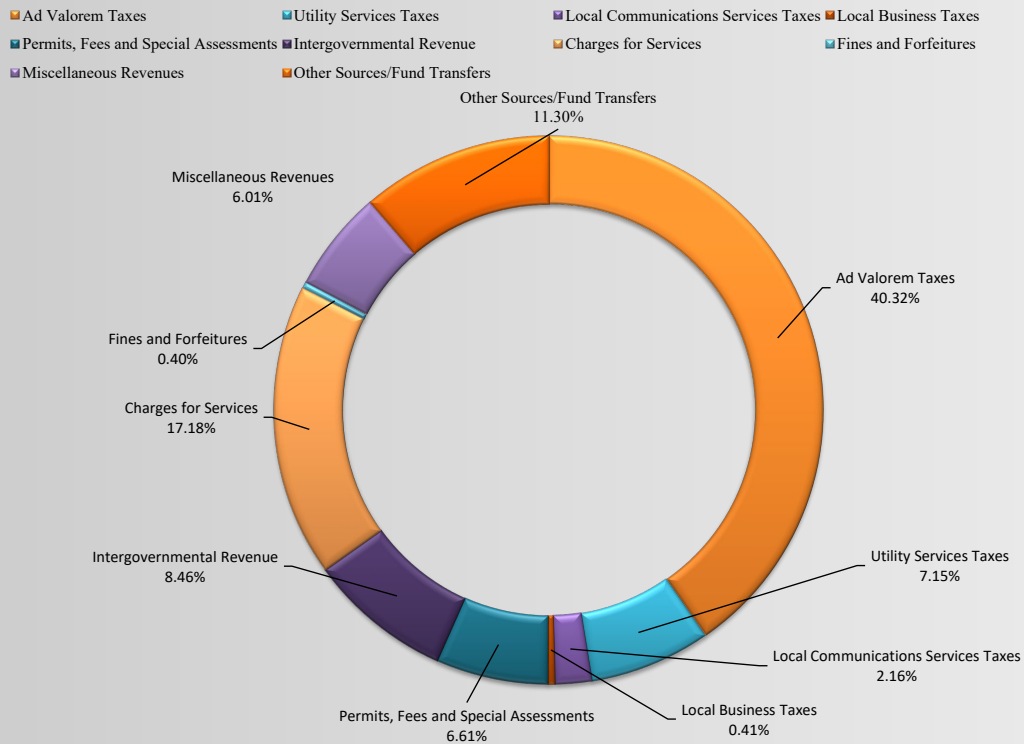
FY 2020 - FY 2023
REVENUES AND EXPENDITURES SUMMARY - GENERAL FUND

	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 AMENDED ⁽¹⁾	FY 2023 BUDGET	% OF TOTAL	% +/- FROM FY 2022 - 2023
REVENUES BY SOURCE						
Ad Valorem Taxes	\$ 22,534,356	\$ 24,252,398	\$ 25,475,000	\$ 27,965,000	40.32%	9.77%
Utility Services Taxes	5,060,064	5,129,828	4,912,000	4,962,000	7.15%	1.02%
Local Communications Services Taxes	1,483,745	1,574,469	1,500,000	1,500,000	2.16%	0.00%
Local Business Taxes	307,156	278,325	298,000	281,000	0.41%	-5.70%
Permits, Fees and Special Assessments	4,405,929	4,590,369	4,869,150	4,584,150	6.61%	-5.85%
Intergovernmental Revenue	6,937,423	8,315,335	5,902,060	5,869,500	8.46%	-0.55%
Charges for Services	21,510,279	22,349,948	11,528,300	11,915,200	17.18%	3.36%
Fines and Forfeitures	239,705	239,744	278,500	280,500	0.40%	0.72%
Miscellaneous Revenues	4,808,612	4,272,045	3,772,896	4,160,505	6.01%	10.27%
Other Sources/Fund Transfers	1,905,355	2,710,204	10,210,651	7,837,164	11.30%	-23.25%
TOTAL REVENUES	\$ 69,192,624	\$ 73,712,665	\$ 68,746,557	\$ 69,355,019	100.00%	0.89%
EXPENDITURES BY OBJECT						
Personal Services	\$ 51,087,628	\$ 53,357,377	\$ 49,337,747	\$ 52,386,614	75.53%	6.18%
Operating	8,316,860	8,012,556	10,559,382	11,030,944	15.91%	4.47%
Capital	1,965,609	1,969,597	3,086,691	545,600	0.79%	-82.32%
Debt Service	241,346	423,610	-	-	0.00%	0.00%
Grants and Aid	3,969,105	4,372,405	4,811,612	5,241,861	7.56%	8.94%
Transfers/Contingency	3,412,716	840,000	951,125	150,000	0.21%	-84.23%
TOTAL EXPENDITURES	\$ 68,993,264	\$ 68,975,545	\$ 68,746,557	\$ 69,355,019	100.00%	0.89%

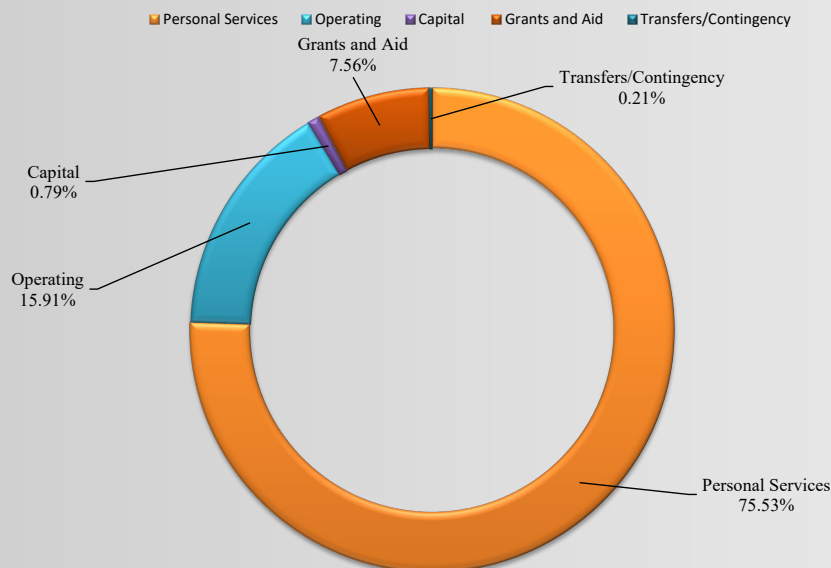
⁽¹⁾ Amended Budget reported as of March 31, 2022

FY 2023 REVENUES AND EXPENDITURES SUMMARY - GENERAL FUND

FY 2023 Revenues by Source - General Fund



FY 2023 Expenditures by Object - General Fund



**GENERAL FUND
REVENUES**

ACCOUNT NUMBER	REVENUE CLASSIFICATION	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 AMENDED	FY 2023 BUDGET
001-0000-311.10-01	REAL & PERSONAL PROPERTY	\$ 22,484,929	\$ 24,121,297	\$ 25,475,000	\$ 27,965,000
001-0000-311.20-01	DELINQUENT TAXES	16,271	110,605	-	-
001-0000-311.20-02	INTEREST INC - AD VALOREM	33,156	20,496	-	-
	AD VALOREM TAXES	22,534,356	24,252,398	25,475,000	27,965,000
001-0000-314.10-01	ELECTRIC	3,888,836	3,952,944	3,850,000	3,900,000
001-0000-314.30-01	WATER	1,106,093	1,104,523	1,000,000	1,000,000
001-0000-314.80-01	PEOPLE'S GAS	18,107	19,810	17,000	17,000
001-0000-314.80-04	AMERIGAS EAGLE	15,901	17,456	15,000	15,000
001-0000-314.80-10	PROPANE OTHER	31,127	35,095	30,000	30,000
	UTILITY SERVICE TAXES	5,060,064	5,129,828	4,912,000	4,962,000
001-0000-315.10-01	LOCAL COMMUNICATIONS SERVICES TAX	1,483,745	1,574,469	1,500,000	1,500,000
001-0000-316.10-01	LOCAL BUSINESS TAX	296,655	266,939	290,000	270,000
001-0000-316.10-02	LOCAL BUSINESS TAX - LATE FEES	7,281	8,046	5,000	8,000
001-0000-316.10-03	LOCAL BUSINESS TAX - ADMIN FEE	3,220	3,340	3,000	3,000
	LOCAL BUSINESS TAXES	307,156	278,325	298,000	281,000
001-0000-322.10-04	ENGINEERING PERMITS	67,917	28,697	75,000	30,000
001-0000-322.10-06	INSPECTION-ENG	6,091	33,595	-	-
001-0000-322.10-07	SITE PLANS	7,817	6,842	10,000	10,000
001-0000-329.10-03	TREE REMOVAL	3,660	2,520	3,000	3,000
001-0000-329.10-04	ALCOH BEV - CITY	2,000	17,500	3,000	3,000
001-0000-329.10-06	FIRE	29,053	42,236	35,000	35,000
001-0000-329.10-08	FIRE - ANNUAL	48,678	100,838	70,000	70,000
001-0000-329.10-13	MATERIALS REGISTRATION	800	1,400	-	-
001-0000-329.10-14	NON-EXCLUSIVE FRANCHISE RENEWAL	100	150	150	150
001-0000-329.10-15	ECONOMIC DEVELOPMENT - MISC. FEES	1,700	763	-	-
001-0000-329.10-18	RESIDENTIAL RENTAL PROGRAM FEE	-	14,424	450,000	100,000
	LICENSES AND PERMITS	167,816	248,965	646,150	251,150
001-0000-323.10-01	ELECTRIC	2,691,938	2,759,151	2,700,000	2,700,000
001-0000-323.40-01	GAS	29,657	30,086	28,000	28,000
001-0000-323.70-08	WASTE COLLECTION	1,417,360	1,427,707	1,450,000	1,508,000
001-0000-323.70-09	NON-EXCLUSIVE FRANCHISE FEE	47,158	72,460	45,000	45,000
001-0000-323.90-01	TOWING	52,000	52,000	-	52,000
	FRANCHISE FEES	4,238,113	4,341,404	4,223,000	4,333,000

**GENERAL FUND
REVENUES**

ACCOUNT NUMBER	REVENUE CLASSIFICATION	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 AMENDED	FY 2023 BUDGET
001-0000-331.20-01	ORG CRIME DRUG ENF - OCDETF	32,413	13,793	-	-
001-0000-331.20-02	FEDERAL/HIDTA	15,008	17,840	-	-
001-0000-331.20-03	FED GRNT-HVE BICYCLE SAFE	-	12,546	-	-
001-0000-331.20-05	COPS HIRING GRANT	192,831	53,480	-	-
001-0000-331.20-07	OCDETF-BABYLON	2,730	-	-	-
001-0000-331.69-13	BC - CARES	-	1,615,767	132,560	-
001-0000-332.10-02	FEDERAL GRANTS - BPV (VEST)	16,271	-	-	-
001-0000-332.10-03	FEDERAL GRANT - FEMA	943,356	4,593	-	-
001-0000-332.10-05	VICTIM ADVOCATE (VOCA/BYRNE)	57,150	39,627	60,000	65,000
001-0000-332.10-07	STATE MUTUAL AID AGREEMENT	10,988	-	-	-
001-0000-332.10-22	HIDTA/OCDETF REIMBURSEMENT	12,390	28,336	14,500	14,500
001-0000-332.10-30	FEMA-PASS THRU REIMB/USAR	41,263	-	-	-
001-0000-332.10-33	FEDERAL STIMULUS HHS	20,581	-	-	-
001-0000-332.10-34	CESF - 2021	-	35,834	-	-
	FEDERAL GRANTS	1,344,981	1,821,816	207,060	79,500
001-0000-334.35-00	STATE GRANT	-	19,650	-	-
001-0000-335.12-10	SALES TAX (REVENUE SHARING)	1,719,158	2,043,894	1,600,000	1,700,000
001-0000-335.14-00	MOBILE HOME LICENSES	19,274	18,213	20,000	20,000
001-0000-335.15-00	BEVERAGE LICENSES	22,073	22,394	20,000	20,000
001-0000-335.18-00	HALF-CENT SALES TAX	3,566,105	4,214,986	3,800,000	3,800,000
001-0000-335.23-00	FIREFIGHTERS SUPPLEMENTAL	35,494	57,467	25,000	35,000
001-0000-335.25-00	SEMINOLE COMPACT	110,093	-	100,000	100,000
001-0000-335.41-00	REBATE MOTOR FUEL	37,324	37,586	35,000	35,000
	STATE SHARED REVENUES/GRANTS	5,509,521	6,414,190	5,600,000	5,710,000
001-0000-337.90-09	BROWARD COUNTY SWIM CENTRAL	24,390	10,186	40,000	25,000
001-0000-338.20-01	BUSINESS TAX RECEIPTS	58,531	69,143	55,000	55,000
	COUNTY SHARED REVENUES	82,921	79,329	95,000	80,000
001-0000-341.10-01	FEES - PLAT FILING	1,000	3,250	2,300	3,000
001-0000-341.20-01	ZONING FEES	4,725	4,750	3,000	5,000
001-0000-341.20-02	BOARD OF ADJUSTMENT FEES	267	162	1,000	500
001-0000-341.20-03	LAND USE PLAN AMENDMENT	-	3,500	-	-
001-0000-341.20-05	REGISTER FORECLOSED PROP	3,350	2,500	5,000	5,000
001-0000-341.30-01	SALE OF PUBLICATIONS	25	-	500	500
	GENERAL GOVERNMENT	9,367	14,162	11,800	14,000

**GENERAL FUND
REVENUES**

ACCOUNT NUMBER	REVENUE CLASSIFICATION	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 AMENDED	FY 2023 BUDGET
001-0000-325.20-10	FIRE RESCUE ASSESSMENT	9,060,670	9,108,955	9,050,000	9,400,000
001-0000-342.10-01	POLICE EXTRA DETAIL	528,632	442,185	220,000	300,000
001-0000-342.10-02	POLICE CHARGES	7,966	6,666	100	3,000
001-0000-342.10-04	FEES/ALARM ORDINANCE	2,875	1,700	2,500	1,500
001-0000-342.10-07	FEES/FINGERPRINTING	-	-	15,000	15,000
001-0000-342.20-03	POLICE OFFICER RESOURCE PROGRAM	218,400	249,000	240,000	244,800
001-0000-342.31-05	AMBULANCE TRANSPORT FEES	1,301,486	1,296,384	1,200,000	1,200,000
001-0000-342.31-07	FIRE RESCUE FEES - COCONUT CREEK	10,050,000	10,552,500	-	-
001-0000-342.XX-XX	MISCELLANEOUS	61,940	132,850	85,000	85,000
001-0000-343.40-01	SOLID WASTE CONTRACT	149,958	164,824	140,000	140,000
001-0000-343.90-01	LOT CLEARING/NUISANCE ABATEMENT	3,521	31,407	5,000	5,000
	PUBLIC SAFETY REVENUES	21,385,448	21,986,471	10,957,600	11,394,300
001-0000-347.24-01	CONCESSIONS	-	29,516	35,000	30,000
001-0000-347.24-02	RENTAL - CALYPSO COVE	3,420	14,633	50,000	35,000
001-0000-347.29-01	RECREATION FACILITIES USE	36,275	11,468	45,000	30,000
001-0000-347.29-02	TAXABLE RECREATION FEE	-	116,409	175,000	150,000
001-0000-347.29-03	NON-TAXABLE RECREATION FEES	100	23,275	25,000	25,000
001-0000-347.29-XX	PROGRAM ACTIVITIES FEES	60,905	140,857	203,900	211,900
001-0000-347.29-06	PROG ACTIVITY - CLASS	14,764	13,157	25,000	25,000
	CULTURE AND RECREATION	115,464	349,315	558,900	506,900
001-0000-351.10-01	COURT FINES	111,903	64,523	100,000	100,000
001-0000-354.10-01	PARKING VIOLATIONS	16,110	8,135	3,000	5,000
001-0000-354.10-02	CODE VIOLATIONS	-	50	500	500
001-0000-354.10-03	SPECIAL MAGISTRATE - CODE VIOLATIONS	111,399	167,036	175,000	175,000
001-0000-354.10-05	RED LIGHT CAMERA	293	-	-	-
	FINES AND FORFEITURES	239,705	239,744	278,500	280,500

**GENERAL FUND
 REVENUES**

ACCOUNT NUMBER	REVENUE CLASSIFICATION	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 AMENDED	FY 2023 BUDGET
001-0000-361.XX-XX	INVESTMENT/INTEREST INCOME	1,172,915	91,307	100,000	100,000
001-0000-364.41-01	SALE OF SURPLUS EQUIPMENT	181,003	56,700	50,000	50,000
001-0000-366.90-03	CONTRIBUTIONS	-	1,000	-	-
001-0000-366.90-91	CONTRIBUTION - NATIONAL NIGHT OUT	-	-	2,000	2,000
001-0000-366.91-02	MARGATE HOLIDAY FUND	21,765	13,845	12,000	17,000
001-0000-366.91-04	PARKS SPONSORSHIPS	1,300	2,000	-	-
001-0000-366.91-05	MILITARY BANNER	1,200	200	-	-
001-0000-369.10-02	WATER & WASTEWATER COST ALLOCATION	1,383,270	1,287,957	1,290,584	1,399,105
001-0000-369.10-03	STORMWATER COST ALLOCATION	410,654	418,867	423,475	453,542
001-0000-369.10-04	BUILDING COST ALLOCATION	298,393	304,361	307,709	329,557
001-0000-369.30-01	REFUND PRIOR YEAR EXPEND	(3,784)	8,665	-	-
001-0000-369.90-XX	OTHER MISCELLANEOUS REVENUES	31,980	46,186	70,000	30,000
001-0000-369.90-12	LIEN INQUIRY FEES	123,675	202,950	120,000	130,000
001-0000-369.90-16	ADVERTISING PROCEEDS - MINIBUSES	-	-	1,500	1,500
001-0000-369.90-17	ADVERTISING PROCEEDS - BUS SHELTERS	2,963	3,102	1,000	1,000
001-0000-369.90-18	ADVERTISING PROCEEDS - BUS BENCHES	13,509	15,701	10,000	10,000
001-0000-369.90-29	REIMBURSEMENT FROM CRA	1,132,049	1,185,269	1,346,018	1,596,345
001-0000-369.90-38	ADMIN FEE - SPEC MASTER	12,400	7,400	10,000	10,000
001-0000-369.90-41	REIMBURSEMENT FROM NWFP SR CTR	25,320	-	28,610	30,456
001-0000-369.91-03	AZTEC RV RESORT AGREEMENT	-	626,535	-	-
	MISCELLANEOUS REVENUES	4,808,612	4,272,045	3,772,896	4,160,505
001-0000-382.10-01	WATER & WASTEWATER - ROI ALLOCATION	1,905,355	1,943,462	1,964,840	2,104,344
001-0000-383.10-01	OSSI LEASE	-	766,742	-	-
001-0000-389.10-01	GENERAL FUND - FUND BALANCE				
	CAPITAL PROJECTS - OTHER	-	-	801,125	-
	UNASSIGNED	-	-	7,381,006	5,692,820
	COMMITTED	-	-	33,680	10,000
	GENERAL FD TREE PRESERVATION RESERVE	-	-	30,000	30,000
	OTHER SOURCES/FUND TRANSFERS	1,905,355	2,710,204	10,210,651	7,837,164
	TOTAL REVENUES	69,192,624	\$ 73,712,665	\$ 68,746,557	\$ 69,355,019

SUMMARY OF GENERAL FUND EXPENDITURES

DEPARTMENT / DIVISION	NUMBER OF PERSONNEL PROPOSED	PERSONAL SERVICES	OPERATING/ OTHER *	CAPITAL OUTLAY	TOTAL EXPENDITURES
CITY COMMISSION	5	\$ 400,329	\$ 229,785	\$ -	\$ 630,114
CITY MANAGER	10	1,479,616	227,376	-	1,706,992
FINANCE:					
ACCOUNTING	9	1,319,157	157,000	-	1,476,157
PURCHASING	5	598,679	24,550	-	623,229
FINANCE TOTAL	14	1,917,836	181,550	-	2,099,386
NON-DEPARTMENTAL	-	2,017,230	8,780,711	-	10,797,941
HUMAN RESOURCES	8	1,049,983	203,499	-	1,253,482
DEVELOPMENT SERVICES	9	958,207	111,055	15,000	1,084,262
CITY CLERK	7	791,612	217,822	-	1,009,434
CITY ATTORNEY	-	-	616,800	-	616,800
POLICE	155	21,893,145	1,378,077	390,000	23,661,222
FIRE	80	14,498,566	1,191,112	57,000	15,746,678
INFORMATION TECHNOLOGY	7	978,530	184,255	20,000	1,182,785
PUBLIC WORKS:					
ADMINISTRATION	5	685,225	102,704	-	787,929
BUILDINGS	9	927,578	814,837	-	1,742,415
GARAGE	9	916,947	662,055	-	1,579,002
PUBLIC WORKS TOTAL	23	2,529,750	1,579,596	-	4,109,346
PARKS & RECREATION:					
ADMINISTRATION	5	717,834	63,040	3,500	784,374
RECREATION/SPECIAL ACTIVITIES	30	347,793	188,365	-	536,158
PARKS AND GROUNDS MAINT.	29	2,080,121	1,139,923	60,100	3,280,144
AQUATICS	41	726,062	129,839	-	855,901
PARKS & RECREATION TOTAL	105	3,871,810	1,521,167	63,600	5,456,577
GENERAL FUND TOTAL	423	\$ 52,386,614	\$ 16,422,805	\$ 545,600	\$ 69,355,019

Notes:

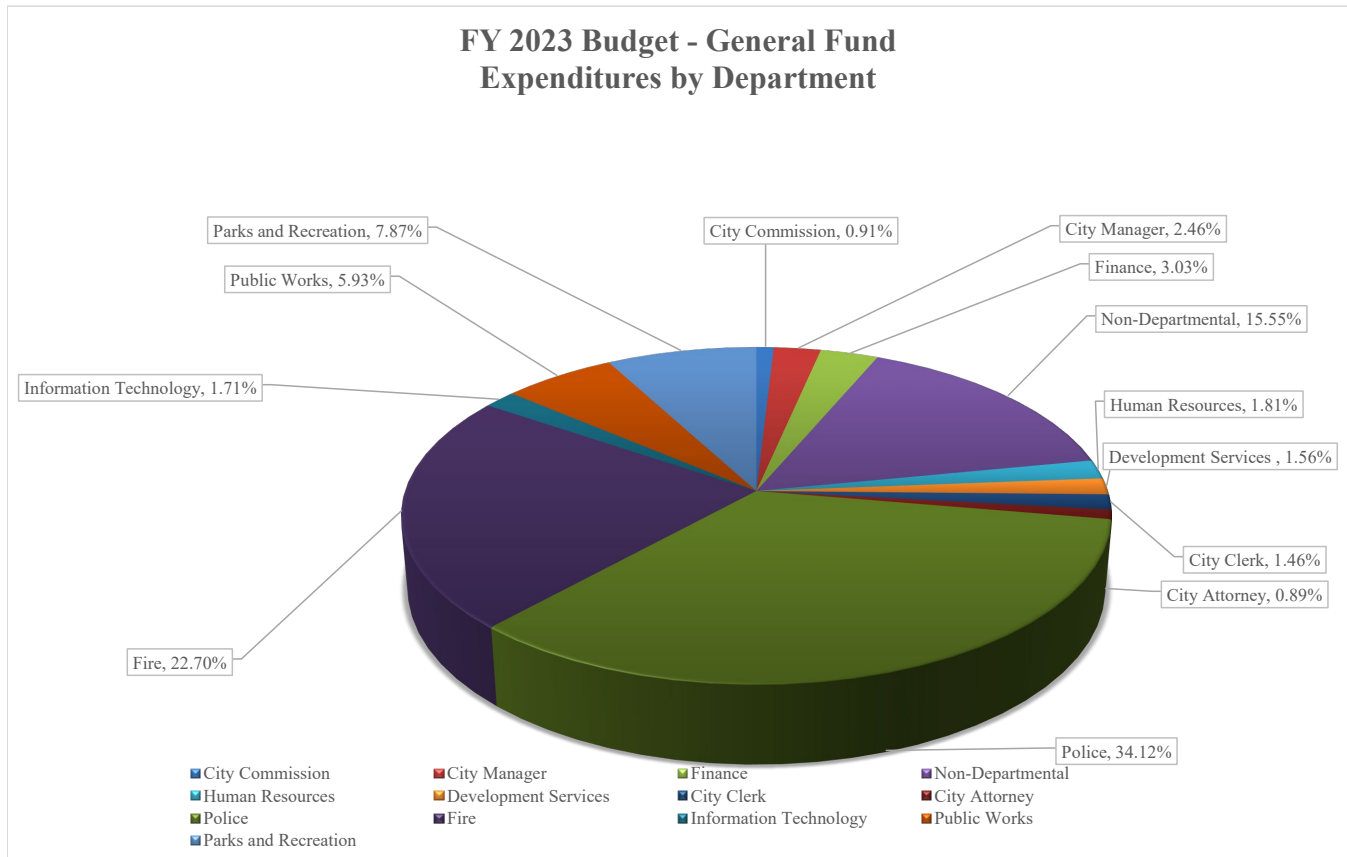
* - Includes operating expenditures, debt service, transfers, fund balance, and grants and aids categories.

FY 2020 - FY 2023 - GENERAL FUND
EXPENDITURES SUMMARY BY DEPARTMENT

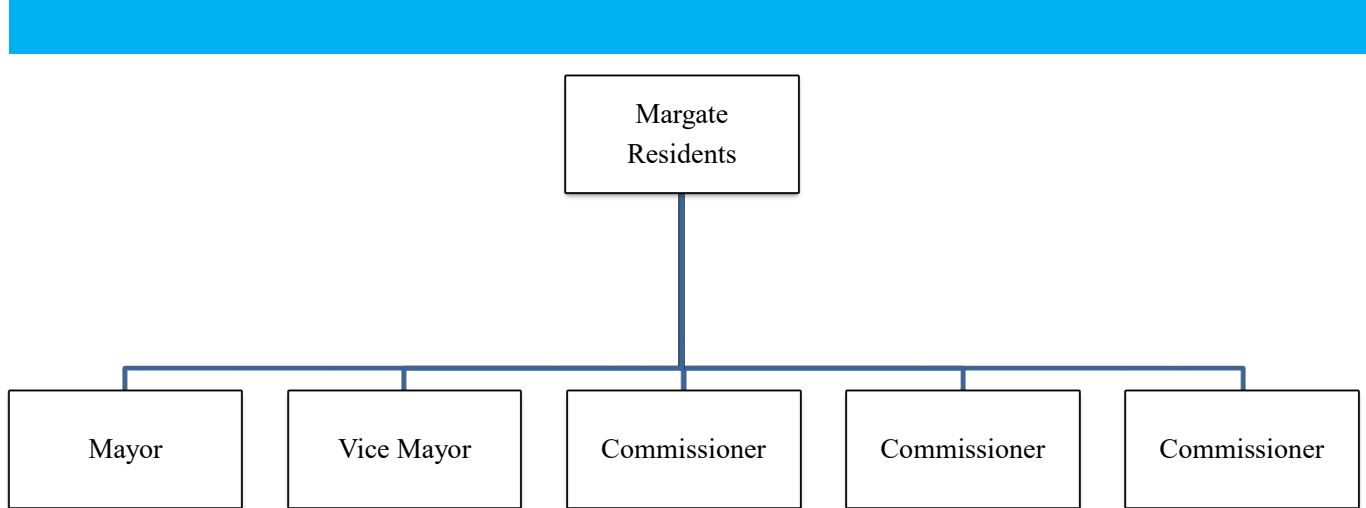
DEPARTMENT	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 AMENDED ⁽¹⁾	FY 2023 BUDGET	% +/- FROM FY 2022- 2023
CITY COMMISSION	\$ 613,836	\$ 547,101	\$ 630,097	\$ 630,114	0.00%
CITY MANAGER	1,161,701	1,173,485	1,608,185	1,706,992	6.14%
FINANCE:					
ACCOUNTING	1,240,706	1,271,105	1,415,839	1,476,157	4.26%
PURCHASING	512,610	549,414	594,359	623,229	4.86%
FINANCE TOTAL	1,753,316	1,820,519	2,010,198	2,099,386	4.44%
NON-DEPARTMENTAL	11,832,917	9,734,150	10,422,395	10,797,941	3.60%
HUMAN RESOURCES	883,349	928,272	1,109,802	1,253,482	12.95%
DEVELOPMENT SERVICES	810,491	748,712	987,324	1,084,262	9.82%
CITY CLERK	901,642	916,131	1,010,619	1,009,434	-0.12%
CITY ATTORNEY	438,965	459,578	613,153	616,800	0.59%
POLICE	20,997,242	21,980,578	22,594,658	23,661,222	4.72%
FIRE	21,218,526	21,415,084	17,128,229	15,746,678	-8.07%
INFORMATION TECHNOLOGY	1,104,304	1,103,269	1,081,747	1,182,785	9.34%
PUBLIC WORKS:					
ADMINISTRATION	646,662	712,048	786,279	787,929	0.21%
BUILDINGS	1,552,891	1,628,355	2,003,978	1,742,415	-13.05%
GARAGE	1,151,623	1,161,639	1,453,779	1,579,002	8.61%
PUBLIC WORKS TOTAL	3,351,176	3,502,042	4,244,036	4,109,346	-3.17%
PARKS AND RECREATION:					
ADMINISTRATION	563,358	668,298	654,846	784,374	19.78%
SPECIAL ACTIVITIES	260,622	362,834	533,477	536,158	0.50%
PARKS AND GROUNDS MAINT.	2,631,672	2,888,892	3,235,737	3,280,144	1.37%
AQUATICS	470,147	726,600	882,054	855,901	-2.97%
PARKS AND RECREATION TOTAL	3,925,799	4,646,624	5,306,114	5,456,577	2.84%
TOTAL GENERAL FUND	\$ 68,993,264	\$ 68,975,545	\$ 68,746,557	\$ 69,355,019	0.89%

⁽¹⁾ Amended Budget reported as of March 31, 2022

FY 2023 BUDGET - GENERAL FUND EXPENDITURES BY DEPARTMENT



CITY COMMISSION



POSITION SUMMARY

Position Title	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2022 Amended	FY 2023 Budget
Mayor	1	1	1	1	1
Vice Mayor	1	1	1	1	1
Commissioner	3	3	3	3	3
Total Positions	5	5	5	5	5

CITY COMMISSION

COST CENTER (0110)

PROGRAM DESCRIPTION

The City Commission is the legislative body of the City and is comprised of five members who are elected at large by the voters of Margate for four year terms. Every November, the five Commissioners elect from among themselves a Mayor and a Vice Mayor to serve a one year term which may be up to two consecutive terms.

BUDGET EXPENDITURES/EXPENSES

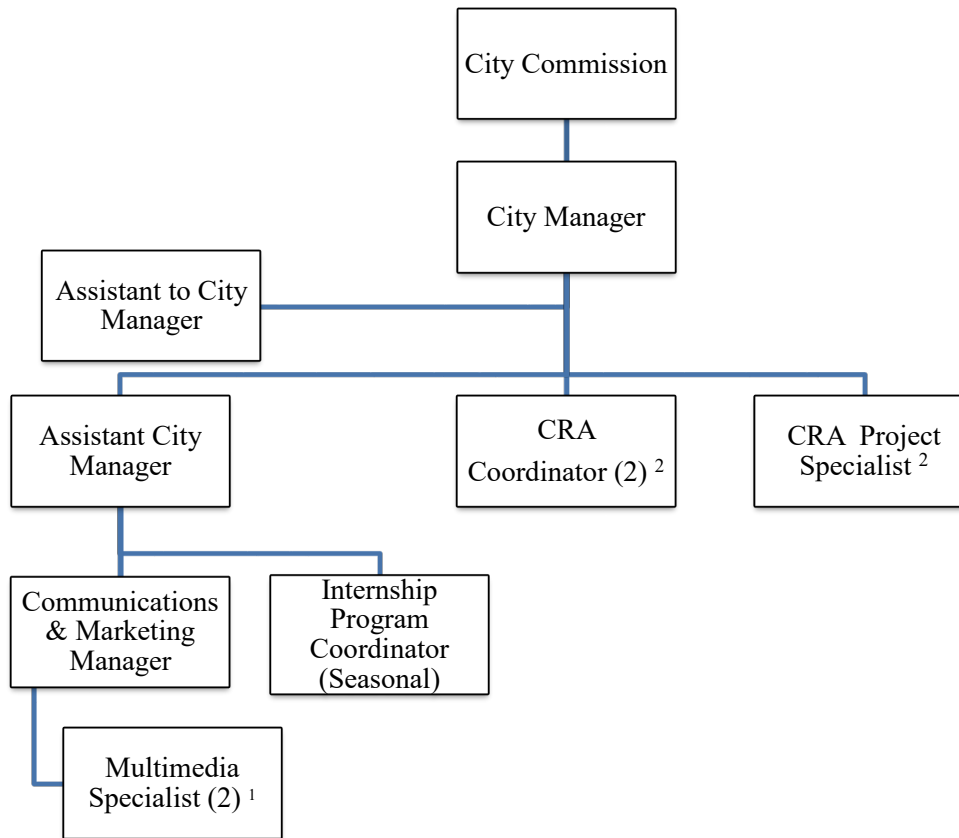
	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Personal Services	\$ 351,098	\$ 357,903	\$ 376,450	\$ 400,329	\$ 23,879	6.34%
Operating Expenses	153,254	97,581	131,530	105,400	(26,130)	-19.87%
Grants and Aid	109,484	91,617	122,117	124,385	2,268	1.86%
TOTAL	\$ 613,836	\$ 547,101	\$ 630,097	\$ 630,114	\$ 17	0.00%

CITY COMMISSION

		FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 AMENDED	FY 2023 BUDGET
PERSONAL SERVICES					
001-0110-511.11-01	SAL & WAGES - EXECUTIVE	\$ 172,570	\$ 175,622	\$ 178,635	\$ 182,207
001-0110-511.15-07	SAL & WAGES-VEHICLE ALLOWANCE	14,479	14,439	14,400	14,400
001-0110-511.15-09	SAL & WAGES-PHONE ALLOWANCE	3,938	4,069	3,840	3,840
001-0110-511.15-12	SAL & WAGES- HEALTH ALLOWANCE	21,065	21,650	23,631	22,821
001-0110-511.21-01	CONTRIB-SS TAX(EMPLOYER)	12,283	12,076	13,671	14,618
001-0110-511.21-02	CONTRIB-MED TAX(EMPLOYER)	2,873	2,824	3,197	3,419
001-0110-511.22-01	FRS CONTRIB-EMPLOYER	78,098	79,904	83,667	93,818
001-0110-511.22-02	RETIREMENT - 457 PLAN	-	-	-	10,040
001-0110-511.23-01	HEALTH & LIFE INS	45,792	47,319	55,409	55,166
	TOTAL APPROPRIATION	\$ 351,098	\$ 357,903	\$ 376,450	\$ 400,329
OPERATING EXPENSES					
001-0110-511.30-01	OPERATING EXPENSE	\$ 404	\$ 2,490	\$ 1,500	\$ 1,500
001-0110-511.41-01	COMMUNICATIONS SVCS	2,974	2,622	3,200	3,200
001-0110-511.46-02	STRUCTURES - CHARGEBACK	-	3,482	-	-
001-0110-511.48-01	CERTIFICATE FRAMES	3,772	4,244	4,500	4,500
001-0110-511.48-02	PROMOTIONAL ACTIVITY	6,201	4,247	7,000	7,000
001-0110-511.48-11	HOME OF THE MONTH	450	240	1,500	1,500
001-0110-511.52-15	OPERATING SUPPLIES-OTHER	12,013	2,524	2,500	2,500
001-0110-511.52-36	MARGATE CITIZENS ACADEMY	-	-	2,000	2,000
001-0110-511.54-07	SUBS, MEMBSHP-LEAGUE DUES	16,571	17,752	25,650	23,200
001-0110-511.54-16	TRNG, TRVL, PERDIEM-SIMONE	-	-	5,000	5,000
001-0110-511.54-17	TRNG, TRVL, PERDIEM-RUZZANO	-	1,672	5,000	5,000
001-0110-511.54-23	TRNG, TRVL, PERDIEM-CAGGIANO	1,921	2,902	5,000	5,000
001-0110-511.54-24	TRNG, TRVL, PERDIEM-SCHWARTZ	-	-	5,000	5,000
001-0110-511.54-25	TRNG, TRVL, PERDIEM-ARSERIO	1,838	2,981	5,000	5,000
001-0110-511.54-26	TRNG, TRVL, PERDIEM-NAT'L LEAGUE CONF.	-	-	25,000	25,000
001-0110-511.99-04	CITIZEN PROJECT INITIATIVES	107,110	52,425	33,680	10,000
	TOTAL APPROPRIATION	\$ 153,254	\$ 97,581	\$ 131,530	\$ 105,400
GRANTS & AID					
001-0110-511.82-01	CONTRIB-NWFP SENIOR CTR	\$ 37,700	\$ 37,700	\$ 37,700	\$ 37,700
001-0110-511.82-02	AREA AGENCY ON AGING	49,034	46,417	46,417	48,685
001-0110-511.82-04	CONTRIB- CHILD SERVICES	1,000	1,000	1,000	1,000
001-0110-511.82-14	CONTRIB-RELAY FOR LIFE	2,000	-	2,000	2,000
001-0110-511.82-15	CITY COMMISSION-GENERAL DONATIONS	2,250	4,000	10,000	10,000
001-0110-511.82-22	CONTRIB-READING PALS PROGRAM	15,000	-	15,000	15,000
001-0110-511.82-23	CONTRIB-MAYOR'S FITNESS CHALLENGE	-	-	5,000	5,000
001-0110-511.82-24	CONTRIB-CHALLENGER BASEBALL	-	-	2,500	2,500
001-0110-511.82-25	CONTRIB-SOS CHILDREN'S VILLAGE - FL	2,500	2,500	2,500	2,500
	TOTAL APPROPRIATION	\$ 109,484	\$ 91,617	\$ 122,117	\$ 124,385
	TOTAL REQUESTED APPROPRIATIONS	\$ 613,836	\$ 547,101	\$ 630,097	\$ 630,114

CITY MANAGER

9 FULL TIME, 1 SEASONAL - 10 TOTAL



POSITION SUMMARY

	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2022 Amended	FY 2023 Budget
City Manager	1	1	1	1	1
Assistant City Manager	1	1	1	1	1
Assistant to City Manager	1	1	1	1	1
CRA Executive Director (P/T)	1	-	-	-	-
Communications & Marketing Manager	1	1	1	1	1
Contracts Administrator	1	-	-	-	-
Multimedia Specialist ¹	1	2	2	2	2
Internship Program Coordinator (seasonal)	-	1	1	1	1
Grants Manager	1	1	-	-	-
CRA Coordinator ²	1	1	1	1	2
CRA Project Specialist ²	1	1	1	1	1
Total Positions	10	10	9	9	10

¹ One position funded 80% by CRA and 20% by General Fund.

² CRA Coordinators and CRA Project Specialist are funded 100% by CRA. City Manager serves as Executive Director of the CRA.

CITY MANAGER

COST CENTER (0410)

PROGRAM DESCRIPTION

The City Manager serves as the chief administrative and executive officer for the City of Margate. Duties and functions are specifically defined in Article IV of the Margate City Charter. Major responsibilities include, but are not limited to: preparing and submitting an annual budget and end of year financial report to the City Commission; ensuring all laws and ordinances are enforced; and recommending the adoption of measures as deemed necessary or expedient for the health, safety or welfare of the community or for the improvement of administrative services. The City Manager's Office, in conjunction with the Police and Fire Departments, is also responsible for public information dissemination and marketing.

PROGRAM GOALS & OBJECTIVES

The City Manager provides leadership and oversight to all City departments in order to address and achieve all four Strategic Plan Goals. The City Manager's Office works to provide the best services possible to residents and businesses through sound financial management and department oversight. In addition, the office provides support of the City image and identity through public information and marketing.

BUDGET EXPENDITURES/EXPENSES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Personal Services	\$ 1,084,213	\$ 1,059,238	\$ 1,297,591	\$ 1,479,616	\$ 182,025	14.03%
Operating Expenses	77,488	114,247	310,594	227,376	(83,218)	-26.79%
TOTAL	\$ 1,161,701	\$ 1,173,485	\$ 1,608,185	\$ 1,706,992	\$ 98,807	6.14%

CITY MANAGER

COST CENTER (0410)

PERFORMANCE MEASURES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Target	FY 2023 Target	% Change
Quarterly Budget Reviews: Meet with all department directors within 30 days following the close of report period	N/A	N/A	100%	100%	0%
Increase community outreach and public information through printed and digital Our Margate magazine (English & Spanish).	N/A	N/A	39,000	39,000	0%
Number of subscribers and followers on social media	N/A	N/A	27,800	27,800	0%
Number of website hits on www.margatefl.com	371,361	371,361	346,000	346,000	0%
Number of grants applied for	0	0	N/A	N/A	N/A

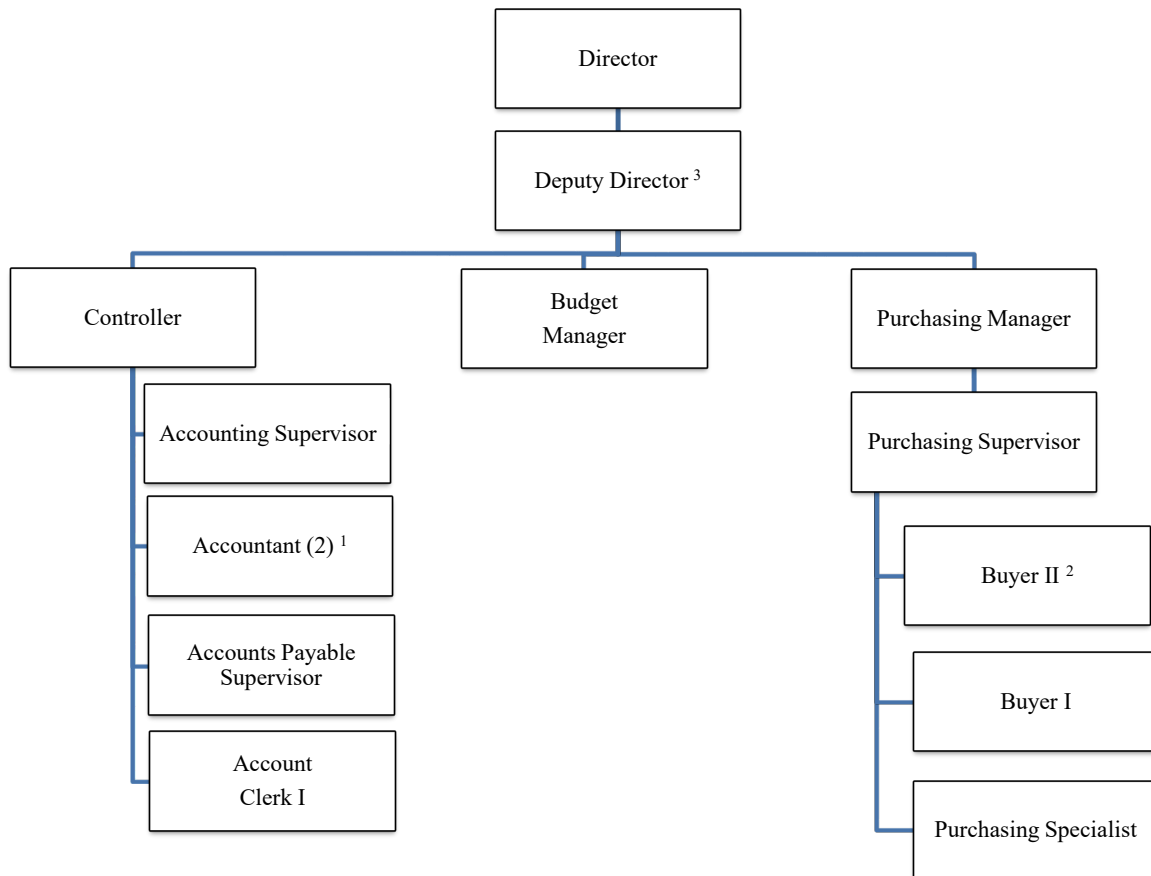
CITY MANAGER

		FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 AMENDED	FY 2023 BUDGET
PERSONAL SERVICES					
001-0410-512.12-01	SAL & WAGES-REGULAR ¹	\$ 813,758	\$ 755,990	\$ 870,767	\$ 1,055,127
001-0410-512.13-05	SAL & WAGES-LONGEVITY	4,000	5,000	5,000	5,000
001-0410-512.14-01	SAL & WAGES-OVERTIME	2,133	4,214	4,000	4,000
001-0410-512.15-07	SAL&WAGES-VEHICLE ALLOW	3,620	3,610	3,600	3,600
001-0410-512.15-08	SAL&WAGES-VEHICLE BENEFIT	5,975	5,725	5,600	8,750
001-0410-512.15-09	SAL & WAGES-PHONE ALLOW	3,727	2,139	4,800	1,920
001-0410-512.21-01	CONTRIB-SS TAX(EMPLOYER)	46,478	40,197	50,667	59,339
001-0410-512.21-02	CONTRIB-MED TAX(EMPLOYER)	11,789	10,876	13,105	15,637
001-0410-512.22-01	FRS CONTRIB-EMPLOYER	132,893	150,157	174,330	217,552
001-0410-512.23-01	HEALTH & LIFE INS	59,840	81,330	165,722	108,691
TOTAL APPROPRIATION		\$ 1,084,213	\$ 1,059,238	\$ 1,297,591	\$ 1,479,616
OPERATING EXPENSES					
001-0410-512.30-01	OPERATING EXPENSE	\$ 4,820	\$ 4,166	\$ 7,000	\$ 7,000
001-0410-512.31-02	PROF'L SVCS-MEDICAL	135	70	155	155
001-0410-512.31-09	PROF'L SVCS-OTHER	4,425	32,478	26,000	6,000
001-0410-512.31-12	GRANT WRITING SERVICES	-	-	75,000	30,000
001-0410-512.31-13	RECORDS MANAGEMENT	-	-	500	500
001-0410-512.34-01	ADVERTISING	3,095	588	19,100	9,300
001-0410-512.40-03	TRAVEL & PER DIEM	1,864	186	15,000	9,600
001-0410-512.41-01	COMMUNICATIONS SVCS	2,573	3,222	3,800	4,200
001-0410-512.42-06	POSTAGE	3,295	11	500	500
001-0410-512.44-01	RENTALS & LEASES	1,987	1,590	4,000	3,000
001-0410-512.44-06	RENTALS & LEASES - VEHICLES	-	-	9,500	9,232
001-0410-512.46-03	MAINT-OFFICE EQUIPMENT	55	-	150	-
001-0410-512.46-06	R&M/REPAIR & MAIN SVC	8,425	9,232	10,000	10,800
001-0410-512.47-02	PRINTING & BINDING	31,461	42,802	112,000	112,000
001-0410-512.51-01	OFFICE SUPPLIES	2,309	2,865	5,000	4,000
001-0410-512.52-15	OPERATING SUPPLIES-OTHER	7,085	10,083	8,160	8,160
001-0410-512.54-01	SUBSCRIPTION & MEMBERSHIP	4,039	5,310	6,929	6,929
001-0410-512.54-05	EDUCATION & TRAINING	1,920	1,644	7,800	6,000
TOTAL APPROPRIATION		\$ 77,488	\$ 114,247	\$ 310,594	\$ 227,376
TOTAL REQUESTED APPROPRIATIONS		\$ 1,161,701	\$ 1,173,485	\$ 1,608,185	\$ 1,706,992

¹ SENIOR MANAGEMENT SALARIES OF \$238,135 AND \$168,789 ARE INCLUDED IN SALARY & WAGES REGULAR.

FINANCE

14 FULL TIME



¹ One Accountant position is funded 25% by Senior Center. One Accountant position is funded 50% by Community Redevelopment Agency.

² Buyer II position is funded 40% by CRA, 40% by DEES, and 20% by General Fund.

³ Only 1 of 2 positions of Deputy Finance Director and Assistant Director of Finance will be filled at any time.

FINANCE

POSITION SUMMARY					
Position Title	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2022 Amended	FY 2023 Budget
Director of Finance	1	1	1	1	1
Deputy Finance Director ³	-	-	1	1	1
Assistant Director of Finance ³	1	1	1	1	1
Controller	1	1	1	1	1
Accounting Supervisor	1	1	1	1	1
Accountant ¹	2	2	2	2	2
Accounts Payable Supervisor	1	1	1	1	1
Account Clerk I	1	1	1	1	1
Budget Manager	1	1	1	1	1
Total Accounting/Budget Personnel	9	9	9	9	9
Purchasing Manager	1	1	1	1	1
Purchasing Supervisor	1	1	1	1	1
Buyer II ²	1	1	1	1	1
Buyer I	1	1	1	1	1
Purchasing Specialist	1	1	1	1	1
Total Purchasing Personnel	5	5	5	5	5
Total Positions	14	14	14	14	14

¹ One Accountant position is funded 25% by Senior Center. One Accountant position is funded 50% by Community Redevelopment Agency.

² Buyer II position is funded 40% by CRA, 40% by DEES, and 20% by General Fund.

³ Only 1 of 2 positions of Deputy Finance Director and Assistant Director of Finance will be filled at any time.

FINANCE

ACCOUNTING/BUDGET DIVISION
COST CENTER (0610)

PROGRAM DESCRIPTION

The Accounting/Budget Division oversees major financial activities which include providing critical support to operating departments, component units, and external customers. The Division performs various functions including the annual audit, financial reporting, accounts payable, accounts receivable, treasury management, and administration of various contracts. In addition, the Division is responsible for the preparation and administration of the annual operating and capital improvement budgets.

PROGRAM GOALS & OBJECTIVES

In support of Goal 4, High Performing City Team Producing Results for the Margate community, the Accounting/Budget Division continues to develop methods for improving City processes and procedures for residents and businesses. In support of Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community, the Accounting/Budget Division develops and implements policies and procedures to promote sound financial management and sustainability. In addition, the Division continually seeks to meet the standards and criteria necessary to obtain the Government Financial Officers Association's (GFOA) Certificate of Achievement for Excellence in Financial Reporting and the Distinguished Budget Presentation Award.

BUDGET EXPENDITURES /EXPENSES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Personal Services	\$ 1,132,989	\$ 1,146,361	\$ 1,260,839	\$ 1,319,157	\$ 58,318	4.63%
Operating Expenses	107,717	124,744	155,000	157,000	2,000	1.29%
TOTAL	\$ 1,240,706	\$ 1,271,105	\$ 1,415,839	\$ 1,476,157	\$ 60,318	4.26%

PERFORMANCE MEASURES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Target	FY 2023 Target	% Change
Receive Certificate of Achievement for Excellence in Financial Reporting from GFOA	Yes	Yes	Yes	Yes	N/A
Receive the Distinguished Budget Presentation Award from GFOA	Yes	Yes	Yes	Yes	N/A
Receive unmodified audit opinion that financial statements are presented fairly	N/A	Yes	Yes	Yes	N/A

FINANCE

		FY 2020	FY 2021	FY 2022	FY 2023
		ACTUAL	ACTUAL	AMENDED	BUDGET
ACCOUNTING/BUDGET DIVISION					
PERSONAL SERVICES					
001-0610-513.12-01	SAL & WAGES-REGULAR ¹	\$ 818,563	\$ 824,747	\$ 893,485	\$ 924,624
001-0610-513.13-05	SAL & WAGES-LONGEVITY	3,000	3,000	3,000	3,000
001-0610-513.15-07	SAL&WAGES-VEHICLE ALLOW	3,620	3,610	3,600	3,600
001-0610-513.15-09	SAL & WAGES-PHONE ALLOW	1,930	1,925	1,920	1,920
001-0610-513.21-01	CONTRIB-SS TAX(EMPLOYER)	47,396	48,829	54,634	56,362
001-0610-513.21-02	CONTRIB-MED TAX(EMPLOYER)	11,289	11,653	13,079	13,531
001-0610-513.22-01	FRS CONTRIB-EMPLOYER	106,438	120,797	135,534	150,921
001-0610-513.23-01	HEALTH & LIFE INS	140,753	131,800	155,587	165,199
TOTAL APPROPRIATION		\$ 1,132,989	\$ 1,146,361	\$ 1,260,839	\$ 1,319,157
OPERATING EXPENSES					
001-0610-513.30-92	CREDIT CARD PYMT CHARGES	\$ 570	\$ 570	\$ 600	\$ 600
001-0610-513.31-02	PROFL SVCS-MEDICAL	70	-	200	200
001-0610-513.31-09	PROFL SVCS-OTHER	-	-	2,000	2,000
001-0610-513.32-01	ACCOUNTING & AUDITING	65,857	67,350	92,000	92,000
001-0610-513.40-03	TRAVEL & PER DIEM	14	-	300	300
001-0610-513.41-01	COMMUNICATIONS SVCS	256	433	500	500
001-0610-513.42-06	POSTAGE	20	106	100	100
001-0610-513.44-01	RENTALS & LEASES	1,246	2,846	3,000	3,000
001-0610-513.46-03	MAINT-OFFICE EQUIPMENT	-	-	500	500
001-0610-513.46-06	REPAIR & MAINTENANCE SVCS	24,390	25,610	40,000	42,000
001-0610-513.47-02	PRINTING & BINDING	244	261	360	300
001-0610-513.52-15	OPERATING SUPPLIES-OTHER	10,306	5,082	10,440	10,500
001-0610-513.54-01	SUBSCRIPTION & MEMBERSHIP	3,249	17,628	3,000	3,000
001-0610-513.54-05	EDUCATION & TRAINING	1,495	4,858	2,000	2,000
TOTAL APPROPRIATION		\$ 107,717	\$ 124,744	\$ 155,000	\$ 157,000
ACCOUNTING/BUDGET DIVISION					
TOTAL REQUESTED APPROPRIATIONS		\$ 1,240,706	\$ 1,271,105	\$ 1,415,839	\$ 1,476,157

¹ SENIOR MANAGEMENT SALARY OF \$166,876 IS INCLUDED IN SALARY & WAGES REGULAR.

FINANCE

PURCHASING DIVISION
COST CENTER (0620)

PROGRAM DESCRIPTION

The Purchasing Division works to procure goods, materials, services, and construction contracts for the City, in an ethical and professional manner. This is accomplished utilizing accepted procurement methods (including Florida State Statutes, City Code of Ordinances, etc.) in the preparation and distribution of requests for quotes, bids, letters of interest and requests for proposals. In addition to the above, the Purchasing Division provides support services for the Community Redevelopment Agency, including formal bid procurement. The Division also directs the disposition of vehicles, equipment, and other surplus items; administers various City contracts; and maintains the annual City inventory.

PROGRAM GOALS & OBJECTIVES

In support of Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community, the Purchasing Division helps to maintain the City's financial stability and solvency by its continued efforts to utilize cost saving sources of supply and procurement methods. Cost savings have been achieved by taking advantage of cooperative procurement opportunities, as well as tailoring the City's formal procurement specifications to invite optimum competition while still ensuring the quality, value and compatibility of the products and services ultimately obtained.

BUDGET EXPENDITURES /EXPENSES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Personal Services	\$ 497,381	\$ 535,938	\$ 572,359	\$ 598,679	\$ 26,320	4.60%
Operating Expenses	15,229	13,476	22,000	24,550	2,550	11.59%
TOTAL	\$ 512,610	\$ 549,414	\$ 594,359	\$ 623,229	\$ 28,870	4.86%

PERFORMANCE MEASURES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Target	FY 2023 Target	% Change
Percentage of prospective new vendor introduction submissions received and processed by Purchasing within three business days after receipt	100%	100%	95%	95%	0%
Percentage of purchase order change requests received and processed by Purchasing within two business days after request is received and funding and dollar threshold approvals are obtained	100%	100%	95%	95%	0%
Participation by Purchasing staff in governmental Purchasing related meetings and continuing education offerings	100%	100%	95%	95%	0%

FINANCE

		FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 AMENDED	FY 2023 BUDGET
PURCHASING DIVISION					
PERSONAL SERVICES					
001-0620-513.12-01	SAL & WAGES-REGULAR	\$ 347,078	\$ 373,148	\$ 391,912	\$ 410,755
001-0620-513.13-05	SAL & WAGES-LONGEVITY	7,000	7,000	8,000	8,000
001-0620-513.14-01	SAL & WAGES-OVERTIME	-	-	800	800
001-0620-513.15-09	SAL & WAGES-PHONE ALLOW	965	963	960	960
001-0620-513.21-01	CONTRIB-SS TAX(EMPLOYER)	20,570	22,583	24,904	26,072
001-0620-513.21-02	CONTRIB-MED TAX(EMPLOYER)	4,811	5,281	5,824	6,097
001-0620-513.22-01	FRS CONTRIB-EMPLOYER	31,488	38,888	43,517	49,969
001-0620-513.23-01	HEALTH & LIFE INS	85,469	88,075	96,442	96,026
TOTAL APPROPRIATION		\$ 497,381	\$ 535,938	\$ 572,359	\$ 598,679
OPERATING EXPENSES					
001-0620-513.34-01	ADVERTISING	\$ 825	\$ 619	\$ 900	\$ 900
001-0620-513.40-03	TRAVEL & PER DIEM	6	-	1,500	1,500
001-0620-513.42-06	POSTAGE	-	-	150	150
001-0620-513.44-01	RENTALS & LEASES	942	1,897	2,200	2,200
001-0620-513.46-03	MAINT-OFFICE EQUIPMENT	-	-	250	350
001-0620-513.46-06	REPAIR & MAINTENANCE SVCS	8,484	8,908	9,355	9,750
001-0620-513.47-02	PRINTING & BINDING	-	-	300	300
001-0620-513.52-15	OPERATING SUPPLIES-OTHER	3,041	1,052	3,700	3,700
001-0620-513.54-01	SUBSCRIPTION & MEMBERSHIP	1,265	1,000	1,000	1,200
001-0620-513.54-05	EDUCATION & TRAINING	666	-	2,645	4,500
TOTAL APPROPRIATION		\$ 15,229	\$ 13,476	\$ 22,000	\$ 24,550
PURCHASING DIVISION					
TOTAL REQUESTED APPROPRIATIONS		\$ 512,610	\$ 549,414	\$ 594,359	\$ 623,229
FINANCE DEPARTMENT					
TOTAL REQUESTED APPROPRIATIONS		\$ 1,753,316	\$ 1,820,519	\$ 2,010,198	\$ 2,099,386

NON-DEPARTMENTAL

COST CENTER (0710)

PROGRAM DESCRIPTION

Non-Departmental refers to expenditures that are not assigned to a specific department. It includes retiree benefits, final leave payouts, and operating expenditures that support general management, centralized administrative support functions, or non-program related activities.

BUDGET EXPENDITURES/EXPENSES

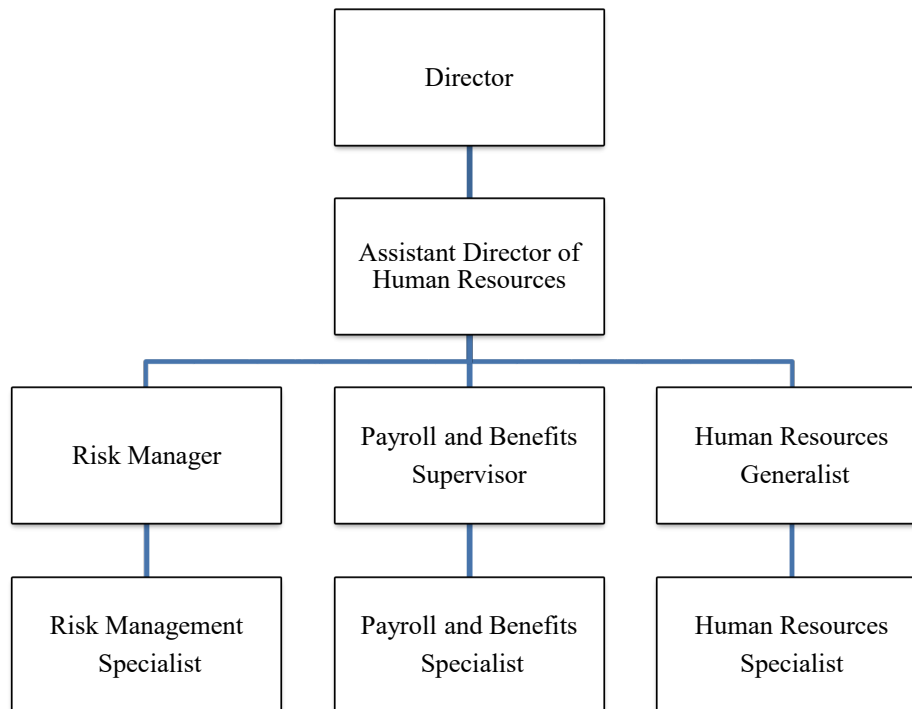
	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Personal Services	\$ 1,816,940	\$ 2,503,533	\$ 1,787,000	\$ 2,017,230	230,230	12.88%
Operating Expenses	2,609,773	2,061,231	2,948,469	3,530,235	581,766	19.73%
Capital	147,217	65,431	68,371	-	(68,371)	-100.00%
Grants and Aid	3,846,271	4,263,955	4,667,430	5,100,476	433,046	9.28%
Contingency	-	-	150,000	150,000	-	0.00%
Transfers	3,412,716	840,000	801,125	-	(801,125)	-100.00%
TOTAL	\$ 11,832,917	\$ 9,734,150	\$ 10,422,395	\$ 10,797,941	\$ 375,546	3.60%

NON-DEPARTMENTAL

		FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 AMENDED	FY 2023 BUDGET
PERSONAL SERVICES					
001-0710-519.12-18	ACCRUED LEAVE PAYOUTS	\$ 809,268	\$ 1,311,222	\$ 600,000	\$ 600,000
001-0710-519.22-03	CONTRIBUTION - HEALTH TRUST	21,706	21,652	22,000	35,250
001-0710-519.22-04	FRINGE-LUMP SUM PAY	108,363	232,922	150,000	166,980
001-0710-519.23-14	RETIREE - PREMIUM	877,603	916,797	1,000,000	1,200,000
001-0710-519.25-01	UNEMPLOYMENT COMP - PAYMENTS	-	20,940	15,000	15,000
	TOTAL APPROPRIATION	\$ 1,816,940	\$ 2,503,533	\$ 1,787,000	\$ 2,017,230
OPERATING EXPENSES					
001-0710-519.30-01	OPERATING EXPENSE	\$ 2,163	\$ 300	\$ -	\$ -
001-0710-519.30-10	EMERGENCY PREPAREDNESS	67,686	58,879	25,000	25,000
001-0710-519.30-28	SPECIAL EVENTS	4,303	-	-	-
001-0710-519.31-02	PROFL SVCS-MEDICAL	7,522	9,648	12,000	12,000
001-0710-519.31-09	PROFL SVCS-OTHER	2,349	38,593	150,000	75,000
001-0710-519.31-23	ALLOCATION OF COSTS STUDY	-	-	12,000	12,000
001-0710-519.31-25	GENERAL COST ALLOCATION - BLDG.	-	-	690,869	720,927
001-0710-519.31-30	PROF SVC-SPEC MAGISTRATE	3,899	6,422	10,000	10,000
001-0710-519.31-58	PROF SV-ACTUARIAL GASB 45	3,000	9,000	8,500	9,000
001-0710-519.31-61	PROF SERV-LABOR DISPUTES	-	-	10,000	-
001-0710-519.31-64	PROF SVCS-ARBITRAGE CALC	2,163	5,717	6,600	6,600
001-0710-519.31-73	CONSULTANT	24,750	11,665	25,000	40,000
001-0710-519.34-46	CONTRACT SVCS-LOBBYIST	50,000	50,000	50,000	50,000
001-0710-519.34-48	CONTRACT SVCS-CODE RED	5,000	-	-	-
001-0710-519.39-03	OPER EXP-BANK FEES	18,871	19,618	27,000	27,000
001-0710-519.39-04	OPERATING EXP-REBRANDING	-	-	10,000	-
001-0710-519.41-01	COMMUNICATIONS SVCS	14,192	7,866	20,000	20,000
001-0710-519.45-27	INSURANCE CHARGES	2,000,000	1,500,000	1,500,000	2,131,208
001-0710-519.47-02	PRINTING & BINDING	-	-	1,500	1,500
001-0710-519.52-15	OPERATING SUPPLIES - OTHER	14,142	7,920	10,000	10,000
001-0710-519.54-13	ED & TRAINING FPE & NON-BARGAINING	7,567	10,743	30,000	30,000
001-0710-519.55-08	SOLID WASTE EXPENSES	12,390	5,700	50,000	50,000
001-0710-519.55-09	RECYCLING EXPENSES	369,776	319,160	300,000	300,000
	TOTAL APPROPRIATION	\$ 2,609,773	\$ 2,061,231	\$ 2,948,469	\$ 3,530,235
CAPITAL EXPENSES					
001-0710-519.64-08	TELEPHONE SYSTEM	\$ 147,217	\$ -	\$ -	\$ -
001-0710-519.63-65	COMMUNICATION NETWORKING	-	65,431	68,371	-
	TOTAL APPROPRIATION	\$ 147,217	\$ 65,431	\$ 68,371	\$ -
GRANTS & AID					
001-0710-519.81-01	CONTRIBUTIONS-CRA	\$ 3,750,971	\$ 4,168,655	\$ 4,572,130	\$ 5,005,176
001-0710-519.81-02	CONTRIB-NWFPSC(FRS)	42,000	42,000	42,000	42,000
001-0710-519.81-03	CONTRIB-NWFPSC/ECA & CNSL	53,300	53,300	53,300	53,300
	TOTAL APPROPRIATION	\$ 3,846,271	\$ 4,263,955	\$ 4,667,430	\$ 5,100,476
TRANSFERS & CONTINGENCY					
001-0710-519.91-02	CONTINGENCY	\$ -	\$ -	\$ 150,000	\$ 150,000
001-0710-581.91-15	TRANSFER TO CAPITAL IMPRV FUND	1,080,416	840,000	801,125	-
001-0710-581.91-80	TRANSFER TO BUILDING FUND	2,332,300	-	-	-
	TOTAL APPROPRIATION	\$ 3,412,716	\$ 840,000	\$ 951,125	\$ 150,000
	TOTAL REQUESTED APPROPRIATIONS	\$ 11,832,917	\$ 9,734,150	\$ 10,422,395	\$ 10,797,941

HUMAN RESOURCES

8 FULL TIME



POSITION SUMMARY

Position Title	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2022 Amended	FY 2023 Budget
Director of Human Resources	1	1	1	1	1
Assistant Director of Human Resources	-	-	-	1	1
Risk Manager	1	1	1	1	1
Risk Management Specialist	1	1	1	1	1
Payroll and Benefits Supervisor	1	1	1	1	1
Payroll and Benefits Specialist	1	1	1	1	1
Human Resources Specialist	1	1	1	1	1
Human Resources Generalist	1	1	1	1	1
Total Positions	7	7	7	8	8

HUMAN RESOURCES

COST CENTER (0810)

PROGRAM DESCRIPTION

The Human Resources Department serves the City of Margate and its employees by hiring and retaining the best possible candidates; managing pay and benefits; providing payroll services; managing risk and liabilities; delivering training and employee coaching; partnering in collective bargaining; and contributing as an important strategic partner in all areas of City operations. Human Resources assists City departments with any organizational issue that touches employees in some way.

PROGRAM GOALS & OBJECTIVES

In support of Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community, the Human Resources Department supports the health of our employees by promoting numerous wellness initiatives and ensuring prompt access to quality medical services throughout the year. The Human Resources Department also supports Goal 4, a High Performance City Team Producing Results for the Margate Community by continuously creating and modifying City-wide policies and procedures to provide clarity, legal compliance and consistency. The Department also offers ongoing educational opportunities to employees in the areas of customer service, leadership and other soft skills, as well as professional and technical training.

BUDGET EXPENDITURES/EXPENSES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Personal Services	\$ 724,511	\$ 796,552	\$ 950,731	\$ 1,049,983	\$ 99,252	10.44%
Operating Expenses	158,838	131,720	159,071	203,499	44,428	27.93%
TOTAL	\$ 883,349	\$ 928,272	\$ 1,109,802	\$ 1,253,482	\$ 143,680	12.95%

HUMAN RESOURCES

COST CENTER (0810)

PERFORMANCE MEASURES					
	FY 2020 Actual	FY 2021 Actual	FY 2022 Target	FY 2023 Target	% Change
Number of employee training and educational sessions offered	10	20	10	20	100%
Number of City policies and/or code sections revised or created	6	39	6	6	0%
Percentage of Workers' Compensation first notice of injury (FNOI) submitted to the third party administrator within three business days	N/A	81%	85%	N/A	N/A
Incident Rate (the number of injuries and illnesses per 100 full time equivalent employee)	N/A	N/A	N/A	16%	N/A

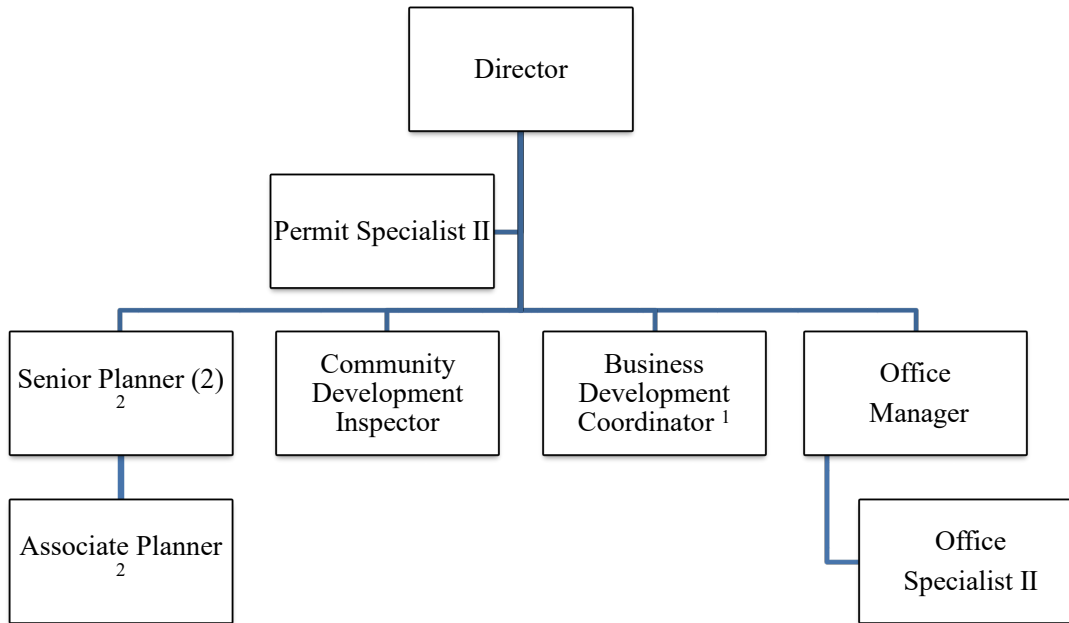
HUMAN RESOURCES

		FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 AMENDED	FY 2023 BUDGET
PERSONAL SERVICES					
001-0810-513.12-01	SAL & WAGES-REGULAR ¹	\$ 506,048	\$ 548,639	\$ 657,924	\$ 704,861
001-0810-513.13-05	SAL & WAGES-LONGEVITY	8,000	9,000	6,000	3,000
001-0810-513.14-01	SAL & WAGES-OVERTIME	494	140	2,000	2,000
001-0810-513.15-07	SAL&WAGES-VEHICLE ALLOW	3,620	3,610	3,600	3,600
001-0810-513.15-09	SAL & WAGES-PHONE ALLOW	1,930	1,925	1,920	2,880
001-0810-513.21-01	CONTRIB-SS TAX(EMPLOYER)	29,838	32,007	41,660	43,812
001-0810-513.21-02	CONTRIB-MED TAX(EMPLOYER)	6,978	7,513	9,772	10,387
001-0810-513.22-01	FRS CONTRIB-EMPLOYER	67,932	87,764	98,895	114,525
001-0810-513.23-01	HEALTH & LIFE INS	99,671	105,954	128,960	164,918
	TOTAL APPROPRIATION	\$ 724,511	\$ 796,552	\$ 950,731	\$ 1,049,983
OPERATING EXPENSES					
001-0810-513.30-01	OPERATING EXPENSE	\$ 6,680	\$ 1,107	\$ 10,800	\$ 18,300
001-0810-513.30-05	CIVIL SERVICE BOARD	-	-	250	250
001-0810-513.31-02	PROF'L SVCS-MEDICAL	-	-	230	230
001-0810-513.31-09	PROF'L SVCS-OTHER	45,184	31,293	13,050	53,050
001-0810-513.34-01	ADVERTISING	-	-	2,500	2,500
001-0810-513.34-65	PAYROLL PROCESSING	79,135	76,853	86,500	88,000
001-0810-513.40-03	TRAVEL & PER DIEM	538	-	2,000	2,000
001-0810-513.41-01	COMMUNICATIONS SVCS	120	460	500	500
001-0810-513.41-08	PRINTING	183	221	500	500
001-0810-513.44-01	RENTALS & LEASES	4,088	5,873	5,200	5,500
001-0810-513.46-03	MAINT-OFFICE EQUIPMENT	-	-	350	350
001-0810-513.46-06	REPAIR & MAINTENANCE SVCS	7,262	8,125	15,600	13,505
001-0810-513.51-01	OFFICE SUPPLIES	11,024	2,720	6,200	6,200
001-0810-513.54-01	SUBSCRIPTION & MEMBERSHIP	516	722	1,591	1,614
001-0810-513.54-05	EDUCATION & TRAINING	4,108	4,346	12,800	10,000
001-0810-513.55-02	VOLUNTEER SERVICES	-	-	1,000	1,000
	TOTAL APPROPRIATION	\$ 158,838	\$ 131,720	\$ 159,071	\$ 203,499
	TOTAL REQUESTED APPROPRIATIONS	\$ 883,349	\$ 928,272	\$ 1,109,802	\$ 1,253,482

¹ SENIOR MANAGEMENT SALARY OF \$152,495 IS INCLUDED IN SALARY & WAGES REGULAR.

DEVELOPMENT SERVICES

9 FULL TIME



POSITION SUMMARY

Position Title	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2022 Amended	FY 2023 Budget
Development Services Director	1	1	1	1	1
Senior Planner ²	1	1	2	2	2
Associate Planner ²	2	2	2	1	1
Permit Specialist II	-	-	-	-	1
Office Specialist II	1	1	1	1	1
Office Manager	1	1	1	1	1
Community Development Inspector	1	1	1	1	1
Business Development Coordinator ¹	1	1	1	1	1
Code Compliance Officer	1	-	-	-	-
Total Positions	8	8	8	8	9

¹ Business Development Coordinator - 75% funded by the Community Redevelopment Agency and 25% funded by the General Fund.

² FY 2022 Adopted - Only 3 of 4 positions of Senior Planner and Associate Planner will be filled at any time.

DEVELOPMENT SERVICES

COST CENTER (1110)

PROGRAM DESCRIPTION

The Development Services Department assists and promotes the economic vitality of the City by attracting, retaining, and expanding targeted industries, including a special focus on small business growth; increasing the local tax base; fostering partnerships; and promoting job opportunities for its residents. In addition, the Development Services Department carries out all planning and zoning functions, as well as, oversees local business tax receipts to further fulfill the immediate needs and long-term visions of the City.

PROGRAM GOALS & OBJECTIVES

In support of Goal 1, Margate, A Great Place to Play and Enjoy, and Goal 2, Great Suburban City in Broward County, the Development Services Department assists existing and prospective businesses by providing retention, expansion and development opportunities. The Development Services Department also provides outreach to business and community organizations to promote the City's brand.

BUDGET EXPENDITURES/EXPENSES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Personal Services	\$ 689,947	\$ 595,725	\$ 823,710	\$ 958,207	\$ 134,497	16.33%
Operating Expenses	96,769	118,676	158,150	111,055	(47,095)	-29.78%
Capital	23,775	34,311	5,464	15,000	9,536	174.52%
TOTAL	\$ 810,491	\$ 748,712	\$ 987,324	\$ 1,084,262	\$ 96,938	9.82%

PERFORMANCE MEASURES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Target	FY 2023 Target	% Change
Number of educational meetings with the Code Compliance Division	2	2	2	2	0%
Percentage of zoning confirmation letters processed within 14 days	95%	95%	95%	95%	0%
Number of on-site business visits conducted	128	131	120	125	4%
Land Use Element revised and adopted	0	1	1	N/A	N/A
Zoning Code revised to conform to new Land Use Element	N/A	1	1	N/A	N/A

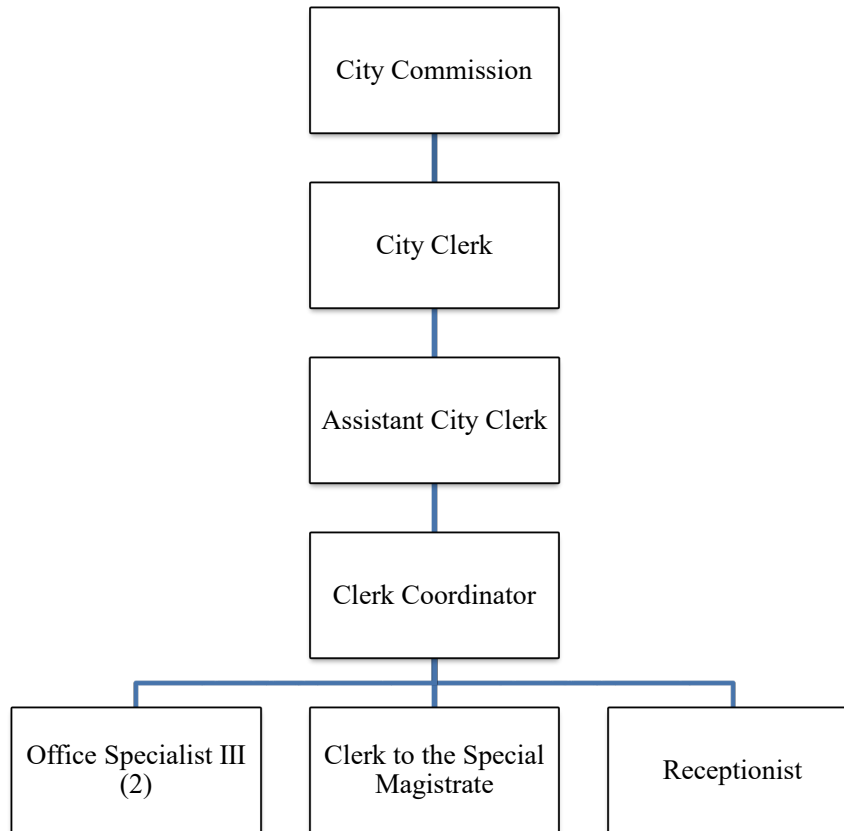
DEVELOPMENT SERVICES

		FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 AMENDED	FY 2023 BUDGET
PERSONAL SERVICES					
001-1110-554.12-01	SAL & WAGES-REGULAR ¹	\$ 506,516	\$ 432,697	\$ 580,667	\$ 647,987
001-1110-554.13-05	SAL & WAGES-LONGEVITY	4,000	1,000	2,000	2,000
001-1110-554.14-01	SAL & WAGES-OVERTIME	548	1,849	2,500	2,500
001-1110-554.15-07	SAL&WAGES-VEHICLE ALLOW	2,908	3,610	3,600	3,600
001-1110-554.15-09	SAL & WAGES-PHONE ALLOW	241	481	480	480
001-1110-554.21-01	CONTRIB-SS TAX(EMPLOYER)	30,123	26,059	36,533	40,707
001-1110-554.21-02	CONTRIB-MED TAX(EMPLOYER)	7,067	6,094	8,544	9,520
001-1110-554.22-01	FRS CONTRIB-EMPLOYER	62,155	65,314	86,126	103,505
001-1110-554.23-01	HEALTH & LIFE INS	76,389	58,621	103,260	147,908
	TOTAL APPROPRIATION	\$ 689,947	\$ 595,725	\$ 823,710	\$ 958,207
OPERATING EXPENSES					
001-1110-554.30-01	OPERATING EXPENSE	\$ 1,002	\$ 1,580	\$ 3,000	\$ 3,000
001-1110-554.30-06	ZONING BOARD	100	38	350	350
001-1110-554.30-07	BOARD OF ADJUSTMENTS	62	-	350	350
001-1110-554.30-92	CREDIT CARD PYMT CHARGES	866	780	2,000	3,000
001-1110-554.31-02	PROF'L SVCS-MEDICAL	70	70	600	600
001-1110-554.31-09	PROF'L SVCS-OTHER	63,654	67,775	65,095	17,000
001-1110-554.34-01	ADVERTISING	429	-	3,500	3,000
001-1110-554.40-03	TRAVEL & PER DIEM	1,049	867	5,000	5,000
001-1110-554.41-01	COMMUNICATIONS SVCS	5,644	5,070	5,000	5,500
001-1110-554.42-06	POSTAGE	-	-	200	-
001-1110-554.44-01	RENTALS & LEASES	2,875	2,718	3,500	3,500
001-1110-554.44-05	BUILDING SPACE	-	21,555	21,555	21,555
001-1110-554.44-06	RENTALS & LEASES - VEHICLES	-	-	-	13,200
001-1110-554.46-06	REPAIR & MAINTENANCE SVCS	10,033	10,377	34,000	19,000
001-1110-554.47-02	PRINTING & BINDING	-	-	1,000	1,000
001-1110-554.52-15	OPERATING SUPPLIES-OTHER	5,314	2,886	4,000	4,000
001-1110-554.54-01	SUBSCRIPTION & MEMBERSHIP	4,432	4,960	4,000	5,000
001-1110-554.54-05	EDUCATION & TRAINING	1,239	-	5,000	6,000
	TOTAL APPROPRIATION	\$ 96,769	\$ 118,676	\$ 158,150	\$ 111,055
CAPITAL EXPENSES					
001-1110-554.64-09	COMPUTER EQUIPMENT	\$ 23,775	\$ 34,311	\$ 5,464	\$ 15,000
	TOTAL APPROPRIATION	\$ 23,775	\$ 34,311	\$ 5,464	\$ 15,000
	TOTAL REQUESTED APPROPRIATIONS	\$ 810,491	\$ 748,712	\$ 987,324	\$ 1,084,262

¹ SENIOR MANAGEMENT SALARY OF \$131,199 IS INCLUDED IN SALARY & WAGES REGULAR.

CITY CLERK

7 FULL TIME



POSITION SUMMARY

Position Title	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2022 Amended	FY 2023 Budget
City Clerk	1	1	1	1	1
Assistant City Clerk	1	1	1	1	1
Clerk Coordinator	1	1	1	1	1
Clerk to the Special Magistrate	1	1	1	1	1
Office Specialist III	2	2	2	2	2
Receptionist	1	1	1	1	1
Total Positions	7	7	7	7	7

CITY CLERK

COST CENTER (1210)

PROGRAM DESCRIPTION

The City Clerk's Office is comprised of skilled professionals that serve the City Commission by providing the highest level of courteous customer service. The City Clerk's Office is responsible for noticing City Commission meetings, maintaining minutes of proceedings of the City Commission and appointed boards, processing public records requests, conducting City elections, processing lien searches and performing any duties required by the Charter, City Ordinances or by the City Commission. The City Clerk also serves as the Records Management Liaison Office for the City to the State of Florida.

PROGRAM GOALS AND OBJECTIVES

In support of Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community, the City Clerk's Office serves as the custodian of official records of the City of Margate; records and maintains all proceedings of the City Commission, appointed boards, and committees of the City; prepares minutes; and processes all legislation (ordinances and resolutions) for filing. Upon request, the City Clerk provides assistance to all persons in accessing non-exempt City records, in conformance with state laws. In addition, the City Clerk's Office administers City elections, fulfills the duties of Filing Officer for various campaign-related documentation, provides public notices, prepares and distributes the City Commission agendas, and coordinates the codification and publication of the City's Code of Ordinances.

BUDGET EXPENDITURES/EXPENSES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Personal Services	\$ 713,626	\$ 754,497	\$ 782,219	\$ 791,612	\$ 9,393	1.20%
Operating Expenses	188,016	161,634	228,400	217,822	(10,578)	-4.63%
TOTAL	\$ 901,642	\$ 916,131	\$ 1,010,619	\$ 1,009,434	\$ (1,185)	-0.12%

CITY CLERK
COST CENTER (1210)

PERFORMANCE MEASURES					
	FY 2020 Actual	FY 2021 Actual	FY 2022 Target	FY 2023 Target	% Change
Percentage of agendas published and posted on Granicus three (3) business days before a Regular City Commission meeting	100%	100%	95%	95%	0%
Number of lien searches completed within one (1) week of receipt of request (exception - 24 hour rush requests)	1,824	2,114	1,500	1,500	0%
Percentage of Resolutions and Ordinances signed, finalized, and scanned within one (1) week from Regular City Commission meeting date	96%	100%	85%	85%	0%
Percentage of action agendas distributed within 48 hours	92%	87%	90%	90%	0%

CITY CLERK

		FY 2020	FY 2021	FY 2022	FY 2023
		ACTUAL	ACTUAL	AMENDED	BUDGET
PERSONAL SERVICES					
001-1210-513.12-01	SAL & WAGES-REGULAR ¹	\$ 517,713	\$ 535,982	\$ 551,999	\$ 552,001
001-1210-513.13-05	SAL & WAGES-LONGEVITY	5,000	5,000	5,000	6,000
001-1210-513.14-01	SAL & WAGES-OVERTIME	2,382	3,741	4,000	5,000
001-1210-513.15-07	SAL&WAGES-VEHICLE ALLOW	4,826	4,813	4,800	4,800
001-1210-513.15-09	SAL & WAGES-PHONE ALLOW	1,930	1,925	1,920	1,920
001-1210-513.21-01	CONTRIB-SS TAX(EMPLOYER)	29,736	31,208	33,932	34,471
001-1210-513.21-02	CONTRIB-MED TAX(EMPLOYER)	7,375	7,700	8,232	8,261
001-1210-513.22-01	FRS CONTRIB-EMPLOYER	71,367	88,622	90,615	97,827
001-1210-513.23-01	HEALTH & LIFE INS	73,297	75,506	81,721	81,332
TOTAL APPROPRIATION		\$ 713,626	\$ 754,497	\$ 782,219	\$ 791,612
OPERATING EXPENSES					
001-1210-513.30-74	OPER EXP-SPEC MASTER	\$ 245	\$ 505	\$ 650	\$ 650
001-1210-513.30-92	CREDIT CARD PAYMENT CHARGES	1,224	576	1,000	1,000
001-1210-513.31-02	PROF'L SVCS-MEDICAL	65	-	200	200
001-1210-513.31-09	PROF'L SVCS-OTHER	77,595	33,180	77,100	43,572
001-1210-513.34-01	ADVERTISING	9,669	8,119	20,000	18,000
001-1210-513.34-06	ELECTION EXPENSE	-	19,000	-	33,100
001-1210-513.34-32	RECORDS MNGMT TRAINING	32,000	32,000	32,000	32,000
001-1210-513.40-03	TRAVEL & PER DIEM	868	658	5,500	6,000
001-1210-513.42-06	POSTAGE	30,603	30,999	31,000	31,000
001-1210-513.44-01	RENTALS & LEASES	7,743	7,720	9,500	7,900
001-1210-513.46-03	MAINT-OFFICE EQUIPMENT	1,176	1,176	1,200	1,200
001-1210-513.47-01	CODIFICATION	6,042	4,763	18,000	15,000
001-1210-513.49-01	FILING/RECORDING FEE	4,626	7,280	14,000	10,500
001-1210-513.51-01	OFFICE SUPPLIES	9,651	10,136	11,500	10,500
001-1210-513.54-01	SUBSCRIPTION & MEMBERSHIP	2,783	2,740	2,750	3,200
001-1210-513.54-05	EDUCATION & TRAINING	3,726	2,782	4,000	4,000
TOTAL APPROPRIATION		\$ 188,016	\$ 161,634	\$ 228,400	\$ 217,822
TOTAL REQUESTED APPROPRIATIONS		\$ 901,642	\$ 916,131	\$ 1,010,619	\$ 1,009,434

¹ SENIOR MANAGEMENT SALARY OF \$142,800 IS INCLUDED IN SALARY & WAGES REGULAR.

CITY ATTORNEY

POSITION SUMMARY					
Position Title	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2022 Amended *	FY 2023 Budget *
City Attorney	1	1	1	-	-
Assistant City Attorney	1	-	-	-	-
Executive Secretary/Paralegal	1	1	1	-	-
Total Positions	3	2	2	-	-

* - Services were outsourced in FY 2022, therefore no personnel were budgeted for FY 2022 Amended. The positions shown above are unfunded for FY 2023 as outsourcing is expected to continue.

**CITY ATTORNEY
 COST CENTER (1410)**

PROGRAM DESCRIPTION

The City Attorney (contracted position or outsourced) serves as the legal officer and prosecutor for the City and is appointed by the City Commission. The City Attorney also serves as chief legal adviser to the City Commission, City Manager, and all City departments. In addition, the City Attorney assures that the City is represented in all legal proceedings and performs any other duties prescribed by Charter or by Ordinance. The City Attorney, as the prosecutor for the City, represents the City in county and circuit court, presents witnesses and evidence on behalf of the City, and has the powers necessary and incidental to the prosecution of criminal cases. The City Attorney also represents the interests of the City as Code Prosecutor when a violator is represented by counsel and recommends the disposition of cases to the Special Magistrate.

PROGRAM GOALS AND OBJECTIVES

The City Attorney's Office provides legal advice to the City Commission, as well as all City departments in order to address and achieve all four Strategic Plan Goals.

BUDGET EXPENDITURES/EXPENSES

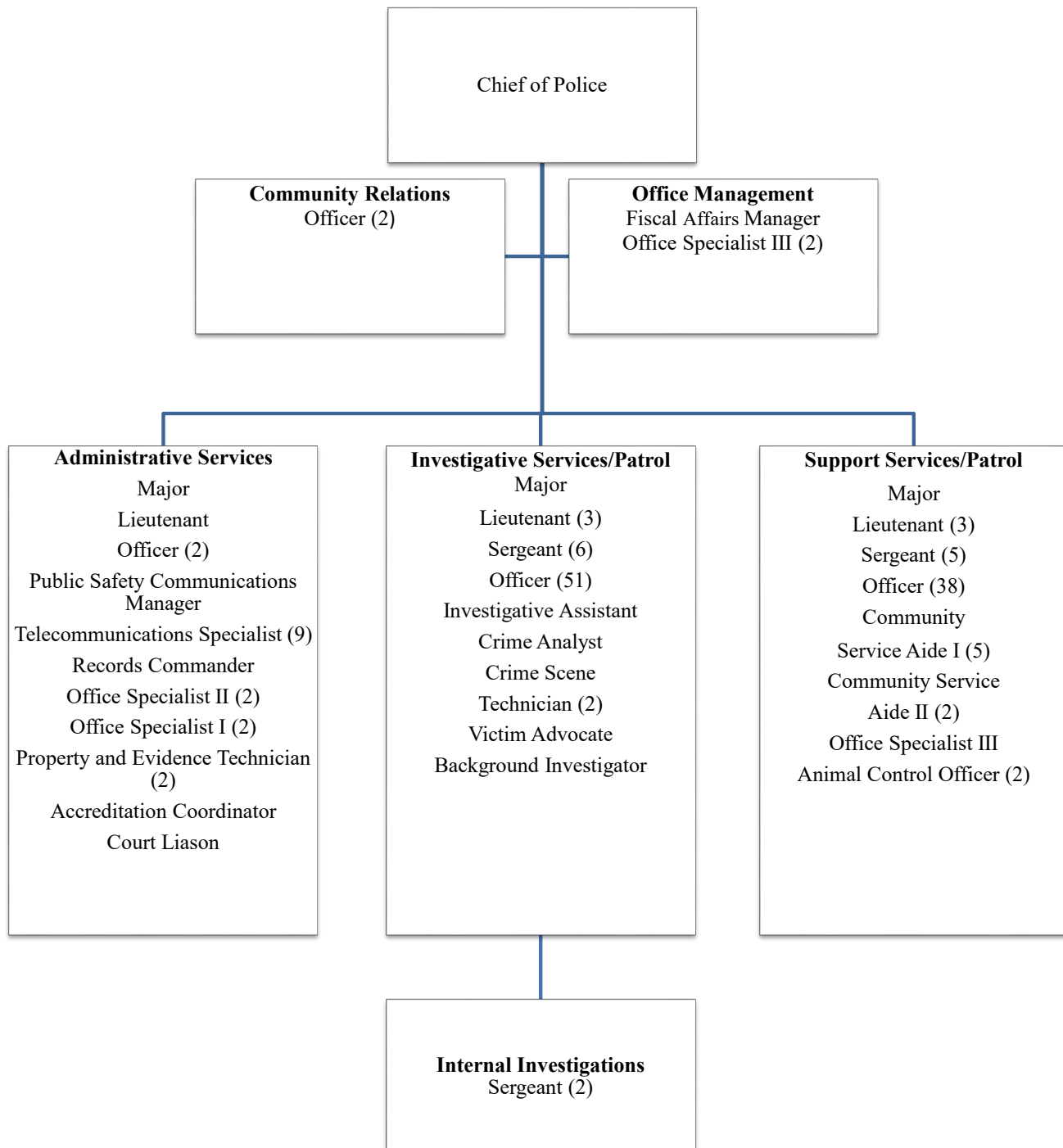
	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Personal Services	\$ 343,037	\$ 278,016	\$ 116,041	\$ -	\$ (116,041)	-100.00%
Operating Expenses	81,948	181,562	497,112	616,800	119,688	24.08%
Capital	13,980	-	-	-	-	0.00%
TOTAL	\$ 438,965	\$ 459,578	\$ 613,153	\$ 616,800	\$ 3,647	0.59%

CITY ATTORNEY

		FY 2020	FY 2021	FY 2022	FY 2023
		ACTUAL	ACTUAL	AMENDED	BUDGET
PERSONAL SERVICES					
001-1410-514.12-01	SAL & WAGES-REGULAR	\$ 238,473	\$ 212,403	\$ 19,605	\$ -
001-1410-514.15-07	SAL&WAGES-VEHICLE ALLOW	4,827	3,811	1,800	-
001-1410-514.15-09	SAL & WAGES-PHONE ALLOW	965	762	960	-
001-1410-514.21-01	CONTRIB-SS TAX(EMPLOYER)	14,167	7,751	13,905	-
001-1410-514.21-02	CONTRIB-MED TAX(EMPLOYER)	3,414	3,058	3,920	-
001-1410-514.22-01	FRS CONTRIB-EMPLOYER	52,378	42,664	63,096	-
001-1410-514.23-01	HEALTH & LIFE INS	28,813	7,567	12,755	-
	REQUESTED APPROPRIATION	\$ 343,037	\$ 278,016	\$ 116,041	\$ -
OPERATING EXPENSES					
001-1410-514.31-02	PROF'L SVCS-MEDICAL	\$ 65	\$ -	\$ 130	\$ -
001-1410-514.31-09	PROF'L SVCS-OTHER	-	11,264	9,000	10,000
001-1410-514.31-21	PROF SERV-LEGAL(SPEC COUNSEL)	67,464	148,986	463,425	600,000
001-1410-514.40-03	TRAVEL & PER DIEM	88	312	-	-
001-1410-514.41-01	COMMUNICATION SERVICES	867	685	1,350	-
001-1410-514.42-06	POSTAGE	-	-	300	300
001-1410-514.44-01	RENTALS & LEASES	1,987	1,590	4,000	2,000
001-1410-514.46-03	OFFICE EQUIPMENT	-	-	350	-
001-1410-514.49-02	COURT EXPENSE	1,978	1,276	2,000	-
001-1410-514.51-01	OFFICE SUPPLIES	1,638	552	2,000	1,000
001-1410-514.52-15	OPERATING SUPPLIES -OTHER	1,144	1,002	2,657	1,000
001-1410-514.54-01	SUBSCRIPTION & MEMBERSHIP	3,945	14,595	3,900	1,500
001-1410-514.54-05	EDUCATION & TRAINING	2,772	1,300	8,000	1,000
	REQUESTED APPROPRIATION	\$ 81,948	\$ 181,562	\$ 497,112	\$ 616,800
CAPITAL EXPENSES					
001-1410-514.66-01	LAW LIBRARY	\$ 13,980	\$ -	\$ -	\$ -
	REQUESTED APPROPRIATION	\$ 13,980	\$ -	\$ -	\$ -
	TOTAL REQUESTED APPROPRIATIONS	\$ 438,965	\$ 459,578	\$ 613,153	\$ 616,800

POLICE

117 CERTIFIED, 38 NON-CERTIFIED - 155 TOTAL



POLICE

POSITION SUMMARY					
Position Title	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2022 Amended	FY 2023 Budget
Chief of Police	1	1	1	1	1
Major	-	-	-	3	3
Captain	3	3	2	-	-
Lieutenant	7	7	7	7	7
Sergeant	13	13	13	13	13
Officer	93	93	94	93	93
Total Certified Personnel	117	117	117	117	117
Court Liaison Coordinator	1	1	1	1	1
Code Compliance Officer	5	5	-	-	-
Animal Control Officer	2	2	2	2	2
Victim Advocate	1	1	1	1	1
Crime Scene Technician	2	2	2	2	2
Background Investigator	1	1	1	1	1
Office Manager	1	-	-	-	-
Records Commander	1	1	1	1	1
Fiscal Affairs Manager	-	1	1	1	1
Administrative Coordinator	1	-	-	-	-
Accreditation Coordinator ¹	-	-	-	-	1
Property and Evidence Technician	1	1	1	1	2
Office Specialist III ¹	2	3	3	4	4
Office Specialist II	3	3	2	2	2
Office Specialist I	3	2	2	2	2
Investigative Assistant	1	1	1	1	1
Public Safety Communications Manager	-	-	-	1	1
Telecommunications Specialist	-	10	10	9	9
Call Taker	2	-	-	-	-
Community Service Aide II	3	3	3	2	2
Community Service Aide I	6	4	4	5	5
Crime Analyst	-	1	1	1	1
Total Non-Certified Personnel	36	42	36	37	38
Total Positions	153	159	153	154	155

¹ Only 4 of 5 positions of Accreditation Coordinator and Office Specialist III will be filled at any time.

POLICE

COST CENTER (1810)

PROGRAM DESCRIPTION

The Police Department is a full service, accredited law enforcement agency responsible for protecting life and property; prevention and detection of crime; and enforcing applicable state law and local ordinances. The Police Department is comprised of three bureaus: Administrative Services; Investigative Services/Patrol; and Support Services/Patrol. Among the goals of the Police Department are to maintain public order within the jurisdiction and to proactively work to preserve and improve quality of life.

PROGRAM GOALS & OBJECTIVES

In support of Goal 1, Margate – A Great Place to Play and Enjoy, the Police Department will actively participate in a variety of community engagement, neighborhood, and City sponsored events in an effort to bolster Police – citizen relationships. In support of Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community, the Police Department provides monthly training to enhance the effectiveness of its personnel that focuses on customer service, police tactics/responses and legal guidelines. In support of Goal 4, High Performing City Team Producing Results for the Margate Community, the Police Department identifies and addresses critical public safety issues and concerns through a focused deployment of resources in areas identified as experiencing an increase in criminal activity or problematic traffic safety concerns utilizing directed patrol, special operations, and technology to positively impact crime prevention.

BUDGET EXPENDITURES/EXPENSES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Personal Services	\$ 19,320,030	\$ 19,769,176	\$ 20,677,137	\$ 21,893,145	\$ 1,216,008	5.88%
Operating Expenses	1,004,417	1,034,356	1,362,104	1,361,077	(1,027)	-0.08%
Capital	624,563	1,150,486	533,352	390,000	(143,352)	-26.88%
Debt Service	34,882	9,727	-	-	-	0.00%
Grants and Aid	13,350	16,833	22,065	17,000	(5,065)	-22.95%
TOTAL	\$ 20,997,242	\$ 21,980,578	\$ 22,594,658	\$ 23,661,222	\$ 1,066,564	4.72%

POLICE

COST CENTER (1810)

PERFORMANCE MEASURES					
	FY 2020 Actual	FY 2021 Actual	FY 2022 Target	FY 2023 Target	% Change
Provide monthly training focusing on customer service in law enforcement, police tactics and legal guidelines	44	44	12	12	0%
Conduct monthly directed patrol and traffic oriented operations in areas wherein a critical public safety concern, issues relating to criminal activity or traffic safety has been verified	41	41	24	24	0%
Participate in community engagement events; to include, but not limited to crime/neighborhood watches, homeowners or crime prevention meetings, and city sponsored events	67	67	36	36	0%

POLICE

		FY 2020	FY 2021	FY 2022	FY 2023
		ACTUAL	ACTUAL	AMENDED	BUDGET
PERSONAL SERVICES					
001-1810-521.12-01	SAL & WAGES-REGULAR ¹	\$ 11,558,586	\$ 12,083,487	\$ 12,442,051	\$ 12,930,577
001-1810-521.12-10	SAL & WAGES-ASSIGNMENT	119,520	137,354	144,706	144,706
001-1810-521.12-11	SAL & WAGES-VOCA GRANT	57,150	39,627	60,000	65,000
001-1810-521.12-12	SAL & WAGES-COPS HIRING GRANT	237,013	-	-	-
001-1810-521.13-02	SAL-ASHIFT DIFFERENTIAL	67,202	64,562	75,000	75,000
001-1810-521.13-05	SAL & WAGES-LONGEVITY	194,000	190,000	188,000	176,000
001-1810-521.14-01	SAL & WAGES-OVERTIME	203,084	263,001	250,000	250,000
001-1810-521.14-03	SAL & WAGES-COURT	41,811	29,876	70,000	50,000
001-1810-521.14-10	O/T-REIMB BSO & DOJ	36,132	36,451	14,500	14,500
001-1810-521.14-13	O/T-HVE GRANT-FDOT USF	-	12,071	-	-
001-1810-521.15-01	SAL & WAGES-INCENTIVE	108,711	105,604	109,000	109,000
001-1810-521.15-06	SAL-INCENTIVE/BONUS	-	-	-	60,000
001-1810-521.15-08	SAL & WAGES-VEHICLE BENEFIT	1,038	996	1,850	1,850
001-1810-521.15-09	SAL & WAGES-PHONE ALLOW	49,806	49,721	46,140	46,140
001-1810-521.15-10	SAL & WAGES-CLOTH. ALLOW	131,167	129,542	131,700	145,000
001-1810-521.15-11	SAL & WAGES-POLICE EXTRA DETAIL	368,268	323,650	160,000	300,000
001-1810-521.21-01	CONTRIB-SS TAX(EMPLOYER)	772,548	788,148	848,248	883,766
001-1810-521.21-02	CONTRIB-MED TAX(EMPLOYER)	181,698	185,605	198,983	208,333
001-1810-521.22-01	FRS CONTRIB-EMPLOYER	2,852,739	2,906,067	3,153,820	3,495,548
001-1810-521.22-08	COPS HIRING GRANT FRINGE	9,298	-	-	-
001-1810-521.23-01	HEALTH & LIFE INS	2,330,259	2,423,414	2,783,139	2,937,725
TOTAL APPROPRIATION		\$ 19,320,030	\$ 19,769,176	\$ 20,677,137	\$ 21,893,145

OPERATING EXPENSES

001-1810-521.30-01	OPERATING EXPENSE	\$ 139,646	\$ 169,949	\$ 100,257	\$ 73,600
001-1810-521.30-31	OTHER EXPENSE/CLOTHING	38,856	35,598	52,600	63,825
001-1810-521.30-80	OPER EXP-NAT'L NIGHT OUT	225	-	14,000	12,000
001-1810-521.30-92	CREDIT CARD PYMT CHARGES	1,184	577	1,200	600
001-1810-521.31-02	PROF'L SVCS-MEDICAL	5,370	4,133	7,000	6,000
001-1810-521.31-09	PROF'L SVCS-OTHER	80,643	115,246	121,000	121,000
001-1810-521.34-62	TELETYPE (COCO CREEK)	314,506	90,994	-	-
001-1810-521.40-03	TRAVEL & PER DIEM	13,666	7,958	15,000	20,000
001-1810-521.41-01	COMMUNICATIONS SVCS	50,363	34,697	64,000	38,800
001-1810-521.42-06	POSTAGE	763	485	1,250	1,000
001-1810-521.44-01	RENTALS & LEASES	15,393	16,916	19,200	19,000
001-1810-521.44-02	RENTALS & LEASES-HIDTA	15,653	15,970	17,400	17,400
001-1810-521.44-06	RENTALS & LEASES - VEHICLES	-	73,875	394,505	513,627
001-1810-521.46-01	REPAIR & MAINT-EQUIPMENT	159,605	207,486	213,400	212,725
001-1810-521.46-03	REP & MAINT-OFFICE EQUIP	60	-	1,500	500
001-1810-521.46-08	REPAIR & MAINT-VEHICLES	46,661	74,054	90,000	69,000
001-1810-521.46-24	REPAIR & MAINT-STRUCTURES	-	30,988	-	-
001-1810-521.47-02	PRINTING & BINDING	5,758	6,202	8,000	7,000
001-1810-521.51-01	OFFICE SUPPLIES	12,050	12,606	15,000	12,000
001-1810-521.52-15	OPERATING SUPPLIES-OTHER	40,114	47,528	37,200	40,000
001-1810-521.52-43	OPER SUPPLIES-AMMUNITION	25,073	47,018	96,592	60,000
001-1810-521.54-01	SUBSCRIPTION & MEMBERSHIP	6,518	5,705	8,000	8,000
001-1810-521.54-05	EDUCATION & TRAINING	26,750	27,358	30,000	40,000
001-1810-521.54-21	TUITION REIMBURSEMENT - FOP	-	2,925	40,000	15,000
001-1810-521.54-22	TUITION REIMBURSEMENT - PBA	5,560	6,088	15,000	10,000
TOTAL APPROPRIATION		\$ 1,004,417	\$ 1,034,356	\$ 1,362,104	\$ 1,361,077

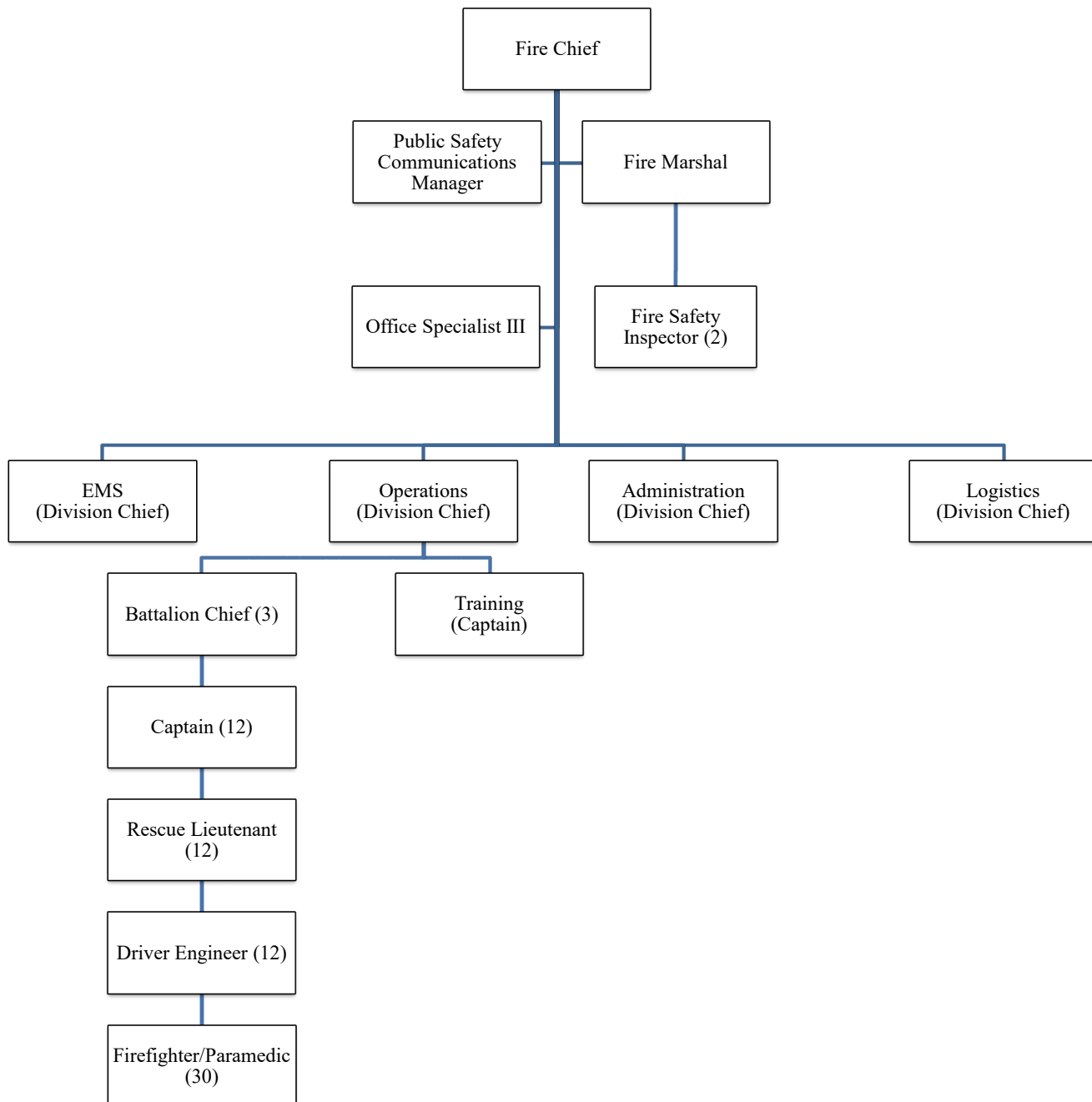
POLICE

		FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 AMENDED	FY 2023 BUDGET
CAPITAL EXPENSES					
001-1810-521.62-04	RENOVATION & CONSTRUCTION	\$ 64,000	\$ 102,847	\$ 90,000	\$ 90,000
001-1810-521.64-02	ACQUISITION OF VEHICLES	481,561	704,720	-	-
001-1810-521.64-12	OTHER EQUIPMENT	79,002	307,085	310,792	300,000
001-1810-521.65-99	EQUIPMENT - FEDERAL	-	35,834	132,560	-
	TOTAL APPROPRIATION	\$ 624,563	\$ 1,150,486	\$ 533,352	\$ 390,000
DEBT SERVICE					
001-1810-521.71-50	PRINC-CAPITAL LEASE/VEHICLE	\$ -	\$ 8,486	\$ -	\$ -
001-1810-521.72-50	INT-CAPITAL LEASE/VEHICLE	-	1,241	-	-
001-1810-521.71-52	PRINC-CAPITAL LEASE/OSSI	33,768	-	-	-
001-1810-521.72-52	INT-CAPITAL LEASE/OSSI	1,114	-	-	-
	TOTAL APPROPRIATION	\$ 34,882	\$ 9,727	\$ -	\$ -
GRANTS & AID					
001-1810-521.82-21	MARGATE HOLIDAY FUND	\$ 13,350	\$ 16,833	\$ 22,065	\$ 17,000
	TOTAL APPROPRIATION	\$ 13,350	\$ 16,833	\$ 22,065	\$ 17,000
	TOTAL REQUESTED APPROPRIATIONS	\$ 20,997,242	\$ 21,980,578	\$ 22,594,658	\$ 23,661,222

¹ SENIOR MANAGEMENT SALARY OF \$184,625 IS INCLUDED IN SALARY & WAGES REGULAR.

FIRE

78 CERTIFIED, 2 NON-CERTIFIED - 80 TOTAL



FIRE

POSITION SUMMARY					
Position Title	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2022 Amended	FY 2023 Budget
Fire Chief	1	1	1	1	1
Division Chief	3	3	4	4	4
Battalion Chief	4	4	3	3	3
Captain	19	19	13	13	13
Rescue Lieutenant	18	18	12	12	12
Driver Engineer	18	18	12	12	12
Firefighter/Paramedic	60	60	30	30	30
Fire Safety Inspector - F/T	2	2	1	1	2
Fire Marshal	-	-	1	1	1
Total Certified Personnel	125	125	77	77	78
Public Safety Communications Manager	1	1	1	1	1
Office Specialist III	2	2	2	2	1
Total Non-Certified Personnel	3	3	3	3	2
Total Positions	128	128	80	80	80

FIRE

COST CENTER (2010)

PROGRAM DESCRIPTION

The Fire Department is an ISO Class 1 rated organization that provides multi-faceted fire, emergency medical, dive rescue, fire code enforcement, public education and other related emergency and non-emergency services to the residents and visitors of the City of Margate through dedicated and professional members. The department's goals are to provide the highest quality of services at all times and maintain the ISO Class 1 rating through the use of advanced training, procedures and equipment.

PROGRAM GOALS & OBJECTIVES

In support of Goal 2, Great Suburban City in Broward County and Goal 4, High Performing City Team Producing Results for the Margate Community, the Fire Department continues to provide the highest quality Fire and EMS services to the citizens of Margate. The Fire Department strives to maintain a response time of eight minutes or less. In addition, the Fire Department conducts annual fire inspections in the City to help ensure safety, conducts regular public education activities, provides aggressive firefighting tactics to quickly extinguish fires, and provides business-friendly plan review services.

BUDGET EXPENDITURES/EXPENSES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Personal Services	\$ 18,737,055	\$ 19,357,054	\$ 13,571,064	\$ 14,498,566	\$ 927,502	6.83%
Operating Expenses	1,415,557	1,245,452	1,176,701	1,191,112	14,411	1.22%
Capital	859,450	399,650	2,380,464	57,000	(2,323,464)	-97.61%
Debt Service	206,464	412,928	-	-	-	0.00%
TOTAL	\$ 21,218,526	\$ 21,415,084	\$ 17,128,229	\$ 15,746,678	\$ (1,381,551)	-8.07%

PERFORMANCE MEASURES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Target	FY 2023 Target	% Change
Fire loss per capita	9	9	28	28	0%
Percentage of Fire personnel completing 240 hours of annual Insurance Services Office (ISO) required training	72%	84%	100%	100%	0%
Average Fire/EMS incidents response time (in minutes)	6:33	6:23	<8:00	<8:00	0%
Number of fire inspection activities conducted	3,240	3,025	2,000	2,000	0%
Number of people educated in life safety	2,993	3,007	3,000	3,000	0%

FIRE

		FY 2020	FY 2021	FY 2022	FY 2023
		ACTUAL	ACTUAL	AMENDED	BUDGET
PERSONAL SERVICES					
001-2010-522.12-01	SAL & WAGES-REGULAR ¹	\$ 11,365,394	\$ 11,293,804	\$ 8,135,653	\$ 8,568,552
001-2010-522.12-04	SAL & WAGES-UPGRADE	70,278	-	-	-
001-2010-522.12-10	SAL & WAGES-ASSIGNMENT	45,077	45,465	47,000	47,000
001-2010-522.13-05	SAL & WAGES-LONGEVITY	188,000	189,000	161,000	176,000
001-2010-522.14-01	SAL & WAGES-OVERTIME	857,249	1,500,177	425,000	600,000
001-2010-522.15-05	SAL-FF SUPP COMPENSATION	106,655	107,676	54,000	54,000
001-2010-522.15-09	SAL & WAGES-PHONE ALLOW	543	542	545	545
001-2010-522.15-10	SAL & WAGES-CLOTH ALLOW	94,975	90,400	60,800	60,800
001-2010-522.21-01	CONTRIB-SS TAX(EMPLOYER)	751,136	781,544	550,808	589,035
001-2010-522.21-02	CONTRIB-MED TAX(EMPLOYER)	175,710	183,790	128,818	137,850
001-2010-522.22-01	FRS CONTRIB-EMPLOYER	3,004,587	3,114,517	2,279,850	2,552,915
001-2010-522.23-01	HEALTH & LIFE INS	2,077,451	2,050,139	1,727,590	1,711,869
TOTAL APPROPRIATION		\$ 18,737,055	\$ 19,357,054	\$ 13,571,064	\$ 14,498,566
OPERATING EXPENSES					
001-2010-522.30-01	OPERATING EXPENSE	\$ 10,021	\$ 10,942	\$ 13,600	\$ 12,600
001-2010-522.30-11	EMS LICENSURE EXPENSE	75	8,922	4,800	4,800
001-2010-522.30-31	OTHER EXPENSE/CLOTHING	13,716	24,758	11,400	8,800
001-2010-522.30-92	CREDIT CARD PYMT CHARGES	1,597	1,229	1,500	500
001-2010-522.30-99	CERT EXPENSE	125	-	1,000	500
001-2010-522.31-02	PROFL SVCS-MEDICAL	12,370	-	30,000	-
001-2010-522.31-03	PROF SVCS-MEDICAL DIRECTOR	30,000	30,000	30,000	30,000
001-2010-522.31-27	PROF SVC-FIRE/RESCUE ASSESSMENT	23,174	55,177	35,000	35,000
001-2010-522.34-30	EMS BILLING & COLL - ADP	60,228	64,896	100,000	75,000
001-2010-522.40-03	TRAVEL & PER DIEM	10,223	276	10,000	10,500
001-2010-522.41-01	COMMUNICATIONS SERVICES	27,973	45,524	17,000	18,900
001-2010-522.42-06	POSTAGE	296	468	900	900
001-2010-522.44-01	RENTALS & LEASES	10,583	8,138	11,400	12,000
001-2010-522.44-06	RENTALS & LEASES - VEHICLES	-	-	16,991	30,012
001-2010-522.46-01	REPAIR & MAINT-EQUIPMENT	30,675	50,217	12,000	40,600
001-2010-522.46-02	STRUCTURES - CHARGEBACK	24,968	12,043	5,000	-
001-2010-522.46-03	REP & MAINT-OFFICE EQUIP	-	-	600	-
001-2010-522.46-06	REPAIR & MAINTENACE SERVICES	-	21,295	58,460	68,000
001-2010-522.46-07	OTHER EQUIPMENT	9,758	4,552	3,180	-
001-2010-522.46-08	REPAIR & MAINT-VEHICLES	284,033	202,744	174,000	200,000
001-2010-522.46-24	REPAIR & MAINT-STRUCTURES	41,736	26,562	67,350	75,600
001-2010-522.46-46	MAIN/TESTING ISO EQUIPMENT	203,628	226,069	200,000	198,100
001-2010-522.46-47	MAINT/FIRE VEH INTERNAL	7,882	21,391	12,000	12,600
001-2010-522.47-02	PRINTING & BINDING	600	1,605	2,000	1,500
001-2010-522.51-01	OFFICE SUPPLIES	6,313	5,004	5,500	4,200
001-2010-522.52-02	GAS, OIL AND COOLANT	89,190	96,559	66,150	100,000
001-2010-522.52-15	OPERATING SUPPLIES-OTHER	457,083	286,783	234,000	211,000
001-2010-522.54-01	SUBSCRIPTION & MEMBERSHIP	5,723	8,120	6,870	4,500
001-2010-522.54-05	EDUCATION & TRAINING	42,377	21,590	20,000	20,000
001-2010-522.54-20	TUITION REIM - IAFF	10,366	10,588	24,000	15,000
001-2010-522.55-07	OPER EXP-EXPLORER PROGRAM	844	-	2,000	500
TOTAL APPROPRIATION		\$ 1,415,557	\$ 1,245,452	\$ 1,176,701	\$ 1,191,112

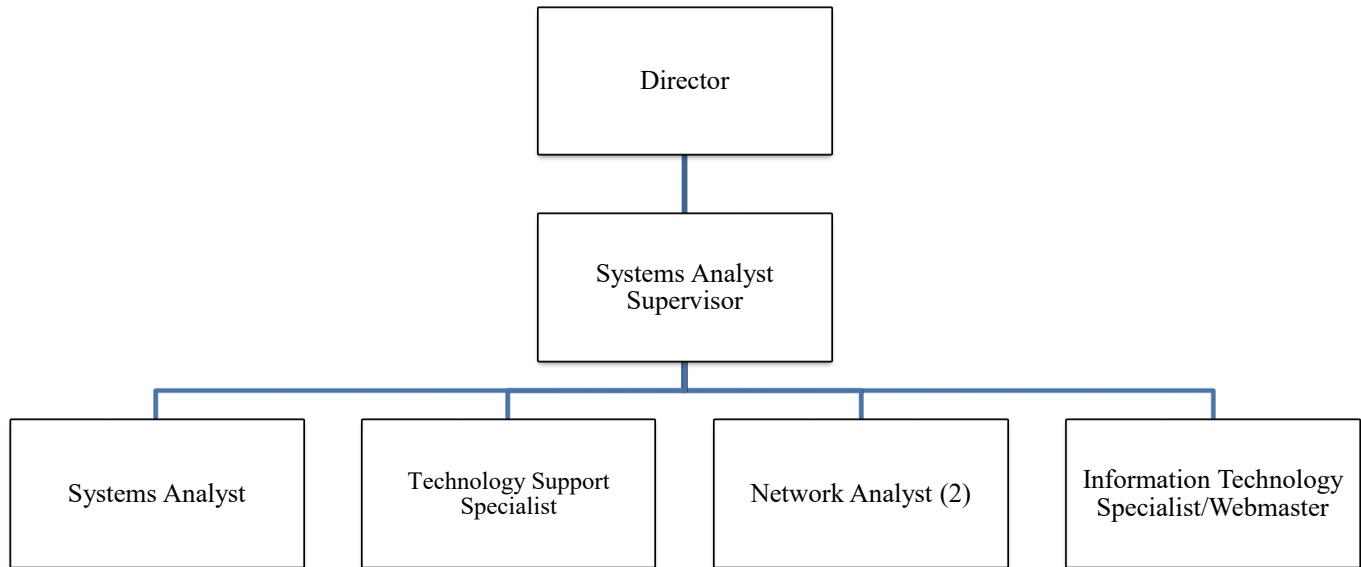
FIRE

		FY 2020	FY 2021	FY 2022	FY 2023
		ACTUAL	ACTUAL	AMENDED	BUDGET
CAPITAL EXPENSES					
001-2010-522.62-55	STORAGE STRUCTURE	\$ -	\$ 22,110	\$ -	\$ -
001-2010-522.64-02	ACQUISITION OF VEHICLES	680,831	-	2,213,464	-
001-2010-522.64-12	OTHER EQUIPMENT	178,619	377,540	167,000	57,000
	TOTAL APPROPRIATION	\$ 859,450	\$ 399,650	\$ 2,380,464	\$ 57,000
DEBT SERVICE					
001-2010-522.71-50	PRINC-CAPITAL LEASE/VEHICLE	\$ 190,160	\$ 396,326	\$ -	\$ -
001-2010-522.72-50	INT-CAPITAL LEASE/VEHICLE	16,304	16,602	-	-
	TOTAL APPROPRIATION	\$ 206,464	\$ 412,928	\$ -	\$ -
	TOTAL REQUESTED APPROPRIATIONS	\$ 21,218,526	\$ 21,415,084	\$ 17,128,229	\$ 15,746,678

¹ SENIOR MANAGEMENT SALARY OF \$171,523 IS INCLUDED IN SALARY & WAGES REGULAR.

INFORMATION TECHNOLOGY

7 FULL TIME



POSITION SUMMARY

Position Title	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2022 Amended	FY 2023 Budget
Director of Information Technology	1	1	1	1	1
Systems Analyst	1	1	1	1	1
Systems Analyst Supervisor	1	1	1	1	1
Technology Support Specialist	1	1	1	1	1
Network Analyst	1	1	1	1	2
Information Technology Specialist/Webmaster	1	1	1	1	1
Total Positions	6	6	6	6	7

INFORMATION TECHNOLOGY

COST CENTER (3410)

PROGRAM DESCRIPTION

The Information Technology (IT) Department provides timely expert support to City Departments that service the citizens and businesses of Margate. The Department supports network servers, client computers and over 400 end users across all City departments and component units. The Department's application support includes: Utility Billing, Building Permits, General Ledger, Business Licenses, Purchasing, Code Compliance, Land/Parcel Management, Police and Fire Records Management Systems, and Microsoft Office.

PROGRAM GOALS & OBJECTIVES

In support of Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community, the Information Technology Department plans to hire a consultant to develop an IT master plan and enhance security policies. In addition, the Department provides reliable and state of the art technology in order to empower City Departments with the technology tools necessary to succeed on a daily basis.

BUDGET EXPENDITURES/EXPENSES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Personal Services	\$ 797,750	\$ 788,548	\$ 821,342	\$ 978,530	\$ 157,188	19.14%
Operating Expenses	180,838	237,806	260,405	184,255	(76,150)	-29.24%
Capital	125,716	76,915	-	20,000	20,000	100.00%
TOTAL	\$ 1,104,304	\$ 1,103,269	\$ 1,081,747	\$ 1,182,785	\$ 101,038	9.34%

PERFORMANCE MEASURES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Target	FY 2023 Target	% Change
System availability during City business hours	98%	98%	98%	98%	0%
Service call closure rate for technology issues	91%	91%	90%	90%	0%
Enter into an agreement with a consultant to develop an IT Master Plan and enhance security policies	Yes	Yes	Yes	Yes	N/A

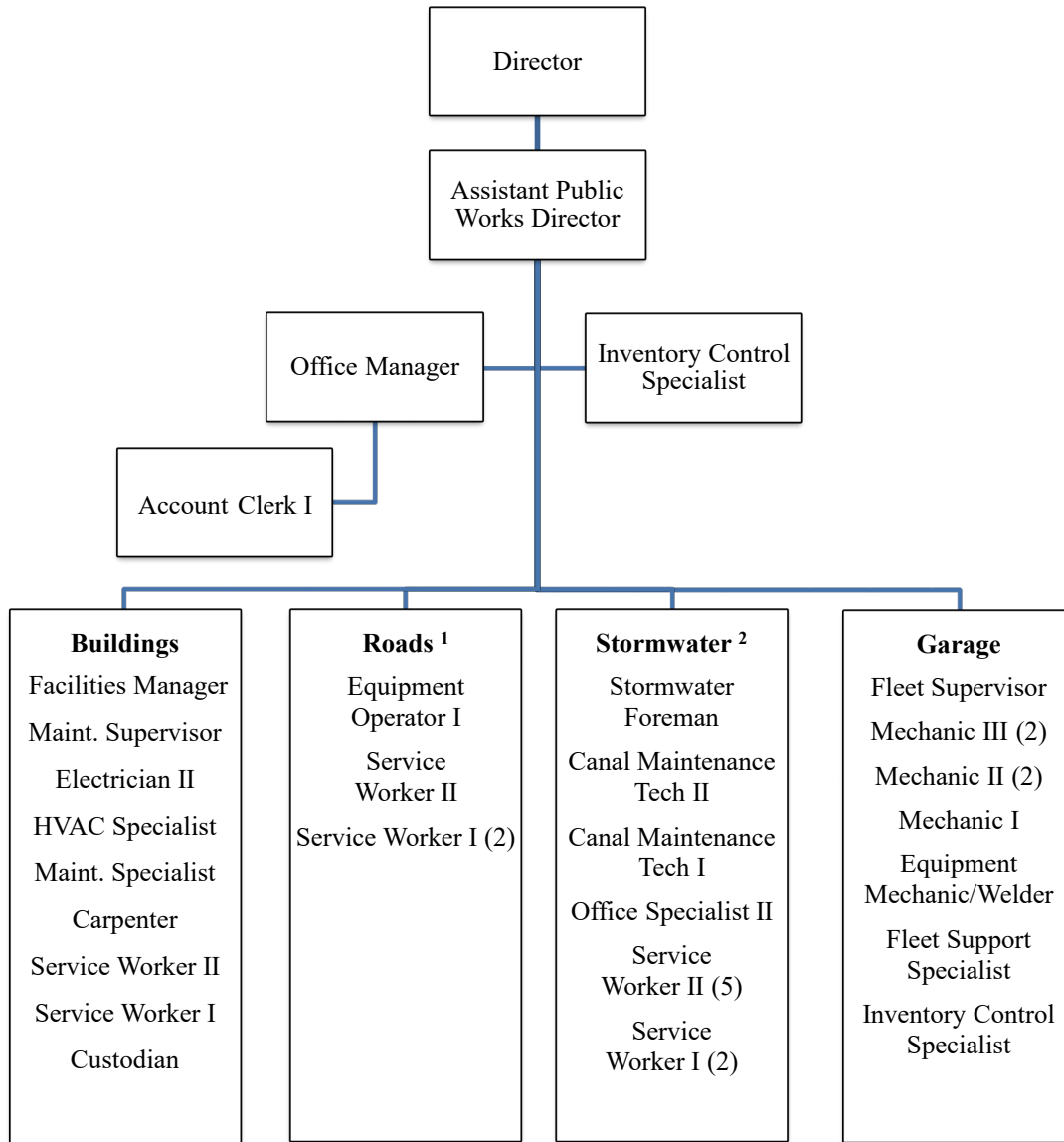
INFORMATION TECHNOLOGY

	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 AMENDED	FY 2023 BUDGET
PERSONAL SERVICES				
001-3410-513.12-01 SAL & WAGES-REGULAR ¹	\$ 565,097	\$ 547,852	\$ 558,858	\$ 660,609
001-3410-513.13-05 SAL & WAGES-LONGEVITY	10,000	10,000	7,000	8,000
001-3410-513.14-01 SAL & WAGES-OVERTIME	4,996	7,640	4,000	4,000
001-3410-513.15-08 SAL&WAGES-VEHICLE BENEFIT	2,663	1,175	-	-
001-3410-513.15-09 SAL&WAGES-PHONE ALLOW	1,508	1,378	1,500	1,500
001-3410-513.21-01 CONTRIB-SS TAX(EMPLOYER)	33,655	33,554	35,424	41,795
001-3410-513.21-02 CONTRIB-MED TAX(EMPLOYER)	8,166	8,105	8,285	9,775
001-3410-513.22-01 FRS CONTRIB-EMPLOYER	77,953	79,682	84,504	105,449
001-3410-513.23-01 HEALTH & LIFE INS	93,712	99,162	121,771	147,402
TOTAL APPROPRIATION	\$ 797,750	\$ 788,548	\$ 821,342	\$ 978,530
OPERATING EXPENSES				
001-3410-513.31-02 PROF'L SVCS-MEDICAL	\$ -	\$ -	\$ 205	\$ 205
001-3410-513.31-09 PROF'L SVCS-OTHER	37,725	61,999	70,000	20,000
001-3410-513.40-03 TRAVEL & PER DIEM	448	-	1,000	1,000
001-3410-513.41-01 COMMUNICATIONS SVCS	21,461	24,476	27,800	22,800
001-3410-513.44-01 RENTALS & LEASES	1,168	1,025	2,000	2,000
001-3410-513.46-06 REPAIR & MAINTENANCE SVCS	109,789	111,615	145,400	124,250
001-3410-513.52-15 OPERATING SUPPLIES-OTHER	8,995	15,353	12,000	12,000
001-3410-513.54-01 SUBSCRIPTION & MEMBERSHIP	504	200	1,000	1,000
001-3410-513.54-05 EDUCATION & TRAINING	748	23,138	1,000	1,000
TOTAL APPROPRIATION	\$ 180,838	\$ 237,806	\$ 260,405	\$ 184,255
CAPITAL EXPENSES				
001-3410-513.64-09 COMPUTER EQUIPMENT	\$ 125,716	\$ 64,417	\$ -	\$ 20,000
001-3410-513.65-83 SOFTWARE	-	12,498	-	-
TOTAL APPROPRIATION	\$ 125,716	\$ 76,915	\$ -	\$ 20,000
TOTAL REQUESTED APPROPRIATIONS	\$ 1,104,304	\$ 1,103,269	\$ 1,081,747	\$ 1,182,785

¹ SENIOR MANAGEMENT SALARY OF \$128,896 IS INCLUDED IN SALARY & WAGES REGULAR.

PUBLIC WORKS

23 FULL TIME



There are 38 total positions in the Public Works Department.

23 positions are funded by the General Fund (001).

¹ Roads Division positions (4) funded in the Roads Fund (111).

² Stormwater Division positions (11) funded in the Stormwater Fund (445).

PUBLIC WORKS

POSITION SUMMARY					
Position Title	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2022 Amended	FY 2023 Budget
General Fund					
Public Works Administration					
Director of Public Works	1	1	1	1	1
Assistant Public Works Director	-	1	1	1	1
Project Manager	1	-	-	-	-
Office Manager	1	1	1	1	1
Account Clerk I	1	1	1	1	1
Inventory Control Specialist	1	1	1	1	1
Public Works Superintendent	1	-	-	-	-
Total Public Works Administration	6	5	5	5	5
Public Works Buildings Division					
Division Leader - Bldgs ¹	1	1	1	1	1
Facilities Manager ¹	-	-	-	-	1
Maintenance Supervisor	1	1	1	1	1
Electrician II	1	1	1	1	1
Carpenter	1	1	1	1	1
Maintenance Specialist	1	1	1	1	1
Service Worker II	1	1	1	1	1
Service Worker I	1	1	1	1	1
Custodian	1	1	1	1	1
HVAC Specialist	1	1	1	1	1
Total Public Works Buildings	9	9	9	9	9
Public Works Garage Division					
Fleet Supervisor	1	1	1	1	1
Mechanic III	2	2	2	2	2
Mechanic II	2	2	2	2	2
Mechanic I	1	1	1	1	1
Equipment Mechanic/Welder	1	1	1	1	1
Fleet Support Specialist	1	1	1	1	1
Inventory Control Specialist	1	1	1	1	1
Total Public Works Garage	9	9	9	9	9
Total General Fund Positions	24	23	23	23	23

¹ - Only 1 of 2 positions of Facilities Manager and Division Leader - Bldgs will be filled at any time.

PUBLIC WORKS

ADMINISTRATION DIVISION
COST CENTER (4545)

PROGRAM DESCRIPTION

The Public Works Administration Division provides support and oversees the general operations of the department. The Administration Division plans, directs and controls all financial aspects of the Public Works Department in accordance with the direction of the City Administration. The Inner-City Transit Program is administered through this Division as well.

PROGRAM GOALS & OBJECTIVES

In support of the City Strategic Plan Goal 2, Great Suburban City in Broward County, Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community and Goal 4, High Performing City Team Producing Results for the Margate Community, the Administration Division provides oversight of all public works projects to ensure the safety of Margate employees, residents and businesses to meet all of the goals that have been set.

BUDGET EXPENDITURES/EXPENSES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Personal Services	\$ 567,560	\$ 606,459	\$ 663,263	\$ 685,225	\$ 21,962	3.31%
Operating Expenses	51,105	88,308	123,016	102,704	(20,312)	-16.51%
Capital	27,997	17,281	-	-	-	0.00%
TOTAL	\$ 646,662	\$ 712,048	\$ 786,279	\$ 787,929	\$ 1,650	0.21%

PERFORMANCE MEASURES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Target	FY 2023 Target	% Change
Percentage of all resident complaints and inquiries responded to within one business day	100%	100%	100%	100%	0%

PUBLIC WORKS

		FY 2020	FY 2021	FY 2022	FY 2023
		ACTUAL	ACTUAL	AMENDED	BUDGET
ADMINISTRATION DIVISION					
PERSONAL SERVICES					
001-4545-539.12-01	SAL & WAGES-REGULAR ¹	\$ 376,355	\$ 405,847	\$ 427,022	\$ 430,217
001-4545-539.13-05	SAL & WAGES-LONGEVITY	7,000	6,000	7,000	4,000
001-4545-539.14-01	SAL & WAGES-OVERTIME	7,561	2,918	3,900	3,900
001-4545-539.15-08	SAL&WAGES-VEHICLE BENEFIT	7,167	6,950	10,000	3,600
001-4545-539.15-09	SAL & WAGES-PHONE ALLOW	-	-	-	960
001-4545-539.21-01	CONTRIB-SS TAX(EMPLOYER)	23,298	24,603	28,564	27,446
001-4545-539.21-02	CONTRIB-MED TAX(EMPLOYER)	5,449	5,754	6,785	6,419
001-4545-539.22-01	FRS CONTRIB-EMPLOYER	57,791	67,559	77,019	80,005
001-4545-539.23-01	HEALTH & LIFE INS	82,939	86,828	102,973	128,678
	TOTAL APPROPRIATION	\$ 567,560	\$ 606,459	\$ 663,263	\$ 685,225
OPERATING EXPENSES					
001-4545-539.30-01	OPERATING EXPENSE	\$ 666	\$ 35,576	\$ 8,000	\$ 8,000
001-4545-539.30-31	OTHER EXPENSE/CLOTHING	1,617	765	3,350	3,400
001-4545-539.31-02	PROFL SVCS-MEDICAL	928	70	3,000	3,000
001-4545-539.31-09	PROFL SVCS-OTHER	20,673	22,634	48,386	15,000
001-4545-539.40-03	TRAVEL & PER DIEM	-	-	4,400	3,400
001-4545-539.41-01	COMMUNICATIONS SVCS	19,588	20,745	17,000	21,000
001-4545-539.42-06	POSTAGE	-	-	500	500
001-4545-539.44-01	RENTALS & LEASES	1,096	1,742	2,000	2,000
001-4545-539.44-06	RENTALS & LEASES - VEHICLES	-	2,597	15,580	37,904
001-4545-539.46-03	OFFICE EQUIPMENT	55	-	1,000	1,200
001-4545-539.46-06	R&M MAIN/REPAIR & MAIN. SVC.	425	25	10,000	-
001-4545-539.47-02	PRINTING & BINDING	30	217	500	500
001-4545-539.51-01	OFFICE SUPPLIES	3,791	3,490	4,000	4,000
001-4545-539.54-01	SUBSCRIPTION & MEMBERSHIP	872	447	1,300	800
001-4545-539.54-05	EDUCATION & TRAINING	1,364	-	4,000	2,000
	TOTAL APPROPRIATION	\$ 51,105	\$ 88,308	\$ 123,016	\$ 102,704
CAPITAL EXPENSES					
001-4545-539.64-02	ACQUISITION OF VEHICLES	\$ 27,997	\$ -	\$ -	\$ -
001-4545-539.64-12	OTHER EQUIPMENT	-	17,281	-	-
	TOTAL APPROPRIATION	\$ 27,997	\$ 17,281	\$ -	\$ -
ADMINISTRATION DIVISION					
	TOTAL REQUESTED APPROPRIATIONS	\$ 646,662	\$ 712,048	\$ 786,279	\$ 787,929

¹ SENIOR MANAGEMENT SALARY OF \$141,533 IS INCLUDED IN SALARY & WAGES REGULAR.

PUBLIC WORKS

BUILDINGS DIVISION
COST CENTER (4547)

PROGRAM DESCRIPTION

The Buildings Division is responsible for the maintenance, upkeep and aesthetic appearance of all City structures and facilities. The carpentry shop within the Buildings Division fabricates custom cabinetry and work stations for all City departments. The Buildings Division is also responsible for the maintenance of all City owned streetlights and contracted streetlights.

PROGRAM GOALS & OBJECTIVES

In support of the City Strategic Plan Goal 2, Great Suburban City in Broward County, the Buildings Division provides a high level of service for the maintenance, repair and construction of all City facilities and buildings to ensure that the users enjoy a clean, safe and aesthetically pleasing environment.

BUDGET EXPENDITURES/EXPENSES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Personal Services	\$ 814,767	\$ 782,343	\$ 923,936	\$ 927,578	\$ 3,642	0.39%
Operating Expenses	698,889	835,484	1,010,042	814,837	(195,205)	-19.33%
Capital	39,235	10,528	70,000	-	(70,000)	-100.00%
TOTAL	\$ 1,552,891	\$ 1,628,355	\$ 2,003,978	\$ 1,742,415	\$ (261,563)	-13.05%

PERFORMANCE MEASURES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Target	FY 2023 Target	% Change
City Hall employee overall satisfaction rating for condition of City Hall	N/A	N/A	75%	75%	0%
Achieve a rating of 2 or higher from the City Hall Maintenance survey	N/A	N/A	85%	85%	0%

PUBLIC WORKS

		FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 AMENDED	FY 2023 BUDGET
BUILDINGS DIVISION					
PERSONAL SERVICES					
001-4547-539.12-01	SAL & WAGES-REGULAR	\$ 518,013	\$ 499,320	\$ 562,936	\$ 565,596
001-4547-539.13-05	SAL & WAGES-LONGEVITY	9,000	9,000	9,000	10,000
001-4547-539.14-01	SAL & WAGES-OVERTIME	20,618	12,935	20,000	15,000
001-4547-539.21-01	CONTRIB-SS TAX(EMPLOYER)	30,579	29,114	36,700	36,617
001-4547-539.21-02	CONTRIB-MED TAX(EMPLOYER)	7,152	6,809	8,583	8,564
001-4547-539.22-01	FRS CONTRIB-EMPLOYER	55,379	60,926	72,358	77,662
001-4547-539.23-01	HEALTH & LIFE INS	174,026	164,239	214,359	214,139
	TOTAL APPROPRIATION	\$ 814,767	\$ 782,343	\$ 923,936	\$ 927,578
OPERATING EXPENSES					
001-4547-539.30-31	OTHER EXPENSE/CLOTHING	\$ 4,706	\$ 4,357	\$ 5,000	\$ 4,900
001-4547-539.34-16	CONTRACTUAL SVCS-OTHER	1,050	257	3,000	1,500
001-4547-539.40-03	TRAVEL & PER DIEM	-	-	500	500
001-4547-539.43-01	UTILITY SERVICES	259,227	291,242	275,000	300,000
001-4547-539.43-02	UTILITY SVCS-WATER	182,443	236,664	155,000	155,000
001-4547-539.44-01	RENTALS & LEASES	6,300	7,348	11,000	11,300
001-4547-539.44-06	RENTALS & LEASES - VEHICLES	-	-	14,492	6,437
001-4547-539.46-02	REP & MAINT - STRUCTURES	87,536	101,891	227,300	150,000
001-4547-539.46-06	REPAIR & MAINTENANCE SVCS	6,539	3,411	12,500	12,600
001-4547-539.46-07	OTHER EQUIPMENT	90,555	142,944	237,850	120,000
001-4547-539.52-15	OPERATING SUPPLIES-OTHER	60,458	47,252	65,000	50,000
001-4547-539.54-01	SUBSCRIPTION & MEMBERSHIP	-	118	600	300
001-4547-539.54-05	EDUCATION & TRAINING	75	-	2,800	2,300
	TOTAL APPROPRIATION	\$ 698,889	\$ 835,484	\$ 1,010,042	\$ 814,837
CAPITAL EXPENSES					
001-4547-539.64-02	ACQUISITION OF VEHICLES	\$ 39,235	\$ 1,353	\$ -	\$ -
001-4547-539.64-12	OTHER EQUIPMENT	-	9,175	70,000	-
	TOTAL APPROPRIATION	\$ 39,235	\$ 10,528	\$ 70,000	\$ -
BUILDINGS DIVISION					
	TOTAL REQUESTED APPROPRIATIONS	\$ 1,552,891	\$ 1,628,355	\$ 2,003,978	\$ 1,742,415

PUBLIC WORKS

**GARAGE DIVISION
 COST CENTER (4551)**

PROGRAM DESCRIPTION

The Garage Division is responsible for maintaining and servicing all vehicles and equipment for all departments. The Division provides life cycle cost analysis for vehicles and equipment to help budget for replacement and meet the maximum cost effectiveness of City resources.

PROGRAM GOALS & OBJECTIVES

In support of the City Strategic Plan Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community, the Garage Division provides effective maintenance and repair services, manages fueling operations and assists with the acquisition of new vehicles and equipment.

BUDGET EXPENDITURES/EXPENSES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Personal Services	\$ 687,217	\$ 749,285	\$ 889,733	\$ 916,947	\$ 27,214	3.06%
Operating Expenses	425,286	405,375	564,046	662,055	98,009	17.38%
Capital	39,120	6,979	-	-	-	0.00%
TOTAL	\$ 1,151,623	\$ 1,161,639	\$ 1,453,779	\$ 1,579,002	\$ 125,223	8.61%

PERFORMANCE MEASURES

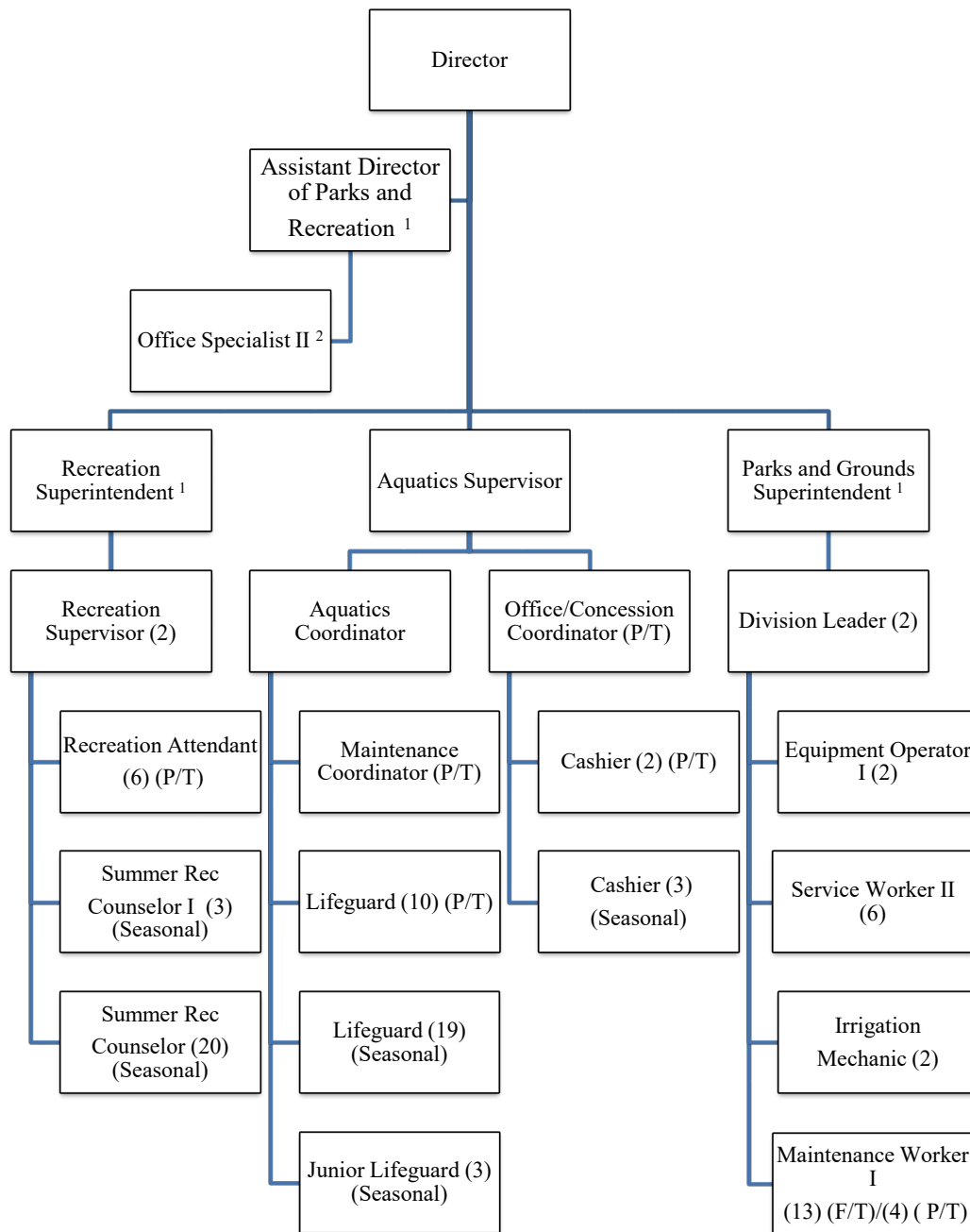
	FY 2020 Actual	FY 2021 Actual	FY 2022 Target	FY 2023 Target	% Change
Percentage of vehicle maintenance and repairs completed within three business days (excludes contracted services)	93%	93%	90%	90%	0%
Percentage of all vehicle preventative maintenance performed on time	N/A	N/A	90%	90%	0%

PUBLIC WORKS

		FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 AMENDED	FY 2023 BUDGET
GARAGE DIVISION					
PERSONAL SERVICES					
001-4551-590.12-01	SAL & WAGES-REGULAR	\$ 465,698	\$ 488,226	\$ 563,534	\$ 584,835
001-4551-590.13-05	SAL & WAGES-LONGEVITY	11,000	11,000	12,000	12,000
001-4551-590.14-01	SAL & WAGES-OVERTIME	6,195	17,528	23,000	20,000
001-4551-590.21-01	CONTRIB-SS TAX(EMPLOYER)	28,068	30,130	37,109	38,244
001-4551-590.21-02	CONTRIB-MED TAX(EMPLOYER)	6,564	7,046	8,679	8,944
001-4551-590.22-01	FRS CONTRIB-EMPLOYER	46,529	62,178	74,807	82,355
001-4551-590.23-01	HEALTH & LIFE INS	123,163	133,177	170,604	170,569
	TOTAL APPROPRIATION	\$ 687,217	\$ 749,285	\$ 889,733	\$ 916,947
OPERATING EXPENSES					
001-4551-590.30-31	OTHER EXPENSE/CLOTHING	\$ 2,250	\$ 2,626	\$ 3,000	\$ 3,000
001-4551-590.40-03	TRAVEL & PER DIEM	-	-	2,000	1,000
001-4551-590.44-06	RENTALS & LEASES - VEHICLES	-	-	7,246	6,255
001-4551-590.46-06	REP & MAINT SERVICES	11,272	8,996	12,500	12,500
001-4551-590.46-07	REP & MAINT-OTHER EQUIP	48,255	40,029	37,000	30,000
001-4551-590.46-08	REP & MAINT-VEHICLES	53,539	2,960	75,000	75,000
001-4551-590.52-02	GAS, OIL & COOLANT	286,154	334,413	400,000	500,000
001-4551-590.52-15	OPERATING SUPPLIES-OTHER	23,454	14,532	23,000	30,000
001-4551-590.54-01	SUBSCRIPTION & MEMBERSHIP	-	999	1,300	1,300
001-4551-590.54-05	EDUCATION & TRAINING	362	820	3,000	3,000
	TOTAL APPROPRIATION	\$ 425,286	\$ 405,375	\$ 564,046	\$ 662,055
CAPITAL EXPENSES					
001-4551-590.64-12	OTHER EQUIPMENT	\$ 39,120	\$ 6,979	\$ -	\$ -
	TOTAL APPROPRIATION	\$ 39,120	\$ 6,979	\$ -	\$ -
GARAGE DIVISION					
	TOTAL REQUESTED APPROPRIATIONS	\$ 1,151,623	\$ 1,161,639	\$ 1,453,779	\$ 1,579,002
PUBLIC WORKS DEPARTMENT					
	TOTAL REQUESTED APPROPRIATIONS	\$ 3,351,176	\$ 3,502,042	\$ 4,244,036	\$ 4,109,346

PARKS AND RECREATION

33 FULL TIME, 24 PART TIME, 48 SEASONAL - 105 TOTAL



¹ - Only 2 of 3 positions of Assistant Director of Parks and Recreation, Parks and Grounds Superintendent, and Recreation Superintendent will be filled at any time.

² - Only 1 of 2 positions of Office Specialist II and Office Specialist I will be filled at any time.

PARKS AND RECREATION

POSITION TITLE					
Position Title	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2022 Amended	FY 2023 Budget
Administration Division					
Director of Parks and Recreation	1	1	1	1	1
Assistant Director of Parks and Recreation ¹	-	-	-	-	1
Parks and Grounds Superintendent ¹	-	-	-	-	1
Recreation Superintendent ¹	1	1	1	1	1
Recreation Supervisor	1	1	1	1	1
Office Specialist II ²	-	-	-	-	1
Office Specialist I ²	1	1	1	1	1
Total Administration	4	4	4	4	5
Special Activities Division					
Recreation Supervisor	1	1	1	1	1
Recreation Attendant (P/T)	6	6	6	6	6
Summer Recreation Counselor I	3	3	3	3	3
Summer Recreation Counselor	20	20	20	20	20
Total Special Activities	30	30	30	30	30
Grounds Maintenance Division					
Parks and Grounds Superintendent	1	1	1	1	-
Division Leader	2	2	2	2	2
Irrigation Mechanic	2	2	2	2	2
Service Worker II	6	6	6	6	6
Maintenance Work I	13	13	13	13	13
Maintenance Work I (P/T)	4	4	4	4	4
Equipment Operator I	2	2	2	2	2
Total Grounds Maintenance	30	30	30	30	29
Aquatics Division					
Aquatics Supervisor	1	1	1	1	1
Aquatics Coordinator	1	1	1	1	1
Maintenance Coordinator (P/T, Annual)	1	1	1	1	1
Office/Concession Coordinator (P/T, Annual)	1	1	1	1	1
Cashier (P/T, Annual)	2	2	2	2	2
Lifeguard (P/T, Annual)	10	10	10	10	10
Lifeguard (Seasonal)	19	19	19	19	19
Junior Lifeguard (Seasonal)	3	3	3	3	3
Cashier (Seasonal)	3	3	3	3	3
Total Aquatics	41	41	41	41	41
Total Parks and Recreation Positions	105	105	105	105	105

¹ FY 2023 - Only 2 of 3 positions of Assistant Director of Parks and Recreation, Parks and Grounds Superintendent, and Recreation Superintendent will be filled at any time.

² - Only 1 of 2 positions of Office Specialist II and Office Specialist I will be filled at any time.

PARKS AND RECREATION
ADMINISTRATION DIVISION
COST CENTER (5555)

PROGRAM DESCRIPTION

The Parks and Recreation Administration Division provides advancement and implementation of department policy; management of public programs; and oversees business operations of all divisions within the Parks and Recreation Department. The Administration Division generates ideas, provides services, and supervises departmental operations.

PROGRAM GOALS & OBJECTIVES

In support of Goal 1, A Great Place to Play and Enjoy, the Administration Division develops outreach strategies to promote and market the City's recreational opportunities to the Margate community. In support of Goal 3, Financially Sound City Providing Exceptional Service Valued by the Community, the Administration Division evaluates and applies for a variety of grant funding to reduce the General Fund obligations in providing exceptional services. In support of Goal 4, High Performing City Team Producing Results for the Margate Community, the Administration Division ensures all divisions are compliant with the City's Strategic plan.

BUDGET EXPENDITURES/EXPENSES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Personal Services	\$ 504,440	\$ 535,555	\$ 556,719	\$ 717,834	\$ 161,115	28.94%
Operating Expenses	58,918	98,532	69,087	63,040	(6,047)	-8.75%
Capital	-	34,211	29,040	3,500	(25,540)	-87.95%
TOTAL	\$ 563,358	\$ 668,298	\$ 654,846	\$ 784,374	\$ 129,528	19.78%

PERFORMANCE MEASURES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Target	FY 2023 Target	% Change
Total revenues generated from meeting room/hall rentals	\$72,860	\$11,467	\$38,000	\$50,000	32%
Annual update of the Parks and Recreation Master Plan's park inventory chart	N/A	\$1,000	100%	100%	0%
Total revenues generated from pavilion rentals	\$7,460	\$7,460	\$6,000	\$6,000	0%

PARKS AND RECREATION

		FY 2020	FY 2021	FY 2022	FY 2023
		ACTUAL	ACTUAL	AMENDED	BUDGET
ADMINISTRATION DIVISION					
PERSONAL SERVICES					
001-5555-572.12-01	SAL & WAGES-REGULAR ¹	\$ 337,986	\$ 349,976	\$ 360,294	\$ 470,312
001-5555-572.13-05	SAL & WAGES-LONGEVITY	5,000	5,000	5,000	5,000
001-5555-572.14-01	SAL & WAGES-OVERTIME	5,799	8,256	10,000	8,000
001-5555-572.15-08	SAL&WAGES-VEHICLE BENEFIT	5,163	5,475	5,600	6,350
001-5555-572.21-01	CONTRIB-SS TAX(EMPLOYER)	20,040	20,890	22,749	29,299
001-5555-572.21-02	CONTRIB-MED TAX(EMPLOYER)	4,883	5,092	5,523	7,100
001-5555-572.22-01	FRS CONTRIB-EMPLOYER	63,130	71,553	77,196	96,248
001-5555-572.23-01	HEALTH & LIFE INS	62,439	69,313	70,357	95,525
	TOTAL APPROPRIATION	\$ 504,440	\$ 535,555	\$ 556,719	\$ 717,834
OPERATING EXPENSES					
001-5555-572.30-01	OPERATING EXPENSE	\$ 2,787	\$ 2,788	\$ 3,000	\$ 3,000
001-5555-572.30-31	OTHER EXPENSE/CLOTHING	1,764	892	900	900
001-5555-572.31-02	PROF'L SVCS-MEDICAL	3,975	2,911	2,500	2,500
001-5555-572.31-09	PROF'L SVCS-OTHER	5,818	47,800	8,000	8,000
001-5555-572.40-03	TRAVEL & PER DIEM	84	1,681	2,000	2,000
001-5555-572.41-01	COMMUNICATIONS SVCS	14,939	16,575	11,000	11,000
001-5555-572.44-01	RENTALS & LEASES	9,189	9,397	9,780	10,000
001-5555-572.44-06	RENTALS & LEASES - VEHICLES	-	-	5,892	6,065
001-5555-572.46-06	REPAIR & MAINTENANCE SVCS	13,062	9,576	15,390	11,250
001-5555-572.51-01	OFFICE SUPPLIES	2,031	1,650	2,500	2,500
001-5555-572.52-15	OPERATING SUPPLIES-OTHER	-	-	2,300	-
001-5555-572.54-01	SUBSCRIPTION & MEMBERSHIP	4,521	3,932	5,125	5,125
001-5555-572.54-05	EDUCATION & TRAINING	748	1,330	700	700
	TOTAL APPROPRIATION	\$ 58,918	\$ 98,532	\$ 69,087	\$ 63,040
CAPITAL EXPENSES					
001-5555-572.63-47	TREE CITY USA	\$ -	\$ -	\$ 3,500	\$ 3,500
001-5555-572.64-12	OTHER EQUIPMENT	-	34,211	25,540	-
	TOTAL APPROPRIATION	\$ -	\$ 34,211	\$ 29,040	\$ 3,500
ADMINISTRATION DIVISION					
	TOTAL REQUESTED APPROPRIATION	\$ 563,358	\$ 668,298	\$ 654,846	\$ 784,374

¹ SENIOR MANAGEMENT SALARY OF \$159,904 IS INCLUDED IN SALARY & WAGES REGULAR.

PARKS AND RECREATION
SPECIAL ACTIVITIES DIVISION
COST CENTER (5556)

PROGRAM DESCRIPTION

The Special Activities Division provides safe, high quality, low cost recreational opportunities to the residents of the City of Margate. The Division is responsible for providing activities for all members of Margate families through public parks, open spaces, recreation programs, and family friendly special events.

PROGRAM GOALS & OBJECTIVES

In support of Goal 1, A Great Place to Play and Enjoy, the Special Activities Division executes programs and special events to create a family friendly experience for the Margate community. In support of Goal 3, Financially Sound City Providing Exceptional Service Valued by the Community, the Special Activities Division creates high quality programs at the lowest cost to the participants.

BUDGET EXPENDITURES/EXPENSES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Personal Services	\$ 179,895	\$ 224,930	\$ 340,925	\$ 347,793	\$ 6,868	2.01%
Operating Expenses	80,727	89,678	192,552	188,365	(4,187)	-2.17%
Capital	-	48,226	-	-	-	0.00%
TOTAL	\$ 260,622	\$ 362,834	\$ 533,477	\$ 536,158	\$ 2,681	0.50%

PERFORMANCE MEASURES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Target	FY 2023 Target	% Change
Percentage of revenues received per budgeted projection for teen and youth programs	N/A	29%	100%	100%	0%
Percentage of revenues received per budgeted projection for youth basketball league	N/A	46%	100%	100%	0%
Percentage of revenues received per budgeted projection for recreation division	N/A	100%	100%	100%	0%
Percentage of summer youth program capacity	N/A	100%	100%	100%	0%
Percentage of summer teen program capacity	N/A	100%	100%	100%	0%
Number of hosted special events	27	20	20	20	0%

PARKS AND RECREATION

		FY 2020	FY 2021	FY 2022	FY 2023
		ACTUAL	ACTUAL	AMENDED	BUDGET
SPECIAL ACTIVITIES DIVISION					
PERSONAL SERVICES					
001-5556-572.12-01	SAL & WAGES-REGULAR	\$ 146,119	\$ 180,410	\$ 274,401	\$ 277,752
001-5556-572.14-01	SAL & WAGES-OVERTIME	1,215	5,604	5,000	5,000
001-5556-572.21-01	CONTRIB-SS TAX(EMPLOYER)	8,729	11,159	17,323	17,531
001-5556-572.21-02	CONTRIB-MED TAX(EMPLOYER)	2,041	2,610	4,051	4,100
001-5556-572.22-01	FRS CONTRIB-EMPLOYER	13,096	16,175	30,343	33,676
001-5556-572.23-01	HEALTH & LIFE INS	8,695	8,972	9,807	9,734
	TOTAL APPROPRIATION	\$ 179,895	\$ 224,930	\$ 340,925	\$ 347,793
OPERATING EXPENSES					
001-5556-572.30-01	OPERATING EXPENSE	\$ 2,933	\$ 3,826	\$ 4,200	\$ 4,200
001-5556-572.30-02	TROPHIES & RIBBONS	961	556	2,000	2,000
001-5556-572.30-18	SUMMER PROGRAM	3,087	17,793	70,000	70,000
001-5556-572.30-28	SPECIAL EVENTS	50,665	32,190	50,000	50,000
001-5556-572.30-51	EXP-SWIM TEAM	3,617	3,232	5,000	5,000
001-5556-572.30-53	EXP-BASKETBALL LEAGUE	9,862	14,540	20,000	17,000
001-5556-572.30-92	CREDIT CARD PYMT CHARGES	1,356	4,295	2,500	2,500
001-5556-572.34-01	ADVERTISING	3,446	122	8,000	5,000
001-5556-572.39-01	SUMMER TEEN CAMP	63	8,959	17,600	17,600
001-5556-572.44-06	RENTALS & LEASES - VEHICLES	-	-	5,892	6,065
001-5556-572.46-06	REPAIR & MAINTENANCE SVCS	-	640	2,000	2,000
001-5556-572.52-15	OPERATING SUPPLIES-OTHER	2,187	904	1,360	3,000
001-5556-572.54-05	EDUCATION & TRAINING	-	300	-	-
001-5556-572.55-06	OUTDOOR MOVIE EXP	2,550	2,321	4,000	4,000
	TOTAL APPROPRIATION	\$ 80,727	\$ 89,678	\$ 192,552	\$ 188,365
CAPITAL EXPENSES					
001-5556-572.64-12	OTHER EQUIPMENT	\$ -	\$ 48,226	\$ -	\$ -
	TOTAL APPROPRIATION	\$ -	\$ 48,226	\$ -	\$ -
SPECIAL ACTIVITIES DIVISION					
	TOTAL REQUESTED APPROPRIATIONS	\$ 260,622	\$ 362,834	\$ 533,477	\$ 536,158

PARKS AND RECREATION
GROUNDS MAINTENANCE DIVISION
COST CENTER (5557)

PROGRAM DESCRIPTION

The Grounds Maintenance Division provides routine grounds maintenance of public parks, right of ways, and open spaces to maintain a clean, and aesthetically pleasing appearance. The Division conducts routine safety inspections of park amenities, playgrounds, courts, athletic fields, and park buildings to ensure user safety. The Division is also responsible for logistical setup and breakdown of all special events hosted by the City.

PROGRAM GOALS & OBJECTIVES

In support of Goal 1, A Great Place to Play and Enjoy, the Grounds Maintenance Division provides all logistics for special events to create a family friendly experience for the Margate community. In support of Goal 4, High Performing City Team Producing Results for the Margate Community, the Grounds Maintenance Division conducts routine repair and maintenance services to park infrastructure, while evaluating best practices and industry standards.

BUDGET EXPENDITURES/EXPENSES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Personal Services	\$ 1,724,000	\$ 1,892,154	\$ 2,191,576	\$ 2,080,121	\$ (111,455)	-5.09%
Operating Expenses	843,116	879,104	1,044,161	1,139,923	95,762	9.17%
Capital	64,556	116,679	-	60,100	60,100	100.00%
Debt Service	-	955	-	-	-	0.00%
TOTAL	\$ 2,631,672	\$ 2,888,892	\$ 3,235,737	\$ 3,280,144	\$ 44,407	1.37%

PERFORMANCE MEASURES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Target	FY 2023 Target	% Change
Number of in-house projects completed by the Grounds Maintenance Division that are valued at \$5,000 or more	6	10	4	5	25%
Complete 100% inspection of each park and update the status of our internal inventory of park amenities	N/A	100%	100%	100%	0%
Percentage of scheduled maintenance accomplished	N/A	100%	100%	100%	0%

PARKS AND RECREATION

		FY 2020	FY 2021	FY 2022	FY 2023
		ACTUAL	ACTUAL	AMENDED	BUDGET
GROUND'S MAINTENANCE DIVISION					
PERSONAL SERVICES					
001-5557-572.12-01	SAL & WAGES-REGULAR	\$ 1,087,628	\$ 1,195,054	\$ 1,330,058	\$ 1,273,673
001-5557-572.13-05	SAL & WAGES-LONGEVITY	18,000	19,000	20,000	17,000
001-5557-572.14-01	SAL & WAGES-OVERTIME	62,486	64,212	60,000	60,000
001-5557-572.21-01	CONTRIB-SS TAX(EMPLOYER)	66,321	73,895	87,424	83,742
001-5557-572.21-02	CONTRIB-MED TAX(EMPLOYER)	15,499	17,282	20,446	19,585
001-5557-572.22-01	FRS CONTRIB-EMPLOYER	109,881	136,921	158,806	160,865
001-5557-572.23-01	HEALTH & LIFE INS	364,185	385,790	514,842	465,256
TOTAL APPROPRIATION		\$ 1,724,000	\$ 1,892,154	\$ 2,191,576	\$ 2,080,121
OPERATING EXPENSES					
001-5557-572.30-31	OTHER EXPENSE/CLOTHING	\$ 17,064	\$ 15,185	\$ 20,000	\$ 20,000
001-5557-572.34-05	TREE TRIMMING	33,384	34,093	35,000	35,000
001-5557-572.34-12	CONTRACT SVCS-GROUNDS	333,787	370,570	514,701	515,000
001-5557-572.39-05	OPER EXP-CODE RELATED EXP	4,185	3,333	7,000	5,000
001-5557-572.40-03	TRAVEL & PER DIEM	98	208	1,000	1,000
001-5557-572.43-XX	UTILITY SERVICES	145,058	202,882	168,000	193,000
001-5557-572.44-01	RENTALS & LEASES	11,560	13,873	11,650	11,650
001-5557-572.44-06	RENTALS & LEASES - VEHICLES	-	279	37,211	46,113
001-5557-572.46-07	REP&MAINT-OTHER EQUIPMENT	609	813	6,000	6,000
001-5557-572.46-08	REP&MAINT-VEHICLES	2,223	1,643	1,000	1,000
001-5557-572.46-32	REPAIR&MAINT-GROUNDS	44,910	21,686	61,199	75,000
001-5557-572.46-39	R & M IRRIGATION/LANDSCAPING	50,090	38,033	50,000	50,000
001-5557-572.46-40	R & M - OTHER	155,427	104,677	79,240	130,000
001-5557-572.49-11	TREE GIVEAWAY	25,370	49,955	30,000	30,000
001-5557-572.52-15	OPERATING SUPPLIES-OTHER	18,829	20,597	18,500	17,500
001-5557-572.54-01	SUBSCRIPTION & MEMBERSHIP	225	-	360	360
001-5557-572.54-05	EDUCATION & TRAINING	297	1,277	3,300	3,300
TOTAL APPROPRIATION		\$ 843,116	\$ 879,104	\$ 1,044,161	\$ 1,139,923
CAPITAL EXPENSES					
001-5557-572.64-02	ACQUISITION OF VEHICLES	\$ 51,371	\$ 101,794	\$ -	\$ -
001-5557-572.64-12	OTHER EQUIPMENT	13,185	14,885	-	60,100
TOTAL APPROPRIATION		\$ 64,556	\$ 116,679	\$ -	\$ 60,100
DEBT SERVICE					
001-5557-572.71-50	PRINC-CAPITAL LEASE/VEHICLE	\$ -	\$ 860	\$ -	\$ -
001-5557-572.72-50	INT-CAPITAL LEASE/VEHICLE	-	95	-	-
TOTAL APPROPRIATION		\$ -	\$ 955	\$ -	\$ -
GROUND'S MAINTENANCE DIVISION					
TOTAL REQUESTED APPROPRIATIONS		\$ 2,631,672	\$ 2,888,892	\$ 3,235,737	\$ 3,280,144

PARKS AND RECREATION

AQUATICS DIVISION
COST CENTER (5561)

PROGRAM DESCRIPTION

The Aquatics Division provides safe, high quality, low cost recreational opportunities to the City of Margate community at the Calypso Cove Aquatics Facility. The Aquatics Division provides water safety instructions through various programs to ensure that every member of the community has the opportunity to learn basic swimming skills and knowledge. Calypso Cove is home to a plunge pool, closed water slide, open water slide, and an aquatic playground.

PROGRAM GOALS & OBJECTIVES

In support of Goal 1, A Great Place to Play and Enjoy, the Aquatics Division executes programs and water safety instructions to create a family friendly experience for the Margate community. In support of Goal 4, High Performing City Team Producing Results for the Margate Community, the Aquatics Division coordinates with Broward County Swim Central to provide free swim lessons to the Margate residents.

BUDGET EXPENDITURES/EXPENSES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Personal Services	\$ 401,172	\$ 624,110	\$ 735,112	\$ 726,062	\$ (9,050)	-1.23%
Operating Expenses	68,975	93,590	146,942	129,839	(17,103)	-11.64%
Capital	-	8,900	-	-	-	0.00%
TOTAL	\$ 470,147	\$ 726,600	\$ 882,054	\$ 855,901	\$ (26,153)	-2.97%

PERFORMANCE MEASURES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Target	FY 2023 Target	% Change
Number of general admissions to Calypso Cove Aquatics Facility	34,915	26,002	37,000	37,000	0%
Percentage of general admissions to Calypso Cove Aquatics Facility that are Margate residents	36%	49%	33%	33%	0%
Number of individual participants that received water safety instructions (WSI) through Broward County's Swim Central at Calypso Cove Aquatics Facility	1,534	350	1,500	1,500	0%
Percentage of revenues received per budgeted projection at Calypso Cove Aquatics Facility	N/A	55%	100%	100%	0%

* NOTE: COVID reduced both revenues and expenditures in this division.

PARKS AND RECREATION

		FY 2020	FY 2021	FY 2022	FY 2023
		ACTUAL	ACTUAL	AMENDED	BUDGET
AQUATICS DIVISION					
PERSONAL SERVICES					
001-5561-572.12-01	SAL & WAGES-REGULAR	\$ 318,188	\$ 494,586	\$ 581,365	\$ 573,575
001-5561-572.13-05	SAL & WAGES-LONGEVITY	2,000	2,000	3,000	1,000
001-5561-572.14-01	SAL & WAGES-OVERTIME	1,669	19,661	7,500	7,500
001-5561-572.21-01	CONTRIB-SS TAX(EMPLOYER)	19,592	31,657	40,042	39,435
001-5561-572.21-02	CONTRIB-MED TAX(EMPLOYER)	4,582	7,404	8,582	8,440
001-5561-572.22-01	FRS CONTRIB-EMPLOYER	31,900	44,835	68,356	69,325
001-5561-572.23-01	HEALTH & LIFE INS	23,241	23,967	26,267	26,787
	TOTAL APPROPRIATION	\$ 401,172	\$ 624,110	\$ 735,112	\$ 726,062
OPERATING EXPENSES					
001-5561-572.30-01	OPERATING EXPENSE	\$ 6,182	\$ 4,675	\$ 6,200	\$ 6,200
001-5561-572.30-31	OTHER EXPENSE/CLOTHING	3,926	2,923	4,000	4,000
001-5561-572.30-92	CREDIT CARD PYMT CHARGES	593	3,475	4,500	4,500
001-5561-572.34-01	ADVERTISING	200	854	4,000	4,000
001-5561-572.40-03	TRAVEL & PER DIEM	-	-	100	100
001-5561-572.41-01	COMMUNICATIONS SVCS	4,259	4,321	5,220	4,720
001-5561-572.44-01	RENTALS & LEASES	8,760	8,981	9,470	9,754
001-5561-572.44-06	RENTALS & LEASES - VEHICLES	-	-	5,892	6,065
001-5561-572.46-06	REPAIR & MAINTENANCE SVCS	15,612	19,900	18,490	30,600
001-5561-572.46-40	REPAIR & MAINTENANCE SVCS / OTHER	-	-	27,560	-
001-5561-572.49-10	PURCHASES FOR RESALE	27	13,321	20,000	20,000
001-5561-572.52-14	CHEMICALS - OTHER	10,448	18,042	22,000	22,000
001-5561-572.52-15	OPERATING SUPPLIES-OTHER	18,608	15,068	17,610	16,000
001-5561-572.54-01	SUBSCRIPTION & MEMBERSHIP	360	1,219	900	900
001-5561-572.54-05	EDUCATION & TRAINING	-	811	1,000	1,000
	TOTAL APPROPRIATION	\$ 68,975	\$ 93,590	\$ 146,942	\$ 129,839
CAPITAL EXPENSES					
001-5561-572.64-12	OTHER EQUIPMENT	\$ -	\$ 8,900	\$ -	\$ -
	TOTAL APPROPRIATION	\$ -	\$ 8,900	\$ -	\$ -
AQUATICS DIVISION TOTAL REQUESTED APPROPRIATIONS					
		\$ 470,147	\$ 726,600	\$ 882,054	\$ 855,901
PARKS AND RECREATION					
DEPARTMENT	TOTAL REQUESTED APPROPRIATIONS	\$ 3,925,799	\$ 4,646,624	\$ 5,306,114	\$ 5,456,577



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RECREATION TRUST FUND



RECREATION TRUST FUND

FUND 103

PROGRAM DESCRIPTION

The Recreation Trust Fund accounts for revenues generated from cell phone towers. The funds are used for the development and improvement of parks and recreation facilities.

REVENUES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Recreation Trust Fund	\$ 486,517	\$ 476,794	\$ 450,500	\$ 450,500	\$ -	0.00%
TOTAL	\$ 486,517	\$ 476,794	\$ 450,500	\$ 450,500	\$ -	0.00%

BUDGET EXPENDITURES/EXPENSES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Operating Expenses	\$ 1,152	\$ 1,479	\$ 500	\$ 500	\$ -	0.00%
Transfers	144,720	345,000	450,000	450,000	-	0.00%
TOTAL	\$ 145,872	\$ 346,479	\$ 450,500	\$ 450,500	\$ -	0.00%

RECREATION TRUST FUND

		FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 AMENDED	FY 2023 BUDGET
ESTIMATED REVENUES					
103-0000-361.10-01	INTEREST INCOME	\$ 2,373	\$ 1,861	\$ 500	\$ 500
103-0000-361.20-18	GAIN/LOSS ON INVESTMENT	225	(159)	-	-
103-0000-369.90-26	REV-TOWER SITE RENTALS	483,919	475,092	450,000	450,000
	TOTAL ESTIMATED REVENUES	\$ 486,517	\$ 476,794	\$ 450,500	\$ 450,500
REQUESTED APPROPRIATION					
OPERATING EXPENSES					
103-5555-572.39-03	OPER EXP-BANK FEES	\$ 1,152	\$ 1,479	\$ 500	\$ 500
	REQUESTED APPROPRIATION	\$ 1,152	\$ 1,479	\$ 500	\$ 500
TRANSFERS & CONTINGENCY					
103-5555-581.91-15	TO CAPITAL IMPROVEMENT FD	\$ 144,720	\$ 345,000	\$ -	\$ 180,000
103-5555-589.91-03	TO FUND BALANCE	-	-	450,000	270,000
	REQUESTED APPROPRIATION	\$ 144,720	\$ 345,000	\$ 450,000	\$ 450,000
	TOTAL REQUESTED APPROPRIATIONS	\$ 145,872	\$ 346,479	\$ 450,500	\$ 450,500



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ROADS FUND



ROADS FUND - 111

POSITION SUMMARY					
Position Title	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2022 Amended	FY 2023 Budget
Roads Fund					
Service Worker II	1	1	1	1	1
Equipment Operator I	1	1	1	1	1
Service Worker I	2	2	2	2	2
Total Roads Fund Positions	4	4	4	4	4

ROADS FUND

FUND 111

PROGRAM DESCRIPTION

The Roads Fund accounts for the receipt and disbursement of funds derived primarily from the Local Option Gas Tax and the State Shared Motor Fuel Tax. The City's annual receipts are determined from a locally agreed upon distribution formula based on population. In addition, streetlight maintenance revenue from Florida Department of Transportation (FDOT) and related expenditures, as well as contractual bus service are in the Roads Fund.

The Roads Fund is responsible for the maintenance and upkeep of all City-owned roads. The Roads Fund also maintains all City-owned pedestrian sidewalks with the priority of user safety.

PROGRAM GOALS & OBJECTIVES

In support of the City Strategic Plan Goal 2, Great Suburban City in Broward County and Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community, the Roads Division provides and maintains a safe road system for the residents and businesses of the City of Margate, as well as effectively manages the City's public transit system.

REVENUES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Roads Fund	\$ 1,949,018	\$ 1,895,926	\$ 2,202,431	\$ 2,393,776	\$ 191,345	8.69%
TOTAL	\$ 1,949,018	\$ 1,895,926	\$ 2,202,431	\$ 2,393,776	\$ 191,345	8.69%

BUDGET EXPENDITURES /EXPENSES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Personal Services	\$ 264,981	\$ 292,833	\$ 310,806	\$ 293,469	\$ (17,337)	-5.58%
Operating Expenses	1,078,223	1,204,763	1,356,625	1,630,907	274,282	20.22%
Capital	25,208	29,260	535,000	469,400	(65,600)	-12.26%
TOTAL	\$ 1,368,412	\$ 1,526,856	\$ 2,202,431	\$ 2,393,776	\$ 191,345	8.69%

PERFORMANCE MEASURES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Target	FY 2023 Target	% Change
Number of sidewalk repairs completed	92	92	200	200	0%
Percentage of sidewalk hazards mitigated within 24 hours of complaint	100%	100%	100%	100%	0%

ROADS FUND

		FY 2020	FY 2021	FY 2022	FY 2023
		ACTUAL	ACTUAL	AMENDED	BUDGET
ESTIMATED REVENUES					
111-0000-312.41-01	LOCAL OPTION GAS TAX (1-6)	\$ 550,604	\$ 560,507	\$ 540,000	\$ 540,000
111-0000-312.42-01	SECOND LOCAL OPT GAS TAX (1-5)	385,481	393,010	375,000	375,000
111-0000-332.10-03	FEDERAL-FEMA	4,696	-	-	-
111-0000-332.10-07	STATE MUTUAL AID AGREEMENT	149	-	-	-
111-0000-335.12-20	MOTOR FUEL (R/S)	495,984	530,961	500,000	500,000
111-0000-338.90-03	CONTRIB - MINIBUSES	310,495	342,407	351,000	391,000
111-0000-361.10-01	INTEREST INCOME	102,482	41,376	45,000	25,000
111-0000-361.20-18	GAIN/LOSS ON INVESTMENT	38,455	(27,177)	-	-
111-0000-364.41-01	DISPOSITION OF FIXED ASSET	9,975	2,625	-	-
111-0000-369.90-01	OTHER MISCELLANEOUS	50,697	52,217	67,384	50,000
111-0000-389.10-01	TRANS FROM FUND BALANCE	-	-	324,047	512,776
TOTAL ESTIMATED REVENUES		\$ 1,949,018	\$ 1,895,926	\$ 2,202,431	\$ 2,393,776

REQUESTED APPROPRIATION

PERSONAL SERVICES

111-4552-541.12-01	SAL & WAGES-REGULAR	\$ 159,111	\$ 178,644	\$ 191,720	\$ 191,417
111-4552-541.12-18	ACCRUED LEAVE PAYOUTS	13,582	7,959	-	-
111-4552-541.13-05	SAL & WAGES-LONGEVITY	3,000	3,000	3,000	3,000
111-4552-541.14-01	SAL & WAGES-OVERTIME	1,883	4,236	4,000	2,000
111-4552-541.21-01	CONTRIB-SS TAX(EMPLOYER)	9,958	10,838	12,321	12,178
111-4552-541.21-02	CONTRIB-MED TAX(EMPLOYER)	2,329	2,535	2,881	2,848
111-4552-541.22-01	FRS CONTRIB-EMPLOYER	16,856	23,465	26,227	27,605
111-4552-541.22-03	CONTRIBUTION - HEALTH TRUST	208	207	300	470
111-4552-541.23-01	HEALTH & LIFE INS	58,054	61,949	70,357	53,951
REQUESTED APPROPRIATION		\$ 264,981	\$ 292,833	\$ 310,806	\$ 293,469

OPERATING EXPENSES

111-4552-541.30-31	OTHER EXPENSE/CLOTHING	\$ 1,763	\$ 2,065	\$ 2,300	\$ 2,300
111-4552-541.31-02	PROFL SVCS-MEDICAL	226	430	1,200	900
111-4552-541.31-04	PROFL SVCS-ENGINEERING	14,468	43,822	43,355	10,000
111-4552-541.32-01	ACCOUNTING & AUDITING	3,500	-	-	5,000
111-4552-541.34-56	CONTRACT SVCS-BUS SERVICE	343,773	348,353	353,000	391,000
111-4552-541.39-03	OPER EXP-BANK FEES	2,810	3,178	5,000	5,000
111-4552-541.43-01	UTILITY SERVICES - STREETLIGHTS	464,169	483,360	400,000	500,000
111-4552-541.43-02	WATER	82,598	91,113	83,000	93,000
111-4552-541.44-01	RENTALS & LEASES	-	-	2,000	2,000
111-4552-541.44-06	RENTALS & LEASES - VEHICLES	-	163	7,736	14,326
111-4552-541.46-06	REPAIR & MAINTENANCE SERVICES	-	2,500	84,250	3,500
111-4552-541.46-08	REPAIR & MAINTENANCE - VEHICLES	4,579	26,300	8,000	8,000
111-4552-541.46-24	REPAIR & MAINTENANCE - STRUCTURES	2,225	2,160	3,500	2,400
111-4552-541.46-37	MAINT - FDOT STREET LIGHTS	20,605	27,778	67,384	279,405
111-4552-541.46-38	MAINTENANCE - ROADS	111,034	140,726	215,000	215,000
111-4552-541.46-48	NON FDOT STREET LIGHTS	8,334	11,240	30,000	60,000
111-4552-541.52-02	GAS, OIL & COOLANT	10,094	12,427	15,000	15,000
111-4552-541.52-15	OPERATING SUPPLIES-OTHER	7,961	9,059	35,000	23,576
111-4552-541.54-05	EDUCATION & TRAINING	84	89	900	500
REQUESTED APPROPRIATION		\$ 1,078,223	\$ 1,204,763	\$ 1,356,625	\$ 1,630,907

CAPITAL EXPENSES

111-4552-541.64-02	ACQUISITION OF VEHICLES	\$ 25,208	\$ -	\$ 160,000	\$ 94,400
111-4552-541.64-12	OTHER EQUIPMENT	-	29,260	-	-
111-4552-541.68-96	CAPITAL ROAD PROJECTS (1-5)	-	-	375,000	375,000
REQUESTED APPROPRIATION		\$ 25,208	\$ 29,260	\$ 535,000	\$ 469,400

TOTAL REQUESTED APPROPRIATIONS	\$ 1,368,412	\$ 1,526,856	\$ 2,202,431	\$ 2,393,776
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UNDERGROUND UTILITY TRUST FUND



UNDERGROUND UTILITY TRUST FUND

FUND 112

PROGRAM DESCRIPTION

The Underground Utility Trust Fund accounts for the receipt and disbursement of funds derived from developers' contributions to be expended on future projects that place existing or future utility lines underground.

REVENUES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Underground Utility Trust Fund	\$ 61,693	\$ 164	\$ 50,300	\$ 50,300	\$ -	0.00%
TOTAL	\$ 61,693	\$ 164	\$ 50,300	\$ 50,300	\$ -	0.00%

BUDGET EXPENDITURES/EXPENSES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Operating Expenses	\$ 120	\$ 143	\$ 300	\$ 300	\$ -	0.00%
Transfers	-	-	50,000	50,000	-	0.00%
TOTAL	\$ 120	\$ 143	\$ 50,300	\$ 50,300	\$ -	0.00%

UNDERGROUND UTILITY TRUST FUND

		FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 AMENDED	FY 2023 BUDGET
ESTIMATED REVENUES					
112-0000-361.10-01	INTEREST INCOME	\$ 193	\$ 164	\$ 300	\$ 300
112-0000-366.90-03	CONTRIBUTIONS	61,500	-	50,000	50,000
	TOTAL ESTIMATED REVENUES	\$ 61,693	\$ 164	\$ 50,300	\$ 50,300
REQUESTED APPROPRIATION					
OPERATING EXPENSES					
112-1110-554.39-03	OPER EXP-BANK FEES	\$ 120	\$ 143	\$ 300	\$ 300
	REQUESTED APPROPRIATION	\$ 120	\$ 143	\$ 300	\$ 300
TRANSFERS & CONTINGENCY					
112-1110-589.91-03	TO FUND BALANCE	-	-	50,000	50,000
	REQUESTED APPROPRIATION	\$ -	\$ -	\$ 50,000	\$ 50,000
	TOTAL REQUESTED APPROPRIATIONS	\$ 120	\$ 143	\$ 50,300	\$ 50,300



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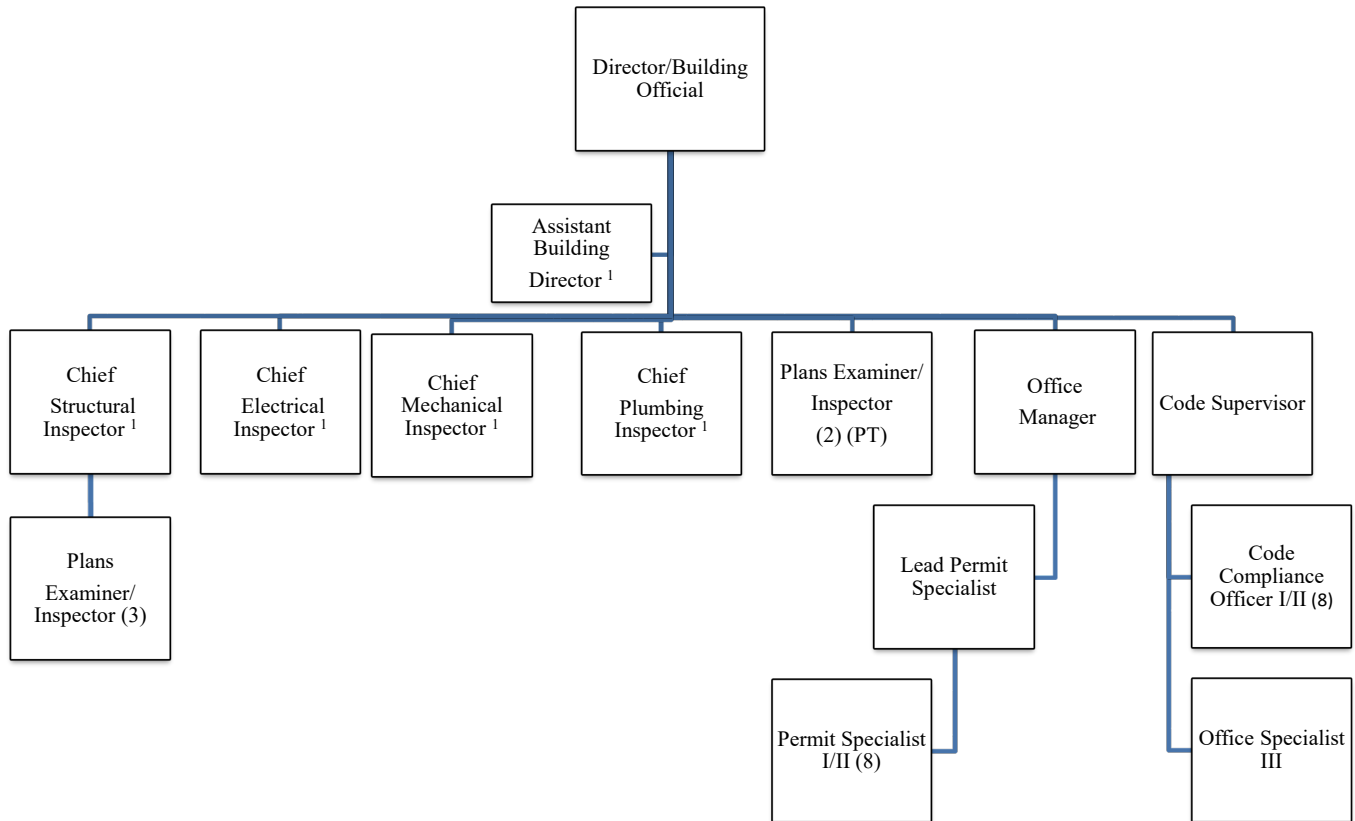
CITY OF
MARGATE
FLORIDA

BUILDING FUND



BUILDING FUND
FUND 113

28 FULL TIME, 2 PART TIME - 30 TOTAL



¹ FY 2021, FY 2022, and FY 2023 - Only 4 of 5 positions of Assistant Building Director, Chief Electrical, Plumbing, Mechanical and Structural Inspector will be filled at any time.

BUILDING FUND
FUND 113

POSITION SUMMARY

Position Title	FY 2020 Actual ¹	FY 2021 Actual	FY 2022 Adopted	FY 2022 Amended	FY 2023 Budget
Director of Building/Building Official	1	1	1	1	1
Assistant Building Director ²	-	1	1	1	1
Chief Electrical Inspector ²	1	1	1	1	1
Chief Plumbing Inspector ²	1	1	1	1	1
Chief Mechanical Inspector ²	1	1	1	1	1
Chief Structural Inspector ²	1	1	1	1	1
Plans Examiner/Inspector	3	3	3	3	3
Plans Examiner/Inspector - P/T	2	2	2	2	2
Building Code Compliance Officer	-	1	-	-	-
Office Manager	1	1	1	1	1
Lead Permit Specialist	1	1	1	1	1
Permit Specialist I/II	7	7	7	7	8
Total Building Personnel	19	20	19	19	20
Code Supervisor	-	1	1	1	1
Code Compliance Officer ³	-	-	10	10	8
Code Compliance Officer I/II ³	-	-	-	-	8
Office Specialist II ⁴	-	-	1	1	1
Office Specialist III ⁴	-	-	-	-	1
Total Code Personnel	-	1	12	12	10
Total Building Fund Positions	19	21	31	31	30

¹ FY 2020 - Building Department costs were moved from General Fund.

² FY 2021 and FY 2022 - Only 4 of 5 positions of Assistant Building Director, Chief Electrical, Plumbing, Mechanical and Structural Inspector will be filled at any time.

³ - Only 8 of 16 positions of Code Compliance Officer I/II and Code Compliance Officer will be filled at any time.

⁴ - Only 1 of 2 positions of Office Specialist III and Office Specialist II will be filled at any time.

BUILDING FUND
FUND 113

PROGRAM DESCRIPTION

The Building Fund accounts for the activities of the Building Department that safeguards public health, safety, and general welfare through the administration and enforcement of the Florida Building Code and all local ordinances to ensure the highest level of building code compliance. The Department is responsible for performing plan reviews, completing mandatory inspections, collecting permit fees, issuing permits, and providing Certificates of Completion/Occupancy.

PROGRAM GOALS & OBJECTIVES

In support of Goal 1, A Great Place to Play and Enjoy, the Building Department effectively ensures public health and safety by enforcing Florida Building Code and local ordinances. In support of Goal 4, High Performing City Team Producing Results for the Margate Community, the Building Department is in the process of implementing an electronic plan review and permitting program.

REVENUES

	FY 2020 Actual ¹	FY 2021 Actual	FY 2022 Amended ²	FY 2023 Budget ²	\$ Change	% Change
Building Fund	\$ 4,787,539	\$ 3,384,820	\$ 4,412,553	\$ 5,814,226	\$ 1,401,673	31.77%
TOTAL	\$ 4,787,539	\$ 3,384,820	\$ 4,412,553	\$ 5,814,226	\$ 1,401,673	31.77%

BUDGET EXPENDITURES/EXPENSES

	FY 2020 Actual ¹	FY 2021 Actual	FY 2022 Amended ²	FY 2023 Budget ²	\$ Change	% Change
Personal Services	\$ 1,510,991	\$ 1,637,441	\$ 3,002,217	\$ 3,115,536	\$ 113,319	3.77%
Operating Expenses	626,252	823,846	1,283,596	1,369,690	86,094	6.71%
Capital	40,424	94,684	76,740	116,000	39,260	51.16%
Transfer/Contingency	-	500,000	50,000	1,213,000	1,163,000	2326.00%
TOTAL	\$ 2,177,667	\$ 3,055,971	\$ 4,412,553	\$ 5,814,226	\$ 1,401,673	31.77%

¹ FY 2020 - Building Department costs were moved from General Fund.

² FY 2022/2023 - Code Division costs are included in the charts above.

BUILDING FUND
FUND 113

PERFORMANCE MEASURES

	FY 2020 Actual ¹	FY 2021 Actual	FY 2022 Target	FY 2023 Target	% Change
Total permit valuation of construction cost	88,800,219	84,110,559	75,000,000	81,000,000	8.00%
Total number of plan reviews performed	10,094	11,731	6,500	11,000	69.23%
Total number of requested inspections performed	13,367	16,588	12,000	14,000	16.67%
Number of building permits issued	5,228	5,996	5,300	6,000	13.21%
Certificates of Occupancy (CO's), Temporary Certificates of Occupancy (TCO's), and Certificate of Completion (CC's) issued	139	54	100	100	0.00%
Percentage of total certified personnel completing a minimum of twenty (20) hours of continuing education per year	0%	100%	100%	100%	0.00%
Percentage of permit staff attending continuing education classes for customer service and programmatic training	0%	100%	100%	100%	0.00%
Building Code enforcement cases resolved	150	154	N/A	200	N/A

¹ FY 2020 - Building Department costs were moved from General Fund.

BUILDING FUND

		FY 2020	FY 2021	FY 2022	FY 2023
		ACTUAL	ACTUAL	AMENDED	BUDGET
ESTIMATED REVENUES					
113-0000-322.10-01	LIC & PERMITS-BUILDING	\$ 1,506,254	\$ 2,102,265	\$ 1,000,000	\$ 1,750,000
113-0000-322.10-02	LIC & PERMITS-ELECTRICAL	359,025	519,158	250,000	300,000
113-0000-322.10-03	LIC & PERMITS-PLUMBING	179,009	278,917	150,000	150,000
113-0000-322.10-08	LIC & PERMITS-MECHANICAL	234,242	326,396	140,000	190,000
113-0000-322.10-09	LIC & PERM-CERTIF OF OCC	14,575	7,350	7,000	7,000
113-0000-322.10-11	BACKFLOW PREV CERTS	51,395	-	40,000	-
113-0000-329.10-12	PERM/RE-INSPECT (ALL)	21,475	42,750	7,000	7,000
113-0000-329.10-13	MATERIALS REGISTRATION	-	-	900	900
113-0000-329.10-16	CREDIT CARD CONVENIENCE FEE	8,846	4,320	8,000	8,000
113-0000-329.10-17	OVERTIME INSPECTIONS-BLDG	-	1,350	-	-
113-0000-331.69-13	BC-CARES	-	3,696	-	-
113-0000-332.10-03	FEDERAL-FEMA	93	-	-	-
113-0000-332.10-07	STATE MUTUAL AID AGREEMENT	15	-	-	-
113-0000-341.20-06	MISC BLDG DEPT	61,156	72,113	65,000	65,000
113-0000-341.30-01	SALE OF PUBLICATIONS	918	1,230	-	-
113-0000-361.10-01	INTEREST INCOME	13,298	5,584	10,000	5,000
113-0000-369.10-01	GENERAL FUND COST ALLOCATION	-	-	690,869	720,927
113-0000-369.30-01	REFUND PRIOR YEAR EXPEND	(75)	-	-	-
113-0000-369.90-01	OTHER MISCELLANEOUS	13	9,786	-	-
113-0000-369.90-49	STATE SURCHARGE RETAIN - BLDG	4,046	7,558	4,000	4,000
113-0000-369.90-58	MISC. BUILDING DEPT REV	954	1,335	-	-
113-0000-369.90-62	MISC-SCANNING FEE	-	1,012	-	-
113-0000-381.10-01	TRANSFER FROM GENERAL FUND	2,332,300	-	-	-
113-0000-389.10-01	TRANSFER FROM FUND BALANCE	-	-	2,039,784	2,606,399
TOTAL ESTIMATED REVENUES		\$ 4,787,539	\$ 3,384,820	\$ 4,412,553	\$ 5,814,226

BUILDING FUND

		FY 2020	FY 2021	FY 2022	FY 2023
		ACTUAL	ACTUAL	AMENDED	BUDGET
REQUESTED APPROPRIATION					
PERSONAL SERVICES					
113-2410-524.12-01	SAL & WAGES-REGULAR ²	\$ 1,031,399	\$ 1,096,419	\$ 1,375,564	\$ 1,414,652
113-2410-524.12-18	ACCRUED LEAVE PAYOUTS	-	4,057	10,000	10,000
113-2410-524.13-05	SAL & WAGES-LONGEVITY	4,000	7,000	7,000	7,000
113-2410-524.14-01	SAL & WAGES-OVERTIME	59,831	81,672	75,000	75,000
113-2410-524.15-08	SAL&WAGES-VEHICLE BENEFIT	9,905	9,656	8,500	6,850
113-2410-524.21-01	CONTRIB-SS TAX(EMPLOYER)	64,417	70,393	90,828	92,060
113-2410-524.21-02	CONTRIB-MED TAX(EMPLOYER)	15,109	16,486	21,403	21,801
113-2410-524.22-01	FRS CONTRIB-EMPLOYER	120,688	146,945	187,897	210,583
113-2410-524.22-03	CONTRIBUTION - HEALTH TRUST	989	1,033	1,200	2,350
113-2410-524.22-04	FRINGE-LUMP SUM PAY	-	714	1,200	1,200
113-2410-524.23-01	HEALTH & LIFE INS	204,653	201,321	297,370	315,601
113-2410-524.25-01	UNEMPLOYMENT	-	1,745	2,000	2,000
TOTAL APPROPRIATION		\$ 1,510,991	\$ 1,637,441	\$ 2,077,962	\$ 2,159,097
OPERATING EXPENSES					
113-2410-524.30-01	OPERATING EXPENSE	\$ -	\$ 13,193	\$ 52,000	\$ 10,000
113-2410-524.30-04	COMPUTER SERVICES	970	3,261	15,000	20,000
113-2410-524.30-31	OTHER EXPENSE/CLOTHING	1,527	3,825	5,000	7,500
113-2410-524.30-92	CREDIT CARD PYMT CHARGES	10,756	21,917	30,000	30,000
113-2410-524.31-02	PROFL SVCS-MEDICAL	519	719	1,000	1,500
113-2410-524.31-09	PROFL SVCS-OTHER	100,563	114,622	275,000	275,000
113-2410-524.31-25	GENERAL ALLOC OF COST	298,393	304,361	307,709	329,557
113-2410-524.34-02	CUSTODIAL	7,580	7,872	15,000	15,000
113-2410-524.34-16	CONTRACT SVCS-OTHER	-	2,097	-	-
113-2410-524.39-03	OPER EXP-BANK FEES	1,079	3,121	5,000	5,000
113-2410-524.40-03	TRAVEL & PER DIEM	19	-	7,500	7,500
113-2410-524.41-01	COMMUNICATIONS SVCS	12,009	11,477	17,500	17,500
113-2410-524.42-06	POSTAGE	-	-	1,000	1,000
113-2410-524.44-01	RENTALS & LEASES	1,823	2,443	3,000	5,000
113-2410-524.44-05	BUILDING SPACE	-	82,830	82,830	100,000
113-2410-524.44-06	RENTALS & LEASES - VEHICLES	-	1,969	22,895	35,130
113-2410-524.45-27	INSURANCE CHARGES	130,000	97,500	73,125	160,224
113-2410-524.46-03	MAINT-OFFICE EQUIPMENT	425	1,164	4,000	4,000
113-2410-524.46-06	REPAIR & MAINTENANCE SVCS	35,423	116,638	150,000	150,000
113-2410-524.46-08	REP & MAINT-VEHICLES	(5,568)	5,909	10,000	10,000
113-2410-524.48-02	PROMOTIONAL ACTIVITY	59	-	5,000	5,000
113-2410-524.51-01	OFFICE SUPPLIES	6,409	6,602	20,000	15,000
113-2410-524.52-02	GAS, OIL & COOLANT	6,974	8,652	10,875	15,000
113-2410-524.52-15	OPERATING SUPPLIES-OTHER	5,840	6,059	77,040	15,000
113-2410-524.54-01	SUBSCRIPTION & MEMBERSHIP	1,354	1,620	4,000	4,000
113-2410-524.54-05	EDUCATION & TRAINING	8,390	4,775	5,000	10,000
113-2410-524.54-13	TUITION REIMBURSEMENT	1,708	1,220	10,000	10,000
TOTAL APPROPRIATION		\$ 626,252	\$ 823,846	\$ 1,209,474	\$ 1,257,911

BUILDING FUND

		FY 2020		FY 2021		FY 2022		FY 2023
		ACTUAL		ACTUAL		AMENDED		BUDGET
CAPITAL EXPENSES								
113-2410-524.64-09	COMPUTER EQUIPMENT	\$ 40,424	\$	73,829	\$	-	\$	-
113-2410-524.65-83	SOFTWARE	-		20,855		73,740		115,000
	TOTAL APPROPRIATION	\$ 40,424	\$	94,684	\$	73,740	\$	115,000
TRANSFER & CONTINGENCY								
113-2410-519.91-02	CONTINGENCY	\$ -	\$	-	\$	50,000	\$	50,000
113-2410-581.91-15	TRANSFER TO CAPITAL IMPROVEMENT	-		500,000		-		1,163,000
	TOTAL APPROPRIATION	\$ -	\$	500,000	\$	50,000	\$	1,213,000
TOTAL REQUESTED APPROPRIATIONS								
		\$ 2,177,667	\$	3,055,971	\$	3,411,176	\$	4,745,008

¹ FY 2020 - Building Department costs were moved from General Fund.

² SENIOR MANAGEMENT SALARY OF \$156,457 IS INCLUDED IN SALARY & WAGES REGULAR.

BUILDING FUND
CODE DIVISION
COST CENTER (2420) ¹

PROGRAM DESCRIPTION

The Code Division is responsible for the activities of the Building Department that safeguards general welfare through the administration and enforcement of the Code Compliance Standards and local ordinances to ensure the highest level of code compliance. The Department is responsible for performing and citing Code Enforcement violations.

PROGRAM GOALS & OBJECTIVES

In support of Goal 1, A Great Place to Play and Enjoy, the Code Division effectively ensures public health and safety by enforcing Code Compliance Standards and local ordinances. In Support of Goal 2, Great Suburban City in Broward County, the Building Department will measure the Code Compliance Division's positive impact on improving community aesthetics and property values.

BUDGET EXPENDITURES/EXPENSES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended ¹	FY 2023 Budget	\$ Change	% Change
Personal Services	\$ -	\$ -	\$ 924,255	\$ 956,439	\$ 32,184	3.48%
Operating Expenses	-	-	74,122	111,779	37,657	50.80%
Capital	-	-	3,000	1,000	(2,000)	-66.67%
TOTAL	\$ -	\$ -	\$ 1,001,377	\$ 1,069,218	\$ 67,841	6.77%

¹ FY 2022 - Code Division staff was moved from the Police Department in the General Fund to a newly created Code Division in the Building Fund.

PERFORMANCE MEASURES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Target	FY 2023 Target	% Change
Code compliance cases complied	N/A	1,302	2,500	2,500	0%
Percentage of total certified personnel completing a minimum of twenty (20) hours of continuing education per year	N/A	N/A	100%	100%	0%

BUILDING FUND

		FY 2020	FY 2021	FY 2022	FY 2023
		ACTUAL	ACTUAL	AMENDED	BUDGET ¹
CODE DIVISION					
REQUESTED APPROPRIATION					
PERSONAL SERVICES					
113-2420-524.12-01	SAL & WAGES-REGULAR	\$ -	\$ -	\$ 565,271	\$ 638,887
113-2420-524.13-05	SAL & WAGES-LONGEVITY	-	-	6,000	6,000
113-2420-524.14-01	SAL & WAGES-OVERTIME	-	-	-	1,000
113-2420-524.15-10	SAL&WAGES-CLOTHING ALLOW	-	-	6,000	6,000
113-2420-524.21-01	CONTRIB-SS TAX(EMPLOYER)	-	-	35,506	34,229
113-2420-524.21-02	CONTRIB-MED TAX(EMPLOYER)	-	-	8,370	9,452
113-2420-524.22-01	FRS CONTRIB-EMPLOYER	-	-	62,692	77,640
113-2420-524.23-01	HEALTH & LIFE INS	-	-	240,416	183,231
TOTAL APPROPRIATION		\$ -	\$ -	\$ 924,255	\$ 956,439
OPERATING EXPENSES					
113-2420-524.30-01	OPERATING EXPENSE	\$ -	\$ -	\$ 29,702	\$ 62,040
113-2420-524.30-31	OTHER EXPENSE/CLOTHING	-	-	1,000	1,500
113-2420-524.31-02	PROF'L SVCS-MEDICAL	-	-	500	500
113-2420-524.41-01	COMMUNICATIONS SVCS	-	-	4,700	2,000
113-2420-524.44-06	RENTALS & LEASES - VEHICLES	-	-	15,082	21,739
113-2420-524.46-06	REPAIR & MAINTENANCE SVCS	-	-	8,038	10,000
113-2420-524.51-01	OFFICE SUPPLIES	-	-	6,000	4,000
113-2420-524.52-15	OPERATING SUPPLIES-OTHER	-	-	4,000	4,000
113-2420-524.54-01	SUBSCRIPTION & MEMBERSHIP	-	-	600	1,000
113-2420-524.54-05	EDUCATION & TRAINING	-	-	4,500	5,000
TOTAL APPROPRIATION		\$ -	\$ -	\$ 74,122	\$ 111,779
CAPITAL EXPENSES					
113-2420-524.64-09	COMPUTER EQUIPMENT	\$ -	\$ -	\$ 3,000	\$ 1,000
TOTAL APPROPRIATION		\$ -	\$ -	\$ 3,000	\$ 1,000
CODE DIVISION		TOTAL REQUESTED APPROPRIATIONS			
		\$ -	\$ -	\$ 1,001,377	\$ 1,069,218
BUILDING FUND		TOTAL REQUESTED APPROPRIATIONS			
		\$ 2,177,667	\$ 3,055,971	\$ 4,412,553	\$ 5,814,226

¹ FY 2022 - Code Division staff was moved from the Police Department in the General Fund to a newly created Code Division in the Building Fund/Department.



CITY OF
MARGATE
FLORIDA

POLICE OFFICERS' TRAINING FUND



POLICE OFFICERS' TRAINING FUND

FUND 116

PROGRAM DESCRIPTION

The Police Officers' Training Fund accounts for the receipt and disbursement of funds derived from court costs assessed for the purpose of law enforcement education expenditures.

REVENUES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Police Officers' Training Fund	\$ 6,139	\$ 4,426	\$ 20,050	\$ 10,100	\$ (9,950)	-49.63%
TOTAL	\$ 6,139	\$ 4,426	\$ 20,050	\$ 10,100	\$ (9,950)	-49.63%

BUDGET EXPENDITURES/EXPENSES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Operating Expenses	\$ 13,554	\$ 19,257	\$ 20,050	\$ 10,100	\$ (9,950)	-49.63%
TOTAL	\$ 13,554	\$ 19,257	\$ 20,050	\$ 10,100	\$ (9,950)	-49.63%

POLICE OFFICERS' TRAINING FUND

		FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 AMENDED	FY 2023 BUDGET
ESTIMATED REVENUES					
116-0000-351.30-01	POLICE ACADEMY	\$ 4,315	\$ 4,360	\$ -	\$ -
116-0000-361.10-01	INTEREST INCOME	980	174	100	100
116-0000-361.20-18	GAIN/LOSS ON INVESTMENT	844	(108)	-	-
116-0000-389.10-01	TRANS FROM FUND BALANCE	-	-	19,950	10,000
	TOTAL ESTIMATED REVENUES	\$ 6,139	\$ 4,426	\$ 20,050	\$ 10,100
REQUESTED APPROPRIATION					
OPERATING EXPENSES					
116-1810-521.39-03	OPER EXP-BANK FEES	\$ 39	\$ 87	\$ 50	\$ 100
116-1810-521.54-05	EDUCATION & TRAINING	13,515	19,170	20,000	10,000
	TOTAL REQUESTED APPROPRIATIONS	\$ 13,554	\$ 19,257	\$ 20,050	\$ 10,100



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FEDERAL FORFEITURE FUND



FEDERAL FORFEITURE FUND

FUND 117

PROGRAM DESCRIPTION

The Federal Forfeiture Fund accounts for the receipt and disbursement of funds and properties from Police Department confiscations and investigative reimbursements related to federal forfeiture cases.

REVENUES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Federal Forfeiture Fund	\$ 464,326	\$ 377,395	\$ 398,960	\$ 555,167	\$ 156,207	39.15%
TOTAL	\$ 464,326	\$ 377,395	\$ 398,960	\$ 555,167	\$ 156,207	39.15%

BUDGET EXPENDITURES/EXPENSES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Operating Expenses	\$ 135,008	\$ 168,209	\$ 215,582	\$ 455,167	\$ 239,585	111.13%
Capital	251,835	258,098	183,378	100,000	(83,378)	-45.47%
Debt Service	-	5,870	-	-	-	0.00%
TOTAL	\$ 386,843	\$ 432,177	\$ 398,960	\$ 555,167	\$ 156,207	39.15%

FEDERAL FORFEITURE FUND

		FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 AMENDED	FY 2023 BUDGET
ESTIMATED REVENUES					
117-0000-359.20-01	FEDERAL - JUSTICE AGENCY	\$ 406,121	\$ 192,335	\$ -	\$ -
117-0000-361.10-01	INVESTMENT/INTEREST INCOME	11,429	2,207	1,000	1,000
117-0000-361.10-86	INTEREST INCOME - TREASURY	1,069	-	-	-
117-0000-361.20-18	GAIN/LOSS ON INVESTMENT	816	(591)	-	-
117-0000-364.41-01	DISPOSITION OF FIXED ASSETS	44,785	82,325	-	-
117-0000-369.90-01	OTHER MISCELLANEOUS	106	-	-	-
117-0000-383.10-01	POLICE/GF LEASE	-	101,119	-	-
117-0000-389.10-01	TRANS FROM FUND BALANCE	-	-	397,960	554,167
	TOTAL ESTIMATED REVENUES	\$ 464,326	\$ 377,395	\$ 398,960	\$ 555,167
REQUESTED APPROPRIATION					
OPERATING EXPENSES					
117-1810-521.30-01	OPERATING EXPENSE	\$ 69,090	\$ 42,644	\$ 50,000	\$ 100,000
117-1810-521.39-03	OPER EXP-BANK FEES	615	167	2,000	2,000
117-1810-521.39-06	BANK FEES - TREASURY	54	-	-	-
117-1810-521.44-01	RENTALS & LEASES	65,249	37,317	3,000	-
117-1810-521.44-06	RENTALS & LEASES - VEHICLES	-	88,081	160,582	253,167
117-1810-521.52-15	OPERATING SUPPLIES-OTHER	-	-	-	100,000
	REQUESTED APPROPRIATION	\$ 135,008	\$ 168,209	\$ 215,582	\$ 455,167
CAPITAL EXPENSES					
117-1810-521.64-02	ACQUISITION OF VEHICLES	\$ 251,835	\$ 164,151	\$ -	\$ -
117-1810-521.64-12	OTHER EQUIPMENT	-	93,947	183,378	100,000
	REQUESTED APPROPRIATION	\$ 251,835	\$ 258,098	\$ 183,378	\$ 100,000
DEBT SERVICE					
117-1810-521.71-50	PRINC-CAPITAL LEASE/VEHICLE	\$ -	\$ 4,917	\$ -	\$ -
117-1810-521.72-50	INT-CAPITAL LEASE/VEHICLE	-	953	-	-
	TOTAL APPROPRIATION	\$ -	\$ 5,870	\$ -	\$ -
	TOTAL REQUESTED APPROPRIATIONS	\$ 386,843	\$ 432,177	\$ 398,960	\$ 555,167



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STATE FORFEITURE FUND



STATE FORFEITURE FUND

FUND 118

PROGRAM DESCRIPTION

The State Forfeiture Fund accounts for the receipt and disbursement of funds and properties from Police Department confiscations and investigative reimbursements related to state forfeiture cases.

REVENUES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
State Forfeiture Fund	\$ 151,924	\$ 173,944	\$ 176,000	\$ 181,000	\$ 5,000	2.84%
TOTAL	\$ 151,924	\$ 173,944	\$ 176,000	\$ 181,000	\$ 5,000	2.84%

BUDGET EXPENDITURES/EXPENSES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Personal Services	\$ 42,316	\$ 32,995	\$ 30,000	\$ 35,000	\$ 5,000	16.67%
Operating Expenses	8,512	63,065	96,000	96,000	-	0.00%
Capital Expenses	-	-	50,000	50,000	-	0.00%
Grants and Aids	-	13,000	-	-	-	0.00%
TOTAL	\$ 50,828	\$ 109,060	\$ 176,000	\$ 181,000	\$ 5,000	2.84%

STATE FORFEITURE FUND

		FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 AMENDED	FY 2023 BUDGET
ESTIMATED REVENUES					
118-0000-356.10-01	FL FORFEITURE	\$ 24,255	\$ 42,282	\$ -	\$ -
118-0000-358.20-01	BSO FORFEITURE	74,439	80,769	-	-
118-0000-358.20-04	BSO OT REIMBURSEMENT	42,316	32,995	30,000	35,000
118-0000-361.10-01	INTEREST INCOME	9,079	2,895	500	500
118-0000-361.20-18	GAIN/LOSS ON INVESTMENT	1,835	(1,297)	-	-
118-0000-364.41-01	DISPOSITION OF FIXED ASSETS	-	16,300	-	-
118-0000-389.10-01	TRANS FROM FUND BALANCE	-	-	145,500	145,500
TOTAL ESTIMATED REVENUES		\$ 151,924	\$ 173,944	\$ 176,000	\$ 181,000

REQUESTED APPROPRIATION

PERSONAL SERVICES

118-1810-521.14-01	SAL & WAGES-OVERTIME	\$ 42,316	\$ 32,995	\$ 30,000	\$ 35,000
REQUESTED APPROPRIATION		\$ 42,316	\$ 32,995	\$ 30,000	\$ 35,000

OPERATING EXPENSES

118-1810-521.30-01	OPERATING EXPENSE	\$ 7,955	\$ 62,482	\$ 60,000	\$ 60,000
118-1810-521.30-80	OPER EXP-NAT'L NIGHT OUT	-	-	35,000	35,000
118-1810-521.39-03	OPER EXP-BANK FEES	557	583	1,000	1,000
REQUESTED APPROPRIATION		\$ 8,512	\$ 63,065	\$ 96,000	\$ 96,000

CAPITAL EXPENSES

118-1810-521.64-12	OTHER EQUIPMENT	\$ -	\$ -	\$ 50,000	\$ 50,000
REQUESTED APPROPRIATION		\$ -	\$ -	\$ 50,000	\$ 50,000

GRANTS & AID

118-1810-521.82-20	DONATIONS	\$ -	\$ 13,000	\$ -	\$ -
REQUESTED APPROPRIATION		\$ -	\$ 13,000	\$ -	\$ -

TOTAL REQUESTED APPROPRIATIONS		\$ 50,828	\$ 109,060	\$ 176,000	\$ 181,000
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TRANSPORTATION SURTAX FUND



TRANSPORTATION SURTAX FUND

FUND 119

PROGRAM DESCRIPTION

The Transportation Surtax Fund accounts for the receipt and disbursement of funds derived from an Interlocal Agreement between the City and Broward County for the One Penny Transportation Surtax.

The Transportation Surtax Fund accounts for municipal projects that create connectivity, relieve traffic congestion, and improve transit service.

REVENUES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Transportation Surtax Fund	\$ -	\$ -	\$ 1,687,578	\$ 1,665,100	\$ (22,478)	-1.33%
TOTAL	\$ -	\$ -	\$ 1,687,578	\$ 1,665,100	\$ (22,478)	-1.33%

BUDGET EXPENDITURES /EXPENSES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Operating Expenses	-	-	1,522,698	1,500,100	(22,598)	-1.48%
Capital	-	-	164,880	165,000	120	0.07%
TOTAL	\$ -	\$ -	\$ 1,687,578	\$ 1,665,100	\$ (22,478)	-1.33%

TRANSPORTATION SURTAX FUND

		FY 2020		FY 2021		FY 2022		FY 2023
		ACTUAL		ACTUAL		AMENDED		BUDGET
ESTIMATED REVENUES								
119-0000-312.60-01	TRANSPORTATION SURTAX	\$	-	\$	-	\$	1,687,478	\$ 1,665,000
119-0000-361.10-01	INTEREST INCOME		-		-		100	100
	TOTAL ESTIMATED REVENUES	\$	-	\$	-	\$	1,687,578	\$ 1,665,100
REQUESTED APPROPRIATION								
OPERATING EXPENSES								
119-4545-541.39-03	OPER EXP-BANK FEES	\$	-	\$	-	\$	100	\$ 100
119-4545-541.46-06	REPAIR & MAINTENANCE SERVICES		-		-		1,522,598	1,500,000
	REQUESTED APPROPRIATION	\$	-	\$	-	\$	1,522,698	\$ 1,500,100
CAPITAL EXPENSES								
119-4545-541.65-90	CIP PROJECTS	\$	-	\$	-	\$	164,880	\$ 165,000
	REQUESTED APPROPRIATION	\$	-	\$	-	\$	164,880	\$ 165,000
	TOTAL REQUESTED APPROPRIATIONS	\$	-	\$	-	\$	1,687,578	\$ 1,665,100



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COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND



COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND

FUND 130

PROGRAM DESCRIPTION

The CDBG Fund accounts for federal funds received from the United States Department of Housing and Urban Development (HUD). These funds are used for purchase assistance, home repairs, park rehabilitation, landscaping of blighted areas, and administration.

REVENUES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Community Development Block Grant (CDBG) Fund	\$ 80,084	\$ 381,642	\$ 1,116,385	\$ 1,165,395	\$ 49,010	4.39%
TOTAL	\$ 80,084	\$ 381,642	\$ 1,116,385	\$ 1,165,395	\$ 49,010	4.39%

BUDGET EXPENDITURES/EXPENSES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Operating Expenses	\$ 2,834	\$ 70,866	\$ 155,975	\$ 226,204	\$ 70,229	45.03%
Grants and Aid	80,000	275,695	960,409	939,191	(21,218)	-2.21%
TOTAL	\$ 82,834	\$ 346,561	\$ 1,116,384	\$ 1,165,395	\$ 49,011	4.39%

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND ¹

		FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 AMENDED	FY 2023 BUDGET
ESTIMATED REVENUES					
130-0000-331.XX-XX	CDBG	\$ 80,000	\$ 376,341	\$ 507,064	\$ 709,649
130-0000-331.51-02	PROGRAM INCOME-HOUSING	-	5,220	50,000	50,000
130-0000-331.69-12	CDBG - CV CARES	-	-	559,321	405,746
130-0000-369.90-01	OTHER MISCELLANEOUS	60	80	-	-
130-0000-369.90-32	PROGRAM INCOME-INTEREST	24	1	-	-
TOTAL ESTIMATED REVENUES		\$ 80,084	\$ 381,642	\$ 1,116,385	\$ 1,165,395

REQUESTED APPROPRIATION

GRANTS & AID - CDBG

130-30XX-512.83-01	AID/MINOR HOME REPAIR	\$ -	\$ 64,699	\$ 120,276	\$ 120,276
130-30XX-512.83-22	PURCHASE ASSISTANCE	80,000	210,996	280,812	413,169
REQUESTED APPROPRIATION		\$ 80,000	\$ 275,695	\$ 401,088	\$ 533,445

OPERATING EXPENSES - CDBG 2015/PROGRAM INCOME

130-XXXX-512.30-56	PROGRAM ADMINISTRATION	\$ 2,834	\$ 20	\$ 13,733	\$ 20,156
REQUESTED APPROPRIATION		\$ 2,834	\$ 20	\$ 13,733	\$ 20,156

OPERATING EXPENSES - CDBG 2016

130-3016-512.30-56	PROGRAM ADMINISTRATION	\$ -	\$ 33,873	\$ -	\$ -
REQUESTED APPROPRIATION		\$ -	\$ 33,873	\$ -	\$ -

OPERATING EXPENSES - CDBG 2019

130-3019-512.30-56	PROGRAM ADMINISTRATION	\$ -	\$ 6,953	\$ 26,487	\$ 26,487
REQUESTED APPROPRIATION		\$ -	\$ 6,953	\$ 26,487	\$ 26,487

OPERATING EXPENSES - CDBG 2020

130-3020-512.30-56	PROGRAM ADMINISTRATION	\$ -	\$ 30,020	\$ 39,356	\$ 27,810
REQUESTED APPROPRIATION		\$ -	\$ 30,020	\$ 39,356	\$ 27,810

OPERATING EXPENSES - CDBG 2021

130-3021-512.30-56	PROGRAM ADMINISTRATION	\$ -	\$ -	\$ 76,399	\$ 76,399
REQUESTED APPROPRIATION		\$ -	\$ -	\$ 76,399	\$ 76,399

OPERATING EXPENSES - CDBG 2021

130-3022-512.30-56	PROGRAM ADMINISTRATION	\$ -	\$ -	\$ -	\$ 75,352
REQUESTED APPROPRIATION		\$ -	\$ -	\$ -	\$ 75,352

GRANTS & AID

130-3030-512.83-54	CDBG - CV CARES	\$ -	\$ -	\$ 559,321	\$ 405,746
REQUESTED APPROPRIATION		\$ -	\$ -	\$ 559,321	\$ 405,746

TOTAL REQUESTED APPROPRIATIONS		\$ 82,834	\$ 346,561	\$ 1,116,384	\$ 1,165,395
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¹ Beginning with Program Year 16/17 through current, the City entered into an interlocal agreement to have CDBG funds administered by Broward County. All program monies will continue to be utilized in the City of Margate.



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NEIGHBORHOOD STABILIZATION PROGRAM (NSP) FUND



NEIGHBORHOOD STABILIZATION PROGRAM (NSP) FUND

FUND 132

PROGRAM DESCRIPTION

The Neighborhood Stabilization Program (NSP) Fund accounts for the receipt and disbursement from Community Development Block Grant Program Funding through the Department of Housing and Urban Development (HUD) authorized under the Housing and Economic Recovery Act of 2008, American Recovery and Reinvestment Act of 2009, and Wall Street Reform and Consumer Protection Act of 2010 for the purpose of rehabilitation and resale of properties.

REVENUES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
NSP 1	\$ 1,510	\$ 35,333	\$ 404,700	\$ 489,700	\$ 85,000	21.00%
TOTAL	\$ 1,510	\$ 35,333	\$ 404,700	\$ 489,700	\$ 85,000	21.00%

BUDGET EXPENDITURES/EXPENSES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Operating Expenses - NSP 1	\$ 2,813	\$ -	\$ 404,700	\$ 489,700	\$ 85,000	21.00%
TOTAL	\$ 2,813	\$ -	\$ 404,700	\$ 489,700	\$ 85,000	21.00%

NEIGHBORHOOD STABILIZATION PROGRAM (NSP 1) FUND

		FY 2020	FY 2021	FY 2022	FY 2023
		ACTUAL	ACTUAL	AMENDED	BUDGET
ESTIMATED REVENUES					
132-0000-331.51-02	PROGRAM INCOME-HOUSING	\$ -	\$ 35,200	\$ -	\$ -
132-0000-361.10-01	INTEREST INCOME	1,510	133	-	-
132-0000-389.10-01	TRANS FROM FUND BALANCE	-	-	404,700	489,700
TOTAL ESTIMATED REVENUES		\$ 1,510	\$ 35,333	\$ 404,700	\$ 489,700
REQUESTED APPROPRIATION					
OPERATING EXPENSES					
132-3009-512.XX-XX	PROGRAM INCOME/OTHER	\$ 2,813	\$ -	\$ 404,700	\$ 489,700
REQUESTED APPROPRIATION		\$ 2,813	\$ -	\$ 404,700	\$ 489,700
TOTAL REQUESTED APPROPRIATIONS		\$ 2,813	\$ -	\$ 404,700	\$ 489,700



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PUBLIC SAFETY IMPACT FEE FUND



PUBLIC SAFETY IMPACT FEE FUND

FUND 150

PROGRAM DESCRIPTION

The Public Safety Impact Fee Fund accounts for the receipt and disbursement of funds derived from public safety impact fees collected during the building process for public safety projects. These fees are used to fund capital construction and expansion of public safety related land, as well as acquire facilities and capital equipment required to support additional public safety service demand created by new growth.

REVENUES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Public Safety Impact Fee Fund	\$ 116,036	\$ 258,883	\$ 20,500	\$ 382,000	\$ 361,500	1763.41%
TOTAL	\$ 116,036	\$ 258,883	\$ 20,500	\$ 382,000	\$ 361,500	1763.41%

BUDGET EXPENDITURES /EXPENSES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Operating Expenses	\$ 250	\$ 727	\$ 500	\$ 1,000	\$ 500	100.00%
Capital	-	-	20,000	381,000	361,000	1805.00%
TOTAL	\$ 250	\$ 727	\$ 20,500	\$ 382,000	\$ 361,500	1763.41%

PUBLIC SAFETY IMPACT FEE FUND

		FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 AMENDED	FY 2023 BUDGET
ESTIMATED REVENUES					
150-0000-324.11-01	PD IMPACT FEE - RESIDENTIAL	\$ 9,682	\$ 5,958	\$ 5,000	\$ 5,000
150-0000-324.11-02	FD IMPACT FEE - RESIDENTIAL	10,801	6,647	5,000	5,000
150-0000-324.12-01	PD IMPACT FEE - COMMERCIAL	40,735	133,133	5,000	5,000
150-0000-324.12-02	FD IMPACT FEE - COMMERCIAL	33,733	110,250	5,000	5,000
150-0000-361.10-01	INTEREST INCOME	16,510	3,566	-	-
150-0000-361.10-26	INT-POL IMP RESIDENTIAL	-	-	125	125
150-0000-361.10-27	INT-FIRE IMP RESIDENTIAL	-	-	125	125
150-0000-361.10-28	INT-POL IMP COMMERCIAL	-	-	125	125
150-0000-361.10-29	INT-FIRE IMP COMMERCIAL	-	-	125	125
150-0000-361.20-18	GAIN/LOSS ON INVESTMENT	950	(671)	-	-
150-0000-369.90-01	OTHER MISCELLANEOUS	3,625	-	-	-
150-0000-389.10-12	TRANS FR FD BAL POLICE - COMM	-	-	-	250
150-0000-389.10-14	TRANS FR FD BAL FIRE - COMM	-	-	-	361,250
TOTAL ESTIMATED REVENUES		\$ 116,036	\$ 258,883	\$ 20,500	\$ 382,000

REQUESTED APPROPRIATION

OPERATING EXPENSES

150-XXXX-52X.39-03	OPER EXP-BANK FEES	\$ 250	\$ 727	\$ 500	\$ 1,000
REQUESTED APPROPRIATION		\$ 250	\$ 727	\$ 500	\$ 1,000

POLICE DEPARTMENT

CAPITAL EXPENSES

150-1810-521.64-12	OTHER EQUIPMENT	-	-	10,000	10,000
REQUESTED APPROPRIATION		\$ -	\$ -	\$ 10,000	\$ 10,000

POLICE

TOTAL REQUESTED APPROPRIATIONS	\$ -	\$ -	\$ 10,000	\$ 10,000
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FIRE DEPARTMENT

CAPITAL EXPENSES

150-2010-522.64-12	OTHER EQUIPMENT	\$ -	\$ -	\$ 10,000	\$ 371,000
REQUESTED APPROPRIATION		\$ -	\$ -	\$ 10,000	\$ 371,000

FIRE

TOTAL REQUESTED APPROPRIATION	\$ -	\$ -	\$ 10,000	\$ 371,000
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TOTAL REQUESTED APPROPRIATIONS	\$ 250	\$ 727	\$ 20,500	\$ 382,000
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GENERAL OBLIGATION REFUNDING BOND, SERIES 2016 FUND



GENERAL OBLIGATION REFUNDING BONDS, SERIES 2016 FUND

FUND 211

PROGRAM DESCRIPTION

The General Obligation Refunding Bonds, Series 2016 Fund accounts for the accumulation of property taxes used to pay principal, interest and related costs of the General Obligation Refunding Bonds, Series 2016 (used for the refunding of the General Obligation Bonds, Series 2007).

REVENUES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
General Obligation Refunding Bonds, Series 2016 Fund	\$ 1,404,078	\$ 1,454,069	\$ 1,480,750	\$ 1,477,900	\$ (2,850)	-0.19%
TOTAL	\$ 1,404,078	\$ 1,454,069	\$ 1,480,750	\$ 1,477,900	\$ (2,850)	-0.19%

BUDGET EXPENDITURES/EXPENSES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Debt Service	\$ 1,474,921	\$ 1,479,021	\$ 1,480,750	\$ 1,477,900	\$ (2,850)	-0.19%
TOTAL	\$ 1,474,921	\$ 1,479,021	\$ 1,480,750	\$ 1,477,900	\$ (2,850)	-0.19%

GENERAL OBLIGATION REFUNDING BONDS, SERIES 2016 FUND

		FY 2020	FY 2021	FY 2022	FY 2023
		ACTUAL	ACTUAL	AMENDED	BUDGET
ESTIMATED REVENUES					
211-0000-311.10-01	TAXES-REAL & PROPERTY	\$ 1,397,039	\$ 1,444,819	\$ 1,480,500	\$ 1,441,500
211-0000-311.20-01	REAL& PROPERTY TAX-DELINQ	1,340	6,551	-	-
211-0000-311.20-02	INTEREST INC-AD VALOREM	2,077	1,228	-	-
211-0000-361.10-01	INTEREST INCOME	3,622	1,471	250	1,400
211-0000-389.10-01	TRANSFER FROM FUND BALANCE	-	-	-	35,000
TOTAL ESTIMATED REVENUES		\$ 1,404,078	\$ 1,454,069	\$ 1,480,750	\$ 1,477,900

REQUESTED APPROPRIATION

DEBT SERVICE

211-0610-517.71-51	PRIN-G.O. REF BONDS 2016	\$ 610,000	\$ 645,000	\$ 680,000	\$ 710,000
211-0610-517.72-51	INT-G.O. REF BONDS 2016	863,250	832,750	800,500	766,500
211-0610-517.73-01	OTHER DEBT SERVICE COSTS	1,671	1,271	250	1,400
TOTAL REQUESTED APPROPRIATIONS		\$ 1,474,921	\$ 1,479,021	\$ 1,480,750	\$ 1,477,900



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GENERAL OBLIGATION BOND, SERIES 2019 FUND



GENERAL OBLIGATION BONDS, SERIES 2019 FUND

FUND 235

PROGRAM DESCRIPTION

The General Obligation Bonds, Series 2019 Fund accounts for the accumulation of property taxes used to pay principal, interest and related costs of the General Obligation Bonds, Series 2019 which were issued for payment of the costs of acquiring, constructing, equipping, renovating, replacing and improving parks and recreation projects.

REVENUES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
General Obligation Bonds, Series 2019 Fund	\$ 657,018	\$ 664,251	\$ 657,400	\$ 656,700	\$ (700)	-0.11%
TOTAL	\$ 657,018	\$ 664,251	\$ 657,400	\$ 656,700	\$ (700)	-0.11%

BUDGET EXPENDITURES/EXPENSES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Debt Service	\$ 656,046	\$ 657,884	\$ 657,400	\$ 656,700	\$ (700)	-0.11%
TOTAL	\$ 656,046	\$ 657,884	\$ 657,400	\$ 656,700	\$ (700)	-0.11%

GENERAL OBLIGATION BONDS, SERIES 2019 FUND

		FY 2020	FY 2021	FY 2022	FY 2023
		ACTUAL	ACTUAL	AMENDED	BUDGET
ESTIMATED REVENUES					
235-0000-311.10-01	TAXES-REAL & PROPERTY	\$ 654,921	\$ 660,556	\$ 657,100	\$ 656,100
235-0000-311.20-01	REAL& PROPERTY TAX-DELIQ	-	2,515	-	-
235-0000-311.20-02	INTEREST INC-AD VALOREM	925	561	-	-
235-0000-361.10-01	INTEREST INCOME	1,172	619	300	600
TOTAL ESTIMATED REVENUES		\$ 657,018	\$ 664,251	\$ 657,400	\$ 656,700

REQUESTED APPROPRIATION

DEBT SERVICE

235-0610-517.71-52	PRINC-G.O.BONDS 2019	\$ 230,000	\$ 305,000	\$ 320,000	\$ 335,000
235-0610-517.72-52	INT-G.O. BONDS 2019	425,502	352,350	337,100	321,100
235-0610-517.73-01	OTHER DEBT SERVICE COSTS	544	534	300	600
TOTAL REQUESTED APPROPRIATIONS		\$ 656,046	\$ 657,884	\$ 657,400	\$ 656,700



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GENERAL CAPITAL PROJECTS FUND



GENERAL CAPITAL PROJECTS FUND

FUND 334

PROGRAM DESCRIPTION

The General Capital Projects Fund accounts for the acquisition or construction of major capital facilities or projects other than those financed by Enterprise or Bond Funds. A five year projected General Capital Projects Fund budget is detailed in the Capital Improvement Program section.

REVENUES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
General Capital Projects Fund	\$ 2,460,976	\$ 2,101,270	\$ 8,291,911	\$ 5,631,025	\$ (2,660,886)	-32.09%
TOTAL	\$ 2,460,976	\$ 2,101,270	\$ 8,291,911	\$ 5,631,025	\$ (2,660,886)	-32.09%

BUDGET EXPENDITURES/EXPENSES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Operating Expenses	\$ 4,544	\$ 4,114	\$ 5,000	\$ 5,000	\$ -	0.00%
Capital	\$ 2,625,046	\$ 2,264,112	\$ 8,286,911	\$ 5,626,025	\$ (2,660,886)	-32.11%
TOTAL	\$ 2,629,590	\$ 2,268,226	\$ 8,291,911	\$ 5,631,025	\$ (2,660,886)	-32.09%

GENERAL CAPITAL PROJECTS FUND

		FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 AMENDED	FY 2023 BUDGET
ESTIMATED REVENUES					
334-0000-331.70-01	LWCF GRANT-LW686 SOUTHGATE	\$ -	\$ 200,000	\$ -	\$ -
334-0000-332.10-01	FEDERAL GRANT - ORIOLE PARK	-	-	-	1,000,000
334-0000-334.70-01	GRANT - FIREFIGHTERS PARK	-	200,000	-	-
334-0000-334.70-14	FRDAP GRANT	-	-	100,000	-
334-0000-334.70-15	STATE FIRE GRANT - FS 58 REPLACEMENT	1,000,000	-	-	-
334-0000-361.10-01	INTEREST INCOME	114,640	51,557	5,000	2,500
334-0000-361.10-87	INTEREST INCOME / BUILDING FUND	29,071	2,877	-	-
334-0000-361.20-18	GAIN/LOSS ON INVESTMENT	92,129	(38,164)	-	-
334-0000-381.10-01	TRANSFER FROM GENERAL FUND 001	1,080,416	840,000	801,125	-
334-0000-381.10-04	TRANSFER FROM REC TRUST FUND 103	144,720	345,000	-	180,000
334-0000-381.10-43	TRANSFER FROM BUILDING FUND 113	-	500,000	-	1,163,000
334-0000-389.10-01	TRANSFER FROM FUND BALANCE	-	-	4,748,786	648,525
334-0000-389.10-10	TRANSFER FROM FUND BALANCE - BUILDING	-	-	2,637,000	2,637,000
TOTAL ESTIMATED REVENUES		\$ 2,460,976	\$ 2,101,270	\$ 8,291,911	\$ 5,631,025

REQUESTED APPROPRIATION

BUILDING

CAPITAL EXPENSES

334-6537-524.65-80	BUILDING DEPT EXPANSION - DESIGN	\$ -	\$ 31,425	\$ 223,105	\$ 200,000
334-6537-524.65-81	BUILDING DEPT EXPANSION - CONSTRUCTION	-	-	2,395,000	3,500,000
334-6537-524.65-82	BUILDING DEPT EXPANSION - OTHER PROJ. COSTS	-	-	100,000	100,000
BUILDING REQUESTED APPROPRIATION		\$ -	\$ 31,425	\$ 2,718,105	\$ 3,800,000

FIRE

CAPITAL EXPENSES

334-6520-522.65-80	FIRE STATION 58 REPL - DESIGN	\$ 290,356	\$ 27,378	\$ 61,690	\$ -
334-6520-522.65-81	FIRE STATION 58 REPL - CONSTRUCTION	13,590	933,769	3,893,611	-
334-6520-522.65-82	FIRE STATION 58 REPL - OTHER PROJ. COSTS	768	12,463	126,257	37,000
334-6538-522.65-80	FIRE - BANKS ROAD - DESIGN	4,000	-	-	-
334-6538-522.65-82	FIRE - BANKS ROAD - OTHER PROJ. COSTS	989,377	90,200	-	-
FIRE REQUESTED APPROPRIATION		\$ 1,298,091	\$ 1,063,810	\$ 4,081,558	\$ 37,000

PUBLIC WORKS

CAPITAL EXPENSES

334-6512-539.65-81	NEIGHBORHOOD ID SIGNS - CONSTRUCTION	\$ -	\$ -	\$ 25,000	\$ 25,000
334-6524-539.65-81	VETERANS PK MARINA PRKNG LOT - CONSTR.	37,400	-	-	-
334-6536-539.65-81	IMPACT WINDOWS - CONSTRUCTION	-	41,925	-	-
334-6542-539.65-80	PW QUONSET HUT REPL. - DESIGN	-	-	314,880	-
334-6543-539.65-82	F.S. 98 GENERATOR REPL. - OTHER PROJ. COSTS	-	68,927	-	-
334-6544-539.65-82	CITY HALL UPS REPL. - OTHER PROJ. COSTS	-	-	95,000	-
334-6545-539.65-82	PORTABLE GENERATORS	-	63,204	-	-
334-6546-539.65-80	COMM CHAMBER/CHALL RENO. - DESIGN	-	-	54,400	54,400
334-6546-539.65-81	COMM CHAMBER/CHALL RENO. - CONSTRUCTION	-	-	411,500	411,500
334-6546-539.65-82	COMM CHAMBER/CHALL RENO. - OTH PROJ. COST.	-	-	18,125	18,125
334-6547-539.65-81	PR/SC GENERATOR REP - CONSTRUCTION	-	-	167,000	-
334-6547-539.65-82	PR/SC GENERATOR REP - OTH PROJ. COSTS	-	-	8,350	-
334-6548-539.65-81	F.S. 18 REMODEL - CONSTRUCTION	-	-	135,000	-
334-6548-539.65-82	F.S. 18 REMODEL - OTH PROJ. COSTS	-	-	6,750	-
PUBLIC WORKS REQUESTED APPROPRIATION		\$ 37,400	\$ 174,056	\$ 1,236,005	\$ 509,025

GENERAL CAPITAL PROJECTS FUND

		FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 AMENDED	FY 2023 BUDGET
OPERATING EXPENSES					
334-5555-572.39-03	BANK FEES	\$ 4,544	\$ 4,114	\$ 5,000	\$ 5,000
	REQUESTED APPROPRIATION	\$ 4,544	\$ 4,114	\$ 5,000	\$ 5,000
PARKS & RECREATION					
CAPITAL EXPENSES					
334-5555-572.65-90	CIP PROJECTS	\$ -	\$ -	\$ -	\$ 180,000
334-6501-572.65-80	SE PARK IMPROVEMENTS - DESIGN	1,215	-	-	-
334-6501-572.65-81	SE PARK IMPROVEMENTS - CONSTRUCTION	70,358	-	-	-
334-6503-572.65-80	MARINA IMPROVEMENTS - DESIGN	5,741	-	-	-
334-6503-572.65-81	MARINA IMPROVEMENTS - CONSTRUCTION	154,670	-	-	-
334-6504-572.65-81	FF PARK IMPROVEMENTS - CONSTRUCTION	191,699	-	-	-
334-6508-572.65-81	DOG PARK - CONSTRUCTION	519,877	-	-	-
334-6528-572.65-81	SOUTHGATE PARK RENOV. - CONSTRUCTION	329,845	402,308	-	-
334-6529-572.65-80	BLUEWAY TRAIL IMPROVEMENT - DESIGN	15,641	-	-	-
334-6529-572.65-81	BLUEWAY TRAIL IMPRVMT. - CONSTRUCTION	509	212,967	51,243	-
334-6539-572.65-81	BOCCE BALL COURT INSTALL - CONSTRUCTION	-	47,649	-	-
334-6533-572.65-81	ORIOLE PARK - CONSTRUCTION	-	-	-	1,000,000
334-6540-572.65-81	CORAL GATE PARK - CONSTRUCTION	-	166,176	-	-
334-6540-572.65-84	CORAL GATE PARK - PROJECT (GRANTS)	-	50,000	50,000	-
334-6541-572.65-81	WINFIELD PARK - CONSTRUCTION	-	65,721	-	-
334-6541-572.65-84	WINFIELD PARK - PROJECT (GRANTS)	-	50,000	50,000	-
PARKS & RECREATION	REQUESTED APPROPRIATION	\$ 1,289,555	\$ 994,821	\$ 151,243	\$ 1,180,000
CAPITAL EXPENSES					
334-9999-519.65-83	CAPITAL PROJECTS - CONTINGENCY/OTHER	\$ -	\$ -	\$ 100,000	\$ 100,000
	REQUESTED APPROPRIATION	\$ -	\$ -	\$ 100,000	\$ 100,000
TOTAL FUND APPROPRIATIONS		\$ 2,629,590	\$ 2,268,226	\$ 8,291,911	\$ 5,631,025



GENERAL OBLIGATION BOND PROCEEDS 2019 FUND



GENERAL OBLIGATION BONDS PROCEEDS 2019 FUND

FUND 335

PROGRAM DESCRIPTION

The General Obligation Bonds Proceeds 2019 Fund accounts for the costs of acquiring, constructing, equipping, renovating, replacing, and improving parks and recreation projects, using bond proceeds.

REVENUES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
General Obligation Bonds Proceeds 2019 Fund	\$ 63,496	\$ 11,718	\$ 6,750,117	\$ 4,910,000	\$ (1,840,117)	-27.26%
TOTAL	\$ 63,496	\$ 11,718	\$ 6,750,117	\$ 4,910,000	\$ (1,840,117)	-27.26%

BUDGET EXPENDITURES/EXPENSES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Capital	\$ 2,478,652	\$ 752,833	\$ 6,750,117	\$ 4,910,000	\$ (1,840,117)	-27.26%
TOTAL	\$ 2,478,652	\$ 752,833	\$ 6,750,117	\$ 4,910,000	\$ (1,840,117)	-27.26%

GENERAL OBLIGATION BONDS PROCEEDS 2019 FUND

		FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 AMENDED	FY 2023 BUDGET
ESTIMATED REVENUES					
335-0000-361.10-01	INTEREST INCOME	\$ 63,496	\$ 11,718	\$ 10,000	\$ 10,000
335-0000-389.10-01	TRANS FROM FUND BALANCE	-	-	6,740,117	4,900,000
	TOTAL ESTIMATED REVENUES	\$ 63,496	\$ 11,718	\$ 6,750,117	\$ 4,910,000

REQUESTED APPROPRIATION

PARKS & RECREATION

CAPITAL EXPENSES

335-6501-572.65-81	SE PARK IMPROVEMENTS - CONSTRUCTION	\$ 1,710,669	\$ 26,128	\$ -	\$ -
335-6530-572.65-80	CALYPSO COVE - DESIGN	3,570	-	35,170	-
335-6530-572.65-81	CALYPSO COVE - CONSTRUCTION	-	-	2,500,000	1,500,000
335-6531-572.65-81	VINSON PK RENOVATIONS - CONSTRUCTION	83,116	475,749	1,574,284	-
335-6532-572.65-80	CENTENNIAL PARK RENOVATIONS - DESIGN	23,158	115,140	13,090	-
335-6532-572.65-81	CENTENNIAL PK RENOVATIONS - CONSTRUCT.	-	2,200	790,000	800,000
335-6533-572.65-80	ORIOLE PARK - DESIGN	6,589	130,116	9,545	3,225
335-6533-572.65-81	ORIOLE PARK - CONSTRUCTION	-	3,500	969,800	996,775
335-6534-572.65-81	SPORTS FLD LIGHTING RETROFIT - CONSTRUCT.	651,550	-	-	-
PARKS & RECREATION	REQUESTED APPROPRIATION	\$ 2,478,652	\$ 752,833	\$ 5,891,889	\$ 3,300,000

CAPITAL EXPENSES

335-9999-519.65-83	CAPITAL PROJECTS - CONTINGENCY/OTHER	\$ -	\$ -	\$ 858,228	\$ 1,610,000
	REQUESTED APPROPRIATION	\$ -	\$ -	\$ 858,228	\$ 1,610,000
	TOTAL REQUESTED APPROPRIATIONS	\$ 2,478,652	\$ 752,833	\$ 6,750,117	\$ 4,910,000



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STORMWATER UTILITY FUND



STORMWATER UTILITY FUND - 445

POSITION SUMMARY					
Position Title	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2022 Amended	FY 2023 Budget
Stormwater Utility Fund					
Public Works Stormwater					
Stormwater Foreman	1	1	1	1	1
Office Specialist II	1	1	1	1	1
Canal Maintenance Tech II	1	1	1	1	1
Canal Maintenance Tech I	1	1	1	1	1
Service Worker II	5	5	5	5	5
Service Worker I	2	2	2	2	2
Total Stormwater Utility Fund Positions	11	11	11	11	11

STORMWATER UTILITY FUND

FUND 445

PROGRAM DESCRIPTION

The Stormwater Utility Fund accounts for the operation of the City's stormwater utility which includes collection, disposal and treatment of stormwater debris.

The Stormwater staff is responsible for treating canals for aquatic weed plants, aesthetics and stormwater conveyance. Responsibilities also include cleaning the catch basins, street sweeping, mosquito control, and right-of-way weed abatement.

PROGRAM GOALS & OBJECTIVES

In support of the City Strategic Plan Goal 1, A Great Place to Play and Enjoy and Goal 2, Great Suburban City in Broward County, the staff of the Stormwater Utility utilizes best management practices to manage and maintain the City's Stormwater infrastructure in order to ensure an effective drainage system.

REVENUES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Stormwater Utility Fund	\$ 3,061,638	\$ 3,479,826	\$ 3,548,967	\$ 3,720,684	\$ 171,717	4.84%
TOTAL	\$ 3,061,638	\$ 3,479,826	\$ 3,548,967	\$ 3,720,684	\$ 171,717	4.84%

BUDGET EXPENDITURES/EXPENSES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Personal Services	\$ 888,186	\$ 766,114	\$ 1,035,409	\$ 1,036,420	\$ 1,011	0.10%
Operating Expenses	1,190,809	1,435,365	2,252,423	2,106,536	(145,887)	-6.48%
Capital	2,000	12,471	34,000	105,200	71,200	209.41%
Transfers/Contingency	-	-	227,135	472,528	245,393	108.04%
TOTAL	\$ 2,080,995	\$ 2,213,950	\$ 3,548,967	\$ 3,720,684	\$ 171,717	4.84%

PERFORMANCE MEASURES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Target	FY 2023 Target	% Change
Percentage of catch basins cleaned	100%	100%	50%	50%	0%
Number of street sweeps conducted city-wide each year	13	13	12	12	0%
Percentage of canals cleared of debris within one (1) week of report	95%	95%	80%	80%	0%

STORMWATER UTILITY FUND

		FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 AMENDED	FY 2023 BUDGET
ESTIMATED REVENUES					
445-0000-331.54-01	FEMA-HURRICANE	\$ 6,042	\$ -	\$ -	\$ -
445-0000-331.69-13	BC-CARES	-	2,037	-	-
445-0000-332.10-07	STATE MUTUAL AID AGREEMENT	492	-	-	-
445-0000-343.91-01	STORMWATER-SINGLE FAMILY	1,135,148	1,327,375	1,398,371	1,462,633
445-0000-343.91-02	STORMWATER-MULTI-FAMILY	1,112,207	1,263,347	1,335,557	1,402,335
445-0000-343.91-03	STORMWATER-NON-RESIDENTIAL	713,791	878,414	813,539	854,216
445-0000-361.10-01	INTEREST INCOME	24,258	21,117	1,500	1,500
445-0000-361.20-18	GAIN/LOSS ON INVESTMENT	18,598	(13,144)	-	-
445-0000-364.41-01	DISPOSITION OF FIXED ASSET	1,750	680	-	-
445-0000-369.30-01	REFUND PRIOR YEAR EXPEND	49,352	-	-	-
TOTAL ESTIMATED REVENUES		\$ 3,061,638	\$ 3,479,826	\$ 3,548,967	\$ 3,720,684

REQUESTED APPROPRIATION

PERSONAL SERVICES

445-4575-538.12-01	SAL & WAGES-REGULAR	\$ 519,592	\$ 480,477	\$ 570,393	\$ 577,473
445-4575-538.12-18	ACCRUED LEAVE PAYOUTS	7,806	26,885	-	-
445-4575-538.13-05	SAL & WAGES-LONGEVITY	10,000	13,000	11,000	12,000
445-4575-538.14-01	SAL & WAGES-OVERTIME	2,971	4,748	6,000	3,000
445-4575-538.21-01	CONTRIB-SS TAX(EMPLOYER)	30,570	30,242	36,418	36,733
445-4575-538.21-02	CONTRIB-MED TAX(EMPLOYER)	7,149	7,073	8,517	8,591
445-4575-538.22-01	FRS CONTRIB-EMPLOYER	50,384	55,971	68,019	74,465
445-4575-538.22-03	CONTRIBUTION - HEALTH TRUST	573	568	600	940
445-4575-538.22-05	PENSION EXPENSE - FRS	77,514	(46,419)	-	80,000
445-4575-538.23-01	HEALTH & LIFE INSURANCE	176,824	194,650	244,462	218,218
445-4575-538.26-10	POST EMPLOYMENT BENEFIT - OPEB	4,803	(1,081)	90,000	25,000
REQUESTED APPROPRIATION		\$ 888,186	\$ 766,114	\$ 1,035,409	\$ 1,036,420

OPERATING EXPENSES

445-4575-538.30-31	OTHER EXPENSE	\$ 5,283	\$ 4,732	\$ 6,400	\$ 5,500
445-4575-538.31-02	PROFL SVCS-MEDICAL	508	530	3,425	1,500
445-4575-538.31-09	PROFL SVCS-OTHER	11,222	12,488	400,000	250,000
445-4575-538.31-23	PROF SV-DEES-ALLOC OF COST	20,000	20,000	20,000	20,000
445-4575-538.31-25	GENERAL-ALLOC OF COST	410,654	418,867	423,475	453,542
445-4575-538.39-03	OPER EXP-BANK FEES	2,623	5,783	1,000	1,000
445-4575-538.40-03	TRAVEL & PER DIEM	-	1,190	-	-
445-4575-538.44-01	RENTALS & LEASES	-	675	2,500	2,500
445-4575-538.44-06	RENTALS & LEASES - VEHICLES	-	-	50,923	31,286
445-4575-538.45-27	INSURANCE CHARGES	80,000	60,000	60,000	103,408
445-4575-538.46-01	MAINT-EQUIPMENT	23,424	43,783	99,000	34,000
445-4575-538.46-06	REPAIR & MAINTENANCE SVCS	305,501	487,806	1,000,000	1,000,000
445-4575-538.46-08	MAINT-VEHICLES	39,630	47,835	35,000	35,000
445-4575-538.46-31	WATERWAYS (GRASS CARP)	-	-	10,000	15,000
445-4575-538.52-02	GAS, OIL & COOLANT	25,966	25,015	30,000	45,000
445-4575-538.52-14	CHEMICALS-OTHER	45,940	38,071	67,000	67,000
445-4575-538.52-15	OPERATING SUPPLIES-OTHER	9,096	4,779	12,000	12,000
445-4575-538.52-35	LICENSES & PERMITS	23,032	16,105	25,300	25,900
445-4575-538.54-01	SUBSCRIPT & MEMBERSHIPS	1,100	1,170	1,900	1,900
445-4575-538.54-05	EDUCATION & TRAINING	2,949	1,267	4,500	2,000
445-4575-538.59-01	DEPRECIATION EXPENSE	183,881	245,269	-	-
REQUESTED APPROPRIATION		\$ 1,190,809	\$ 1,435,365	\$ 2,252,423	\$ 2,106,536

STORMWATER UTILITY FUND

		FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 AMENDED	FY 2023 BUDGET
CAPITAL EXPENSES					
445-4575-538.63-01	OTHER IMPROVEMENT	\$ -	\$ 12,471	\$ -	\$ -
445-4575-538.64-02	ACQUISITION OF VEHICLES	-	-	-	50,000
445-4575-538.64-12	OTHER EQUIPMENT	2,000	-	34,000	55,200
	REQUESTED APPROPRIATION	\$ 2,000	\$ 12,471	\$ 34,000	\$ 105,200
TRANSFERS & CONTINGENCY					
445-4575-538.91-02	CONTINGENCY	\$ -	\$ -	\$ -	\$ 100,000
445-4575-589.91-03	TRANSFER TO FUND BALANCE	-	-	227,135	372,528
	REQUESTED APPROPRIATION	\$ -	\$ -	\$ 227,135	\$ 472,528
	TOTAL REQUESTED APPROPRIATIONS	\$ 2,080,995	\$ 2,213,950	\$ 3,548,967	\$ 3,720,684



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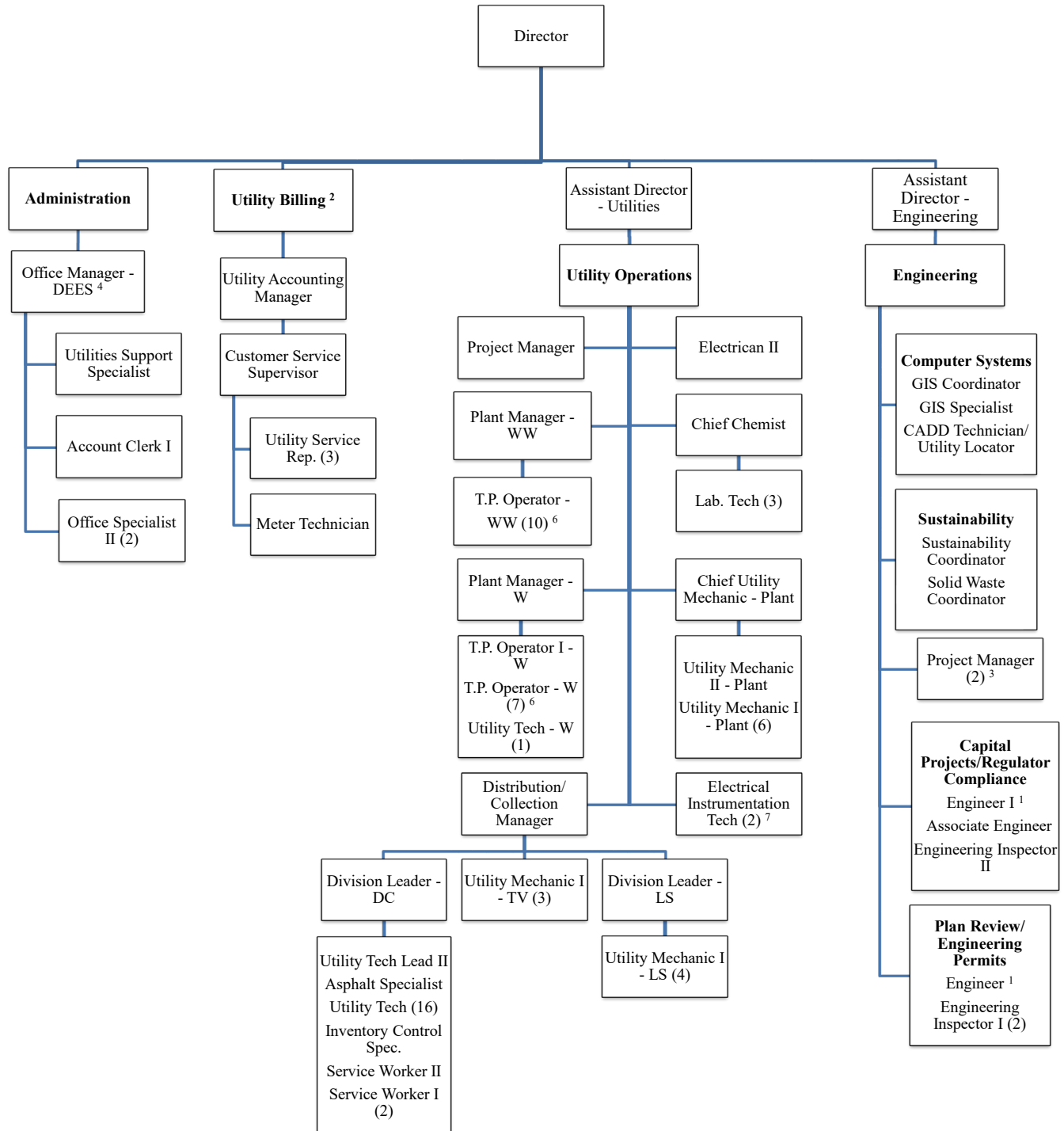


WATER AND WASTEWATER OPERATIONS AND MAINTENANCE FUND



ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)

96 FULL TIME ⁽²⁾



¹ Only 2 of 4 positions of Engineer I and/or Engineer will be filled at any time.

² FY 2020 - Utility Billing Division began reporting to DEES.

³ One Project Manager position is funded 30% by CRA and 70% by General Fund. One Project Manager position is funded 100% by General Fund.

⁴ Only 1 of 2 positions of Office Manager - DEES and Office Manager will be filled at any time.

⁵ FY 2022 - Only 16 of 18 positions of Treatment Plant Operator and Treatment Plant Operator Trainee will be filled at any time.

⁶ Only 16 of 18 positions of Lead Treatment Plant Operator and Treatment Plant Operator will be filled at any time.

⁷ Only 2 of 3 positions of Electrical Instrumentation Tech II and Electrical Instrumentation Tech will be filled at any time.

ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)

POSITION SUMMARY					
Position Title	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2022 Amended	FY 2023 Budget
Water/Wastewater Fund					
Administration/Engineering Division					
Director Environmental & Engineering Services	1	1	1	1	1
Assistant Director	1	-	-	-	-
Assistant Director - Utilities	-	1	1	1	1
Assistant Director - Engineering	-	1	1	1	1
Senior Engineer	1	-	-	-	-
Engineer I ¹	2	2	2	2	2
Engineer ¹	2	2	2	2	2
Associate Engineer	1	1	1	1	1
Project Manager ³	1	2	2	2	2
CADD Technician / Utility Locator	1	1	1	1	1
Engineering Inspector II	1	1	1	1	1
Engineering Inspector I	2	2	2	2	2
Office Manager - DEES ⁴	-	-	-	-	1
Office Manager ⁴	1	1	1	1	1
Utilities Support Specialist	1	1	1	1	1
Account Clerk I	1	1	1	1	1
Office Specialist II	2	2	2	2	2
GIS Coordinator	1	1	1	1	1
GIS Specialist	1	1	1	1	1
Sustainability Coordinator	1	1	1	1	1
Solid Waste Coordinator	1	1	1	1	1
Total DEES Administration/Engineering	20	21	21	21	21
Wastewater Treatment Division					
Project Manager	0.5	0.5	0.5	0.5	0.5
Chief Chemist	0.5	0.5	0.5	0.5	0.5
Electrician II	0.5	0.5	0.5	0.5	0.5
Electrical Instrumentation Technician II ⁷	-	-	-	-	0.5
Electrical Instrumentation Technician ⁷	1	1	1	1	1
Laboratory Technician	1.5	1.5	1.5	1.5	1.5
Plant Manager - Wastewater	1	1	1	1	1
Lead Treatment Plant Operator ⁶	-	-	-	-	1
Treatment Plant Operator - A, B, C ^{5,6}	10	10	10	10	10
Treatment Plant Operator Trainee ⁵	-	-	1	1	1
Chief Utility Mechanic	0.5	0.5	0.5	0.5	0.5
Utility Mechanic II (Lead)	0.5	0.5	0.5	0.5	0.5
Utility Mechanic I	3	3	3	3	3
Total Wastewater Treatment	19	19	19	19	19

ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)

POSITION SUMMARY					
Position Title	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2022 Amended	FY 2023 Budget
Water Treatment Division					
Project Manager	0.5	0.5	0.5	0.5	0.5
Chief Chemist	0.5	0.5	0.5	0.5	0.5
Electrician II	0.5	0.5	0.5	0.5	0.5
Electrical Instrumentation Technician II ⁷	-	-	-	-	0.5
Electrical Instrumentation Technician ⁷	1	1	1	1	1
Laboratory Technician	1.5	1.5	1.5	1.5	1.5
Plant Manager - Water	1	1	1	1	1
Lead Treatment Plant Operator ⁶	-	-	-	-	1
Treatment Plant Operator I	1	1	1	1	1
Treatment Plant Operator - (A,B,C) ^{5,6}	6	6	6	6	7
Treatment Plant Operator Trainee ⁵	-	-	1	1	1
Chief Utility Mechanic	0.5	0.5	0.5	0.5	0.5
Utility Mechanic II (Lead)	0.5	0.5	0.5	0.5	0.5
Utility Mechanic I	3	3	3	3	3
Utility Technician	1	1	1	1	1
Total Water Treatment	17	17	17	17	18
Transmission, Distribution and Collection Division					
Distribution/Collection Manager	1	1	1	1	1
Division Leader-Collection and Distribution	1	1	1	1	1
Division Leader-Lift Station	1	1	1	1	1
Utility Mechanic I	7	7	7	7	7
Utility Technician II (Lead)	1	1	1	1	1
Utility Technician - (All Levels)	16	16	16	16	16
Service Worker II	1	1	1	1	1
Inventory Control Specialist	1	1	1	1	1
Service Worker I	2	2	2	2	2
Asphalt Specialist	1	1	1	1	1
Total Transmission, Distribution and Collection	32	32	32	32	32

ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)

POSITION SUMMARY					
Position Title	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2022 Amended	FY 2023 Budget
Utility Billing Division ²					
Utility Accounting Manager	1	1	1	1	1
Utility Service Representative	3	3	3	3	3
Meter Technician	1	1	1	1	1
Customer Service Supervisor	1	1	1	1	1
Total Utility Billing	6	6	6	6	6
Total Water/Wastewater Fund positions	94	95	95	95	96

¹ Only 2 of 4 positions of Engineer I and/or Engineer will be filled at any time.

² FY 2020 - Utility Billing Division began reporting to DEES.

³ One Project Manager position is funded 30% by CRA and 70% by General Fund. One Project Manager position is funded 100% by General Fund.

⁴ Only 1 of 2 positions of Office Manager - DEES and Office Manager will be filled at any time.

⁵ FY 2022 - Only 16 of 18 positions of Treatment Plant Operator and Treatment Plant Operator Trainee will be filled at any time.

⁶ Only 16 of 18 positions of Lead Treatment Plant Operator and Treatment Plant Operator will be filled at any time.

⁷ Only 2 of 3 positions of Electrical Instrumentation Tech II and Electrical Instrumentation Tech will be filled at any time.

WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

PROGRAM DESCRIPTION

The Water/Wastewater Operations and Maintenance Fund accounts for the operation of the water/wastewater system. These operations are performed by the Department of Environmental and Engineering Services (DEES). DEES has the following divisions: Wastewater Treatment; Water Treatment; Transmission, Distribution and Collection; Debt Service; Non-Departmental; Utility Billing; and Administration/Engineering.

REVENUES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Water/Wastewater Operations And Maintenance Fund	\$ 26,391,242	\$ 25,316,236	\$ 36,039,380	\$ 40,688,015	\$ 4,648,635	12.90%
TOTAL	\$ 26,391,242	\$ 25,316,236	\$ 36,039,380	\$ 40,688,015	\$ 4,648,635	12.90%

BUDGET EXPENDITURES/EXPENSES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Personal Services	\$ 9,339,375	\$ 8,066,816	\$ 10,483,327	\$ 10,885,770	\$ 402,443	3.84%
Operating Expenses	6,393,877	6,457,248	8,539,091	11,185,901	2,646,810	31.00%
Capital	150,952	200,291	350,000	512,000	162,000	46.29%
Debt Service	82,592	-	-	-	-	0.00%
Transfers	15,905,355	15,943,462	15,964,840	16,104,344	139,504	0.87%
Contingency	-	-	702,122	2,000,000	1,297,878	184.85%
TOTAL	\$ 31,872,151	\$ 30,667,817	\$ 36,039,380	\$ 40,688,015	\$ 4,648,635	12.90%

WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

		FY 2020	FY 2021	FY 2022	FY 2023
		ACTUAL	ACTUAL	AMENDED	BUDGET
ESTIMATED REVENUES					
456-0000-331.54-01	FEMA - HURRICANE	\$ 50,822	\$ -	\$ -	\$ -
456-0000-331.69-13	BC-CARES	-	38,542	-	-
456-0000-332.10-07	STATE MUTUAL AID AGREEMENT	259	-	-	-
456-0000-342.90-01	HYDRANT MAINTENANCE	58,505	58,473	50,000	50,000
456-0000-343.31-xx	WATER REVENUE	12,458,186	12,476,785	12,092,902	12,092,902
456-0000-343.31-04	FIRE LINE	71,525	92,585	60,000	70,000
456-0000-343.31-05	SERVICE CHARGES	168,913	217,790	300,000	250,000
456-0000-343.51-xx	WASTEWATER REVENUE	12,055,707	12,193,627	12,088,322	12,088,322
456-0000-343.90-11	BACKFLOW PREV CERTS	-	58,248	255,000	255,000
456-0000-349.10-02	ENV & ENG SVC-STRM WTR UT	20,000	20,000	20,000	20,000
456-0000-361.10-01	INTEREST INCOME	97,772	3,759	-	-
456-0000-361.10-07	INVESTMENT	587,834	415,362	130,000	130,000
456-0000-361.20-18	GAIN/LOSS ON INVESTMENT	538,136	(358,739)	-	-
456-0000-362.10-02	BUILDING SPACE	-	104,385	-	-
456-0000-369.30-01	REFUND PRIOR YEAR EXPEND	(173)	503	-	-
456-0000-369.90-01	OTHER MISCELLANEOUS REVENUES	1,744	9,229	5,000	5,000
456-0000-369.90-05	INVENTORY ADJUSTMENT	282,003	(14,312)	-	-
456-0000-389.10-01	TRANSFER - FUND BALANCE	-	-	11,038,156	15,726,791
456-0000-389.13-02	CASH SHORT/OVER	9	(1)	-	-
TOTAL ESTIMATED REVENUES		\$ 26,391,242	\$ 25,316,236	\$ 36,039,380	\$ 40,688,015

ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)
WASTEWATER TREATMENT DIVISION
COST CENTER (9080)

PROGRAM DESCRIPTION

The Wastewater Treatment Division is responsible for treatment and disposal of domestic wastewater generated within the City's service area in accordance with all federal, state, and local regulatory requirements. The treated effluent and the digested solids disposal must be in conformance with the treatment plant operating permits issued by the Florida Department of Environmental Protection and the Broward County Domestic Wastewater Licensing Section.

PROGRAM GOALS & OBJECTIVES

In support of Goal 4, High Performing City Team Producing Results for the Margate Community, the Wastewater Treatment Division provides for the safe treatment and disposal of wastewater to ensure the health and safety of Margate residents and businesses.

BUDGET EXPENDITURES/EXPENSES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Personal Services	\$ 1,969,368	\$ 1,589,204	\$ 2,019,728	\$ 1,967,652	\$ (52,076)	-2.58%
Operating Expenses	1,325,767	1,254,279	2,188,822	3,384,496	1,195,674	54.63%
TOTAL	\$ 3,295,135	\$ 2,843,483	\$ 4,208,550	\$ 5,352,148	\$ 1,143,598	27.17%

PERFORMANCE MEASURES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Target	FY 2023 Target	% Change
Compliance with all regulatory permits and licenses	100%	100%	100%	100%	0%
Number of times the chlorine contact chamber is drained and cleaned	2	2	2	N/A	N/A
Number of sludge digester tanks drained, cleaned, and inspected	1	1	1	N/A	N/A
Number of RBC chambers drained, cleaned, and inspected	1	1	1	N/A	N/A
Number of times the on-site sodium hypochlorite generation system is acid washed	2	2	2	N/A	N/A

WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

		FY 2020	FY 2021	FY 2022	FY 2023
		ACTUAL	ACTUAL	AMENDED	BUDGET
WASTEWATER TREATMENT DIVISION					
REQUESTED APPROPRIATION					
PERSONAL SERVICES					
456-9080-536.12-01	SAL & WAGES-REGULAR	\$ 1,172,892	\$ 1,047,947	\$ 1,283,197	\$ 1,257,387
456-9080-536.13-05	SAL & WAGES-LONGEVITY	20,500	21,177	27,000	25,000
456-9080-536.14-01	SAL & WAGES-OVERTIME	61,864	142,394	61,250	61,250
456-9080-536.21-01	CONTRIB-SS TAX(EMPLOYER)	72,504	70,988	85,030	84,827
456-9080-536.21-02	CONTRIB-MED TAX(EMPLOYER)	16,957	16,602	19,886	19,838
456-9080-536.22-01	FRS CONTRIB-EMPLOYER	116,328	125,815	153,391	160,027
456-9080-536.22-05	PENSION EXPENSE - FRS	180,071	(106,695)	-	-
456-9080-536.23-01	HEALTH & LIFE INS	328,252	270,976	389,974	359,323
	REQUESTED APPROPRIATION	\$ 1,969,368	\$ 1,589,204	\$ 2,019,728	\$ 1,967,652
OPERATING EXPENSES					
456-9080-536.30-31	OTHER EXPENSE/CLOTHING	\$ 7,945	\$ 7,061	\$ 9,000	\$ 9,000
456-9080-536.30-61	REGULATORY PERMITS	153,345	7,770	11,500	20,000
456-9080-536.30-64	SAFETY PROJECTS	-	-	10,000	10,000
456-9080-536.34-02	CUSTODIAL	7,438	7,500	8,500	10,000
456-9080-536.34-12	GROUNDS	24,503	36,008	40,000	50,000
456-9080-536.34-16	CONTRACTUAL SVCS-OTHER	6,918	6,863	22,000	30,000
456-9080-536.34-22	SEWER PLANT SLUDGE	206,255	216,085	300,000	400,000
456-9080-536.34-24	REGULATORY TESTING	17,656	19,250	30,000	40,000
456-9080-536.40-03	TRAVEL & PER DIEM	528	38	1,500	1,500
456-9080-536.43-01	UTILITY SERVICES	436,464	468,702	500,000	500,000
456-9080-536.44-03	EQUIPMENT RENTAL	2,495	2,580	10,000	10,000
456-9080-536.44-06	RENTALS & LEASES - VEHICLES	-	949	23,822	23,496
456-9080-536.46-02	REP & MAINT/STRUCT - CHARGEBACK	19,840	57,067	156,000	150,000
456-9080-536.46-06	REPAIR & MAINTENANCE SVCS	300	-	25,000	150,000
456-9080-536.46-07	REP & MAINT-OTHER EQUIP	40,443	52,644	50,000	100,000
456-9080-536.46-08	REP & MAINT-VEHICLES	8,547	18,525	10,000	10,000
456-9080-536.46-13	MAINT-STP SLUDGE PRESSES	2,233	-	8,000	8,000
456-9080-536.46-15	REPAIR & MAINT-RBC UNITS	49,545	48,857	100,000	100,000
456-9080-536.46-17	MAINT-COMPUTER SYSTEM	8,131	2,936	10,000	10,000
456-9080-536.46-20	MAINT-SANITAIRE SYSTEM	28,776	3,258	30,000	100,000
456-9080-536.46-24	REPAIR & MAINT-STRUCTURES	-	-	30,000	450,000
456-9080-536.46-25	ODOR CONTROL	2,041	8,909	45,000	50,000
456-9080-536.46-27	MAINT-CLARIFIER	-	-	7,500	7,500
456-9080-536.46-28	ELECTRICAL EQUIPMENT	21,217	15,082	25,000	25,000
456-9080-536.46-29	MAINT-GENERATORS	18,776	26,014	50,000	50,000
456-9080-536.46-35	MAINT-HYPOCHLORITE SYSTEM	13,743	9,929	10,000	20,000
456-9080-536.46-41	MAINT-HEADWORKS	4,992	2,756	11,000	50,000
456-9080-536.46-42	MAINT-INJECTION WELL SYSTEM	2,663	-	10,000	100,000
456-9080-536.52-02	GAS, OIL & COOLANT	10,284	23,052	30,000	100,000
456-9080-536.52-07	COAGULANT	34,671	49,003	330,000	500,000
456-9080-536.52-11	CHEM-DEODORIZERS/OXIDANTS	67,763	42,464	120,000	100,000
456-9080-536.52-13	LABORATORY SUPP-SEWER PL	54,487	41,688	65,000	85,000
456-9080-536.52-15	OPERATING SUPPLIES-OTHER	23,007	23,775	25,000	30,000

WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

		FY 2020	FY 2021	FY 2022	FY 2023
		ACTUAL	ACTUAL	AMENDED	BUDGET
WASTEWATER TREATMENT DIVISION					
456-9080-536.52-27	CHEM-SODIUM CHLORIDE	44,108	48,436	60,000	70,000
456-9080-536.52-33	CHEMICALS-OTHERS	4,327	1,802	6,500	6,500
456-9080-536.54-01	SUBSCRIPTION & MEMBERSHIP	1,232	2,251	2,500	2,500
456-9080-536.54-05	EDUCATION & TRAINING	1,094	3,025	6,000	6,000
REQUESTED APPROPRIATION		\$ 1,325,767	\$ 1,254,279	\$ 2,188,822	\$ 3,384,496
WASTEWATER TREATMENT					
DIVISION	TOTAL REQUESTED APPROPRIATIONS	\$ 3,295,135	\$ 2,843,483	\$ 4,208,550	\$ 5,352,148

ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)

WATER TREATMENT DIVISION

COST CENTER (9081)

PROGRAM DESCRIPTION

The Water Treatment Division is responsible for treating and providing safe potable water to all residents, businesses, and industrial customers within the service area, on demand, 24 hours a day and 365 days a year. The treated water must meet all federal, state, and local regulatory requirements including standards established by the U.S. Environmental Protection Agency and Florida Department of Environmental Protection. In addition, the Division maintains system pressure and flows to meet the established level of service for consumption and fire protection.

PROGRAM GOALS & OBJECTIVES

In support of Goal 4, High Performing City Team Producing Results for the Margate Community, the Water Treatment Division provides for the safe treatment and use of water to ensure the health and safety of Margate residents and businesses.

BUDGET EXPENDITURES/EXPENSES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Personal Services	\$ 1,756,300	\$ 1,472,799	\$ 1,825,447	\$ 2,046,302	\$ 220,855	12.10%
Operating Expenses	1,479,417	1,538,065	2,202,238	2,689,239	487,001	22.11%
TOTAL	\$ 3,235,717	\$ 3,010,864	\$ 4,027,685	\$ 4,735,541	\$ 707,856	17.57%

PERFORMANCE MEASURES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Target	FY 2023 Target	% Change
Percentage of unaccounted for water	5%	5%	<10%	<10%	0%
Compliance with all regulatory permits and licenses	100%	100%	100%	100%	0%
Number of accelerator tanks drained, cleaned, and inspected	1	1	1	N/A	N/A
Number of times the on-site sodium hypochlorite generation system is acid washed	3	3	2	N/A	N/A
Number of raw water wells inspected and/or rehabilitated	3	3	2	2	0%

WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

		FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 AMENDED	FY 2023 BUDGET
WATER TREATMENT DIVISION					
REQUESTED APPROPRIATION					
PERSONAL SERVICES					
456-9081-536.12-01	SAL & WAGES-REGULAR	\$ 1,052,462	\$ 997,415	\$ 1,150,483	\$ 1,315,234
456-9081-536.13-05	SAL & WAGES-LONGEVITY	15,500	16,500	19,000	20,000
456-9081-536.14-01	SAL & WAGES-OVERTIME	107,502	120,305	85,000	85,000
456-9081-536.21-01	CONTRIB-SS TAX(EMPLOYER)	68,640	66,392	77,778	89,576
456-9081-536.21-02	CONTRIB-MED TAX(EMPLOYER)	16,053	15,527	18,190	20,949
456-9081-536.22-01	FRS CONTRIB-EMPLOYER	98,813	107,855	136,237	169,150
456-9081-536.22-05	PENSION EXPENSE - FRS	152,643	(91,453)	-	-
456-9081-536.23-01	HEALTH & LIFE INS	244,687	240,258	338,759	346,393
REQUESTED APPROPRIATION		\$ 1,756,300	\$ 1,472,799	\$ 1,825,447	\$ 2,046,302
OPERATING EXPENSES					
456-9081-536.30-31	OTHER EXPENSE/CLOTHING	\$ 7,958	\$ 6,283	\$ 7,500	\$ 7,500
456-9081-536.30-52	CONSUMER CONFID REPORTING	-	478	10,000	10,000
456-9081-536.30-61	REGULATORY PERMITS	18,985	8,125	2,500	20,000
456-9081-536.30-64	SAFETY PROJECTS	1,241	748	2,500	2,500
456-9081-536.34-02	CUSTODIAL	7,438	7,500	8,500	15,000
456-9081-536.34-12	GROUNDS	17,829	19,976	40,000	60,000
456-9081-536.34-16	CONTRACTUAL SVCS-OTHER	7,115	9,893	22,000	30,000
456-9081-536.34-21	WATER PLANT SLUDGE	200,950	172,040	385,000	400,000
456-9081-536.34-24	REGULATORY TESTING	18,278	18,430	25,000	45,000
456-9081-536.40-03	TRAVEL & PER DIEM	906	-	1,500	1,500
456-9081-536.43-01	UTILITY SERVICES	353,062	375,011	425,000	425,000
456-9081-536.44-03	EQUIPMENT RENTAL	3,960	3,963	10,000	10,000
456-9081-536.44-06	RENTALS & LEASES - VEHICLES	-	119	15,238	15,239
456-9081-536.46-01	REPAIR&MAINT-EQUIPMENT	-	-	-	50,000
456-9081-536.46-02	REP & MAINT/STRUCT. - CHARGEBACK	12,551	4,588	87,500	50,000
456-9081-536.46-07	REP & MAINT-OTHER EQUIP	55,703	102,755	70,000	150,000
456-9081-536.46-08	REP & MAINT-VEHICLES	4,804	10,257	15,000	15,000
456-9081-536.46-14	REP & MAINT-FILTERS SOFTENERS	12,921	33,723	35,000	35,000
456-9081-536.46-17	REP & MAINT-COMPUTER SYSTEM	5,085	3,056	10,000	10,000
456-9081-536.46-22	REP & MAINT-WELLS	15,084	11,773	35,000	50,000
456-9081-536.46-24	REPAIR & MAINT-STRUCTURES	-	-	70,000	150,000
456-9081-536.46-28	REP & MAINT-ELECTRIC EQUIP	28,522	12,973	25,000	25,000
456-9081-536.46-29	REP & MAINT-GENERATORS	20,800	10,591	32,500	32,500
456-9081-536.46-35	REP & MAINT-HYPOCHOCHLORITE SYS	49,722	32,950	40,000	60,000
456-9081-536.46-41	MAINTENANCE-HEADWORKS	-	78	-	-
456-9081-536.46-43	REP & MAINT-LIME SLAKING SYS	12,445	6,531	12,500	20,000
456-9081-536.52-02	GAS, OIL & COOLANT	9,612	20,988	30,000	100,000
456-9081-536.52-05	LIME	420,229	467,417	500,000	500,000
456-9081-536.52-06	FLUORIDE	16,582	18,925	30,000	40,000
456-9081-536.52-07	COAGULANT	12,436	8,372	25,000	25,000
456-9081-536.52-11	CHEM-DEODORIZERS/OXIDANTS	18,089	7,735	15,000	40,000

WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

		FY 2020	FY 2021	FY 2022	FY 2023
		ACTUAL	ACTUAL	AMENDED	BUDGET
456-9081-536.52-12	LABORATORY SUPP-WTR PLANT	50,812	54,460	65,000	80,000
456-9081-536.52-15	OPERATING SUPPLIES-OTHER	19,520	20,046	25,000	35,000
456-9081-536.52-20	CHEMICALS-CALCIQUEST	12,948	7,188	25,000	50,000
456-9081-536.52-21	CHEMICALS-AMMONIA	6,943	7,983	10,000	15,000
456-9081-536.52-27	CHEM-SODIUM CHLORIDE	53,573	70,664	75,000	100,000
456-9081-536.52-33	CHEMICALS-OTHERS	-	-	5,000	5,000
456-9081-536.54-01	SUBSCRIPTION & MEMBERSHIP	2,097	1,876	4,000	4,000
456-9081-536.54-05	EDUCATION & TRAINING	1,217	570	6,000	6,000
REQUESTED APPROPRIATION		\$ 1,479,417	\$ 1,538,065	\$ 2,202,238	\$ 2,689,239

WATER TREATMENT

DIVISION	TOTAL REQUESTED APPROPRIATIONS	\$ 3,235,717	\$ 3,010,864	\$ 4,027,685	\$ 4,735,541
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ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)
TRANSMISSION, DISTRIBUTION AND COLLECTION DIVISION
COST CENTER (9082)

PROGRAM DESCRIPTION

The Transmission, Distribution and Collection Division is responsible for maintaining the City's approximately 400 miles of transmission, distribution, and collection system piping. The Division is responsible for repair and replacement of water mains, replacement of service lines and water meters, repair and replacement of sewer force mains and gravity mains, clearing of sewer back-ups, and maintenance of the City's 55 lift stations. The Division responds to all emergency repairs required to keep the system operating 24 hours a day and 365 days a year.

PROGRAM GOALS & OBJECTIVES

In support of Goal 4, High Performing City Team Producing Results for the Margate Community, the Transmission, Distribution and Collection Division maintains water and wastewater system transmission, distribution, and collection lines throughout the City to ensure the system is operational 24 hours per day and 365 days per year.

BUDGET EXPENDITURES/EXPENSES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Personal Services	\$ 2,961,341	\$ 2,726,146	\$ 2,984,623	\$ 3,097,945	\$ 113,322	3.80%
Operating Expenses	666,108	891,544	955,722	1,129,892	174,170	18.22%
Capital	80,186	175,795	350,000	512,000	162,000	46.29%
TOTAL	\$ 3,707,635	\$ 3,793,485	\$ 4,290,345	\$ 4,739,837	\$ 449,492	10.48%

PERFORMANCE MEASURES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Target	FY 2023 Target	% Change
Total miles of the wastewater collection system cleaned and televised	11	11	10	5	-50%
Number of fire hydrants flushed in the distribution system each year	3,125	3,125	2,044	2,044	0%
Compliance with all regulatory permits and licenses	100%	100%	100%	100%	0%
Percentage of water main breaks fixed within 24 hours	100%	100%	95%	95%	0%
Percentage of sewer backups cleared within 24 hours	100%	100%	95%	95%	0%

WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

		FY 2020	FY 2021	FY 2022	FY 2023
		ACTUAL	ACTUAL	AMENDED	BUDGET
TRANSMISSION, DISTRIBUTION AND COLLECTION DIVISION					
REQUESTED APPROPRIATION					
PERSONAL SERVICES					
456-9082-536.12-01	SAL & WAGES-REGULAR	\$ 1,583,227	\$ 1,730,402	\$ 1,789,509	\$ 1,870,640
456-9082-536.13-05	SAL & WAGES-LONGEVITY	36,000	33,000	34,000	32,000
456-9082-536.14-01	SAL & WAGES-OVERTIME	266,395	307,767	230,000	230,000
456-9082-536.21-01	CONTRIB-SS TAX(EMPLOYER)	109,816	122,999	127,318	132,224
456-9082-536.21-02	CONTRIB-MED TAX(EMPLOYER)	25,683	28,766	29,776	30,923
456-9082-536.22-01	FRS CONTRIB-EMPLOYER	187,430	230,854	238,930	258,676
456-9082-536.22-05	PENSION EXPENSE - FRS	289,783	(195,377)	-	-
456-9082-536.23-01	HEALTH & LIFE INS	463,007	467,735	535,090	543,482
	REQUESTED APPROPRIATION	\$ 2,961,341	\$ 2,726,146	\$ 2,984,623	\$ 3,097,945
OPERATING EXPENSES					
456-9082-536.30-31	OTHER EXPENSE/CLOTHING	\$ 18,269	\$ 16,168	\$ 20,000	\$ 20,000
456-9082-536.31-09	PROFL SVCS - OTHER	19,239	18,568	25,000	25,000
456-9082-536.34-12	GROUNDS	-	-	10,000	30,000
456-9082-536.40-03	TRAVEL & PER DIEM	64	45	2,000	2,000
456-9082-536.43-01	UTILITY SERVICES	160,833	188,807	220,000	220,000
456-9082-536.44-03	EQUIPMENT RENTAL	-	1,301	15,000	15,000
456-9082-536.44-06	RENTALS & LEASES - VEHICLES	-	-	15,472	34,642
456-9082-536.46-04	METERS	47,593	56,169	95,000	55,000
456-9082-536.46-05	SEWER & MAINS	47,202	143,792	120,000	200,000
456-9082-536.46-06	REPAIR & MAINTENANCE SVCS	30,583	4,423	5,000	25,000
456-9082-536.46-07	REP & MAINT-OTHER EQUIP	21,757	25,408	20,000	25,000
456-9082-536.46-08	REP & MAINT-VEHICLES	57,751	97,536	67,500	67,500
456-9082-536.46-09	FIRE HYDRANTS	28,177	31,514	35,000	35,000
456-9082-536.46-10	LIFT STATIONS	89,747	102,769	100,000	110,000
456-9082-536.46-11	WATER MAINS	36,087	54,414	55,000	55,000
456-9082-536.46-12	SERVICE LINES	13,353	28,080	15,000	15,000
456-9082-536.46-16	MAJOR MACHINES & EQUIP	6,670	7,986	15,000	15,000
456-9082-536.46-17	MAINTENANCE - COMPUTER SYSTEM	1,188	1,628	10,000	10,000
456-9082-536.46-21	GROUND STORAGE-CORAL GATE	-	-	2,000	2,000
456-9082-536.46-28	ELECTRICAL EQUIPMENT	-	-	3,000	3,000
456-9082-536.52-01	CHEMICALS-DEGREASER	-	8,600	15,000	15,000
456-9082-536.52-02	GAS, OIL & COOLANT	49,473	65,825	50,000	100,000
456-9082-536.52-15	OPERATING SUPPLIES-OTHER	33,450	33,983	30,000	40,000
456-9082-536.54-01	SUBSCRIPTION & MEMBERSHIP	1,315	2,075	750	750
456-9082-536.54-05	EDUCATION & TRAINING	3,357	2,453	10,000	10,000
	REQUESTED APPROPRIATION	\$ 666,108	\$ 891,544	\$ 955,722	\$ 1,129,892
CAPITAL EXPENSES					
456-9082-536.63-13	MAJOR REPAIRS TO WTR SYS	\$ 68,412	\$ 88,749	\$ 150,000	\$ 150,000
456-9082-536.63-14	MAJOR REPAIRS TO SEWR SYS	11,774	87,046	200,000	200,000
456-9082-536.64-02	ACQUISITION OF VEHICLES	-	-	-	162,000
	REQUESTED APPROPRIATION	\$ 80,186	\$ 175,795	\$ 350,000	\$ 512,000
TRANSMISSION, DISTRIBUTION AND COLLECTION DIVISION					
	TOTAL REQUESTED APPROPRIATIONS	\$ 3,707,635	\$ 3,793,485	\$ 4,290,345	\$ 4,739,837

ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)

DEBT SERVICE DIVISION

COST CENTER (9084)

PROGRAM DESCRIPTION

The Debt Service Division accounts for the principal and interest payments for the 2007 Water and Sewer Refunding Revenue Bonds. The bonds were issued to advance refund 1999 bonds and provide resources to purchase United States Treasury obligations that were placed in an irrevocable trust for the purpose of generating resources for all future debt payments of the Water and Sewer Bonds, Series 1999. The bonds matured on October 1, 2020.

BUDGET EXPENDITURES/EXPENSES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Debt Service	\$ 82,592	\$ -	\$ -	\$ -	\$ -	0.00%
TOTAL	\$ 82,592	\$ -	\$ -	\$ -	\$ -	0.00%

WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

		FY 2020	FY 2021	FY 2022	FY 2023
		ACTUAL	ACTUAL	AMENDED	BUDGET
DEBT SERVICE DIVISION					
REQUESTED APPROPRIATION					
DEBT SERVICE					
456-9084-517.72-42	INT-2007 W&S REF REV BONDS	\$ 44,600	\$ -	\$ -	\$ -
456-9084-517.73-35	PAYING AGENT FEE	350	-	-	-
	REQUESTED APPROPRIATION	\$ 44,950	\$ -	\$ -	\$ -
AMORTIZATION					
456-9084-517.90-89	AMORT-2007 FIN COSTS	\$ 37,642	\$ -	\$ -	\$ -
	REQUESTED APPROPRIATION	\$ 37,642	\$ -	\$ -	\$ -
DEBT SERVICE					
DIVISION					
	TOTAL REQUESTED APPROPRIATIONS	\$ 82,592	\$ -	\$ -	\$ -

ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)

NON-DEPARTMENTAL DIVISION

COST CENTER (9086)

PROGRAM DESCRIPTION

The DEES Non-departmental Division accounts for Water/Wastewater appropriations that are not department specific. Some of these appropriations include, accrued leave payouts, unemployment payments and Other Post-Employment Benefits (OPEB). Transfers, allocations to other funds, and contingency are also accounted for in this Division.

BUDGET EXPENDITURES/EXPENSES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Personal Services	\$ 301,044	\$ 155,682	\$ 585,400	\$ 662,990	\$ 77,590	13.25%
Operating Expenses	2,001,192	1,756,997	1,784,584	2,468,073	683,489	38.30%
Transfers	15,905,355	15,943,462	15,964,840	16,104,344	139,504	0.87%
Contingency	-	-	702,122	2,000,000	1,297,878	184.85%
TOTAL	\$ 18,207,591	\$ 17,856,141	\$ 19,036,946	\$ 21,235,407	\$ 2,198,461	11.55%

WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

		FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 AMENDED	FY 2023 BUDGET
NON-DEPARTMENTAL DIVISION					
REQUESTED APPROPRIATION					
PERSONAL SERVICES					
456-9086-536.12-01	SAL & WAGES-REGULAR	\$ 138,346	\$ 74,363	\$ -	\$ -
456-9086-536.12-18	ACCRUED LEAVE PAYOUTS	37,543	76,587	200,000	400,000
456-9086-536.21-01	CONTRIB-SS TAX(EMPLOYER)	8,577	4,739	-	-
456-9086-536.21-02	CONTRIB-MED TAX(EMPLOYER)	2,006	1,108	-	-
456-9086-536.22-01	FRS CONTRIB-EMPLOYER	13,835	8,628	-	-
456-9086-536.22-03	CONTRIBUTION - HEALTH TRUST	4,893	4,909	4,900	7,990
456-9086-536.22-04	FRINGE -LUMP SUM PAY	7,615	9,147	20,500	45,000
456-9086-536.22-05	PENSION EXPENSE - FRS	21,465	(7,621)	-	-
456-9086-536.25-01	UNEMPLOY COMP-PAYMENTS	825	93	10,000	10,000
456-9086-536.26-10	POSTEMPLOYMT BENEFIT-OPEB	65,939	(16,271)	350,000	200,000
REQUESTED APPROPRIATION		\$ 301,044	\$ 155,682	\$ 585,400	\$ 662,990
OPERATING EXPENSES					
456-9086-536.31-09	PROFL SVCS - OTHER (SOFTWARE)	\$ -	\$ -	\$ 20,000	\$ 20,000
456-9086-536.31-25	GENERAL (ALLOCATION OF COST)	1,383,270	1,287,957	1,290,584	1,399,105
456-9086-536.31-64	PROF SVCS- ARBITRAGE CALC	-	1,391	4,000	-
456-9086-536.39-03	OPER EXP-BANK FEES	17,922	17,649	20,000	20,000
456-9086-536.45-27	INSURANCE CHARGES	600,000	450,000	450,000	1,028,968
REQUESTED APPROPRIATION		\$ 2,001,192	\$ 1,756,997	\$ 1,784,584	\$ 2,468,073
TRANSFERS & CONTINGENCY					
456-9086-581.91-39	TO R&R FUND	\$ 14,000,000	\$ 14,000,000	\$ 14,000,000	\$ 14,000,000
456-9086-581.91-77	TO GENERAL FUND - ROI	1,905,355	1,943,462	1,964,840	2,104,344
456-9086-590.91-02	CONTINGENCY	-	-	702,122	2,000,000
REQUESTED APPROPRIATION		\$ 15,905,355	\$ 15,943,462	\$ 16,666,962	\$ 18,104,344
NON-DEPARTMENTAL					
DIVISION	TOTAL REQUESTED APPROPRIATIONS	\$ 18,207,591	\$ 17,856,141	\$ 19,036,946	\$ 21,235,407

ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)

UTILITY BILLING DIVISION

COST CENTER (9089)

PROGRAM DESCRIPTION

The Utility Billing Division provides accurate and timely billing for water/wastewater, stormwater, garbage, and recycling customers; processes payments; and provides customer service in a professional and courteous manner. Duties of the Division include providing a customer call center, opening/closing accounts, billing, collections, meter reading, and other field functions related to water meter disconnections and restorations.

PROGRAM GOALS & OBJECTIVES

In support of Goal 4, High Performing City Team Producing Results for the Margate Community, the Utility Billing Division continues to improve the customer service experience for residents and businesses. Also, the Utility Billing Division provides customers various convenient methods of payment: in-person payments, mail payments to a processing center, automatic payments by checking or savings account, on-line credit card payments and cash payments at any Amscot 24/7. In addition to these payment methods, the Division also has a drop box available to residents for after-hours bill payments.

BUDGET EXPENDITURES/EXPENSES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Personal Services	\$ 568,698	\$ 512,776	\$ 570,136	\$ 605,021	\$ 34,885	6.12%
Operating Expenses	542,705	555,781	886,955	825,361	(61,594)	-6.94%
Capital	28,988	-	-	-	-	0.00%
TOTAL	\$ 1,140,391	\$ 1,068,557	\$ 1,457,091	\$ 1,430,382	\$ (26,709)	-1.83%

PERFORMANCE MEASURES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Target	FY 2023 Target	% Change
Number of electronic payments received, such as monthly automatic funds transfer, checkfree, and credit cards	115,867	141,624	120,000	120,000	0%
Maximum percentage of in-person payments received	13%	4% *	<16%	<16%	0%
Minimum percentage of utility accounts receiving electronic bills	13%	33%	13%	13%	0%

* - Impacted by Covid-19 related closures.

WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

		FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 AMENDED	FY 2023 BUDGET
UTILITY BILLING DIVISION					
REQUESTED APPROPRIATION					
PERSONAL SERVICES					
456-9089-536.12-01	SAL & WAGES-REGULAR	\$ 354,263	\$ 370,609	\$ 380,577	\$ 392,234
456-9089-536.13-05	SAL & WAGES-LONGEVITY	8,000	9,000	9,000	10,000
456-9089-536.14-01	SAL & WAGES-OVERTIME	472	870	1,500	1,500
456-9089-536.15-09	SAL & WAGES-PHONE ALLOW	965	963	960	960
456-9089-536.21-01	CONTRIB-SS TAX(EMPLOYER)	20,776	21,861	24,306	25,091
456-9089-536.21-02	CONTRIB-MED TAX(EMPLOYER)	4,859	5,113	5,685	5,868
456-9089-536.22-01	FRS CONTRIB-EMPLOYER	32,280	38,900	42,471	48,085
456-9089-536.22-05	PENSION EXPENSE - FRS	50,086	(33,256)	-	-
456-9089-536.23-01	HEALTH & LIFE INS	96,997	98,716	105,637	121,283
	REQUESTED APPROPRIATION	\$ 568,698	\$ 512,776	\$ 570,136	\$ 605,021
OPERATING EXPENSES					
456-9089-536.30-01	OPERATING EXPENSE	\$ 5,937	\$ 6,255	\$ 5,920	\$ 6,620
456-9089-536.30-30	AMSCOT PAYMENTS	4,654	9,980	9,000	10,080
456-9089-536.30-31	OTHER EXPENSE/CLOTHING	268	100	150	150
456-9089-536.30-92	CREDIT CARD PYMT CHARGES	152,431	152,379	201,100	200,000
456-9089-536.31-02	PROF'L SVCS-MEDICAL	438	380	600	600
456-9089-536.31-09	PROF'L SVCS-OTHER	-	536	175,000	175,000
456-9089-536.34-16	CONTRACTUAL SERVICES/OTHER	198,458	201,401	269,000	224,355
456-9089-536.34-59	CONTRACTUAL SVCS/UTILITY BILLING	55,441	61,190	65,280	67,000
456-9089-536.40-03	TRAVEL & PER DIEM	-	-	1,500	1,500
456-9089-536.42-06	POSTAGE	71,568	72,590	78,000	75,000
456-9089-536.44-01	RENTALS & LEASES	465	-	-	-
456-9089-536.44-06	RENTALS & LEASES - VEHICLES	-	865	7,755	7,756
456-9089-536.46-03	MAINT-OFFICE EQUIPMENT	1,850	-	-	-
456-9089-536.46-06	REPAIR & MAINTENANCE SVCS	29,661	32,751	43,500	36,800
456-9089-536.46-07	MAINTENANCE - OTHER EQUIPMENT	10,779	11,607	12,500	500
456-9089-536.46-08	MAINTENANCE - VEHICLES	2,129	130	3,500	3,500
456-9089-536.49-01	FILING/RECORDING FEE	660	560	1,500	1,000
456-9089-536.52-02	GAS, OIL & COOLANT	1,305	553	1,500	4,000
456-9089-536.52-15	OPERATING SUPPLIES-OTHER	6,551	3,559	9,500	8,500
456-9089-536.54-01	SUBSCRIPTION & MEMBERSHIP	110	-	150	-
456-9089-536.54-05	EDUCATION & TRAINING	-	945	1,500	3,000
	REQUESTED APPROPRIATION	\$ 542,705	\$ 555,781	\$ 886,955	\$ 825,361
CAPITAL EXPENSES					
456-9089-536.62-04	RENOVATION & CONSTRUCTION	\$ 28,988	\$ -	\$ -	\$ -
	REQUESTED APPROPRIATION	\$ 28,988	\$ -	\$ -	\$ -
UTILITY BILLING					
DIVISION	TOTAL REQUESTED APPROPRIATIONS	\$ 1,140,391	\$ 1,068,557	\$ 1,457,091	\$ 1,430,382

ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)

ADMINISTRATION/ENGINEERING DIVISION

COST CENTER (9090)

PROGRAM DESCRIPTION

The Administration/Engineering Division is responsible for providing various utility support activities including planning, budgeting, personnel support, and procurement of equipment, materials, and operating supplies. The Division also assists with special public outreach and education projects for the water/wastewater utility system. The Division is responsible for managing the utility capital improvement program, National Pollutant Discharge Elimination System (NPDES) program, Community Rating System (CRS) program, City's Geographic Information System (GIS), waste and recycling programs, and overall City sustainability efforts. In addition, the Division is responsible for performing public and private development plan review, engineering inspections, utility locates, and overseeing all other municipal engineering related tasks.

PROGRAM GOALS & OBJECTIVES

In support of Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community, the Administration/Engineering Division evaluates and enhances the methods of communicating with residents and businesses to provide public outreach on various utility and engineering projects. In addition, the Division provides oversight of engineering of capital projects and water/wastewater to ensure the health and safety of Margate residents and businesses.

BUDGET EXPENDITURES/EXPENSES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Personal Services	\$ 1,782,624	\$ 1,610,209	\$ 2,497,993	\$ 2,505,860	\$ 7,867	0.31%
Operating Expenses	378,688	460,582	520,770	688,840	168,070	32.27%
Capital	41,778	24,496	-	-	-	0.00%
TOTAL	\$ 2,203,090	\$ 2,095,287	\$ 3,018,763	\$ 3,194,700	\$ 175,937	5.83%

ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)
ADMINISTRATION/ENGINEERING DIVISION
COST CENTER (9090)

PERFORMANCE MEASURES					
	FY 2020 Actual	FY 2021 Actual	FY 2022 Target	FY 2023 Target	% Change
Percentage of Development Review Committee packages reviewed within fifteen (15) business days	100%	100%	100%	100%	0%
Percentage of utility locates completed within two (2) business days	98%	98%	95%	95%	0%
Percentage of solid waste, excluding yard waste and bulk waste, recycled city-wide (by weight)	14%	14%	15%	15%	0%
Cost control for utility capital improvement program design (dollar amount of change orders issued divided by dollar amount of contract/task order awards)	0%	0%	3%	3%	0%
Cost control for utility capital improvement program construction (dollar amount of change orders issued divided by dollar amount of contract awards)	0%	0%	3%	3%	0%
Percentage of public records requests responded to and/or completed within 48 hours of receipt by DEES	100%	100%	90%	90%	0%

WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

		FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 AMENDED	FY 2023 BUDGET
ADMINISTRATION/ENGINEERING DIVISION					
REQUESTED APPROPRIATION					
PERSONAL SERVICES					
456-9090-536.12-01	SAL & WAGES-REGULAR ¹	\$ 1,152,292	\$ 1,251,181	\$ 1,693,848	\$ 1,744,936
456-9090-536.13-05	SAL & WAGES-LONGEVITY	14,000	16,000	15,000	10,000
456-9090-536.14-01	SAL & WAGES-OVERTIME	3,115	527	5,000	5,000
456-9090-536.15-07	SAL&WAGES-VEHICLE ALLOWANCE	1,840	920	-	-
456-9090-536.15-08	SAL&WAGES-VEHICLE BENEFIT	-	6,188	8,250	10,250
456-9090-536.15-09	SAL & WAGES-PHONE ALLOW	530	282	960	960
456-9090-536.21-01	CONTRIB-SS TAX(EMPLOYER)	67,794	74,892	105,744	107,248
456-9090-536.21-02	CONTRIB-MED TAX(EMPLOYER)	15,855	17,515	25,202	25,682
456-9090-536.22-01	FRS CONTRIB-EMPLOYER	117,459	158,963	219,641	245,809
456-9090-536.22-05	PENSION EXPENSE - FRS	181,263	(134,409)	-	-
456-9090-536.23-01	HEALTH & LIFE INS	228,476	218,150	424,348	355,975
REQUESTED APPROPRIATION		\$ 1,782,624	\$ 1,610,209	\$ 2,497,993	\$ 2,505,860
OPERATING EXPENSES					
456-9090-536.31-02	MEDICAL	\$ 3,051	\$ 1,906	\$ 10,000	\$ 10,000
456-9090-536.31-04	PROF'L SVCS - ENGINEERING	12,831	23,502	40,000	100,000
456-9090-536.31-09	PROF'L SVCS - OTHER	150,516	216,847	119,000	200,000
456-9090-536.34-02	CUSTODIAL	11,107	11,194	12,500	12,500
456-9090-536.34-12	GROUND	-	-	15,000	15,000
456-9090-536.34-16	CONTRACTUAL SVCS-OTHER	14,578	7,996	20,000	20,000
456-9090-536.40-03	TRAVEL & PER DIEM	2	1	2,500	2,500
456-9090-536.41-01	COMMUNICATIONS SVCS	35,277	34,604	35,000	35,000
456-9090-536.42-06	POSTAGE	4,351	4,463	6,450	6,450
456-9090-536.43-01	UTILITY SERVICES	30,126	30,602	35,000	35,000
456-9090-536.43-02	UTILITY SVCS-WATER	-	-	-	-
456-9090-536.44-01	RENTALS & LEASES	5,035	5,231	6,000	6,000
456-9090-536.44-06	RENTALS & LEASES - VEHICLES	-	6,713	49,820	81,890
456-9090-536.46-03	OFFICE EQUIPMENT	-	-	500	500
456-9090-536.46-08	REP & MAINT-VEHICLES	9,326	(3,233)	7,500	7,500
456-9090-536.46-19	REP & MAINT-COMPUTERS	8,034	7,370	25,000	25,000
456-9090-536.46-36	MAINTENANCE-BUILDING	16,865	29,435	15,000	15,000
456-9090-536.46-44	REP & MAINT-SECURITY SYSTEM	911	1,654	10,000	10,000
456-9090-536.46-45	REP & MAINT-GIS	14,333	15,393	20,000	15,000
456-9090-536.47-02	PRINTING & BINDING	2,510	1,877	3,500	3,500
456-9090-536.52-02	GAS, OIL & COOLANT	3,768	6,164	5,000	10,000
456-9090-536.52-15	OPERATING SUPPLIES-OTHER	15,310	18,083	28,000	28,000
456-9090-536.54-01	SUBSCRIPTION & MEMBERSHIP	2,242	2,741	5,000	5,000
456-9090-536.54-05	EDUCATION & TRAINING	7,880	6,797	15,000	10,000
456-9090-536.55-08	WATER CONSERVATION PROGRAM	30,635	31,242	35,000	35,000
REQUESTED APPROPRIATION		\$ 378,688	\$ 460,582	\$ 520,770	\$ 688,840

WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

		FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 AMENDED	FY 2023 BUDGET
ADMINISTRATION/ENGINEERING DIVISION					
CAPITAL EXPENSES					
456-9090-536.64-09	COMPUTER EQUIPMENT	\$ 41,778	\$ 24,496	\$ -	\$ -
	REQUESTED APPROPRIATION	\$ 41,778	\$ 24,496	\$ -	\$ -
ADMINISTRATION/ENGINEERING DIVISION					
DIVISION	TOTAL REQUESTED APPROPRIATION	\$ 2,203,090	\$ 2,095,287	\$ 3,018,763	\$ 3,194,700
WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND					
	TOTAL REQUESTED APPROPRIATIONS	\$ 31,872,151	\$ 30,667,817	\$ 36,039,380	\$ 40,688,015

¹ SENIOR MANAGEMENT SALARY OF \$184,135 IS INCLUDED IN SALARY & WAGES REGULAR.



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WATER AND WASTEWATER CONNECTION FEES FUND



WATER/WASTEWATER CONNECTION FEES FUND

FUND 458

PROGRAM DESCRIPTION

The Water/Wastewater Connection Fees Fund accounts for capital expenses of the Water/Wastewater system related to expansion of plants and/or line capacity. The revenues are collected for either water or wastewater connection fees and may only be utilized in their respective areas.

REVENUES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Water/Wastewater Connection Fees Fund	\$ 213,036	\$ 154,956	\$ 503,000	\$ 753,000	\$ 250,000	49.70%
TOTAL	\$ 213,036	\$ 154,956	\$ 503,000	\$ 753,000	\$ 250,000	49.70%

BUDGET EXPENDITURES/EXPENSES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Operating Expenses	\$ 1,784	\$ 1,996	\$ 3,000	\$ 3,000	\$ -	0.00%
Capital	-	-	500,000	750,000	250,000	50.00%
TOTAL	\$ 1,784	\$ 1,996	\$ 503,000	\$ 753,000	\$ 250,000	49.70%

WATER/WASTEWATER CONNECTION FEES FUND

		FY 2020	FY 2021	FY 2022	FY 2023
		ACTUAL	ACTUAL	AMENDED	BUDGET
ESTIMATED REVENUES					
458-0000-324.21-10	CONN FEE-WATER RESIDENTIAL	\$ 23,206	\$ 46,785	\$ 30,000	\$ 30,000
458-0000-324.21-20	CONN FEE-WASTEWATER RESIDENTIAL	18,278	9,968	80,000	80,000
458-0000-324.22-10	CONN FEE-WATER COMMERCIAL	66,015	76,614	80,000	80,000
458-0000-324.22-20	CONN FEE-WASTEWATER COMMERCIAL	57,370	16,646	80,000	80,000
458-0000-361.10-01	INTEREST INCOME	31,681	16,594	5,000	5,000
458-0000-361.20-18	GAIN/LOSS OF INVESTMENT	16,486	(11,651)	-	-
458-0000-389.10-01	TRANSFER - FUND BALANCE	-	-	228,000	478,000
TOTAL ESTIMATED REVENUES		\$ 213,036	\$ 154,956	\$ 503,000	\$ 753,000

REQUESTED APPROPRIATION

WATER

CAPITAL EXPENSES

458-6004-533.65-81	WATER LINE REPLACEMENT - CONSTR.	\$ -	\$ -	\$ 500,000	\$ 500,000
REQUESTED APPROPRIATION		\$ -	\$ -	\$ 500,000	\$ 500,000

WATER/WASTEWATER

OPERATING EXPENSES

458-9090-536.39-03	OPER EXP-BANK FEES	\$ 1,784	\$ 1,996	\$ 3,000	\$ 3,000
REQUESTED APPROPRIATION		\$ 1,784	\$ 1,996	\$ 3,000	\$ 3,000

CAPITAL EXPENSES

458-6028-536.65-80	FORCE MAIN - DESIGN	\$ -	\$ -	\$ -	\$ 250,000
REQUESTED APPROPRIATION		\$ -	\$ -	\$ -	\$ 250,000

TOTAL REQUESTED APPROPRIATIONS		\$ 1,784	\$ 1,996	\$ 503,000	\$ 753,000
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WATER AND WASTEWATER RENEWAL AND REPLACEMENT FUND



WATER/WASTEWATER RENEWAL AND REPLACEMENT FUND

FUND 461

PROGRAM DESCRIPTION

The Water/Wastewater Renewal and Replacement Fund accounts for the capital expenses of the utility system.

REVENUES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Water/Wastewater Renewal And Replacement Fund	\$ 14,996,577	\$ 15,327,227	\$ 27,938,000	\$ 40,195,000	\$ 12,257,000	43.87%
TOTAL	14,996,577	\$ 15,327,227	\$ 27,938,000	\$ 40,195,000	\$ 12,257,000	43.87%

BUDGET EXPENDITURES/EXPENSES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Operating Expenses	2,754,205	2,831,103	3,000	3,000	-	0.00%
Capital	569,808	51,762	27,766,240	39,192,000	11,425,760	41.15%
Contingency	-	-	168,760	1,000,000	831,240	492.56%
TOTAL	\$ 3,324,013	\$ 2,882,865	\$ 27,938,000	\$ 40,195,000	\$ 12,257,000	43.87%

WATER/WASTEWATER RENEWAL AND REPLACEMENT FUND

		FY 2020	FY 2021	FY 2022	FY 2023
		ACTUAL	ACTUAL	AMENDED	BUDGET
ESTIMATED REVENUES					
461-0000-332.10-03	FEDERAL-FEMA	\$ 112,649	\$ -	\$ -	\$ -
461-0000-332.10-07	STATE MUTUAL AID AGREEMENT	6,258	-	-	-
461-0000-334.31-02	STATE GRANT - FDEP/SCADA	-	-	-	500,000
461-0000-343.36-04	WATER METER	4,080	2,710	10,000	10,000
461-0000-361.10-01	INTEREST INCOME	127,436	25,926	-	-
461-0000-361.10-06	INTEREST INCOME-R & R	166,147	172,206	15,000	15,000
461-0000-361.20-18	GAIN/LOSS ON INVESTMENT	137,406	(151,154)	-	-
461-0000-364.41-02	DISPOSAL OF FIXED ASSET	69,576	54,135	-	-
461-0000-369.90-05	INVENTORY ADJUSTMENT	(70,584)	37,217	-	-
461-0000-381.10-03	UTILITY O&M FUND	14,000,000	14,000,000	14,000,000	14,000,000
461-0000-389.10-06	TRANSFER - FUND BALANCE	-	-	13,913,000	25,670,000
461-0000-389.80-01	CONTRIB FROM DEVELOPER	443,609	1,186,187	-	-
TOTAL ESTIMATED REVENUES		\$ 14,996,577	\$ 15,327,227	\$ 27,938,000	\$ 40,195,000

REQUESTED APPROPRIATION
OPERATING EXPENSES

461-9090-536.39-03	OPER EXP - BANK FEES	\$ 11,759	\$ 11,299	\$ 3,000	\$ 3,000
461-9090-536.59-01	DEPRECIATION EXPENSE	2,742,446	2,819,804	-	-
REQUESTED APPROPRIATION		\$ 2,754,205	\$ 2,831,103	\$ 3,000	\$ 3,000

CAPITAL EXPENSES

461-6003-536.65-80	SEWER LINE REPLACEMENT - DESIGN	\$ -	\$ -	\$ 125,000	\$ 125,000
461-6004-536.65-80	WATER LINE REPLACEMENT - DESIGN	-	-	330,000	120,000
461-6004-536.65-81	WATER LINE REPLACEMENT - CONSTR.	-	-	1,300,000	1,800,000
461-6004-536.65-82	WATER LINE REPLACEMENT - OT PROJ COSTS	-	-	80,000	80,000
461-6006-536.65-82	ACQUISITION OF VEHICLES - OT PROJ COSTS	-	1,250	725,000	350,000
461-6007-536.65-82	COMPUTER EQUIPMENT - OT PROJ COSTS	-	8,466	30,000	25,000
461-6008-536.65-82	WATER & WW EQUIPMENT - OT PROJ COSTS	(1,782)	7,018	750,000	500,000
461-6009-536.65-81	INSTALL WTR METERS/CONNEC - CONSTR.	-	-	400,000	-
461-6009-536.65-82	INSTALL WTR METERS/CONNEC - OTH PROJ	-	-	525,000	200,000
461-6010-536.65-80	LIFT STATION RENOV - DESIGN	-	-	75,000	100,000
461-6010-536.65-81	LIFT STATION RENOV - CONSTRUCTION	-	-	1,250,000	2,250,000
461-6010-536.65-82	LIFT STATION RENOV - OTHER PROJ COSTS	-	-	200,000	150,000
461-6011-536.65-81	ELECTRONIC METER READING - CONSTR.	-	-	675,000	100,000
461-6013-536.65-81	REHABILIT RAW WTR WELLS - CONSTR.	-	-	101,240	70,000
461-6014-536.65-81	UPGRADE TELEMETRY SYSTEM - CONSTR.	-	-	50,000	50,000
461-6015-536.65-81	INFILTRA AND INFLOW REHAB - CONSTR.	-	-	1,500,000	2,500,000
461-6019-536.65-81	REHAB GENERATOR SYSTEMS - CONSTR.	-	-	100,000	100,000
461-6023-536.65-81	WM/FM CONTROL IMPROVMNTS - CONSTR.	-	-	225,000	225,000
461-6026-536.65-81	REHAB ADMIN BLDG - CONSTRUCTION	-	-	-	100,000
461-6027-536.65-80	REHAB AERIAL CROSS - DESIGN	-	-	50,000	50,000
461-6027-536.65-81	REHAB AERIAL CROSS - CONSTRUCTION	-	-	250,000	1,600,000
461-6027-536.65-82	REHAB AERIAL CROSS - OTHER PROJ COSTS	-	-	-	50,000
461-6034-536.65-80	EMERGENCY INTERCONNECT- DESIGN	-	-	50,000	-
461-6034-536.65-81	EMERGENCY INTERCONNECT - CONSTR.	-	-	150,000	-
461-6035-536.65-80	E. WWTP FR ACTIVE TO IFAS - DESIGN	-	-	600,000	-
461-6035-536.65-81	E. WWTP FR ACTIVE TO IFAS - CONSTR.	-	-	13,000,000	-
461-6035-536.65-82	E. WWTP FR ACTIVE TO IFAS - OTH. PROJ.	-	-	1,190,000	-
461-6036-536.65-81	WTP ACCELATORS - REPAIR - CONSTR.	-	-	450,000	600,000
461-6036-536.65-82	WTP ACCELATORS - REPAIR - OTH. PROJ.	-	-	-	100,000

WATER/WASTEWATER RENEWAL AND REPLACEMENT FUND

		FY 2020	FY 2021	FY 2022	FY 2023
		ACTUAL	ACTUAL	AMENDED	BUDGET
461-6037-536.65-81	MECH. INTEGRITY TEST - CONSTRUCT.	-	-	-	150,000
461-6038-536.65-81	REHAB BACKWASH HOLD. TANK - CONSTR.	-	-	300,000	250,000
461-6039-536.65-81	REHAB WTP FILTERS - CONSTR.	-	-	400,000	700,000
461-6039-536.65-82	REHAB WTP FILTERS - OTH. PROJ.	-	-	-	150,000
461-6041-536.65-80	SCADA SYSTEM UPGRADES - DESIGN	-	-	150,000	-
461-6041-536.65-81	SCADA SYSTEM UPGRADES - CONSTR.	-	-	500,000	1,000,000
461-6041-536.65-82	SCADA SYSTEM UPGRADES - OTH. PROJ.	-	-	-	100,000
461-6042-536.65-81	SECURITY SYS. UPGRADES - CONSTRUCTION	-	-	-	200,000
461-6042-536.65-82	SECURITY SYS. UPGRADES - OTHER PROJ.	-	-	100,000	-
461-6044-536.65-80	WEST WWTP COAGULANT FEED - DESIGN	-	(2,907)	-	-
461-6046-536.65-80	WEST WWTP IFAS - DESIGN	-	-	1,500,000	-
461-6046-536.65-81	WEST WWTP IFAS - CONSTRUCTION	-	-	-	8,000,000
461-6047-536.65-80	WWTP DEEP INJECTION WELL - DESIGN	-	-	100,000	-
461-6048-536.65-81	WWTP PERMIT RENEWAL - CONSTRUCTION	103,292	-	-	-
461-6048-536.65-82	WWTP PERMIT RENEWAL - OTH PROJ COSTS	-	-	35,000	-
461-6049-536.65-81	DEES ADMIN. BLDG. ROOF REPL. - CONSTR.	468,298	37,935	-	-
461-6050-536.65-81	QUONSET HUT REPL. - CONSTRUCTION	-	-	125,000	450,000
461-6050-536.65-82	QUONSET HUT REPL. - OTHER PROJ. COSTS	-	-	25,000	45,000
461-6051-536.65-81	REHAB HEADWORKS...(CONSTRUCTION	-	-	150,000	-
461-9090-536.65-90	CIP PROJECTS	-	-	200,000	16,902,000
REQUESTED APPROPRIATION		\$ 569,808	\$ 51,762	\$ 27,766,240	\$ 39,192,000

TRANSFERS & CONTINGENCY

461-9090-590.91-02	CONTINGENCY	\$ -	\$ -	\$ 168,760	\$ 1,000,000
REQUESTED APPROPRIATION		\$ -	\$ -	\$ 168,760	\$ 1,000,000
TOTAL REQUESTED APPROPRIATIONS		\$ 3,324,013	\$ 2,882,865	\$ 27,938,000	\$ 40,195,000



INSURANCE FUND



INSURANCE FUND

FUND 501

PROGRAM DESCRIPTION

The Insurance Fund accounts for the financing of general insurance and workers' compensation provided to other departments of the City on a cost reimbursement basis.

PROGRAM REVENUES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Insurance Fund	\$ 3,006,075	\$ 2,272,438	\$ 3,390,625	\$ 3,455,400	\$ 64,775	1.91%
TOTAL	3,006,075	\$ 2,272,438	\$ 3,390,625	\$ 3,455,400	\$ 64,775	1.91%

BUDGET EXPENDITURES/EXPENSES

	FY 2020 Actual	FY 2021 Actual	FY 2022 Amended	FY 2023 Budget	\$ Change	% Change
Personal Services	\$ 2,431,478	\$ 3,787,397	\$ 2,229,625	\$ 2,261,000	\$ 31,375	1.41%
Operating Expenses	1,029,750	1,050,884	1,161,000	1,194,400	33,400	2.88%
TOTAL	\$ 3,461,228	\$ 4,838,281	\$ 3,390,625	\$ 3,455,400	\$ 64,775	1.91%

INSURANCE FUND

		FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 AMENDED	FY 2023 BUDGET
ESTIMATED REVENUES					
501-0000-341.23-32	CHARGES TO CITY DEPTS	\$ 2,810,000	\$ 2,107,500	\$ 2,083,125	\$ 3,420,400
501-0000-341.24-27	OTHER	29,941	21,409	30,000	30,000
501-0000-341.24-28	AUTO	18,273	131,015	-	-
501-0000-361.10-01	INTEREST INCOME	109,461	39,652	5,000	5,000
501-0000-361.20-18	GAIN/LOSS ON INVESTMENT	38,400	(27,138)	-	-
501-0000-389.10-01	TRANS FROM FUND BALANCE	-	-	1,272,500	-
TOTAL ESTIMATED REVENUES		3,006,075	\$ 2,272,438	\$ 3,390,625	\$ 3,455,400

REQUESTED APPROPRIATION

PERSONAL SERVICES

501-0810-590.24-01	WORKERS COMP PROGRAM	\$ 2,431,478	\$ 3,787,397	\$ 2,229,625	\$ 2,261,000
REQUESTED APPROPRIATION		2,431,478	\$ 3,787,397	\$ 2,229,625	\$ 2,261,000

OPERATING EXPENSES

501-0810-590.31-09	PROF'L SVCS-OTHER	\$ -	\$ -	\$ 4,000	\$ 3,000
501-0810-590.31-20	PROF SV-SI STATE ASSESSMENT	13,316	11,505	-	-
501-0810-590.31-21	PROF'L SVC-LEGAL (SPECIAL COUNCIL)	37,563	-	-	50,000
501-0810-590.34-04	MANAGED CARE (CORVEL/BROADSPIRE)	62,792	35,648	50,000	22,000
501-0810-590.39-03	OPER EXP - BANK FEES	2,861	1,922	3,000	3,000
501-0810-590.45-02	INSURANCE-PROPERTY	182,173	230,396	300,000	325,000
501-0810-590.45-03	INSURANCE-AUTOMOBILE	15,329	96,719	118,000	128,000
501-0810-590.45-07	POLICE/FIRE SPEC DEATH BENEFITS	7,063	7,681	7,500	7,500
501-0810-590.45-08	GEN LIAB (SELF-FUNDED)	132,759	214,365	233,000	150,000
501-0810-590.45-15	INSURANCE-BONDS	200	-	-	-
501-0810-590.45-20	INSUR-UNDERGROUND TANKS	4,488	4,562	5,500	5,900
501-0810-590.45-24	INSURANCE-DISABILITY	78,145	75,138	65,000	30,000
501-0810-590.45-28	INSURANCE - LIABILITY	294,043	372,948	375,000	470,000
501-0810-590.45-29	INSURANCE - EXCESS	199,018	-	-	-
REQUESTED APPROPRIATION		\$ 1,029,750	\$ 1,050,884	\$ 1,161,000	\$ 1,194,400

TOTAL REQUESTED APPROPRIATIONS		\$ 3,461,228	\$ 4,838,281	\$ 3,390,625	\$ 3,455,400
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ENTERPRISE FLEET MANAGEMENT

The City has entered into a Fleet Management Program with Enterprise FM Trust. The program is utilized by several surrounding cities, including, Hollywood, Coral Springs, and Pompano Beach. The City anticipates that this program will streamline fleet management, slow the increasing cost of fleet maintenance, provide optimal vehicle replacement times, and increase cost savings. The FY 2023 Fleet Management Program as budgeted is shown below.

General Fund	Number of Vehicles (Prior Year)	Prior Year Annual Lease Payments	Number of Vehicles	FY 2023 Annual Lease Payments	FY 2023 Budgeted Lease Payments
Department/Division					
City Manager	1	\$ 9,232	-	\$ -	\$ 9,232
Development Services	-	\$ -	2	\$ 13,200	\$ 13,200
Police	34	319,659	18	193,968	513,627
Fire	2	16,812	2	13,200	30,012
Public Works/Admin.	5	37,904	-	-	37,904
Public Works/Buildings	-	-	1	6,437	6,437
Public Works/Garage	-	-	1	6,255	6,255
Parks & Recreation/Administration	1	6,065	-	-	6,065
Parks & Recreation/Special Activities	1	6,065	-	-	6,065
Parks & Recreation/Grounds	5	33,345	2	12,768	46,113
Parks & Recreation/Aquatics	1	6,065	-	-	6,065
General Fund Total	50	\$ 435,147	26	\$ 245,828	\$ 680,975
Roads Fund					
Roads Fund	1	\$ 7,246	1	\$ 7,080	\$ 14,326
Roads Fund Total	1	\$ 7,246	1	\$ 7,080	\$ 14,326
Building Fund					
Building	3	\$ 22,840	1	12,290	35,130
Code	2	15,139	1	6,600	21,739
Building Fund Total	5	\$ 37,979	2	\$ 18,890	\$ 56,869
Federal Forfeiture Fund					
Police	23	\$ 196,167	5	57,000	253,167
Federal Forfeiture Fund Total	23	\$ 196,167	5	\$ 57,000	\$ 253,167
Stormwater Fund					
Public Works/Stormwater	4	\$ 31,286	-	-	31,286
Stormwater Fund Total	4	\$ 31,286	-	\$ -	\$ 31,286
Water/Wastewater Operations and Maintenance Fund					
DEES/Wastewater	3	\$ 23,496	1	\$ -	\$ 23,496
DEES/Water	2	15,239	-	-	15,239
DEES/Transmission	2	15,876	3	18,766	34,642
DEES/Utility Billing	1	7,756	-	-	7,756
DEES/Administration	7	49,580	5	32,310	81,890
Water/Wastewater Operations and Maintenance Fund Total	15	\$ 111,947	9	\$ 51,076	\$ 163,023
Total All Funds	98	\$ 819,772	43	\$ 379,874	\$ 1,199,646

CAPITAL OUTLAY SUMMARY

(Operating Capital and CIP)

DEPARTMENT	FY 2023 BUDGET	DESCRIPTION
GENERAL FUND		
Development Services (1110)	15,000	Business License Software
Police (1810)	390,000	Police Lobby Renovations (\$90K), Body-worn cameras with tasers (year 3 of 5) (\$300K)
Fire (2010)	57,000	Other equipment (\$57K)
Information Technology (3410)	20,000	Camera System upgrades (\$20K)
Parks and Recreation:		
Administration (5555)	3,500	Tree City USA
Grounds Maintenance (5557)	60,100	Other Equipment (\$60.1K)
Parks and Recreation Total	63,600	
TOTAL GENERAL FUND	545,600	

CAPITAL OUTLAY SUMMARY

(Operating Capital and CIP)

DEPARTMENT	FY 2023 BUDGET	DESCRIPTION
OTHER FUNDS		
Roads (111)	469,400	Vehicle: Kubota Skidster (\$94.4K) and Roads capital projects (\$375K)
Building (113)	116,000	Inspection software (\$115K), Computer Equipment (\$1K)
Federal Forfeiture (117)	100,000	Other equipment
State Forfeiture (118)	50,000	Miscellaneous equipment
Transportation Surtax (119)	165,000	Miscellaneous projects
Public Safety Impact Fees (150)	381,000	Police equipment (\$10K), Fire equipment (\$371K)
General Capital Projects (334)	5,626,025	Building - Building Department Expansion (\$3.8M) Fire - Fire Station 58 Replacement (\$37K) Public Works - Commission Chamber remodel (\$484K), Neighborhood ID signs (\$25K) Parks & Recreation - Park Amenity upgrades (\$130K), Tennis to Pickleball conversion (\$50K), Oriole Park (\$1M) Other - Capital Projects-Other - \$100K
G.O. Bonds Proceeds 2019 (335)	4,910,000	Parks and Recreation Bond projects
Stormwater Utility (445)	105,200	Vehicle: F-150 (\$50K), Other equipment (\$55.2K)
Water/Wastewater Operations and Maint. (456)	512,000	Major repairs - Water (\$150K) and Wastewater (\$200K), Vehicles: 3/4 Ton Truck (2) (\$162K)
Water/Wastewater Connection Fees (458)	750,000	Water Line Replacement (\$500K), Force Main (\$250K)
Water/Wastewater Renewal and Replacement (461)	40,192,000	Capital Improvement Program (Water/Wastewater) projects
Other Funds Total	53,376,625	
Total All City Funds	53,922,225	



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CITY OF
MARGATE
FLORIDA







CAPITAL IMPROVEMENT PROGRAM



CAPITAL IMPROVEMENT PROGRAM (CIP)

The Capital Improvement Program (CIP) seeks to develop a long-range framework in which capital requirements are planned and necessary funding established based on the City's financial capabilities. The comprehensive program is prepared for the subsequent five years, one budget year plus four forecast years, and is based on the needs of the City for public improvements. The coordination of the program ensures equitable distribution of projects and capital expenses/expenditures with regard to the needs of the community, the timing of related expenses/expenditures, and the fiscal ability of the City to undertake the projects.

GOALS AND OBJECTIVES OF THE PROGRAM

-  Identify a plan for proposed maintenance/replacement of existing assets, as well as acquisition of new assets based on a reasonable expectation of what the City can afford.
-  Develop a long-term plan for each project.
-  Increase efficiency of City operations by maintaining assets in acceptable working conditions.
-  Identify assets that are obsolete/unnecessary and determine the salvage/recoverable value of those assets, if any.
-  Reduce utility and maintenance costs by identifying improvements resulting in annual cost savings.
-  Act as an on-going tool for tracking annual capital, updating the inventory, and re-assessing long-term plans.

ELEMENTS OF THE PROGRAM

The CIP and the funding required for these elements are incorporated into an overall financial management plan. The City annually prepares a five-year capital improvement program which identifies the source of funding for all projects in the first year, and the impact on future costs. Funding for future years is determined on a pay-as-you-go basis and funds are available for the current budget year only.

CAPITAL IMPROVEMENT PROGRAM (CONTINUED)

Capital Improvement – New construction, acquisition of assets, or one-time capital projects which have a value of \$25,000 or greater and an expected useful life of more than one year are classified as a capital improvement. Since facilities deteriorate over time due to age, there is a constant need to rebuild/replace, maintain, and operate them which impose ongoing labor and material costs. The impact of the various factors, which contribute to generating capital improvements highlight the need for sound fiscal planning in the preparation of the City’s CIP. The future development, growth and general improvement of the City are directly related to an affordable and realistic CIP.

PROCEDURE

Projects included in the CIP were derived from input provided by City staff, City Commission and residents. Departments submit projects that include City's infrastructure improvement, particular programs, and services. Each department estimates project costs/operating budget impact, assigns a project manager, determines the priority level, identifies the sources of possible funding across the five fiscal years, and explains/justifies the project. After initial compilation, the projects are organized and reports are generated for discussion with the City Commission. The City Commission reviews and approves the CIP plan prior to implementation at the same time the annual budget is adopted.

FINANCING THE CAPITAL IMPROVEMENT PROGRAM

The City finances non-enterprise projects primarily in the capital projects (General or General Obligation (G.O.) Bonds Proceeds 2019) funds. For the General Capital Projects Fund, financing may be from General Fund transfers, Recreation Trust Fund (restricted for Parks and Recreation projects) transfers, or General Capital Projects available fund balance. For the G.O. Bonds Proceeds 2019 Fund, financing is available from G.O. Bonds Proceeds 2019 Fund available fund balance. Enterprise Funds projects are funded from monies in the Water/Wastewater Renewal and Replacement Fund and the Water/Wastewater Connection Fees Fund as applicable. Federal and State Grants also play an important role in capital improvement

CAPITAL IMPROVEMENT PROGRAM (CONTINUED)

planning, and in the City's ability to plan for and finance projects. The success of the CIP depends on the close coordination of a physical and a financial plan.

The financial plan may require thorough research to determine alternative sources within a desired timetable to finance capital improvements. The administrative ability to find and use the best source, or combination of sources, from the various alternatives for financing capital improvements can maximize the program, saving the cost of inefficiencies resulting from not effectively addressing infrastructure needs.

Beginning in FY 2016, project numbers were developed for approved projects. The project numbers are the second set of four digits in a standard account number. For example in account number 334-6501-572.65-80, the project number is 6501. In addition, the account numbers are broken down by project type using the last four numbers, 65-80 – Project Design, 65-81 – Project Construction, 65-82 – Other Project Costs, and 65-84 – Project (Grants). The funds generally used to account for the City's CIP are listed below:

FUND 334 – GENERAL CAPITAL PROJECTS FUND

The General Capital Projects Fund accounts for the acquisition of assets or construction of major capital facilities or projects other than those financed by enterprise funds; such as facilities/projects improvements for General Fund funded Police, Fire Rescue, Information Technology, Public Works, and Parks and Recreation Departments. Project numbers in this fund begin with 65## (CIP Project – General City).

CAPITAL IMPROVEMENT PROGRAM (CONTINUED)

FUND 335 – GENERAL OBLIGATION BONDS PROCEEDS 2019 FUND

The Capital Projects – General Obligation Bonds Proceeds 2019 Fund accounts for the costs of acquiring, constructing, equipping, renovating, replacing, and improving parks and recreation projects. Project numbers in this fund also begin with 65## (CIP Project – General City).

FUND 458 – WATER/WASTEWATER CONNECTION FEES FUND

The Water/Wastewater Connection Fees Fund accounts for capital expenses of the Water/Wastewater system related to expansion of plants and/or line capacity. Projects funded here expand plants and/or line capacity. The majority of the water/wastewater projects are funded in the Water/Wastewater Renewal and Replacement Fund as described below. Project numbers in this fund begin with 60## (CIP Project – DEES).

FUND 461 – WATER/WASTEWATER RENEWAL AND REPLACEMENT FUND

The Water/Wastewater Renewal and Replacement Fund accounts for the capital expenses of the water/wastewater system. Project numbers in this fund also begin with 60## (CIP Project – DEES).

IMPACT OF CAPITAL IMPROVEMENT PROGRAM ON OPERATING BUDGET

The CIP includes projected capital acquisition expenditures/expenses related to major City assets. The CIP addresses potential capital needs while still operating within projected financial constraints. City staff makes every effort to develop reasonable, educated estimates and prioritize capital expenditure/expense needs.

CAPITAL IMPROVEMENT PROGRAM (CONTINUED)

The ability to absorb future operating costs is as important in planning a CIP as the ability to finance the actual construction. Rapidly changing technology often contributes to capital projects planning. The modernization of facilities and equipment, while costly, can often help reduce maintenance and operating costs significantly over the long run.

The City proactively evaluates the impact of capital projects on the operating budget, although a positive impact does not guarantee that a project will proceed nor does a negative impact guarantee that the project will not proceed. Several of the City's current and future projects actually seek to reduce expenditures included in the operating budget by implementing more efficient electrical and mechanical systems and upgrading facility features, such as doors and windows. Other projects, such as facility remodels, are not expected to impact the operating budget directly because the projects are aesthetic in nature. However, these projects are also critical in nature from a marketing standpoint as residents expect facilities to look great and be maintained at all times. The City is cognizant of the impact that a CIP has on the operating budget. Therefore, future operating/maintenance costs will be included in departmental budgets as applicable.

CITY OF MARGATE, FLORIDA
FY 2023 - FY 2027 CAPITAL IMPROVEMENT/MAJOR EQUIPMENT PROGRAM
FIVE (5) YEAR SUMMARY BY FUND

		FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FIVE YEAR
FUND	Project Number	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	TOTAL
Roads Fund (111)							
Reconstruction of NW 8 Street (NW 67 Ave To NW 69 Ave)	TBD	\$ -	\$ 1,165,500	\$ -	\$ -	\$ -	\$ 1,165,500
Total Roads Fund (111) Projects		\$ -	\$ 1,165,500	\$ -	\$ -	\$ -	\$ 1,165,500

Prior year's monies budgeted that are not spent are re-budgeted in future years, if applicable.

Future operating/maintenance costs will be included in departmental budgets as applicable. Funding for future years is determined on a pay-as-you-go basis and funds are available for the current budget year only.

CITY OF MARGATE, FLORIDA
FY 2023 - FY 2027 CAPITAL IMPROVEMENT/MAJOR EQUIPMENT PROGRAM
FIVE (5) YEAR SUMMARY BY FUND

		FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FIVE YEAR
FUND	Project Number	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	TOTAL
General Capital Projects Fund (334)							
Building							
Building Department Expansion	6537	\$ 3,800,000	\$ -	\$ -	\$ -	\$ -	\$ 3,800,000
Total Building Projects		\$ 3,800,000	\$ -	\$ -	\$ -	\$ -	\$ 3,800,000
Fire							
Fire Station 58 Replacement	6520	\$ 37,000	\$ -	\$ -	\$ -	\$ -	\$ 37,000
Total Fire Projects		\$ 37,000	\$ -	\$ -	\$ -	\$ -	\$ 37,000
Parks & Recreation							
Park Amenity Upgrades	TBD	130,000	-	-	-	-	130,000
Tennis Court to Pickleball Court Conversion	TBD	50,000	-	-	-	-	50,000
Oriole Park	6533	1,000,000	-	-	-	-	1,000,000
Total Parks & Recreation Projects		\$ 1,180,000	\$ -	\$ -	\$ -	\$ -	\$ 1,180,000
Public Works							
Neighborhood Identification Signs	6512	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Commission Chambers And City Hall First Floor Remodeling	6546	484,025	-	-	-	-	484,025
Total Public Works Projects		\$ 509,025	\$ -	\$ -	\$ -	\$ -	\$ 509,025
Capital Projects - Other		\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Total General Capital Projects Fund (334)		\$ 5,626,025	\$ -	\$ -	\$ -	\$ -	\$ 5,626,025

Prior year's monies budgeted that are not spent are re-budgeted in future years, if applicable.

Future operating/maintenance costs will be included in departmental budgets as applicable. Funding for future years is determined on a pay-as-you-go basis and funds are available for the current budget year only.

CITY OF MARGATE, FLORIDA
FY 2023 - FY 2027 CAPITAL IMPROVEMENT/MAJOR EQUIPMENT PROGRAM
FIVE (5) YEAR SUMMARY BY FUND

		FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FIVE YEAR
FUND	Project Number	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	TOTAL
General Obligation Bonds Proceeds 2019 Fund (335)							
Calypso Cove	6530	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
Centennial Park Renovations	6532	800,000	-	-	-	-	\$ 800,000
Oriole Park	6533	1,000,000	-	-	-	-	1,000,000
Andrews Field Renovations	TBD	-	500,000	-	-	-	500,000
Capital Projects - Other	N/A	1,610,000	-	-	-	-	1,610,000
Total General Obligation Bonds Proceeds 2019 Fund (335)		\$ 4,910,000	\$ 500,000	\$ -	\$ -	\$ -	\$ 5,410,000

Prior year's monies budgeted that are not spent are re-budgeted in future years, if applicable.

Future operating/maintenance costs will be included in departmental budgets as applicable. Funding for future years is determined on a pay-as-you-go basis and funds are available for the current budget year only.

CITY OF MARGATE, FLORIDA
FY 2023 - FY 2027 CAPITAL IMPROVEMENT/MAJOR EQUIPMENT PROGRAM
FIVE (5) YEAR SUMMARY BY FUND

		FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FIVE YEAR
FUND	Project Number	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	TOTAL

Water/Wastewater Connection Fees Fund (458)

Water Line Replacement	6004	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	2,500,000
Force Main Construction	6028	250,000	-	500,000	-	-	750,000
Total Water/Wastewater Connection Fees Fund (458)		\$ 750,000	\$ 500,000	\$ 1,000,000	\$ 500,000	\$ 500,000	\$ 3,250,000

Water/Wastewater Renewal and Replacement Fund (461)

Sewer Line Replacement	6003	\$ 125,000	\$ 1,950,000	\$ 2,125,000	\$ 2,335,000	\$ 2,570,000	\$ 9,105,000
Water Line Replacement	6004	2,000,000	4,940,000	5,500,000	6,035,000	6,835,000	25,310,000
Acquisition of Vehicles	6006	350,000	400,000	450,000	500,000	550,000	2,250,000
Computer Equipment	6007	25,000	27,500	30,000	32,500	35,000	150,000
Water & Wastewater Equipment	6008	500,000	550,000	605,000	665,500	732,050	3,052,550
Install Water Meters/Service Connections	6009	200,000	220,000	245,000	265,000	300,000	1,230,000
Lift Station Renovation	6010	2,500,000	2,865,000	3,150,000	3,435,000	4,000,000	15,950,000
Electronic Meter Reading	6011	100,000	-	-	-	-	100,000
Rehabilitate Raw Water Wells	6013	70,000	77,500	85,000	95,000	102,500	430,000
Upgrade Telemetry System	6014	50,000	55,000	60,000	67,500	73,500	306,000
Infiltration and Inflow Rehabilitation	6015	2,500,000	2,500,000	600,000	665,000	750,000	7,015,000
Rehabilitate Generator Systems	6019	100,000	115,000	125,000	135,000	150,000	625,000
Water Main/Force Main Control Improvements	6023	225,000	275,000	300,000	335,000	-	1,135,000
Rehabilitate DEES Administration Building	6026	100,000	115,000	125,000	135,000	150,000	625,000
Aerial Utility Crossings	6027	1,700,000	-	-	-	-	1,700,000
Force Main Construction	6028	-	2,090,000	1,796,500	2,535,000	2,840,000	9,261,500
Emergency Interconnect	6034	-	-	-	300,000	75,000	375,000
Repair Water Treatment Plant (WTP) Accelerators	6036	700,000	-	-	-	-	700,000
Mechanical Integrity Testing - Underground Injection Wells	6037	150,000	-	-	-	-	150,000
Rehabilitate Backwash Holding Tank	6038	250,000	-	-	-	-	250,000
Rehabilitate Water Treatment Plant (WTP) Filters	6039	850,000	-	-	-	-	850,000
Supervisory Control and Data Acquisition (SCADA) System Upgrades	6041	1,100,000	825,000	-	-	-	1,925,000
Security System Upgrades	6042	200,000	-	-	-	-	200,000
West Wastewater Treatment Plant (WWTP) Upgrades	6046	8,000,000	8,800,000	-	-	-	16,800,000
Wastewater Treatment Plant (WWTP) Permit Renewal	6048	-	150,000	175,000	-	-	325,000
Quonset Hut - Replacement	6050	495,000	-	-	-	-	495,000
C-51 Reservoir Capacity Allocation	TBD	9,200,000	-	-	-	-	9,200,000
Wastewater Treatment Plant Headworks Upgrades	TBD	2,000,000	-	-	-	-	2,000,000
Rehabilitate High Service Pump Building	TBD	320,000	-	-	-	-	320,000
Water Treatment Plant Infrastructure Improvements	TBD	250,000	275,000	306,000	335,000	375,000	1,541,000
Lime Sludge Handling Process	TBD	300,000	5,500,000	-	-	-	5,800,000
Asphalt Resurfacing	TBD	-	-	225,000	250,000	275,000	750,000
Capital Projects - Other	TBD	250,000	275,000	305,000	335,000	365,000	1,530,000
Service Lines Replacement	TBD	150,000	165,000	1,350,000	675,000	750,000	3,090,000
Rehabilitate Water Treatment Plant (WTP) Ground Storage Tanks	TBD	500,000	600,000	-	-	-	1,100,000
Water Treatment Plant (WTP) Cascade Aerators Replacement	TBD	750,000	700,000	-	-	-	1,450,000
Valve Actuators	TBD	550,000	550,000	-	-	-	1,100,000
Water Treatment Plant (WTP) Tank Demolition	TBD	150,000	-	-	-	-	150,000
Chemicals Containment Rehabilitation	TBD	150,000	175,000	-	-	-	325,000
Water (WTP) and Wastewater (WWTP) Treatment Plant Facilities Remodeling	TBD	600,000	400,000	-	-	-	1,000,000
Exterior and Interior Painting	TBD	250,000	250,000	250,000	250,000	250,000	1,250,000
Facilities Hardening	TBD	610,000	520,000	370,000	-	-	1,500,000
Wastewater Treatment Plant (WTP) Clarifiers Rehabilitation	TBD	-	165,000	1,200,000	1,350,000	-	2,715,000
Wastewater Treatment Plant (WTP) Digesters Rehabilitation	TBD	-	165,000	1,200,000	1,350,000	-	2,715,000

CITY OF MARGATE, FLORIDA
FY 2023 - FY 2027 CAPITAL IMPROVEMENT/MAJOR EQUIPMENT PROGRAM
FIVE (5) YEAR SUMMARY BY FUND

		FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FIVE YEAR
FUND	Project Number	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	TOTAL
Wastewater Dump Station	TBD	250,000	275,000	300,000	335,000	365,000	1,525,000
Wastewater Pumping Station Equipment	TBD	250,000	275,000	300,000	335,000	365,000	1,525,000
Chemicals System	TBD	-	165,000	275,000	-	-	440,000
Landscaping Improvements	TBD	32,000	24,750	27,500	30,250	33,000	147,500
Odor Control Rehabilitation	TBD	150,000	1,650,000	-	-	-	1,800,000
Parking Expansion	TBD	40,000	-	-	-	-	40,000
Facilities Expansion	TBD	150,000	450,000	500,000	525,000	600,000	2,225,000
Capital Projects - Other	N/A	1,000,000	-	-	-	-	1,000,000
Total Water/Wastewater Renewal and Replacement Fund (461)		\$ 40,192,000	\$ 38,534,750	\$ 21,980,000	\$ 23,305,750	\$ 22,541,050	\$ 146,553,550

CITY OF MARGATE, FLORIDA
FY 2023 - FY 2027 CAPITAL IMPROVEMENT/MAJOR EQUIPMENT PROGRAM
FIVE (5) YEAR SUMMARY BY FUND

		FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FIVE YEAR
FUND	Project Number	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	TOTAL
<u>Summary</u>							
Total Roads Fund (111)		\$ -	\$ 1,165,500	\$ -	\$ -	\$ -	\$ 1,165,500
Total General Capital Projects Fund (334)		5,626,025	-	-	-	-	5,626,025
Total General Obligation Bonds Proceeds 2019 Fund (335)		4,910,000	500,000	-	-	-	5,410,000
Total Water/Wastewater Connection Fees Fund (458)		750,000	500,000	1,000,000	500,000	500,000	3,250,000
Total Water/Wastewater Renewal and Replacement Fund (461)		40,192,000	38,534,750	21,980,000	23,305,750	22,541,050	146,553,550
Total All Funds		\$ 51,478,025	\$ 40,700,250	\$ 22,980,000	\$ 23,805,750	\$ 23,041,050	\$ 162,005,075

Prior year's monies budgeted that are not spent are re-budgeted in future years, if applicable.

Future operating/maintenance costs will be included in departmental budgets as applicable. Funding for future years is determined on a pay-as-you-go basis and funds are available for the current budget year only.

FY 2023 CAPITAL IMPROVEMENT PROGRAM

RECONSTRUCTION OF NW 8 STREET (NW 67 AVE TO NW 69 AVE)

PROJECT NUMBER:

TBD

PROJECT DURATION (FY):

FY 2024

PROJECT CATEGORY:

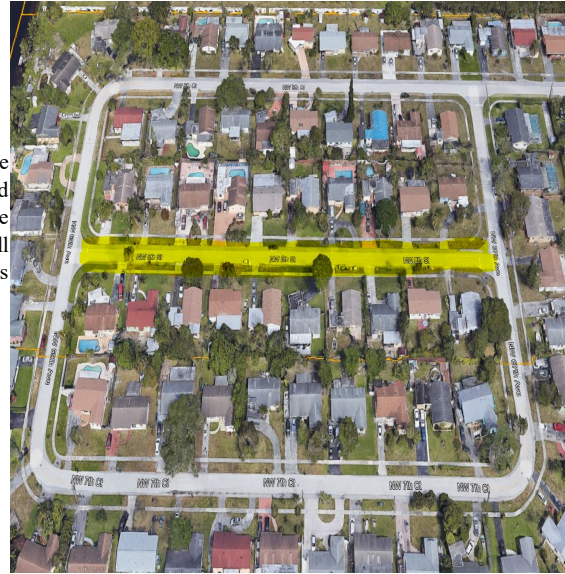
PUBLIC WORKS

PROJECT DEPARTMENT:

PUBLIC WORKS

PROJECT DESCRIPTION:

The right of way along NW 8 Street from NW 67 Avenue to NW 69 Avenue exhibits settlement along the edge of pavement of the roadway, swales, and driveway approaches. The reconstruction includes the removal of loose organic silts beneath the paved road and placement of clean fill. The road will be paved, driveway connections re-established, and swales/sidewalks reconstructed.



OPERATING BUDGET

IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Roads Fund - 111	\$ -	\$ 1,165,500	\$ -	\$ -	\$ -	\$ 1,165,500
TOTAL	\$ -	\$ 1,165,500	\$ -	\$ -	\$ -	\$ 1,165,500

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	1,110,000	-	-	-	1,110,000
Other Costs	-	55,500	-	-	-	55,500
TOTAL	\$ -	\$ 1,165,500	\$ -	\$ -	\$ -	\$ 1,165,500



FY 2023 CAPITAL IMPROVEMENT PROGRAM

BUILDING DEPARTMENT EXPANSION

PROJECT NUMBER:

6537

PROJECT DURATION (FY):

FY 2021 - FY 2023

PROJECT CATEGORY:

BUILDING

PROJECT DEPARTMENT:

BUILDING

PROJECT DESCRIPTION:

Design and construction of Building Department addition to existing building.

FY 2022 - Project Design Phase (partial), rollover from FY 2021 (\$142,000)

FY 2022/2023 - Construction Phase - Rollover of FY 2021 (\$2,495,000)



OPERATING BUDGET

IMPACT:

Anticipated increase in operating utilities and repair and maintenance costs.

FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Capital Projects Fund - 334	\$ 3,800,000	\$ -	\$ -	\$ -	\$ -	\$ 3,800,000
TOTAL	\$ 3,800,000	\$ -	\$ -	\$ -	\$ -	\$ 3,800,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Construction	3,500,000	-	-	-	-	3,500,000
Other Costs	100,000	-	-	-	-	100,000
TOTAL	\$ 3,800,000	\$ -	\$ -	\$ -	\$ -	\$ 3,800,000



FY 2023 CAPITAL IMPROVEMENT PROGRAM

FIRE STATION 58 REPLACEMENT

PROJECT NUMBER:

6520

PROJECT DURATION (FY):

FY 2017 - FY 2023

PROJECT CATEGORY:

FIRE

PROJECT DEPARTMENT:

FIRE

PROJECT DESCRIPTION:

Fire Station 58 is in need of replacement as recommended from a life cycle review by an architect. The station was constructed in 1974 by the members of the former volunteer fire department. It was at 100% of its life span as of FY 2017.

FY 2017 - 2020 - Design from General Capital Projects Fund, Fund Balance and State of Florida Department of Financial Services Grant

FY 2020 - 2022 - Construction from General Capital Projects Fund - Fund Balance

FY 2023: Rollover of FY 2022 (\$37,000)



OPERATING BUDGET IMPACT:

Anticipated increase in operating costs.

FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Capital Projects Fund - 334	\$ 37,000	\$ -	\$ -	\$ -	\$ -	\$ 37,000
TOTAL	\$ 37,000	\$ -	\$ -	\$ -	\$ -	\$ 37,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	-	-	-	-
Other Costs	37,000	-	-	-	-	37,000
TOTAL	\$ 37,000	\$ -	\$ -	\$ -	\$ -	\$ 37,000



FY 2023 CAPITAL IMPROVEMENT PROGRAM

PARK AMENITY UPGRADES

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

TBD
FY 2023
RECREATION
PARKS & RECREATION

Comprehensive park amenity upgrades for park benches, picnic tables, trash bins, and drinking fountains to implement a new city-wide standard. This standardization of parts will minimize future repair costs, and expedite future repairs. The Parks and Recreation Department will replace all old model amenities with new products.

Funding for this project will come via transfer from the Recreation Trust Fund.

OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.



FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
General Fund Capital Improvements - 334	\$ 130,000	\$ -	\$ -	\$ -	\$ -	\$ 130,000
TOTAL	\$ 130,000	\$ -	\$ -	\$ -	\$ -	\$ 130,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	130,000	-	-	-	-	130,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 130,000	\$ -	\$ -	\$ -	\$ -	\$ 130,000

FY 2023 CAPITAL IMPROVEMENT PROGRAM

TENNIS COURT TO PICKLEBALL COURT CONVERSION

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

TBD
FY 2023
RECREATION
PARKS & RECREATION

A survey was conducted on-site at Coral Gate Park asking current park users about supporting the conversion of two (2) of the four (4) tennis courts into four (4) pickleball courts. Fifty-six percent (56%) of Margate residents surveyed were in favor of the pickleball conversion project.

Funding for this project will come via transfer from the Recreation Trust Fund.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
General Fund Capital Improvements - 334	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
TOTAL	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	50,000	-	-	-	-	50,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000



FY 2023 CAPITAL IMPROVEMENT PROGRAM

NEIGHBORHOOD IDENTIFICATION SIGNS

PROJECT NUMBER:

6512

PROJECT DURATION (FY):

FY 2023

PROJECT CATEGORY:

PUBLIC WORKS

PROJECT DEPARTMENT:

PUBLIC WORKS

PROJECT DESCRIPTION:

This project will fund community and neighborhood gateway entry features and signage throughout the City. These features will help to create an identity and foster pride for various neighborhoods within the City.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Capital Projects Fund - 334	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000
TOTAL	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	25,000	-	-	-	-	25,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000



FY 2023 CAPITAL IMPROVEMENT PROGRAM

COMMISSION CHAMBERS AND CITY HALL FIRST FLOOR REMODELING

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6546
FY 2023
PUBLIC WORKS
PUBLIC WORKS

This project is for the remodeling and renovation of the City Hall Commission Chambers and City Hall lobby first floor public areas. The project includes interior renovations to the spaces including a new glass wall in the lobby, new audio-visual equipment, lighting, flooring, seating, adjustments to the AC system, changes to aesthetics of non-structural walls, and reconfiguration of the dais. Renovations and modernization would enhance the use of the spaces and improve functionality.

OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.



FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Capital Projects Fund - 334	\$ 484,025	\$ -	\$ -	\$ -	\$ -	\$ 484,025
TOTAL	\$ 484,025	\$ -	\$ -	\$ -	\$ -	

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ 54,400	\$ -	\$ -	\$ -	\$ -	\$ 54,400
Construction	411,500	-	-	-	-	411,500
Other Costs	18,125	-	-	-	-	18,125
TOTAL	\$ 484,025	\$ -	\$ -	\$ -	\$ -	\$ 484,025



FY 2023 CAPITAL IMPROVEMENT PROGRAM

CALYPSO COVE

PROJECT NUMBER:

6530

PROJECT DURATION (FY):

FY 2020 - FY 2023

PROJECT CATEGORY:

RECREATION

PROJECT DEPARTMENT:

PARKS & RECREATION

PROJECT DESCRIPTION:

Expansion of Calypso Cove Aquatics Facility to include: construction of a new deep water pool with diving boards, dive blocks, and aqua rockwalls. Renovation of the existing water playground to include more slides, tipping bucket water feature; improvements to the existing parking lot; and boat dock with boat slips to connect to the existing fishing dock. General park improvements are based on final design.



OPERATING BUDGET IMPACT:

Subject to final design: current estimate includes two (2) additional lifeguard positions, 33% increase in chemical costs, 25% increase in concession revenues, and 25% increase in admission revenues.

FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
G.O. Bonds Proceeds 2019 Fund - 335	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
TOTAL	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	1,500,000	-	-	-	-	1,500,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000



FY 2023 CAPITAL IMPROVEMENT PROGRAM

CENTENNIAL PARK RENOVATIONS

PROJECT NUMBER:

6532

PROJECT DURATION (FY):

FY 2020 - FY 2023

PROJECT CATEGORY:

RECREATION

PROJECT DEPARTMENT:

PARKS & RECREATION

PROJECT DESCRIPTION:

Improvements to Centennial Park include: construction of a new picnic pavilion; construction of a lighted tennis court; playground renovations with safety surfacing and shade; construction of a new splash pad; and expansion of the parking lot. General park improvements are based on final design.



OPERATING BUDGET IMPACT:

Subject to final design: anticipate a 33% increase to FPL costs and additional pavilion rental revenues of \$5,000.



FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
G.O. Bonds Proceeds 2019 Fund - 335	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ 800,000
TOTAL	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ 800,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	800,000	-	-	-	-	800,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ 800,000

FY 2023 CAPITAL IMPROVEMENT PROGRAM

ORIOLE PARK

PROJECT NUMBER:

6533

PROJECT DURATION (FY):

FY 2020 - FY 2023

PROJECT CATEGORY:

RECREATION

PROJECT DEPARTMENT:

PARKS & RECREATION

PROJECT DESCRIPTION:

Improvements to Oriole Park include: conversion of the existing baseball diamond to natural grass soccer/football field; renovation of the existing irrigation system; removal/replacement of park fencing; renovation of the existing concession/restroom building; construction of a new splash pad; and construction of a new playground with shade and safety surfacing.

OPERATING BUDGET IMPACT:

Subject to final design: anticipate an increase in labor hours by 350 hours, 10% increase in material cost, and an increase in permit/rental revenues by \$5,000.



FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Grant/General Fund Capital Improvements - 334	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
G.O. Bonds Proceeds 2019 Fund - 335	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
TOTAL	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ 3,225	\$ -	\$ -	\$ -	\$ -	\$ 3,225
Construction	1,996,775	-	-	-	-	1,996,775
Other Costs	-	-	-	-	-	-
TOTAL	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000

FY 2023 CAPITAL IMPROVEMENT PROGRAM

ANDREWS FIELD RENOVATIONS

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

TBD
FY 2024
RECREATION
PARKS & RECREATION

Renovation of existing fields and walkways, as well as new internal walkways, parking spaces on the east side of the property, and site furnishings.

OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.



FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Capital Projects Fund - 335	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 500,000
TOTAL	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 500,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	490,000	-	-	-	490,000
Other Costs	-	10,000	-	-	-	10,000
TOTAL	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 500,000



FY 2023 CAPITAL IMPROVEMENT PROGRAM

SEWER LINE REPLACEMENT

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6003
ANNUAL EXPENSE
UTILITIES - DEES
DEES

Various wastewater gravity and force main replacement projects typically occur each year. Projects are designed/constructed by both consultants/contractors and City staff. The current focus is to eliminate vitrified clay pipe (VCP) gravity mains and asbestos cement force mains, which have exceeded their useful service life and result in frequent breaks/failures. Replacement of these materials will reduce costs and overtime wages associated with emergency repairs, as well as reducing sewage releases and the City's exposure to resulting fines and enforcement action from FDEP.

OPERATING BUDGET
IMPACT:

Reduce costs associated with sewer main repairs.



FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 125,000	\$ 1,950,000	\$ 2,125,000	\$ 2,335,000	\$ 2,570,000	\$ 9,105,000
TOTAL	\$ 125,000	\$ 1,950,000	\$ 2,125,000	\$ 2,335,000	\$ 2,570,000	\$ 9,105,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ 125,000	\$ 200,000	\$ 210,000	\$ 225,000	\$ 250,000	\$ 1,010,000
Construction	-	1,650,000	1,815,000	2,000,000	2,200,000	7,665,000
Other Costs	-	100,000	100,000	110,000	120,000	430,000
TOTAL	\$ 125,000	\$ 1,950,000	\$ 2,125,000	\$ 2,335,000	\$ 2,570,000	\$ 9,105,000



FY 2023 CAPITAL IMPROVEMENT PROGRAM

WATER LINE REPLACEMENT

PROJECT NUMBER:

6004

PROJECT DURATION (FY):

ANNUAL EXPENSE

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

Various water main replacement projects occur each year. The current focus is to eliminate small diameter, cast iron, and asbestos cement mains, as well as other main sections that have experienced frequent breaks in recent years. The hydraulic model recommends replacement of the following pipes:

419,062 feet of Asbestos Concrete (AC) pipe

93,061 feet of Cast Iron (CI) pipe

30,000 feet of 2" diameter pipe

At approximately \$250 per foot, the cost to replace all these pipes is over \$135M; which amounts to \$5M per year for the next 30 years for the replacement of all pipes at about 20,000 LF of pipe each year.



OPERATING BUDGET

IMPACT:

Reduce costs associated with water main repairs.

FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 2,000,000	\$ 4,940,000	\$ 5,500,000	\$ 6,035,000	\$ 6,835,000	\$ 25,310,000
Connection Fees Fund - 458	500,000	500,000	500,000	500,000	500,000	2,500,000
TOTAL	\$ 2,500,000	\$ 5,440,000	\$ 6,000,000	\$ 6,535,000	\$ 7,335,000	\$ 27,810,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ 120,000	\$ 265,000	\$ 300,000	\$ 320,000	\$ 350,000	\$ 1,355,000
Construction	2,300,000	5,000,000	5,500,000	6,000,000	6,750,000	25,550,000
Other Costs	80,000	175,000	200,000	215,000	235,000	905,000
TOTAL	\$ 2,500,000	\$ 5,440,000	\$ 6,000,000	\$ 6,535,000	\$ 7,335,000	\$ 27,810,000

FY 2023 CAPITAL IMPROVEMENT PROGRAM

ACQUISITION OF VEHICLES

PROJECT NUMBER:

6006

PROJECT DURATION (FY):

ANNUAL EXPENSE

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

Replacement of existing vehicles which have met their useful life and purchase new vehicles that cannot be provided by the Enterprise Lease Program.



OPERATING BUDGET

IMPACT:

Reduce maintenance and repair costs of vehicles.

FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 350,000	\$ 400,000	\$ 450,000	\$ 500,000	\$ 550,000	\$ 2,250,000
TOTAL	\$ 350,000	\$ 400,000	\$ 450,000	\$ 500,000	\$ 550,000	\$ 2,250,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	-	-	-	-
Other Costs	350,000	400,000	450,000	500,000	550,000	2,250,000
TOTAL	\$ 350,000	\$ 400,000	\$ 450,000	\$ 500,000	\$ 550,000	\$ 2,250,000

FY 2023 CAPITAL IMPROVEMENT PROGRAM

COMPUTER EQUIPMENT

PROJECT NUMBER:

6007

PROJECT DURATION (FY):

ANNUAL EXPENSE

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

Replacement of office, field, and SCADA system computers and related purchases including software.

FY 2023 – Replacement of Desktop Computers and Treatment Plant servers.



OPERATING BUDGET

IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 25,000	\$ 27,500	\$ 30,000	\$ 32,500	\$ 35,000	\$ 150,000
TOTAL	\$ 25,000	\$ 27,500	\$ 30,000	\$ 32,500	\$ 35,000	\$ 150,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	-	-	-	-
Other Costs	25,000	27,500	30,000	32,500	35,000	150,000
TOTAL	\$ 25,000	\$ 27,500	\$ 30,000	\$ 32,500	\$ 35,000	\$ 150,000

FY 2023 CAPITAL IMPROVEMENT PROGRAM

WATER & WASTEWATER EQUIPMENT

PROJECT NUMBER:

6008

PROJECT DURATION (FY):

ANNUAL EXPENSE

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

Replacement equipment purchases, such as pumps, fans, blowers, motors, tanks, various meters, etc. for the treatment plants and distribution/collection system.



OPERATING BUDGET

IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 500,000	\$ 550,000	\$ 605,000	\$ 665,500	\$ 732,050	\$ 3,052,550
TOTAL	\$ 500,000	\$ 550,000	\$ 605,000	\$ 665,500	\$ 732,050	\$ 3,052,550

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	-	-	-	-
Other Costs	500,000	550,000	605,000	665,500	732,050	3,052,550
TOTAL	\$ 500,000	\$ 550,000	\$ 605,000	\$ 665,500	\$ 732,050	\$ 3,052,550



FY 2023 CAPITAL IMPROVEMENT PROGRAM

INSTALL WATER METERS/SERVICE CONNECTIONS

PROJECT NUMBER:

6009

PROJECT DURATION (FY):

ANNUAL EXPENSE

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

The accuracy of water meters deteriorates over time. This can lead to inaccurate billing of customers. As a result, water meters are periodically replaced throughout the service area. Sometimes, the associated water service connection is also replaced.



OPERATING BUDGET

IMPACT:

Increase billing efficiency and reduce man hours of meter readers and service crews.

FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 200,000	\$ 220,000	\$ 245,000	\$ 265,000	\$ 300,000	\$ 1,230,000
TOTAL	\$ 200,000	\$ 220,000	\$ 245,000	\$ 265,000	\$ 300,000	\$ 1,230,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	-	-	-	-
Other Costs	200,000	220,000	245,000	265,000	300,000	1,230,000
TOTAL	\$ 200,000	\$ 220,000	\$ 245,000	\$ 265,000	\$ 300,000	\$ 1,230,000

FY 2023 CAPITAL IMPROVEMENT PROGRAM

LIFT STATION RENOVATION

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6010
ANNUAL EXPENSE
UTILITIES - DEES
DEES

This Project is for the removal and replacement of existing pump stations with new and modern wet pit submersible pump stations. The piping, hardware, protective coatings and structures have suffered deterioration due to age and the corrosive nature of sewer processing. One or more wastewater lift station renovation projects typically occur each year. Projects range from minor to major rehabilitation.

OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.



FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 2,500,000	\$ 2,865,000	\$ 3,150,000	\$ 3,435,000	\$ 4,000,000	\$ 15,950,000
TOTAL	\$ 2,500,000	\$ 2,865,000	\$ 3,150,000	\$ 3,435,000	\$ 4,000,000	\$ 15,950,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ 100,000	\$ 115,000	\$ 125,000	\$ 135,000	\$ 150,000	\$ 625,000
Construction	2,250,000	2,500,000	2,750,000	3,000,000	3,500,000	14,000,000
Other Costs	150,000	250,000	275,000	300,000	350,000	1,325,000
TOTAL	\$ 2,500,000	\$ 2,865,000	\$ 3,150,000	\$ 3,435,000	\$ 4,000,000	\$ 15,950,000



FY 2023 CAPITAL IMPROVEMENT PROGRAM

ELECTRONIC METER READING

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6011
FY 2019 - FY 2023
UTILITIES - DEES
DEES

Electronic meter reading devices allow for the real-time monitoring and storage of water consumption. This technology allows the utility to determine each customer's water consumption amount for billing purposes without manually reading meters; identify potential leaks, tampering, or unusual water use; and analyze water usage patterns to provide better system-wide service.



OPERATING BUDGET IMPACT:

Increase billing efficiency and reduce man hours of meter readers.

FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
TOTAL	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	100,000	-	-	-	-	100,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000

FY 2023 CAPITAL IMPROVEMENT PROGRAM

REHABILITATE RAW WATER WELLS

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6013
ANNUAL EXPENSE
UTILITIES - DEES
DEES

Twelve raw water wells provide water to the Water Treatment Plant. These wells require periodic testing and rehabilitation work. Each year, two wells are disassembled for inspection of the pumps, video inspection of the well column, and for rehabilitation of the wells as appropriate to maintain the capacity and water quality.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 70,000	\$ 77,500	\$ 85,000	\$ 95,000	\$ 102,500	\$ 430,000
TOTAL	\$ 70,000	\$ 77,500	\$ 85,000	\$ 95,000	\$ 102,500	\$ 430,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	70,000	77,500	85,000	95,000	102,500	430,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 70,000	\$ 77,500	\$ 85,000	\$ 95,000	\$ 102,500	\$ 430,000



FY 2023 CAPITAL IMPROVEMENT PROGRAM

UPGRADE TELEMETRY SYSTEM

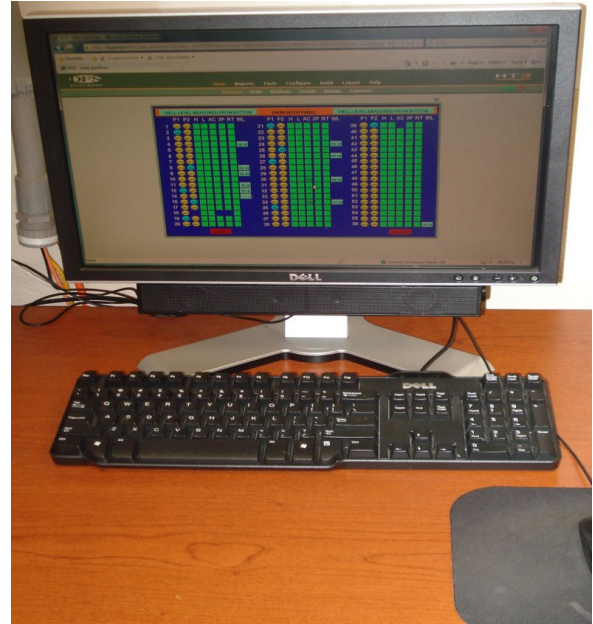
PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6014
ANNUAL EXPENSE
UTILITIES - DEES
DEES

Telemetry systems allow monitoring and information storage related to utility and treatment infrastructure located throughout the service area from a single remote location. For example, sewer lift stations across the entire service area can be monitored from the wastewater treatment plant. Testing, repair, replacement, and upgrading of system components is necessary to realize the full benefits of the telemetry system.

OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.



FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 50,000	\$ 55,000	\$ 60,000	\$ 67,500	\$ 73,500	\$ 306,000
TOTAL	\$ 50,000	\$ 55,000	\$ 60,000	\$ 67,500	\$ 73,500	\$ 306,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	50,000	55,000	60,000	67,500	73,500	306,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 50,000	\$ 55,000	\$ 60,000	\$ 67,500	\$ 73,500	\$ 306,000

FY 2023 CAPITAL IMPROVEMENT PROGRAM

INFILTRATION AND INFLOW REHABILITATION

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6015
ANNUAL EXPENSE
UTILITIES - DEES
DEES

In recent years, the City adopted cured-in-place pipe technology as the primary method for reducing infiltration in the City's gravity sanitary sewer system. The recent plant overflows surrounding Tropical Storm ETA in November 2019 revealed significant I&I issues that need to be addressed, via smoke testing, manhole sealing, cleanout replacement, and elimination of illicit connections. It is imperative to minimize increased influent volumes to the plant prior to taking the RBC trains out of service for the planned upgrades, so the City must increase efforts to eliminate immediate I&I.



OPERATING BUDGET IMPACT:

Reduction in materials and labor required for repairs.

FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 2,500,000	\$ 2,500,000	\$ 600,000	\$ 665,000	\$ 750,000	\$ 7,015,000
TOTAL	\$ 2,500,000	\$ 2,500,000	\$ 600,000	\$ 665,000	\$ 750,000	\$ 7,015,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	2,500,000	2,500,000	600,000	665,000	750,000	7,015,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 2,500,000	\$ 2,500,000	\$ 600,000	\$ 665,000	\$ 750,000	\$ 7,015,000



FY 2023 CAPITAL IMPROVEMENT PROGRAM

REHABILITATE GENERATOR SYSTEMS

PROJECT NUMBER:

6019

PROJECT DURATION (FY):

FY 2022 - FY 2027

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

Generators at the Water Treatment Plant (WTP), Wastewater Treatment Plant (WWTP), DEES Administration Building, and Coral Gate Storage Tank require periodic rehabilitation to controls, power generation, electrical switch gear, fuel tanks, and emission systems. Also, this project includes upgrades of various improvements to provide compliance, reliability, and uninterrupted operations during power outages.



OPERATING BUDGET

IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 100,000	\$ 115,000	\$ 125,000	\$ 135,000	\$ 150,000	\$ 625,000
TOTAL	\$ 100,000	\$ 115,000	\$ 125,000	\$ 135,000	\$ 150,000	\$ 625,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	100,000	115,000	125,000	135,000	150,000	625,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 100,000	\$ 115,000	\$ 125,000	\$ 135,000	\$ 150,000	\$ 625,000



FY 2023 CAPITAL IMPROVEMENT PROGRAM

WATER MAIN/FORCE MAIN CONTROL IMPROVEMENTS

PROJECT NUMBER:

6023

PROJECT DURATION (FY):

ANNUAL EXPENSE

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

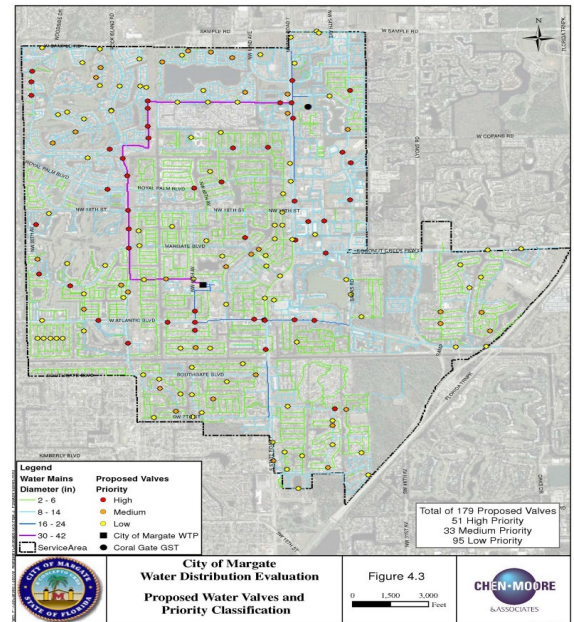
DEES

PROJECT DESCRIPTION:

The strategic installation of new distribution system components, including pipes and valves that allow for system bypass and isolation during repairs will shorten response times to main breaks, minimize service interruptions to customers, and enhance water quality.

OPERATING BUDGET IMPACT:

Reduce material and labor costs associated with water main/force main repairs.



FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 225,000	\$ 275,000	\$ 300,000	\$ 335,000	\$ -	\$ 1,135,000
TOTAL	\$ 225,000	\$ 275,000	\$ 300,000	\$ 335,000	\$ -	\$ 1,135,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	225,000	275,000	300,000	335,000	-	1,135,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 225,000	\$ 275,000	\$ 300,000	\$ 335,000	\$ -	\$ 1,135,000

FY 2023 CAPITAL IMPROVEMENT PROGRAM

REHABILITATE DEES ADMINISTRATION BUILDING

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6026
RECURRING EXPENSE
UTILITIES - DEES
DEES

The DEES administration building is shared by DEES, Building Department, and Development Services staff. Recurring repair/rehabilitation projects are completed to properly maintain and extend the life of the building.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 100,000	\$ 115,000	\$ 125,000	\$ 135,000	\$ 150,000	\$ 625,000
TOTAL	\$ 100,000	\$ 115,000	\$ 125,000	\$ 135,000	\$ 150,000	\$ 625,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	100,000	115,000	125,000	135,000	150,000	625,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 100,000	\$ 115,000	\$ 125,000	\$ 135,000	\$ 150,000	\$ 625,000



FY 2023 CAPITAL IMPROVEMENT PROGRAM

AERIAL UTILITY CROSSINGS

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6027
FY 2022 - FY 2023
UTILITIES - DEES
DEES

Multi-year program to rehabilitate or replace water and wastewater aerial utility crossings throughout the service area. Complete rehabilitation and replacement at various sites.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 1,700,000	\$ -	\$ -	\$ -	\$ -	\$ 1,700,000
TOTAL	\$ 1,700,000	\$ -	\$ -	\$ -	\$ -	\$ 1,700,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Construction	1,600,000	-	-	-	-	1,600,000
Other Costs	50,000	-	-	-	-	50,000
TOTAL	\$ 1,700,000	\$ -	\$ -	\$ -	\$ -	\$ 1,700,000



FY 2023 CAPITAL IMPROVEMENT PROGRAM

FORCE MAIN CONSTRUCTION

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6028
RECURRING EXPENSE
UTILITIES - DEES
DEES

Wastewater force mains carry wastewater pumped from lift stations to the wastewater treatment plants. Some portions of the utility's service area do not have redundant force mains providing more than one pathway to the treatment plants. Multiple pathways are important when force mains are being repaired or replaced. A number of wastewater force main projects are planned to provide redundancy to the system.

OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.



FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ -	\$ 2,090,000	\$ 1,796,500	\$ 2,535,000	\$ 2,840,000	\$ 9,261,500
Connection Fees Fund - 458	250,000	-	500,000	-	-	\$ 750,000
TOTAL	\$ 250,000	\$ 2,090,000	\$ 2,296,500	\$ 2,535,000	\$ 2,840,000	\$ 10,011,500

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ 250,000	\$ 275,000	\$ 300,000	\$ 335,000	\$ 365,000	\$ 1,525,000
Construction	-	1,650,000	1,815,000	2,000,000	2,250,000	7,715,000
Other Costs	-	165,000	181,500	200,000	225,000	771,500
TOTAL	\$ 250,000	\$ 2,090,000	\$ 2,296,500	\$ 2,535,000	\$ 2,840,000	\$ 10,011,500



FY 2023 CAPITAL IMPROVEMENT PROGRAM

EMERGENCY INTERCONNECT

PROJECT NUMBER:

6034

PROJECT DURATION (FY):

FY 2026 - FY 2027

PROJECT CATEGORY:

UTILITIES - DEES

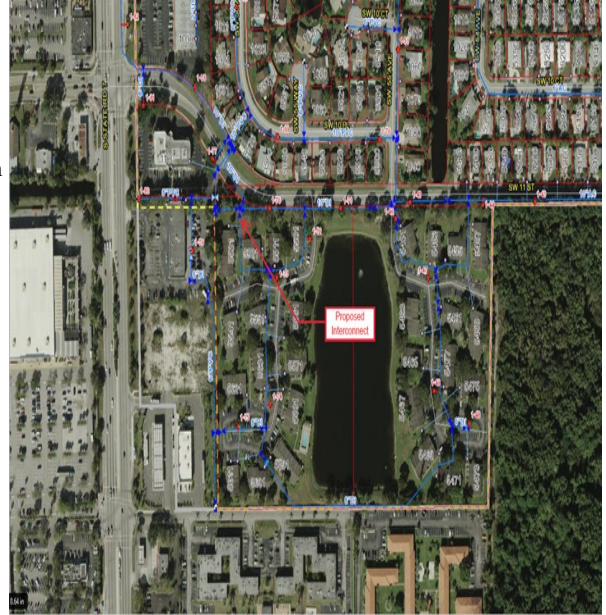
PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

Construction of an interconnect for the water distribution system with neighboring systems with 50% cost share.

FY 2026 - Interconnect with City of North Lauderdale



OPERATING BUDGET

IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ -	\$ -	\$ -	\$ 300,000	\$ 75,000	\$ 375,000
TOTAL	\$ -	\$ -	\$ -	\$ 300,000	\$ 75,000	\$ 375,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ 75,000
Construction	-	-	-	225,000	75,000	300,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ -	\$ -	\$ -	\$ 300,000	\$ 75,000	\$ 375,000



FY 2023 CAPITAL IMPROVEMENT PROGRAM

REPAIR WATER TREATMENT PLANT (WTP) ACCELATORS

PROJECT NUMBER:

6036

PROJECT DURATION (FY):

FY 2023

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

The Water Treatment Plant has two accelerators (clarifiers). The concrete tank walls of both accelerators have developed many small cracks, which have resulted in small leaks and corrosion to the interior structural steel reinforcing bars (rebar). The restoration of an exposed/corroded structural steel, sealing of all cracks/leaks, as well as lining, coating, and painting of the tanks, which will be completed after verifying that all leaks have ceased. Project will improve treatment efficiency and water quality will eliminate a potential source of non-compliance.



OPERATING BUDGET

IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ 700,000
TOTAL	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ 700,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	600,000	-	-	-	-	600,000
Other Costs	100,000	-	-	-	-	100,000
TOTAL	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ 700,000



FY 2023 CAPITAL IMPROVEMENT PROGRAM

MECHANICAL INTEGRITY TESTING - UNDERGROUND INJECTION WELLS

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6037
FY 2023
UTILITIES - DEES
DEES

Hazen Hazen and Sawyer
4000 Hollywood Blvd, Suite 7000
Hollywood, FL 33021 • 954.987.0066



Treated effluent from the utility's wastewater treatment plants is injected into the lower injection zone of the Floridan Aquifer by two deep injection wells. To ensure the wells continue to perform properly, the injection well operating permit requires mechanical integrity testing be performed every five years. This testing was last completed in FY 2018 and will be repeated in advance of the 2023 compliance deadline to allow time to complete any required repairs and re-testing prior to the deadline.

Mechanical Integrity Testing Report
Injection Wells 1 and 2
City of Margate
Southern Regional Wastewater Treatment Plant

April 2018

OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
TOTAL	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	150,000	-	-	-	-	150,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000



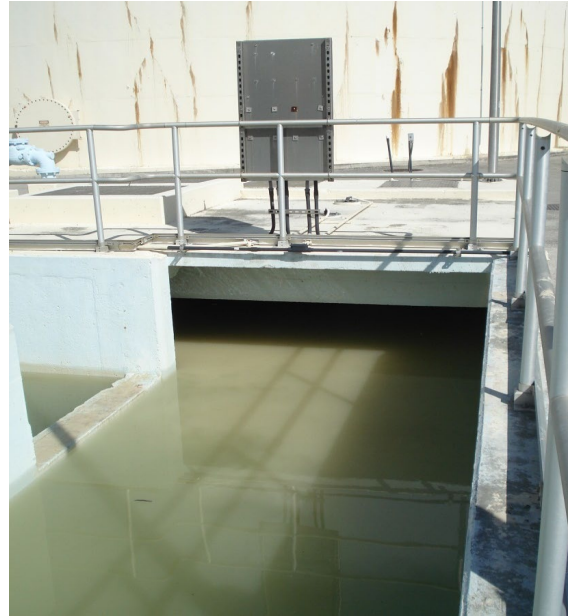
FY 2023 CAPITAL IMPROVEMENT PROGRAM

REHABILITATE BACKWASH HOLDING TANK

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6038
FY 2023
UTILITIES - DEES
DEES

The Water Treatment Plant's backwash holding tank is an old chlorine contact chamber that was retrofitted to act as a holding tank. This project will remove internal partition walls to provide flow and maintenance efficiency. Additional improvements include repairs to the concrete structure and foundation, recoating, repainting, and bypass flow improvements. Also, will provide efficiency to treatment and maintenance processes to comply with FDEP requirements.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
TOTAL	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	250,000	-	-	-	-	250,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000

FY 2023 CAPITAL IMPROVEMENT PROGRAM

REHABILITATE WATER TREATMENT PLANT (WTP) FILTERS

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6039
FY 2023
UTILITIES - DEES
DEES

Water Treatment Plant filters consist of eight (8) filter cells, which each contain a bed of gravel, as well as filter-grade sand and anthracite which serve as the filtering media. The essential components of the project include, but are not limited to, replacement of filter media, surface wash agitator system, underdrain system, piping, fittings, valves, valve operators, controls, instrumentation, and electrical, as well as refurbishment and waterproofing of filter interiors for leak suppression, concrete and steel repairs and all ancillary accessories for process performance improvement.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ 850,000
TOTAL	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ 850,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	700,000	-	-	-	-	700,000
Other Costs	150,000	-	-	-	-	150,000
TOTAL	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ 850,000

FY 2023 CAPITAL IMPROVEMENT PROGRAM

SUPERVISORY CONTROL AND DATA ACQUISITION (SCADA) SYSTEM UPGRADES

PROJECT NUMBER:

6041

PROJECT DURATION (FY):

FY 2023 - FY 2024

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

Upgrades to the Supervisory Control and Data Acquisition System (SCADA) used to control various components of the operations in both Water and Wastewater plants. This project is being completed based on the 2016 Comprehensive Utility Strategic Master Plan recommendations to ensure reliability, quality, sustainability, safety, and/or code compliance.

The Florida Legislature has awarded the City a grant of \$500K, which will reimburse a portion of expenses for this project.

OPERATING BUDGET

IMPACT:

Reduce cost of obsolete replacement parts and repairs to SCADA system.



FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 1,100,000	\$ 825,000	\$ -	\$ -	\$ -	\$ 1,925,000
TOTAL	\$ 1,100,000	\$ 825,000	\$ -	\$ -	\$ -	\$ 1,925,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	1,000,000	750,000	-	-	-	1,750,000
Other Costs	100,000	75,000	-	-	-	175,000
TOTAL	\$ 1,100,000	\$ 825,000	\$ -	\$ -	\$ -	\$ 1,925,000

FY 2023 CAPITAL IMPROVEMENT PROGRAM

SECURITY SYSTEM UPGRADES

PROJECT NUMBER:

6042

PROJECT DURATION (FY):

FY 2023

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

Upgrade Security System infrastructure at the Water and Wastewater Treatment plants. The Project aims to protect critical assets in the aspects of security surveillance and operational monitoring to keep employees and assets safe, without reducing efficiency.



OPERATING BUDGET

IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000
TOTAL	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	200,000	-	-	-	-	200,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000

FY 2023 CAPITAL IMPROVEMENT PROGRAM

WEST WASTEWATER TREATMENT PLANT (WWTP) UPGRADES

PROJECT NUMBER:

6046

PROJECT DURATION (FY):

FY 2022 - FY 2024

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

The West Wastewater Treatment Plant (WWTP) has a capacity of 7.9 million gallons per day and treats the majority of the service area's total wastewater. Primary treatment at the West WWTP is accomplished using rotating biological contactors (RBCs). The existing RBC trains were installed in 1984 and have exceeded the end of their useful life cycle and must be replaced with more modern technology, such as fine bubbler activated sludge, or other alternative treatment to be determined. The project seeks to improve treatment quality and provide for permit compliance and sustainability.

OPERATING BUDGET

IMPACT:

Significant reduction in repair costs and coagulant needed to offset failing RBCs.



FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 8,000,000	\$ 8,800,000	\$ -	\$ -	\$ -	\$ 16,800,000
TOTAL	\$ 8,000,000	\$ 8,800,000	\$ -	\$ -	\$ -	\$ 16,800,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	8,000,000	8,000,000	-	-	-	16,000,000
Other Costs	-	800,000	-	-	-	800,000
TOTAL	\$ 8,000,000	\$ 8,800,000	\$ -	\$ -	\$ -	\$ 16,800,000

FY 2023 CAPITAL IMPROVEMENT PROGRAM

WASTEWATER TREATMENT PLANT (WWTP) PERMIT RENEWAL

PROJECT NUMBER:

6048

PROJECT DURATION (FY):

RECURRING EXPENSE

PROJECT CATEGORY:

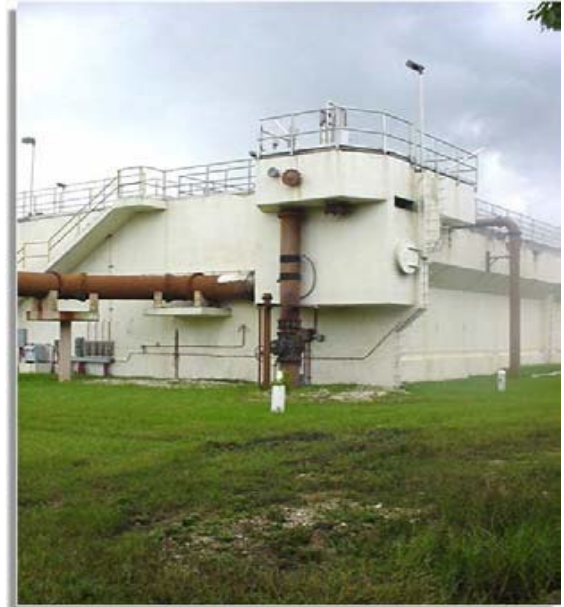
UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

Renewal of Florida Department of Environmental Protection Wastewater Operating Permit and Deep Injection Wells Permit, which must both be renewed every 5 years, and for the annual renewal of the Broward County Wastewater Treatment Plant Operating License to ensure compliant facility operations.



OPERATING BUDGET

IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ -	\$ 150,000	\$ 175,000	\$ -	\$ -	\$ 325,000
TOTAL	\$ -	\$ 150,000	\$ 175,000	\$ -	\$ -	\$ 325,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	-	-	-	-
Other Costs	-	150,000	175,000	-	-	325,000
TOTAL	\$ -	\$ 150,000	\$ 175,000	\$ -	\$ -	\$ 325,000



FY 2023 CAPITAL IMPROVEMENT PROGRAM

QUONSET HUT - REPLACEMENT

PROJECT NUMBER:

6050

PROJECT DURATION (FY):

FY 2023

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

Replace existing prefabricated Quonset Hut structure with modern industrial storage building. The aged Quonset Hut is impractical for storing miscellaneous equipment and material. The new structure will combine garage, storage, office, and warehousing needs.



OPERATING BUDGET

IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 495,000	\$ -	\$ -	\$ -	\$ -	\$ 495,000
TOTAL	\$ 495,000	\$ -	\$ -	\$ -	\$ -	\$ 495,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	450,000	-	-	-	-	450,000
Other Costs	45,000		-	-	-	45,000
TOTAL	\$ 495,000	\$ -	\$ -	\$ -	\$ -	\$ 495,000



FY 2023 CAPITAL IMPROVEMENT PROGRAM

C-51 RESERVOIR CAPACITY ALLOCATION

PROJECT NUMBER:

TBD

PROJECT DURATION (FY):

FY 2023

PROJECT CATEGORY:

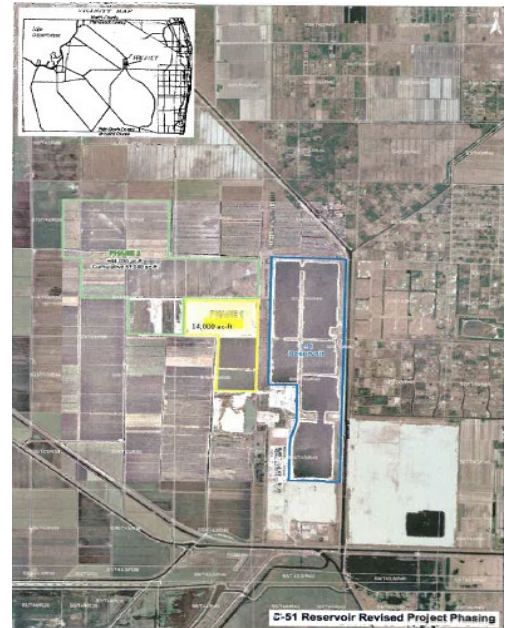
UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

The C-51 Reservoir project is a collaboration between Broward County, Palm Beach County, and other Lower East Coast area water providers to serve as a regional alternative water supply by storing excess wet-season stormwater runoff for later distribution and use to recharge the Biscayne Aquifer during the dry season. Phase I of the 2-phase project has already gone through the design and permitting phases and is currently under construction, with completion and commissioning anticipated around June 2023, at which time a single lump sum payment will be due. This project satisfies the permit requirement for implementation of an alternative water supply source.



OPERATING BUDGET

IMPACT:

The City will be responsible for its pro-rata share of future operating costs, which are anticipated to be \$36,551 per million gallons per day (MGD).

FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 9,200,000	\$ -	\$ -	\$ -	\$ -	\$ 9,200,000
TOTAL	\$ 9,200,000	\$ -	\$ -	\$ -	\$ -	\$ 9,200,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	-	-	-	-
Other Costs	9,200,000	-	-	-	-	9,200,000
TOTAL	\$ 9,200,000	\$ -	\$ -	\$ -	\$ -	\$ 9,200,000

FY 2023 CAPITAL IMPROVEMENT PROGRAM

WASTE WATER TREATMENT PLANT (WWTP) HEADWORKS UPGRADES

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

TBD
FY 2023
UTILITIES - DEES
DEES

Due to the age of the structure and the corrosive nature of the wastewater and its treatment processes, the headworks building's structural components are beginning to show signs of corrosion that must be addressed. The restoration shall include repairs of steel, concrete, and other building elements, including repair and relining of grit collection chambers, and channels/sumps, as well as improvements to the ventilation within the headworks area. Additionally, existing grit removal, filters, and related equipment will be replaced to attain more effective screening, grit removal, and treatment quality and to improve odor emissions.

OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.



FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000
TOTAL	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	2,000,000	-	-	-	-	2,000,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000



FY 2023 CAPITAL IMPROVEMENT PROGRAM

REHABILITATE HIGH SERVICE PUMP BUILDING

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

TBD
FY 2023
UTILITIES - DEES
DEES

The high service pump building houses the high service pumps, which pump the treated water out of storage tanks and send it throughout the distribution system. This project includes both interior and exterior building repairs and renovations, including HVAC to provide a climate-controlled environment for the climate sensitive electronic equipment that controls the pumps and regulates the system pressure.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 320,000	\$ -	\$ -	\$ -	\$ -	\$ 320,000
TOTAL	\$ 320,000	\$ -	\$ -	\$ -	\$ -	\$ 320,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000
Construction	250,000	-	-	-	-	250,000
Other Costs	50,000	-	-	-	-	50,000
TOTAL	\$ 320,000	\$ -	\$ -	\$ -	\$ -	\$ 320,000



FY 2023 CAPITAL IMPROVEMENT PROGRAM

WATER TREATMENT PLANT (WTP) INFRASTRUCTURE IMPROVEMENTS

PROJECT NUMBER:

TBD

PROJECT DURATION (FY):

FY 2023 - FY 2027

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

In order to continue meeting and exceeding regulatory requirements for the potable water system, new processes will need to be introduced into the existing Water Treatment Plant. Improvements to the City's Water Treatment Plant include system optimization, adding innovative treatment equipment and the corresponding methods, enhancing efficiency at the plant, and maintaining or increasing the quality of the finished water.



OPERATING BUDGET

IMPACT:

Unknown at this time.

FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 250,000	\$ 275,000	\$ 306,000	\$ 335,000	\$ 375,000	\$ 1,541,000
TOTAL	\$ 250,000	\$ 275,000	\$ 306,000	\$ 335,000	\$ 375,000	\$ 1,541,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ 50,000	\$ 55,000	\$ 60,500	\$ 67,500	\$ 75,000	\$ 308,000
Construction	150,000	165,000	185,000	200,000	225,000	925,000
Other Costs	50,000	55,000	60,500	67,500	75,000	308,000
TOTAL	\$ 250,000	\$ 275,000	\$ 306,000	\$ 335,000	\$ 375,000	\$ 1,541,000

FY 2023 CAPITAL IMPROVEMENT PROGRAM

LIME SLUDGE HANDLING PROCESS

PROJECT NUMBER:

TBD

PROJECT DURATION (FY):

FY 2023 - FY 2024

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

The configuration of the current lime sludge pond does not allow potable water used in the current treatment process to be reprocessed back into the potable water system. Instead, that partially-treated water gets sent to waste and shows up in water losses. The design of the new lime sludge handling processes will allow the City to feed partially treated water back to the head of the plant rather than sending it to waste. This project seeks to improve the sustainability and cost efficiency of the treatment process.

OPERATING BUDGET

IMPACT:

Decrease potable water usage, lime production and disposal, and lime sludge blowing onto neighbors' properties.



FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 300,000	\$ 5,500,000	\$ -	\$ -	\$ -	\$ 5,800,000
TOTAL	\$ 300,000	\$ 5,500,000	\$ -	\$ -	\$ -	\$ 5,800,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Construction	-	5,000,000	-	-	-	5,000,000
Other Costs	50,000	500,000	-	-	-	550,000
TOTAL	\$ 300,000	\$ 5,500,000	\$ -	\$ -	\$ -	\$ 5,800,000

FY 2023 CAPITAL IMPROVEMENT PROGRAM

ASPHALT RESURFACING

PROJECT NUMBER:

TBD

PROJECT DURATION (FY):

FY 2025 - FY 2027

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

Mill and resurface pavement areas and sidewalk repairs in the Water Treatment Plant, Wastewater Treatment Plant, Administration Building, and Coral Gate Water Booster Station. Each facility should be evaluated and repaved as needed on a 10-year cycle. This project will prioritize areas identified as poor, very poor, serious and failed conditions according to the Asphalt Pavement Condition Index (0 - 55) categorization.



OPERATING BUDGET

IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ -	\$ -	\$ 225,000	\$ 250,000	\$ 275,000	\$ 750,000
TOTAL	\$ -	\$ -	\$ 225,000	\$ 250,000	\$ 275,000	\$ 750,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	225,000	250,000	275,000	750,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ -	\$ -	\$ 225,000	\$ 250,000	\$ 275,000	\$ 750,000



FY 2023 CAPITAL IMPROVEMENT PROGRAM

CAPITAL PROJECTS - OTHER

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

TBD
ANNUAL EXPENSE
UTILITIES - DEES
DEES

DEES operates complex utilities infrastructure, which consist of water distribution systems, wastewater collection and transmission systems, pump stations and equipment, water and wastewater treatment plants, a water storage and booster station, and supporting administration facilities. These projects will address emergency conditions to provide service reliability, compliance, welfare, and safety.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 250,000	\$ 275,000	\$ 305,000	\$ 335,000	\$ 365,000	\$ 1,530,000
TOTAL	\$ 250,000	\$ 275,000	\$ 305,000	\$ 335,000	\$ 365,000	\$ 1,530,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	250,000	275,000	305,000	335,000	365,000	1,530,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 250,000	\$ 275,000	\$ 305,000	\$ 335,000	\$ 365,000	\$ 1,530,000

FY 2023 CAPITAL IMPROVEMENT PROGRAM

SERVICE LINES REPLACEMENT

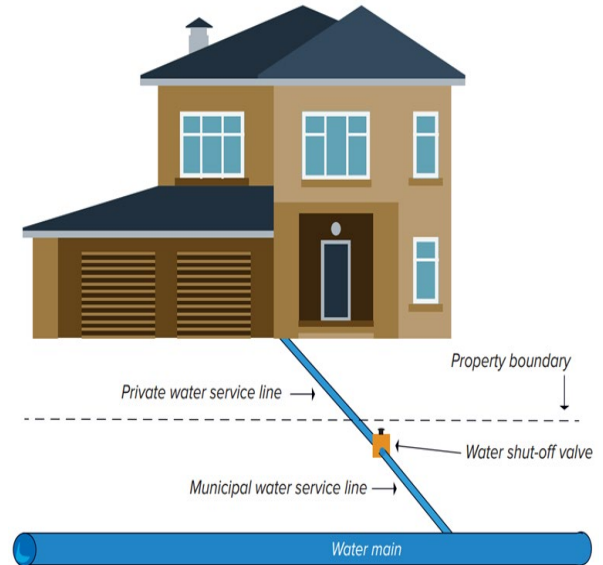
PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

TBD
FY 2023 - FY 2027
UTILITIES - DEES
DEES

On December 16, 2021 the U.S. Environmental Protection Agency (EPA) revised a Lead and Copper Rule (LCR) to reduce exposure to lead and copper in drinking water. The most common sources of lead in drinking water are lead pipes, and brass or bronze faucets and fixtures. The new requirement is initial inventory of all service lines, located between the water main in the street and the water meter, by October 16, 2024. The inventory must identify service lines material that require replacement. DEES is taking a proactive approach and is planning for replacement of service lines in coordination with the initial inventory report.

OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.



FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 150,000	\$ 165,000	\$ 1,350,000	\$ 675,000	\$ 750,000	\$ 3,090,000
TOTAL	\$ 150,000	\$ 165,000	\$ 1,350,000	\$ 675,000	\$ 750,000	\$ 3,090,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	1,350,000	675,000	750,000	2,775,000
Other Costs	150,000	165,000	-	-	-	315,000
TOTAL	\$ 150,000	\$ 165,000	\$ 1,350,000	\$ 675,000	\$ 750,000	\$ 3,090,000

FY 2023 CAPITAL IMPROVEMENT PROGRAM

REHABILITATE WATER TREATMENT PLANT (WTP) GROUND STORAGE TANKS

PROJECT NUMBER:

TBD

PROJECT DURATION (FY):

FY 2023 - FY 2024

PROJECT CATEGORY:

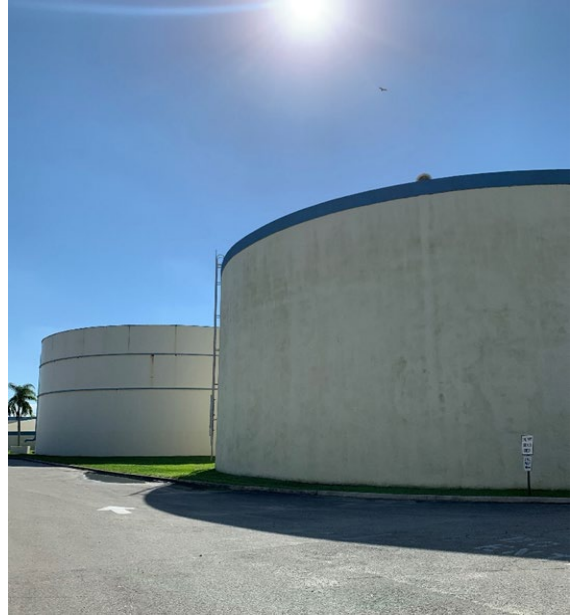
UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

Every five years the Water Treatment Plants (WTPs) are required to conduct integrity inspections of ground storage tanks to determine the condition of the coatings and structural components and to evaluate the tanks for compliance with current sanitation, safety, and security regulations. The project will provide structural rehabilitation of existing drinking water ground storage tanks as per inspection recommendation.



OPERATING BUDGET

IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 500,000	\$ 600,000	\$ -	\$ -	\$ -	\$ 1,100,000
TOTAL	\$ 500,000	\$ 600,000	\$ -	\$ -	\$ -	\$ 1,100,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	500,000	600,000	-	-	-	1,100,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 500,000	\$ 600,000	\$ -	\$ -	\$ -	\$ 1,100,000



FY 2023 CAPITAL IMPROVEMENT PROGRAM

WATER TREATMENT PLANT (WTP) CASCADE AERATORS REPLACEMENT

PROJECT NUMBER:

TBD

PROJECT DURATION (FY):

FY 2023 - FY 2024

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

Water Treatment Plant Cascade Aerators are made of fiberglass and have outlived their useful service life and are in need of replacement. This brittle fiberglass material combined with age, UV exposure, and algae growth has resulted in challenging maintenance and repair. This replacement project will provide non-corroding, all aluminum or stainless material, making them treatment-efficient, maintenance-free, and easy to operate.



OPERATING BUDGET

IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 750,000	\$ 700,000	\$ -	\$ -	\$ -	\$ 1,450,000
TOTAL	\$ 750,000	\$ 700,000	\$ -	\$ -	\$ -	\$ 1,450,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Construction	675,000	700,000	-	-	-	1,375,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 750,000	\$ 700,000	\$ -	\$ -	\$ -	\$ 1,450,000

FY 2023 CAPITAL IMPROVEMENT PROGRAM

VALVE ACTUATORS

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

TBD
FY 2023 - FY 2024
UTILITIES - DEES
DEES

This project which will replace aging valves and related components, includes installation of electrical valve actuators at the Water and Wastewater Treatment Plants. Electric actuators provide valve automation and precise control of several treatment processes. These electronically driven devices are essential components in ensuring flow management without breakdowns in service or any unnecessary maintenance expenses. The installation of reliable actuators will enhance plant operations and treatment sustainability.



OPERATING BUDGET IMPACT:

Reduce valve maintenance and repairs.

FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 550,000	\$ 550,000	\$ -	\$ -	\$ -	\$ 1,100,000
TOTAL	\$ 550,000	\$ 550,000	\$ -	\$ -	\$ -	\$ 1,100,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	550,000	550,000	-	-	-	1,100,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 550,000	\$ 550,000	\$ -	\$ -	\$ -	\$ 1,100,000

FY 2023 CAPITAL IMPROVEMENT PROGRAM

WATER TREATMENT PLANT (WTP) TANK DEMOLITION

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

TBD
FY 2023
UTILITIES - DEES
DEES

Demolition and removal of abandoned small water storage tank at Water Treatment Plant. The tank has been out of service for over 20 years without being called into service. It is not anticipated to be needed for any reason in the future. Due to aging structure, maintenance cost, and liability, the tank, pipes, and electrical components will be removed or safely abandoned.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
TOTAL	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	150,000	-	-	-	-	150,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000



FY 2023 CAPITAL IMPROVEMENT PROGRAM

CHEMICALS CONTAINMENT REHABILITATION

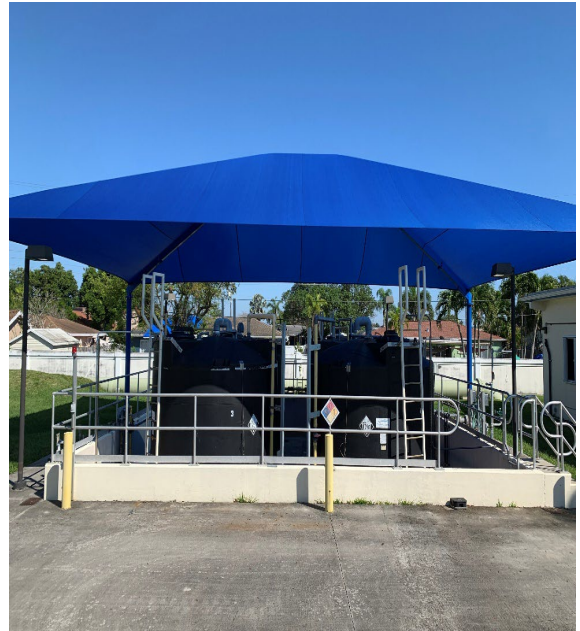
PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

TBD
FY 2023 - FY 2024
UTILITIES - DEES
DEES

The Water and Wastewater Treatment plants each contain a number of containment structures used for storage of chemicals and chemical feed equipment. Within some of the containment dikes, concrete is spalling and steel rebar is exposed and beginning to rust and expand, causing larger cracks in the concrete, water intrusion, and further deterioration. This project will restore the rebar, patch the concrete, seal and coat the interior of the containment dikes, and replace any rusted materials within the dike with stainless steel. Project may include canopy installation for weather protection for the equipment and chemical tanks.

OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.



FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 150,000	\$ 175,000	\$ -	\$ -	\$ -	\$ 325,000
TOTAL	\$ 150,000	\$ 175,000	\$ -	\$ -	\$ -	\$ 325,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	150,000	175,000	-	-	-	325,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 150,000	\$ 175,000	\$ -	\$ -	\$ -	\$ 325,000

FY 2023 CAPITAL IMPROVEMENT PROGRAM

WATER TREATMENT PLANT (WTP) AND WASTEWATER TREATMENT PLANT (WWTP) FACILITIES REMODELING

PROJECT NUMBER:

TBD

PROJECT DURATION (FY):

FY 2023 - FY 2024

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

This project will replace various corroded concrete, steel, and other critical building components at Water and Wastewater Treatment Plants. These components include, but are not limited to, electrical supports; ventilation, air conditioning (HVAC), and associated ductwork. The project will also include repairs, renovations, remodeling, and modernization of facilities to provide adequate workspace and sufficient locker rooms, showers, and sanitary facilities for male and female staff.



OPERATING BUDGET

IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 600,000	\$ 400,000	\$ -	\$ -	\$ -	\$ 1,000,000
TOTAL	\$ 600,000	\$ 400,000	\$ -	\$ -	\$ -	\$ 1,000,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Construction	400,000	400,000	-	-	-	800,000
Other Costs	50,000	-	-	-	-	50,000
TOTAL	\$ 600,000	\$ 400,000	\$ -	\$ -	\$ -	\$ 1,000,000



FY 2023 CAPITAL IMPROVEMENT PROGRAM

EXTERIOR AND INTERIOR PAINTING

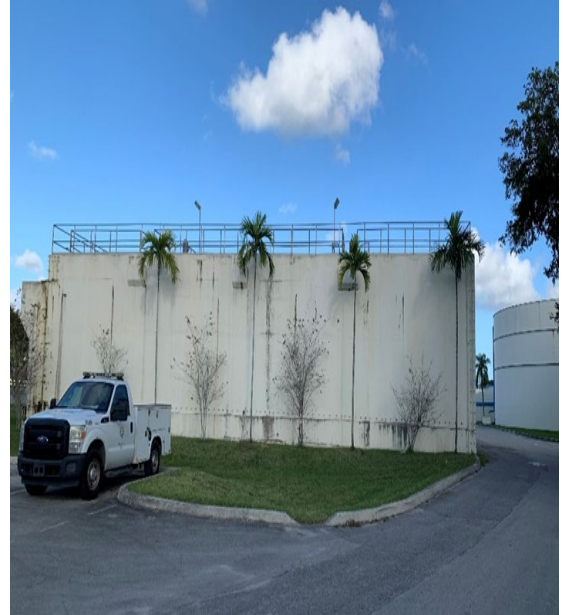
PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

TBD
FY 2023 - FY 2027
UTILITIES - DEES
DEES

This project is for a protective coating application on all exterior and interior surfaces at Water and Wastewater Treatment Plants. Some surfaces were coated over 30 years ago. A new coating is needed in order to protect all concrete and metal surfaces from corrosion and deterioration. A new coating and painting will also improve the appearance of the facilities for neighbors and community.

OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.



FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,250,000
TOTAL	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,250,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	250,000	250,000	250,000	250,000	250,000	1,250,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,250,000



FY 2023 CAPITAL IMPROVEMENT PROGRAM

FACILITIES HARDENING

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

TBD
FY 2023 - FY 2025
UTILITIES - DEES
DEES

This project involves the hardening of critical infrastructure and buildings to comply with hurricane resistant standards by replacing roofs, doors, overhead doors, and windows throughout the Water and Wastewater Treatment Plants. The project will ensure continuity of operations for essential water and sanitation services during disasters and will provide protection for treatment processes, equipment and personnel.

OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.



FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 610,000	\$ 520,000	\$ 370,000	\$ -	\$ -	\$ 1,500,000
TOTAL	\$ 610,000	\$ 520,000	\$ 370,000	\$ -	\$ -	\$ 1,500,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Construction	400,000	500,000	350,000	-	-	1,250,000
Other Costs	10,000	20,000	20,000	-	-	50,000
TOTAL	\$ 610,000	\$ 520,000	\$ 370,000	\$ -	\$ -	\$ 1,500,000

FY 2023 CAPITAL IMPROVEMENT PROGRAM

WASTEWATER TREATMENT PLANT (WWTP) CLARIFIERS REHABILITATION

PROJECT NUMBER:

TBD

PROJECT DURATION (FY):

FY 2024 - FY 2026

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

Wastewater Treatment Plant clarifier tanks are exhibiting failing paint, rust, and corrosion that may result in failure of proper operation and reduction of useful service life. This project includes rehabilitation and remediation of concrete, steel, and drive mechanism components to enhance performance, meet treatment quality requirements, and extend the useful service life of these critical assets.



OPERATING BUDGET

IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ -	\$ 165,000	\$ 1,200,000	\$ 1,350,000	\$ -	\$ 2,715,000
TOTAL	\$ -	\$ 165,000	\$ 1,200,000	\$ 1,350,000	\$ -	\$ 2,715,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ -	\$ 165,000	\$ -	\$ -	\$ -	\$ 165,000
Construction	-	-	1,200,000	1,350,000	-	2,550,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ -	\$ 165,000	\$ 1,200,000	\$ 1,350,000	\$ -	\$ 2,715,000

FY 2023 CAPITAL IMPROVEMENT PROGRAM

WASTEWATER TREATMENT PLANT (WWTP) DIGESTERS REHABILITATION

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

TBD
FY 2024 - FY 2026
UTILITIES - DEES
DEES

Wastewater Treatment Plant digester tanks are exhibiting failing paint, rust, and corrosion that may result in failure of proper operation and reduction of useful service life. This project includes the rehabilitation of the concrete, steel, and drive mechanism and other components to enhance performance, meet treatment quality requirements, and extend the useful service life of these critical assets.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ -	\$ 165,000	\$ 1,200,000	\$ 1,350,000	\$ -	\$ 2,715,000
TOTAL	\$ -	\$ 165,000	\$ 1,200,000	\$ 1,350,000	\$ -	\$ 2,715,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ -	\$ 165,000	\$ -	\$ -	\$ -	\$ 165,000
Construction	-	-	1,200,000	1,350,000	-	2,550,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ -	\$ 165,000	\$ 1,200,000	\$ 1,350,000	\$ -	\$ 2,715,000



FY 2023 CAPITAL IMPROVEMENT PROGRAM

WASTEWATER DUMP STATION

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

TBD
FY 2023 - FY 2027
UTILITIES - DEES
DEES

Wastewater dump station located at Wastewater Treatment Plant collects wastes delivered by City vacuum trucks during collection system repairs and maintenance. Current design and location requires modernization to provide effective capacity, optimal pretreatment, and smooth transfer to wastewater plant for further treatment.

OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.



FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 250,000	\$ 275,000	\$ 300,000	\$ 335,000	\$ 365,000	\$ 1,525,000
TOTAL	\$ 250,000	\$ 275,000	\$ 300,000	\$ 335,000	\$ 365,000	\$ 1,525,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Construction	185,000	200,000	300,000	335,000	365,000	1,385,000
Other Costs	15,000	75,000	-	-	-	90,000
TOTAL	\$ 250,000	\$ 275,000	\$ 300,000	\$ 335,000	\$ 365,000	\$ 1,525,000



FY 2023 CAPITAL IMPROVEMENT PROGRAM

WASTEWATER PUMPING STATION EQUIPMENT

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

TBD
ANNUAL EXPENSE
UTILITIES - DEES
DEES

The Project will address mechanical and electrical repairs and replacement in a timely and cost-effective manner to reduce equipment failures and wastewater spills, as well as provide uninterrupted sewer collection service.



OPERATING BUDGET IMPACT:

Reduction in repair costs.

FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 250,000	\$ 275,000	\$ 300,000	\$ 335,000	\$ 365,000	\$ 1,525,000
TOTAL	\$ 250,000	\$ 275,000	\$ 300,000	\$ 335,000	\$ 365,000	\$ 1,525,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	250,000	275,000	300,000	335,000	365,000	1,525,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 250,000	\$ 275,000	\$ 300,000	\$ 335,000	\$ 365,000	\$ 1,525,000

FY 2023 CAPITAL IMPROVEMENT PROGRAM

CHEMICALS SYSTEM

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

TBD
FY 2024 - FY 2025
UTILITIES - DEES
DEES

This project will maintain, analyze, repair, replace and reconfigure the current chemical addition systems at the Treatment Plant. The analysis will result in recommendations for additional chemicals, tanks, or equipment reconfiguration and replacement to provide continuous 24-hour service. The analysis will evaluate the size of tanks and day tanks to ensure adequacy of sizes to provide at least 24 hours of continuous operation without needing to be refilled. Analysis and reconfiguration will improve reliability and allow for maintenance of one tank without interrupting the plant's operations.

OPERATING BUDGET IMPACT:

Reduction in chemical costs.



FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ -	\$ 165,000	\$ 275,000	\$ -	\$ -	\$ 440,000
TOTAL	\$ -	\$ 165,000	\$ 275,000	\$ -	\$ -	\$ 440,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ -	\$ 165,000	\$ -	\$ -	\$ -	\$ 165,000
Construction	-	-	250,000	-	-	250,000
Other Costs	-	-	25,000	-	-	25,000
TOTAL	\$ -	\$ 165,000	\$ 275,000	\$ -	\$ -	\$ 440,000

FY 2023 CAPITAL IMPROVEMENT PROGRAM

LANDSCAPING IMPROVEMENTS

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

TBD
FY 2023 - FY 2027
UTILITIES - DEES
DEES

Landscaping and grounds improvements are needed around DEES' facilities. The project will replace and re-plant shrubs, trees, flowers, ground cover, and sod. It consists of a variety of design and landscape improvements, such as entrance welcome monument signs, lights, retaining walls, edging, and more to enhance curb appeal and increase the value and functionality of the properties.

OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.



FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 32,000	\$ 24,750	\$ 27,500	\$ 30,250	\$ 33,000	\$ 147,500
TOTAL	\$ 32,000	\$ 24,750	\$ 27,500	\$ 30,250	\$ 33,000	\$ 147,500

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Construction	20,000	22,500	25,000	27,500	30,000	125,000
Other Costs	2,000	2,250	2,500	2,750	3,000	12,500
TOTAL	\$ 32,000	\$ 24,750	\$ 27,500	\$ 30,250	\$ 33,000	\$ 147,500



FY 2023 CAPITAL IMPROVEMENT PROGRAM

ODOR CONTROL REHABILITATION

PROJECT NUMBER:

TBD

PROJECT DURATION (FY):

FY 2023 - FY 2024

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

This project is for rehabilitation and upgrades to the odor control system at the West Wastewater Treatment Plant. This system was constructed and installed over 35 years ago. Recently, some major improvements were completed, including media replacements and chemical additions to maintain the system. The system is approaching its useful life and will be studied and upgraded to alleviate odor concerns from the facility's neighbors.



OPERATING BUDGET

IMPACT:

Reduced chemical usage and costs.

FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 150,000	\$ 1,650,000	\$ -	\$ -	\$ -	\$ 1,800,000
TOTAL	\$ 150,000	\$ 1,650,000	\$ -	\$ -	\$ -	\$ 1,800,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Construction	-	1,500,000	-	-	-	1,500,000
Other Costs	-	150,000	-	-	-	150,000
TOTAL	\$ 150,000	\$ 1,650,000	\$ -	\$ -	\$ -	\$ 1,800,000



FY 2023 CAPITAL IMPROVEMENT PROGRAM

PARKING EXPANSION

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

TBD
FY 2023
UTILITIES - DEES
DEES

This project funds the expansion and upgrades of existing parking lots within DEES facilities to increase capacity to adequate levels to accommodate the volume of vehicles, including staff's personal vehicles, work trucks, pool cars, machinery, equipment, vendors' vehicles, and guest parking. This expansion will also include installing drainage controls, efficient lighting, and associated landscaping.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000
TOTAL	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Construction	-	-	-	-	-	-
Other Costs	10,000	-	-	-	-	10,000
TOTAL	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000



FY 2023 CAPITAL IMPROVEMENT PROGRAM

FACILITIES EXPANSION

PROJECT NUMBER:

TBD

PROJECT DURATION (FY):

FY 2023 - FY 2027

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

Water and Wastewater Treatment Plant infrastructure expansion needed to increase space and room capacity to accommodate equipment, employees, as per industry needs and developments. Water and Wastewater facilities require adaptability and flexibility to ensure that operations and services exceed regulatory compliance and meet the needs and expectations of residents now and into the future.



OPERATING BUDGET

IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 150,000	\$ 450,000	\$ 500,000	\$ 525,000	\$ 600,000	\$ 2,225,000
TOTAL	\$ 150,000	\$ 450,000	\$ 500,000	\$ 525,000	\$ 600,000	\$ 2,225,000

PROJECT COSTS:	FY 23	FY 24	FY 25	FY 26	FY 27	FIVE YEAR TOTAL
Design	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Construction	-	450,000	500,000	525,000	600,000	2,075,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 150,000	\$ 450,000	\$ 500,000	\$ 525,000	\$ 600,000	\$ 2,225,000





APPENDIX

FRATERNAL ORDER OF POLICE (FOP)
JOB CLASSIFICATIONS / SALARY RANGES
 As of Fiscal Year 2021

JOB TITLE	Annual Salary Range		
	MIN		MAX
Police Officer	57,932	89,807
Police Sergeant		105,896	

POLICE BENEVOLENT ASSOCIATION (PBA)
JOB CLASSIFICATIONS / SALARY RANGES
 As of Fiscal Year 2021

JOB TITLE	SALARY
Police Lieutenant	127,296
Police Captain	137,829

INTERNATIONAL ASSOCIATION OF FIREFIGHTERS (IAFF) *
JOB CLASSIFICATIONS / SALARY RANGES
 As of Fiscal Year 2022

JOB TITLE	Annual Salary Range		
	MIN		MAX
Firefighter	47,723	76,363
Firefighter/EMT	53,492	82,130
Firefighter/Paramedic	62,575	91,265
Driver/Engineer	77,865	97,653
Rescue Lieutenant	80,048	100,391
Fire Captain	95,350	108,780
Battalion Chief	118,546	120,546
Division Chief	123,109	125,109

**Ranges include residual pay where applicable.*

FEDERATION OF PUBLIC EMPLOYEES
JOB CLASSIFICATIONS / SALARY RANGES
As of Fiscal Year 2023

GRADE	JOB TITLE	Annual Salary Range	
		MIN	MAX
5	City Receptionist Custodian	32,795	46,011
7	Maintenance Worker I Office Specialist I Service Worker I	36,109	50,661
8	Cashier	37,766	52,986
9	Fleet Support Specialist Meter Technician Office Specialist II Service Worker II	39,423	55,311
10	Account Clerk I Canal Maintenance Tech I Inventory Control Specialist Utility Service Representative Utility Technician	41,079	57,634
11	Call Taker Community Service Aide I Equipment Operator I Property and Evidence Technician Utility Technician-L3	42,736	59,959
12	Community Service Aide II Irrigation Mechanic Utility Technician-L2	44,391	62,281
13	Asphalt Specialist Canal Maintenance Tech II Carpenter Maintenance Specialist Utility Technician-L1	46,048	64,606

FEDERATION OF PUBLIC EMPLOYEES
JOB CLASSIFICATIONS / SALARY RANGES
As of Fiscal Year 2023

GRADE	JOB TITLE	Annual Salary Range	
		MIN	MAX
14	Court Liaison Coordinator	47,705	66,931
	Crime Analyst		
	Maintenance Supervisor		
	Mechanic I		
	Telecommunication Specialist		
	Treatment Plant Operator-C		
	Utility Mechanic I		
	Utility Technician-Lead		
15	Animal Control Officer	49,362	69,256
	Code Compliance Officer		
	Equipment Mechanic/Welder		
	HVAC Specialist		
	Treatment Plant Operator-B		
16	Mechanic II	51,018	71,578
	Utility Mechanic II		
17	Crime Scene Technician	52,675	73,903
	Division Leader		
	Laboratory Technician		
	Mechanic III		
	Stormwater Foreman		
	Treatment Plant Operator I (Dual "C")		
	Treatment Plant Operator-A		
	Victim Advocate		
18	Chief Utility Mechanic	54,332	76,228
19	Division Leader - Dist/Coll	55,989	78,553
	Electrical Instrumentation Tech		

FEDERATION OF PUBLIC EMPLOYEES
JOB CLASSIFICATIONS / SALARY RANGES
 As of Fiscal Year 2023

GRADE	JOB TITLE	Annual Salary Range		
		MIN		MAX
20	Engineering Inspector I	57,646	80,878
21	CADD Technician/Utility Locator	59,303	83,203
25	Associate Engineer Building and Structural Inspector Chief Chemist Fleet Supervisor	65,928	92,498
26	Engineer	67,585	94,823
28	Plans Examiner/Inspector (Any Discipline)	70,898	99,470
31	Chief Inspector - Electrical Chief Inspector - Mechanical Chief Inspector - Plumbing Chief Inspector - Structural/Bldg Electrician II	75,869	106,445

NON-BARGAINED EMPLOYEES
JOB CLASSIFICATIONS / SALARY RANGES
As of Fiscal Year 2022 *

GRADE	JOB TITLE	Annual Salary Range	
		MIN	MAX
8	Permit Specialist I	37,026	51,947
9	Office Specialist II	38,650	54,227
10	Permit Specialist II	40,273	56,504
11	Police Investigative Assistant	41,898	58,783
12	Human Resources Specialist	43,520	61,060
13	Aquatics Coordinator Office Specialist III Purchasing Specialist Utilities Support Specialist	45,145	63,339
15	Background Investigator Multimedia Specialist Payroll/Benefits Specialist	48,394	67,898
16	Administrative Coordinator Aquatics Supervisor Business Development Coordinator Community Development Inspector Lead Permit Specialist Risk Management Specialist Technical Support Specialist	50,017	70,175
17	Associate Planner Clerk to the Special Magistrate Solid Waste Coordinator	51,642	72,454
18	Buyer I Recreation Supervisor	53,267	74,733
19	CRA Project Specialist Office Manager	54,891	77,013
20	Buyer II Sustainability Coordinator	56,516	79,292
21	Clerk Coordinator Customer Service Supervisor Engineering Inspector II Fiscal Affairs Manager GIS Specialist IT Specialist/Webmaster Payroll/Benefits Supervisor	58,140	81,572
23	Accountant Accounts Payable Supervisor Human Resources Generalist Purchasing Supervisor	61,388	86,128

* - Does not include any proposed personnel changes or new positions for FY 2023.

NON-BARGAINED EMPLOYEES
JOB CLASSIFICATIONS / SALARY RANGES
As of Fiscal Year 2022 *

GRADE	JOB TITLE	Annual Salary Range	
		MIN	MAX
24	Executive Secretary/Paralegal Police Records Commander	63,011	88,405
25	Grants Manager Code Compliance Supervisor	64,635	90,684
26	Distribution/Collection Manager GIS Coordinator Network Analyst Plant Manager Systems Analyst	66,260	92,963
28	Parks & Grounds Superintendent Recreation Superintendent	69,507	97,520
29	Project Manager Senior Planner	71,132	99,799
30	Engineer I Public Works Superintendent	72,757	102,078
31	Assistant City Clerk CRA Coordinator	74,381	104,358
32	Assistant to the City Manager Communications & Marketing Manager Contracts Administrator Utility Accounting Manager	76,006	106,637
33	Accounting Supervisor Senior Engineer	77,631	108,917
34	Systems Analyst Supervisor	79,253	111,193
35	Public Safety Communications Manager	80,876	113,470
37	Risk Manager	84,126	118,029
38	Budget Manager	85,750	120,308
40	Controller Purchasing Manager	88,998	124,865
42	Assistant Director - Building Assistant Director - DEES Assistant Finance Director Assistant Director - Public Works	92,247	129,423
44	Assistant Director of Human Resources	95,496	133,982
50	Deputy Finance Director	105,240	147,653
54	Building Director/Building Official Development Services Director Information Technology Director Parks and Recreation Director Public Works Director	111,737	156,768
57	Director - Finance Director - Human Resources	116,609	163,604

* - Does not include any proposed personnel changes or new positions for FY 2023.

NON-BARGAINED EMPLOYEES
JOB CLASSIFICATIONS / SALARY RANGES
 As of Fiscal Year 2022 *

GRADE	JOB TITLE	Annual Salary Range	
		MIN	MAX
59	Fire Chief Police Chief	119,857	168,160
65	Director - DEES	129,603	181,834
70	Assistant City Manager	137,722	193,226

* - Does not include any proposed personnel changes or new positions for FY 2023.

NON-BARGAINED EMPLOYEES
PART-TIME/SEASONAL ONLY
JOB CLASSIFICATIONS / HOURLY WAGE
As of Fiscal Year 2022

JOB TITLE	HOURLY WAGE
Cashier - Calypso Cove	\$14.4866
Office/Concession Coordinator	\$21.5060
Junior Lifeguard	\$14.9346
Lifeguard w/o WSI cert.	\$16.7269
Lifeguard w/ WSI cert.	\$18.5190
Maintenance Coordinator	\$21.5060
Recreation Attendant	\$14.5801
Summer Recreation Counselor	\$14.1554
Summer Recreation Counselor I	\$15.9009



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THE GLOSSARY IS PROVIDED TO ASSIST THE READER IN UNDERSTANDING THE ACRONYMS AND TERMS USED THROUGHOUT THIS DOCUMENT.

GLOSSARY OF ACRONYMS AND TERMS

ADP	Automatic Data Processing	FLC	Florida League of Cities
ALS	Advanced Life Support	FOP	Fraternal Order of Police
ARPA	American Rescue Plan Act	FPL	Florida Power and Light
BCPA	Broward County Property Appraiser	FR	Financial Report
BEBR	Bureau of Economic and Business Research (University of Florida)	FRS	Florida Retirement System
BPV	Bulletproof Vest	F/T	Full-time
BSO	Broward Sheriff's Office	FTE	Full Time Equivalent
CDBG	Community Development Block Grant	FY	Fiscal Year
CERT	Community Emergency Response Team	GAAP	Generally Accepted Accounting Principles
CFLEA	Commission for Florida Law Enforcement Accreditation	GASB	Governmental Accounting Standards Board
CID	Criminal Investigative Division	GFOA	Government Finance Officers Association
CIP	Capital Improvement Program	GIS	Geographic Information System
CO	Certificate of Occupancy	GO	General Obligation
CPI	Consumer Price Index	HB	House Bill
CRA	Community Redevelopment Agency	HIDTA	High Intensity Drug Trafficking Area
CRS	Community Rating System	HJR	House Joint Resolution
CSID	Coral Springs Improvement District	HUD	Housing and Urban Development
DEES	Department of Environmental & Engineering Services	HVAC	Heating, Ventilation and Air Conditioning
DOJ	Department of Justice	IAFF	International Association of Firefighters
DOR	Department of Revenue	IBEC	International Basic Economy Corporation
EHEAP	Emergency Home Energy Assistance for the Elderly Program	IFAS	Integrated Fixed-Film Activated Sludge
EMS	Emergency Medical Services	ISO	Insurance Services Office
EMT	Emergency Medical Technician	IT	Information Technology
FDOT	Florida Department of Transportation	JAG	Justice Assistance Grant
FEMA	Federal Emergency Management Agency	LBTR	Local Business Tax Receipts

THE GLOSSARY IS A LIST OF SPECIALIZED WORDS/ACRONYMS AND THEIR DEFINITIONS.

GLOSSARY OF ACRONYMS AND TERMS

MCA	Margate Citizens Academy	TBD	To Be Determined
MCRA	Margate Community Redevelopment Agency	TIF	Tax Increment Financing
MGD	Million Gallons Per Day	TRIM	Truth in Millage
MMI	Maximum Medical Improvement	VCP	Vitrified Clay Pipe
MPO	Metropolitan Planning Organization	VOCA	Victims of Crime Act
NPDES	National Pollutant Discharge Elimination System	WSI	Water Safety Instructions
NSP	Neighborhood Stabilization Program	WTP	Water Treatment Plant
NWFPSC	Northwest Focal Point Senior Center	WWTP	Wastewater Treatment Plant
OCDETF	Organized Crime Drug Enforcement Task Force		
OPEB	Other Post-employment Benefits		
OSSI	Open Software Solution Incorporated		
PBA	Police Benevolent Association		
PD	Police Department		
P/T	Part-time		
RBC	Rotating Biological Contactor		
RFP	Request for Proposal		
RFQ	Request for Qualifications		
ROI	Return on Investment		
ROSC	Return of Spontaneous Circulation		
SB	Senate Bill		
SCADA	Supervisory Control and Data Acquisition		
SHINE	Serving Health Insurance Needs of Elders		
SHIP	State Housing Initiative Partnership		
STEM	Science, Technology, Engineering, and Mathematics		

GLOSSARY OF ACRONYMS AND TERMS (CONTINUED)

Page Contents:

Accrual Basis

To

Budget Document

ACCRUAL BASIS: A basis of accounting in which transactions are recognized at the time they are incurred, regardless of the timing of cash flows.

ADOPTED BUDGET: The budget adopted by the City Commission at the final public hearing in September of each year for the upcoming fiscal year.

AD VALOREM: Property taxes levied on real or personal property by local government units including counties, municipalities, school districts, and special taxing districts, based on valuation and tax rates (Interchangeable with property taxes).

ALLOCATION: Amount of funding designated for expenditures/expenses for a special purpose or activity.

APPROPRIATION: An authorization made by the City Commission, which permits the City to incur obligations and to expend resources.

ASSESSED VALUE: A value that is established for real and personal property used as a basis for levying property taxes. (NOTE: Broward County Property Appraiser determines property values.)

ASSETS: Resources with present service capacity that the government owns.

BALANCED BUDGET: A budget in which the sum of revenues and appropriated fund balances/net position are equal to appropriations for expenditures/expenses.

BALANCE SHEET: A statement which presents the financial position of an entity showing the cost of its assets, deferred outflows of resources, liabilities, deferred inflows of resources and fund balance as of a specified date.

BASE BUDGET: The amount needed to maintain current service levels. Program/activity changes require an increase or decrease of this amount.

BOND: A written promise to pay a sum of money on a specific date at a specified interest rate. The interest payments and the repayment of the principal are detailed in a Bond Ordinance. Some common types of bonds are general obligation and revenue bonds.

BUDGET: A plan of financial operation representing an estimate of expenditures/expenses and the means of financing them for a given period.

BUDGET AMENDMENT: A procedure to revise a budget appropriation requiring City Commission approval through an Ordinance.

BUDGET BASIS: This refers to the form of accounting utilized throughout the budget process. Budgets are adopted on a basis consistent with Generally Accepted Accounting Principles. Unencumbered appropriations lapse at the end of the fiscal year, and may be re-budgeted the following year.

BUDGET DOCUMENT: The publication used by the Finance Department to present a comprehensive financial budget program to the City Commission.

GLOSSARY OF ACRONYMS AND TERMS (continued)

Page Contents:

Budget Message

To

Division

BUDGET MESSAGE: The introductory section of the budget, which provides the City Commission and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and budgetary recommendations for the upcoming period.

CAPITAL EXPENDITURE/EXPENSE: Funds spent for the acquisition of long-term assets and improvements.

CAPITAL IMPROVEMENT: Expenditures/expenses related to the acquisition, expansion, or rehabilitation of buildings, facilities, roadways, and infrastructure.

CAPITAL IMPROVEMENT PROGRAM (CIP): A plan for capital expenses/expenditures to provide long lasting physical improvements to be incurred over a fixed period of several future years.

CAPITAL IMPROVEMENT PROGRAM BUDGET: A CIP budget is developed for the capital improvement program as described above. Examples of capital improvement projects include sewer lines, buildings, recreational facilities, and large scale remodeling.

CAPITAL OUTLAY: Expenditure/expense that results in the acquisition of or addition to fixed assets.

CONSUMER PRICE INDEX (CPI): A statistical description of price levels provided by the U.S. Department of Labor used to measure changes in the cost of living (economic inflation).

CONTINGENCY: An amount set aside as a reserve for emergencies or unanticipated expenditures.

DEBT SERVICE: The amount of interest and principal paid each year on direct long-term debt based on a predetermined payment schedule.

DEBT SERVICE FUND: A fund that accounts for the accumulation of resources for, and the payment of general long-term debt principal and interest.

DEBT SERVICE REQUIREMENTS: The amount of revenues, which must be provided for a Debt Service Fund so that all principal and interest payments can be made in full and on schedule.

DEFICIT: The excess of an entity's liabilities over its assets or the excess of expenditures/expenses over revenues during a single accounting period.

DEPARTMENT: A major administrative section of the City, which indicates overall management responsibility for an operation or a group of related operations within a functional area.

DIVISION - A group of standardized administrative or operating units within a department.

GLOSSARY OF ACRONYMS AND TERMS (CONTINUED)

Page Contents:

Encum- brance

To

Geographic Information System (GIS)

ENCUMBRANCE: The legal commitment of appropriating funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

ENTERPRISE (PROPRIETARY) FUNDS: Account for the operations financed and operated in a manner similar to private business enterprises, where the costs of providing goods and services are funded primarily through user charges.

ESTIMATED REVENUE: The amount of projected revenue to be collected during the fiscal year.

EXPENDITURE/EXPENSE: This term refers to the outflow of funds paid for an asset or goods and services obtained.

FISCAL YEAR: The time period designated by the City for recording financial transactions. The City of Margate's fiscal year is October 1st to September 30th.

FIXED ASSETS: Assets for long-term use, such as: land, intangibles, infrastructure, building, machinery and equipment, and improvement other than buildings.

FRANCHISE FEE: A fee paid by public service businesses to use City right-of-ways in providing their service to the city residents. Franchise fees include electricity, natural gas, sanitation, and towing.

FULL-TIME EQUIVALENT: A part-time position converted to the decimal equivalent of a full-time position by using 2,080 hours as a full-time year.

FUND: A grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City categorizes funds into three basic fund types: governmental funds, proprietary funds, and fiduciary funds.

FUND BALANCE: Fund balance is the excess of assets and deferred outflows of resources over liabilities and deferred inflows of resources.

GENERAL CAPITAL PROJECTS FUND: Fund that accounts for the acquisition or construction of major capital facilities or projects other than those financed by enterprise funds or General Obligation Bonds.

GENERAL FUND: The main operating fund within the City. It accounts for all of the financial resources of the government except those required to be accounted for in other funds, due to legal or other requirements.

GENERAL OBLIGATION BONDS: Bonds that finance a variety of public projects, such as streets, buildings, and improvements. The repayment of these bonds is usually made from property taxes and are backed by the "full faith and credit" of the issuing entity.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP): A common set of accounting principles, standards and procedures that are used for financial reporting/budgeting.

GEOGRAPHIC INFORMATION SYSTEM (GIS): A software/hardware system used to capture, store, manage, analyze, and map geographic information.

GLOSSARY OF ACRONYMS AND TERMS (CONTINUED)

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Government Finance Officers Association (GFOA)

To

Operating Budget

GOVERNMENT FINANCE OFFICERS ASSOCIATION (GFOA): A professional organization that enhances and promotes the management of governments by identifying, developing financial policies and practices, and promoting them through education, training, and leadership.

GOVERNMENTAL FUNDS: Funds generally used to account for current financial resources. The City has four different types of governmental funds: general, special revenue, debt service, and capital projects.

GRANT: A contribution by a government or other organization to support a particular function.

INFRASTRUCTURE: Physical systems needed for the endurance of a community such as parks, buildings, roads, water/wastewater systems, etc.

INTERFUND TRANSFER: Amounts transferred from one fund to another.

INTERNAL SERVICE FUND: Fund that provides financing of goods and services by one department or agency to other departments or agencies of the governmental unit, on a cost reimbursement basis.

LEVY: To impose taxes for the support of government activities.

LIABILITIES: Non-discretionary obligations to expend resources of the government.

LINE ITEM BUDGET: A budget that lists each expenditure category (salary, training, communication services, travel, etc.) separately, with the dollar amount budgeted for each specified item.

LONG TERM DEBT: Debt with a maturity of more than one year after the date of issuance.

MILLAGE RATE: Property tax rate based on property valuation with a tax rate of one mill producing one dollar of taxes per \$1,000 of assessed property. (See also – Property Tax Rate)

MODIFIED ACCRUAL BASIS: Basis of accounting, used by governmental funds, in which revenues are recognized in the accounting period in which they become measureable and available to finance expenditures of the current period. Expenditures are recorded when a liability is incurred.

NET POSITION: The result of assets and deferred outflows of resources less liabilities and deferred inflows of resources. Net position of the government-wide and proprietary funds are categorized as (a) net investments in capital assets, (b) restricted, or (c) unrestricted.

OBJECTIVES: A statement of measurable outcomes, which contribute toward accomplishing departmental goals.

OPERATING BUDGET: The portion of the budget that pertains to daily operations, and provides basic governmental services. The operating budget contains appropriations for expenditures such as personnel, office supplies, travel and gas.

GLOSSARY OF ACRONYMS AND TERMS (CONTINUED)

ORDINANCE: A formal legislative action by the governing body of a municipality.

PERFORMANCE MEASURES: Measurable means of evaluating the effectiveness of a cost center in accomplishing its defined objectives.

POLICY: A plan, course of action, or guiding principle designed to set parameters for decisions and actions.

PROPERTY TAX: The amount levied by a municipality on the assessed value of property within the City limits.

PROPERTY TAX LEVY: The amount that may be raised for the purpose specified in the tax levy ordinance.

PROPERTY TAX RATE: The amount of taxes expressed as dollars per \$1,000 of assessed valuation. (See also – Millage Rate)

PROPRIETARY FUNDS: Funds used to account for ongoing business-type activities otherwise known as enterprise funds. Also, includes internal service funds that account for the financing of goods or services between departments/agencies on a cost reimbursement basis.

RESERVE: Funds that are not available for expenditures or are legally segregated for a specific use in accordance with governmental accounting and financial reporting standards.

RESOLUTION: An order of a legislative body with less formality than an ordinance or statute.

REVENUE: Funds that the government receives as income, including taxes, fees, intergovernmental, fines, forfeitures, grants, shared revenues and interest income.

RISK MANAGEMENT: An organized analysis, assessment, and control mechanism to protect a government's assets against accidental loss in the most economical way.

SOURCE OF REVENUE: Revenues classified according to their source or point of origin.

SPECIAL REVENUE FUNDS: Funds that account for the proceeds of resources legally restricted for the financing of particular activities or projects.

TAX LEVY: The total amount to be raised by property taxes.

TRANSFER: A transaction where one fund makes a contribution to another.

TRIM: Acronym for Truth in Millage. A notification mailed to residents by the Broward County Property Appraiser's office to inform taxpayers of their proposed market and assessed values, exemptions and proposed taxes from each taxing authority.

USER CHARGES/FEES: Charges/fees for the use of public services by those who derive benefit from the service.

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User Charges/ Fees



CITY OF
MARGATE
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