

FISCAL YEAR 2024
ADOPTED BUDGET
AND FIVE YEAR CAPITAL IMPROVEMENT PROGRAM

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FY 2024 PREFACE

Decia Smith-Burke, Budget Manager

Cover and Tab Designs: Yarelis Fuentes





READER'S GUIDE TO THE BUDGET BOOK

The City of Margate's budget document represents the entire City. It is divided into the following main sections:

Table of Contents	Table of Contents
Introduction	Introduction
Budget Summaries	Budget Summaries
Financial Summaries	Financial Summaries
Departmental/Fund Information	Departmental/Fund Information
Capital Improvement Program	Capital Improvement Program
Appendix	Appendix

TABLE OF CONTENTS

The Table of Contents (TOC) outlines the sections and subsections of the Budget Book. The TOC is interactive and hyperlinked to each page that in turn reverts back to the TOC.

INTRODUCTION

The Introduction section begins with a city-wide organizational chart, a broad description of the history, location, maps, city statistics, demographics, and general information that gives the reader an initial welcome to the City of Margate. Most notable, the City Manager's Budget Message discusses the key issues impacting the budget and outlines major budgetary changes from the prior year.

BUDGET SUMMARIES

The Budget Summaries section contains the financial and budgetary policies of the City. It also provides information about the budget process, budget calendar, and staffing levels.



READER'S GUIDE TO THE BUDGET BOOK (CONTINUED)

FINANCIAL SUMMARIES

The Financial Summaries section contains the City's fund descriptions detailing each fund and its purpose. In addition, summary budgets; charts by fund, department, and function; and annual debt service information are included in this section.

DEPARTMENTAL/FUND INFORMATION





The Departmental/Fund Information section contains budgets by fund/department detailing financial information, resources and requirements with two years of actual, prior year amended budget as of April 15, 2023 and the current year budget of each organizational unit within the City. An organizational chart, position summary, performance measures and goals by department/division are also included in this section.

CAPITAL IMPROVEMENT PROGRAM (CIP)

The Capital Improvement Program (CIP) section contains the five-year CIP plan for acquisition of assets or construction of major capital facilities or projects.

APPENDIX

The Appendix is the final section of the budget document and contains:

-  **Job Classifications/Salary Ranges**
 -  A listing of salary ranges and position titles for bargaining/non-bargaining units.
-  **Glossary**
 -  A summary of acronyms and terms used throughout the book.

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FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



DISTINGUISHED BUDGET PRESENTATION AWARD



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

**City of Margate
Florida**

For the Fiscal Year Beginning
October 01, 2022

Christopher P. Morrell
Executive Director



CITY OF
MARGATE
FLORIDA



FISCAL YEAR 2023

ADOPTED BUDGET
AND FIVE YEAR CAPITAL IMPROVEMENT PROGRAM

The Government Finance Officers Association (GFOA) presented the Distinguished Budget Presentation Award to the City of Margate, Florida for its annual budget for the fiscal year beginning October 1, 2022. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, operations guide, financial plan, and communications device. The award is valid for a period of one year only. This is the sixth time the City of Margate has received this award.

The current budget continues to conform to the program requirements and will be submitted to GFOA to determine its eligibility for another award.



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



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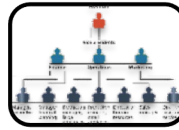
Introduction



Budget
Summaries



Financial
Summaries



Departmental/
Fund
Information



Capital
Improvement
Program



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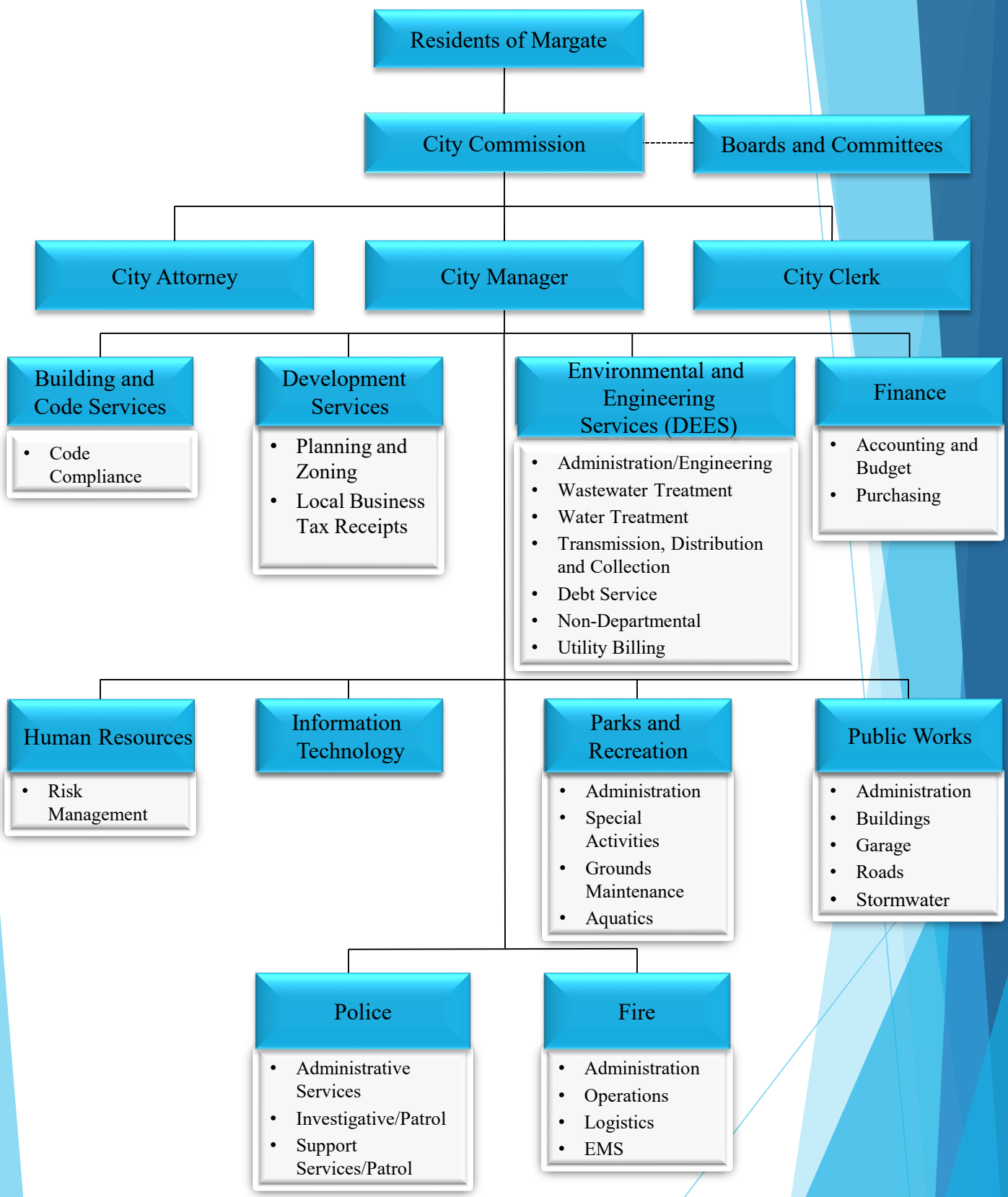
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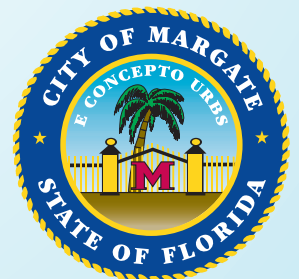




CITY-WIDE ORGANIZATIONAL CHART



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ELECTED AND APPOINTED OFFICIALS

CITY COMMISSION

Anthony N. Caggiano, Mayor

Tommy Ruzzano, Vice Mayor

Antonio V. Arserio, Commissioner

Arlene R. Schwartz, Commissioner

Joanne Simone, Commissioner

CITY MANAGER

Cale Curtis

INTERIM CITY ATTORNEY

Weiss Serota Helfman Cole &
Bierman, P.L.

CITY CLERK

Jennifer M. Johnson, MMC

ASSISTANT CITY MANAGER

Larry Vignola

BUILDING DIRECTOR

Richard R. Nixon, CBO

INFORMATION TECHNOLOGY DIRECTOR

Patrick Garmon

DEVELOPMENT SERVICES

DIRECTOR

Elizabeth Taschereau

PARKS AND RECREATION DIRECTOR

Michael A. Jones, CPRP

ENVIRONMENTAL AND ENGINEERING SERVICES DIRECTOR

Curt Keyser, P.E.

POLICE CHIEF

Joseph Galaska

FINANCE DIRECTOR

Ismael Diaz

PUBLIC WORKS DIRECTOR

Giovanni Batista, P.E., C.G.C.

FIRE CHIEF

Roberto Lorenzo

NORTHWEST FOCAL POINT SENIOR

CENTER DIRECTOR

Terry Lieberman

HUMAN RESOURCES DIRECTOR

Laurie Meyer

CRA EXECUTIVE DIRECTOR

Cale Curtis



PROFILE OF THE CITY OF MARGATE

The City operates under the City Commission/City Manager form of government. The City Commission consists of the Mayor, Vice Mayor, and three commissioners. The five commission members are elected at-large on a non-partisan basis for a four-year term. Effective with terms beginning November 2012, term limitations for City Commissioners are three consecutive four-year terms. The mayor is elected annually by the members of the City Commission for a one-year term, not to exceed two years in succession. The City Commission determines policy; adopts legislation; approves the City's annual budget; and hires the City Manager, Assistant City Manager, City Attorney, City Clerk, Fire Chief, and Police Chief. The City Manager is responsible for carrying out the policies of the City Commission, overseeing the daily management of the City, and appointing all other department directors.

MARGATE CITY COMMISSION



Mayor
Anthony N. Caggiano
(Seat 1)



Vice Mayor
Tommy Ruzzano
(Seat 4)



Commissioner
Antonio V. Arserio
(Seat 3)



Commissioner
Arlene R. Schwartz
(Seat 2)



Commissioner
Joanne Simone
(Seat 5)

The City of Margate is located in Broward County and is part of the Miami-Fort Lauderdale-Pompano Beach Metropolitan Statistical Area. With a population of 58,760 (2022 Annual Comprehensive Financial Report) Margate is the 14th largest of the 31 cities in Broward County. Margate encompasses a nine-square-mile area of tree-lined streets and 30 miles of canals. The City of Margate is only 7.5 miles from the Atlantic Ocean and approximately 20 minutes from the Fort Lauderdale-Hollywood International Airport and Port Everglades.

The City of Margate was created as a municipal corporation in 1955 known as the Town of Margate. In 1961, the Town of Margate was incorporated as a City. "Margate" is said to have derived its name from the first three letters of the founder's last name, Jack Marqusee, and the first four letters of gateway since it was considered a "gateway" to western Broward County.

Margate is widely known for its exceptional hometown quality of life and delivery of excellent municipal services. The City provides a wide range of services, including police and fire protection/emergency medical services, water and wastewater services, stormwater services, recreation, public improvements, streets, planning and zoning, and general administrative services. The City has 20 parks in total, 19 City parks and 1 County park; recreational facilities, including the Calypso Cove Aquatic Facility.



The City of Margate has won its first Bronze Telly Award for "It's Margate Delish" social video series, which was created in 2021 to highlight the diverse culinary treats offered in Margate. The City of Margate has an award-winning Police Department and ISO Class I Fire Department and is nationally recognized as a Playful City USA and a Tree City USA. Other recognitions include the National Association of Town Watch's "National Night Out" Award, the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting, the GFOA's Distinguished Budget Presentation Award for FY 2023. In 2020, the City earned the Better Buildings Goal Achiever Award from the Department of Energy for reducing the City's overall energy use intensity by 21.3%. In 2021, the National Council for Home Safety and Security ranked the City of Margate as one of Florida's top 50 Safest Cities.

The City is pursuing long-term economic growth through attracting new businesses, supporting improvements to existing businesses, and providing exceptional recreational and cultural opportunities. These strategies reflect the commitment of City leaders to building a community where people can live, work, shop, and enjoy entertainment in one central location. Significant employers include Northwest Medical Center, the City of Margate, JM Lexus, Arrigo Dodge, and Broward County Schools.

The City is financially accountable for two blended component units, consisting of the Northwest Focal Point Senior Center (Senior Center) and the Margate Community Redevelopment Agency (MCRA). The Senior Center is a special district located in Margate that provides support services (including special services for those with physical or cognitive impairments) to adults ages 60 and older residing



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



within the City of Margate and Broward County. Some of the programs and services provided by the Senior Center include transportation, eldercare advocate program, individual and group counseling, Emergency Home Energy Assistance for the Elderly Program (EHEAP), the Serving Health Insurance Needs of Elders (SHINE) program, and nutritional meals. The wide array of activities available include arts and crafts, live musical entertainment, fitness classes, bingo, discussion groups, day trips, and much more. The Senior Center funds its operation through grants from various governmental and charitable agencies and in-kind services from the City.



The MCRA is a special district created in 1996 by the Margate City Commission to develop and sustain safe, attractive neighborhoods and vibrant commercial communities. The Margate City Commission serves as the board governing both the MCRA and the Senior Center.

The MCRA and the Senior Center are included in the Annual Comprehensive Financial Report as blended components units; however, they are listed separately for budget purposes. Florida Statute 189.016(5) states that "the proposed budget of a dependent special district must be contained within the general budget of the local governing authority to which it is dependent and be clearly stated as the budget of the dependent district. However, with the concurrence of the local governing authority, a dependent district may be budgeted separately. The dependent district must provide any budget information requested by the local governing authority at the time and place designated by the local governing authority." Their budgets are approved by resolution by each of their boards.



Timeline

1955: Margate was created as a municipal corporation called the Town of Margate. Victor H. Semet was elected as the first Mayor. The Town of Margate was later incorporated as a City in 1961.

1965: The City purchased two ladders for \$262 to assist the volunteer fire department. The City of Margate now boasts an ISO Class I fire department that services both Margate and Coconut Creek.

1971: Margate's first hospital opened in 1971 on Margate Boulevard. The City is now home to Northwest Medical Center, one of its major employers.

1976: The City offered swim lessons at Royal Palm Pool, which was purchased by the City in 1965, to preschool children for \$13 per course.

1986: Margate voters approved funding of a new Governmental Center.

1996: Margate City Commission created the Community Redevelopment Agency (CRA), a dependent special district pursuant to Florida Statute Chapter 163, Section III, to carry out community redevelopment activities.

2005: City celebrates its 50th Anniversary with international star, singer, and actress, and longtime Margate resident, Kaye Stevens.

2016: The City of Margate Parks and Recreation Department opened its first Fitness Park at Rock Island Road and NW 6th Court.

2017: The Margate-Coconut Creek Fire Department's Advanced Life Support (ALS) team won the Florida Cup, making it the 3rd time the team has won the Cup in six years.

2018: The City received the first prestigious Government Finance Officers Association Distinguished Budget Presentation Award for fiscal year beginning October 1, 2017.

2018: On November 6, 2018 the electors of the City approved the issuance of general obligation bonds, not to exceed \$10,000,000, to finance the costs of acquiring, constructing, equipping, renovating, replacing and improving parks and recreation projects. The Bonds were issued on April 30, 2019.

2019: The official ribbon cutting celebrating the new baseball-themed splash pad at the Margate Sports Complex was held on Challenger Baseball Opening Day.

2020: In response to the Coronavirus global pandemic, the City of Margate effectively transitioned to offering public access to government meetings online via Zoom, suspended water disconnections and late fees while offering payment extensions to assist affected residents, and distributed 25,000 care kits to our vulnerable population with free face masks, hand sanitizers, and safety information.

2021: On Sept. 18, a Grand Opening celebration for the Covered Field at the Margate Sports Complex took place. The new open-air, multi-purpose, weather-protected facility was built on the 1.5 acre parcel adjacent to the Sports Complex, featuring an artificial turf surface, bleachers, and a concession building.

2022: The MCRA received the 2022 Roy F. Kenzie Award in the Planning Studies category at the annual Florida Redevelopment Conference held on October 13, 2022. The City and MCRA also won its first Bronze Telly Award and Silver Davey Award for the "It's Margate Delish" social video series.

Statistics and Demographics

CITY DEMOGRAPHICS

A large white archway with the words "CITY OF MARGATE" in bold, dark letters across the top. The archway frames a view of a park area. Inside the arch, a large, dark, arched pavilion with a wooden floor and a high ceiling is visible. The pavilion is illuminated by several bright lights. In the background, a large, light-colored building with a flat roof is visible. The park area is green with grass, and there are many people sitting on the grass. The sky is blue with some clouds. On the left and right sides of the archway, there are circular seals or logos. The overall scene is a bright, sunny day in a park.

UTILITY SYSTEM ****

Active Water Accounts (FY 2022):	17,005
Capacity Per Day (thousand gallons)	
Water:	13,500
Wastewater Treatment:	6,689
Miles of Water and Sewer Mains	
Water:	213
Wastewater Treatment:	180
Fire Hydrants:	2104
Lift Stations:	57

PUBLIC SCHOOL ENROLLMENT

Enrollment data from Broward County Public Schools

Global Response Corp.:	1,500
Northwest Medical Center:	1,031
City of Margate:	562
JM Lexus:	450
Broward County Schools:	388

**** City of Margate DEES



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



City of Margate - Location

Main City Facilities

City Hall/ Police Headquarters
Building Department/DEES*
Public Works
Fire Administration
Parks and Recreation

5790 Margate Boulevard
901 NW 66th Avenue
102 Rock Island Road
1811 Banks Road
6199 NW 10th Street

Main Phone Number: (954) 972-6454
Hours of Operation: Monday-Friday 8 a.m.-6 p.m.

**Department of Environmental and Engineering Services*





FISCAL YEAR 2024 ANNUAL OPERATING BUDGET

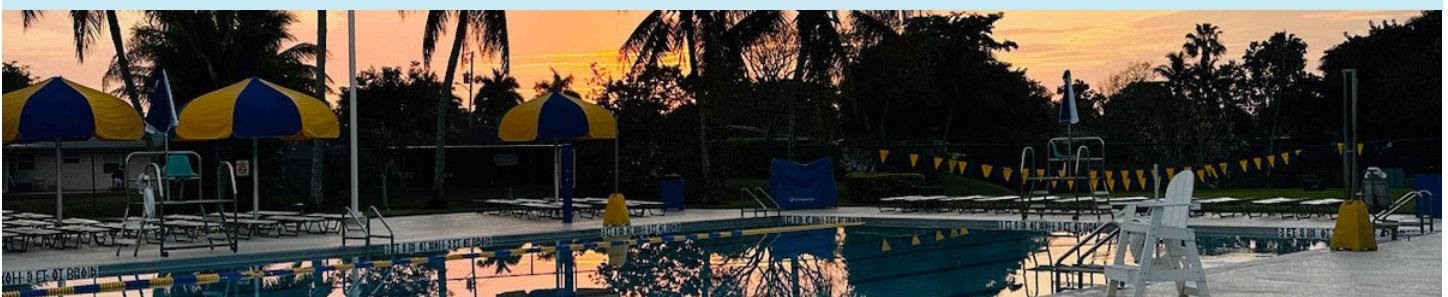
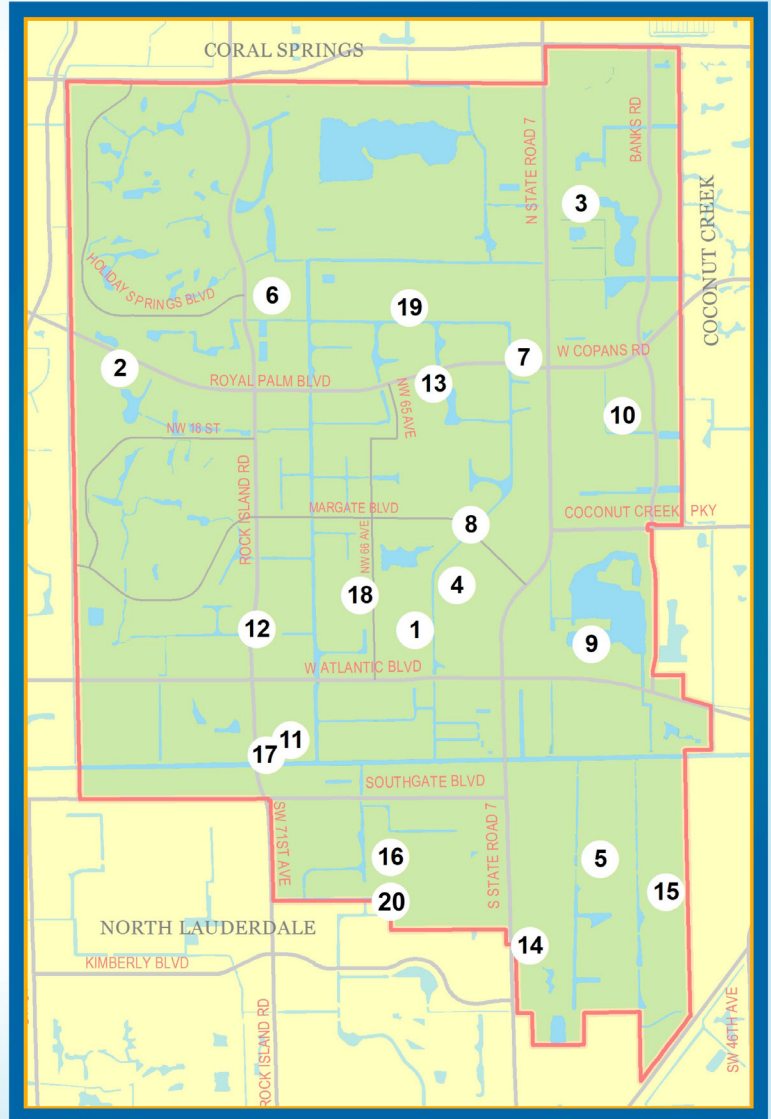


Parks/Recreational Facilities Map



PARKS AND FACILITIES

- 1 Andrews Field at Margate Middle School, 500 NW 65 Avenue**
Lighted baseball/softball field, cricket field, and soccer/football field.
- 2 Centennial Park, 7800 Royal Palm Boulevard**
Playground, full basketball court, handicap accessible picnic area, and open play area.
- 3 Coral Gate Park, 5650 NW 29 Street**
Lighted tennis courts, pavilions, half basketball court, playground, walking trail, and restrooms.
- 4 David Park and George Mudd Playground, 6199 NW 10 Street**
Community center, senior center, library, playground, and lighted bocce courts.
- 5 Ed Greenwald Park, 5235 SW 5 Street**
Passive park and green space.
- 6 Firefighters Park, 2500 Rock Island Road**
Dog park (1.5 acre), lighted tennis courts, lighted full basketball courts, lighted pickleball courts, Safety Town, concession/restrooms, pavilions, playground, exercise trail, soccer rink, sand volleyball, and game room.
- 7 Kaye Stevens Park, 5825 Royal Palm Boulevard**
Picnic area, swinging benches, fishing area, and walking trail.
- 8 Legacy Park, 1400 West River Drive**
Boat launch, swinging benches, historical information, and gazebo.
- 9 Lemon Tree Lake Park, 426 Lakeside Drive**
Pavilion, swinging benches, and boat launch.
- 10 Margate Sports Complex, 1695 Banks Road**
Lighted baseball/softball fields, playground, splash pad, pavilions, batting cages, and walking trail with fitness stations.
- 11 Oriole Park, 7055 NW 1 Street**
Lighted baseball/softball field and lighted football/soccer field.
- 12 Rock Island Fitness Park, 7100 NW 6 Court**
Outdoor exercise equipment, ADA accessible equipment, and lighted pavilion cover.
- 13 Royal Palm Park/Calypso Cove Aquatic Facility, 6200 Royal Palm Boulevard**
Park: Half basketball courts, playground, pavilion, and fishing dock.
Calypso Cove: Plunge pool, zero-entry pool water playground, lap pool, concessions, complimentary shade umbrellas/lounge chairs, community room for party rentals, group and individual swim lessons.
- 14 Serino Park, 5600 SW 8 Court**
Playground, walking trail, pavilion, and open play area.
- 15 Southeast Park, 655 SW 50 Avenue**
Synthetic turf sport fields, natural turf sport fields, pavilion, concession/restrooms, and playground.
- 16 Southgate Park, 425 SW 64 Avenue**
Full basketball court, exercise trail, playground, and open play area.
- 17 Veterans Memorial Park, 7044 NW 1 Street**
Boat launch, pavilion, and fishing dock.
- 18 Vinson Park, 955 NW 66 Avenue**
Lighted baseball/softball fields, lighted batting cages, concession/restrooms, and playground.
- 19 Winfield Park, 6400 Winfield Boulevard**
Boat launch, playground, swinging benches, half basketball court, and fishing area.
- 20 Herman and Dorothy Shooster Nature Preserve, 740 SW 64th Terrace**
(Managed by Broward County Parks)





FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



CITY OF MARGATE - SPECIAL EVENTS



National Night Out – Margate Sports Complex, 1695 Banks Road

National Night Out is an annual, award-winning and nationally recognized event designed to heighten crime and drug prevention awareness and strengthen neighborhood spirit through police-community partnerships.



Sounds at Sundown - Margate Sports Complex, 1695 Banks Road *

The Sounds at Sundown concert series is a free event that takes place throughout the year at the corner of Margate Boulevard and Highway 441(State Road 7). Attendees enjoy live music, artists/crafters, and food trucks serving up delicious snacks, meals and desserts. Attendees have an opportunity to relax, dance, sing, and enjoy the live entertainment and food.



Spring Clean Up and Garage Sale – Oriole Park, NE corner of NW 1st Street and Rock Island

The Spring Clean Up and Garage Sale gives residents a great opportunity to clean out their garages and closets and turn unused items into cash.



Senior Games – NW Focal Point Senior Center/Various Parks

This popular program, endorsed by the Governor's Council on Physical Fitness and Amateur Sports, boasts several hundred seniors participating annually and has a variety of events planned to appeal to everyone's area of interest. Outdoor events include horseshoes, shuffleboard, golf putting, basketball, petanque and bocce. The games also feature indoor events such as Wii Bowling, Wii Table Tennis, billiards and bowling.



CITY OF MARGATE - SPECIAL EVENTS (CONTINUED)



Springtime Egg Hunt - Margate Sports Complex, 1695 Banks Road

Children ages eight and under are invited to the City's Spring Egg Hunt. Cameras are encouraged for a photo with Peter Rabbit. This event is held at Margate Sports Complex and is free and open to Margate residents.



Memorial Day Ceremony - Veterans Memorial Park, 7044 NW 1st Street

The City of Margate honors the men and women who paid the ultimate price for our country. The ceremony includes honorary presentation of colors, tributes to our soldiers, and patriotic performances.



Margate Citizens Academy (MCA) – Various locations throughout the City

MCA is an eight week interactive program that gives an up-close look at the City of Margate's day to day operations and local government as a whole. The MCA is free and open to Margate residents and business owners eighteen years and older. The goal of MCA is to help citizens become more knowledgeable and engaged in the City of Margate operations.



Fishing Clinic – Veterans Memorial Park, 7044 NW 1st Street

The Fishing Clinic is an event for children ages 12 and under to receive hands-on demonstrations of fishing techniques. This is a great opportunity for the youth to learn about the sport of fishing and to go fishing with experts. All fishing equipment and supplies are provided. The Clinic is presented by the City of Margate Parks and Recreation Department, Community Emergency Response Team, and the Youth Environmental Alliance.



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



CITY OF MARGATE – SPECIAL EVENTS (CONTINUED)



Mayor's Fitness Challenge – Margate's Public Elementary Schools

An event hosted by the Mayor where students test their fitness level by competing in activities, such as running, jump rope, and obstacle courses. Each participant receives a Mayor's Fitness Challenge t-shirt and a certificate. First to third place finishers receive medals.



Fourth of July Parade and Fireworks - Margate Boulevard and Highway 441 (State Road 7) *

The City of Margate and the Margate CRA host the annual 4th of July Parade and Fireworks Celebration. The parade goes down Margate Boulevard followed by the fireworks show at night.



Movies in the Park/Dive in Movie – Margate Sports Complex, 1695 Banks Road/Calypso Cove Aquatic Facility

Movies in the Park features free outdoor movie screenings for the entire family. The event usually takes place on Saturdays throughout the year.

Dive in Movie: Attendees hang out, relax, or splash around in the Calypso Cove Pool while watching a movie.



Patriot Day – Firefighters Park, 2500 Rock Island Road

Honoring fallen brothers and sisters from September 11, 2001. State Proclamation as of September 2018.



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



CITY OF MARGATE – SPECIAL EVENTS (CONTINUED)



Fall Festival - Margate Sports Complex, 1695 Banks Road

The Fall Festival includes contests (Halloween costume, scarecrow building, barbeque cook-off, pumpkin carving, and chili cook-off); family-friendly activities (line dancing, petting zoo, haunted house, and hay and pony rides); and craft/food vendors.



Student Government Day - City Hall, 5790 Margate Boulevard

The City of Margate sponsors the Student Government Day for the Student Council of Margate Science, Technology, Engineering, and Mathematics (STEM) Magnet Middle School. The event is hosted by the City Clerk's Office. Students spend a day with City officials and staff learning how the City operates, touring City departments, and even running a mock City Commission Meeting.



Veterans Day Ceremony - Veterans Memorial Park, 7044 NW 1st Street

The Veterans Day Ceremony honors all of the men and women who have fought for our country's freedom.



Winter Festival - Margate Boulevard and Highway 441 (State Road 7) *

The Winter Festival is an event that features Florida style snow, kiddie rides, local group performances, food, and arts/crafts.

*Events funded by the Margate Community Redevelopment Agency




FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



PROPERTY TAX MILLAGE SUMMARY

	FY 2023 FINAL MILLAGE	FY 2024 ROLLED BACK MILLAGE RATE	FY 2024 MILLAGE ¹	% INCREASE OVER ROLLED BACK RATE
OPERATING	7.1171	6.5031	7.1171	9.44%
G.O. REFUNDING BOND, SERIES 2016 DEBT SERVICE	0.3668	n/a	0.3324	n/a
G.O. BOND, SERIES 2019 DEBT SERVICE	0.1669	n/a	0.1509	n/a
TOTAL MILLAGE	7.6508	6.5031	7.6004	9.44%

FY 2024 VALUE OF MILL			PROPERTY TAXES AT 7.6004 TOTAL MILLAGE RATE			
Mills	Gross Revenue	Net Revenue (95%)		Taxable Value of Home	No Homestead Exemption	With Homestead Exemptions
1.00	\$4,561,639	\$4,333,557		\$300,000	\$2,280	\$1,900
0.75	\$3,421,229	\$3,250,168		\$250,000	\$1,900	\$1,520
0.50	\$2,280,820	\$2,166,779		\$200,000	\$1,520	\$1,140
0.40	\$1,824,656	\$1,733,423		\$150,000	\$1,140	\$760
0.30	\$1,368,492	\$1,300,067		\$100,000	\$760	\$380
0.25	\$1,140,410	\$1,083,389		\$50,000	\$380	\$190
0.10	\$456,164	\$433,356		\$25,000	\$190	\$0

10 YEAR MILLAGE, TAXABLE VALUE, AND REVENUE HISTORY							
Fiscal Year	Tax Year	Operating Millage (Tax) Rate	Debt Service Millage	Total Millage	Taxable Values	Net Revenue (based on operating millage rate) (95%)	% Change in Net Revenue (approx.)
2015	2014	6.2761	1.0332	7.3093	\$2,242,395,006	\$13,369,821	-8.93%
2016	2015	6.3402	0.9691	7.3093	\$2,396,696,243	\$14,435,757	7.97%
2017	2016	6.4554	0.6039	7.0593	\$2,575,645,955	\$15,795,484	9.42%
2018	2017	6.5183	0.5410	7.0593	\$2,869,640,091	\$17,769,916	12.50%
2019	2018	6.5594	0.4999	7.0593	\$3,110,532,911	\$19,383,068	9.08%
2020	2019	7.1171	0.6495	7.7666	\$3,327,450,003	\$22,497,705	16.07%
2021	2020	7.1171	0.6212	7.7383	\$3,548,900,736	\$23,994,987	6.66%
2022	2021	7.1171	0.5974	7.7145	\$3,765,410,202	\$25,458,861	6.10%
2023	2022	7.1171	0.5337	7.6508	\$4,136,012,855	\$27,964,596	9.84%
2024	2023	7.1171	0.4833	7.6004	\$4,561,639,268	\$30,842,361	10.29%

Source: Taxable values from BCPA July Taxable Value Report



CITY COMPARISONS

MILLAGE RATE and FIRE ASSESSMENT FEE COMPARISON

TAX YEAR 2022 for FISCAL YEAR 2023

(Ranked by "Operating revenue per capita")

		AD VALOREM				NON-AD VALOREM
Municipality	Ranking	FY 2023				FY 2023 Adopted Residential Fire Assessment Fee ¹
		Adopted Operating Millage Rate ¹	Taxable Values (July) ¹	Population ²	Operating revenue per capita	
Sea Ranch Lakes	1	7.0000	\$ 278,829,391	540	\$ 3,614	-
Hillsboro Beach	2	3.5000	1,671,258,836	1,981	2,953	-
Lazy Lake	3	6.5000	10,171,331	31	2,133	-
Lauderdale by the Sea	4	3.3923	3,041,487,648	6,205	1,663	147.37
Hallandale Beach	5	8.2466	6,622,133,007	41,677	1,310	265.06
Pembroke Park	6	8.5000	945,905,749	6,255	1,285	-
Lighthouse Point	7	3.7539	3,104,889,804	10,506	1,109	134.50
Fort Lauderdale	8	4.1193	49,271,600,261	189,019	1,074	321.00
Hollywood	9	7.4665	21,001,968,219	154,909	1,012	323.00
Southwest Ranches	10	3.9000	1,920,612,934	7,716	971	764.44
Dania Beach	11	5.9998	5,183,997,434	32,140	968	250.81
Wilton Manors	12	5.8360	1,887,880,081	11,569	952	279.98
Pompano Beach	13	5.2705	17,176,982,493	113,789	796	250.00
Parkland	14	4.2979	6,647,870,567	36,390	785	290.00
Plantation	15	5.8000	11,678,873,997	94,048	720	-
Davie	16	5.6250	12,494,575,904	106,984	657	206.00
Miramar	17	7.1172	12,585,942,283	138,237	648	398.23
Deerfield Beach	18	6.0018	9,349,779,724	87,414	642	295.00
Cooper City	19	5.8750	3,681,018,459	34,683	624	288.56
Oakland Park	20	5.8550	4,502,094,777	44,517	592	251.00
Coconut Creek	21	6.4463	5,236,558,528	57,937	583	257.40
Sunrise	22	6.0543	9,375,933,382	97,479	582	249.50
Coral Springs	23	6.0232	12,789,737,023	134,816	571	262.72
Pembroke Pines	24	5.6690	16,100,736,829	171,309	533	352.16
Weston	25	3.3464	10,540,297,532	68,318	516	581.47
Tamarac	26	7.0000	5,332,804,719	72,740	513	350.00
Margate	27	7.1171	4,136,012,855	58,760	501	300.00
West Park	28	8.2000	816,694,542	15,243	439	469.35
Lauderdale Lakes	29	8.6000	1,691,013,837	36,725	396	333.84
Lauderhill	30	8.1999	3,601,410,628	74,887	394	550.00
North Lauderdale	31	7.4000	2,046,924,364	45,077	336	228.00

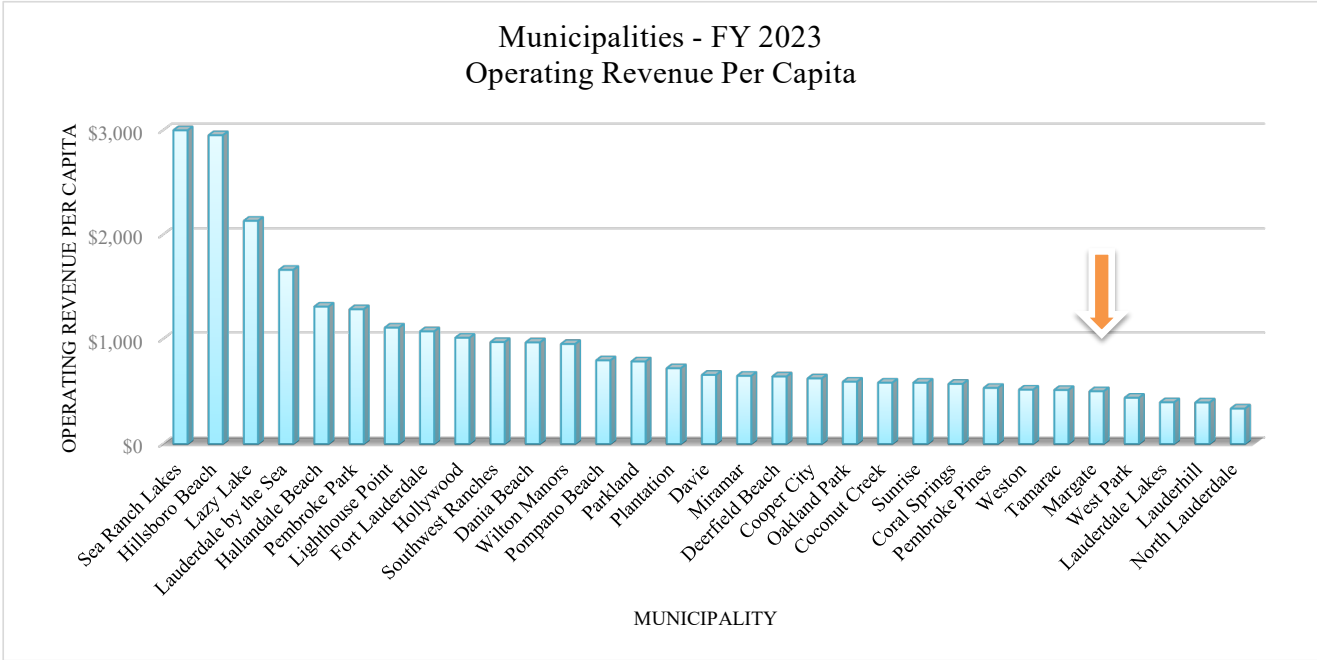
Source :

¹ - Broward County Property Appraiser (BCPA) July values. There were no fire assessment fees listed for Sea Ranch Lakes, Hillsboro Beach, Lazy Lake, Pembroke Park, and Plantation.

² - Bureau of Economic and Business Research

CITY COMPARISONS

MILLAGE RATE and FIRE ASSESSMENT FEE COMPARISON
TAX YEAR 2022 for FISCAL YEAR 2023
(Ranked by "Operating revenue per capita")



Operating revenue per capita measures the revenue earned per person in each municipality. The City of Margate's operating revenue per capita for FY 2023 was \$501, with a ranking of 27 out of the 31 municipalities in Broward County.



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



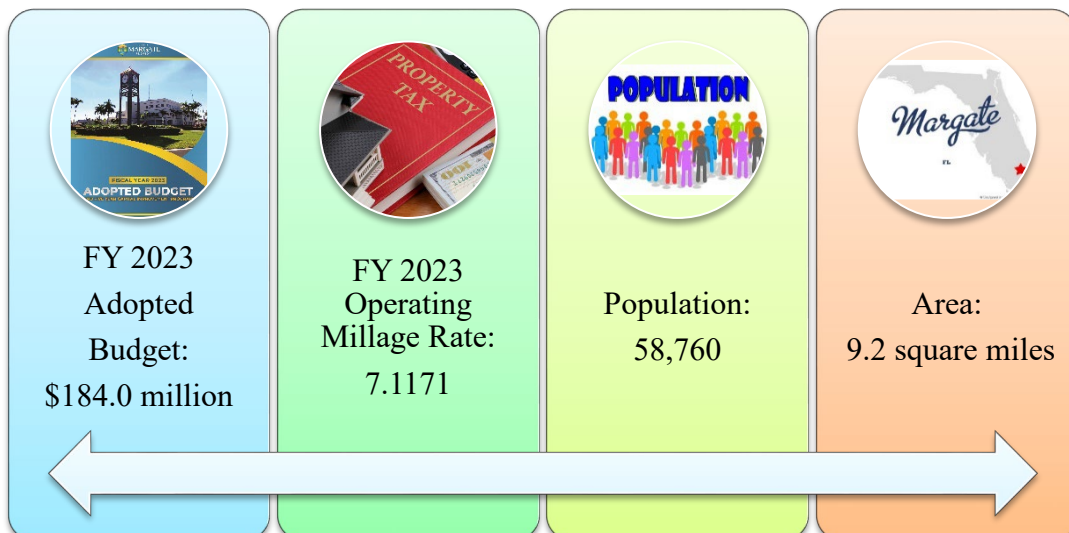
CITY COMPARISONS (CONTINUED)

The City of Margate is part of the greater Fort Lauderdale metropolitan area. The tri-county area consists of Palm Beach, Broward and Miami-Dade Counties. The following section provides a perspective on the relative populations of some nearby cities, as well as significant comparative cost of service data. This information was obtained from city websites, budget publications and other sources as described below.

Population (BEBR April 1, 2022)		FY 2023 Adopted Budget	\$ Millions
Davie	106,984	Sunrise	435.5
Sunrise	97,479	Deerfield Beach	319.6
Deerfield Beach	87,414	Davie	298.2
Lauderhill	74,887	Tamarac	242.2
Tamarac	72,740	Margate	184.0
Margate	58,760	Coconut Creek	178.3
Coconut Creek	57,937	Lauderhill	176.4
Oakland Park	44,517	Oakland Park	138.2

FY 2023 Operating Millage Rates (BCPA 2022)	Final Millage Rates	Incorporated City Area	Sq. Miles
Lauderhill	8.1999	Davie	35.6
Margate	7.1171	Sunrise	18.0
Tamarac	7.0000	Deerfield Beach	16.5
Coconut Creek	6.4463	Tamarac	13.0
Sunrise	6.0543	Coconut Creek	12.8
Deerfield Beach	6.0018	Margate	9.2
Oakland Park	5.8550	Lauderhill	8.6
Davie	5.6250	Oakland Park	8.0

CITY OF MARGATE





Strategic Plan



OUR VISION

Margate is a great, inclusive community that offers all family generations, a unique sense of place, a safe community, livable neighborhoods and fun opportunities.

OUR MISSION

Our mission is to provide exceptional municipal services that create a great place to live, are financially responsible, provide great customer service and seek positive community involvement.

OUR VALUES





FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



Strategic Plan

Through a strategic planning process including a workshop with the City Commission and Executive Team, facilitated by a consultant; the City Commission identified and prioritized four City-wide goals. In order to accomplish these goals, City staff developed an Action Plan that outlines and measures key implementation tasks detailed below:

GOAL 1

MARGATE – A GREAT PLACE TO PLAY AND ENJOY

1. Enhance family-friendly community events and festivals.
2. Develop and institute a program promoting sponsorships for parks, programs and events.
3. Update recreational programs responsive to recreational/leisure trends and residents' needs.
4. Enhance and augment parks and recreational facilities to respond to new emerging sports and leisure activities.
5. Expand and enhance senior programs and services.
6. Support, maintain and enhance community walkability/bikeability.



GOAL 2

GREAT SUBURBAN CITY IN BROWARD COUNTY

1. Plan, develop and promote Downtown Margate as a community destination.
2. Revitalize, redevelop and repurpose aging commercial centers and properties.
3. Protect community integrity through effective zoning and code compliance.
4. Maintain and improve an efficient stormwater management and drainage system.
5. Redevelop/revitalize major transportation corridors.





Strategic Plan

GOAL 3

FINANCIALLY SOUND CITY PROVIDING EXCEPTIONAL SERVICES VALUED BY THE COMMUNITY

1. Provide a timely response to every call for service regardless of whether emergency or non-emergency.
2. Deliver exceptional City services in a cost effective and efficient manner.
3. Provide sufficient resources to support and deliver well defined City services and exceptional levels of service.
4. Maintain and upgrade City facilities and infrastructure through an ongoing community reinvestment program and process.
5. Promote resident understanding of City government, finances and services through transparency, education and proactive communication.
6. Upgrade information technology systems – hardware and software.



GOAL 4

HIGH PERFORMING CITY TEAM PRODUCING RESULTS FOR THE MARGATE COMMUNITY

1. Develop, maintain and utilize multiple platforms to effectively communicate City policies, strategies and protocols to the community.
2. Create a cohesive, multi-faceted City team consisting of the Mayor, City Commission, City managers and City employees working together to promote the welfare of the City and its residents while respecting City hierarchical boundaries and members respective roles.
3. Develop effective performance metrics to evaluate the service performance, value and benefit to the Margate community.
4. Develop and enact best practices for improving City processes and procedures.
5. Define performance standards and hold City managers and employees accountable for their performance, decisions and actions.
6. Actively survey the community incorporating feedback to improve and enhance the quality of City services.





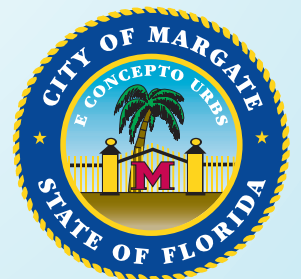
STRATEGIC PLAN

STRATEGIC GOALS LINKED BY DEPARTMENT

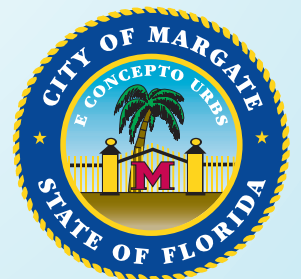
DEPARTMENTS	STRATEGIC GOALS			
	Goal 1 Great Place	Goal 2 Great Suburban City	Goal 3 Financially Sound City	Goal 4 High Performing City Team
City Manager	★	★	★	★
Finance			★	★
Human Resources			★	★
Development Services	★	★		★
City Clerk			★	★
City Attorney	★	★	★	★
Police	★		★	★
Fire		★		★
Information Technology			★	★
Public Works	★	★	★	★
Parks and Recreation	★		★	★
Building and Code Services	★	★		★
DEES			★	★



BUDGET MESSAGE



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City Commission

Mayor Anthony N. Caggiano
Vice Mayor Tommy Ruzzano
Antonio V. Arserio
Arlene R. Schwartz
Joanne Simone

City Manager

Cale Curtis

City Attorney

Weiss Serota Helfman Cole &
Bierman, P.L.

City Clerk

Jennifer Johnson

September 21, 2023

Honorable Mayor, Vice Mayor, and Members of the City Commission,

The Fiscal Year (FY) 2024 Annual Operating and Capital Improvement Program Budget is presented as a balanced and core-competency driven budget addressing city-wide goals and strategic initiatives established by the City Commission. The budget is an integral part of the City's operations, as it prepares and identifies the public services to be provided and the mechanisms that finance those operations.

B BUDGET OVERVIEW

The budget was developed with public input, including a budget workshop, parks master plan, project meetings, and recommendations from the commission, stakeholders, and individuals providing input to staff. The budget incorporates diverse priorities while adhering to financial best practices and planning for long-term community needs.

This document aims to provide the resources to further the City's Strategic Plan. As the City looks toward the future, it is necessary to strategically and carefully weigh citizen expectations against financial impacts, both positive and negative. This budget seeks to establish a responsible expenditure/expense plan supporting priorities which include various increases in several funds and programs. However, with each new project, service, or enhancement, the growth in expenditures/expenses exceeds revenue growth. As such if unexpected expenditures or revenue shortfalls arise during the fiscal year, the budget has prudent contingencies and reserve levels that can adequately support the City's services. Staff will continue to strive to provide exemplary service while maintaining one of the lowest values for operating revenue per capita in the County, as shown on the chart on page 16.

There were a few notable changes between the proposed and the adopted budgets including:

- An increase in the City Commission's budget for salary increases.
- The addition of \$3,500 in the Commission's budget for contributions to JA World.
- An increase in the City Manager's personnel budget for staff salary adjustments.
- The addition to the City Manager's budget of \$500,000 to continue the Property Improvement (Grant) Program.
- An adjustment of car allowance expenses across various General Fund Departments.

For FY 2024, the total budget for all funds is \$185,637,328. The total millage rate for FY 2023 is 7.6004, a 0.0504 decrease from the FY 2023 budgeted total millage rate of 7.6508. This millage rate includes a 0.4833 debt service millage for voter approved bonds. There was no increase in the fire assessment fee for FY 2024.

FY 2024 Total Budget	•\$185,637,328
FY 2024 General Fund Budget	•\$75,188,054
FY 2024 Millage Rate	•Total Millage - 7.6004 (includes 0.4833 for debt service)
Residential Fire Fee	•\$300 (same as FY 2023)

M

MAJOR INITIATIVES/PRIORITIES

INFRASTRUCTURE IMPROVEMENTS

- The City continues to actively fund and plan infrastructure improvements.
- The Stormwater Division has budgeted \$1.2M for annual on-going infrastructure improvements.
- The DEES Department has budgeted a five year CIP project for Water Line Replacement (Phase 2A) to replace all undersized water distribution mains and mains that are made from asbestos concrete pipe. The FY 2024 budget is \$5.5M but the total five-year budget is \$47.6M.



PARKS AND RECREATION GENERAL OBLIGATION (G.O.) BONDS



- South East Park is budgeted at \$2,500,000 in FY 2024 for construction. Construction project to include, converting two (2) natural grass soccer fields to artificial turf soccer/multipurpose fields. Also, improvement of overflow parking areas, sidewalks/walkways, and modify security fencing as needed.

- The expansion/renovation of Calypso Cove is included in the FY 2024 budget for \$1 Million. The scope of the project includes renovation of the existing water slides and tipping bucket; improvements to the pump room infrastructure, pool decks and amenities.



- The renovations for both Oriole and Centennial Park are budgeted in FY 2024 at \$2,000,000 and \$800,000 respectively.
- The balance of the bond proceeds is also budgeted in FY 2024. Those monies can be used towards expansion of the projects listed above, or any of the projects approved as part of the original Bond Resolution.

FIRE STATION 58

- The new fire station 58 construction is in its final stages and almost complete!
- The new, modern, state-of-the-art building replaces the old 47-year-old station.
- The building will be Florida Green Building Coalition certified.



CITY MANAGER

- The City won a Silver Davey Award for "It's Margate Delish" social video series that highlights the diverse culinary offering in Margate.



- The City of Margate and the Margate CRA won a 2023 Telly Award under the products and services category for the "What We Are Thankful for in Our Margate" video series. The Telly Awards is the world's largest honor for video and television content across all screens.

- The City launched the newly designed, vibrant and user-friendly website in June 2023.

- The City Manager's office spearheaded the automation, through CivicPlus, of various forms throughout the City, including the Budget Transfer form, Travel Authorization form, the Employee Action Form, and many others.

FINANCE

- The Finance Department serves as consultants on various committees for City services and purchases. Finance consulting takes on various forms whether through the Procurement process (for renewal of auditing services, lift station renovation, SCADA System Upgrades, and many others); or by invitation for grant reporting/reimbursement requests for Federal/State/Local grants; user-fee studies, and rate studies for Utility Bonds, etc.



- In January 2023, the Government Finance Officers Association (GFOA) awarded the City a Certificate of Achievement for Excellence in Financial Reporting for its Annual Comprehensive Financial Report for fiscal year ended September 30, 2021. The City has received this award for the 34th consecutive year. The Certificate of Achievement award is given to a government for developing an easily readable and efficiently organized Annual Comprehensive Financial Report that satisfies both generally accepted accounting principles and applicable legal requirements. The September 30, 2022 Annual Financial Report was sent to GFOA to determine its eligibility for the award.
- The City received the GFOA Distinguished Budget Presentation Award for the Sixth time for the FY 2023 Adopted Budget Book. This prestigious award is a major achievement for the City. To receive the award, the City had to meet nationally recognized requirements for an effective budget presentation. The award is only valid for one year and the published budget document must meet program criteria as a policy document, operations guide, financial plan, and communications device.



HUMAN RESOURCES

Fiscal Year 2023:

- The Department completed the conversion to an Employee Performance Evaluation online review and tracking platform.
- The Department introduced a Student Summer Internship program.
- The Department continued its conversion to a paperless records management system.
- The Department launched an online Employee Training platform to accommodate varied work schedules at no cost, and the Risk Management Division conducted live training for all Fire Department personnel on Cancer, PTSD and Workers' Compensation coverage.
- The City negotiated a 3-year successor bargaining agreement with the Police Benevolent Association (PBA).

- The City introduced its Paid Parental Leave policy to support employees needing leave for the birth or adoption of a child.
- The City revised the provisions of the 457 Retirement Plan to allow for additional contribution options and access to savings.

Fiscal Year 2024:

- The Department continues to focus on health initiatives to keep employees safe and well.
- Revisions to Chapter 30 – Personnel rules and City policies will be introduced as needed.
- The City is negotiated a successor agreement with the International Association of Fire Fighters (IAFF) Local 3080, and will enter into negotiations with the Federation of Public Employees.
- The Department will be converting to a new recruitment platform.
- The Department will be working toward expansion of the newly launched Student Summer Internship program.
- The Department will be negotiating health insurance renewal, Property & Casualty, Workers' Compensation and other risk-related benefits coverage to ensure the City provides quality care and secures necessary liability coverage at competitive rates.

CITY CLERK

- Staff continued to work with departments to manage, analyze, digitize and dispose of records as per Florida State Statute.
- Staff continues to work with Laserfiche, a new electronic records management platform, which allows the City to expand the range of digital information technology governance and best practices. Ordinances, Resolutions and Minutes are being scanned into the new software system.
- Staff initiated a project to digitize all microfilm rolls into properly formatted PDF documents. It is estimated that this will save the City annually in storage costs. This project is ongoing and will be performed in-house at no additional cost.



DEVELOPMENT SERVICES

With the goal of attracting new businesses, development, and targeted industries, the department is committed to providing business friendly technical assistance to developers, businesses and residents in a manner which facilitates compliance with the City's Comprehensive Plan and Code of Ordinances.



Some pending projects include:

- The Department/City has initiated a Projects and Frequently Asked Questions webpage to provide updates and other important development information.
- The Department is coordinating the review and updating of segments of the City's Municipal Code which consist of Phase I: chapters 2, 11, 17, 31, 35 and Phase II: chapter 23, Appendix A and C and a new chapter 40.
- **Chipotle** – A new business concept of online order only and drive-thru pickup restaurant (2,446 square feet (SF)) is under construction on the northeast corner of Atlantic Blvd. and State Road 7. (Walmart Center).
- **Firstgate** – A nine acre, 131,329 SF industrial facility is currently under construction.
- **Bohler Engineering** – Demolish and existing 22,000 SF Wells Fargo Bank and build a 3.2K SF branch bank.
- **Marquesa** – Approval process continues for redevelopment of an eight acre existing shopping center to a 220 unit multi-family apartment complex.
- **Melaleuca Gardens** – Approval process on-going for construction of 15 townhouses.
- **Publix at Palm Lakes Plaza** – Approved in May 2022 for a complete renovation of the 12.6 acre shopping center plaza which will include an upgraded 51,390 SF Publix, added drive-through pharmacy, completely reconfigured parking lot, and a new one acre outparcel. - Ongoing
- The Department is in the process of implementing Avolve ProjectDox for the development and business customer's online processing of planning/zoning applications and permits.
- The Department is seeking to acquire a Local Business Tax Receipt and a Customer Relations Management Software as part of the FY 2024 Budget.

FIRE

- Actively pursuing grant opportunities including the FEMA SAFER grant to fund nine (9) firefighter paramedics
- All bunker gear has been tested and cleaned per NFPA 1851 standards, as part of the Cancer Prevention objective in firefighting.



POLICE

Fiscal Year 2023:

- The department completed the renovation of the former communications space into five (5) new office spaces as well as a storage room. The department completed the renovation of the records unit office area as well as creating a new office space for the Communications Commander within the Teletype Room.
- Fingerprint services were enacted this year, to include the purchase of fingerprint retrieval equipment and computer software.
- The department was successful in acquiring a Dutch Shepherd during 2023. The scent discrimination canine has been in use for over nine (9) months and has a sole purpose of tracking and locating missing persons reported in the City of Margate.

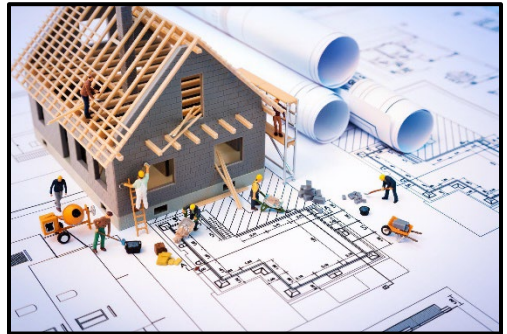


Fiscal Year 2024:

- The department recognized the need for additional Emergency Preparedness measures after taking part in a 30-day relief mission in response to the devastation in Fort Myers/Cape Coral as a result of Hurricane Ian. The department is seeking to purchase a Multi-Purpose 4x4 High Water Vehicle (Truck), a mobile Emergency Response/Incident Command Enclosed trailer, as well as a 4x4 Universal Terrain Vehicle capable of traversing on and off road hazards during hurricane response. The Department has established an Emergency Management component of the Police Department to respond to impacts of natural occurrences within the City of Margate and through mutual aid requests.
- The department will continue with a renovation plan to modernize the Police Department lobby and create an area for a Police-to-Citizen self-reporting portal.

BUILDING AND CODE SERVICES

- **Selectron-** This online web-based inspection scheduling software is nearing a go-live date. This new system will allow permit holders to conveniently schedule, cancel and reschedule inspections from any location, 24 hours a day, 7 days a week.
- **ProjectDox 9.2 -** The online permit submittal and plan review program will be upgraded. With the new features the upgrade offers, it will provide the applicant a more positive experience by providing guided step-by-step video tutorials for submitting permits, making revisions and processing payment.
- **40-year Building Safety Inspection -** As of 2023, The Board of Rules and Appeal voted to change the 40 Year Broward County Building Safety Inspection Program to 25 years or more. The City received the list of buildings in the City that are required to submit Engineer Reports to comply with this ruling.



CODE COMPLIANCE

- Creation of Civil Citations.
- Creation of a Portable On-demand/Dumpster Ordinance.
- Cross-train staff for Arboriculture/Landscape Architecture.
- Cross-train staff for identifying and reporting unlicensed contractors and unpermitted work.

INFORMATION TECHNOLOGY

- Enhance IT security procedures City-wide to align with industry best practices.
- Upgrade and expand the City camera system to provide better asset protection and evidence.
- Continue the Desktop replacement program to keep the City up to date with the latest technology.
- Acquire Network Monitoring Detection and Response software.



PUBLIC WORKS

- The department will continue to seek grant funds through the Broward County Mobility Advancement Program (MAP Broward) for eligible roadway projects and traffic calming solutions.

- Broward County Mobility Advancement Program, Proposed Surtax Projects including:

- Traffic Calming solutions design (Winfield Blvd. from NW 57th Terrace to NW 64th Avenue);
- Bridge - Repair and maintenance on Margate Bridge;
- Resilience – Repair and maintenance to curbing within Paradise Gardens west of Rock Island Road;
- And Roadway Improvement – Repair and maintenance to roadways (i.e. pavement) throughout the City.



- The Stormwater Utility will maintain its dedication to keeping all waterways clean and free of debris by continuous operational efforts with the use of City equipment and staff. As part of the \$500,000 Florida Department of Environmental Protection grant, services have been procured for lining and canal embankment restoration in the following locations:

- Canal embankment restorations:

- Hogan Canal from NW 63rd Avenue to Echo Lake South Side.
- Flamingo Lake (South of Driftwood) 6499 to 6305 NW 23rd Street.

- Stormwater pipe lining locations:

- SW 8th Court from SW 55th Way to the canal to the east
- SW 55th Way from SW 11th Street to the lake
- SW 9th Street from SW 51st Avenue to the canal to the east
- SW 8th Court from SW 50th Avenue to the canal to the west

PARKS AND RECREATION

- Pursuant to 27-7 of the City Code and Resolution 23-030 in March 2023, a schedule of fees and charges for Parks and Recreation facilities, programs, services, and equipment was approved by the Commission.

- Calypso Cove Aquatic Facility was approved to be resurfaced and retiled.

- Project scope was established for South East Park to include the conversion of two (2) artificial turf soccer fields.

DEPARTMENT OF ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)

- A Comprehensive Water and Sewer Rate Study was prepared to include:
 - Water and sewer rates compliance review and recommendations, including operating expenses, capital improvement program, financial policy and customer impact.
 - GovRates provided a proposal with a scope of work that included a financial model, report, and made a presentation to the City Commission.
 - The Rate study was completed and presented to the City Manager.
- Water Treatment Plant (WTP):
 - This project will be completed in four (4) phases, with each accelerator and filter train being rehabbed independently;
 - Two (2) accelerators and two (2) filter Rehabilitation projects to improve treatment processes and water quality:
 - West Accelerator: The internal coating of the west accelerator tank was completed in June 2023, and the accelerator was returned to service. Preparation for coating of the exterior of this tank is in progress. Exterior coating is anticipated to be completed by the end of September 2023.
 - East Accelerator: Rehabilitation of the East Accelerator will be performed subsequent to an RFQ that will be advertised in FY 2024
 - East Gravity Media Filter Rehabilitation
 - The scope of this project consists of replacement of filter media, surface wash agitator system, underdrain system piping, fittings, valves, controls and other instrumentation.
 - A purchase order has been issued for both filters (East and West), and work has commenced.
 - Completion of this phase is anticipated by September 2023 (FY 2023).
 - West Gravity Media Filter Rehabilitation
 - Scope of work is identical to East Filter
 - A purchase order has been issued
 - Work will commence as soon as east filter is completed and back in service, which we anticipate will be October/November 2023 (FY 2024).



Lift Stations (LS) Repairs Program:

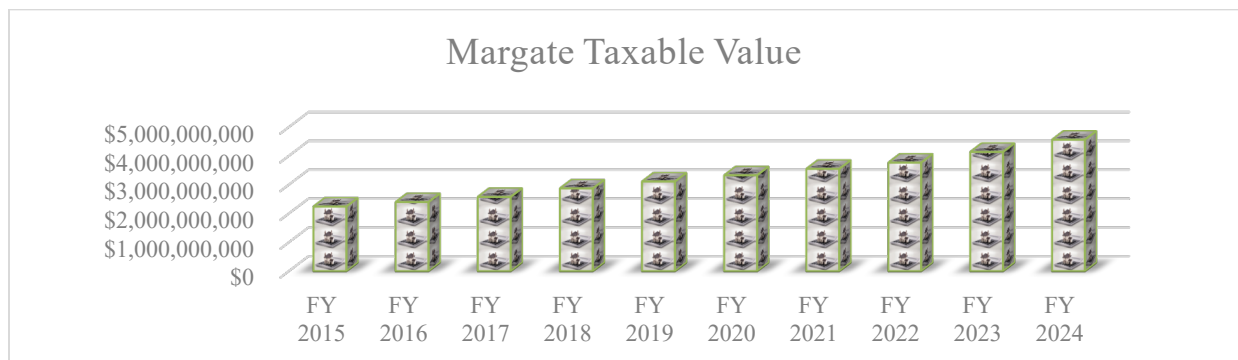
- Due to the corrosive environment, lift stations pipes and pumps are in poor condition. To move forward quickly with repairs, DEES is utilizing piggybacking contracts.
- In FY 2022 six stations were repaired: 11, 23, 29, 32, 33, and 51.
- For FY 2023 another seven have been planned: 31, 38 (Hospital), 40, 48, and 51 (additional repairs), 15, and 17. The LS 31 repair has been completed.
- The LS 40, 48 are pending completion. A purchase order has been issued and contractor started working on LS 40 and 48.
- The LS 38 received pumps and is scheduled to start work mid-July 2023. The final completion is scheduled by September 2023 (FY 2023).
- Repairs to LS 51, 15, and 17 will follow.

ISSUES IMPACTING BUDGET DEVELOPMENT

PROPERTY VALUES AND LOCAL ECONOMY

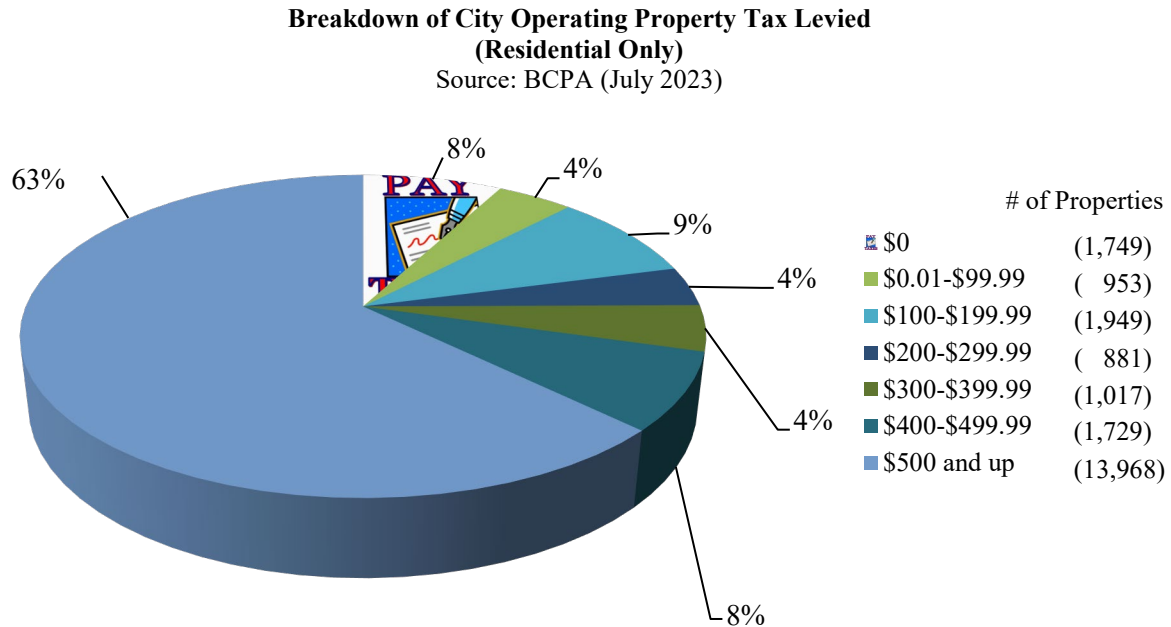
The local economy in Margate has been impacted by the double-sided coin of increasing taxable values and inflation. On the positive side, the City's taxable value, as provided by the Broward County Property Appraiser (BCPA) July Taxable Value Report, is \$4,561,639,268 for FY 2024. This is an increase of 10.29% from FY 2023. In this unprecedented real estate market, properties within the City continued to sell and values have steadily increased. However, the rate of inflation is volatile and unpredictable.

City of Margate Taxable Value (Source: BCPA)

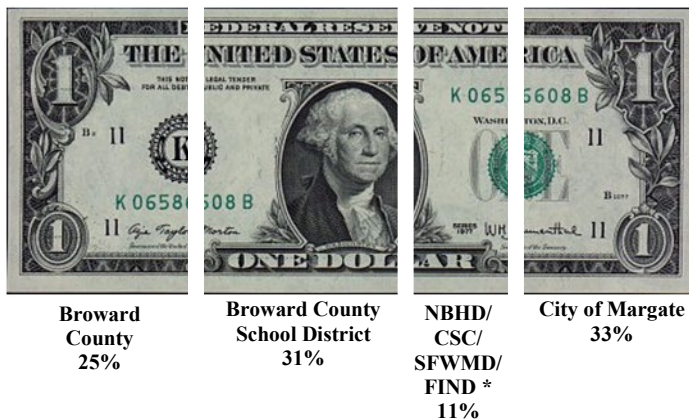


City Property Taxes Levied

According to the Broward County Property Appraiser, the average assessed value of a single family home in Margate is \$216,032. Assuming a \$50,000 Homestead Exemption, the approximate City operating property taxes levied on this property at the current adopted millage rate is \$1,182. However, of the 22,243 residential properties in the City, approximately 1,749 (8%) pay the City of Margate \$0 in City property taxes. In all, 8,275 (37%) of residential properties pay less than \$500 in City property taxes. The following chart shows the breakdown of City operating property taxes levied on residential properties.



The operating property tax bill on the same homesteaded single family home with an average assessed value of \$216,032 is approximately \$3,621 (based on FY 2023 adopted operating millage rates for all applicable tax authorities). The amount levied in City property taxes makes up only 33% of the total property tax bill as illustrated in the graphic below:



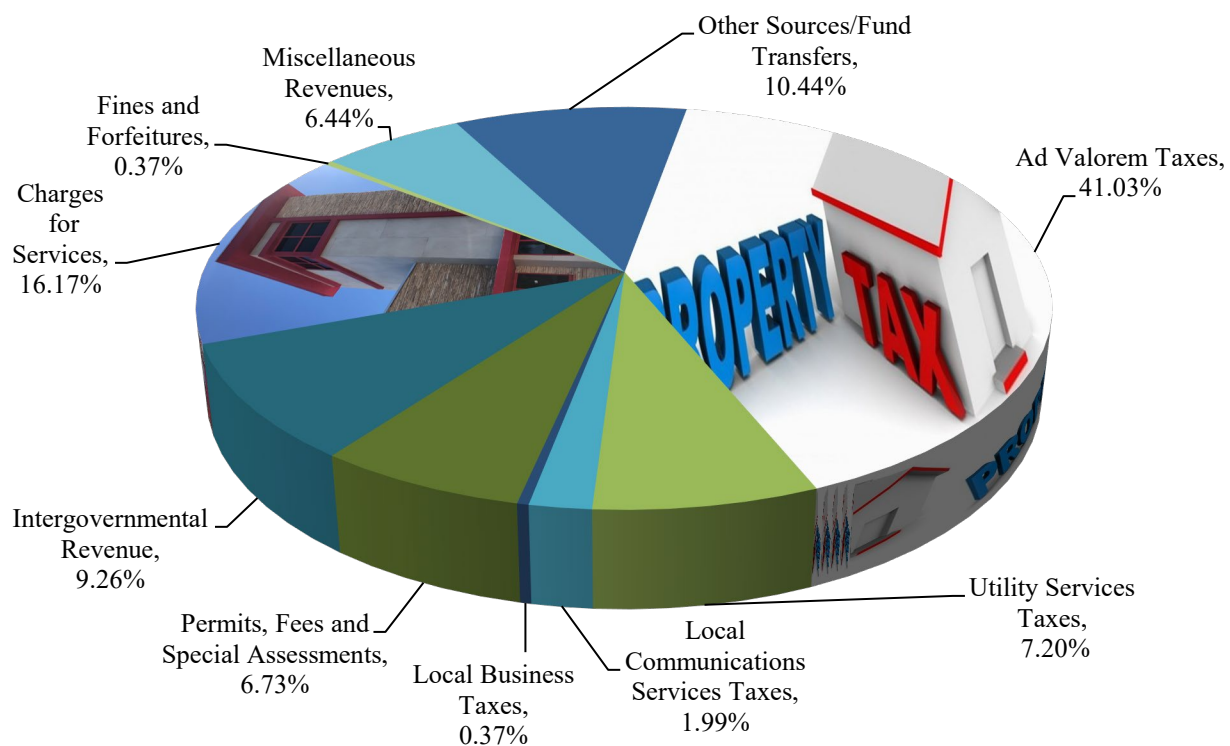
** North Broward Hospital District/
Children's Services Council/ South
Florida Water Management District/
Florida Inland Navigation Division*

General Fund

The total General Fund budget for FY 2024 is \$75,188,054, an increase of 1.14% from the FY 2023 Amended Budget. Property tax revenue is a major revenue source for the General Fund. As stated previously, the total millage rate for FY 2024 is 7.6004. The operating millage rate for FY 2024 of 7.1171 is the same as FY 2023.

General Fund Revenue

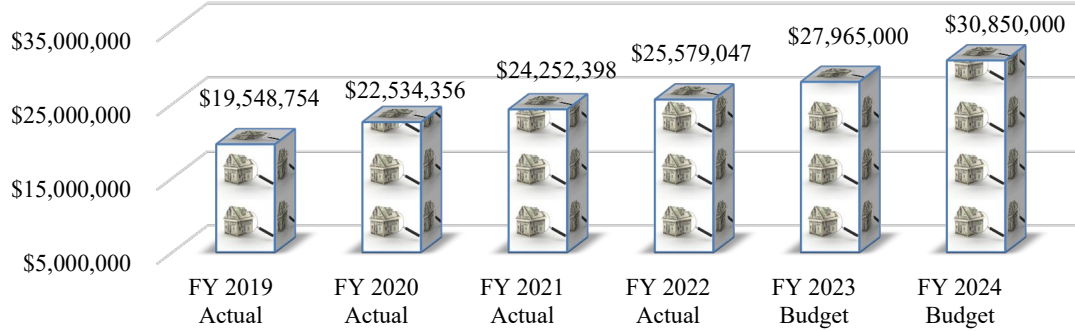
The City's property valuation increased 10.29% from FY 2023 (as discussed earlier), but property taxes make up approximately 41% of the total General Fund Revenues as shown in the following chart. The increase in property tax revenue has less of an impact on the total revenue for the General Fund than it would in cities that have a larger share of their General Fund revenues comprised of property taxes.



Highlights of major changes in General Fund Revenue include the following:

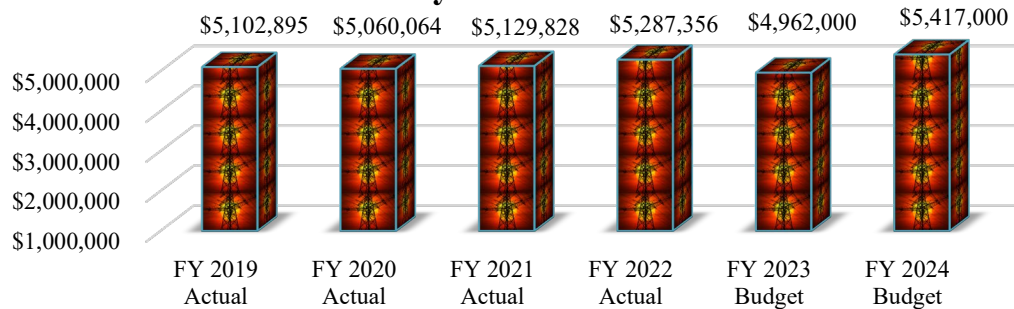
Ad Valorem Taxes have steadily increased since the economy began to recover from the last recession. Ad Valorem revenues are forecasted based on the July 1st Taxable Value Report produced by the Broward County Property Appraiser. FY 2024 revenues are budgeted to increase by 10.3%, to \$30,850,000. This increase reflects a combination of property value increases, and new construction.

Ad Valorem Taxes



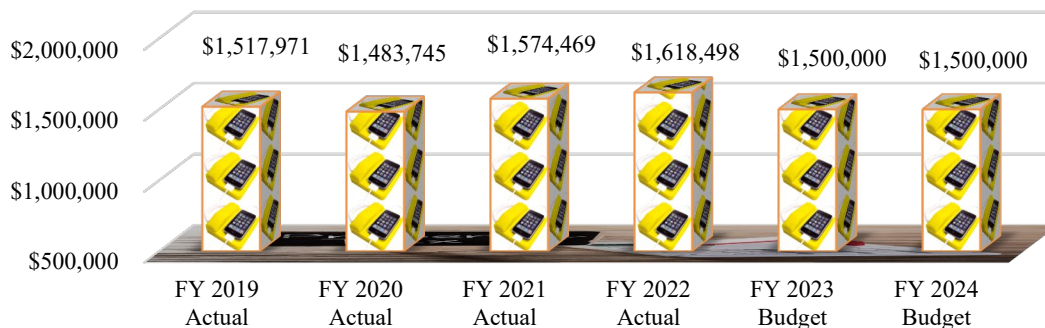
Utility Service Taxes have been relatively steady over the past three years, only increasing slightly per year. Now at the tail-end of the pandemic, the slight uptick in revenue warrants, recent trends being used to forecast an increase for FY 2024, \$5,417,000 from \$4,962,000 in FY 2023.

Utility Service Taxes

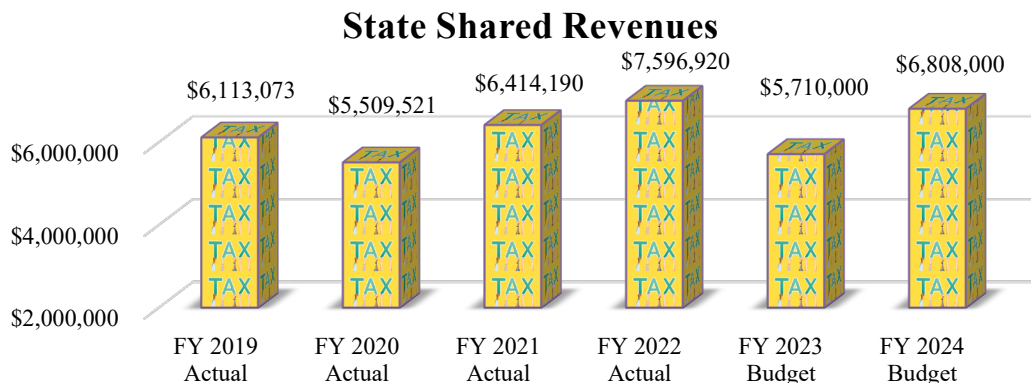


Local Communication Services Taxes have experienced major decreases over the past few years due to legislation that allowed service providers to adjust their allocation of charges based on reasonable estimates. However, even with the impact of COVID-19, revenue has started to bounce back but is budgeted to remain flat for 2024 at \$1,500,000 based on current fiscal year receipts and the unpredictable nature of this revenue source.

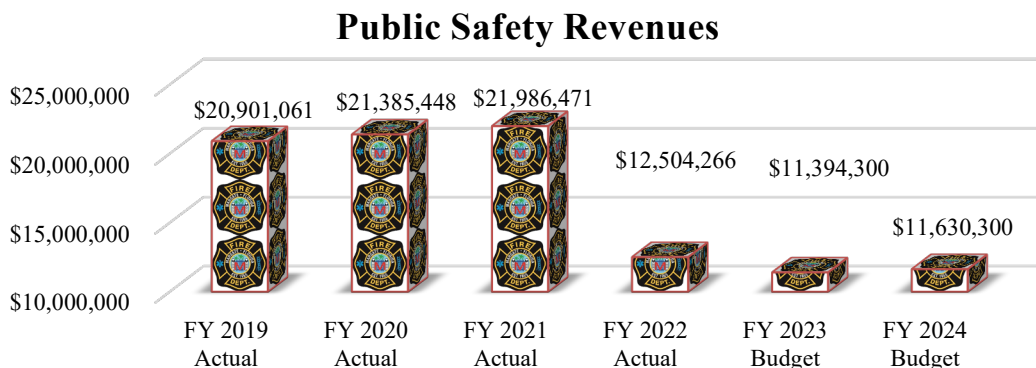
Local Communication Services Taxes



State Shared Revenues are budgeted for an increase from \$5,710,000 in FY 2023 to \$6,808,000 in FY 2024 (19.2%). This revenue category which was impacted by COVID-19 includes, among other sources, revenue sharing from sales tax (35.3% increase from FY 2023) and half-cent sales tax revenues (budgeted 15.8% increase). The State provides revenue estimates, which are typically used in conjunction with past experience to project the budgeted values. With the effects of the pandemic waning, the City has projected an upward trend for FY 2024 for State Shared Revenues based on prior year actuals, current fiscal year trends and the State's optimistic projections.



Public Safety Revenues were cut almost in half in FY 2022 as a result of the termination of the Interlocal Agreement (ILA) to provide Fire Rescue Service to the City of Coconut Creek at the end of FY 2021. This revenue category also includes, among other sources, revenue for Ambulance Transport Fees and Fire Rescue Assessment Revenue, increasing by 8.3% and remaining the same as the prior fiscal year respectively).



Licenses and Permits revenue is budgeted to decrease based on actual trends. The new Residential Rental Program will continue to be monitored and analyzed with revenues adjusted accordingly in the future.

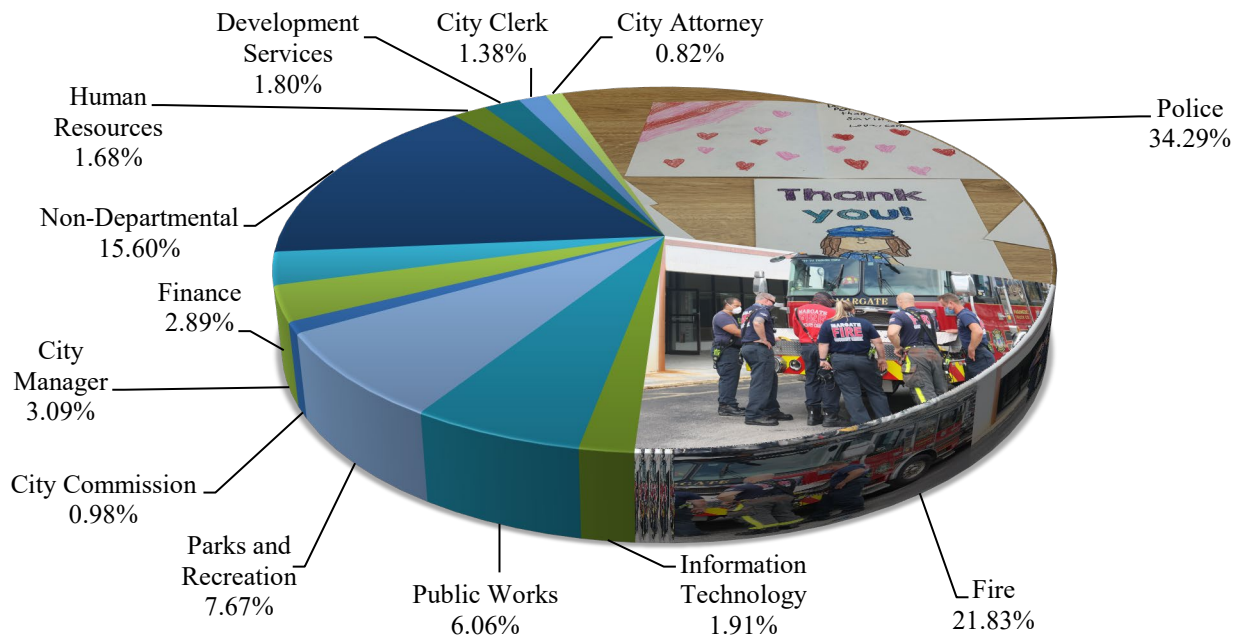
Culture and Recreation Fees are budgeted to decrease by 1.5% from \$506,900 (prior year amended budget) to \$499,400 in FY 2024. This revenue category was greatly impacted by the pandemic as reflected in FY 2021 actual revenues of \$349,315. However, the City activity levels have begun increasing; citizens and visitors have become comfortable again to participate in park/outdoor activities, so these revenues have begun to slowly grow accordingly.

Other Sources/Fund Transfers are budgeted for a change from \$1,971,828 FY 2023 amended to \$7,847,936 in FY 2024, this difference occurred because of the ARPA funds that are accounted for in FY

2023. The fund balance is needed to balance the General Fund and a \$50,000 transfer out supports CIP purchases in the General Capital Projects Fund. The budget also includes a transfer to the General Fund from the Water/Wastewater Operations and Maintenance Fund for a return on investment allocation (\$2,312,674). In addition, the FY 2024 budget includes an allocation from Citizen Project Initiatives Committed Fund Balance (\$10,000). A transfer from General Fund Unassigned Fund Balance in the amount of \$5,525,262 is budgeted for FY 2024.

General Fund Expenditures

The following graph shows the percentage of General Fund expenditures for FY 2024 by Department.



Total General Fund Expenditures are \$848,433 higher than the FY 2023 Amended Budget (1.14% increase). Highlights include:

- Non-departmental has a 5% overall increase for FY 2024. Impacts include an increase to the contribution to the Community Redevelopment Agency (CRA) in addition to an increase of \$300,000 for accrued leave payouts. These increases are offset with a decrease of approximately \$242,000 being transferred to the Insurance Fund;
- A 19% increase in the Development Services budget primarily to fund anticipated personnel changes, comprehensive/master plan services, and software for local business tax/zoning/customer service management;
- A 9% increase in the Police Department budget due primarily to the contractual personnel increases, and amplified participation in the vehicle lease program to streamline police fleet;
- A 9% decrease in the Fire Department budget due to the reduction for one-time vehicle purchases totaling \$2.3M;
- An increase in the required contributions to the Florida Retirement System;
- Salary and benefits changes for personnel; and
- Funds budgeted for capital outlay in General Fund departmental budgets (\$840,500).

OTHER FUNDS

Special Revenue Funds

Recreation Trust Fund

The Recreation Trust Fund accounts for monies collected from cell phone tower agreements. These monies are to be used for development and improvement of recreation facilities. The FY 2024 budget increased slightly from \$450,500 to \$500,500, with \$500,000 to be transferred to the General Capital Projects Fund for parks and recreation projects. All other monies collected remain in this fund and are restricted for future development/improvements of parks and recreational facilities.

Roads Fund

The total budget for the Roads Fund for FY 2024 is \$4,043,895. The Roads Fund accounts for gas taxes received from the State of Florida and the local option gas tax, which are all restricted for certain uses (depending on the category of funding). There was a 6.0% increase to this fund for FY 2024, primarily to fund a \$1.7M Roads capital improvement project.

Building Fund

The Building Fund budget totals \$4,944,387 which includes the Code Compliance division. Funding is derived primarily from Building permit activities; the Code Compliance division is funded primarily from a cost allocation from the General Fund to the Building Fund. The budget includes one new Electrical Inspector/Plans Examiner, the elimination of two vacant part-time plans examiner/inspector, a position reclassification and the creation of a career-ladder progression for Permit Specialists, as well as the addition of Code Enforcement Officer II resulting from the transfer of the Community Development Inspector position from the Development Services department.

Transportation Surtax Fund

The Transportation Surtax Fund's total budget for FY 2024 is \$1,665,100 which includes funding for proposed capital and repair and maintenance projects. The City is currently working with the County on specifications and allocation for/of funding of projects.

Grant Funds

The FY 2024 budget includes funds for various housing-related grant programs allocated in these two funds, Community Development Block Grant (CDBG) and Neighborhood Stabilization Program (NSP).

Other Special Revenue Funds

Other Special Revenue Funds in the FY 2024 budget include Underground Utility Trust, Police Officers' Training, Federal Forfeiture, State Forfeiture, and Public Safety Impact Fees Funds.

Debt Service Funds

General Obligation Refunding Bonds, Series 2016 Fund

Repayment of the City's General Obligation Refunding Bonds is accounted for in this Debt Service Fund. The General Obligation Refunding Bonds, Series 2016 has principal, interest, and other fees payment of \$1,477,400 for FY 2024 and will be paid off in FY 2037. The debt service millage rate associated with this bond is 0.3324.

General Obligation Bonds, Series 2019 Fund

Repayment of the City's 2019 General Obligation Bonds for Parks and Recreation projects is accounted for in the General Obligation Bonds, Series 2019 Fund. The General Obligation Bonds, Series 2019 has principal, interest, and other fees payment of \$654,950 for FY 2024 and will be paid off in FY 2039. The debt service millage rate associated with this bond is 0.1509.

Capital Project Funds

General Capital Projects Fund

The General Capital Projects Fund includes the first year of the five year projected Capital Improvement Program, the future years are on a pay-as-you-go basis. FY 2024 is funded primarily from transfers from the Recreation Trust Fund, Building Fund fund balance (already within the fund), and the General Capital Projects Fund fund balance. Any funds transferred from the Building Fund or Recreation Trust Fund that are not spent in the budgeted year will be re-budgeted (from fund balances within General Capital Projects Fund) towards future projects permitted for those monies.

Additional projects in the FY 2024 budget include \$3,800,000 for a Building Department Expansion and \$25,000 for neighborhood identification signs. Also budgeted is a Public Works project for the Commission Chambers and City Hall First Floor Remodeling (\$480,755), and a Parks and Recreation project for Andrews Field (\$525,000).

General Obligation Bonds Proceeds 2019 Fund

The General Obligation Bonds Proceeds 2019 Fund includes funding for acquiring, constructing, equipping, renovating, replacing and improving Parks and Recreation projects as approved in the Bond Ordinance. FY 2024 projects include, renovations at South East Park, Calypso Cove, Oriole Park and Centennial Park for a total budget of \$6.3 million.

Enterprise Funds

Stormwater Utility Fund

The Stormwater Utility Fund is for the operation of the City's stormwater management utility which includes collection, disposal and treatment of stormwater from which its funding is derived. The total budget for this fund for FY 2024 is \$4,222,669.

Water/Wastewater Funds

The Water/Wastewater Enterprise Funds are derived from the operation of the City's water and wastewater system and include: Water/Wastewater Operations and Maintenance Fund (FY 2024 budget: \$27,545,294), Water/Wastewater Connection Fees Fund (FY 2024 budget: \$503,000) and the Water/Wastewater Renewal and Replacement Fund (FY 2024 budget: \$47,585,000).

Some of the projects included in the Water/Wastewater Renewal and Replacement Fund in the FY 2024 budget are:

- Water Line Replacement: \$5,480,000
- Lift Station Renovation: \$3,650,000
- Infiltration and Inflow Rehabilitation: \$2,500,000

- Aerial Utility Crossings: \$2,200,000
- Supervisory Control and Data Acquisition (SCADA) System upgrades: \$3,500,000
- Install Water Meters/Service Connections: \$8,000,000

The Water/Wastewater Renewal and Replacement Fund budget is also included in the projected five-year Capital Improvement Program. The budget of \$47,585,000 for FY 2024 is the first year of the five-year projection, the future years are on a pay-as-you-go basis.

Internal Service Fund

Insurance Fund

The Insurance Fund includes various insurance related expenditures for the City and is budgeted at \$3,527,000 for FY 2024. Funding/revenues are derived primarily from internal City departments/funds on a cost reimbursement basis.

Capital Improvement Program (CIP)

The City annually prepares a five-year Capital Improvement Program which identifies the source of funding for all projects in the first year, and the impact on future costs. Funds are budgeted and available for the current budget year only, funding for future years is determined on a pay-as-you-go basis and future operating/maintenance costs will be included in departmental budgets as applicable.

FINANCIAL PROCEDURES/POLICIES AND MAJOR CHANGES

Financial Procedures for the City are outlined in Article V of the City Charter which addresses the budget and budget amendments. In addition, Article IV of the City Charter and Chapter 2, Article II of the City Code outline purchasing and bidding procedures, and Ordinance No. 2017-12 provides information on purchasing thresholds. Resolution 12-580 provides for the City's Investment Policy and Resolution 15-096 provides for the City's Fund Balance Policy, amended by Resolution 17-018.

A major change for FY 2024 is Department of Environmental and Engineering Services (DEES) expansive Capital Improvement Program as a precursor to a recommended utility rate study. The five-year total budget is \$228.1 million, with the only funded year, FY 2024 budgeted at \$47.6 million. The remaining four years will be revised and adjusted as necessary and funded on a pay-as-you-go basis in future budgets.

The City received approximately \$10.8 Million in Coronavirus State and Local Fiscal Recovery Funds under the American Rescue Plan Act (ARPA). Following the final rule from the Department of Treasury that sets forth the guidelines, the funds were utilized accordingly for revenue replacement. The impact of the remaining funds is evident in the FY 2023 Amended General Fund fund balance that shows the positive boost to the City's savings account. The City will continue discussions to finalize the plan for the use of remaining monies. The remaining funds and appropriate allocation will be accounted for in an upcoming Budget and/or Amendment.

LONG-RANGE PLANNING

The City produces long-range financial forecasts for major funds. The analysis is completed to review the impact of long-term liabilities and the revenue streams available to fund them. In establishing a long-range plan, staff aims to incorporate this information with the City's strategic goals. Assumptions used can be

found on page 46. It should be noted that a recession has not been included in these assumptions. Some of the current areas of concern include:

- Unfunded liabilities that may arise from new legislation, such as changes to revenue streams or updated regulatory compliance requirements.
- The ability for properties to maintain the steady increase in values that has occurred over the past ten years, as well as the impact of potential future voter-approved exemptions.
- Increases in personnel costs, specifically insurance and retirement contributions that outpace any increases experienced in revenues.
- The combined impact of the unpredictable housing market, interest rates, and the increasing cost of goods and inflation.

Staff is able to review these forecasts when determining different financing options to recommend to the Commission. The use of fund balance for one-time capital projects is acceptable, however rate increases should be considered for ongoing operational needs. The analysis will also be used to determine if projects will be on a pay-as-you-go basis or if debt financing is preferred.

OTHER BUDGETS

Several other funds are included in the City's Annual Comprehensive Financial Report, but are not specifically included as part of the City's operating budget. These include the Margate Community Redevelopment Agency (CRA) District Funds and the Northwest Focal Point Senior Center District Fund, which are blended component units. They are both legally separate from the City and have their own operating budgets adopted independently by their boards.

BUDGET HEARINGS

The FY 2024 budget was presented to the City Commission at the First Public Hearing on Monday, September 11, 2023, 5:01 p.m., based on a total millage rate of 7.6004. The Second and Final Public Hearing was held on Wednesday, September 20, 2023, at 6:00 p.m.

CONCLUSION

In closing, I would like to thank all the City Department staff that assisted in the preparation of the FY 2024 budget, especially the diligent work of the Budget Manager, Decia Smith-Burke and the entire Finance Department staff. I would also like to thank the Mayor, Vice Mayor and City Commission in advance for their consideration of this budget.

Sincerely,



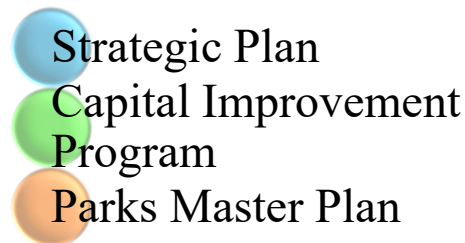
Cale Curtis
City Manager



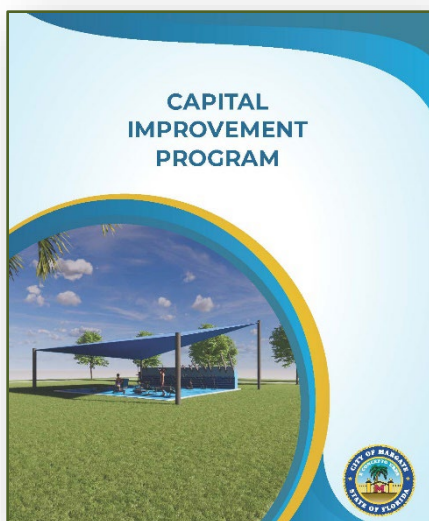
LONG-RANGE FINANCIAL PLANNING

OVERVIEW

Although the City legally adopts its budget on an annual basis, the process includes discussions regarding multi-year financial planning based on the City's Strategic Plan, Parks Master Plan, and Capital Improvement Program. These plans assess the City of Margate's short and long-term strategic priorities and infrastructure needs. As necessary, the recommendations and initiatives provided in these plans have been incorporated into the planning and development of the annual budget and long-range financial forecasts.



The purpose of the long-range financial outlook is two-fold. It provides a forward-looking view of the operating and capital improvement budgets, which allows the City Commission and staff to evaluate the long-term sustainability of the organization. It also provides a starting point for future budgetary decision-making by identifying the balance between potential spending needs and projected revenues. This information is used to:

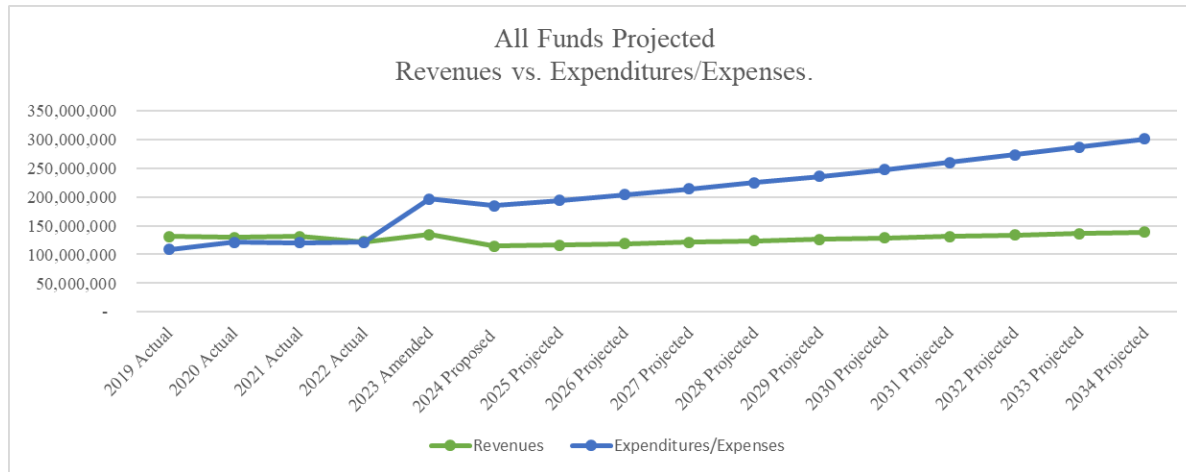


- Identify preliminary spending priorities for future years;
- Incorporate necessary budget adjustments into the long-range financial projections;
- Ensure that both additions and reductions to the budget are sustainable;
- Maintain options to deal with unexpected contingencies; and
- Continue advance planning to anticipate factors affecting revenues and service needs.



LONG-RANGE FINANCIAL PLANNING (CONTINUED)

The City produces a long-term financial forecast to demonstrate past experience and expected trends for revenues and expenditures. This analysis can help guide staff and the Commission on the position the City can expect in the near-term and distant future. In addition, this analysis will assist with decision making regarding the operating budget, future capital projects, and various policies. Long-range concerns are also addressed in the Budget Message. As an example, the long-range financial forecast for the all Funds is shown below.



The City implemented a comprehensive investment policy to set forth the investment objectives and the parameters for the management of public funds of the City. The policy is designed to safeguard the City's funds, ensure the availability of operating and capital funds when needed, and provide for an investment return competitive with comparable funds and financial market indices. The policy was established in accordance with Section 218.415 of Florida Statutes which establishes investment plan guidelines for Florida local governments. This policy was approved by Resolution 12-580 of the City Commission on December 17, 2014.

ASSUMPTIONS

The projections provided in these financial outlook documents reflect numerous assumptions such as, changes in CPI, historical growth trends/actuals, and projected negotiated rates; related to revenues and expenditures/expenses in the current budget year and beyond. These assumptions represent a reasonable basis for estimating the long-term financial status of the City. However, it is important to note that the assumptions and resulting projections will change over time. Even relatively minor changes in key variables can cause a significant change in the long-term outlook. All estimates included in this document are preliminary based on data currently available. Trends show that significant changes in projections are likely as revenue and expenditure/expense assumptions change over time. The City will address these changes annually during the budget process to ensure continuity of operations.

LEGISLATIVE CHALLENGES

There are numerous factors that affect municipalities and their operations including legislative changes which often present various challenges for the City due to their fiscal impact. The State of Florida Legislature passed many bills during the Legislative Session for 2023. The City will continue to follow the final outcome of these items to determine the potential impact to this and future budgets. Below is a summary of some of the major bills that were approved by both Chambers.

Senate Bill (SB) 102, Housing, Effective July 1, 2023, this Bill establishes the "Live Local Act"; deleting the authority of local governments to adopt or maintain laws, ordinances, rules, or other measures that would have the effect of imposing controls on rents; providing an exemption from ad valorem taxation for land that meets certain criteria; authorizing local governments to adopt ordinances to provide an ad valorem tax exemption for portions of property used to provide affordable housing meeting certain requirements; suspending, for a specified period, the General Revenue Fund service charge on documentary stamp tax collections; authorizing the Governor, under the Florida Job Growth Grant Fund, to approve state or local public infrastructure projects to facilitate the development or construction of affordable housing. It will benefit educators and



public sector workers through the "Hometown Heroes Act" which provides down payment and closing cost assistance to Florida residents who are employed by a Florida based employer, seeking to purchase their first home.

Effective July 1, 2023, **SB 106 - Florida Shared-Use Non-motorized Trail Network**, authorizes the Department of

Environmental Protection to establish a program to recognize specified local communities as trail towns; revising the composition of the board of directors of the Florida Tourism Industry Marketing Corporation; extending the Florida Shared-Use Non-motorized Trail Network to lands of the Florida wildlife corridor; increasing the

LEGISLATIVE CHALLENGES (CONTINUED)

amount the Department of Transportation is required to allocate for purposes of funding and maintaining projects within the Florida Shared-Use Non-motorized Trail Network.

SB 264, Interests of Foreign Countries passed in the House and in the Senate. The bill restricts both governmental entity contracting with certain foreign countries and entities of concern, as well as conveyances of agricultural lands and other interests in real property to foreign principals, the People's Republic of China, other entities, and persons that are affiliated with them. It also amends certain electronic health record statutes to ensure that such records are physically stored in the continental U.S., U.S. territories, or Canada. Specifically, with respect to governmental entity contracting, the bill creates statutes that prohibit governmental entities from contracting with entities of foreign countries of concern and entering into contracts for an economic incentive with a foreign entity. Additionally, the bill prohibits a foreign principal from owning or acquiring agricultural land in the state of Florida.

HB 425, Transportation passed unanimously this session. This massive transportation legislation contains a preemption that requires that, notwithstanding any law, rule, or ordinance to the contrary, a local governmental entity must accept electronic proof of delivery as an official record for a material delivery on the local governmental entity's transportation project.

Effective July 1, 2023, **HB 543, Public Safety**, authorizes a person to carry concealed weapon or firearm if he or she is licensed to do so or meets specified requirements; requires a person who is carrying concealed weapon or firearm without license to carry identification and display upon demand by law enforcement; prohibits a person who is carrying concealed weapon or firearm without license from carrying such weapon or firearm in specified locations; authorizes a non-resident to carry concealed weapon or firearm in this state if he or she meets same requirements as resident; requires Office of Safe Schools to develop behavioral threat management operational process.

LEGISLATIVE CHALLENGES (CONTINUED)

HB 1383 establishes that local government licensing of occupations will now expire on July 1, 2024. By July 1, 2024, the Construction Industry Licensing Board shall establish certified specialty contractor categories for voluntary licensure for all of the following: structural aluminum or screen enclosures, marine seawall work, marine bulkhead work, marine dock work, marine pile driving, structural masonry, structural pre-stressed, precast concrete work, rooftop solar heating installation, structural steel, window and door installation, including garage door installation and hurricane or windstorm protection, plaster and lath, and structural carpentry.

A local government may not require a license issued by the local government to perform a job scope which does not substantially correspond to one of the state contractor or specialty contractor categories. A local government may continue to offer a license for veneer, including aluminum or vinyl gutters, siding, soffit, or fascia; rooftop painting, coating, and cleaning above three stories in height; or fence installation and erection if the local government imposed such a licensing requirement before January 1, 2021. Further, the bill allows a county in an area that is designated as an area of critical state concern, to offer a license for any job scope which requires a contractor license under this part, if the county imposed such a licensing requirement before January 1, 2021.

Lastly, a local government may not require a license as a prerequisite to submit a bid for public work projects if the work to be performed does not require a license under general law.

SB 1438 prohibits a governmental entity from issuing a permit or otherwise authorizing a person to conduct a performance in violation of specified provisions; providing criminal penalties; authorizing the Division of Hotels and Restaurants of the Department of Business and Professional Regulation to fine, suspend, or revoke the license of any public lodging establishment or public food service establishment if the establishment admits a child to an adult live performance; specifying that the Division of Alcoholic Beverages and Tobacco of the Department of Business and Professional Regulation is given full power and authority to revoke or suspend the license of any person issued under the Beverage Law when it is determined or found by the division upon sufficient cause appearing that he or she is maintaining a licensed premises that admits a child to an adult live performance; prohibiting a person from knowingly admitting a child to an adult live performance, etc. This bill is effective as of May 17, 2023.

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BUDGET SUMMARIES



BUDGET OVERVIEW

The City of Margate is a municipal government located in Broward County in the South Florida area. The City, the Broward County School Board, the County, the State of Florida and various other entities have separate taxing authorities. Each governmental unit is responsible for specific service provisions to City of Margate residents.



The City of Margate budget currently provides budgets for various different fund types. Governmental Generally Accepted Accounting Principles (GAAP) require fund accounting to be utilized. The operations of each fund are accounted for in a separate set of self-balancing accounts, which is comprised of assets, liabilities, deferred outflows/inflows of resources, net position/fund balance, revenues,

and expenditures/expenses. Funds may be continuous or may be closed out after their special purpose has been served. A detailed listing of all City funds is included in the “Fund Descriptions” section of this budget book.

The City's primary revenue sources are ad valorem taxes, utility service taxes, franchise fees, public safety revenues, charges for services, intergovernmental revenues, stormwater revenues, and water/wastewater revenues. Additional revenue is derived from interest income, fines and forfeitures, licenses and permits, and other miscellaneous revenues.

The City’s major expenditure categories include general government, public safety, economic and physical environment, culture and recreation, public works, and capital outlay in the General Fund. Other major categories include debt service, operating and administrative expenses, and capital projects in the other governmental and the proprietary funds. The City’s budgeted governmental funds include the General Fund, special revenue funds (11), debt service funds (2), and capital projects funds (2). Proprietary funds include enterprise funds (4), and an internal service fund. Detailed expenditure/expense information is listed throughout this budget book. The City provides its residents with a full range of services.

BUDGET OVERVIEW (CONTINUED)

A brief listing of City services include:

-  Police and Fire Protection
-  Emergency Medical Services
-  Parks and Recreation
-  Public and Street Improvements
-  Building and Code Enforcement
-  General Administrative Services
-  Stormwater Services
-  Water and Wastewater Services

Police and Fire Protection



Emergency Medical Services



Parks and Recreation



Public and Street Improvements



Building and Code Enforcement



General Administrative Services



Stormwater Services



Water and Wastewater Services





BUDGET PROCESS

BALANCED BUDGET



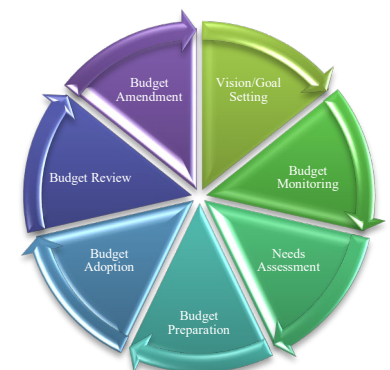
Pursuant to Florida Statute 166.241(2), all municipalities within the State of Florida must adopt a budget each fiscal year by ordinance or resolution unless otherwise required by the City's Charter. The statute requires that the adopted budget must regulate expenditures/expenses of the City and the City may not expend or contract for expenditures/expenses in any fiscal year except pursuant to the adopted budget. The budget must be balanced from amounts available from taxation and other sources (including amounts carried over from prior fiscal years) to total appropriations for expenditures/expenses and reserves.

BUDGET PREPARATION AND ADOPTION

The City Commission holds a budget workshop in July with City staff and the public. This budget workshop is primarily used to set the maximum millage rate. The City Charter requires the City Manager to submit a proposed budget and budget message to the City Commission by August 15th of each year. The proposed budget includes expenditures/expenses and the means of financing them. Pursuant to Florida Statutes, two public hearings are held in September, the first public hearing is for the adoption of tentative millage rates and tentative budget. Within fifteen days after the first public hearing, the City must advertise the final (second) public hearing in the newspaper. The City must hold the second public hearing two to five days after the advertisement appears in the newspaper. The second public hearing adopts the final operating and debt service millage rates, the annual budget, and the Capital Improvement Program. The appropriated budget is prepared by department/division, fund, and functional units.

BUDGET MONITORING

The budget is monitored monthly by the Accounting/Budget Division to track variances between the budgeted and actual amounts. Variances are identified and investigated. Departments are also required to monitor their budgets.



Budget Process Flowchart



BUDGET PROCESS (CONTINUED)

BUDGET AMENDMENTS

Pursuant to Florida Statutes, the total estimated expenses/expenditures shall not exceed the total estimated revenues and appropriated fund balance/net position.

Florida law regarding budget amendment policies states that amendments may be made anytime during the fiscal year or within 60 days after the end of the fiscal year. The City's charter requires the budget amendments to be approved as an ordinance.

The City Manager may approve transfers of appropriations within a department; however, transfers of appropriations between departments or funds require approval of the City Commission. Formal legal appropriation by the City Commission is at the department level for the General Fund and at the fund level for all other funds.



Source: <http://www.researchomatic.com/Budgeting-Process-17629.html>





FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



BUDGET CALENDAR

DECEMBER 2022

- ⇒ Revenue estimation begins
- ⇒ Budget entry menu in Financial Software is opened , documents emailed

JANUARY 2023

- ⇒ Goal Setting/Strategic Planning session
- ⇒ Payroll projections begin

FEBRUARY 2023

- ⇒ Departments submit new positions or position change requests
- ⇒ Departments submit proposed budgets with justification for all requests
- ⇒ Departments submit five-year capital requests

MARCH—MAY 2023

- ⇒ City Manager and Finance staff begin meeting with Departments to discuss budget submissions
- ⇒ Departments submittals and discussions continue
- ⇒ Finance submits draft budget to City Manager
- ⇒ On-going budget discussions and modifications as necessary

JUNE—JULY 2023

- ⇒ Preliminary taxable values released by Property Appraiser
- ⇒ City Manager discusses proposed preliminary budget with Commission
- ⇒ Certification of values are submitted by Property Appraiser
- ⇒ City Manager submits draft budget to Commission
- ⇒ Budget Workshop held with Commission
- ⇒ Preliminary millage rates are determined

AUGUST 2023

- ⇒ City certifies Department of Revenue (DOR) documents in eTrim
- ⇒ Final proposed budget submitted to Commission
- ⇒ TRIM Notices sent to property owners

SEPTEMBER 2023

- ⇒ Commission holds two meetings to adopt millage rates and budget

OCTOBER 2023

- ⇒ New fiscal year begins

NOVEMBER 2023

- ⇒ FY 2023 and FY 2024 budget amendments





BASIS OF ACCOUNTING AND BUDGETING

Basis of accounting is when revenues and expenditures/expenses are recognized in accounts and reported in the City's financial statements. This basis is also related to the timing of the measurement made, regardless of the measurement focus applied.



The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*, as are the proprietary fund financial statements and fiduciary fund financial statements. The basis of budgeting for proprietary and fiduciary funds is the same used for the basis of accounting in the City's audited financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenues as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis* of accounting. The basis for budgeting these funds is the same used for the basis of accounting in the City's audited financial statements. Revenues are recognized in the accounting period in which they become measurable and available to finance expenditures of the current period. Measurable is the amount of the transaction that can be determined and available is collectible within the current period or soon enough thereafter to pay liabilities of the current period. The City considers revenues to be available if they are collected within 60 days of the end of the fiscal year. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, claims, and judgments, are recorded only when payment is due.



BASIS OF ACCOUNTING AND BUDGETING (CONTINUED)

Property taxes, sales taxes, franchise fees, utility taxes, licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and are recorded as earned since they are measurable and available. In applying the susceptible to accrual concept to intergovernmental revenues, revenues are recognized when all eligibility requirements are met. All other revenue items are considered to be measurable and available only when cash is received by the City.

Financial transactions of the City are recorded in individual funds. The operations of each fund are accounted for using a separate set of self-balancing accounts. These accounts consist of assets, liabilities, deferred outflows/inflows of resources, net position/fund balance, revenues, and expenditures/expenses. Fund accounting is used to demonstrate legal compliance and to assist financial management by segregating transactions related to certain government functions or activities.



The City maintains accounting records in accordance with generally accepted accounting principles (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the standard setting body for governmental accounting and financial reporting.

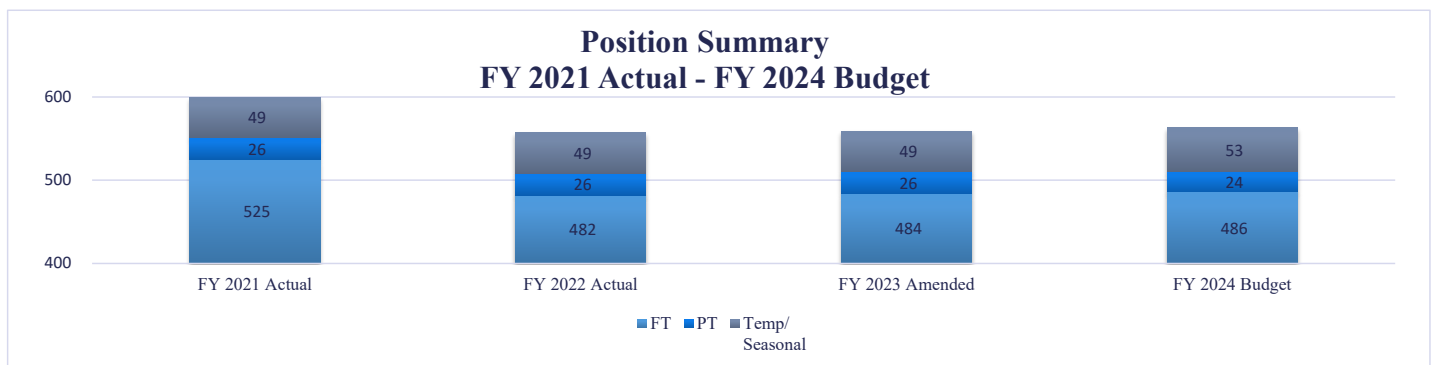


FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



POSITION SUMMARY ¹ FY 2021 - FY 2024 FUNDED POSITIONS

DEPARTMENTS	FY 2021 Actual			FY 2022 Actual			FY 2023 Amended			FY 2024 Budget		
	FT	PT	Temp/ Seasonal	FT	PT	Temp/ Seasonal	FT	PT	Temp/ Seasonal	FT	PT	Temp/ Seasonal
GENERAL FUND												
City Attorney	2	-	-	2	-	-	-	-	-	-	-	-
City Clerk	7	-	-	7	-	-	7	-	-	7	-	-
City Manager	9	-	1	8	-	1	9	-	1	9	-	2
Development Services	8	-	-	8	-	-	9	-	-	9	-	-
Finance	14	-	-	14	-	-	14	-	-	14	-	-
Fire ²	128	-	-	80	-	-	80	-	-	80	-	-
Human Resources	7	-	-	8	-	-	8	-	-	8	-	1
Information Technology	6	-	-	6	-	-	7	-	-	7	-	1
Parks and Recreation	33	24	48	33	24	48	33	24	48	33	24	48
Police ³	159	-	-	154	-	-	155	-	-	155	-	-
Public Works	23	-	-	23	-	-	23	-	-	23	-	1
TOTAL - GENERAL FUND	396	24	49	343	24	49	345	24	49	345	24	53
ROADS FUND												
Public Works/Roads Division	4	-	-	4	-	-	4	-	-	4	-	-
BUILDING FUND												
Building ³	19	2	-	29	2	-	28	2	-	30	-	-
STORMWATER FUND												
Public Works/Stormwater Division	11	-	-	11	-	-	11	-	-	11	-	-
WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND												
Environmental and Engineering	95	-	-	95	-	-	96	-	-	96	-	-
TOTAL - ALL FUNDS	525	26	49	482	26	49	484	26	49	486	24	53



¹ In addition, the City Commission consists of five (5) elected officials not included in the Position Summary table/chart above.

² FY 2022 - Fire Department reorganization.

³ FY 2022 - Code Division staff was moved from Police Department in the General Fund to a newly created Code Division in the Building Fund/Department.



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



SUMMARY OF POSITION CHANGES

SUMMARY OF NEW POSITIONS

GENERAL FUND

Department/Division (Number)	Position	Position Change	Description
City Manager (0410)	Intern (seasonal)	1	FY 2024 - new position
Human Resources (0810)	Intern (seasonal)	1	FY 2024 - new position
Development Services (1110)	Business Development Coordinator	1	FY 2024 - new position
Information Technology (3410)	Intern (seasonal)	1	FY 2024 - new position
Public Works (4545)	Intern (seasonal)	1	FY 2024 - new position
SUBTOTAL GENERAL FUND		5	

OTHER FUNDS

Department/Division (Number)	Position	Position Change	Description
Building (2410)	Electrical Inspector/Plans Examiner	1	FY 2024 - new position
DEES/Split (9080/1)	Utilities Maintenance Superintendent	1	FY 2024 - new position
DEES/Water Treatment (9090)	Solid Waste and Sustainability Coordinator	1	FY 2024 - new position in lieu of deleting 2 positions: Solid Wastes/Recycling Coordinator and Sustainability Coordinator combining them into one position.
SUBTOTAL OTHER FUNDS		3	

SUMMARY OF RECLASSED/TRANSFERRED/DELETED POSITIONS

GENERAL FUND

Department/Division (Number)	Position	Position Change	Description
City Manager (0410)	Assistant to City Manager	-	FY 2024 reclass from paygrade 32 to paygrade 37
City Manager (0410)	Communications and Marketing Manager		FY 2024 reclass from paygrade 32 to paygrade 37
City Manager (0410)	Multimedia Specialist	-	FY 2024 reclass from paygrade 15 to paygrade 20
City Manager (0410)	Multimedia Specialist (CRA - Vacant)	-	FY 2024 reclass to Multimedia Producer from paygrade 15 to paygrade 28
Finance (0610)	Account Clerk I	-	FY 2024 reclass - Create an Account Clerk III position to provide progression/flexibility to the department. Only one of 2 positions of Account Clerk III and Account Clerk I will be filled at any time.



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



SUMMARY OF POSITION CHANGES

GENERAL FUND

Department/Division (Number)	Position	Position Change	Description
Finance (0610)	Accountant	-	FY 2024 reclass - Create an Accountant II position to provide progression/flexibility to the department. Only 3 of 4 positions of Accounting Supervisor, Accountant II, and Accountant (2) will be filled at any time.
Finance/Purchasing (0620)	Purchasing Supervisor	-	FY 2024 reclass from paygrade 23 to paygrade 30
Human Resources (0810)	Payroll and Benefits Supervisor	-	FY 2024 reclass to Payroll and Benefits Manager from paygrade 21 to paygrade 25
Development Services (1110)	Community Development Inspector	(1)	FY 2024 - Transfer position to Building Fund/Department to better align duties
Police (1710)	Fiscal Affairs Manager	-	FY 2024 reclass title change to Fiscal Affairs and Police Administrative Manager, from paygrade 21 to paygrade 24
Information Technology (3410)	Information Technology Specialist		FY 2024 reclass from paygrade 16 to paygrade 21
Parks and Recreation/Administration (5555)	Recreation Supervisor	(1)	FY 2024 - transferred to Parks/Special Activities Division
Parks and Recreation/Special Activities (5556)	Recreation Supervisor	1	FY 2024 - transferred from Parks/Administration Division
Parks and Recreation/Grounds Maintenance (5557)	Division Leader (2)	-	FY 2024 reclass to Parks Maintenance Supervisor (2) from paygrade 17 to paygrade 18, FPE bargaining unit to Non-Bargained
Parks and Recreation/Aquatics (5561)	Aquatics Supervisor	-	FY 2024 reclass from paygrade 16 to paygrade 18



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



SUMMARY OF POSITION CHANGES

OTHER FUNDS

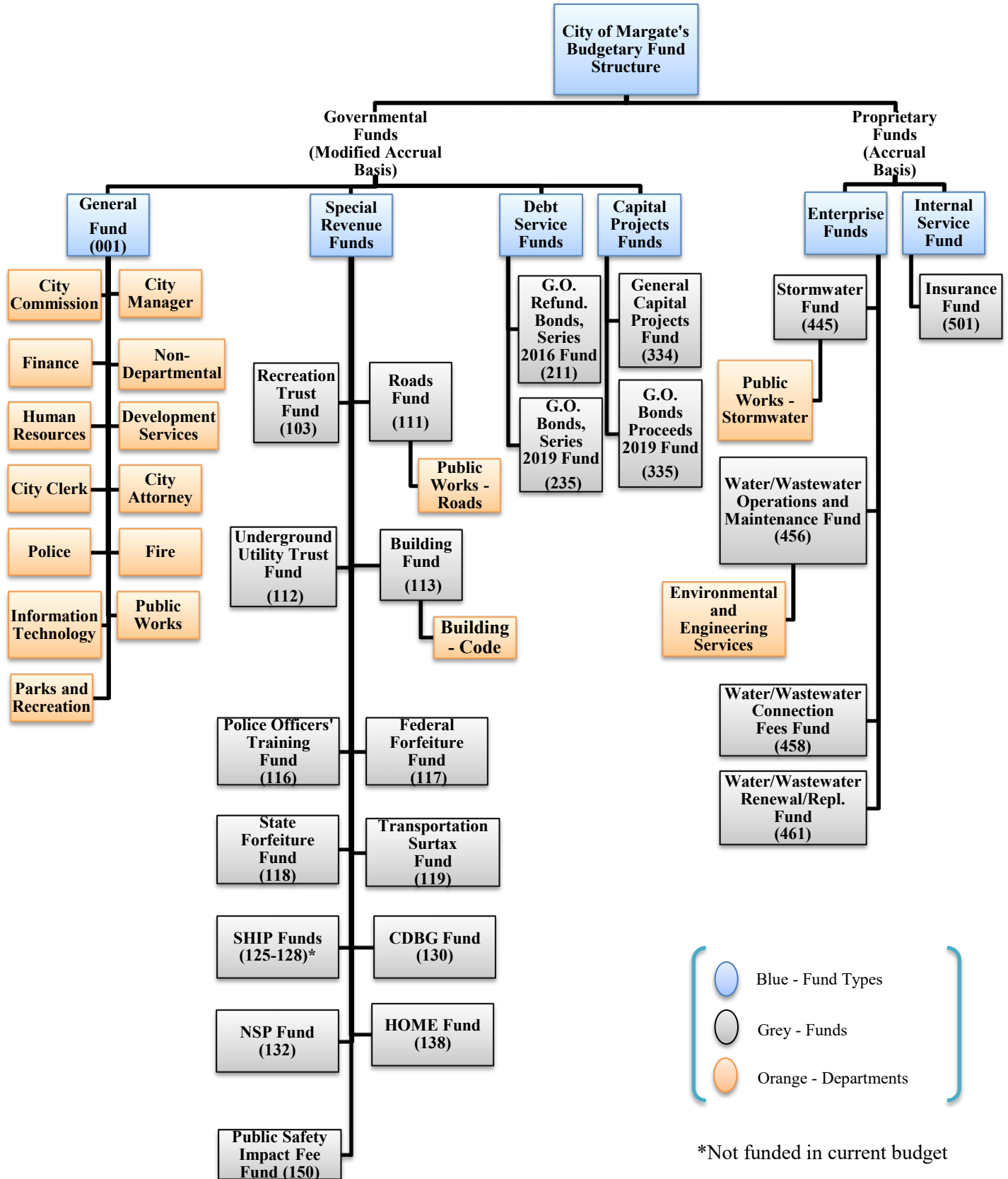
Department/Division (Number)	Position	Position Change	Description
Building (2410)	Permit Specialist	-	FY 2024 reclass - create career progression Ladder Permit Specialist (I - III), pending certifications and other requirements as determined
Building (2410)	Plans Examiner/Inspector (P/T)	(2)	FY 2024 delete 2 part-time Plans Examiner/Inspector in lieu of 1 full-time Plans Examiner/Inspector
Building/Code (2420)	Community Development Inspector	1	FY 2024 reclass of the Community Development Inspector position transferred from Development Services to Code Compliance Officer II
DEES/Administration (9090)	Engineer/Engineer I (2)	-	FY 2024 create career growth opportunities by adding the Senior Engineer position - only 2 of 6 positions of Senior Engineer, Engineer I and Engineer will be filled at anytime.
DEES/Administration (9090)	Solid Waste/Recycling Coordinator	(1)	FY 2024 delete position in lieu of combining with the Sustainability Coordinator position to create one position, Solid Waste and Sustainability Coordinator. This position is currently filled.
DEES/Administration (9090)	Sustainability Coordinator	(1)	FY 2024 delete position in lieu of combining with the Solid Waste/Recycling Coordinator position to create one position, Solid Waste and Sustainability Coordinator. This position is currently vacant.
TOTAL ALL FUNDS		4	

FINANCIAL SUMMARIES





BUDGETARY FUND STRUCTURE



FUND DESCRIPTIONS

Governmental accounting systems are operated on a fund basis. Fund accounting is used to demonstrate legal compliance and to assist financial management by segregating transactions related to certain government functions or activities. Resources are accounted for in separate funds, based upon the purposes for which they are to be spent and the means by which spending activities are legally controlled. Governmental units establish and maintain funds as required by law and to provide sound financial administration. Individual funds are classified into two broad categories: Governmental and Proprietary.

Funds are categorized as major or non-major. GAAP establish minimum criteria to determine major funds. These criteria consist of a percentage of the assets, liabilities, deferred outflows/inflows of resources, revenues and expenditures/expenses of the applicable fund category and governmental and enterprise funds combined; otherwise, funds are considered non-major. The table below lists the City's major and non-major fund types.

Governmental Funds		Proprietary Funds	
<i>Major</i>	<i>Non-major</i>	<i>Major</i>	<i>Non-major</i>
General Fund (001)	Special Revenue Funds (103 – 150)	Water/Wastewater Funds (456, 458, and 461)	Stormwater Utility Fund (445)
	Debt Service Funds (211, 235)		Insurance Fund (501)
	Capital Projects Funds (334, 335)		

GOVERNMENTAL FUNDS

Governmental Funds of the City are subdivided into four sections: General Fund, Special Revenue Funds, Debt Service Funds, and Capital Projects Funds.

GENERAL FUND - Accounts for all financial resources, except those required to be accounted for in another fund.

FUND DESCRIPTIONS (CONTINUED)

(FUND 001) - GENERAL FUND

The General Fund is the main operating fund of the City. It accounts for all financial resources of the government except those required to be accounted for in a separate fund, due to legal or other requirements. Revenue is derived primarily from property taxes, utility service taxes, franchise fees, public safety revenues, intergovernmental revenues and charges for services. General operating expenditures, fixed charges, and capital outlay costs that are not paid through other funds are paid from the General Fund.

SPECIAL REVENUE FUNDS - Account for the proceeds of resources legally restricted for the financing of particular activities or projects.

(FUND 103) - RECREATION TRUST FUND

The Recreation Trust Fund accounts for revenues generated from cell phone towers. The funds are used for the development and improvement of parks and recreation facilities.

(FUND 111) - ROADS FUND

The Roads Fund accounts for the receipt and disbursement of the City's portion of the state revenue sharing of the gasoline tax and local option gas tax. Streetlight maintenance revenue from Florida Department of Transportation (FDOT) and related expenditures are included in the Roads Fund.

(FUND 112) – UNDERGROUND UTILITY TRUST FUND

The Underground Utility Trust Fund accounts for the receipt and disbursement of funds derived from developers' contributions to be expended on future projects that place existing or future utility lines underground.

(FUND 113) – BUILDING FUND

The Building Fund accounts for the activities of the Building Department that safeguards public health, safety, and general welfare through the administration and enforcement of the Florida Building Code and all local ordinances to ensure the highest level of building code compliance. The Department is responsible for performing plan reviews, completing mandatory inspections, collecting permit fees, issuing permits, providing Certificates of Completion/Occupancy, and citing Code violations.

FUND DESCRIPTIONS (CONTINUED)

(FUND 116) - POLICE OFFICERS' TRAINING FUND

The Police Officers' Training Fund accounts for the receipt and disbursement of funds derived from court costs assessed for the purpose of law enforcement education expenditures.

(FUND 117) - FEDERAL FORFEITURE FUND

The Federal Forfeiture Fund accounts for the receipt and disbursement of funds and properties from Police Department confiscations and investigative reimbursements related to federal forfeiture cases.

(FUND 118) - STATE FORFEITURE FUND

The State Forfeiture Fund accounts for the receipt and disbursement of funds and properties from Police Department confiscations and investigative reimbursements related to state forfeiture cases.

(FUND 119) – TRANSPORTATION SURTAX FUND

The Transportation Surtax Fund accounts for the receipt and disbursement of funds derived from an Interlocal Agreement between the City and Broward County for the One Penny Transportation Surtax. The Transportation Surtax Fund accounts for municipal projects that create connectivity, relieve traffic congestion, and improve transit service.

(FUND 130) - COMMUNITY DEVELOPMENT BLOCK GRANT FUND (CDBG)

The CDBG Fund accounts for federal funds received from the United States Department of Housing and Urban Development (HUD). These funds are used for purchase assistance, home repairs, park rehabilitation, landscaping of blighted areas, and administration.

(FUND 132) - NEIGHBORHOOD STABILIZATION PROGRAM (NSP) FUND

NSP Fund accounts for the receipt and disbursement from Community Development Block Grant Program funding through (HUD) authorized under the Housing and Economic Recovery Act of 2008, American Recovery and Reinvestment Act of 2009, and Wall Street Reform and Consumer Protection Act of 2010 for the purpose of rehabilitation and resale of properties.

FUND DESCRIPTIONS (CONTINUED)

(FUND 150) – PUBLIC SAFETY IMPACT FEE FUND

The Public Safety Impact Fee Fund accounts for the receipt and disbursement of funds derived from impact fees collected during the building process for public safety projects. These fees are used to fund capital construction and expansion of public safety related land, as well as acquire facilities and capital equipment required to support additional public safety service demand created by new growth.

DEBT SERVICE FUNDS - Account for the accumulation of resources for, and the payment of, general obligation long-term debt principal and interest.

(FUND 211) – GENERAL OBLIGATION REFUNDING BONDS, SERIES 2016 FUND

The General Obligation Refunding Bonds, Series 2016 Fund accounts for the accumulation of property taxes used to pay principal, interest and related costs of the General Obligation Refunding Bonds, Series 2016 which were issued to refund all or a portion of the City's General Obligation Bonds, Series 2007 that would have matured on or after July 1, 2017, and paying certain costs and expenses relating to the issuance of the bonds.

(FUND 235) – GENERAL OBLIGATION BONDS, SERIES 2019 FUND

The General Obligation Bonds, Series 2019 Fund accounts for the accumulation of property taxes used to pay principal, interest and related costs of the General Obligation Bonds, Series 2019 which were issued for payment of the costs of acquiring, constructing, equipping, renovating, replacing and improving parks and recreation projects.

CAPITAL PROJECTS FUNDS - Account for financial resources to be used for the acquisition or construction of major capital facilities, vehicles, or equipment.

(FUND 334) - GENERAL CAPITAL PROJECTS FUND

The General Capital Projects Fund accounts for the acquisition of assets or construction of major capital facilities or projects other than those financed by enterprise funds. A five year projected General Capital Projects Fund budget is detailed in the Capital Improvement Program section.

FUND DESCRIPTIONS (CONTINUED)

(FUND 335) – GENERAL OBLIGATION BONDS PROCEEDS 2019 FUND

The General Obligation Bonds Proceeds 2019 Fund accounts for the costs of acquiring, constructing, equipping, renovating, replacing, and improving parks and recreation projects. A five year projected General Obligation Bonds Proceeds 2019 Fund budget is detailed in the Capital Improvement Program section.

PROPRIETARY FUNDS

Proprietary Funds are subdivided into two sections: Enterprise Funds and Internal Service Funds.

ENTERPRISE FUNDS - Account for operations financed and operated in a manner similar to private business enterprises, where the costs of providing goods or services are funded primarily through user charges.

(FUND 445) – STORMWATER UTILITY FUND

The Stormwater Utility Fund accounts for the operation of the City's stormwater management utility which includes collection, disposal and treatment of stormwater.

(FUND 456) – WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

The Water/Wastewater Operations and Maintenance Fund accounts for the operation of the water/wastewater system. These operations are performed by the Department of Environmental and Engineering Services (DEES). DEES includes the following divisions: Wastewater Treatment; Water Treatment; Transmission, Distribution and Collection; Non-departmental; Debt Service; Utility Billing; and Administration/Engineering.

(FUND 458) - WATER/WASTEWATER CONNECTION FEES FUND

The Water/Wastewater Connection Fees Fund accounts for capital expenses of the Water/Wastewater system related to expansion of plants and/or line capacity. The revenues are collected for either water or wastewater connection fees and can only be utilized in their respective areas.

(FUND 461) – WATER/WASTEWATER RENEWAL AND REPLACEMENT FUND

The Water/Wastewater Renewal and Replacement Fund accounts for capital expenses of the water/wastewater system.

FUND DESCRIPTIONS (CONTINUED)

INTERNAL SERVICE FUND - Accounts for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit, on a cost reimbursement basis.

(FUND 501) – INSURANCE FUND

The Insurance Fund accounts for the financing of general insurance and workers' compensation provided to other departments of the City on a cost reimbursement basis.



BUDGETARY AND FINANCIAL POLICIES

POLICY CATEGORIES

FINANCIAL PLANNING



REVENUES



EXPENDITURES/ EXPENSES



FUND BALANCES



The City of Margate's Budgetary and Financial Policies are guidelines to provide the basis for fiscal management of the City. These policies are divided into four main categories which include: financial planning; revenues; expenditures/expenses; and fund balances. The financial planning section contains accounting and budget; capital outlay; and cash management and investment policies. The revenues section details procedures utilized to develop revenue projections. The expenditures/expenses section contains general and debt policies. The fund balances section contains an in depth discussion of fund balances. The purpose of the policies is to enhance the administration of current activities, as well as establish future program standards while promoting financial accountability. The policies are reviewed annually and updated as needed to allow the City to operate efficiently/effectively and continue to make sound financial decisions.

FINANCIAL PLANNING

Accounting and Budget Policies

1. The City's accounting system will maintain records consistent with generally accepted accounting principles (GAAP).
2. The City will maintain financial records and accounting/budgetary practices in accordance with federal, state and local governmental laws and regulations.
3. The City will report its financial condition and results of operations in accordance with federal/state regulations and GAAP, as applicable.
4. An annual audit of the City's financials and compliance with laws and regulations will be performed by a licensed independent auditing firm. The resulting audit opinions will be included in the City's Annual Financial Report.

BUDGETARY AND FINANCIAL POLICIES (CONTINUED)

5. The City will strive annually to obtain the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting.
6. The City will adopt a balanced budget annually. A balanced budget is defined as the sum of revenues and appropriated fund balances/net positions being equal to appropriations for expenditures/expenses.
7. The City will employ the following budget balancing strategies as necessary:
 - a. Reduce expenditures/expenses through increased efficiency;
 - b. Reallocate expenditures/expenses across funding sources as applicable;
 - c. Develop new fees or increase existing fees; and
 - d. Reduce or eliminate services.
8. Department directors are primarily responsible for formulating budget proposals and implementing the budget after approval by the City Manager and at the priority direction of the City Commission.
9. The City will strive annually to obtain the GFOA's Distinguished Budget Presentation Program Award; and therefore must meet the requirements for a policy document, financial plan, operations guide and user-friendly communications source.
10. The City will develop and maintain accounting, budgetary, and internal controls to adequately monitor and safeguard assets.
11. The City will continuously monitor revenues and expenditures/expenses to ensure compliance with budget and effective management of resources.

Capital Outlay Policies

1. A capital asset should only be capitalized if it has a useful life of more than one (1) year.
2. The threshold for capitalizing individual assets will be \$5,000 per item.
3. The City will annually prepare a five-year Capital Improvement Program (CIP); in which year one of the program will be adopted within the annual budget.

BUDGETARY AND FINANCIAL POLICIES (CONTINUED)

4. Operating impacts of CIP projects will be considered and reviewed prior to a project being included in the annual budget. Appropriate funds for operations will be included in the current year budget as applicable.

Cash Management and Investment Policies

1. The City has a cash handling policy that was approved by the City Manager in 2018. This policy addresses the guidelines and procedures for accepting and processing payments in accordance with established City financial policies.
2. The City has a comprehensive investment policy approved in December 2014 by Resolution of the City Commission. Investments of public funds will be in compliance with this policy.
3. The investment policy is designed to safeguard the City's funds, ensure the availability of operating and capital funds when needed, and provide for an investment return competitive with comparable funds and financial market indices.
4. The investment policy permits investment of City monies in the Florida Local Government Surplus Trust Fund (Florida PRIME), United States Government Securities, United States Government Agencies, Federal Instrumentalities, Interest Bearing Time Deposit of Savings Accounts, Repurchase Agreements, Commercial Paper, Corporate Notes, Banker's Acceptances, State and/or Local Government Taxable and/or Tax-Exempt Debt, Money Market Mutual Funds, and Intergovernmental Investment Pools.
5. All securities are purchased on a delivery-versus-payment basis which requires the City to have possession of the security before releasing funds.
6. Investment securities are only purchased from Qualified Financial Institutions and investment institutions that are designated as Primary Securities Dealers by the Federal Reserve Bank of New York.
7. Cash, checks, and money orders received should be deposited intact and on a daily basis. Amounts not immediately deposited should be kept in a safe.



BUDGETARY AND FINANCIAL POLICIES (CONTINUED)

8. The City will record receivables appropriately/timely and develop effective collection methods of all outstanding monies.

REVENUES

The City will estimate revenues conservatively utilizing various analytical procedures which take into account historic trends, inflation and other economic conditions, volatility of the revenue source, and the costs of providing the service.

1. The City will seek to diversify and stabilize its revenue base; therefore, reducing the fluctuations in any one revenue source.
2. The City will utilize one-time revenues only for the purposes originally intended.
3. The City will attempt to establish user fees and charges at a level directly related to the cost of providing the service and as approved by the City Commission.
4. The City will continuously search for alternative revenue sources as a resource for additional funds.
5. The City will strive to ensure that all fees and charges related to Enterprise Funds allow them to be self-supporting so that total costs (direct and indirect), including depreciation of capital assets, are fully covered.
6. The City will utilize a cost allocation plan to recover indirect costs for the General Fund. The resulting associated appropriations plus any built-in accelerator will be included in the annual budget.

EXPENDITURES/EXPENSES

General Policies

1. Expenditure/expense projections should anticipate contingencies that are fairly foreseeable.
2. Expenditures/expenses should be charged to the appropriate accounts based on chart of accounts definitions.



BUDGETARY AND FINANCIAL POLICIES (CONTINUED)

Debt Policies

1. Potential funding sources for debt payment may include ad valorem taxes, special assessments, and water and wastewater customer revenues, net of specified operating expenses.
2. The City will encourage and maintain good working relationships with financial and bond rating agencies and will follow a policy of full and open disclosure on financial reports and bond prospectus.
3. The City will review outstanding debt to determine any refunding opportunities to decrease the annual debt service costs.
4. The City will be in compliance with all bond covenants and continuing disclosure requirements.

FUND BALANCES

Fund Balance Policies

1. The fund balance policy will strive to ensure that the City maintains adequate fund balances in the City's governmental funds. The City Commission is the highest level of decision-making authority, and has the authority to commit, assign, or evaluate existing fund balance classifications and identify the intended uses of committed, assigned, or unassigned funds.
2. Fund balance is reported in governmental funds under the following categories using the definitions provided by Governmental Accounting Standards Board (GASB) Statement No. 54.

It includes the following categories:

- a. *Non-Spendable Fund Balance* - amounts that are not in spendable form or legally/ contractually required to be maintained intact, such as inventory.
- b. *Restricted Fund Balance* - amounts that can be spent only for specific purposes stipulated by externally enforceable limitations on use by outside parties, such as creditors, or legislation, or imposed by law through constitutional provisions
- c. *Committed Fund Balance* - amounts that can only be used for a specific purpose determined by a formal action (ordinance/resolution) of the City Commission.

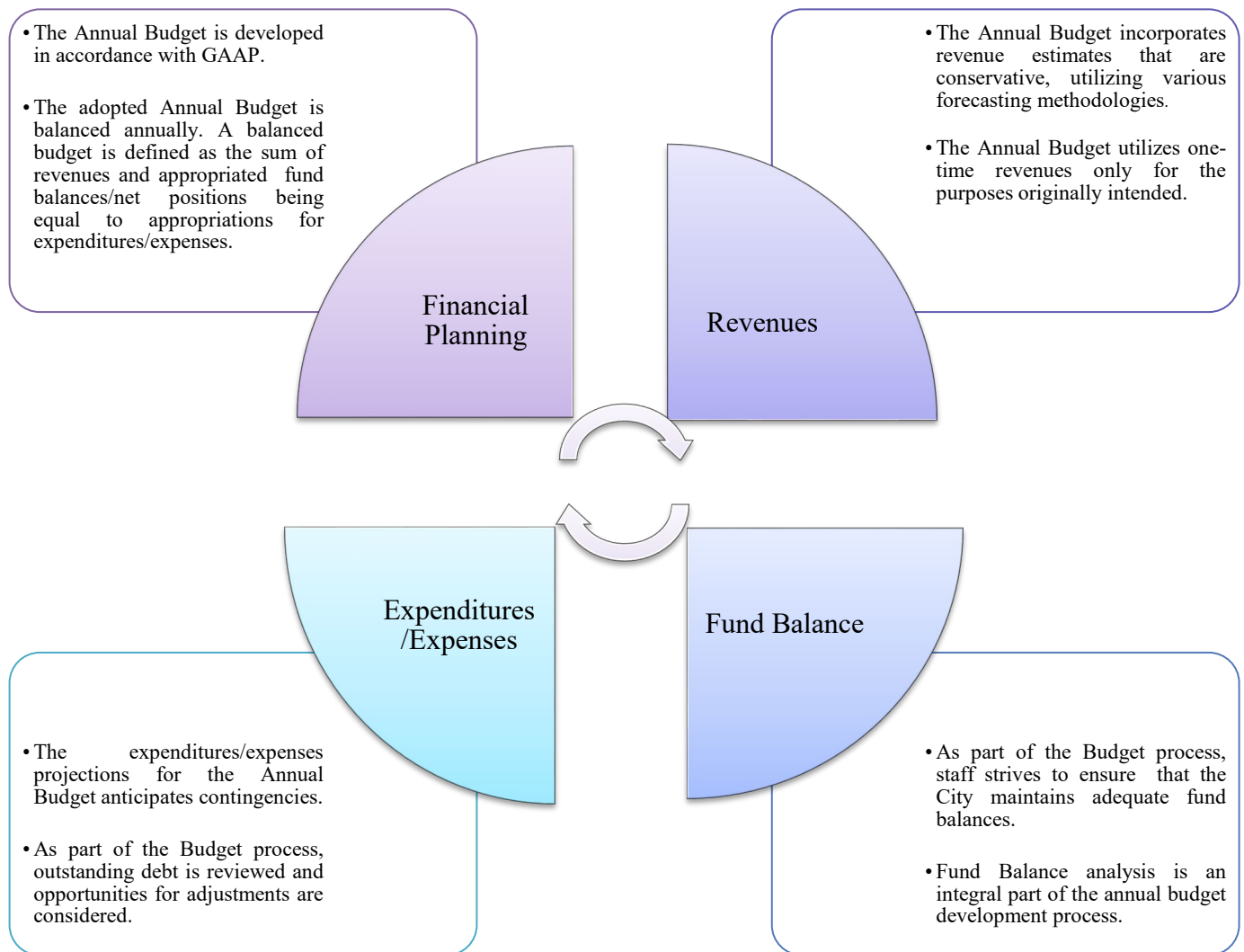
BUDGETARY AND FINANCIAL POLICIES (CONTINUED)

- d. *Assigned Fund Balance* - amounts established by the management of the City that are intended to be used for specific purposes which are neither restricted nor committed. The City Commission delegates authority to the City Manager to assign fund balances as appropriate.
 - e. *Unassigned Fund Balance* - amounts which are the residual classification for the General Fund and includes all amounts not contained in the other classifications. In all other funds, unassigned fund balance is limited to negative residual fund balance.
- 3. The use (appropriation) of committed funds will be considered in conjunction with the annual budget adoption process or by budget amendment approved by the City Commission during the fiscal year.
 - 4. Where expenditures are to be made for a purpose for which amounts are available in multiple fund balance classifications, the order in which resources will be expended is as follows: restricted, committed, assigned, and, lastly, unassigned fund balance.
 - 5. The City will maintain an adequate unassigned fund balance in the General Fund at fiscal year-end. This amount shall be sufficient to take into account the City's individual financial circumstances. The target amount will be approximately sixteen percent or two months of the prior year's actual regular General Fund operating expenditures, less capital outlay.



BUDGETARY AND FINANCIAL POLICIES COMPLIANCE

The city consistently seeks to develop an Annual Budget that is compliant with its established Financial Policies. Moreover, since the Budget is incorporated throughout the fiscal year as an operations guide, the policies are applied accordingly for financial sustainability. The chart below displays the major categories of Financial Policies: financial planning, revenues, expenditures/expenses, and fund balances with applicable compliance in the budget.





SUMMARY OF CHANGES IN FUND BALANCE/NET POSITION

Fund balance/net position measures the net financial resources available to finance expenditures of future periods or simply put, describes the difference between assets and liabilities. The fund balance policy is tailored to implement Governmental Accounting Standards Board (GASB) Statement No. 54 establishing a hierarchy clarifying the constraints that govern how the City can use amounts reported as fund balance/net position. The policy is intended to state the classification of fund balances into various components, define those with the authority to classify fund balance, determine the order in which expenditures may be made when various fund balance classifications are available, and provide formal action required to make changes to fund balance classification.

A healthy fund balance is an important indicator of the City's financial health. An AA rating received from Standard and Poor's indicates a stable financial outlook for the City. Although the budget may use monies from fund balance/net position to balance the budget, actual results produced in the City's Comprehensive Annual Financial Report will indicate if these monies were actually spent. The net change in fund balance/net position represents both monies that are used from fund reserves (some of which are accumulated for a specific purpose), as well as current year unspent monies which may require re-budgeting due to ongoing projects.

SUMMARY OF CHANGES IN FUND BALANCE/NET POSITION

	General Fund	Other Governmental Funds (Aggregate) ¹	Stormwater Fund	Water/Wastewater Funds ²	Insurance Fund
October 1, 2022 Fund Balance/Net Position	\$ 38,094,823	\$ 29,100,067	\$ 6,849,920	\$ 116,329,332	\$ 1,070,952
FY 2023 Amended Budget - Revenues	\$ 74,472,137	12,992,322	4,220,684	\$ 39,842,895	\$ 3,455,400
FY 2023 Amended Budget - Expenditures/Expenses	74,339,621	29,266,673	4,220,684	85,467,736	3,455,400
Net Change in Fund Balance/Net Position: +/-	\$ 132,516	\$ (16,274,350)	\$ -	\$ (45,624,841)	\$ -
Subsequent Year Rollover Adjustment **	-	7,600,000	-	19,000,000	-
September 30, 2023 Year Ending Fund Balance/Net Position (Projected) *	\$ 38,227,339	\$ 20,425,717	\$ 6,849,920	\$ 89,704,491	\$ 1,070,952
FY 2024 Budgeted Revenues	\$ 69,652,792	12,546,278	3,720,684	\$ 25,761,224	\$ 2,527,000
FY 2024 Budgeted Expenditures/Expenses	75,188,054	27,066,311	4,222,669	\$ 75,633,294	\$ 3,527,000
Net Change in Fund Balance/Net Position: +/-	\$ (5,535,262)	(14,520,033)	(501,985)	\$ (49,872,070)	\$ (1,000,000)
September 30, 2024 Year Ending Fund Balance/Net Position (Projected) *	\$ 32,692,077	\$ 5,905,684	\$ 6,347,935	\$ 39,832,421	\$ 70,952

¹ - Other Governmental Funds (aggregate) are comprised of Special Revenue Funds (103 - 150), Debt Service Funds (211 and 235), and Capital Project Funds (334 and 335).

² - Water/Wastewater Funds are comprised of Operations and Maintenance (456), Connection Fees (458), and Renewal and Replacement (461) Funds.

* ALL PROJECTED BALANCES ARE ESTIMATES AND ARE SUBJECT TO CHANGE BASED ON YEAR-END AUDITED RESULTS.

** SUBSEQUENT YEAR ROLLOVER ADJUSTMENT IS ONLY PROJECTED FOR CAPITAL PROJECT FUNDS (334, 335, AND 461) UNSPENT MONIES.

SUMMARY OF CHANGES IN FUND BALANCE/NET POSITION (CONTINUED)

Financial procedures for the City are outlined in Article V of the City Charter. In addition, Financial Management Policies, inclusive of a Fund Balance Policy, have been included in the Financial Summaries section of the budget publication. Actual fund balance for FY 2022 will be reported upon completion of the annual audit and issuance of the Annual Comprehensive Financial Report.

The City has received approximately \$10.8 Million in Coronavirus State and Local Fiscal Recovery Funds under the American Rescue Plan Act (ARPA). As per the final rule from the Department of Treasury that sets forth the guidelines for approved use of funds was released to recipients; the City has utilized the funds primarily for revenue replacement. As a result, the potential impact of the ARPA funding is evident in the forecasting and/or the analysis shown in this section.

General Fund: The General Fund is the main operating fund of the City. Revenues for this fund are derived primarily from property taxes, utility service taxes, franchise fees, licenses and permits, intergovernmental, and charges for services. Fund balance is used to balance the General Fund budget; however, it is presumed that 100% of monies budgeted will not be expended because of vacant budgeted positions and other cost control measures. Most of the funds that is being used to balance the budget for FY 2024, \$5.5 million, is from unassigned fund balance. Other fund balance amounts utilized are from restricted or committed fund balance amounts required to only be used for those purposes.

The City continues to monitor/assess fund balance to ensure an adequate level of available funds to operate. Although the City has experienced moderate property value growth over the past several years, it is anticipated that level of growth will not be sustained. The potential impact of the continued long-term use of assigned and unassigned fund balance to balance the budget without increasing revenues or reducing expenditures is being monitored closely and the budget will be adjusted accordingly.



SUMMARY OF CHANGES IN FUND BALANCE/NET POSITION (CONTINUED)

Conservative planning for future budgets will continue to address the essentially built-out condition of the City, state revenue sharing decreases from legislative actions and the COVID-19 pandemic, anticipated expenditure (salaries, insurance, contractual obligations, infrastructure/capital, etc.) increases, prospective new revenue (expansion of commercial tax base, fee increases, etc.) sources, new operational efficiencies, prudent financial management, and many other factors essential to producing a balanced budget while maintaining service levels that residents/businesses expect.

Other Governmental Funds (Aggregate): These funds consist of Special Revenue Funds, Debt Service Funds, and Capital Projects Funds. They include expenditures for roads, grants, police forfeitures, capital projects, and debt service payments. The anticipated change in fund balance for these funds results from increases in funding for capital outlay. All monies budgeted may not be spent, but the final end result is only determined at fiscal year-end. A subsequent year rollover adjustment is shown for projected unspent fund balance monies in the General Capital Projects Fund and the General Obligation Bond Proceeds 2019 Fund for projects that are ongoing and/or continuing into the next fiscal year. These monies would be added back into the ending fund balance at September 30, 2023, and are re-budgeted in FY 2024 to fund the projects. Some examples of these projects include Building Department Expansion, and various Parks and Recreation bond related projects (Calypso Cove, Centennial Park Renovations, and Oriole Park).

Stormwater Fund: The Stormwater fund accounts for the operation of the City's stormwater utility which includes collection, disposal and treatment of stormwater. In FY 2022, the actual net position increased by a little over \$550,000; based on increasing revenues and expenses that were below anticipated budget.

Water/Wastewater Funds: The Water/Wastewater funds are anticipated to continue to be financially sound and to be able to provide necessary funding to support the cost of providing goods and services related to Water/Wastewater operations and capital. Actual net position in FY 2021 increased \$7.2 million and actual net position in FY 2022 increased \$2.5 million. The change in net position for these funds can be attributed to consumption increases and expenses that were less than projected and may be used to fund major capital projects in future years. As discussed in Other Governmental Funds above, unspent monies for capital projects are shown as a subsequent year rollover adjustment in this Fund as well.

Insurance Fund: The Insurance Fund accounts for the financing of general insurance and worker's compensation coverage provided to other departments of the City on a cost reimbursement basis. The ending fund balance in FY 2022 was approximately \$1.1 million which is a decrease of \$522,000 from the prior year mainly due to an increase in claims processed in that time period.

DEBT SERVICE

Purpose: To provide for the repayment of government debt, collateralized by the full faith and credit of the City's taxing authority. **The City has no legal debt limits.**

The City's projected outstanding debt (principal, interest, and premium) as of September 30, 2023 is approximately \$35 million. The outstanding debt consists of two General Obligation Bonds.

Debt Appropriation by Fund

Fiscal Year 2024

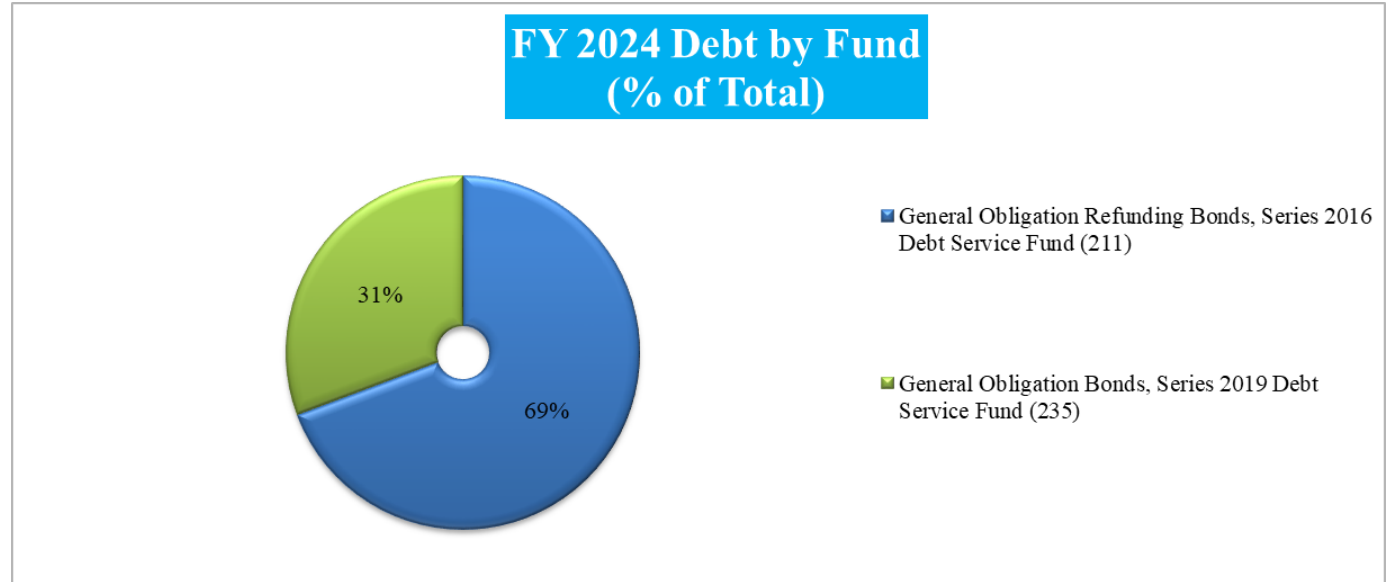
Fund	Principal	Interest	Total
General Obligation Refunding Bonds, Series 2016 Debt Service Fund (211)	\$ 745,000	\$ 731,000	\$ 1,476,000
General Obligation Bonds, Series 2019 Debt Service Fund (235)	350,000	304,350	654,350
All Funds Total	\$ 1,095,000	1,035,350	\$ 2,130,350

GENERAL OBLIGATION DEBT SERVICE FUNDS

The General Obligation (G.O.) Refunding Bonds, Series 2016 Fund is the accumulation of property taxes used to pay principal, interest and related costs of the General Obligation Refunding Bonds, Series 2016 that were issued for the purpose of refunding a portion of the General Obligation Bonds, Series 2007. The Series 2007 Bonds were used to finance various projects consisting of repavement, repair, and installation of streets, sidewalks and bridges within the City. The bonds are payable from ad valorem taxes assessed, levied and collected without limitation as to rate or amount, on all taxable property within the corporate City limits. The General Obligation Refunding Bonds, Series 2016 have a rating of AA from Standard and Poor's.

The General Obligation Bonds, Series 2019 Fund accounts for accumulation of property taxes used to pay principal, interest and related costs of the General Obligation Bonds, Series 2019 which were issued for payment of the costs of acquiring, constructing, equipping, renovating, replacing and improving parks and recreation projects. The General Obligation Bonds, Series 2019 have a rating of AA from Standard and Poor's.

DEBT SERVICE (CONTINUED)



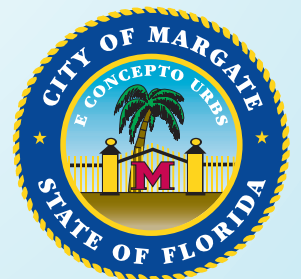
The following tables show a five-year breakdown of the payment schedule for the City’s various debt instruments, a brief description of each type of debt, purpose and amount of the issue, interest rates, maturity dates, and total outstanding debt.

Debt Type	Purpose of Issue	Amount of Issue	Interest Rate	Maturity Date
BONDS				
G.O. Refunding Bonds, Series 2016	Refunding of G.O. Bonds, Series 2007	\$ 18,950,000	2.000% to 5.000%	July 1, 2037
G.O. Bonds, Series 2019	To finance the costs of acquiring, constructing, equipping, renovating, replacing and improving parks and recreation projects	\$ 9,105,000	3.000% to 5.000%	July 1, 2039

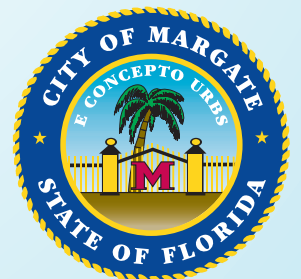
DEBT SERVICE (CONTINUED)

DEBT SERVICE SUMMARY							
	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Remaining Years	Total Outstanding Debt
Principal	\$ 745,000	\$ 785,000	\$ 820,000	\$ 865,000	\$ 905,000	\$ 10,500,000	\$ 14,620,000
Interest	731,000	693,750	654,500	613,500	570,250	2,794,250	6,057,250
Bond Issuance Premium	-	-	-	-	-	-	2,957,621
General Obligation (G.O.)							
Refunding Bonds, Series 2016	\$ 1,476,000	\$ 1,478,750	\$ 1,474,500	\$ 1,478,500	\$ 1,475,250	\$ 13,294,250	\$ 23,634,871
Principal	\$ 350,000	\$ 365,000	\$ 385,000	\$ 405,000	\$ 425,000	\$ 5,985,000	\$ 7,915,000
Interest	304,350	286,850	268,600	249,350	229,100	1,200,400	2,538,650
Bond Issuance Premium	-	-	-	-	-	-	749,326
General Obligation (G.O.)							
Bonds, Series 2019	\$ 654,350	\$ 651,850	\$ 653,600	\$ 654,350	\$ 654,100	\$ 7,185,400	\$ 11,202,976
Total payments	\$ 2,130,350	\$ 2,130,600	\$ 2,128,100	\$ 2,132,850	\$ 2,129,350	\$ 20,479,650	\$ 34,837,847

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DEPARTMENTAL/ FUND INFORMATION



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FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



SUMMARY BUDGET (INCLUDES INTERFUND TRANSFERS)

EXPENDITURES/EXPENSES							FY 2024
FUND NUMBER	FUND NAME	NUMBER OF PERSONNEL	PERSONAL SERVICES	OPERATING/ OTHER *	CAPITAL OUTLAY	TRANSFERS OUT	TOTAL BUDGET
001	GENERAL	427	\$ 55,357,833	\$ 18,939,721	\$ 840,500	\$ 50,000	\$ 75,188,054
103	RECREATION TRUST	-	-	500	-	500,000	500,500
111	ROADS	4	313,864	1,475,031	2,255,000	-	4,043,895
112	UNDERGROUND UTILITY TRUST	-	-	50,300	-	-	50,300
113	BUILDING	30	3,418,129	1,324,258	202,000	-	4,944,387
116	POLICE OFFICERS' TRAINING	-	-	100	-	-	100
117	FEDERAL FORFEITURE	-	-	418,329	100,000	-	518,329
118	STATE FORFEITURE	-	35,000	155,000	50,000	-	240,000
119	TRANSPORTATION SURTAX	-	-	1,500,100	165,000	-	1,665,100
130	CDBG	-	-	1,165,395	-	-	1,165,395
132	NSP1	-	-	489,700	-	-	489,700
150	PUBLIC SAFETY IMPACT FEE	-	-	500	20,000	-	20,500
211	GENERAL OBLIG. REFUND. BONDS, SERIES 2016	-	-	1,477,400	-	-	1,477,400
235	GENERAL OBLIG. BONDS, SERIES 2019	-	-	654,950	-	-	654,950
334	GENERAL CAPITAL PROJECTS	-	-	5,000	4,980,755	-	4,985,755
335	GENERAL OBLIGATION BONDS PROCEEDS 2019	-	-	-	6,310,000	-	6,310,000
445	STORMWATER UTILITY	11	1,020,665	2,454,504	747,500	-	4,222,669
456	WATER/WASTEWATER OPERATIONS AND MAINT.	96	11,930,153	12,502,467	800,000	2,312,674	27,545,294
458	WATER/WASTEWATER CONNECTION FEES	-	-	3,000	500,000	-	503,000
461	WATER/WASTEWATER RENEWAL AND REPL	-	-	3,000	47,582,000	-	47,585,000
501	INSURANCE	-	1,672,000	1,855,000	-	-	3,527,000
TOTALS		568	\$ 73,747,644	\$ 44,474,255	64,552,755	\$ 2,862,674	\$ 185,637,328

Notes:

* - Includes operating expenditures/expenses, debt service, fund balances, grants and aid, and contingency categories.



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET

FY 2021 - FY 2024

REVENUE SUMMARY BY FUND - ALL FUNDS

FUND	FY 2021	FY 2022	FY 2023	FY 2024
	ACTUAL	ACTUAL	AMENDED ⁽¹⁾	BUDGET
001 - GENERAL FUND	\$ 73,712,665	\$ 66,176,843	\$ 74,339,621	\$ 75,188,054
103 - RECREATION TRUST	476,794	731,085	450,500	500,500
111 - ROADS	1,895,926	1,914,672	2,525,036	4,043,895
112 - UNDERGROUND UTILITY TRUST	164	171	50,300	50,300
113 - BUILDING	3,384,820	3,729,625	5,932,359	4,944,387
116 - POLICE OFFICERS' TRAINING	4,426	4,870	10,100	100
117 - FEDERAL FORFEITURE	377,395	699,076	668,617	518,329
118 - STATE FORFEITURE	173,944	276,951	181,000	240,000
119 - TRANSPORTATION SURTAX	-	-	1,665,100	1,665,100
130 - CDBG	381,642	200,125	1,165,395	1,165,395
132 - NSP1	35,333	86,445	489,700	489,700
150 - PUBLIC SAFETY IMPACT FEE	258,883	287,736	1,561,451	20,500
211 - GENERAL OBLIG. REFUND. BONDS, SERIES 2016	1,454,069	1,488,503	1,477,900	1,477,400
235 - GENERAL OBLIG. BONDS, SERIES 2019	664,251	659,895	656,700	654,950
334 - GENERAL CAPITAL PROJECTS	2,101,270	1,339,968	7,398,469	4,985,755
335 - GENERAL OBLIGATION BONDS PROCEEDS 2019	11,718	12,260	5,034,046	6,310,000
445 - STORMWATER UTILITY	3,479,826	3,616,894	4,220,684	4,222,669
456 - WATER/WASTEWATER OPERATIONS AND MAINT	25,316,236	25,002,060	40,769,686	27,545,294
458 - WATER/WASTEWATER CONNECTION FEES	154,956	279,983	753,000	503,000
461 - WATER/WASTEWATER RENEWAL AND REPL.	15,327,227	13,179,884	43,945,050	47,585,000
501 - INSURANCE	2,272,438	2,282,207	3,455,400	3,527,000
TOTAL REVENUES - ALL FUNDS	\$ 131,483,983	\$ 121,969,253	\$ 196,750,114	\$ 185,637,328

⁽¹⁾ Amended Budget reported as of April 15, 2023



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET

FY 2021 - FY 2024

EXPENDITURES/EXPENSES SUMMARY BY FUND - ALL FUNDS

FUND	FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED ⁽¹⁾	FY 2024 BUDGET	TRANSFERS	FY 2024 BUDGET (LESS TRANSFERS)
001 - GENERAL FUND	\$ 68,975,545	\$ 65,426,294	\$ 74,339,621	\$ 75,188,054	\$ 50,000	\$ 75,138,054
103 - RECREATION TRUST	346,479	200,543	450,500	500,500	500,000	500
111 - ROADS	1,526,856	1,898,796	2,525,036	4,043,895	-	4,043,895
112 - UNDERGROUND UTILITY TRUST	143	40	50,300	50,300	-	50,300
113 - BUILDING	3,055,971	3,530,315	5,932,359	4,944,387	-	4,944,387
116 - POLICE OFFICERS' TRAINING	19,257	19,093	10,100	100	-	100
117 - FEDERAL FORFEITURE	432,177	497,451	668,617	518,329	-	518,329
118 - STATE FORFEITURE	109,060	77,075	181,000	240,000	-	240,000
119 - TRANSPORTATION SURTAX	-	-	1,665,100	1,665,100	-	1,665,100
130 - CDBG	346,561	241,781	1,165,395	1,165,395	-	1,165,395
132 - NSP1	-	-	489,700	489,700	-	489,700
150 - PUBLIC SAFETY IMPACT FEE	727	349,567	1,561,451	20,500	-	20,500
211 - GENERAL OBLIG. REFUND. BONDS, SERIES 2016	1,479,021	1,480,500	1,477,900	1,477,400	-	1,477,400
235 - GENERAL OBLIG. BONDS, SERIES 2019	657,884	657,256	656,700	654,950	-	654,950
334 - GENERAL CAPITAL PROJECTS	2,268,226	3,247,803	7,398,469	4,985,755	-	4,985,755
335 - GENERAL OBLIGATION BONDS PROCEEDS 2019	752,833	1,675,117	5,034,046	6,310,000	-	6,310,000
445 - STORMWATER UTILITY	2,213,950	3,064,048	4,220,684	4,222,669	-	4,222,669
456 - WATER/WASTEWATER OPERATIONS AND MAINT.	30,667,817	32,785,323	40,769,686	27,545,294	2,312,674	25,232,620
458 - WATER/WASTEWATER CONNECTION FEES	1,996	4,694	753,000	503,000	-	503,000
461 - WATER/WASTEWATER RENEWAL AND REPL.	2,882,865	3,170,127	43,945,050	47,585,000	-	47,585,000
501 - INSURANCE	4,838,281	2,804,677	3,455,400	3,527,000	-	3,527,000
TOTAL EXPENDITURES/EXPENSES - ALL FUNDS	\$ 120,575,649	\$ 121,130,500	\$ 196,750,114	\$ 185,637,328	\$ 2,862,674	\$ 182,774,654

⁽¹⁾ Amended Budget reported as of April 15, 2023



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET

FY 2021 - FY 2024

REVENUES AND EXPENDITURES/EXPENSES SUMMARY - ALL FUNDS

	FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED ⁽¹⁾	FY 2024 BUDGET	% OF TOTAL	FY 2023- 2024
REVENUES BY SOURCE						
Ad Valorem Taxes	\$ 26,368,628	\$ 27,725,605	\$ 30,062,600	\$ 32,945,350	17.75%	9.59%
Local Option Taxes	953,517	1,028,162	2,580,000	2,580,000	1.39%	0.00%
Utility Services Taxes	5,129,828	5,287,356	4,962,000	5,417,000	2.92%	9.17%
Communications Services Taxes	1,574,469	1,618,498	1,500,000	1,500,000	0.81%	0.00%
Local Business Taxes	278,325	304,909	281,000	281,000	0.15%	0.00%
Permits, Fees and Special Assessments	8,278,876	8,800,961	7,287,050	7,965,370	4.29%	9.31%
Intergovernmental Revenue	10,049,739	9,560,633	20,775,833	10,587,295	5.70%	-49.04%
Charges for Services	53,272,569	44,666,215	43,986,008	43,294,108	23.32%	-1.57%
Fines and Forfeitures	592,485	945,881	315,500	315,500	0.17%	0.00%
Miscellaneous Revenues	5,303,038	3,972,035	5,644,432	6,459,681	3.48%	14.44%
Other Sources/Fund Transfers	19,682,509	18,058,998	79,355,691	74,292,024	40.02%	-6.38%
TOTAL REVENUES	\$ 131,483,983	\$ 121,969,253	\$ 196,750,114	\$ 185,637,328	100.00%	-5.65%
EXPENDITURES/EXPENSES BY OBJECT						
Personnel Services	\$ 67,940,973	\$ 62,081,275	\$ 70,042,578	\$ 73,747,644	39.73%	5.29%
Operating	22,145,621	26,519,207	32,679,146	32,504,084	17.50%	-0.54%
Capital	5,633,108	8,026,289	64,558,951	64,039,345	34.50%	-0.80%
Debt Service	2,566,385	2,578,396	2,134,600	2,132,350	1.15%	-0.11%
Grants and Aid	4,661,100	4,959,368	7,340,306	7,001,231	3.77%	-4.62%
Transfers/Contingency	17,628,462	16,965,965	19,994,533	6,212,674	3.35%	-68.93%
TOTAL						
EXPENDITURES/EXPENSES	\$ 120,575,649	\$ 121,130,500	\$ 196,750,114	\$ 185,637,328	100.00%	-5.65%

⁽¹⁾ Amended Budget reported as of April 15, 2023

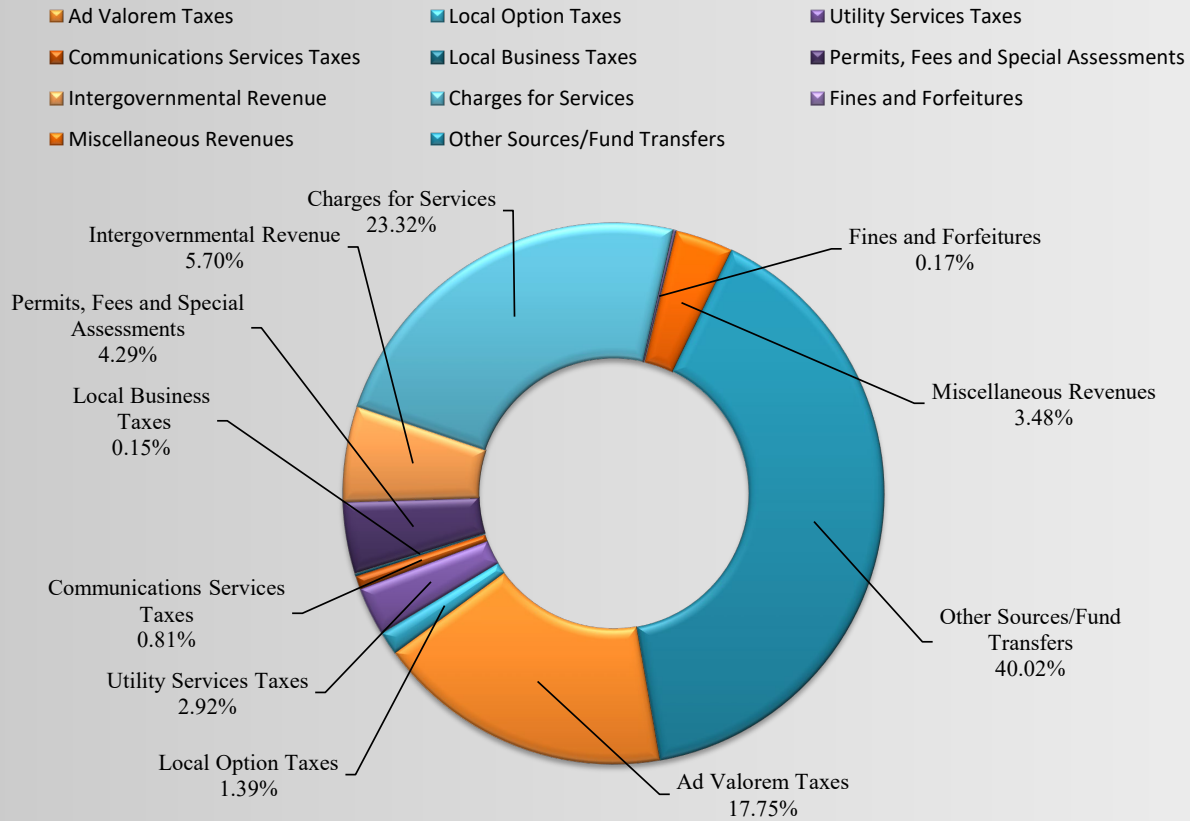


FISCAL YEAR 2024 ANNUAL OPERATING BUDGET

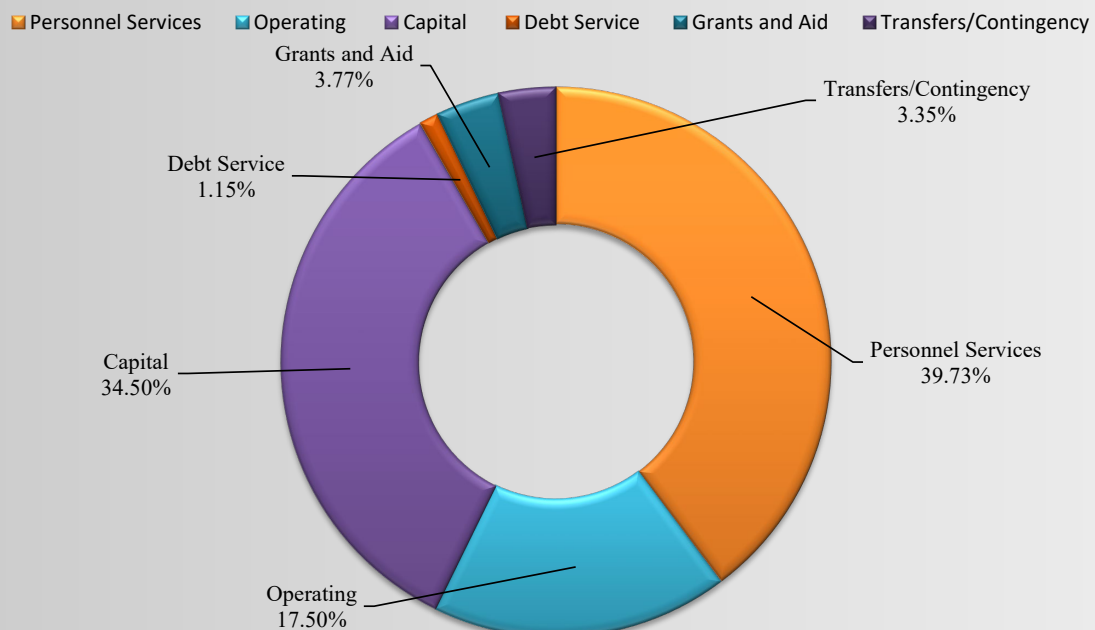


FY 2024 REVENUES AND EXPENDITURES/EXPENSES SUMMARY - ALL FUNDS

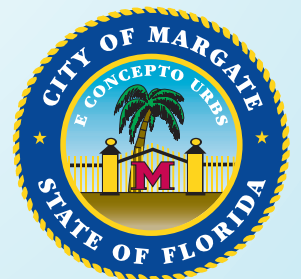
FY 2024 Revenues by Source - All Funds



FY 2024 Expenditures/Expenses by Object - All Funds



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GENERAL FUND





FISCAL YEAR 2024 ANNUAL OPERATING BUDGET

FY 2021 - FY 2024

REVENUES AND EXPENDITURES SUMMARY - GENERAL FUND

	FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED ⁽¹⁾	FY 2024 BUDGET	% OF TOTAL	% +/- FROM FY 2023 - 2024
REVENUES BY SOURCE						
Ad Valorem Taxes	\$ 24,252,398	\$ 25,579,047	\$ 27,965,000	\$ 30,850,000	41.03%	10.32%
Utility Services Taxes	5,129,828	5,287,356	4,962,000	5,417,000	7.20%	9.17%
Local Communications Services Taxes	1,574,469	1,618,498	1,500,000	1,500,000	1.99%	0.00%
Local Business Taxes	278,325	304,909	281,000	281,000	0.37%	0.00%
Permits, Fees and Special Assessments	4,590,369	5,316,190	4,584,150	5,059,470	6.73%	10.37%
Intergovernmental Revenue	8,315,335	8,089,802	16,719,438	6,962,500	9.26%	-58.36%
Charges for Services	22,349,948	13,166,998	11,915,200	12,158,700	16.17%	2.04%
Fines and Forfeitures	239,744	367,764	280,500	280,500	0.37%	0.00%
Miscellaneous Revenues	4,272,045	3,613,039	4,160,505	4,830,948	6.44%	16.11%
Other Sources/Fund Transfers	2,710,204	2,833,240	1,971,828	7,847,936	10.44%	298.00%
TOTAL REVENUES	\$ 73,712,665	\$ 66,176,843	\$ 74,339,621	\$ 75,188,054	100.00%	1.14%
EXPENDITURES BY OBJECT						
Personnel Services	\$ 53,357,377	\$ 48,391,737	\$ 52,312,752	\$ 55,357,833	73.63%	5.82%
Operating	8,012,556	9,498,489	11,818,704	12,325,935	16.39%	4.29%
Capital	1,969,597	1,678,493	3,114,633	840,500	1.12%	-73.01%
Debt Service	423,610	266,670	-	-	0.00%	0.00%
Grants and Aid	4,372,405	4,789,780	6,801,861	6,463,786	8.60%	-4.97%
Transfers/Contingency	840,000	801,125	291,671	200,000	0.26%	-31.43%
TOTAL EXPENDITURES	\$ 68,975,545	\$ 65,426,294	\$ 74,339,621	\$ 75,188,054	100.00%	1.14%

⁽¹⁾ Amended Budget reported as of April 15, 2023

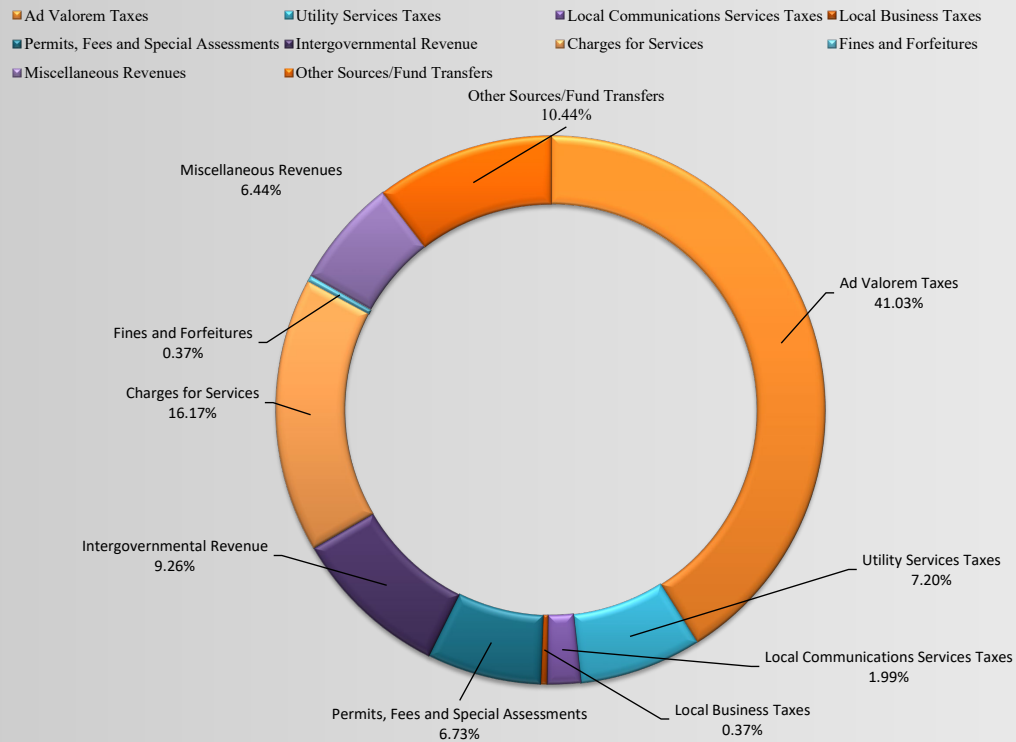


FISCAL YEAR 2024 ANNUAL OPERATING BUDGET

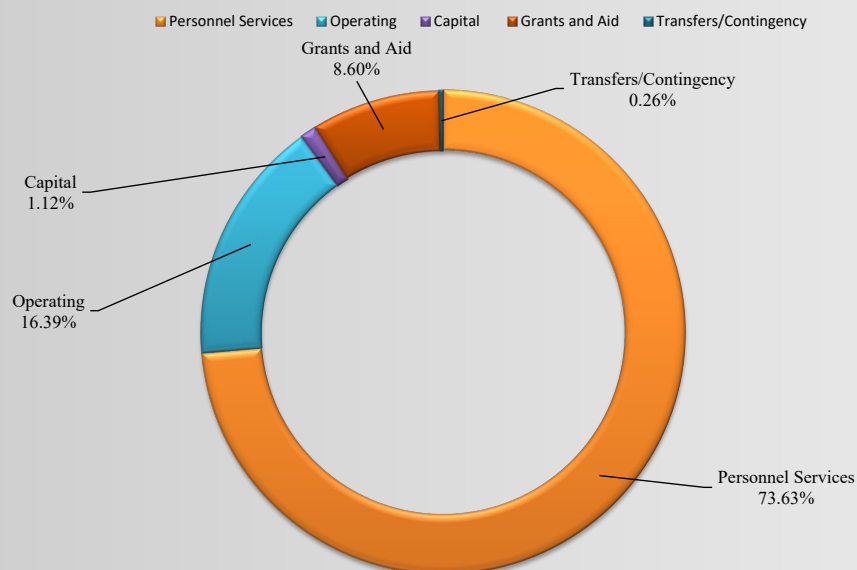


FY 2024 REVENUES AND EXPENDITURES SUMMARY - GENERAL FUND

FY 2024 Revenues by Source - General Fund



FY 2024 Expenditures by Object - General Fund





FISCAL YEAR 2024 ANNUAL OPERATING BUDGET

GENERAL FUND REVENUES

ACCOUNT NUMBER	REVENUE CLASSIFICATION	FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED	FY 2024 BUDGET
001-0000-311.10-01	REAL & PERSONAL PROPERTY	\$ 24,121,297	\$ 25,557,668	\$ 27,965,000	\$ 30,850,000
001-0000-311.20-01	DELINQUENT TAXES	110,605	572	-	-
001-0000-311.20-02	INTEREST INC - AD VALOREM	20,496	20,807	-	-
	AD VALOREM TAXES	24,252,398	25,579,047	27,965,000	30,850,000
001-0000-314.10-01	ELECTRIC	3,952,944	4,102,144	3,900,000	4,250,000
001-0000-314.30-01	WATER	1,104,523	1,096,204	1,000,000	1,100,000
001-0000-314.80-01	PEOPLE'S GAS	19,810	20,928	17,000	17,000
001-0000-314.80-04	AMERIGAS EAGLE	17,456	20,368	15,000	15,000
001-0000-314.80-10	PROPANE OTHER	35,095	47,712	30,000	35,000
	UTILITY SERVICE TAXES	5,129,828	5,287,356	4,962,000	5,417,000
001-0000-315.10-01	LOCAL COMMUNICATIONS SERVICES TAX	1,574,469	1,618,498	1,500,000	1,500,000
001-0000-316.10-01	LOCAL BUSINESS TAX	266,939	289,249	270,000	270,000
001-0000-316.10-02	LOCAL BUSINESS TAX - LATE FEES	8,046	11,958	8,000	8,000
001-0000-316.10-03	LOCAL BUSINESS TAX - ADMIN FEE	3,340	3,702	3,000	3,000
	LOCAL BUSINESS TAXES	278,325	304,909	281,000	281,000
001-0000-322.10-04	ENGINEERING PERMITS	28,697	11,231	30,000	10,000
001-0000-322.10-06	INSPECTION-ENG	33,595	189,770	-	-
001-0000-322.10-07	SITE PLANS	6,842	5,131	10,000	10,000
001-0000-322.10-12	PERMITS - COVERED FIELD	-	6,750	-	-
001-0000-329.10-03	TREE REMOVAL	2,520	4,840	3,000	3,000
001-0000-329.10-04	ALCOH BEV - CITY	17,500	9,500	3,000	3,000
001-0000-329.10-06	FIRE	42,236	61,172	35,000	35,000
001-0000-329.10-08	FIRE - ANNUAL	100,838	98,761	70,000	80,000
001-0000-329.10-12	RE-INSPECT (ALL)	-	1,600	-	-
001-0000-329.10-13	MATERIALS REGISTRATION	1,400	1,000	-	-
001-0000-329.10-14	NON-EXCLUSIVE FRANCHISE RENEWAL	150	300	150	150
001-0000-329.10-15	ECONOMIC DEVELOPMENT - MISC. FEES	763	2,899	-	-
001-0000-329.10-18	RESIDENTIAL RENTAL PROGRAM FEE	14,424	100,425	100,000	100,000
	LICENSES AND PERMITS	248,965	493,379	251,150	241,150
001-0000-323.10-01	ELECTRIC	2,759,151	3,166,268	2,700,000	3,100,000
001-0000-323.40-01	GAS	30,086	37,335	28,000	28,000
001-0000-323.70-08	WASTE COLLECTION	1,427,707	1,461,605	1,508,000	1,568,320
001-0000-323.70-09	NON-EXCLUSIVE FRANCHISE FEE	72,460	67,090	45,000	50,000
001-0000-323.90-01	TOWING	52,000	90,513	52,000	72,000
	FRANCHISE FEES	4,341,404	4,822,811	4,333,000	4,818,320



FISCAL YEAR 2024

ANNUAL OPERATING BUDGET

GENERAL FUND REVENUES

ACCOUNT NUMBER	REVENUE CLASSIFICATION	FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED	FY 2024 BUDGET
001-0000-331.20-01	ORG CRIME DRUG ENF - OCDETF	13,793	30,118	-	-
001-0000-331.20-02	FEDERAL/HIDTA	17,840	15,152	-	-
001-0000-331.20-03	FED GRNT-HVE BICYCLE SAFE	12,546	-	-	-
001-0000-331.20-05	COPS HIRING GRANT	53,480	-	-	-
001-0000-331.69-13	BC - CARES	1,615,767	-	-	-
001-0000-332.10-02	FEDERAL GRANTS - BPV (VEST)	-	18,737	-	-
001-0000-332.10-03	FEDERAL GRANT - FEMA	4,593	-	-	-
001-0000-332.10-05	VICTIM ADVOCATE (VOCA/BYRNE)	39,627	7,874	65,000	65,000
001-0000-332.10-22	HIDTA/OCDETF REIMBURSEMENT	28,336	22,313	14,500	14,500
001-0000-332.10-30	FEMA-PASS THRU REIMB/USAR	-	176,779	-	-
001-0000-332.10-34	CESF - 2021	35,834	97,380	-	-
001-0000-332.10-35	FEMA-4486-DR-FL COVID 19	-	37,755	-	-
001-0000-332.10-36	AMER. RESCUE PLAN ACT	-	-	10,849,938	-
	FEDERAL GRANTS	1,821,816	406,108	10,929,438	79,500
001-0000-334.35-00	STATE GRANT	19,650	-	-	-
001-0000-335.12-10	SALES TAX (REVENUE SHARING)	2,043,894	2,596,335	1,700,000	2,300,000
001-0000-335.14-00	MOBILE HOME LICENSES	18,213	17,901	20,000	18,000
001-0000-335.15-00	BEVERAGE LICENSES	22,394	24,112	20,000	20,000
001-0000-335.18-00	HALF-CENT SALES TAX	4,214,986	4,892,662	3,800,000	4,400,000
001-0000-335.23-00	FIREFIGHTERS SUPPLEMENTAL	57,467	27,140	35,000	35,000
001-0000-335.25-00	SEMINOLE COMPACT	-	-	100,000	-
001-0000-335.41-00	REBATE MOTOR FUEL	37,586	38,770	35,000	35,000
	STATE SHARED REVENUES/GRANTS	6,414,190	7,596,920	5,710,000	6,808,000
001-0000-337.90-09	BROWARD COUNTY SWIM CENTRAL	10,186	22,404	25,000	20,000
001-0000-338.20-01	BUSINESS TAX RECEIPTS	69,143	64,370	55,000	55,000
	COUNTY SHARED REVENUES	79,329	86,774	80,000	75,000
001-0000-341.10-01	FEES - PLAT FILING	3,250	450	3,000	3,000
001-0000-341.20-01	ZONING FEES	4,750	2,950	5,000	5,000
001-0000-341.20-02	BOARD OF ADJUSTMENT FEES	162	-	500	500
001-0000-341.20-03	LAND USE PLAN AMENDMENT	3,500	-	-	-
001-0000-341.20-05	REGISTER FORECLOSED PROP	2,500	57,018	5,000	20,000
001-0000-341.30-01	SALE OF PUBLICATIONS	-	-	500	500
	GENERAL GOVERNMENT	14,162	60,418	14,000	29,000



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET

GENERAL FUND REVENUES

ACCOUNT NUMBER	REVENUE CLASSIFICATION	FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED	FY 2024 BUDGET
001-0000-325.20-10	FIRE RESCUE ASSESSMENT	9,108,955	9,113,179	9,400,000	9,400,000
001-0000-342.10-01	POLICE EXTRA DETAIL	442,185	602,211	300,000	450,000
001-0000-342.10-02	POLICE CHARGES	6,666	10,315	3,000	3,000
001-0000-342.10-04	FEES/ALARM ORDINANCE	1,700	900	1,500	1,500
001-0000-342.10-07	FEES/FINGERPRINTING	-	-	15,000	1,000
001-0000-342.20-03	POLICE OFFICER RESOURCE PROGRAM	249,000	302,940	244,800	244,800
001-0000-342.31-05	AMBULANCE TRANSPORT FEES	1,296,384	1,346,966	1,200,000	1,300,000
001-0000-342.31-07	FIRE RESCUE FEES - COCONUT CREEK	10,552,500	187,907	-	-
001-0000-342.XX-XX	MISCELLANEOUS	132,850	230,949	85,000	85,000
001-0000-343.40-01	SOLID WASTE CONTRACT	164,824	703,579	140,000	140,000
001-0000-343.90-01	LOT CLEARING/NUISANCE ABATEMENT	31,407	5,320	5,000	5,000
	PUBLIC SAFETY REVENUES	21,986,471	12,504,266	11,394,300	11,630,300
001-0000-347.24-01	CONCESSIONS	29,516	59,988	30,000	30,000
001-0000-347.24-02	RENTAL - CALYPSO COVE	14,633	37,465	35,000	35,000
001-0000-347.29-01	RECREATION FACILITIES USE	11,468	52,995	30,000	30,000
001-0000-347.29-02	TAXABLE RECREATION FEE	116,409	197,045	150,000	150,000
001-0000-347.29-03	NON-TAXABLE RECREATION FEES	23,275	18,630	25,000	20,000
001-0000-347.29-XX	PROGRAM ACTIVITIES FEES	140,857	209,467	211,900	209,400
001-0000-347.29-06	PROG ACTIVITY - CLASS	13,157	26,724	25,000	25,000
	CULTURE AND RECREATION	349,315	602,314	506,900	499,400
001-0000-351.10-01	COURT FINES	64,523	106,615	100,000	100,000
001-0000-354.10-01	PARKING VIOLATIONS	8,135	21,879	5,000	5,000
001-0000-354.10-02	CODE VIOLATIONS	50	-	500	500
001-0000-354.10-03	SPECIAL MAGISTRATE - CODE VIOLATIONS	167,036	239,219	175,000	175,000
001-0000-354.10-05	RED LIGHT CAMERA	-	51	-	-
	FINES AND FORFEITURES	239,744	367,764	280,500	280,500



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET

GENERAL FUND REVENUES

ACCOUNT NUMBER	REVENUE CLASSIFICATION	FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED	FY 2024 BUDGET
001-0000-361.XX-XX	INVESTMENT/INTEREST INCOME	91,307	(865,862)	100,000	200,000
001-0000-364.41-01	SALE OF SURPLUS EQUIPMENT	56,700	639,644	50,000	100,000
001-0000-366.90-03	CONTRIBUTIONS	1,000	-	-	-
001-0000-366.90-91	CONTRIBUTION - NATIONAL NIGHT OUT	-	1,000	2,000	1,000
001-0000-366.91-02	MARGATE HOLIDAY FUND	13,845	31,843	17,000	17,000
001-0000-366.91-04	PARKS SPONSORSHIPS	2,000	11,175	-	-
001-0000-366.91-05	MILITARY BANNER	200	100	-	-
001-0000-369.10-02	WATER & WASTEWATER COST ALLOCATION	1,287,957	1,290,584	1,399,105	1,723,151
001-0000-369.10-03	STORMWATER COST ALLOCATION	418,867	423,475	453,542	498,443
001-0000-369.10-04	BUILDING COST ALLOCATION	304,361	307,709	329,557	362,183
001-0000-369.30-01	REFUND PRIOR YEAR EXPEND	8,665	94,920	-	-
001-0000-369.90-XX	OTHER MISCELLANEOUS REVENUES	46,186	121,947	30,000	30,000
001-0000-369.90-12	LIEN INQUIRY FEES	202,950	207,075	130,000	150,000
001-0000-369.90-16	ADVERTISING PROCEEDS - MINIBUSES	-	-	1,500	1,500
001-0000-369.90-17	ADVERTISING PROCEEDS - BUS SHELTERS	3,102	5,000	1,000	1,000
001-0000-369.90-18	ADVERTISING PROCEEDS - BUS BENCHES	15,701	16,521	10,000	10,000
001-0000-369.90-29	REIMBURSEMENT FROM CRA	1,185,269	1,297,005	1,596,345	1,694,019
001-0000-369.90-38	ADMIN FEE - SPEC MASTER	7,400	10,800	10,000	10,000
001-0000-369.90-41	REIMBURSEMENT FROM NWFP SR CTR	-	20,103	30,456	32,652
001-0000-369.91-03	AZTEC RV RESORT AGREEMENT	626,535	-	-	-
	MISCELLANEOUS REVENUES	4,272,045	3,613,039	4,160,505	4,830,948
001-0000-382.10-01	WATER & WASTEWATER - ROI ALLOCATION	1,943,462	1,964,840	2,104,344	2,312,674
001-0000-383.10-01	OSSI LEASE	766,742	868,400	-	-
001-0000-389.10-01	GNRL. FD - TRANSFER FROM FUND BALANCE				
	UNASSIGNED	-	-	(162,516)	5,525,262
	COMMITTED	-	-	-	10,000
	GENERAL FD TREE PRESERVATION RESERVE	-	-	30,000	-
	OTHER SOURCES/FUND TRANSFERS	2,710,204	2,833,240	1,971,828	7,847,936
	TOTAL REVENUES	73,712,665	\$ 66,176,843	\$ 74,339,621	\$ 75,188,054



FISCAL YEAR 2024

ANNUAL OPERATING BUDGET



FY 2024

SUMMARY OF GENERAL FUND EXPENDITURES

DEPARTMENT / DIVISION	NUMBER OF PERSONNEL PROPOSED	PERSONNEL SERVICES	OPERATING/ OTHER *	CAPITAL OUTLAY	TOTAL EXPENDITURES
CITY COMMISSION	5	\$ 498,035	\$ 235,832	\$ -	\$ 733,867
CITY MANAGER	11	1,628,020	692,187	-	2,320,207
FINANCE:					
ACCOUNTING	9	1,369,592	162,600	-	1,532,192
PURCHASING	5	612,846	29,300	-	642,146
FINANCE TOTAL	14	1,982,438	191,900	-	2,174,338
NON-DEPARTMENTAL	-	2,418,252	9,316,486	-	11,734,738
HUMAN RESOURCES	9	1,091,404	174,030	-	1,265,434
DEVELOPMENT SERVICES	9	1,135,409	169,524	50,000	1,354,933
CITY CLERK	7	823,076	212,830	-	1,035,906
CITY ATTORNEY	-	-	616,800	-	616,800
POLICE	155	23,048,937	2,378,331	355,000	25,782,268
FIRE	80	15,091,724	1,258,956	60,000	16,410,680
INFORMATION TECHNOLOGY	8	1,059,160	256,621	120,000	1,435,781
PUBLIC WORKS:					
ADMINISTRATION	5	712,337	108,357	-	820,694
BUILDINGS	10	900,632	1,121,740	90,000	2,112,372
GARAGE	9	875,302	670,440	80,000	1,625,742
PUBLIC WORKS TOTAL	24	2,488,271	1,900,537	170,000	4,558,808
PARKS & RECREATION:					
ADMINISTRATION	4	645,275	64,875	3,500	713,650
RECREATION/SPECIAL ACTIVITIES	31	457,071	185,700	-	642,771
PARKS AND GROUNDS MAINT.	29	2,237,511	1,184,513	82,000	3,504,024
AQUATICS	41	753,250	150,599	-	903,849
PARKS & RECREATION TOTAL	105	4,093,107	1,585,687	85,500	5,764,294
GENERAL FUND TOTAL	427	\$ 55,357,833	\$ 18,989,721	\$ 840,500	\$ 75,188,054

Notes:

* - Includes operating expenditures, debt service, transfers, fund balance, and grants and aids categories.



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



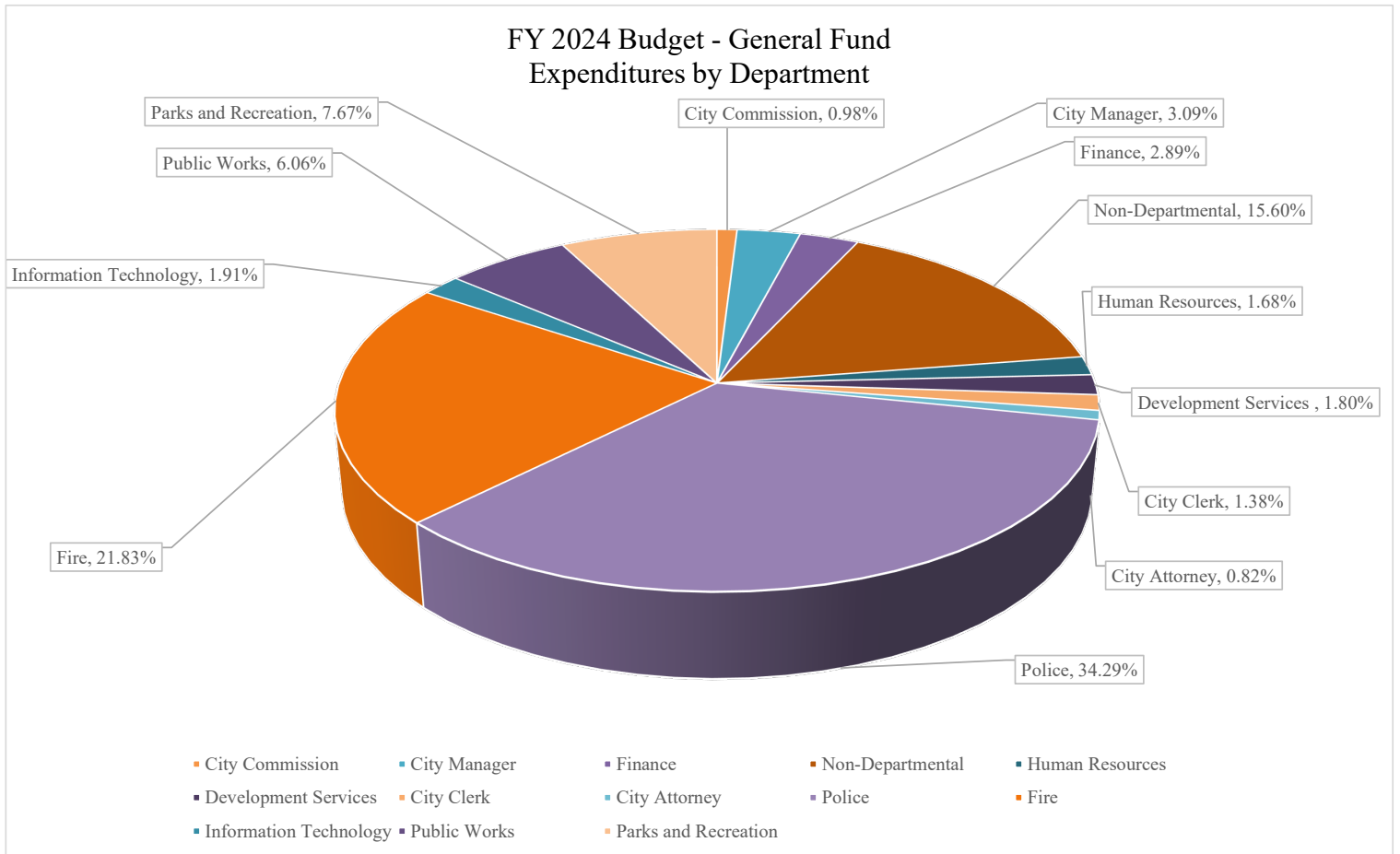
FY 2021 - FY 2024 - GENERAL FUND EXPENDITURES SUMMARY BY DEPARTMENT

DEPARTMENT	FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED ⁽¹⁾	FY 2024 BUDGET	% +/- FROM FY 2023- 2024
CITY COMMISSION	\$ 547,101	\$ 549,982	\$ 650,114	\$ 733,867	12.88%
CITY MANAGER	1,173,485	1,331,773	3,241,992	2,320,207	-28.43%
FINANCE:					
ACCOUNTING	1,271,105	1,233,069	1,511,157	1,532,192	1.39%
PURCHASING	549,414	584,278	648,229	642,146	-0.94%
FINANCE TOTAL	1,820,519	1,817,347	2,159,386	2,174,338	0.69%
NON-DEPARTMENTAL	9,734,150	10,848,455	11,191,349	11,734,738	4.86%
HUMAN RESOURCES	928,272	972,109	1,288,482	1,265,434	-1.79%
DEVELOPMENT SERVICES	748,712	854,606	1,143,157	1,354,933	18.53%
CITY CLERK	916,131	910,799	1,039,434	1,035,906	-0.34%
CITY ATTORNEY	459,578	559,481	616,800	616,800	0.00%
POLICE	21,980,578	22,294,899	23,751,131	25,782,268	8.55%
FIRE	21,415,084	15,455,604	18,111,811	16,410,680	-9.39%
INFORMATION TECHNOLOGY	1,103,269	1,071,467	1,215,154	1,435,781	18.16%
PUBLIC WORKS:					
ADMINISTRATION	712,048	673,262	806,412	820,694	1.77%
BUILDINGS	1,628,355	1,709,452	1,974,486	2,112,372	6.98%
GARAGE	1,161,639	1,423,927	1,590,854	1,625,742	2.19%
PUBLIC WORKS TOTAL	3,502,042	3,806,641	4,371,752	4,558,808	4.28%
PARKS AND RECREATION:					
ADMINISTRATION	668,298	650,222	801,374	713,650	-10.95%
SPECIAL ACTIVITIES	362,834	474,798	539,158	642,771	19.22%
PARKS AND GROUNDS MAINT.	2,888,892	3,122,097	3,331,771	3,504,024	5.17%
AQUATICS	726,600	706,014	886,756	903,849	1.93%
PARKS AND RECREATION TOTAL	4,646,624	4,953,131	5,559,059	5,764,294	3.69%
TOTAL GENERAL FUND	\$ 68,975,545	\$ 65,426,294	\$ 74,339,621	\$ 75,188,054	1.14%

⁽¹⁾ Amended Budget reported as of April 15, 2023



FY 2024 BUDGET - GENERAL FUND
EXPENDITURES BY DEPARTMENT

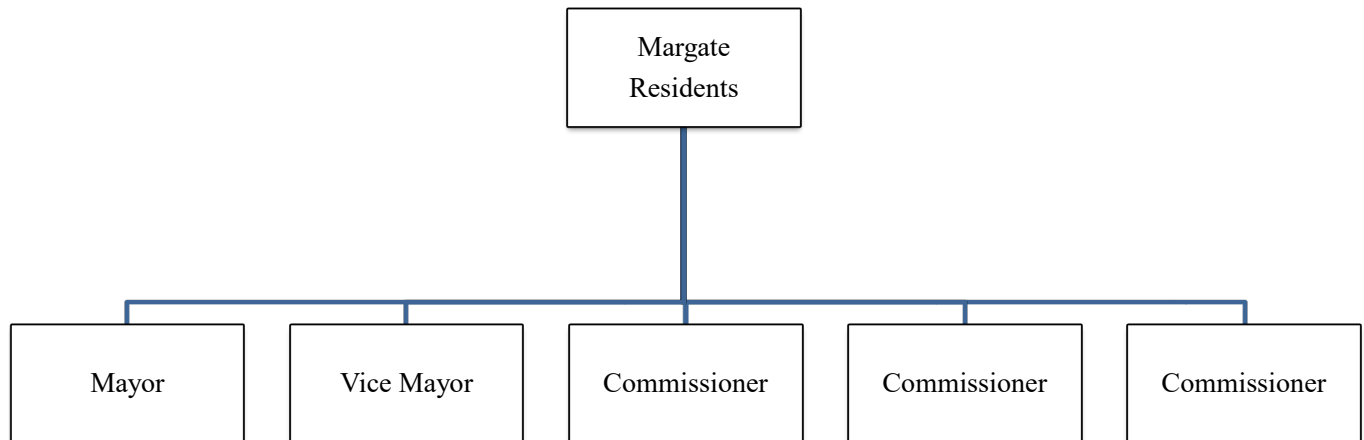




FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



CITY COMMISSION



POSITION SUMMARY

Position Title	FY 2021 Actual	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Budget
Mayor	1	1	1	1	1
Vice Mayor	1	1	1	1	1
Commissioner	3	3	3	3	3
Total Positions	5	5	5	5	5



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



CITY COMMISSION

COST CENTER (0110)

PROGRAM DESCRIPTION

The City Commission is the legislative body of the City and is comprised of five members who are elected at large by the voters of Margate for four year terms. Every November, the five Commissioners elect from among themselves a Mayor and a Vice Mayor to serve a one year term which may be up to two consecutive terms.

BUDGET EXPENDITURES/EXPENSES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Personnel Services	\$ 357,903	\$ 386,118	\$ 420,329	\$ 498,035	\$ 77,706	18.49%
Operating Expenses	97,581	50,747	105,400	115,580	10,180	9.66%
Grants and Aid	91,617	113,117	124,385	120,252	(4,133)	-3.32%
TOTAL	\$ 547,101	\$ 549,982	\$ 650,114	\$ 733,867	\$ 83,753	12.88%



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



CITY COMMISSION

		FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED	FY 2024 BUDGET
PERSONNEL SERVICES					
001-0110-511.11-01	SAL & WAGES - EXECUTIVE	\$ 175,622	\$ 180,539	\$ 202,207	\$ 225,000
001-0110-511.15-07	SAL & WAGES-VEHICLE ALLOWANCE	14,439	14,439	14,400	28,800
001-0110-511.15-09	SAL & WAGES-PHONE ALLOWANCE	4,069	4,065	3,840	3,840
001-0110-511.15-12	SAL & WAGES- HEALTH ALLOWANCE	21,650	22,938	22,821	25,104
001-0110-511.21-01	CONTRIB-SS TAX(EMPLOYER)	12,076	12,951	14,618	18,225
001-0110-511.21-02	CONTRIB-MED TAX(EMPLOYER)	2,824	3,029	3,419	4,262
001-0110-511.22-01	FRS CONTRIB-EMPLOYER	79,904	92,554	93,818	120,825
001-0110-511.22-02	RETIREMENT - 457 PLAN	-	5,152	10,040	11,206
001-0110-511.23-01	HEALTH & LIFE INS	47,319	50,451	55,166	60,773
TOTAL APPROPRIATION		\$ 357,903	\$ 386,118	\$ 420,329	\$ 498,035
OPERATING EXPENSES					
001-0110-511.30-01	OPERATING EXPENSE	\$ 2,490	\$ 320	\$ 1,500	\$ 1,500
001-0110-511.41-01	COMMUNICATIONS SVCS	2,622	2,600	3,200	3,700
001-0110-511.46-02	STRUCTURES - CHARGEBACK	3,482	-	-	-
001-0110-511.48-01	CERTIFICATE FRAMES	4,244	4,031	5,300	5,500
001-0110-511.48-02	PROMOTIONAL ACTIVITY	4,247	6,605	6,200	7,000
001-0110-511.48-11	HOME OF THE MONTH	240	-	1,500	1,500
001-0110-511.52-15	OPERATING SUPPLIES-OTHER	2,524	5,499	7,500	2,500
001-0110-511.52-36	MARGATE CITIZENS ACADEMY	-	-	2,000	-
001-0110-511.54-05	EDUCATION & TRAINING	-	-	-	4,000
001-0110-511.54-07	SUBS, MEMBSHP-LEAGUE DUES	17,752	18,044	23,200	24,880
001-0110-511.54-16	TRNG, TRVL, PERDIEM-SIMONE	-	-	5,000	5,000
001-0110-511.54-17	TRNG, TRVL, PERDIEM-RUZZANO	1,672	1,414	5,000	5,000
001-0110-511.54-23	TRNG, TRVL, PERDIEM-CAGGIANO	2,902	4,071	5,000	5,000
001-0110-511.54-24	TRNG, TRVL, PERDIEM-SCHWARTZ	-	1,912	5,000	5,000
001-0110-511.54-25	TRNG, TRVL, PERDIEM-ARSERIO	2,981	4,826	5,000	5,000
001-0110-511.54-26	TRNG, TRVL, PERDIEM-CONFERENCE & EVENTS	-	-	20,000	30,000
001-0110-511.99-04	CITIZEN PROJECT INITIATIVES	52,425	1,425	10,000	10,000
TOTAL APPROPRIATION		\$ 97,581	\$ 50,747	\$ 105,400	\$ 115,580
GRANTS & AID					
001-0110-511.82-01	CONTRIB-NWFP SENIOR CTR	\$ 37,700	\$ 37,700	\$ 37,700	\$ 37,700
001-0110-511.82-02	AREA AGENCY ON AGING	46,417	46,417	48,685	55,552
001-0110-511.82-04	CONTRIB- CHILD SERVICES	1,000	1,000	1,000	1,000
001-0110-511.82-05	CONTRIB-WOMEN IN DISTRESS	-	-	-	1,000
001-0110-511.82-14	CONTRIB-RELAY FOR LIFE	-	-	2,000	2,000
001-0110-511.82-15	CITY COMMISSION-GENERAL DONATIONS	4,000	8,000	10,000	-
001-0110-511.82-21	CONTRIB-JA WORLD	-	-	-	5,000
001-0110-511.82-22	CONTRIB-READING PALS PROGRAM	-	15,000	15,000	-
001-0110-511.82-23	CONTRIB-MAYOR'S FITNESS CHALLENGE	-	2,500	5,000	5,000
001-0110-511.82-24	CONTRIB-CHALLENGER BASEBALL	-	-	2,500	2,500
001-0110-511.82-25	CONTRIB-SOS CHILDREN'S VILLAGE - FL	2,500	2,500	2,500	2,500
001-0110-511.82-2#	CONTRIB-RUZZANO	-	-	-	2,000
001-0110-511.82-2#	CONTRIB-CAGGIANO	-	-	-	2,000
001-0110-511.82-2#	CONTRIB-SCHWARTZ	-	-	-	2,000
001-0110-511.82-2#	CONTRIB-ARSERIO	-	-	-	2,000
TOTAL APPROPRIATION		\$ 91,617	\$ 113,117	\$ 124,385	\$ 120,252
TOTAL REQUESTED APPROPRIATIONS		\$ 547,101	\$ 549,982	\$ 650,114	\$ 733,867

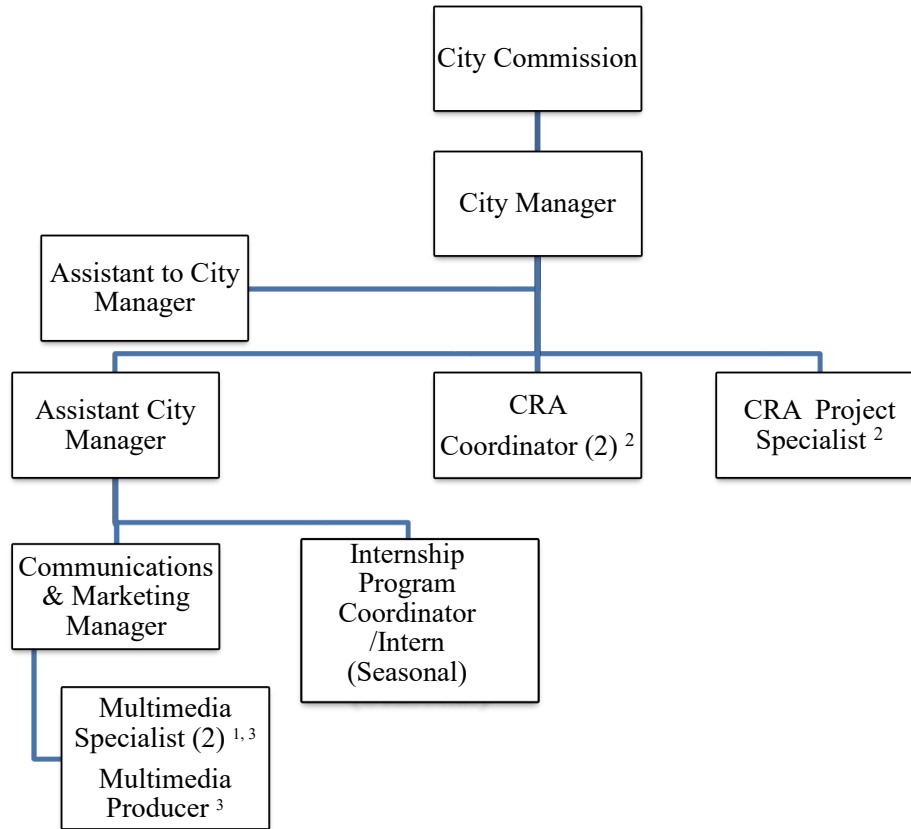


FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



CITY MANAGER

9 FULL TIME, 2 SEASONAL - 11 TOTAL



POSITION SUMMARY

	FY 2021 Actual	FY 2022 Actual	FY 2022 Adopted	FY 2023 Amended	FY 2024 Budget
City Manager	1	1	1	1	1
Assistant City Manager	1	1	1	1	1
Assistant to City Manager	1	1	1	1	1
Intern (Seasonal)	-	-	-	-	1
Communications & Marketing Manager	1	1	1	1	1
Multimedia Producer ³	-	-	-	-	1
Multimedia Specialist ¹	2	2	2	2	2
Internship Program Coordinator (seasonal)	1	1	1	1	1
Grants Manager	1	-	-	-	-
CRA Coordinator ²	1	1	1	2	2
CRA Project Specialist ²	1	1	1	1	1
Total Positions	10	9	9	10	11

^{1,3} One position funded 80% by CRA and 20% by General Fund.

² CRA Coordinators and CRA Project Specialist are funded 100% by CRA. City Manager serves as Executive Director of the CRA.

³ Only 1 of 2 positions of Multimedia Producer and Multimedia Specialist (CRA) will be filled at any time.



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



CITY MANAGER

COST CENTER (0410)

PROGRAM DESCRIPTION

The City Manager serves as the chief administrative and executive officer for the City of Margate. Duties and functions are specifically defined in Article IV of the Margate City Charter. Major responsibilities include, but are not limited to: preparing and submitting an annual budget and end of year financial report to the City Commission; ensuring all laws and ordinances are enforced; and recommending the adoption of measures as deemed necessary or expedient for the health, safety or welfare of the community or for the improvement of administrative services. The City Manager's Office, in conjunction with the Police and Fire Departments, is also responsible for public information dissemination and marketing.

PROGRAM GOALS & OBJECTIVES

The City Manager provides leadership and oversight to all City departments in order to address and achieve all four Strategic Plan Goals. The City Manager's Office works to provide the best services possible to residents and businesses through sound financial management and department oversight. In addition, the office provides support of the City image and identity through public information and marketing.

BUDGET EXPENDITURES/EXPENSES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Personnel Services	\$ 1,059,238	\$ 1,178,072	\$ 1,514,616	\$ 1,628,020	\$ 113,404	7.49%
Operating Expenses	114,247	122,579	227,376	192,187	(35,189)	-15.48%
Capital	-	25,737	-	-	-	0.00%
Debt Service	-	5,385	-	-	-	0.00%
Grants & Aid	-	-	1,500,000	500,000	(1,000,000)	-66.67%
TOTAL	\$ 1,173,485	\$ 1,331,773	\$ 3,241,992	\$ 2,320,207	\$ (921,785)	-28.43%

CRA staff costs are included in the budget above.



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



CITY MANAGER

COST CENTER (0410)

PERFORMANCE MEASURES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Target	FY 2024 Target	% Change
Quarterly Budget Reviews: Meet with all department directors within 30 days following the close of report period	N/A	100%	100%	100%	0%
Increase community outreach and public information through printed and digital Our Margate magazine (English & Spanish).	N/A	39,000	39,000	39,000	0%
Number of subscribers and followers on social media	N/A	36,535	38,000	40,000	5%
Number of website hits on www.margatefl.com	371,361	346,000	346,000	350,000	1%



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



CITY MANAGER

		FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED	FY 2024 BUDGET
PERSONNEL SERVICES ²					
001-0410-512.12-01	SAL & WAGES-REGULAR ¹	\$ 755,990	\$ 852,283	\$ 1,090,127	\$ 1,120,564
001-0410-512.13-05	SAL & WAGES-LONGEVITY	5,000	5,000	5,000	3,000
001-0410-512.14-01	SAL & WAGES-OVERTIME	4,214	3,921	4,000	4,000
001-0410-512.15-07	SAL&WAGES-VEHICLE ALLOW	3,610	3,610	3,600	7,200
001-0410-512.15-08	SAL&WAGES-VEHICLE BENEFIT	5,725	7,963	8,750	8,875
001-0410-512.15-09	SAL & WAGES-PHONE ALLOW	2,139	1,925	1,920	1,920
001-0410-512.21-01	CONTRIB-SS TAX(EMPLOYER)	40,197	43,711	59,339	64,690
001-0410-512.21-02	CONTRIB-MED TAX(EMPLOYER)	10,876	12,309	15,637	16,611
001-0410-512.22-01	FRS CONTRIB-EMPLOYER	150,157	181,674	217,552	253,063
001-0410-512.23-01	HEALTH & LIFE INS	81,330	65,676	108,691	148,097
TOTAL APPROPRIATION		\$ 1,059,238	\$ 1,178,072	\$ 1,514,616	\$ 1,628,020
OPERATING EXPENSES					
001-0410-512.30-01	OPERATING EXPENSE	\$ 4,166	\$ 3,988	\$ 7,000	\$ 7,000
001-0410-512.31-02	PROFL SVCS-MEDICAL	70	-	155	155
001-0410-512.31-09	PROFL SVCS-OTHER	32,478	-	6,000	5,500
001-0410-512.31-12	GRANT WRITING SERVICES	-	1,250	30,000	10,000
001-0410-512.31-13	RECORDS MANAGEMENT	-	-	500	500
001-0410-512.34-01	ADVERTISING	588	11,790	9,300	9,300
001-0410-512.40-03	TRAVEL & PER DIEM	186	1,822	9,600	9,600
001-0410-512.41-01	COMMUNICATIONS SVCS	3,222	3,672	4,200	5,100
001-0410-512.42-06	POSTAGE	11	14	500	500
001-0410-512.44-01	RENTALS & LEASES	1,590	1,811	3,000	3,000
001-0410-512.44-06	RENTALS & LEASES - VEHICLES	-	140	9,232	9,232
001-0410-512.46-06	R&M/REPAIR & MAIN SVC	9,232	9,289	10,800	10,800
001-0410-512.47-02	PRINTING & BINDING	42,802	69,334	112,000	95,000
001-0410-512.51-01	OFFICE SUPPLIES	2,865	3,355	4,000	4,000
001-0410-512.52-15	OPERATING SUPPLIES-OTHER	10,083	9,679	8,160	9,500
001-0410-512.54-01	SUBSCRIPTION & MEMBERSHIP	5,310	5,830	6,929	7,000
001-0410-512.54-05	EDUCATION & TRAINING	1,644	605	6,000	6,000
TOTAL APPROPRIATION		\$ 114,247	\$ 122,579	\$ 227,376	\$ 192,187
CAPITAL EXPENSES					
001-0410-512.65-78	CAPITAL OUTLAY-LEASES	\$ -	\$ 25,737	\$ -	\$ -
TOTAL APPROPRIATION		\$ -	\$ 25,737	\$ -	\$ -
DEBT SERVICE					
001-0410-512.71-50	PRINC-CAPITAL LEASE/VEHICLE	\$ -	\$ 4,787	\$ -	\$ -
001-0410-512.72-50	INT-CAPITAL LEASE/VEHICLE	-	598	-	-
TOTAL APPROPRIATION		\$ -	\$ 5,385	\$ -	\$ -
GRANTS & AID					
001-0410-512.83-35	PROPERTY IMPROVEMENT GRANTS	\$ -	\$ -	\$ 1,500,000	\$ 500,000
TOTAL APPROPRIATION		\$ -	\$ -	\$ 1,500,000	\$ 500,000
TOTAL REQUESTED APPROPRIATIONS		\$ 1,173,485	\$ 1,331,773	\$ 3,241,992	\$ 2,320,207

¹ SENIOR MANAGEMENT SALARIES OF \$242,898 AND \$177,936 ARE INCLUDED IN SALARY & WAGES REGULAR.

² CRA staff costs are included in the budget above.

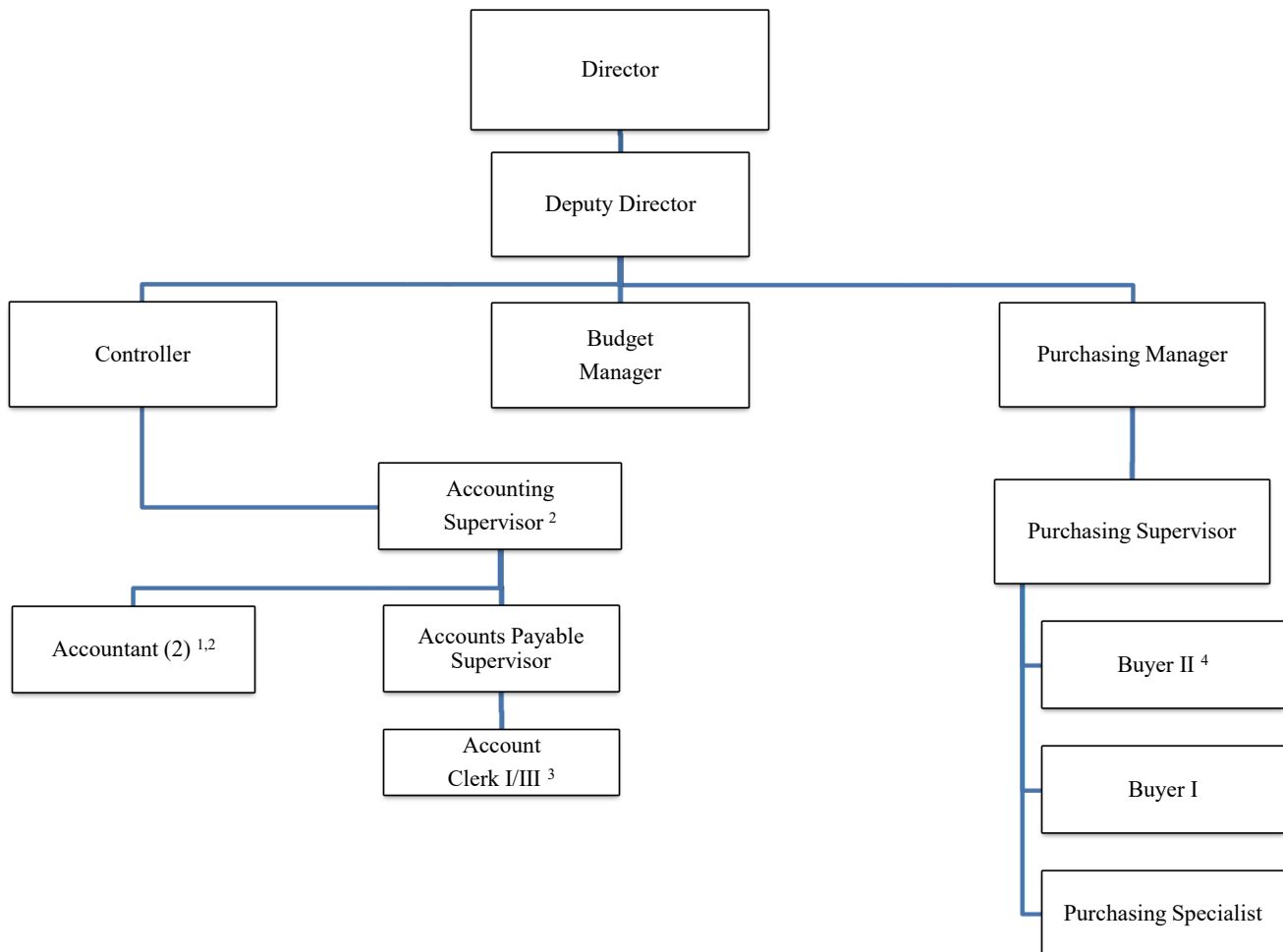


FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



FINANCE

14 FULL TIME



¹ One Accountant position is funded 25% by Senior Center. One Accountant position is funded 50% by Community Redevelopment Agency.

² Only 3 of 4 positions of Accounting Supervisor, Accountant II, and two Accountants will be filled at any time.

³ Only 1 of 2 positions of Account Clerk III and Account Clerk I will be filled at any time.

⁴ Buyer II position is funded 40% by CRA, 40% by DEES, and 20% by General Fund.



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



FINANCE

POSITION SUMMARY

Position Title	FY 2021 Actual	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Budget
Director of Finance	1	1	1	1	1
Deputy Finance Director	-	-	1	1	1
Assistant Director of Finance	1	1	-	-	-
Budget Manager	1	1	1	1	1
Controller	1	1	1	1	1
Accounting Supervisor ²	1	1	1	1	1
Accountant II ²	-	-	-	-	1
Accountant ^{1,2}	2	2	2	2	2
Accounts Payable Supervisor	1	1	1	1	1
Account Clerk III ³	-	-	-	-	1
Account Clerk I ³	1	1	1	1	1
Total Accounting/Budget Personnel	9	9	9	9	9
Purchasing Manager	1	1	1	1	1
Purchasing Supervisor	1	1	1	1	1
Buyer II ⁴	1	1	1	1	1
Buyer I	1	1	1	1	1
Purchasing Specialist	1	1	1	1	1
Total Purchasing Personnel	5	5	5	5	5
Total Positions	14	14	14	14	14

¹ One Accountant position is funded 25% by Senior Center. One Accountant position is funded 50% by Community Redevelopment Agency.

² Only 3 of 4 positions of Accounting Supervisor, Accountant II, and two Accountants will be filled at any time.

³ Only 1 of 2 positions of Account Clerk III and Account Clerk I will be filled at any time.

⁴ Buyer II position is funded 40% by CRA, 40% by DEES, and 20% by General Fund.



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



FINANCE

ACCOUNTING/BUDGET DIVISION COST CENTER (0610)

PROGRAM DESCRIPTION

The Accounting/Budget Division oversees major financial activities which include providing critical support to operating departments, component units, and external customers. The Division performs various functions including the annual audit, financial reporting, accounts payable, accounts receivable, treasury management, and administration of various contracts. In addition, the Division is responsible for the preparation and administration of the annual operating and capital improvement budgets.

PROGRAM GOALS & OBJECTIVES

In support of Goal 4, High Performing City Team Producing Results for the Margate community, the Accounting/Budget Division continues to develop methods for improving City processes and procedures for residents and businesses. In support of Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community, the Accounting/Budget Division develops and implements policies and procedures to promote sound financial management and sustainability. In addition, the Division continually seeks to meet the standards and criteria necessary to obtain the Government Financial Officers Association's (GFOA) Certificate of Achievement for Excellence in Financial Reporting and the Distinguished Budget Presentation Award.

BUDGET EXPENDITURES /EXPENSES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Personnel Services	\$ 1,146,361	\$ 1,108,514	\$ 1,319,157	\$ 1,369,592	\$ 50,435	3.82%
Operating Expenses	124,744	124,555	192,000	162,600	(29,400)	-15.31%
TOTAL	\$ 1,271,105	\$ 1,233,069	\$ 1,511,157	\$ 1,532,192	\$ 21,035	1.39%

PERFORMANCE MEASURES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Target	FY 2024 Target	% Change
Receive Certificate of Achievement for Excellence in Financial Reporting from GFOA	Yes	Yes	Yes	Yes	N/A
Receive the Distinguished Budget Presentation Award from GFOA	Yes	Yes	Yes	Yes	N/A
Receive unmodified audit opinion that financial statements are presented fairly	Yes	Yes	Yes	Yes	N/A



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



FINANCE

		FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED	FY 2024 BUDGET
ACCOUNTING/BUDGET DIVISION					
PERSONNEL SERVICES					
001-0610-513.12-01	SAL & WAGES-REGULAR ¹	\$ 824,747	\$ 779,090	\$ 924,624	\$ 953,926
001-0610-513.13-05	SAL & WAGES-LONGEVITY	3,000	3,000	3,000	3,000
001-0610-513.15-07	SAL&WAGES-VEHICLE ALLOW	3,610	3,580	3,600	7,200
001-0610-513.15-09	SAL & WAGES-PHONE ALLOW	1,925	1,123	1,920	1,920
001-0610-513.21-01	CONTRIB-SS TAX(EMPLOYER)	48,829	46,465	56,362	59,247
001-0610-513.21-02	CONTRIB-MED TAX(EMPLOYER)	11,653	11,154	13,531	14,008
001-0610-513.22-01	FRS CONTRIB-EMPLOYER	120,797	128,282	150,921	176,380
001-0610-513.23-01	HEALTH & LIFE INS	131,800	135,820	165,199	153,911
TOTAL APPROPRIATION		\$ 1,146,361	\$ 1,108,514	\$ 1,319,157	\$ 1,369,592
OPERATING EXPENSES					
001-0610-513.30-92	CREDIT CARD PYMT CHARGES	\$ 570	\$ 653	\$ 600	\$ 700
001-0610-513.31-02	PROF'L SVCS-MEDICAL	-	90	200	200
001-0610-513.31-09	PROF'L SVCS-OTHER	-	3,000	37,000	2,000
001-0610-513.32-01	ACCOUNTING & AUDITING	67,350	67,888	92,000	92,000
001-0610-513.40-03	TRAVEL & PER DIEM	-	99	300	1,000
001-0610-513.41-01	COMMUNICATIONS SVCS	433	433	500	500
001-0610-513.42-06	POSTAGE	106	77	100	100
001-0610-513.44-01	RENTALS & LEASES	2,846	2,949	3,000	3,000
001-0610-513.46-03	MAINT-OFFICE EQUIPMENT	-	245	500	500
001-0610-513.46-06	REPAIR & MAINTENANCE SVCS	25,610	39,890	42,000	42,800
001-0610-513.47-02	PRINTING & BINDING	261	427	300	300
001-0610-513.52-15	OPERATING SUPPLIES-OTHER	5,082	5,955	10,500	10,500
001-0610-513.54-01	SUBSCRIPTION & MEMBERSHIP	17,628	2,849	3,000	3,000
001-0610-513.54-05	EDUCATION & TRAINING	4,858	-	2,000	6,000
TOTAL APPROPRIATION		\$ 124,744	\$ 124,555	\$ 192,000	\$ 162,600
ACCOUNTING/BUDGET DIVISION					
TOTAL REQUESTED APPROPRIATIONS		\$ 1,271,105	\$ 1,233,069	\$ 1,511,157	\$ 1,532,192

¹ SENIOR MANAGEMENT SALARY OF \$168,987 IS INCLUDED IN SALARY & WAGES REGULAR.



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



FINANCE

PURCHASING DIVISION COST CENTER (0620)

PROGRAM DESCRIPTION

The Purchasing Division works to procure goods, materials, services, and construction contracts for the City, in an ethical and professional manner. This is accomplished utilizing accepted procurement methods (including Florida State Statutes, City Code of Ordinances, etc.) in the preparation and distribution of requests for quotes, bids, letters of interest and requests for proposals. In addition to the above, the Purchasing Division provides support services for the Community Redevelopment Agency, including formal bid procurement. The Division also directs the disposition of vehicles, equipment, and other surplus items; administers various City contracts; and maintains the annual City inventory.

PROGRAM GOALS & OBJECTIVES

In support of Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community, the Purchasing Division helps to maintain the City's financial stability and solvency by its continued efforts to utilize cost saving sources of supply and procurement methods. Cost savings have been achieved by taking advantage of cooperative procurement opportunities, as well as tailoring the City's formal procurement specifications to invite optimum competition while still ensuring the quality, value and compatibility of the products and services ultimately obtained.

BUDGET EXPENDITURES /EXPENSES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Personnel Services	\$ 535,938	\$ 564,016	\$ 623,679	\$ 612,846	\$ (10,833)	-1.74%
Operating Expenses	13,476	20,262	24,550	29,300	4,750	19.35%
TOTAL	\$ 549,414	\$ 584,278	\$ 648,229	\$ 642,146	\$ (6,083)	-0.94%

PERFORMANCE MEASURES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Target	FY 2024 Target	% Change
Percentage of prospective new vendor introduction submissions received and processed by Purchasing within three business days after receipt	100%	100%	95%	98%	3%
Percentage of purchase order change requests received and processed by Purchasing within two business days after request is received and funding and dollar threshold approvals are obtained	100%	100%	95%	98%	3%
Participation by Purchasing staff in governmental Purchasing related meetings and continuing education offerings	100%	100%	95%	100%	5%



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



FINANCE

		FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED	FY 2024 BUDGET
PURCHASING DIVISION					
PERSONNEL SERVICES					
001-0620-513.12-01	SAL & WAGES-REGULAR	\$ 373,148	\$ 388,247	\$ 435,755	\$ 425,219
001-0620-513.13-05	SAL & WAGES-LONGEVITY	7,000	8,000	8,000	8,000
001-0620-513.14-01	SAL & WAGES-OVERTIME	-	135	800	800
001-0620-513.15-09	SAL & WAGES-PHONE ALLOW	963	963	960	960
001-0620-513.21-01	CONTRIB-SS TAX(EMPLOYER)	22,583	22,986	26,072	26,969
001-0620-513.21-02	CONTRIB-MED TAX(EMPLOYER)	5,281	5,376	6,097	6,307
001-0620-513.22-01	FRS CONTRIB-EMPLOYER	38,888	45,561	49,969	58,896
001-0620-513.23-01	HEALTH & LIFE INS	88,075	92,748	96,026	85,695
TOTAL APPROPRIATION		\$ 535,938	\$ 564,016	\$ 623,679	\$ 612,846
OPERATING EXPENSES					
001-0620-513.31-09	PROFL SVCS-OTHER	\$ -	\$ 4,694	\$ -	\$ -
001-0620-513.34-01	ADVERTISING	619	502	900	1,000
001-0620-513.40-03	TRAVEL & PER DIEM	-	-	3,000	3,500
001-0620-513.42-06	POSTAGE	-	-	150	150
001-0620-513.44-01	RENTALS & LEASES	1,897	1,966	2,200	2,500
001-0620-513.46-03	MAINT-OFFICE EQUIPMENT	-	-	350	350
001-0620-513.46-06	REPAIR & MAINTENANCE SVCS	8,908	9,353	9,950	11,250
001-0620-513.47-02	PRINTING & BINDING	-	-	100	300
001-0620-513.52-15	OPERATING SUPPLIES-OTHER	1,052	2,049	3,700	3,000
001-0620-513.54-01	SUBSCRIPTION & MEMBERSHIP	1,000	1,000	1,200	1,750
001-0620-513.54-05	EDUCATION & TRAINING	-	698	3,000	5,500
TOTAL APPROPRIATION		\$ 13,476	\$ 20,262	\$ 24,550	\$ 29,300
PURCHASING DIVISION					
TOTAL REQUESTED APPROPRIATIONS		\$ 549,414	\$ 584,278	\$ 648,229	\$ 642,146
FINANCE DEPARTMENT					
TOTAL REQUESTED APPROPRIATIONS		\$ 1,820,519	\$ 1,817,347	\$ 2,159,386	\$ 2,174,338



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



NON-DEPARTMENTAL

COST CENTER (0710)

PROGRAM DESCRIPTION

Non-Departmental refers to expenditures that are not assigned to a specific department. It includes retiree benefits, final leave payouts, and operating expenditures that support general management, centralized administrative support functions, or non-program related activities.

BUDGET EXPENDITURES/EXPENSES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Personnel Services	\$ 2,503,533	\$ 2,793,116	\$ 2,017,230	\$ 2,418,252	401,022	19.88%
Operating Expenses	2,061,231	2,582,837	3,661,141	3,301,118	(360,023)	-9.83%
Capital	65,431	7,540	60,831	-	(60,831)	-100.00%
Grants and Aid	4,263,955	4,663,837	5,160,476	5,815,368	654,892	12.69%
Contingency	-	-	150,000	150,000	-	0.00%
Transfers	840,000	801,125	141,671	50,000	(91,671)	-64.71%
TOTAL	\$ 9,734,150	\$ 10,848,455	\$ 11,191,349	\$ 11,734,738	\$ 543,389	4.86%



FISCAL YEAR 2024

ANNUAL OPERATING BUDGET



NON-DEPARTMENTAL

		FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED	FY 2024 BUDGET
PERSONNEL SERVICES					
001-0710-519.12-18	ACCRUED LEAVE PAYOUTS	\$ 1,311,222	\$ 1,494,016	\$ 600,000	\$ 900,000
001-0710-519.22-03	CONTRIBUTION - HEALTH TRUST	21,652	33,382	35,250	35,250
001-0710-519.22-04	FRINGE-LUMP SUM PAY	232,922	216,897	166,980	268,002
001-0710-519.23-14	RETIREE - PREMIUM	916,797	1,048,577	1,200,000	1,200,000
001-0710-519.25-01	UNEMPLOYMENT COMP - PAYMENTS	20,940	244	15,000	15,000
TOTAL APPROPRIATION		\$ 2,503,533	\$ 2,793,116	\$ 2,017,230	\$ 2,418,252
OPERATING EXPENSES					
001-0710-519.30-01	OPERATING EXPENSE	\$ 300	\$ -	\$ -	\$ 14,000
001-0710-519.30-10	EMERGENCY PREPAREDNESS	58,879	-	25,000	40,000
001-0710-519.30-28	SPECIAL EVENTS	-	-	6,350	-
001-0710-519.31-02	PROFL SVCS-MEDICAL	9,648	6,975	12,000	12,000
001-0710-519.31-09	PROFL SVCS-OTHER	38,593	22,659	193,973	109,685
001-0710-519.31-23	ALLOCATION OF COSTS STUDY	-	-	12,000	-
001-0710-519.31-25	GENERAL COST ALLOCATION - BLDG.	-	690,869	720,927	805,733
001-0710-519.31-30	PROF SVC-SPEC MAGISTRATE	6,422	8,554	10,000	10,000
001-0710-519.31-58	PROF SV-ACTUARIAL GASB 45	9,000	3,500	9,000	4,000
001-0710-519.31-64	PROF SVCS-ARBITRAGE CALC	5,717	3,348	6,600	6,600
001-0710-519.31-73	CONSULTANT	11,665	19,118	45,583	25,000
001-0710-519.34-46	CONTRACT SVCS-LOBBYIST	50,000	50,000	50,000	50,000
001-0710-519.39-03	OPER EXP-BANK FEES	19,618	16,772	27,000	20,000
001-0710-519.41-01	COMMUNICATIONS SVCS	7,866	7,781	20,000	29,000
001-0710-519.45-27	INSURANCE CHARGES	1,500,000	1,500,000	2,131,208	1,888,600
001-0710-519.47-02	PRINTING & BINDING	-	1,425	1,500	1,500
001-0710-519.52-15	OPERATING SUPPLIES - OTHER	7,920	9,953	10,000	10,000
001-0710-519.54-13	ED & TRAINING FPE & NON-BARGAINING	10,743	11,652	30,000	15,000
001-0710-519.55-08	SOLID WASTE EXPENSES	5,700	2,933	50,000	10,000
001-0710-519.55-09	RECYCLING EXPENSES	319,160	227,298	300,000	250,000
TOTAL APPROPRIATION		\$ 2,061,231	\$ 2,582,837	\$ 3,661,141	\$ 3,301,118
CAPITAL EXPENSES					
001-0710-519.63-65	COMMUNICATION NETWORKING	\$ 65,431	\$ 7,540	\$ 60,831	\$ -
TOTAL APPROPRIATION		\$ 65,431	\$ 7,540	\$ 60,831	\$ -
GRANTS & AID					
001-0710-519.81-01	CONTRIBUTIONS-CRA	\$ 4,168,655	\$ 4,574,048	\$ 5,005,176	\$ 5,720,068
001-0710-519.81-02	CONTRIB-NWFPSC(FRS)	42,000	36,489	42,000	42,000
001-0710-519.81-03	CONTRIB-NWFPSC(PAYROLL CONTRIB.)	53,300	53,300	113,300	53,300
TOTAL APPROPRIATION		\$ 4,263,955	\$ 4,663,837	\$ 5,160,476	\$ 5,815,368
TRANSFERS & CONTINGENCY					
001-0710-519.91-02	CONTINGENCY	\$ -	\$ -	\$ 150,000	\$ 150,000
001-0710-581.91-15	TRANSFER TO CAPITAL IMPRV FUND	840,000	801,125	-	50,000
001-0710-581.91-80	TRANSFER TO BUILDING FUND	-	-	60,000	-
001-0710-581.91-81	TRANSFER TO O/M OP MAINT FUND 456	-	-	81,671	-
TOTAL APPROPRIATION		\$ 840,000	\$ 801,125	\$ 291,671	\$ 200,000
TOTAL REQUESTED APPROPRIATIONS		\$ 9,734,150	\$ 10,848,455	\$ 11,191,349	\$ 11,734,738

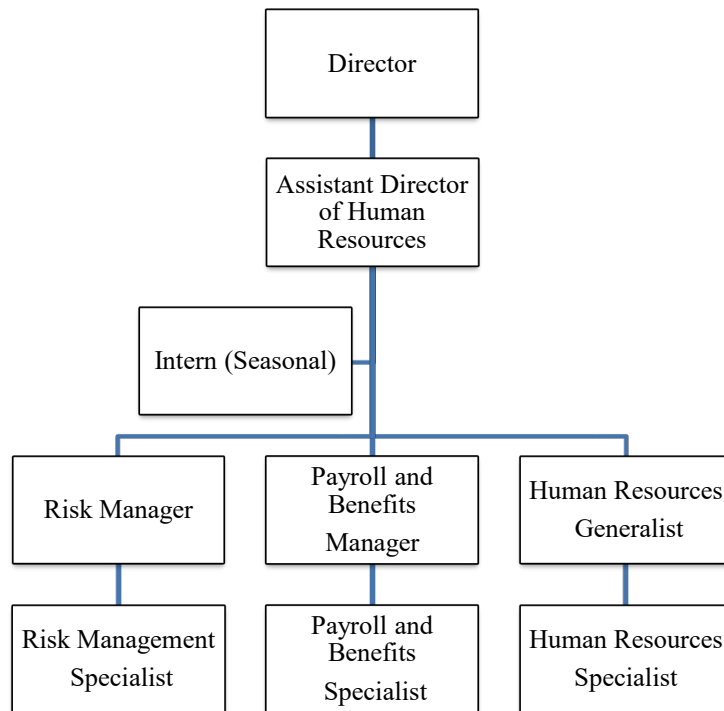


FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



HUMAN RESOURCES

8 FULL TIME , 1 SEASONAL - 9 TOTAL



POSITION SUMMARY

Position Title	FY 2021 Actual	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Budget
Director of Human Resources	1	1	1	1	1
Assistant Director of Human Resources	-	1	1	1	1
Human Resources Generalist	1	1	1	1	1
Human Resources Specialist	1	1	1	1	1
Intern (Seasonal)	-	-	-	-	1
Payroll and Benefits Manager ¹	-	-	-	-	1
Payroll and Benefits Specialist	1	1	1	1	1
Payroll and Benefits Supervisor ¹	1	1	1	1	1
Risk Management Specialist	1	1	1	1	1
Risk Manager	1	1	1	1	1
Total Positions	7	8	8	8	9

¹ - Only 1 of 2 positions of Payroll and Benefits Manager and Payroll and Benefits Supervisor will be filled at any time.



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



HUMAN RESOURCES

COST CENTER (0810)

PROGRAM DESCRIPTION

The Human Resources Department serves the City of Margate and its employees by hiring and retaining the best possible candidates; managing pay and benefits; providing payroll services; managing risk and liabilities; delivering training and employee coaching; partnering in collective bargaining; and contributing as an important strategic partner in all areas of City operations. Human Resources assists City departments with any organizational issue that touches employees in some way.

PROGRAM GOALS & OBJECTIVES

In support of Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community, the Human Resources Department supports the health of our employees by promoting numerous wellness initiatives and ensuring prompt access to quality medical services throughout the year. The Human Resources Department also supports Goal 4, a High Performance City Team Producing Results for the Margate Community by continuously creating and modifying City-wide policies and procedures to provide clarity, legal compliance and consistency. The Department also offers ongoing educational opportunities to employees in the areas of customer service, leadership and other soft skills, as well as professional and technical training.

BUDGET EXPENDITURES/EXPENSES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Personnel Services	\$ 796,552	\$ 845,621	\$ 1,022,583	\$ 1,091,404	\$ 68,821	6.73%
Operating Expenses	131,720	126,488	265,899	174,030	(91,869)	-34.55%
TOTAL	\$ 928,272	\$ 972,109	\$ 1,288,482	\$ 1,265,434	\$ (23,048)	-1.79%



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



HUMAN RESOURCES

COST CENTER (0810)

PERFORMANCE MEASURES					
	FY 2021 Actual	FY 2022 Actual	FY 2023 Target	FY 2024 Target	% Change
Number of employee training and educational sessions offered	20	29	20	10	-50%
Number of City policies and/or code sections revised or created	39	52	6	6	0%
Percentage of Workers' Compensation first notice of injury (FNOI) submitted to the third party administrator within three business days	81%	90%	92%	92%	0%
Incident Rate (the number of injuries and illnesses per 100 full time equivalent employee)	N/A	24%	16%	20%	25%



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



HUMAN RESOURCES

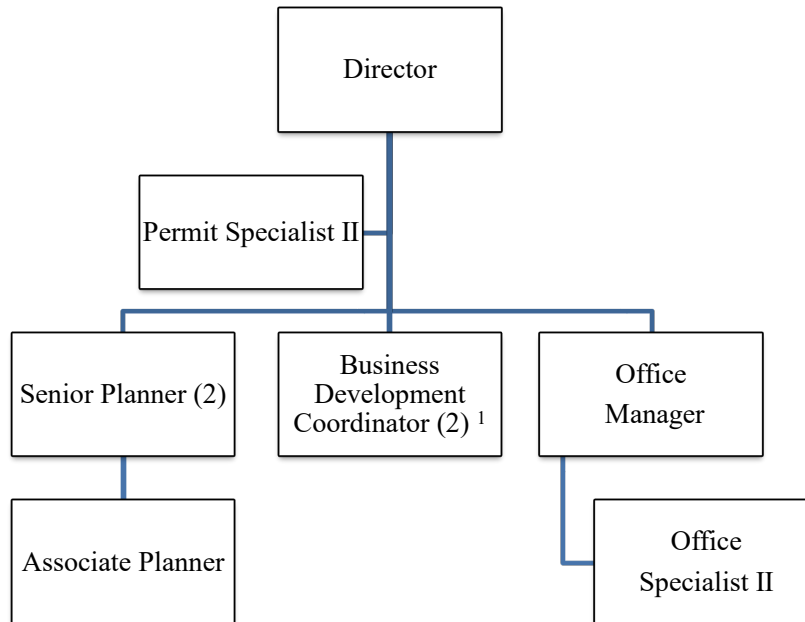
		FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED	FY 2024 BUDGET
PERSONNEL SERVICES					
001-0810-513.12-01	SAL & WAGES-REGULAR ¹	\$ 548,639	\$ 577,854	\$ 677,461	\$ 741,672
001-0810-513.13-05	SAL & WAGES-LONGEVITY	9,000	6,000	3,000	-
001-0810-513.14-01	SAL & WAGES-OVERTIME	140	1,250	2,000	2,000
001-0810-513.15-07	SAL&WAGES-VEHICLE ALLOW	3,610	3,610	3,600	7,200
001-0810-513.15-09	SAL & WAGES-PHONE ALLOW	1,925	1,925	2,880	2,880
001-0810-513.21-01	CONTRIB-SS TAX(EMPLOYER)	32,007	33,841	43,812	46,621
001-0810-513.21-02	CONTRIB-MED TAX(EMPLOYER)	7,513	7,915	10,387	10,929
001-0810-513.22-01	FRS CONTRIB-EMPLOYER	87,764	94,756	114,525	134,856
001-0810-513.23-01	HEALTH & LIFE INS	105,954	118,470	164,918	145,246
TOTAL APPROPRIATION		\$ 796,552	\$ 845,621	\$ 1,022,583	\$ 1,091,404
OPERATING EXPENSES					
001-0810-513.30-01	OPERATING EXPENSE	\$ 1,107	\$ 585	\$ 18,300	\$ 26,300
001-0810-513.30-05	CIVIL SERVICE BOARD	-	-	250	250
001-0810-513.31-02	PROF'L SVCS-MEDICAL	-	270	230	230
001-0810-513.31-09	PROF'L SVCS-OTHER	31,293	30,001	114,158	12,400
001-0810-513.34-01	ADVERTISING	-	-	2,500	2,500
001-0810-513.34-65	PAYROLL PROCESSING	76,853	76,115	88,000	88,000
001-0810-513.40-03	TRAVEL & PER DIEM	-	552	2,000	2,000
001-0810-513.41-01	COMMUNICATIONS SVCS	460	433	500	500
001-0810-513.41-08	PRINTING	221	-	500	500
001-0810-513.44-01	RENTALS & LEASES	5,873	4,407	5,500	6,000
001-0810-513.46-03	MAINT-OFFICE EQUIPMENT	-	-	350	350
001-0810-513.46-06	REPAIR & MAINTENANCE SVCS	8,125	8,007	13,505	13,500
001-0810-513.51-01	OFFICE SUPPLIES	2,720	4,936	7,492	8,300
001-0810-513.54-01	SUBSCRIPTION & MEMBERSHIP	722	1,182	1,614	2,100
001-0810-513.54-05	EDUCATION & TRAINING	4,346	-	10,000	10,100
001-0810-513.55-02	VOLUNTEER SERVICES	-	-	1,000	1,000
TOTAL APPROPRIATION		\$ 131,720	\$ 126,488	\$ 265,899	\$ 174,030
TOTAL REQUESTED APPROPRIATIONS		\$ 928,272	\$ 972,109	\$ 1,288,482	\$ 1,265,434

¹ SENIOR MANAGEMENT SALARY OF \$160,431 IS INCLUDED IN SALARY & WAGES REGULAR.



DEVELOPMENT SERVICES

9 FULL TIME



POSITION SUMMARY

Position Title	FY 2021 Actual	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Budget
Development Services Director	1	1	1	1	1
Senior Planner	1	2	2	2	2
Associate Planner	2	1	1	1	1
Permit Specialist II	-	-	1	1	1
Office Specialist II	1	1	1	1	1
Office Manager	1	1	1	1	1
Community Development Inspector	1	1	1	1	-
Business Development Coordinator ¹	1	1	1	1	2
Total Positions	8	8	9	9	9

¹ One Business Development Coordinator - 75% funded by the Community Redevelopment Agency and 25% funded by the General Fund.



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



DEVELOPMENT SERVICES

COST CENTER (1110)

PROGRAM DESCRIPTION

The Development Services Department assists and promotes the economic vitality of the City by attracting, retaining, and expanding targeted industries, including a special focus on small business growth; increasing the local tax base; fostering partnerships; and promoting job opportunities for its residents. In addition, the Development Services Department carries out all planning and zoning functions, as well as, oversees local business tax receipts to further fulfill the immediate needs and long-term visions of the City.

PROGRAM GOALS & OBJECTIVES

In support of Goal 1, Margate, A Great Place to Play and Enjoy, and Goal 2, Great Suburban City in Broward County, the Development Services Department assists existing and prospective businesses by providing retention, expansion and development opportunities. The Development Services Department also provides outreach to business and community organizations to promote the City's brand.

BUDGET EXPENDITURES/EXPENSES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Personnel Services	\$ 595,725	\$ 743,163	\$ 975,395	\$ 1,135,409	\$ 160,014	16.41%
Operating Expenses	118,676	111,443	134,486	169,524	35,038	26.05%
Capital	34,311	-	33,276	50,000	16,724	50.26%
TOTAL	\$ 748,712	\$ 854,606	\$ 1,143,157	\$ 1,354,933	\$ 211,776	18.53%

PERFORMANCE MEASURES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Target	FY 2024 Target	% Change
Number of educational meetings with the Code Compliance Division	2	2	2	2	0%
Percentage of zoning confirmation letters processed within 14 days	95%	95%	95%	95%	0%
Number of on-site business visits conducted	131	190	125	300	140%
Land Use Element revised and adopted	1	1	N/A	N/A	N/A
Zoning Code revised to conform to new Land Use Element	1	1	N/A	N/A	N/A



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



DEVELOPMENT SERVICES

		FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED	FY 2024 BUDGET
PERSONNEL SERVICES					
001-1110-554.12-01	SAL & WAGES-REGULAR ¹	\$ 432,697	\$ 524,462	\$ 665,175	\$ 703,356
001-1110-554.13-05	SAL & WAGES-LONGEVITY	1,000	2,000	2,000	2,000
001-1110-554.14-01	SAL & WAGES-OVERTIME	1,849	1,695	2,500	2,500
001-1110-554.15-07	SAL&WAGES-VEHICLE ALLOW	3,610	3,610	3,600	7,200
001-1110-554.15-09	SAL & WAGES-PHONE ALLOW	481	481	480	480
001-1110-554.21-01	CONTRIB-SS TAX(EMPLOYER)	26,059	31,010	40,707	44,363
001-1110-554.21-02	CONTRIB-MED TAX(EMPLOYER)	6,094	7,252	9,520	10,375
001-1110-554.22-01	FRS CONTRIB-EMPLOYER	65,314	84,373	103,505	125,358
001-1110-554.23-01	HEALTH & LIFE INS	58,621	88,280	147,908	239,777
TOTAL APPROPRIATION		\$ 595,725	\$ 743,163	\$ 975,395	\$ 1,135,409
OPERATING EXPENSES					
001-1110-554.30-01	OPERATING EXPENSE	\$ 1,580	\$ 2,944	\$ 3,000	\$ 3,000
001-1110-554.30-06	ZONING BOARD	38	260	350	350
001-1110-554.30-07	BOARD OF ADJUSTMENTS	-	136	350	350
001-1110-554.30-92	CREDIT CARD PYMT CHARGES	780	1,728	3,000	3,000
001-1110-554.31-02	PROF'L SVCS-MEDICAL	70	90	600	500
001-1110-554.31-09	PROF'L SVCS-OTHER	67,775	41,583	40,085	67,500
001-1110-554.34-01	ADVERTISING	-	295	3,000	3,000
001-1110-554.40-03	TRAVEL & PER DIEM	867	191	5,000	5,000
001-1110-554.41-01	COMMUNICATIONS SVCS	5,070	5,086	5,500	6,000
001-1110-554.44-01	RENTALS & LEASES	2,718	2,472	3,500	3,500
001-1110-554.44-05	BUILDING SPACE	21,555	21,555	21,555	21,600
001-1110-554.44-06	RENTALS & LEASES - VEHICLES	-	-	13,200	16,724
001-1110-554.46-06	REPAIR & MAINTENANCE SVCS	10,377	21,854	19,000	22,000
001-1110-554.47-02	PRINTING & BINDING	-	144	1,000	1,000
001-1110-554.52-15	OPERATING SUPPLIES-OTHER	2,886	6,414	4,346	4,000
001-1110-554.54-01	SUBSCRIPTION & MEMBERSHIP	4,960	3,631	5,000	8,000
001-1110-554.54-05	EDUCATION & TRAINING	-	3,060	6,000	4,000
TOTAL APPROPRIATION		\$ 118,676	\$ 111,443	\$ 134,486	\$ 169,524
CAPITAL EXPENSES					
001-1110-554.64-09	COMPUTER EQUIPMENT	\$ 34,311	\$ -	\$ 20,464	\$ 50,000
TOTAL APPROPRIATION		\$ 34,311	\$ -	\$ 33,276	\$ 50,000
TOTAL REQUESTED APPROPRIATIONS		\$ 748,712	\$ 854,606	\$ 1,143,157	\$ 1,354,933

¹ SENIOR MANAGEMENT SALARY OF \$138,506 IS INCLUDED IN SALARY & WAGES REGULAR.

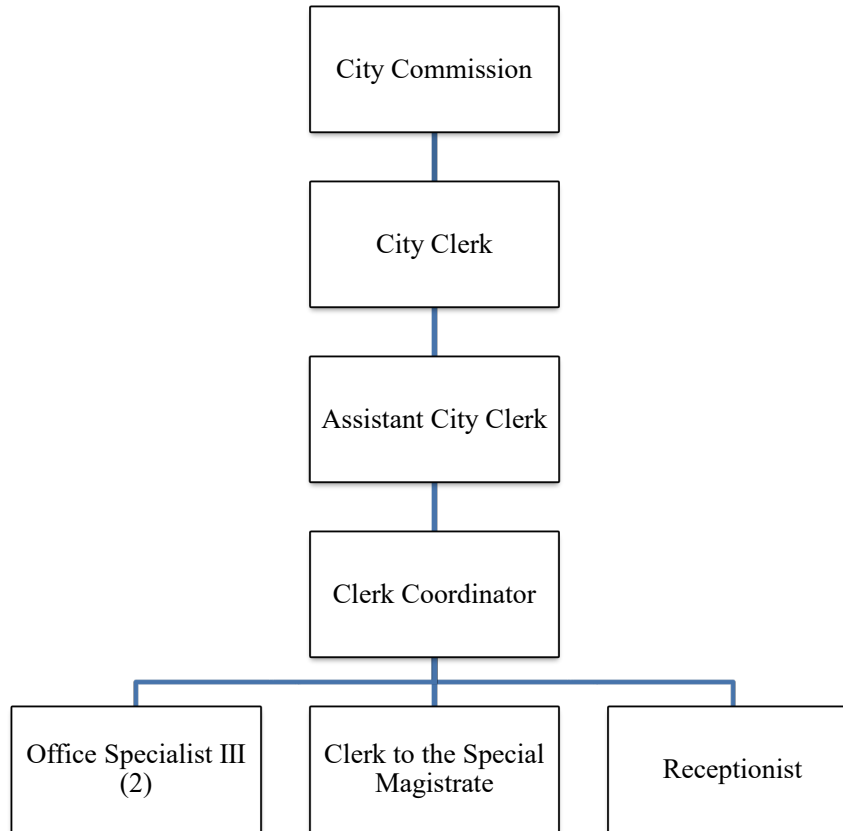


FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



CITY CLERK

7 FULL TIME



POSITION SUMMARY

Position Title	FY 2021 Actual	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Budget
City Clerk	1	1	1	1	1
Assistant City Clerk	1	1	1	1	1
Clerk Coordinator	1	1	1	1	1
Clerk to the Special Magistrate	1	1	1	1	1
Office Specialist III	2	2	2	2	2
Receptionist	1	1	1	1	1
Total Positions	7	7	7	7	7



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



CITY CLERK

COST CENTER (1210)

PROGRAM DESCRIPTION

The City Clerk's Office is comprised of skilled professionals that serve the City Commission by providing the highest level of courteous customer service. The City Clerk's Office is responsible for noticing City Commission meetings, maintaining minutes of proceedings of the City Commission and appointed boards, processing public records requests, conducting City elections, processing lien searches and performing any duties required by the Charter, City Ordinances or by the City Commission. The City Clerk also serves as the Records Management Liaison Office for the City to the State of Florida.

PROGRAM GOALS AND OBJECTIVES

In support of Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community, the City Clerk's Office serves as the custodian of official records of the City of Margate; records and maintains all proceedings of the City Commission, appointed boards, and committees of the City; prepares minutes; and processes all legislation (ordinances and resolutions) for filing. Upon request, the City Clerk provides assistance to all persons in accessing non-exempt City records, in conformance with state laws. In addition, the City Clerk's Office administers City elections, fulfills the duties of Filing Officer for various campaign-related documentation, provides public notices, prepares and distributes the City Commission agendas, and coordinates the codification and publication of the City's Code of Ordinances.

BUDGET EXPENDITURES/EXPENSES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Personnel Services	\$ 754,497	\$ 724,123	\$ 821,612	\$ 823,076	\$ 1,464	0.18%
Operating Expenses	161,634	186,676	217,822	212,830	(4,992)	-2.29%
TOTAL	\$ 916,131	\$ 910,799	\$ 1,039,434	\$ 1,035,906	\$ (3,528)	-0.34%



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



CITY CLERK

COST CENTER (1210)

PERFORMANCE MEASURES					
	FY 2021 Actual	FY 2022 Actual	FY 2023 Target	FY 2024 Target	% Change
Percentage of agendas published and posted on Granicus three (3) business days before a Regular City Commission meeting	100%	100%	95%	95%	0%
Number of lien searches completed within one (1) week of receipt of request (exception - 24 hour rush requests)	2,114	2,122	1,500	1,500	0%
Percentage of Resolutions and Ordinances signed, finalized, and scanned within one (1) week from Regular City Commission meeting date	100%	97%	85%	85%	0%
Percentage of action agendas distributed within 48 hours	87%	95%	90%	90%	0%



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



CITY CLERK

		FY 2021		FY 2022		FY 2023		FY 2024
		ACTUAL		ACTUAL		AMENDED		BUDGET
PERSONNEL SERVICES								
001-1210-513.12-01	SAL & WAGES-REGULAR ¹	\$	535,982	\$	512,650	\$	582,001	\$ 558,032
001-1210-513.13-05	SAL & WAGES-LONGEVITY		5,000		5,000		6,000	3,000
001-1210-513.14-01	SAL & WAGES-OVERTIME		3,741		3,926		5,000	5,000
001-1210-513.15-07	SAL&WAGES-VEHICLE ALLOW		4,813		4,813		4,800	7,200
001-1210-513.15-09	SAL & WAGES-PHONE ALLOW		1,925		1,680		1,920	1,920
001-1210-513.21-01	CONTRIB-SS TAX(EMPLOYER)		31,208		29,309		34,471	35,659
001-1210-513.21-02	CONTRIB-MED TAX(EMPLOYER)		7,700		7,325		8,261	8,340
001-1210-513.22-01	FRS CONTRIB-EMPLOYER		88,622		83,720		97,827	116,241
001-1210-513.23-01	HEALTH & LIFE INS		75,506		75,700		81,332	87,684
TOTAL APPROPRIATION		\$	754,497	\$	724,123	\$	821,612	\$ 823,076
OPERATING EXPENSES								
001-1210-513.30-74	OPER EXP-SPEC MASTER	\$	505	\$	595	\$	650	\$ 650
001-1210-513.30-92	CREDIT CARD PAYMENT CHARGES		576		749		1,000	1,000
001-1210-513.31-02	PROF'L SVCS-MEDICAL		-		90		200	200
001-1210-513.31-09	PROF'L SVCS-OTHER		33,180		32,513		43,572	55,680
001-1210-513.34-01	ADVERTISING		8,119		14,783		17,150	17,150
001-1210-513.34-06	ELECTION EXPENSE		19,000		-		33,100	-
001-1210-513.34-32	RECORDS MNGMT TRAINING		32,000		32,000		32,000	35,200
001-1210-513.40-03	TRAVEL & PER DIEM		658		1,309		6,000	4,500
001-1210-513.42-06	POSTAGE		30,999		60,413		31,000	45,000
001-1210-513.44-01	RENTALS & LEASES		7,720		8,658		8,750	9,000
001-1210-513.46-03	MAINT-OFFICE EQUIPMENT		1,176		1,206		1,200	1,250
001-1210-513.47-01	CODIFICATION		4,763		6,554		15,000	15,000
001-1210-513.49-01	FILING/RECORDING FEE		7,280		9,513		10,500	10,500
001-1210-513.51-01	OFFICE SUPPLIES		10,136		11,648		10,500	10,500
001-1210-513.54-01	SUBSCRIPTION & MEMBERSHIP		2,740		3,983		3,200	3,200
001-1210-513.54-05	EDUCATION & TRAINING		2,782		2,662		4,000	4,000
TOTAL APPROPRIATION		\$	161,634	\$	186,676	\$	217,822	\$ 212,830
TOTAL REQUESTED APPROPRIATIONS		\$	916,131	\$	910,799	\$	1,039,434	\$ 1,035,906

¹ SENIOR MANAGEMENT SALARY OF \$145,656 IS INCLUDED IN SALARY & WAGES REGULAR.



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



CITY ATTORNEY

POSITION SUMMARY					
Position Title	FY 2021 Actual	FY 2022 Actual *	FY 2023 Adopted *	FY 2023 Amended *	FY 2024 Budget *
City Attorney	1	-	-	-	-
Assistant City Attorney	-	-	-	-	-
Executive Secretary/Paralegal	1	-	-	-	-
Total Positions	2	-	-	-	-

* - Services were outsourced in FY 2022, therefore no personnel were budgeted for FY 2022. The positions shown above are unfunded as of FY 2023 as outsourcing is expected to continue.



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



CITY ATTORNEY COST CENTER (1410)

PROGRAM DESCRIPTION

The City Attorney (contracted position or outsourced) serves as the legal officer and prosecutor for the City and is appointed by the City Commission. The City Attorney also serves as chief legal adviser to the City Commission, City Manager, and all City departments. In addition, the City Attorney assures that the City is represented in all legal proceedings and performs any other duties prescribed by Charter or by Ordinance. The City Attorney, as the prosecutor for the City, represents the City in county and circuit court, presents witnesses and evidence on behalf of the City, and has the powers necessary and incidental to the prosecution of criminal cases. The City Attorney also represents the interests of the City as Code Prosecutor when a violator is represented by counsel and recommends the disposition of cases to the Special Magistrate.

PROGRAM GOALS AND OBJECTIVES

The City Attorney's Office provides legal advice to the City Commission, as well as all City departments in order to address and achieve all four Strategic Plan Goals.

BUDGET EXPENDITURES/EXPENSES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Personnel Services	\$ 278,016	\$ -	\$ -	\$ -	\$ -	0.00%
Operating Expenses	181,562	559,481	616,800	616,800	-	0.00%
TOTAL	\$ 459,578	\$ 559,481	\$ 616,800	\$ 616,800	\$ -	0.00%



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



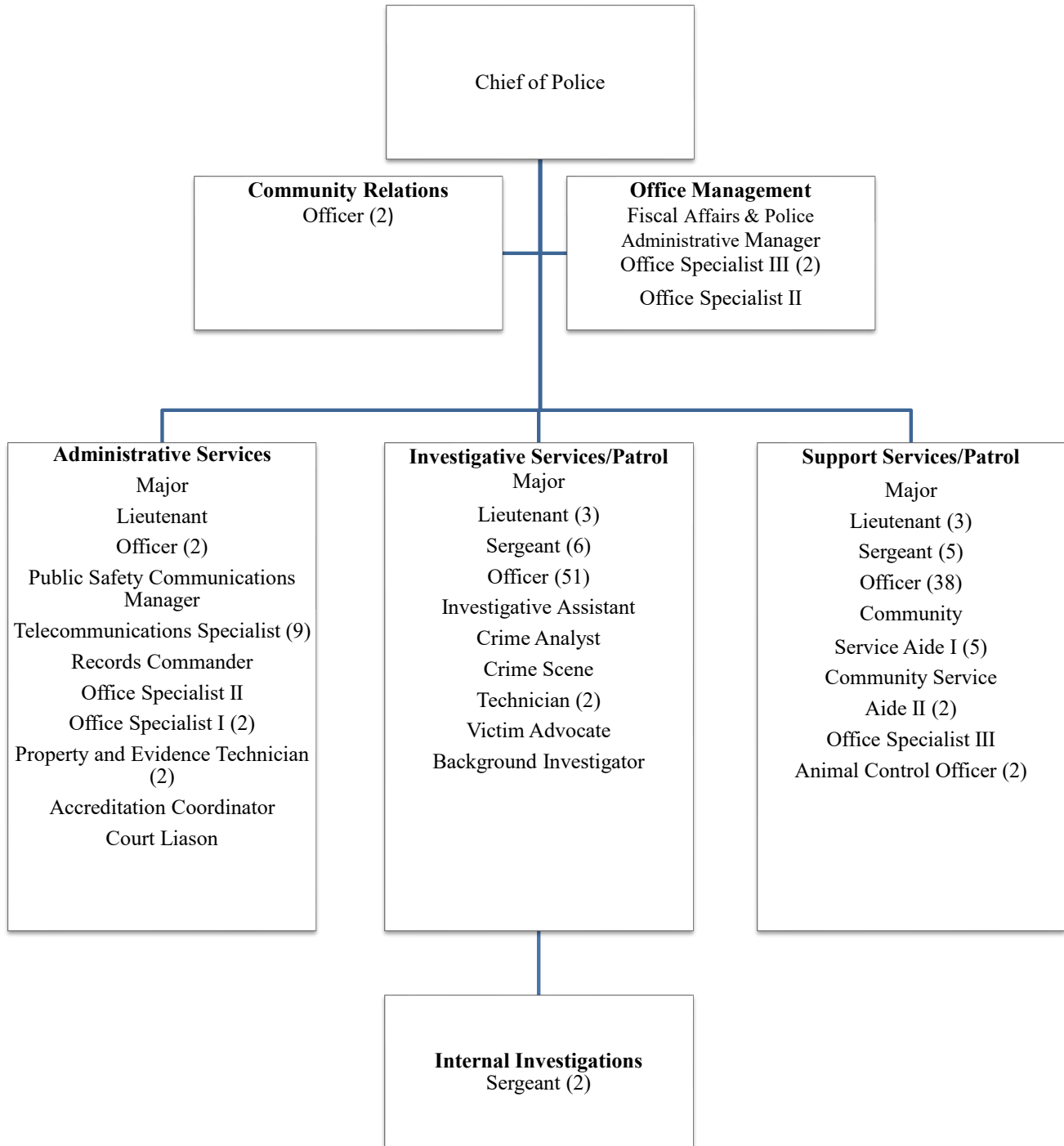
CITY ATTORNEY

		FY 2021		FY 2022		FY 2023		FY 2024
		ACTUAL		ACTUAL		AMENDED		BUDGET
PERSONNEL SERVICES								
001-1410-514.12-01	SAL & WAGES-REGULAR	\$ 212,403	\$	-	\$	-	\$	-
001-1410-514.15-07	SAL&WAGES-VEHICLE ALLOW	3,811		-		-		-
001-1410-514.15-09	SAL & WAGES-PHONE ALLOW	762		-		-		-
001-1410-514.21-01	CONTRIB-SS TAX(EMPLOYER)	7,751		-		-		-
001-1410-514.21-02	CONTRIB-MED TAX(EMPLOYER)	3,058		-		-		-
001-1410-514.22-01	FRS CONTRIB-EMPLOYER	42,664		-		-		-
001-1410-514.23-01	HEALTH & LIFE INS	7,567		-		-		-
REQUESTED APPROPRIATION		\$ 278,016	\$	-	\$	-	\$	-
OPERATING EXPENSES								
001-1410-514.31-09	PROF'L SVCS-OTHER	\$ 11,264	\$	7,594	\$	10,000	\$	10,000
001-1410-514.31-21	PROF SERV-LEGAL(SPEC COUNSEL)	148,986		548,514		600,000		600,000
001-1410-514.40-03	TRAVEL & PER DIEM	312		-		-		-
001-1410-514.41-01	COMMUNICATION SERVICES	685		-		-		-
001-1410-514.42-06	POSTAGE	-		-		300		300
001-1410-514.44-01	RENTALS & LEASES	1,590		1,703		2,000		2,000
001-1410-514.49-02	COURT EXPENSE	1,276		10		-		-
001-1410-514.51-01	OFFICE SUPPLIES	552		-		1,000		1,000
001-1410-514.52-15	OPERATING SUPPLIES -OTHER	1,002		-		1,000		1,000
001-1410-514.54-01	SUBSCRIPTION & MEMBERSHIP	14,595		375		1,500		1,500
001-1410-514.54-05	EDUCATION & TRAINING	1,300		1,285		1,000		1,000
REQUESTED APPROPRIATION		\$ 181,562	\$	559,481	\$	616,800	\$	616,800
TOTAL REQUESTED APPROPRIATIONS		\$ 459,578	\$	559,481	\$	616,800	\$	616,800



POLICE

117 CERTIFIED, 38 NON-CERTIFIED - 155 TOTAL





FISCAL YEAR 2024 ANNUAL OPERATING BUDGET

POLICE

POSITION SUMMARY

Position Title	FY 2021 Actual	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Budget
Chief of Police	1	1	1	1	1
Major	-	3	3	3	3
Captain	3	-	-	-	-
Lieutenant	7	7	7	7	7
Sergeant	13	13	13	13	13
Officer	93	93	93	93	93
Total Certified Personnel	117	117	117	117	117
Court Liaison Coordinator	1	1	1	1	1
Code Compliance Officer	5	-	-	-	-
Animal Control Officer	2	2	2	2	2
Victim Advocate	1	1	1	1	1
Crime Scene Technician	2	2	2	2	2
Background Investigator	1	1	1	1	1
Records Commander	1	1	1	1	1
Fiscal Affairs Manager	1	1	1	1	-
Fiscal Affairs and Police Administrative Manager	-	-	-	-	1
Accreditation Coordinator ¹	-	-	1	1	1
Property and Evidence Technician	1	1	2	2	2
Office Specialist III ¹	3	4	4	3	3
Office Specialist II	3	2	2	2	2
Office Specialist I	2	2	2	2	2
Investigative Assistant	1	1	1	1	1
Public Safety Communications Manager	-	1	1	1	1
Telecommunications Specialist	10	9	9	9	9
Community Service Aide II	3	2	2	2	2
Community Service Aide I	4	5	5	5	5
Crime Analyst	1	1	1	1	1
Total Non-Certified Personnel	42	37	38	38	38
Total Positions	159	154	155	155	155

¹ FY 2023 Adopted - Only 4 of 5 positions of Accreditation Coordinator and Office Specialist III will be filled at any time.



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



POLICE

COST CENTER (1810)

PROGRAM DESCRIPTION

The Police Department is a full service, accredited law enforcement agency responsible for protecting life and property; prevention and detection of crime; and enforcing applicable state law and local ordinances. The Police Department is comprised of three bureaus: Administrative Services; Investigative Services/Patrol; and Support Services/Patrol. Among the goals of the Police Department are to maintain public order within the jurisdiction and to proactively work to preserve and improve quality of life.

PROGRAM GOALS & OBJECTIVES

In support of Goal 1, Margate – A Great Place to Play and Enjoy, the Police Department will actively participate in a variety of community engagement, neighborhood, and City sponsored events in an effort to bolster Police – citizen relationships. In support of Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community, the Police Department provides monthly training to enhance the effectiveness of its personnel that focuses on customer service, police tactics/responses and legal guidelines. In support of Goal 4, High Performing City Team Producing Results for the Margate Community, the Police Department identifies and addresses critical public safety issues and concerns through a focused deployment of resources in areas identified as experiencing an increase in criminal activity or problematic traffic safety concerns utilizing directed patrol, special operations, and technology to positively impact crime prevention.

BUDGET EXPENDITURES/EXPENSES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Personnel Services	\$ 19,769,176	\$ 19,822,265	\$ 21,713,145	\$ 23,048,937	\$ 1,335,792	6.15%
Operating Expenses	1,034,356	1,037,476	1,580,986	2,350,165	769,179	48.65%
Capital	1,150,486	1,223,506	440,000	355,000	(85,000)	-19.32%
Debt Service	9,727	198,826	-	-	-	0.00%
Grants and Aid	16,833	12,826	17,000	28,166	11,166	65.68%
TOTAL	\$ 21,980,578	\$ 22,294,899	\$ 23,751,131	\$ 25,782,268	\$ 2,031,137	8.55%



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



POLICE

COST CENTER (1810)

PERFORMANCE MEASURES					
	FY 2021 Actual	FY 2022 Actual	FY 2023 Target	FY 2024 Target	% Change
Provide monthly training focusing on customer service in law enforcement, police tactics and legal guidelines	44	24	12	24	100%
Conduct monthly directed patrol and traffic oriented operations in areas wherein a critical public safety concern, issues relating to criminal activity or traffic safety has been verified	41	24	24	24	0%
Participate in community engagement events; to include, but not limited to crime/neighborhood watches, homeowners or crime prevention meetings, and city sponsored events	67	50	36	50	39%



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



POLICE

		FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED	FY 2024 BUDGET
PERSONNEL SERVICES					
001-1810-521.12-01	SAL & WAGES-REGULAR ¹	\$ 12,083,487	\$ 11,756,023	\$ 12,844,577	\$ 13,154,003
001-1810-521.12-10	SAL & WAGES-ASSIGNMENT	137,354	130,866	144,706	155,000
001-1810-521.12-11	SAL & WAGES-VOCA GRANT	39,627	16,637	65,000	65,000
001-1810-521.13-02	SAL-ASHIFT DIFFERENTIAL	64,562	59,899	75,000	75,000
001-1810-521.13-05	SAL & WAGES-LONGEVITY	190,000	168,559	176,000	164,000
001-1810-521.14-01	SAL & WAGES-OVERTIME	263,001	465,878	250,000	250,000
001-1810-521.14-03	SAL & WAGES-COURT	29,876	32,623	50,000	40,000
001-1810-521.14-10	O/T-REIMB BSO & DOJ	36,451	53,698	14,500	14,500
001-1810-521.14-13	O/T-HVE GRANT-FDOT USF	12,071	-	-	-
001-1810-521.15-01	SAL & WAGES-INCENTIVE	105,604	97,740	109,000	109,000
001-1810-521.15-06	SAL-INCENTIVE/BONUS	-	-	60,000	60,000
001-1810-521.15-08	SAL & WAGES-VEHICLE BENEFIT	996	1,073	1,850	2,163
001-1810-521.15-09	SAL & WAGES-PHONE ALLOW	49,721	46,089	46,140	55,000
001-1810-521.15-10	SAL & WAGES-CLOTH. ALLOW	129,542	121,325	145,000	145,000
001-1810-521.15-11	SAL & WAGES-POLICE EXTRA DETAIL	323,650	412,765	300,000	300,000
001-1810-521.21-01	CONTRIB-SS TAX(EMPLOYER)	788,148	790,994	883,766	900,883
001-1810-521.21-02	CONTRIB-MED TAX(EMPLOYER)	185,605	186,530	208,333	211,536
001-1810-521.22-01	FRS CONTRIB-EMPLOYER	2,906,067	3,106,256	3,495,548	4,150,561
001-1810-521.23-01	HEALTH & LIFE INS	2,423,414	2,375,310	2,843,725	3,197,291
TOTAL APPROPRIATION		\$ 19,769,176	\$ 19,822,265	\$ 21,713,145	\$ 23,048,937

OPERATING EXPENSES

001-1810-521.30-01	OPERATING EXPENSE	\$ 169,949	\$ 141,335	\$ 172,600	\$ 124,700
001-1810-521.30-31	OTHER EXPENSE/CLOTHING	35,598	55,172	66,825	51,687
001-1810-521.30-80	OPER EXP-NAT'L NIGHT OUT	-	14,987	12,000	12,500
001-1810-521.30-92	CREDIT CARD PYMT CHARGES	577	583	600	600
001-1810-521.31-02	PROF'L SVCS-MEDICAL	4,133	9,863	14,000	15,000
001-1810-521.31-09	PROF'L SVCS-OTHER	115,246	109,545	122,000	121,000
001-1810-521.34-62	TELETYPE (COCO CREEK)	90,994	-	-	-
001-1810-521.40-03	TRAVEL & PER DIEM	7,958	14,853	40,000	30,000
001-1810-521.41-01	COMMUNICATIONS SVCS	34,697	39,330	41,800	42,500
001-1810-521.42-06	POSTAGE	485	297	1,000	1,000
001-1810-521.44-01	RENTALS & LEASES	16,916	14,392	21,000	19,000
001-1810-521.44-02	RENTALS & LEASES-HIDTA	15,970	15,984	17,400	17,400
001-1810-521.44-06	RENTALS & LEASES - VEHICLES	73,875	96,319	513,627	1,259,123
001-1810-521.46-01	REPAIR & MAINT-EQUIPMENT	207,486	206,622	212,725	304,255
001-1810-521.46-03	REP & MAINT-OFFICE EQUIP	-	140	500	4,500
001-1810-521.46-08	REPAIR & MAINT-VEHICLES	74,054	132,645	83,324	64,500
001-1810-521.46-24	REPAIR & MAINT-STRUCTURES	30,988	-	-	-
001-1810-521.47-02	PRINTING & BINDING	6,202	4,454	6,000	7,000
001-1810-521.51-01	OFFICE SUPPLIES	12,606	10,209	12,000	16,450
001-1810-521.52-15	OPERATING SUPPLIES-OTHER	47,528	48,162	40,343	59,300
001-1810-521.52-43	OPER SUPPLIES-AMMUNITION	47,018	74,914	70,242	76,650
001-1810-521.54-01	SUBSCRIPTION & MEMBERSHIP	5,705	5,219	8,000	8,000
001-1810-521.54-05	EDUCATION & TRAINING	27,358	37,511	100,000	100,000
001-1810-521.54-21	TUITION REIMBURSEMENT - FOP	2,925	4,940	15,000	10,000
001-1810-521.54-22	TUITION REIMBURSEMENT - PBA	6,088	-	10,000	5,000
TOTAL APPROPRIATION		\$ 1,034,356	\$ 1,037,476	\$ 1,580,986	\$ 2,350,165



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



POLICE

		FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED	FY 2024 BUDGET
CAPITAL EXPENSES					
001-1810-521.62-04	RENOVATION & CONSTRUCTION	\$ 102,847	\$ -	\$ 140,000	\$ -
001-1810-521.64-02	ACQUISITION OF VEHICLES	704,720	-	-	-
001-1810-521.64-12	OTHER EQUIPMENT	307,085	310,791	300,000	355,000
001-1810-521.65-78	CAPITAL OUTLAY-LEASES	-	812,234	-	-
001-1810-521.65-99	EQUIPMENT - FEDERAL	35,834	100,481	-	-
	TOTAL APPROPRIATION	\$ 1,150,486	\$ 1,223,506	\$ 440,000	\$ 355,000
DEBT SERVICE					
001-1810-521.71-50	PRINC-CAPITAL LEASE/VEHICLE	\$ 8,486	\$ 169,699	\$ -	\$ -
001-1810-521.72-50	INT-CAPITAL LEASE/VEHICLE	1,241	29,127	-	-
	TOTAL APPROPRIATION	\$ 9,727	\$ 198,826	\$ -	\$ -
GRANTS & AID					
001-1810-521.82-21	PD COMMUNITY OUTREACH FUND	\$ 16,833	\$ 12,826	\$ 17,000	\$ 28,166
	TOTAL APPROPRIATION	\$ 16,833	\$ 12,826	\$ 17,000	\$ 28,166
	TOTAL REQUESTED APPROPRIATIONS	\$ 21,980,578	\$ 22,294,899	\$ 23,751,131	\$ 25,782,268

¹ SENIOR MANAGEMENT SALARY OF \$182,070 IS INCLUDED IN SALARY & WAGES REGULAR.

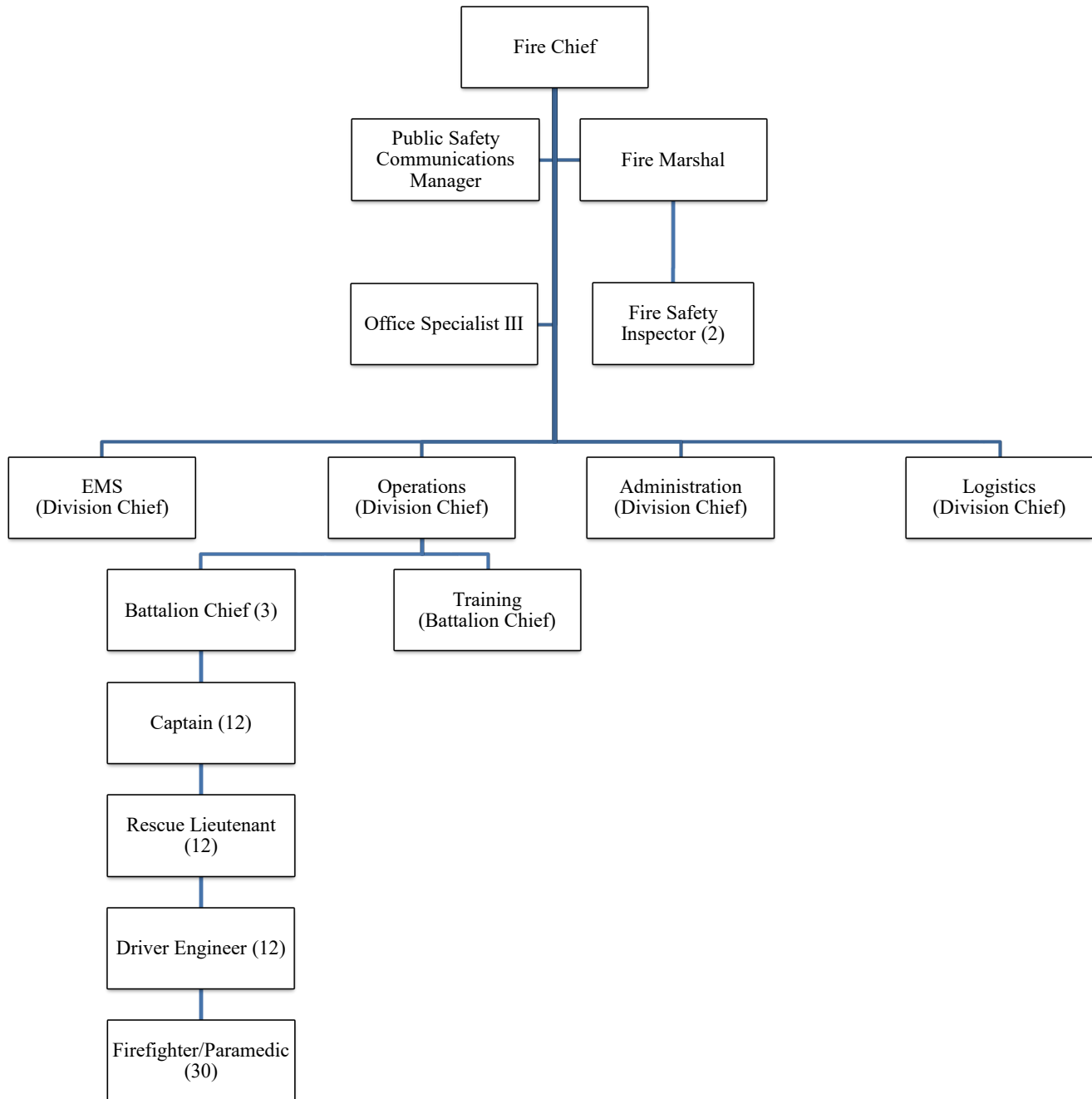


FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



FIRE

78 CERTIFIED, 2 NON-CERTIFIED - 80 TOTAL





FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



FIRE

POSITION SUMMARY					
Position Title	FY 2021 Actual	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Budget
Fire Chief	1	1	1	1	1
Division Chief	3	4	4	4	4
Battalion Chief	4	3	3	4	4
Captain	19	13	13	12	12
Rescue Lieutenant	18	12	12	12	12
Driver Engineer	18	12	12	12	12
Firefighter/Paramedic	60	30	30	30	30
Fire Safety Inspector - F/T	2	1	2	2	2
Fire Marshal	-	1	1	1	1
Total Certified Personnel	125	77	78	78	78
Public Safety Communications Manager	1	1	1	1	1
Office Specialist III	2	2	1	1	1
Total Non-Certified Personnel	3	3	2	2	2
Total Positions	128	80	80	80	80



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



FIRE

COST CENTER (2010)

PROGRAM DESCRIPTION

The Fire Department is an ISO Class 1 rated organization that provides multi-faceted fire, emergency medical, dive rescue, fire code enforcement, public education and other related emergency and non-emergency services to the residents and visitors of the City of Margate through dedicated and professional members. The department's goals are to provide the highest quality of services at all times and maintain the ISO Class 1 rating through the use of advanced training, procedures and equipment.

PROGRAM GOALS & OBJECTIVES

In support of Goal 2, Great Suburban City in Broward County and Goal 4, High Performing City Team Producing Results for the Margate Community, the Fire Department continues to provide the highest quality Fire and EMS services to the citizens of Margate. The Fire Department strives to maintain a response time of eight minutes or less. In addition, the Fire Department conducts annual fire inspections in the City to help ensure safety, conducts regular public education activities, provides aggressive firefighting tactics to quickly extinguish fires, and provides business-friendly plan review services.

BUDGET EXPENDITURES/EXPENSES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Personnel Services	\$ 19,357,054	\$ 14,099,544	\$ 14,532,216	\$ 15,091,724	\$ 559,508	3.85%
Operating Expenses	1,245,452	1,124,020	1,229,179	1,258,956	29,777	2.42%
Capital	399,650	216,629	2,350,416	60,000	(2,290,416)	-97.45%
Debt Service	412,928	15,411	-	-	-	0.00%
TOTAL	\$ 21,415,084	\$ 15,455,604	\$ 18,111,811	\$ 16,410,680	\$ (1,701,131)	-9.39%

PERFORMANCE MEASURES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Target	FY 2024 Target	% Change
Fire loss per capita	9	9	28	N/A	N/A
Number of community events	N/A	N/A	N/A	15	N/A
Percentage of Fire personnel completing 240 hours of annual Insurance Services Office (ISO) required training	84%	100%	100%	100%	0%
Average Fire/EMS incidents response time (in minutes)	6:23	6:15	<8:00	<8:00	0%
Number of fire inspection activities conducted	3,025	3,303	2,000	2,500	25%
Number of people educated in life safety	3,007	4,529	3,000	3,000	0%



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



FIRE

		FY 2021	FY 2022	FY 2023	FY 2024
		ACTUAL	ACTUAL	AMENDED	BUDGET
PERSONNEL SERVICES					
001-2010-522.12-01	SAL & WAGES-REGULAR ¹	\$ 11,293,804	\$ 8,243,875	\$ 8,597,318	\$ 8,627,255
001-2010-522.12-10	SAL & WAGES-ASSIGNMENT	45,465	5,404	47,000	47,000
001-2010-522.13-05	SAL & WAGES-LONGEVITY	189,000	162,041	176,000	158,000
001-2010-522.14-01	SAL & WAGES-OVERTIME	1,500,177	1,008,394	600,000	600,000
001-2010-522.15-05	SAL-FF SUPP COMPENSATION	107,676	77,564	54,000	54,000
001-2010-522.15-09	SAL & WAGES-PHONE ALLOW	542	365	545	545
001-2010-522.15-10	SAL & WAGES-CLOTH ALLOW	90,400	59,200	60,800	60,800
001-2010-522.21-01	CONTRIB-SS TAX(EMPLOYER)	781,544	566,245	589,889	592,288
001-2010-522.21-02	CONTRIB-MED TAX(EMPLOYER)	183,790	134,450	138,050	138,440
001-2010-522.22-01	FRS CONTRIB-EMPLOYER	3,114,517	2,320,302	2,556,745	3,030,849
001-2010-522.23-01	HEALTH & LIFE INS	2,050,139	1,521,704	1,711,869	1,782,547
TOTAL APPROPRIATION		\$ 19,357,054	\$ 14,099,544	\$ 14,532,216	\$ 15,091,724
OPERATING EXPENSES					
001-2010-522.30-01	OPERATING EXPENSE	\$ 10,942	\$ 7,576	\$ 16,600	\$ 17,300
001-2010-522.30-11	EMS LICENSURE EXPENSE	8,922	-	4,800	4,800
001-2010-522.30-31	OTHER EXPENSE/CLOTHING	24,758	10,488	10,800	9,200
001-2010-522.30-92	CREDIT CARD PYMT CHARGES	1,229	1,294	2,500	1,500
001-2010-522.30-99	CERT EXPENSE	-	674	-	-
001-2010-522.31-02	PROFL SVCS-MEDICAL	-	21,200	2,000	1,300
001-2010-522.31-03	PROF SVCS-MEDICAL DIRECTOR	30,000	30,000	30,000	30,000
001-2010-522.31-27	PROF SVC-FIRE/RESCUE ASSESSMENT	55,177	20,269	35,000	58,000
001-2010-522.34-30	EMS BILLING & COLL - ADP	64,896	66,027	75,000	75,000
001-2010-522.40-03	TRAVEL & PER DIEM	276	9,472	10,500	10,400
001-2010-522.41-01	COMMUNICATIONS SERVICES	45,524	31,388	18,900	24,560
001-2010-522.42-06	POSTAGE	468	90	900	900
001-2010-522.44-01	RENTALS & LEASES	8,138	8,375	15,000	11,800
001-2010-522.44-06	RENTALS & LEASES - VEHICLES	-	1,445	30,012	86,116
001-2010-522.46-01	REPAIR & MAINT-EQUIPMENT	50,217	15,224	32,146	15,000
001-2010-522.46-02	STRUCTURES - CHARGEBACK	12,043	949	-	2,000
001-2010-522.46-06	REPAIR & MAINTENACE SERVICES	21,295	55,967	63,000	102,300
001-2010-522.46-07	OTHER EQUIPMENT	4,552	524	-	10,000
001-2010-522.46-08	REPAIR & MAINT-VEHICLES	202,744	202,856	212,095	200,000
001-2010-522.46-24	REPAIR & MAINT-STRUCTURES	26,562	23,435	42,100	26,000
001-2010-522.46-46	MAIN/TESTING ISO EQUIPMENT	226,069	195,897	198,100	211,200
001-2010-522.46-47	MAINT/FIRE VEH INTERNAL	21,391	15,930	12,600	12,600
001-2010-522.47-02	PRINTING & BINDING	1,605	1,881	1,500	750
001-2010-522.51-01	OFFICE SUPPLIES	5,004	7,427	4,200	2,000
001-2010-522.52-02	GAS, OIL AND COOLANT	96,559	93,064	100,000	100,000
001-2010-522.52-15	OPERATING SUPPLIES-OTHER	286,783	289,925	270,426	204,500
001-2010-522.54-01	SUBSCRIPTION & MEMBERSHIP	8,120	5,849	6,000	6,730
001-2010-522.54-05	EDUCATION & TRAINING	21,590	3,280	20,000	20,000
001-2010-522.54-20	TUITION REIM - IAFF	10,588	3,514	15,000	15,000
TOTAL APPROPRIATION		\$ 1,245,452	\$ 1,124,020	\$ 1,229,179	\$ 1,258,956



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



FIRE

		FY 2021	FY 2022	FY 2023	FY 2024
		ACTUAL	ACTUAL	AMENDED	BUDGET
CAPITAL EXPENSES					
001-2010-522.62-55	STORAGE STRUCTURE	\$ 22,110	\$ -	\$ -	\$ -
001-2010-522.64-02	ACQUISITION OF VEHICLES	-	-	2,254,893	-
001-2010-522.64-12	OTHER EQUIPMENT	377,540	139,274	95,523	60,000
001-2010-522.65-78	CAPITAL OUTLAY-LEASES	-	77,355	-	-
TOTAL APPROPRIATION		\$ 399,650	\$ 216,629	\$ 2,350,416	\$ 60,000
DEBT SERVICE					
001-2010-522.71-50	PRINC-CAPITAL LEASE/VEHICLE	\$ 396,326	\$ 13,392	\$ -	\$ -
001-2010-522.72-50	INT-CAPITAL LEASE/VEHICLE	16,602	2,019	-	-
TOTAL APPROPRIATION		\$ 412,928	\$ 15,411	\$ -	\$ -
TOTAL REQUESTED APPROPRIATIONS		\$ 21,415,084	\$ 15,455,604	\$ 18,111,811	\$ 16,410,680

¹ SENIOR MANAGEMENT SALARY OF \$174,954 IS INCLUDED IN SALARY & WAGES REGULAR.

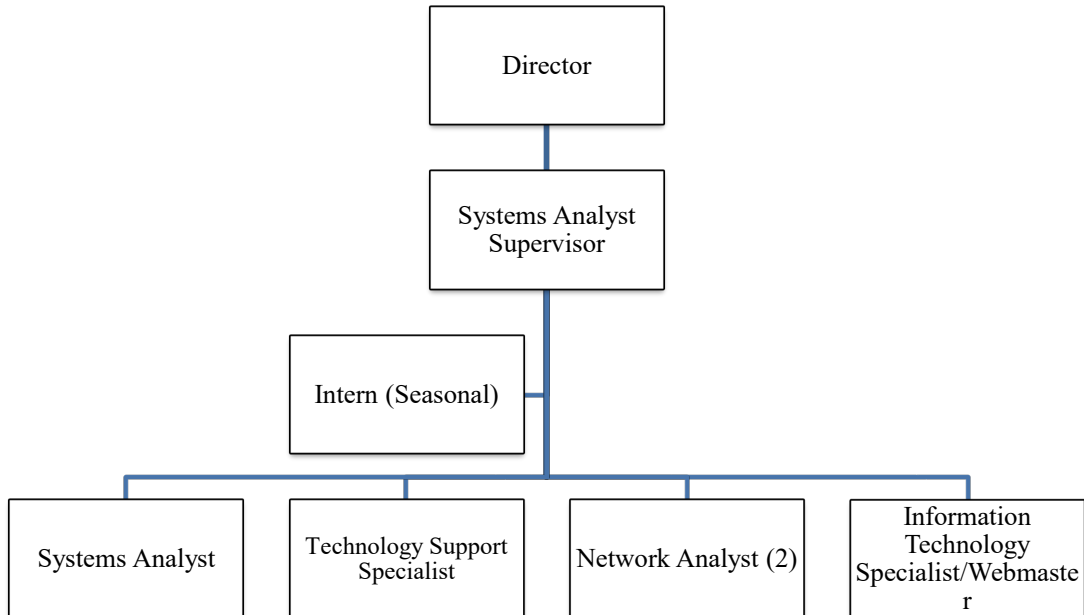


FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



INFORMATION TECHNOLOGY

7 FULL TIME, 1 SEASONAL - 8 TOTAL



POSITION SUMMARY

Position Title	FY 2021 Actual	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Budget
Director of Information Technology	1	1	1	1	1
Systems Analyst	1	1	1	1	1
Systems Analyst Supervisor	1	1	1	1	1
Technology Support Specialist	1	1	1	1	1
Network Analyst	1	1	2	2	2
Information Technology Specialist/Webmaster	1	1	1	1	1
Intern (Seasonal)	-	-	-	1	1
Total Positions	6	6	7	8	8



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



INFORMATION TECHNOLOGY

COST CENTER (3410)

PROGRAM DESCRIPTION

The Information Technology (IT) Department provides timely expert support to City Departments that service the citizens and businesses of Margate. The Department supports network servers, client computers and over 400 end users across all City departments and component units. The Department's application support includes: Utility Billing, Building Permits, General Ledger, Business Licenses, Purchasing, Code Compliance, Land/Parcel Management, Police and Fire Records Management Systems, and Microsoft Office.

PROGRAM GOALS & OBJECTIVES

In support of Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community, the Information Technology Department plans to hire a consultant to develop an IT master plan and enhance security policies. In addition, the Department provides reliable and state of the art technology in order to empower City Departments with the technology tools necessary to succeed on a daily basis.

BUDGET EXPENDITURES/EXPENSES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Personnel Services	\$ 788,548	\$ 818,215	\$ 1,008,530	\$ 1,059,160	\$ 50,630	5.02%
Operating Expenses	237,806	253,252	186,624	256,621	69,997	37.51%
Capital	76,915	-	20,000	120,000	100,000	500.00%
TOTAL	\$ 1,103,269	\$ 1,071,467	\$ 1,215,154	\$ 1,435,781	\$ 220,627	18.16%

PERFORMANCE MEASURES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Target	FY 2024 Target	% Change
System availability during City business hours	98%	98%	98%	98%	0%
Service call closure rate for technology issues	91%	91%	90%	90%	0%
Enter into an agreement with a consultant to develop an IT Master Plan and enhance security policies	Yes	Yes	Yes	Yes	N/A



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



INFORMATION TECHNOLOGY

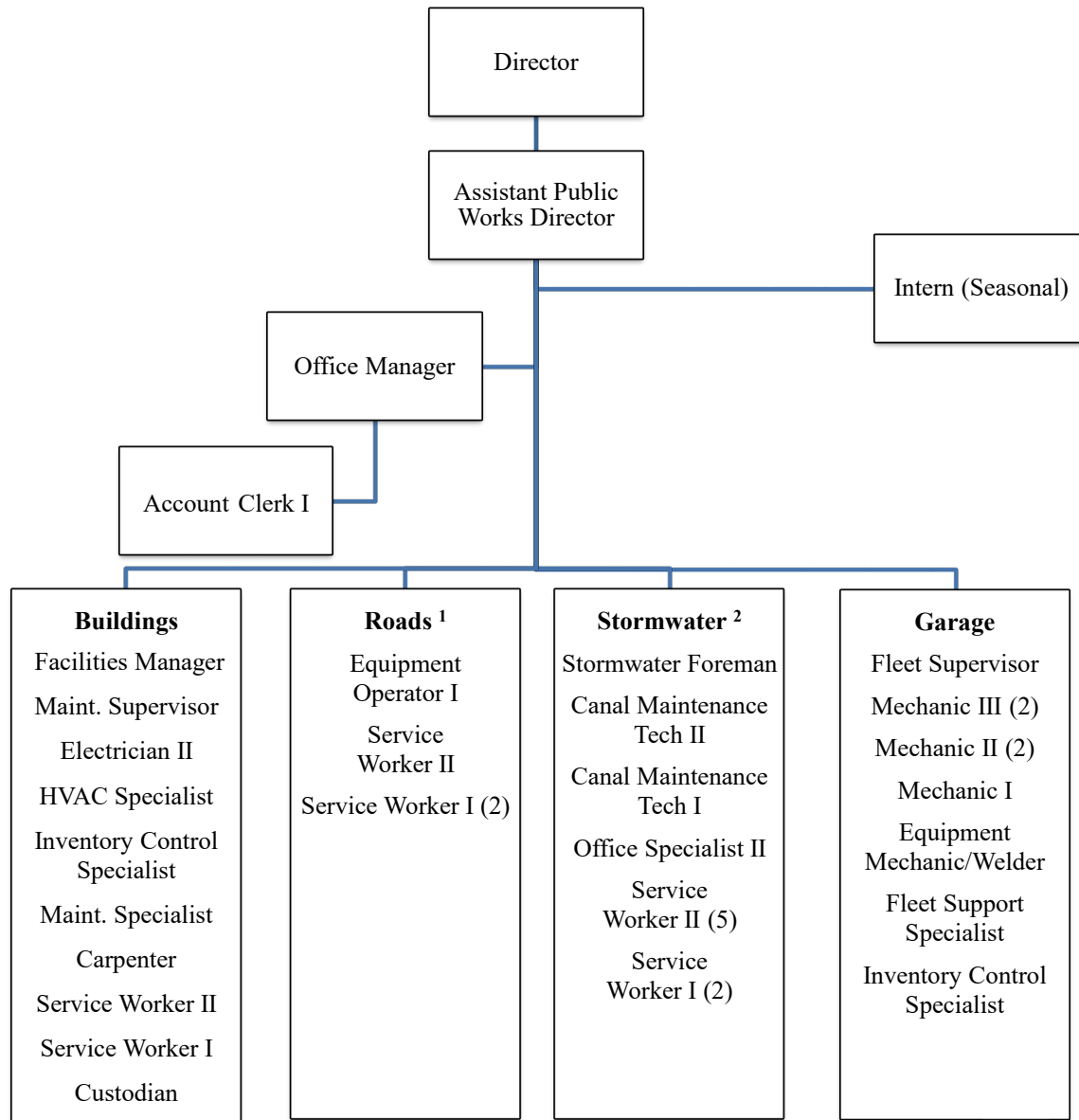
	FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED	FY 2024 BUDGET
PERSONNEL SERVICES				
001-3410-513.12-01 SAL & WAGES-REGULAR ¹	\$ 547,852	\$ 560,436	\$ 690,609	\$ 693,371
001-3410-513.13-05 SAL & WAGES-LONGEVITY	10,000	7,000	8,000	6,000
001-3410-513.14-01 SAL & WAGES-OVERTIME	7,640	321	4,000	4,000
001-3410-513.15-07 SAL&WAGES-VEHICLE ALLOW	-	-	-	7,200
001-3410-513.15-08 SAL&WAGES-VEHICLE BENEFIT	1,175	-	-	-
001-3410-513.15-09 SAL&WAGES-PHONE ALLOW	1,378	1,504	1,500	1,500
001-3410-513.21-01 CONTRIB-SS TAX(EMPLOYER)	33,554	34,563	41,795	48,658
001-3410-513.21-02 CONTRIB-MED TAX(EMPLOYER)	8,105	8,089	9,775	11,380
001-3410-513.22-01 FRS CONTRIB-EMPLOYER	79,682	88,181	105,449	126,979
001-3410-513.23-01 HEALTH & LIFE INS	99,162	118,121	147,402	160,072
TOTAL APPROPRIATION	\$ 788,548	\$ 818,215	\$ 1,008,530	\$ 1,059,160
OPERATING EXPENSES				
001-3410-513.31-02 PROF'L SVCS-MEDICAL	\$ -	\$ -	\$ 205	\$ 300
001-3410-513.31-09 PROF'L SVCS-OTHER	61,999	66,279	20,000	20,000
001-3410-513.40-03 TRAVEL & PER DIEM	-	-	1,000	1,000
001-3410-513.41-01 COMMUNICATIONS SVCS	24,476	22,175	22,800	22,800
001-3410-513.44-01 RENTALS & LEASES	1,025	1,140	2,000	2,000
001-3410-513.46-06 REPAIR & MAINTENANCE SVCS	111,615	143,315	124,250	187,250
001-3410-513.52-15 OPERATING SUPPLIES-OTHER	15,353	19,414	14,369	12,000
001-3410-513.54-01 SUBSCRIPTION & MEMBERSHIP	200	914	1,000	1,000
001-3410-513.54-05 EDUCATION & TRAINING	23,138	15	1,000	1,000
TOTAL APPROPRIATION	\$ 237,806	\$ 253,252	\$ 186,624	\$ 256,621
CAPITAL EXPENSES				
001-3410-513.64-09 COMPUTER EQUIPMENT	\$ 64,417	\$ -	\$ 20,000	\$ 20,000
001-3410-513.65-83 SOFTWARE	12,498	-	-	100,000
TOTAL APPROPRIATION	\$ 76,915	\$ -	\$ 20,000	\$ 120,000
TOTAL REQUESTED APPROPRIATIONS	\$ 1,103,269	\$ 1,071,467	\$ 1,215,154	\$ 1,435,781

¹ SENIOR MANAGEMENT SALARY OF \$149,046 IS INCLUDED IN SALARY & WAGES REGULAR.



PUBLIC WORKS

23 FULL TIME, 1 SEASONAL - 24 TOTAL



There are 38 total positions in the Public Works Department.

24 positions are funded by the General Fund (001).

¹ Roads Division positions (4) funded in the Roads Fund (111).

² Stormwater Division positions (11) funded in the Stormwater Fund (445).



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



PUBLIC WORKS

POSITION SUMMARY

Position Title	FY 2021 Actual	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Budget
General Fund					
Public Works Administration					
Director of Public Works	1	1	1	1	1
Assistant Public Works Director	1	1	1	1	1
Account Clerk I	1	1	1	1	1
Intern (Seasonal)	-	-	-	1	1
Inventory Control Specialist	1	1	1	1	-
Office Manager	1	1	1	1	1
Total Public Works Administration	5	5	5	6	5
Public Works Buildings Division					
Carpenter	1	1	1	1	1
Custodian	1	1	1	1	1
Division Leader - Bldgs ¹	1	1	1	-	-
Electrician II	1	1	1	1	1
Facilities Manager ¹	-	-	1	1	1
HVAC Specialist	1	1	1	1	1
Inventory Control Specialist	-	-	-	-	1
Maintenance Specialist	1	1	1	1	1
Maintenance Supervisor	1	1	1	1	1
Service Worker I	1	1	1	1	1
Service Worker II	1	1	1	1	1
Total Public Works Buildings	9	9	9	9	10
Public Works Garage Division					
Equipment Mechanic/Welder	1	1	1	1	1
Fleet Supervisor	1	1	1	1	1
Fleet Support Specialist	1	1	1	1	1
Inventory Control Specialist	1	1	1	1	1
Mechanic I	1	1	1	1	1
Mechanic II	2	2	2	2	2
Mechanic III	2	2	2	2	2
Total Public Works Garage	9	9	9	9	9
Total General Fund Positions	23	23	23	24	24

¹ FY 2023 Adopted - Only 1 of 2 positions of Facilities Manager and Division Leader - Bldgs will be filled at any time.



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



PUBLIC WORKS

ADMINISTRATION DIVISION COST CENTER (4545)

PROGRAM DESCRIPTION

The Public Works Administration Division provides support and oversees the general operations of the department. The Administration Division plans, directs and controls all financial aspects of the Public Works Department in accordance with the direction of the City Administration. The Inner-City Transit Program is administered through this Division as well.

PROGRAM GOALS & OBJECTIVES

In support of the City Strategic Plan Goal 2, Great Suburban City in Broward County, Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community and Goal 4, High Performing City Team Producing Results for the Margate Community, the Administration Division provides oversight of all public works projects to ensure the safety of Margate employees, residents and businesses to meet all of the goals that have been set.

BUDGET EXPENDITURES/EXPENSES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Personnel Services	\$ 606,459	\$ 544,231	\$ 700,225	\$ 712,337	\$ 12,112	1.73%
Operating Expenses	88,308	66,131	106,187	108,357	2,170	2.04%
Capital	17,281	46,043	-	-	-	0.00%
Debt Service	\$ -	16,857	-	-	-	0.00%
TOTAL	\$ 712,048	\$ 673,262	\$ 806,412	\$ 820,694	\$ 14,282	1.77%

PERFORMANCE MEASURES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Target	FY 2024 Target	% Change
Percentage of all resident complaints and inquiries responded to within one business day	100%	100%	100%	100%	0%



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



PUBLIC WORKS

		FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED	FY 2024 BUDGET
ADMINISTRATION DIVISION					
PERSONNEL SERVICES					
001-4545-539.12-01	SAL & WAGES-REGULAR ¹	\$ 405,847	\$ 356,627	\$ 445,217	\$ 456,514
001-4545-539.13-05	SAL & WAGES-LONGEVITY	6,000	4,000	4,000	2,000
001-4545-539.14-01	SAL & WAGES-OVERTIME	2,918	2,630	3,900	3,900
001-4545-539.15-08	SAL&WAGES-VEHICLE BENEFIT	6,950	3,188	3,600	11,750
001-4545-539.15-09	SAL & WAGES-PHONE ALLOW	-	707	960	960
001-4545-539.21-01	CONTRIB-SS TAX(EMPLOYER)	24,603	21,665	27,446	29,458
001-4545-539.21-02	CONTRIB-MED TAX(EMPLOYER)	5,754	5,119	6,419	6,889
001-4545-539.22-01	FRS CONTRIB-EMPLOYER	67,559	69,046	80,005	94,281
001-4545-539.23-01	HEALTH & LIFE INS	86,828	81,249	128,678	106,585
TOTAL APPROPRIATION		\$ 606,459	\$ 544,231	\$ 700,225	\$ 712,337
OPERATING EXPENSES					
001-4545-539.30-01	OPERATING EXPENSE	\$ 35,576	\$ 457	\$ 8,000	\$ 2,000
001-4545-539.30-31	OTHER EXPENSE/CLOTHING	765	2,516	3,400	3,400
001-4545-539.31-02	PROFL SVCS-MEDICAL	70	417	4,000	4,000
001-4545-539.31-09	PROFL SVCS-OTHER	22,634	34,657	17,483	15,500
001-4545-539.40-03	TRAVEL & PER DIEM	-	2,211	3,400	3,400
001-4545-539.41-01	COMMUNICATIONS SVCS	20,745	15,057	21,000	21,000
001-4545-539.42-06	POSTAGE	-	-	500	500
001-4545-539.44-01	RENTALS & LEASES	1,742	2,070	2,000	2,000
001-4545-539.44-06	RENTALS & LEASES - VEHICLES	2,597	2,991	37,904	48,057
001-4545-539.46-03	OFFICE EQUIPMENT	-	-	1,200	1,200
001-4545-539.46-06	R&M MAIN/REPAIR & MAIN. SVC.	25	-	-	-
001-4545-539.47-02	PRINTING & BINDING	217	219	500	500
001-4545-539.51-01	OFFICE SUPPLIES	3,490	3,286	4,000	4,000
001-4545-539.54-01	SUBSCRIPTION & MEMBERSHIP	447	632	800	800
001-4545-539.54-05	EDUCATION & TRAINING	-	1,618	2,000	2,000
TOTAL APPROPRIATION		\$ 88,308	\$ 66,131	\$ 106,187	\$ 108,357
CAPITAL EXPENSES					
001-4545-539.64-12	OTHER EQUIPMENT	\$ 17,281	\$ -	\$ -	\$ -
001-4545-539.65-78	CAPITAL OUTLAY-LEASES	-	46,043	-	-
TOTAL APPROPRIATION		\$ 17,281	\$ 46,043	\$ -	\$ -
DEBT SERVICE					
001-4545-539.71-50	PRINC-CAPITAL LEASE/VEHIC	\$ -	\$ 15,627	\$ -	\$ -
001-4545-539.72-50	INT-CAPITAL LEASE/VEHICLE	-	1,230	-	-
TOTAL APPROPRIATION		\$ -	\$ 16,857	\$ -	\$ -
ADMINISTRATION DIVISION					
TOTAL REQUESTED APPROPRIATIONS		\$ 712,048	\$ 673,262	\$ 806,412	\$ 820,694

¹ SENIOR MANAGEMENT SALARY OF \$149,046 IS INCLUDED IN SALARY & WAGES REGULAR.



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



PUBLIC WORKS

BUILDINGS DIVISION COST CENTER (4547)

PROGRAM DESCRIPTION

The Buildings Division is responsible for the maintenance, upkeep and aesthetic appearance of all City structures and facilities. The carpentry shop within the Buildings Division fabricates custom cabinetry and work stations for all City departments. The Buildings Division is also responsible for the maintenance of all City owned streetlights and contracted streetlights.

PROGRAM GOALS & OBJECTIVES

In support of the City Strategic Plan Goal 2, Great Suburban City in Broward County, the Buildings Division provides a high level of service for the maintenance, repair and construction of all City facilities and buildings to ensure that the users enjoy a clean, safe and aesthetically pleasing environment.

BUDGET EXPENDITURES/EXPENSES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Personnel Services	\$ 782,343	\$ 697,201	\$ 927,578	\$ 900,632	\$ (26,946)	-2.90%
Operating Expenses	835,484	915,880	923,098	1,121,740	198,642	21.52%
Capital	10,528	90,965	123,810	90,000	(33,810)	-27.31%
Debt Service	-	5,406	-	-	-	0.00%
TOTAL	\$ 1,628,355	\$ 1,709,452	\$ 1,974,486	\$ 2,112,372	\$ 137,886	6.98%

PERFORMANCE MEASURES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Target	FY 2024 Target	% Change
City Hall employee overall satisfaction rating for condition of City Hall	N/A	68%	75%	75%	0%
Achieve a rating of 3 or higher from the City Hall Maintenance survey	N/A	68%	85%	75%	-12%



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



PUBLIC WORKS

		FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED	FY 2024 BUDGET
BUILDINGS DIVISION					
PERSONNEL SERVICES					
001-4547-539.12-01	SAL & WAGES-REGULAR	\$ 499,320	\$ 428,838	\$ 565,596	\$ 542,902
001-4547-539.13-05	SAL & WAGES-LONGEVITY	9,000	9,000	10,000	6,000
001-4547-539.14-01	SAL & WAGES-OVERTIME	12,935	18,068	15,000	15,000
001-4547-539.21-01	CONTRIB-SS TAX(EMPLOYER)	29,114	24,473	36,617	34,962
001-4547-539.21-02	CONTRIB-MED TAX(EMPLOYER)	6,809	5,894	8,564	8,177
001-4547-539.22-01	FRS CONTRIB-EMPLOYER	60,926	57,612	77,662	76,521
001-4547-539.23-01	HEALTH & LIFE INS	164,239	153,316	214,139	217,070
TOTAL APPROPRIATION		\$ 782,343	\$ 697,201	\$ 927,578	\$ 900,632
OPERATING EXPENSES					
001-4547-539.30-31	OTHER EXPENSE/CLOTHING	\$ 4,357	\$ 3,221	\$ 4,900	\$ 4,900
001-4547-539.34-16	CONTRACTUAL SVCS-OTHER	257	-	7,101	3,000
001-4547-539.40-03	TRAVEL & PER DIEM	-	-	500	500
001-4547-539.43-01	UTILITY SERVICES	291,242	319,311	300,000	380,000
001-4547-539.43-02	UTILITY SVCS-WATER	236,664	221,680	155,000	200,000
001-4547-539.44-01	RENTALS & LEASES	7,348	8,875	11,300	10,000
001-4547-539.44-06	RENTALS & LEASES - VEHICLES	-	(2,855)	6,437	9,640
001-4547-539.46-02	REP & MAINT - STRUCTURES	101,891	144,508	137,250	205,000
001-4547-539.46-06	REPAIR & MAINTENANCE SVCS	3,411	6,700	30,100	12,700
001-4547-539.46-07	OTHER EQUIPMENT	142,944	154,730	217,910	243,400
001-4547-539.52-15	OPERATING SUPPLIES-OTHER	47,252	59,515	50,000	50,000
001-4547-539.54-01	SUBSCRIPTION & MEMBERSHIP	118	-	300	300
001-4547-539.54-05	EDUCATION & TRAINING	-	195	2,300	2,300
TOTAL APPROPRIATION		\$ 835,484	\$ 915,880	\$ 923,098	\$ 1,121,740
CAPITAL EXPENSES					
001-4547-539.64-02	ACQUISITION OF VEHICLES	\$ 1,353	\$ -	\$ -	\$ 90,000
001-4547-539.64-12	OTHER EQUIPMENT	9,175	69,974	123,810	-
001-4547-539.65-78	CAPITAL OUTLAY-LEASES	-	20,991	-	-
TOTAL APPROPRIATION		\$ 10,528	\$ 90,965	\$ 123,810	\$ 90,000
DEBT SERVICE					
001-4547-539.71-50	PRINC-CAPITAL LEASE/VEHIC	\$ -	\$ 4,971	\$ -	\$ -
001-4547-539.72-50	INT-CAPITAL LEASE/VEHICLE	-	435	-	-
TOTAL APPROPRIATION		\$ -	\$ 5,406	\$ -	\$ -
BUILDINGS DIVISION					
TOTAL REQUESTED APPROPRIATIONS		\$ 1,628,355	\$ 1,709,452	\$ 1,974,486	\$ 2,112,372



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET

PUBLIC WORKS

GARAGE DIVISION COST CENTER (4551)

PROGRAM DESCRIPTION

The Garage Division is responsible for maintaining and servicing all vehicles and equipment for all departments. The Division provides life cycle cost analysis for vehicles and equipment to help budget for replacement and meet the maximum cost effectiveness of City resources.

PROGRAM GOALS & OBJECTIVES

In support of the City Strategic Plan Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community, the Garage Division provides effective maintenance and repair services, manages fueling operations and assists with the acquisition of new vehicles and equipment.

BUDGET EXPENDITURES/EXPENSES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Personnel Services	\$ 749,285	\$ 720,039	\$ 861,947	\$ 875,302	\$ 13,355	1.55%
Operating Expenses	405,375	677,491	728,907	670,440	(58,467)	-8.02%
Capital	6,979	20,991	-	80,000	80,000	0.00%
Debt Service	-	5,406	-	-	-	0.00%
TOTAL	\$ 1,161,639	\$ 1,423,927	\$ 1,590,854	\$ 1,625,742	\$ 34,888	2.19%

PERFORMANCE MEASURES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Target	FY 2024 Target	% Change
Percentage of vehicle maintenance and repairs completed within three business days (excludes contracted services)	93%	78%	90%	90%	0%
Percentage of all vehicle preventative maintenance performed on time	N/A	41%	90%	90%	0%



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



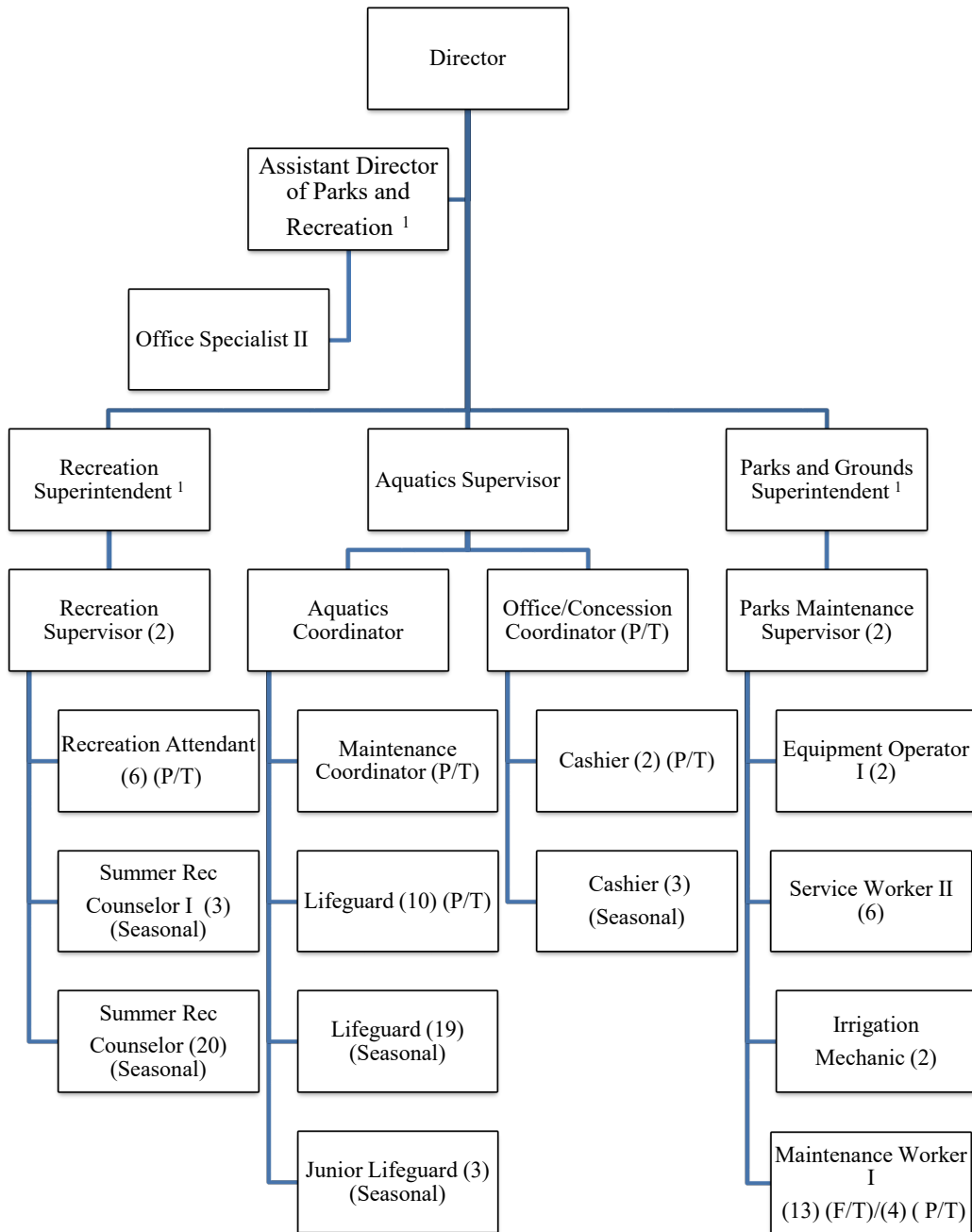
PUBLIC WORKS

		FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED	FY 2024 BUDGET
GARAGE DIVISION					
PERSONNEL SERVICES					
001-4551-590.12-01	SAL & WAGES-REGULAR	\$ 488,226	\$ 469,066	\$ 529,835	\$ 562,572
001-4551-590.13-05	SAL & WAGES-LONGEVITY	11,000	12,000	12,000	6,000
001-4551-590.14-01	SAL & WAGES-OVERTIME	17,528	12,042	20,000	20,000
001-4551-590.21-01	CONTRIB-SS TAX(EMPLOYER)	30,130	28,611	38,244	36,491
001-4551-590.21-02	CONTRIB-MED TAX(EMPLOYER)	7,046	6,520	8,944	8,534
001-4551-590.22-01	FRS CONTRIB-EMPLOYER	62,178	62,414	82,355	79,869
001-4551-590.23-01	HEALTH & LIFE INS	133,177	129,386	170,569	161,836
TOTAL APPROPRIATION		\$ 749,285	\$ 720,039	\$ 861,947	\$ 875,302
OPERATING EXPENSES					
001-4551-590.30-31	OTHER EXPENSE/CLOTHING	\$ 2,626	\$ 2,435	\$ 3,000	\$ 3,000
001-4551-590.34-16	CONTRACTUAL SVCS-OTHER	-	(5,591)	-	-
001-4551-590.40-03	TRAVEL & PER DIEM	-	138	1,000	1,000
001-4551-590.44-06	RENTALS & LEASES - VEHICLES	-	(2,855)	6,255	9,640
001-4551-590.46-06	REP & MAINT SERVICES	8,996	8,364	12,500	12,500
001-4551-590.46-07	REP & MAINT-OTHER EQUIP	40,029	23,511	62,379	35,000
001-4551-590.46-08	REP & MAINT-VEHICLES	2,960	106,944	111,604	75,000
001-4551-590.52-02	GAS, OIL & COOLANT	334,413	527,599	500,000	500,000
001-4551-590.52-15	OPERATING SUPPLIES-OTHER	14,532	14,920	27,869	30,000
001-4551-590.54-01	SUBSCRIPTION & MEMBERSHIP	999	-	1,300	1,300
001-4551-590.54-05	EDUCATION & TRAINING	820	2,026	3,000	3,000
TOTAL APPROPRIATION		\$ 405,375	\$ 677,491	\$ 728,907	\$ 670,440
CAPITAL EXPENSES					
001-4551-590.64-02	ACQUISITION OF VEHICLES	\$ -	\$ -	\$ -	\$ 80,000
001-4551-590.64-12	OTHER EQUIPMENT	6,979	-	-	-
001-4551-590.65-78	CAPITAL OUTLAY-LEASES	-	20,991	-	-
TOTAL APPROPRIATION		\$ 6,979	\$ 20,991	\$ -	\$ 80,000
DEBT SERVICE					
001-4551-590.71-50	PRINC-CAPITAL LEASE/VEHIC	\$ -	\$ 4,971	\$ -	\$ -
001-4551-590.72-50	INT-CAPITAL LEASE/VEHICLE	-	435	-	-
TOTAL APPROPRIATION		\$ -	\$ 5,406	\$ -	\$ -
GARAGE DIVISION					
TOTAL REQUESTED APPROPRIATIONS		\$ 1,161,639	\$ 1,423,927	\$ 1,590,854	\$ 1,625,742
PUBLIC WORKS DEPARTMENT					
TOTAL REQUESTED APPROPRIATIONS		\$ 3,502,042	\$ 3,806,641	\$ 4,371,752	\$ 4,558,808



PARKS AND RECREATION

33 FULL TIME, 24 PART TIME, 48 SEASONAL - 105 TOTAL



¹ - Only 2 of 3 positions of Assistant Director of Parks and Recreation, Parks and Grounds Superintendent, and Recreation Superintendent will be filled at any time.



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



PARKS AND RECREATION

POSITION TITLE					
Position Title	FY 2021 Actual	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Budget
Administration Division					
Director of Parks and Recreation	1	1	1	1	1
Assistant Director of Parks and Recreation ¹	-	-	1	1	1
Parks and Grounds Superintendent ¹	-	-	1	-	-
Recreation Superintendent ¹	1	1	1	1	1
Recreation Supervisor	1	1	1	1	-
Office Specialist II ²	-	-	1	1	1
Office Specialist I ²	1	1	1	-	-
Total Administration	4	4	5	5	4
Special Activities Division					
Recreation Supervisor	1	1	1	1	2
Recreation Attendant (P/T)	6	6	6	6	6
Summer Recreation Counselor I	3	3	3	3	3
Summer Recreation Counselor	20	20	20	20	20
Total Special Activities	30	30	30	30	31
Grounds Maintenance Division					
Parks and Grounds Superintendent	1	1	-	-	-
Parks Maintenance Supervisor	-	-	-	-	2
Division Leader	2	2	2	2	-
Irrigation Mechanic	2	2	2	2	2
Service Worker II	6	6	6	6	6
Maintenance Work I	13	13	13	13	13
Maintenance Work I (P/T)	4	4	4	4	4
Equipment Operator I	2	2	2	2	2
Total Grounds Maintenance	30	30	29	29	29
Aquatics Division					
Aquatics Supervisor	1	1	1	1	1
Aquatics Coordinator	1	1	1	1	1
Maintenance Coordinator (P/T, Annual)	1	1	1	1	1
Office/Concession Coordinator (P/T, Annual)	1	1	1	1	1
Cashier (P/T, Annual)	2	2	2	2	2
Lifeguard (P/T, Annual)	10	10	10	10	10
Lifeguard (Seasonal)	19	19	19	19	19
Junior Lifeguard (Seasonal)	3	3	3	3	3
Cashier (Seasonal)	3	3	3	3	3
Total Aquatics	41	41	41	41	41
Total Parks and Recreation Positions	105	105	105	105	105

¹ FY 2023 Adopted - Only 2 of 3 positions of Assistant Director of Parks and Recreation, Parks and Grounds Superintendent, and Recreation Superintendent will be filled at any time.

² FY 2023 Adopted - Only 1 of 2 positions of Office Specialist II and Office Specialist I will be filled at any time.



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



PARKS AND RECREATION ADMINISTRATION DIVISION COST CENTER (5555)

PROGRAM DESCRIPTION

The Parks and Recreation Administration Division provides advancement and implementation of department policy; management of public programs; and oversees business operations of all divisions within the Parks and Recreation Department. The Administration Division generates ideas, provides services, and supervises departmental operations.

PROGRAM GOALS & OBJECTIVES

In support of Goal 1, A Great Place to Play and Enjoy, the Administration Division develops outreach strategies to promote and market the City's recreational opportunities to the Margate community. In support of Goal 3, Financially Sound City Providing Exceptional Service Valued by the Community, the Administration Division evaluates and applies for a variety of grant funding to reduce the General Fund obligations in providing exceptional services. In support of Goal 4, High Performing City Team Producing Results for the Margate Community, the Administration Division ensures all divisions are compliant with the City's Strategic plan.

BUDGET EXPENDITURES/EXPENSES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Personnel Services	\$ 535,555	\$ 561,477	\$ 732,834	\$ 645,275	\$ (87,559)	-11.95%
Operating Expenses	98,532	63,620	65,040	64,875	(165)	-0.25%
Capital	34,211	25,125	3,500	3,500	-	0.00%
TOTAL	\$ 668,298	\$ 650,222	\$ 801,374	\$ 713,650	\$ (87,724)	-10.95%

PERFORMANCE MEASURES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Target	FY 2024 Target	% Change
Total revenues generated from meeting room/hall rentals	\$11,467	\$11,467	\$50,000	\$50,000	0%
Annual update of the Parks and Recreation Master Plan's park inventory chart	\$1,000	\$1,000	\$1,000	\$1,000	0%
Total revenues generated from pavilion rentals	\$7,460	\$7,460	\$6,000	\$6,000	0%



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



PARKS AND RECREATION

		FY 2021	FY 2022	FY 2023	FY 2024
		ACTUAL	ACTUAL	AMENDED	BUDGET
ADMINISTRATION DIVISION					
PERSONNEL SERVICES					
001-5555-572.12-01	SAL & WAGES-REGULAR ¹	\$ 349,976	\$ 361,623	\$ 485,312	\$ 424,577
001-5555-572.13-05	SAL & WAGES-LONGEVITY	5,000	5,000	5,000	2,000
001-5555-572.14-01	SAL & WAGES-OVERTIME	8,256	14,287	8,000	1,000
001-5555-572.15-08	SAL&WAGES-VEHICLE BENEFIT	5,475	6,163	6,350	6,100
001-5555-572.21-01	CONTRIB-SS TAX(EMPLOYER)	20,890	21,975	29,299	26,609
001-5555-572.21-02	CONTRIB-MED TAX(EMPLOYER)	5,092	5,320	7,100	6,288
001-5555-572.22-01	FRS CONTRIB-EMPLOYER	71,553	80,106	96,248	92,946
001-5555-572.23-01	HEALTH & LIFE INS	69,313	67,003	95,525	85,755
TOTAL APPROPRIATION		\$ 535,555	\$ 561,477	\$ 732,834	\$ 645,275
OPERATING EXPENSES					
001-5555-572.30-01	OPERATING EXPENSE	\$ 2,788	\$ 6,000	\$ 3,000	\$ 3,000
001-5555-572.30-31	OTHER EXPENSE/CLOTHING	892	896	2,900	900
001-5555-572.31-02	PROF'L SVCS-MEDICAL	2,911	3,825	2,500	4,400
001-5555-572.31-09	PROF'L SVCS-OTHER	47,800	8,000	8,000	8,000
001-5555-572.40-03	TRAVEL & PER DIEM	1,681	-	2,000	2,000
001-5555-572.41-01	COMMUNICATIONS SVCS	16,575	11,960	11,000	11,000
001-5555-572.44-01	RENTALS & LEASES	9,397	9,313	10,000	10,000
001-5555-572.44-06	RENTALS & LEASES - VEHICLES	-	-	6,065	6,000
001-5555-572.46-06	REPAIR & MAINTENANCE SVCS	9,576	13,831	11,250	11,250
001-5555-572.51-01	OFFICE SUPPLIES	1,650	2,715	2,500	2,500
001-5555-572.52-15	OPERATING SUPPLIES-OTHER	-	2,326	-	-
001-5555-572.54-01	SUBSCRIPTION & MEMBERSHIP	3,932	4,564	5,125	5,125
001-5555-572.54-05	EDUCATION & TRAINING	1,330	190	700	700
TOTAL APPROPRIATION		\$ 98,532	\$ 63,620	\$ 65,040	\$ 64,875
CAPITAL EXPENSES					
001-5555-572.63-47	TREE CITY USA	\$ -	\$ -	\$ 3,500	\$ 3,500
001-5555-572.64-12	OTHER EQUIPMENT	34,211	25,125	-	-
TOTAL APPROPRIATION		\$ 34,211	\$ 25,125	\$ 3,500	\$ 3,500
ADMINISTRATION DIVISION					
TOTAL REQUESTED APPROPRIATION		\$ 668,298	\$ 650,222	\$ 801,374	\$ 713,650

¹ SENIOR MANAGEMENT SALARY OF \$163,102 IS INCLUDED IN SALARY & WAGES REGULAR.



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



PARKS AND RECREATION SPECIAL ACTIVITIES DIVISION COST CENTER (5556)

PROGRAM DESCRIPTION

The Special Activities Division provides safe, high quality, low cost recreational opportunities to the residents of the City of Margate. The Division is responsible for providing activities for all members of Margate families through public parks, open spaces, recreation programs, and family friendly special events.

PROGRAM GOALS & OBJECTIVES

In support of Goal 1, A Great Place to Play and Enjoy, the Special Activities Division executes programs and special events to create a family friendly experience for the Margate community. In support of Goal 3, Financially Sound City Providing Exceptional Service Valued by the Community, the Special Activities Division creates high quality programs at the lowest cost to the participants.

BUDGET EXPENDITURES/EXPENSES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Personnel Services	\$ 224,930	\$ 315,325	\$ 352,793	\$ 457,071	\$ 104,278	29.56%
Operating Expenses	89,678	159,473	186,365	185,700	(665)	-0.36%
Capital	48,226	-	-	-	-	0.00%
TOTAL	\$ 362,834	\$ 474,798	\$ 539,158	\$ 642,771	\$ 103,613	19.22%

PERFORMANCE MEASURES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Target	FY 2024 Target	% Change
Percentage of revenues received per budgeted projection for teen and youth programs	29%	29%	100%	100%	0%
Percentage of revenues received per budgeted projection for youth basketball league	46%	46%	100%	100%	0%
Percentage of revenues received per budgeted projection for recreation division	100%	100%	100%	100%	0%
Percentage of summer youth program capacity	100%	100%	100%	100%	0%
Percentage of summer teen program capacity	100%	100%	100%	100%	0%
Number of hosted special events	20	20	20	20	0%



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



PARKS AND RECREATION

		FY 2021	FY 2022	FY 2023	FY 2024
		ACTUAL	ACTUAL	AMENDED	BUDGET
SPECIAL ACTIVITIES DIVISION					
PERSONNEL SERVICES					
001-5556-572.12-01	SAL & WAGES-REGULAR	\$ 180,410	\$ 239,837	\$ 282,752	\$ 356,421
001-5556-572.14-01	SAL & WAGES-OVERTIME	5,604	25,077	5,000	12,000
001-5556-572.21-01	CONTRIB-SS TAX(EMPLOYER)	11,159	17,153	17,531	22,842
001-5556-572.21-02	CONTRIB-MED TAX(EMPLOYER)	2,610	4,012	4,100	5,342
001-5556-572.22-01	FRS CONTRIB-EMPLOYER	16,175	19,736	33,676	49,995
001-5556-572.23-01	HEALTH & LIFE INS	8,972	9,510	9,734	10,471
TOTAL APPROPRIATION		\$ 224,930	\$ 315,325	\$ 352,793	\$ 457,071
OPERATING EXPENSES					
001-5556-572.30-01	OPERATING EXPENSE	\$ 3,826	\$ 3,724	\$ 4,200	\$ 4,200
001-5556-572.30-02	TROPHIES & RIBBONS	556	1,411	2,000	2,000
001-5556-572.30-18	SUMMER PROGRAM	17,793	36,918	68,000	50,000
001-5556-572.30-28	SPECIAL EVENTS	32,190	59,980	50,000	57,500
001-5556-572.30-51	EXP-SWIM TEAM	3,232	4,879	5,000	5,000
001-5556-572.30-53	EXP-BASKETBALL LEAGUE	14,540	16,937	17,000	17,000
001-5556-572.30-92	CREDIT CARD PYMT CHARGES	4,295	8,148	2,500	8,000
001-5556-572.34-01	ADVERTISING	122	12,174	5,000	5,000
001-5556-572.39-01	SUMMER TEEN CAMP	8,959	12,634	17,600	22,000
001-5556-572.44-06	RENTALS & LEASES - VEHICLES	-	-	6,065	6,000
001-5556-572.46-06	REPAIR & MAINTENANCE SVCS	640	-	2,000	2,000
001-5556-572.52-15	OPERATING SUPPLIES-OTHER	904	1,552	3,000	3,000
001-5556-572.54-05	EDUCATION & TRAINING	300	(284)	-	-
001-5556-572.55-06	OUTDOOR MOVIE EXP	2,321	1,400	4,000	4,000
TOTAL APPROPRIATION		\$ 89,678	\$ 159,473	\$ 186,365	\$ 185,700
CAPITAL EXPENSES					
001-5556-572.64-12	OTHER EQUIPMENT	\$ 48,226	\$ -	\$ -	\$ -
TOTAL APPROPRIATION		\$ 48,226	\$ -	\$ -	\$ -
SPECIAL ACTIVITIES DIVISION					
TOTAL REQUESTED APPROPRIATIONS		\$ 362,834	\$ 474,798	\$ 539,158	\$ 642,771



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



PARKS AND RECREATION GROUNDS MAINTENANCE DIVISION COST CENTER (5557)

PROGRAM DESCRIPTION

The Grounds Maintenance Division provides routine grounds maintenance of public parks, right of ways, and open spaces to maintain a clean, and aesthetically pleasing appearance. The Division conducts routine safety inspections of park amenities, playgrounds, courts, athletic fields, and park buildings to ensure user safety. The Division is also responsible for logistical setup and breakdown of all special events hosted by the City.

PROGRAM GOALS & OBJECTIVES

In support of Goal 1, A Great Place to Play and Enjoy, the Grounds Maintenance Division provides all logistics for special events to create a family friendly experience for the Margate community. In support of Goal 4, High Performing City Team Producing Results for the Margate Community, the Grounds Maintenance Division conducts routine repair and maintenance services to park infrastructure, while evaluating best practices and industry standards.

BUDGET EXPENDITURES/EXPENSES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Personnel Services	\$ 1,892,154	\$ 1,957,525	\$ 2,069,821	\$ 2,237,511	\$ 167,690	8.10%
Operating Expenses	879,104	1,123,236	1,179,150	1,184,513	5,363	0.45%
Capital	116,679	21,957	82,800	82,000	(800)	100.00%
Debt Service	955	19,379	-	-	-	0.00%
TOTAL	\$ 2,888,892	\$ 3,122,097	\$ 3,331,771	\$ 3,504,024	\$ 172,253	5.17%

PERFORMANCE MEASURES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Target	FY 2024 Target	% Change
Number of in-house projects completed by the Grounds Maintenance Division that are valued at \$5,000 or more	10	10	5	5	0%
Complete 100% inspection of each park and update the status of our internal inventory of park amenities	100%	100%	100%	100%	0%
Percentage of scheduled maintenance accomplished	100%	100%	100%	100%	0%



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



PARKS AND RECREATION

		FY 2021	FY 2022	FY 2023	FY 2024
		ACTUAL	ACTUAL	AMENDED	BUDGET
GROUND'S MAINTENANCE DIVISION					
PERSONNEL SERVICES					
001-5557-572.12-01	SAL & WAGES-REGULAR	\$ 1,195,054	\$ 1,185,581	\$ 1,263,373	\$ 1,336,833
001-5557-572.13-05	SAL & WAGES-LONGEVITY	19,000	19,088	17,000	18,000
001-5557-572.14-01	SAL & WAGES-OVERTIME	64,212	122,238	60,000	60,000
001-5557-572.21-01	CONTRIB-SS TAX(EMPLOYER)	73,895	75,125	83,742	87,720
001-5557-572.21-02	CONTRIB-MED TAX(EMPLOYER)	17,282	17,570	19,585	20,515
001-5557-572.22-01	FRS CONTRIB-EMPLOYER	136,921	150,405	160,865	191,993
001-5557-572.23-01	HEALTH & LIFE INS	385,790	387,518	465,256	522,450
TOTAL APPROPRIATION		\$ 1,892,154	\$ 1,957,525	\$ 2,069,821	\$ 2,237,511
OPERATING EXPENSES					
001-5557-572.30-31	OTHER EXPENSE/CLOTHING	\$ 15,185	\$ 16,795	\$ 22,200	\$ 20,000
001-5557-572.34-05	TREE TRIMMING	34,093	20,883	45,093	35,000
001-5557-572.34-12	CONTRACT SVCS-GROUNDS	370,570	519,524	515,000	520,000
001-5557-572.39-05	OPER EXP-CODE RELATED EXP	3,333	4,825	5,000	5,000
001-5557-572.40-03	TRAVEL & PER DIEM	208	68	1,000	1,000
001-5557-572.43-XX	UTILITY SERVICES	202,882	187,147	193,000	193,000
001-5557-572.44-01	RENTALS & LEASES	13,873	12,332	11,650	11,650
001-5557-572.44-06	RENTALS & LEASES - VEHICLES	279	9,552	46,113	90,703
001-5557-572.46-07	REP&MAINT-OTHER EQUIPMENT	813	2,564	6,000	6,000
001-5557-572.46-08	REP&MAINT-VEHICLES	1,643	-	1,000	1,000
001-5557-572.46-32	REPAIR&MAINT-GROUNDS	21,686	95,544	75,000	75,000
001-5557-572.46-39	R & M IRRIGATION/LANDSCAPING	38,033	33,914	50,000	50,000
001-5557-572.46-40	R & M - OTHER	104,677	167,104	156,934	130,000
001-5557-572.49-11	TREE GIVEAWAY	49,955	24,685	30,000	25,000
001-5557-572.52-15	OPERATING SUPPLIES-OTHER	20,597	28,049	17,500	17,500
001-5557-572.54-01	SUBSCRIPTION & MEMBERSHIP	-	-	360	360
001-5557-572.54-05	EDUCATION & TRAINING	1,277	250	3,300	3,300
TOTAL APPROPRIATION		\$ 879,104	\$ 1,123,236	\$ 1,179,150	\$ 1,184,513
CAPITAL EXPENSES					
001-5557-572.64-02	ACQUISITION OF VEHICLES	\$ 101,794	\$ -	\$ -	\$ 66,000
001-5557-572.64-12	OTHER EQUIPMENT	14,885	-	82,800	16,000
001-5557-572.65-78	CAPITAL OUTLAY-LEASES	-	21,957	-	-
TOTAL APPROPRIATION		\$ 116,679	\$ 21,957	\$ 82,800	\$ 82,000
DEBT SERVICE					
001-5557-572.71-50	PRINC-CAPITAL LEASE/VEHICLE	\$ 860	\$ 17,166	\$ -	\$ -
001-5557-572.72-50	INT-CAPITAL LEASE/VEHICLE	95	2,213	-	-
TOTAL APPROPRIATION		\$ 955	\$ 19,379	\$ -	\$ -
GROUND'S MAINTENANCE DIVISION					
TOTAL REQUESTED APPROPRIATIONS		\$ 2,888,892	\$ 3,122,097	\$ 3,331,771	\$ 3,504,024



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



PARKS AND RECREATION

AQUATICS DIVISION COST CENTER (5561)

PROGRAM DESCRIPTION

The Aquatics Division provides safe, high quality, low cost recreational opportunities to the City of Margate community at the Calypso Cove Aquatics Facility. The Aquatics Division provides water safety instructions through various programs to ensure that every member of the community has the opportunity to learn basic swimming skills and knowledge. Calypso Cove is home to a plunge pool, closed water slide, open water slide, and an aquatic playground.

PROGRAM GOALS & OBJECTIVES

In support of Goal 1, A Great Place to Play and Enjoy, the Aquatics Division executes programs and water safety instructions to create a family friendly experience for the Margate community. In support of Goal 4, High Performing City Team Producing Results for the Margate Community, the Aquatics Division coordinates with Broward County Swim Central to provide free swim lessons to the Margate residents.

BUDGET EXPENDITURES/EXPENSES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Personnel Services	\$ 624,110	\$ 513,172	\$ 699,062	\$ 753,250	\$ 54,188	7.75%
Operating Expenses	93,590	192,842	187,694	150,599	(37,095)	-19.76%
Capital	8,900	-	-	-	-	0.00%
TOTAL	\$ 726,600	\$ 706,014	\$ 886,756	\$ 903,849	\$ 17,093	1.93%

PERFORMANCE MEASURES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Target	FY 2024 Target	% Change
Number of general admissions to Calypso Cove Aquatics Facility	26,002	26,002	37,000	37,000	0%
Percentage of general admissions to Calypso Cove Aquatics Facility that are Margate residents	49%	49%	33%	33%	0%
Number of individual participants that received water safety instructions (WSI) through Broward County's Swim Central at Calypso Cove Aquatics Facility	350	350	1,500	1,500	0%
Percentage of revenues received per budgeted projection at Calypso Cove Aquatics Facility	55%	55%	100%	100%	0%

* NOTE: COVID reduced both revenues and expenditures in this division.



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



PARKS AND RECREATION

		FY 2021	FY 2022	FY 2023	FY 2024
		ACTUAL	ACTUAL	AMENDED	BUDGET
AQUATICS DIVISION					
PERSONNEL SERVICES					
001-5561-572.12-01	SAL & WAGES-REGULAR	\$ 494,586	\$ 395,976	\$ 546,575	\$ 580,041
001-5561-572.13-05	SAL & WAGES-LONGEVITY	2,000	2,000	1,000	-
001-5561-572.14-01	SAL & WAGES-OVERTIME	19,661	27,600	7,500	7,500
001-5561-572.21-01	CONTRIB-SS TAX(EMPLOYER)	31,657	25,843	39,435	40,852
001-5561-572.21-02	CONTRIB-MED TAX(EMPLOYER)	7,404	6,044	8,440	8,519
001-5561-572.22-01	FRS CONTRIB-EMPLOYER	44,835	36,009	69,325	79,729
001-5561-572.23-01	HEALTH & LIFE INS	23,967	19,700	26,787	36,609
TOTAL APPROPRIATION		\$ 624,110	\$ 513,172	\$ 699,062	\$ 753,250
OPERATING EXPENSES					
001-5561-572.30-01	OPERATING EXPENSE	\$ 4,675	\$ 5,003	\$ 6,200	\$ 6,200
001-5561-572.30-31	OTHER EXPENSE/CLOTHING	2,923	7,830	8,500	4,000
001-5561-572.30-92	CREDIT CARD PYMT CHARGES	3,475	6,476	4,500	4,500
001-5561-572.34-01	ADVERTISING	854	1,529	4,000	4,000
001-5561-572.40-03	TRAVEL & PER DIEM	-	-	100	100
001-5561-572.41-01	COMMUNICATIONS SVCS	4,321	4,510	4,720	4,720
001-5561-572.44-01	RENTALS & LEASES	8,981	9,191	9,754	9,754
001-5561-572.44-06	RENTALS & LEASES - VEHICLES	-	-	6,065	6,825
001-5561-572.46-06	REPAIR & MAINTENANCE SVCS	19,900	22,508	32,600	30,600
001-5561-572.46-40	REPAIR & MAINTENANCE SVCS / OTHER	-	30,808	36,355	-
001-5561-572.49-10	PURCHASES FOR RESALE	13,321	36,525	20,000	40,000
001-5561-572.52-14	CHEMICALS - OTHER	18,042	41,549	40,000	22,000
001-5561-572.52-15	OPERATING SUPPLIES-OTHER	15,068	23,190	13,000	16,000
001-5561-572.54-01	SUBSCRIPTION & MEMBERSHIP	1,219	653	900	900
001-5561-572.54-05	EDUCATION & TRAINING	811	3,070	1,000	1,000
TOTAL APPROPRIATION		\$ 93,590	\$ 192,842	\$ 187,694	\$ 150,599
CAPITAL EXPENSES					
001-5561-572.64-12	OTHER EQUIPMENT	\$ 8,900	\$ -	\$ -	\$ -
TOTAL APPROPRIATION		\$ 8,900	\$ -	\$ -	\$ -
AQUATICS DIVISION TOTAL REQUESTED APPROPRIATIONS					
		\$ 726,600	\$ 706,014	\$ 886,756	\$ 903,849
PARKS AND RECREATION					
DEPARTMENT TOTAL REQUESTED APPROPRIATIONS		\$ 4,646,624	\$ 4,953,131	\$ 5,559,059	\$ 5,764,294

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RECREATION TRUST FUND





FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



RECREATION TRUST FUND

FUND 103

PROGRAM DESCRIPTION

The Recreation Trust Fund accounts for revenues generated from cell phone towers. The funds are used for the development and improvement of parks and recreation facilities.

REVENUES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Recreation Trust Fund	\$ 476,794	\$ 731,085	\$ 450,500	\$ 500,500	\$ 50,000	11.10%
TOTAL	\$ 476,794	\$ 731,085	\$ 450,500	\$ 500,500	\$ 50,000	11.10%

BUDGET EXPENDITURES/EXPENSES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Operating Expenses	\$ 1,479	\$ 543	\$ 500	\$ 500	\$ -	0.00%
Transfers	345,000	200,000	450,000	500,000	50,000	11.11%
TOTAL	\$ 346,479	\$ 200,543	\$ 450,500	\$ 500,500	\$ 50,000	11.10%



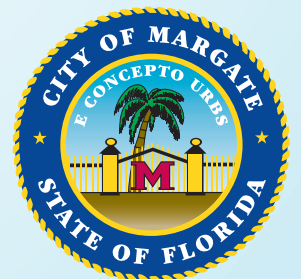
FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



RECREATION TRUST FUND

		FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED	FY 2024 BUDGET
ESTIMATED REVENUES					
103-0000-361.10-01	INTEREST INCOME	\$ 1,861	\$ 2,900	\$ 500	\$ 500
103-0000-361.10-88	INTEREST INC-LEASED ASSET	-	143,362	-	-
103-0000-361.20-18	GAIN/LOSS ON INVESTMENT	(159)	(685)	-	-
103-0000-369.90-26	REV-TOWER SITE RENTALS	475,092	585,508	450,000	500,000
TOTAL ESTIMATED REVENUES		\$ 476,794	\$ 731,085	\$ 450,500	\$ 500,500
REQUESTED APPROPRIATION					
OPERATING EXPENSES					
103-5555-572.39-03	OPER EXP-BANK FEES	\$ 1,479	\$ 543	\$ 500	\$ 500
REQUESTED APPROPRIATION		\$ 1,479	\$ 543	\$ 500	\$ 500
TRANSFERS & CONTINGENCY					
103-5555-581.91-15	TO CAPITAL IMPROVEMENT FD	\$ 345,000	\$ 200,000	\$ 180,000	\$ 500,000
103-5555-589.91-03	TO FUND BALANCE	-	-	270,000	-
REQUESTED APPROPRIATION		\$ 345,000	\$ 200,000	\$ 450,000	\$ 500,000
TOTAL REQUESTED APPROPRIATIONS		\$ 346,479	\$ 200,543	\$ 450,500	\$ 500,500

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ROADS FUND





FISCAL YEAR 2024 ANNUAL OPERATING BUDGET

ROADS FUND - 111

POSITION SUMMARY

Position Title	FY 2021 Actual	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Budget
Roads Fund					
Service Worker II	1	1	1	1	1
Equipment Operator I	1	1	1	1	1
Service Worker I	2	2	2	2	2
Total Roads Fund Positions	4	4	4	4	4



ROADS FUND

FUND 111

PROGRAM DESCRIPTION

The Roads Fund accounts for the receipt and disbursement of funds derived primarily from the Local Option Gas Tax and the State Shared Motor Fuel Tax. The City's annual receipts are determined from a locally agreed upon distribution formula based on population. In addition, streetlight maintenance revenue from Florida Department of Transportation (FDOT) and related expenditures, as well as contractual bus service are in the Roads Fund.

The Roads Fund is responsible for the maintenance and upkeep of all City-owned roads. The Roads Fund also maintains all City-owned pedestrian sidewalks with the priority of user safety.

PROGRAM GOALS & OBJECTIVES

In support of the City Strategic Plan Goal 2, Great Suburban City in Broward County and Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community, the Roads Division provides and maintains a safe road system for the residents and businesses of the City of Margate, as well as effectively manages the City's public transit system.

REVENUES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Roads Fund	\$ 1,895,926	\$ 1,914,672	\$ 2,525,036	\$ 4,043,895	\$ 1,518,859	60.15%
TOTAL	\$ 1,895,926	\$ 1,914,672	\$ 2,525,036	\$ 4,043,895	\$ 1,518,859	60.15%

BUDGET EXPENDITURES /EXPENSES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Personnel Services	\$ 292,833	\$ 279,431	\$ 293,469	\$ 313,864	\$ 20,395	6.95%
Operating Expenses	1,204,763	1,403,785	1,637,515	1,475,031	(162,484)	-9.92%
Capital	29,260	209,133	594,052	2,255,000	1,660,948	279.60%
Debt Service	-	6,447	-	-	-	0.00%
TOTAL	\$ 1,526,856	\$ 1,898,796	\$ 2,525,036	\$ 4,043,895	\$ 1,518,859	60.15%

PERFORMANCE MEASURES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Target	FY 2024 Target	% Change
Number of sidewalk repairs completed	92	162	200	200	0%
Percentage of sidewalk hazards mitigated within 24 hours of complaint	100%	100%	100%	100%	0%



FISCAL YEAR 2024

ANNUAL OPERATING BUDGET



ROADS FUND

		FY 2021		FY 2022		FY 2023		FY 2024
		ACTUAL		ACTUAL		AMENDED		BUDGET
ESTIMATED REVENUES								
111-0000-312.41-01	LOCAL OPTION GAS TAX (1-6)	\$	560,507	\$	604,470	\$	540,000	\$ 540,000
111-0000-312.42-01	SECOND LOCAL OPT GAS TAX (1-5)		393,010		423,692		375,000	375,000
111-0000-335.12-20	MOTOR FUEL (R/S)		530,961		566,873		500,000	500,000
111-0000-338.90-03	CONTRIB - MINIBUSES		342,407		344,982		391,000	434,400
111-0000-361.10-01	INTEREST INCOME		41,376		69,424		25,000	25,000
111-0000-361.20-18	GAIN/LOSS ON INVESTMENT		(27,177)		(116,794)		-	-
111-0000-364.41-01	DISPOSITION OF FIXED ASSET		2,625		-		-	-
111-0000-369.90-01	OTHER MISCELLANEOUS		52,217		-		50,000	50,000
111-0000-383.10-01	LEASE PROCEEDS-OTHER		-		22,025		-	-
111-0000-389.10-01	TRANS FROM FUND BALANCE		-		-		644,036	2,119,495
TOTAL ESTIMATED REVENUES		\$	1,895,926	\$	1,914,672	\$	2,525,036	\$ 4,043,895

REQUESTED APPROPRIATION

PERSONNEL SERVICES

111-4552-541.12-01	SAL & WAGES-REGULAR	\$	178,644	\$	184,386	\$	191,417	\$ 201,161
111-4552-541.12-18	ACCRUED LEAVE PAYOUTS		7,959		-		-	-
111-4552-541.13-05	SAL & WAGES-LONGEVITY		3,000		3,000		3,000	3,000
111-4552-541.14-01	SAL & WAGES-OVERTIME		4,236		2,077		2,000	2,000
111-4552-541.21-01	CONTRIB-SS TAX(EMPLOYER)		10,838		10,771		12,178	12,782
111-4552-541.21-02	CONTRIB-MED TAX(EMPLOYER)		2,535		2,519		2,848	2,989
111-4552-541.22-01	FRS CONTRIB-EMPLOYER		23,465		25,655		27,605	32,872
111-4552-541.22-03	CONTRIBUTION - HEALTH TRUST		207		366		470	470
111-4552-541.23-01	HEALTH & LIFE INS		61,949		50,657		53,951	58,590
REQUESTED APPROPRIATION		\$	292,833	\$	279,431	\$	293,469	\$ 313,864

OPERATING EXPENSES

111-4552-541.30-31	OTHER EXPENSE/CLOTHING	\$	2,065	\$	1,897	\$	2,300	\$ 2,300
111-4552-541.31-02	PROF'L SVCS-MEDICAL		430		513		1,900	1,000
111-4552-541.31-04	PROF'L SVCS-ENGINEERING		43,822		36,748		16,608	10,000
111-4552-541.32-01	ACCOUNTING & AUDITING		-		-		5,000	-
111-4552-541.34-56	CONTRACT SVCS-BUS SERVICE		348,353		343,817		391,000	434,400
111-4552-541.39-03	OPER EXP-BANK FEES		3,178		1,928		5,000	2,000
111-4552-541.43-01	UTILITY SERVICES - STREETLIGHTS		483,360		510,007		500,000	550,000
111-4552-541.43-02	WATER		91,113		99,448		93,000	93,000
111-4552-541.44-01	RENTALS & LEASES		-		-		2,000	2,000
111-4552-541.44-06	RENTALS & LEASES - VEHICLES		163		(6,586)		14,326	40,931
111-4552-541.46-06	REPAIR & MAINTENANCE SERVICES		2,500		82,992		3,500	3,500
111-4552-541.46-07	REP & MAINT-OTHER EQUIP		-		14,158		-	-
111-4552-541.46-08	REPAIR & MAINTENANCE - VEHICLES		26,300		18,580		8,000	8,000
111-4552-541.46-24	REPAIR & MAINTENANCE - STRUCTURES		2,160		2,245		2,400	2,400
111-4552-541.46-37	MAINT - FDOT STREET LIGHTS		27,778		23,009		279,405	30,000
111-4552-541.46-38	MAINTENANCE - ROADS		140,726		202,533		215,000	215,000
111-4552-541.46-48	NON FDOT STREET LIGHTS		11,240		10,248		60,000	30,000
111-4552-541.52-02	GAS, OIL & COOLANT		12,427		18,824		15,000	15,000
111-4552-541.52-15	OPERATING SUPPLIES-OTHER		9,059		38,430		20,376	35,000
111-4552-541.54-01	SUBSCRIPTION & MEMBERSHIP		-		4,994		-	-
111-4552-541.54-05	EDUCATION & TRAINING		89		-		2,700	500
REQUESTED APPROPRIATION		\$	1,204,763	\$	1,403,785	\$	1,637,515	\$ 1,475,031

CAPITAL EXPENSES

111-4552-541.64-02	ACQUISITION OF VEHICLES	\$	-	\$	158,900	\$	94,400	\$ 180,000
111-4552-541.64-12	OTHER EQUIPMENT		29,260		-		-	-
111-4552-541.65-78	CAPITAL OUTLAY-LEASES		-		32,605		-	-
111-4552-541.68-06	ROAD IMPROVEMENTS &REPAVE		-		-		-	1,700,000
111-4552-541.68-96	CAPITAL ROAD PROJECTS (1-5)		-		17,628		499,652	375,000
REQUESTED APPROPRIATION		\$	29,260	\$	209,133	\$	594,052	\$ 2,255,000

DEBT SERVICE

111-4552-541.71-50	PRINC-CAPITAL LEASE/VEHICLE	\$	-	\$	5,928	\$	-	\$ -
111-4552-541.72-50	INT-CAPITAL LEASE/VEHICLE		-		519		-	-
REQUESTED APPROPRIATION		\$	-	\$	6,447	\$	-	\$ -

TOTAL REQUESTED APPROPRIATIONS		\$	1,526,856	\$	1,898,796	\$	2,525,036	\$ 4,043,895
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UNDERGROUND UTILITY TRUST FUND





UNDERGROUND UTILITY TRUST FUND

FUND 112

PROGRAM DESCRIPTION

The Underground Utility Trust Fund accounts for the receipt and disbursement of funds derived from developers' contributions to be expended on future projects that place existing or future utility lines underground.

REVENUES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Underground Utility Trust Fund	\$ 164	\$ 171	\$ 50,300	\$ 50,300	\$ -	0.00%
TOTAL	\$ 164	\$ 171	\$ 50,300	\$ 50,300	\$ -	0.00%

BUDGET EXPENDITURES/EXPENSES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Operating Expenses	\$ 143	\$ 40	\$ 300	\$ 300	\$ -	0.00%
Transfers	-	-	50,000	50,000	-	0.00%
TOTAL	\$ 143	\$ 40	\$ 50,300	\$ 50,300	\$ -	0.00%



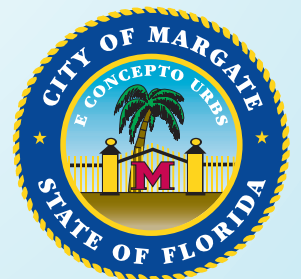
FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



UNDERGROUND UTILITY TRUST FUND

		FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED	FY 2024 BUDGET
ESTIMATED REVENUES					
112-0000-361.10-01	INTEREST INCOME	\$ 164	\$ 171	\$ 300	\$ 300
112-0000-366.90-03	CONTRIBUTIONS	-	-	50,000	50,000
TOTAL ESTIMATED REVENUES		\$ 164	\$ 171	\$ 50,300	\$ 50,300
REQUESTED APPROPRIATION					
OPERATING EXPENSES					
112-1110-554.39-03	OPER EXP-BANK FEES	\$ 143	\$ 40	\$ 300	\$ 300
REQUESTED APPROPRIATION		\$ 143	\$ 40	\$ 300	\$ 300
TRANSFERS & CONTINGENCY					
112-1110-589.91-03	TO FUND BALANCE	-	-	50,000	50,000
REQUESTED APPROPRIATION		\$ -	\$ -	\$ 50,000	\$ 50,000
TOTAL REQUESTED APPROPRIATIONS		\$ 143	\$ 40	\$ 50,300	\$ 50,300

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BUILDING FUND





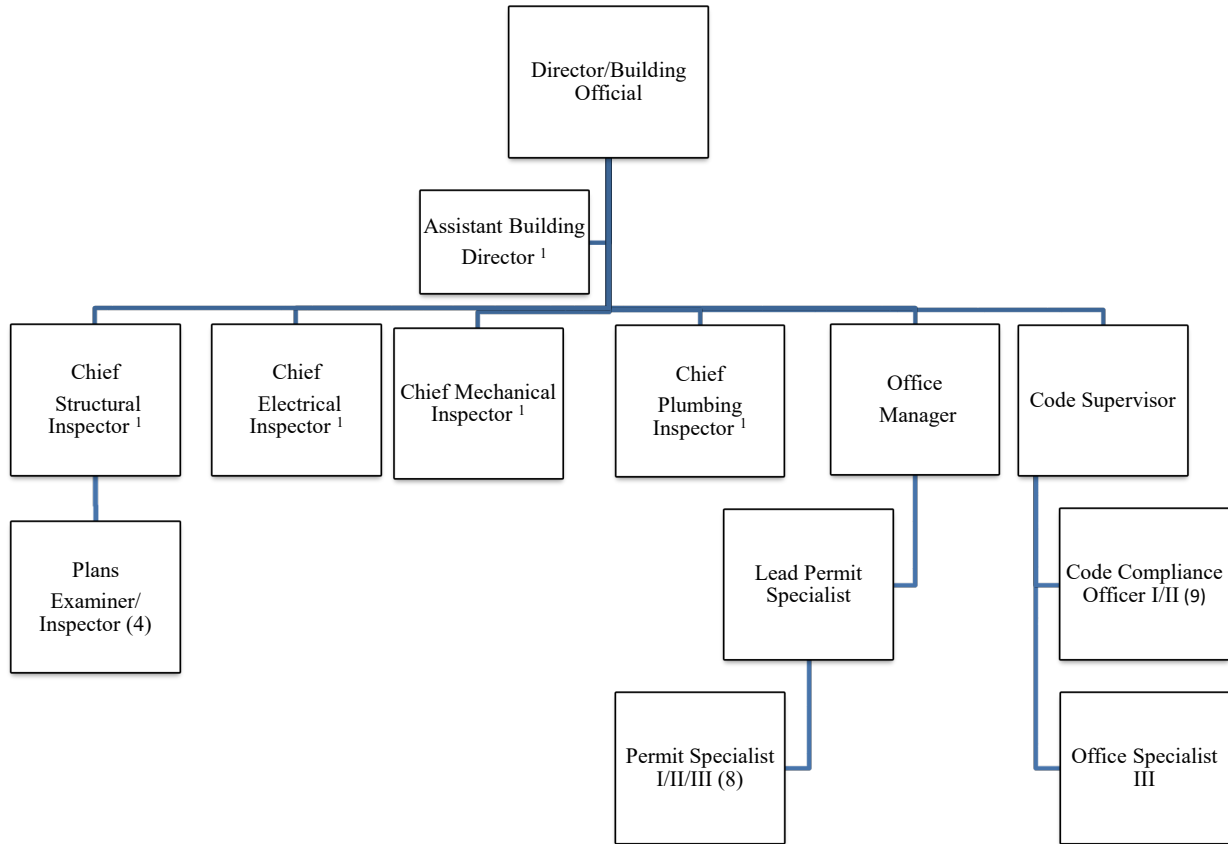
FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



BUILDING FUND

FUND 113

30 FULL TIME



¹ FY 2021- FY 2024 - Only 4 of 5 positions of Assistant Building Director, Chief Electrical, Plumbing, Mechanical and Structural Inspector will be filled at any time.



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



BUILDING FUND FUND 113

POSITION SUMMARY

Position Title	FY 2021 Actual	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Budget
Director of Building/Building Official	1	1	1	1	1
Assistant Building Director ¹	1	1	1	1	1
Chief Electrical Inspector ¹	1	1	1	1	1
Chief Plumbing Inspector ¹	1	1	1	1	1
Chief Mechanical Inspector ¹	1	1	1	1	1
Chief Structural Inspector ¹	1	1	1	1	1
Plans Examiner/Inspector	3	3	3	3	4
Plans Examiner/Inspector - P/T	2	2	2	2	-
Building Code Compliance Officer	1	-	-	-	-
Office Manager	1	1	1	1	1
Lead Permit Specialist	1	1	1	1	1
Permit Specialist I/II/III	7	7	8	8	8
Total Building Personnel	20	19	20	20	19
Code Supervisor	1	1	1	1	1
Code Compliance Officer ²	-	10	8	8	8
Code Compliance Officer I/II ²	-	-	8	8	9
Office Specialist II ³	-	1	1	-	-
Office Specialist III ³	-	-	1	1	1
Total Code Compliance Personnel	1	12	10	10	11
Total Building Fund Positions	21	31	30	30	30

¹ FY 2021 - FY 2024 - Only 4 of 5 positions of Assistant Building Director, Chief Electrical, Plumbing, Mechanical and Structural Inspector will be filled at any time.

² - Only 9 of 17 positions of Code Compliance Officer I/II and Code Compliance Officer will be filled at any time.

³ FY 2023 Adopted - Only 1 of 2 positions of Office Specialist III and Office Specialist II will be filled at any time.



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



BUILDING FUND FUND 113

PROGRAM DESCRIPTION

The Building Fund accounts for the activities of the Building and Code Services Department that safeguards public health, safety, and general welfare through the administration and enforcement of the Florida Building Code and all local ordinances to ensure the highest level of building code compliance. The Department is responsible for performing plan reviews, completing mandatory inspections, collecting permit fees, issuing permits, and providing Certificates of Completion/Occupancy.

PROGRAM GOALS & OBJECTIVES

In support of Goal 1, A Great Place to Play and Enjoy, the Building and Code Services Department effectively ensures public health and safety by enforcing Florida Building Code and local ordinances. In support of Goal 4, High Performing City Team Producing Results for the Margate Community, the Building Department is in the process of implementing an electronic plan review and permitting program.

REVENUES

	FY 2021 Actual	FY 2022 Actual ¹	FY 2023 Amended ¹	FY 2024 Budget ¹	\$ Change	% Change
Building Fund	\$ 3,384,820	\$ 3,729,425	\$ 5,932,359	\$ 4,944,387	\$ (987,972)	-16.65%
TOTAL	\$ 3,384,820	\$ 3,729,425	\$ 5,932,359	\$ 4,944,387	\$ (987,972)	-16.65%

BUDGET EXPENDITURES/EXPENSES

	FY 2021 Actual	FY 2022 Actual ¹	FY 2023 Amended ¹	FY 2024 Budget ¹	\$ Change	% Change
Personnel Services	\$ 1,637,441	\$ 2,463,383	\$ 3,135,536	\$ 3,418,129	\$ 282,593	9.01%
Operating Expenses	823,846	912,960	1,467,823	1,274,258	(193,565)	-13.19%
Capital	94,684	129,965	116,000	202,000	86,000	74.14%
Debt Service	-	24,007	-	-	-	0.00%
Transfer/Contingency	500,000	-	1,213,000	50,000	(1,163,000)	-95.88%
TOTAL	\$ 3,055,971	\$ 3,530,315	\$ 5,932,359	\$ 4,944,387	\$ (987,972)	-16.65%

¹ Since FY 2022 - Code Compliance costs are included in the charts above.



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



BUILDING FUND FUND 113

PERFORMANCE MEASURES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Target	FY 2024 Target	% Change
Total permit valuation of construction cost	84,110,559	75,000,000	81,000,000	81,000,000	0.00%
Total number of plan reviews performed	11,731	6,500	11,000	11,000	0.00%
Total number of requested inspections performed	16,588	12,000	14,000	14,000	0.00%
Number of building permits issued	5,996	6,491	6,000	6,500	8.33%
Certificates of Occupancy (CO's), Temporary Certificates of Occupancy (TCO's), and Certificate of Completion (CC's) issued	54	48	100	60	-40.00%
Percentage of total certified personnel completing a minimum of twenty (20) hours of continuing education per year	100%	100%	100%	100%	0.00%
Percentage of permit staff attending continuing education classes for customer service and programmatic training	100%	100%	100%	100%	0.00%
Building Code enforcement cases resolved	154	160	200	200	0.00%



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



BUILDING FUND

		FY 2021	FY 2022	FY 2023	FY 2024
		ACTUAL	ACTUAL	AMENDED	BUDGET
ESTIMATED REVENUES					
113-0000-322.10-01	LIC & PERMITS-BUILDING	\$ 2,102,265	\$ 1,989,976	\$ 1,750,000	\$ 1,850,000
113-0000-322.10-02	LIC & PERMITS-ELECTRICAL	519,158	396,611	300,000	350,000
113-0000-322.10-03	LIC & PERMITS-PLUMBING	278,917	186,603	150,000	170,000
113-0000-322.10-08	LIC & PERMITS-MECHANICAL	326,396	234,941	190,000	210,000
113-0000-322.10-09	LIC & PERM-CERTIF OF OCC	7,350	15,725	7,000	7,000
113-0000-329.10-12	PERM/RE-INSPECT (ALL)	42,750	64,350	7,000	20,000
113-0000-329.10-13	MATERIALS REGISTRATION	-	-	900	900
113-0000-329.10-16	CREDIT CARD CONVENIENCE FEE	4,320	-	8,000	8,000
113-0000-329.10-17	OVERTIME INSPECTIONS-BLDG	1,350	9,150	-	-
113-0000-331.69-13	BC-CARES	3,696	-	-	-
113-0000-341.20-06	MISC BLDG DEPT	72,113	74,850	65,000	65,000
113-0000-341.30-01	SALE OF PUBLICATIONS	1,230	1,040	-	-
113-0000-361.10-01	INTEREST INCOME	5,584	16,522	5,000	5,000
113-0000-369.10-01	GENERAL FUND COST ALLOCATION	-	690,869	720,927	805,733
113-0000-369.30-01	REFUND PRIOR YEAR EXPEND	-	(435)	-	-
113-0000-369.90-01	OTHER MISCELLANEOUS	9,786	37,500	-	-
113-0000-369.90-49	STATE SURCHARGE RETAIN - BLDG	7,558	6,181	4,000	4,000
113-0000-369.90-58	MISC. BUILDING DEPT REV	1,335	1,322	-	-
113-0000-369.90-62	MISC-SCANNING FEE	1,012	4,220	-	-
113-0000-381.10-01	TRANSFER FROM GENERAL FUND	-	-	60,000	-
113-0000-389.10-01	TRANSFER FROM FUND BALANCE	-	-	2,664,532	1,448,754
TOTAL ESTIMATED REVENUES		\$ 3,384,820	\$ 3,729,425	\$ 5,932,359	\$ 4,944,387



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



BUILDING FUND

		FY 2021	FY 2022	FY 2023	FY 2024
		ACTUAL	ACTUAL	AMENDED	BUDGET
REQUESTED APPROPRIATION					
PERSONNEL SERVICES					
113-2410-524.12-01	SAL & WAGES-REGULAR ¹	\$ 1,096,419	\$ 1,169,577	\$ 1,424,652	\$ 1,511,933
113-2410-524.12-18	ACCRUED LEAVE PAYOUTS	4,057	-	10,000	10,000
113-2410-524.13-05	SAL & WAGES-LONGEVITY	7,000	7,000	7,000	5,000
113-2410-524.14-01	SAL & WAGES-OVERTIME	81,672	126,621	75,000	80,000
113-2410-524.15-08	SAL&WAGES-VEHICLE BENEFIT	9,656	10,173	6,850	6,538
113-2410-524.21-01	CONTRIB-SS TAX(EMPLOYER)	70,393	77,333	92,060	101,992
113-2410-524.21-02	CONTRIB-MED TAX(EMPLOYER)	16,486	18,351	21,801	23,918
113-2410-524.22-01	FRS CONTRIB-EMPLOYER	146,945	179,947	210,583	251,837
113-2410-524.22-03	CONTRIBUTION - HEALTH TRUST	1,033	2,835	2,350	2,350
113-2410-524.22-04	FRINGE-LUMP SUM PAY	714	-	1,200	1,200
113-2410-524.23-01	HEALTH & LIFE INS	201,321	233,696	315,601	350,398
113-2410-524.25-01	UNEMPLOYMENT	1,745	-	2,000	2,000
TOTAL APPROPRIATION		\$ 1,637,441	\$ 1,825,533	\$ 2,169,097	\$ 2,347,166
OPERATING EXPENSES					
113-2410-524.30-01	OPERATING EXPENSE	\$ 13,193	\$ 4,348	\$ 10,000	\$ 10,000
113-2410-524.30-04	COMPUTER SERVICES	3,261	3,510	20,000	10,000
113-2410-524.30-31	OTHER EXPENSE/CLOTHING	3,825	3,128	7,500	6,000
113-2410-524.30-92	CREDIT CARD PYMT CHARGES	21,917	52,160	30,000	50,000
113-2410-524.31-02	PROFL SVCS-MEDICAL	719	1,433	1,500	1,500
113-2410-524.31-09	PROFL SVCS-OTHER	114,622	154,431	312,620	225,000
113-2410-524.31-25	GENERAL ALLOC OF COST	304,361	307,709	329,557	362,183
113-2410-524.34-02	CUSTODIAL	7,872	8,929	15,000	10,000
113-2410-524.34-16	CONTRACT SVCS-OTHER	2,097	260	-	-
113-2410-524.39-03	OPER EXP-BANK FEES	3,121	1,132	5,000	3,000
113-2410-524.40-03	TRAVEL & PER DIEM	-	-	7,500	5,000
113-2410-524.41-01	COMMUNICATIONS SVCS	11,477	11,562	17,500	18,000
113-2410-524.42-06	POSTAGE	-	-	1,000	1,000
113-2410-524.44-01	RENTALS & LEASES	2,443	3,373	5,000	5,000
113-2410-524.44-05	BUILDING SPACE	82,830	82,830	100,000	100,000
113-2410-524.44-06	RENTALS & LEASES - VEHICLES	1,969	125	35,130	68,941
113-2410-524.45-27	INSURANCE CHARGES	97,500	73,125	160,224	124,250
113-2410-524.46-03	MAINT-OFFICE EQUIPMENT	1,164	1,595	4,000	-
113-2410-524.46-06	REPAIR & MAINTENANCE SVCS	116,638	118,714	170,513	155,000
113-2410-524.46-08	REP & MAINT-VEHICLES	5,909	3,718	10,000	5,000
113-2410-524.48-02	PROMOTIONAL ACTIVITY	-	463	5,000	2,000
113-2410-524.51-01	OFFICE SUPPLIES	6,602	7,832	15,000	8,500
113-2410-524.52-02	GAS, OIL & COOLANT	8,652	23,645	15,000	15,000
113-2410-524.52-15	OPERATING SUPPLIES-OTHER	6,059	20,370	55,000	15,000
113-2410-524.54-01	SUBSCRIPTION & MEMBERSHIP	1,620	1,465	4,000	3,000
113-2410-524.54-05	EDUCATION & TRAINING	4,775	1,956	10,000	10,000
113-2410-524.54-13	TUITION REIMBURSEMENT	1,220	-	10,000	5,000
TOTAL APPROPRIATION		\$ 823,846	\$ 887,813	\$ 1,356,044	\$ 1,218,374



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



BUILDING FUND

		FY 2021		FY 2022		FY 2023		FY 2024
		ACTUAL		ACTUAL		AMENDED		BUDGET
CAPITAL EXPENSES								
113-2410-524.64-09	COMPUTER EQUIPMENT	\$ 73,829	\$	-	\$	-	\$	-
113-2410-524.65-78	CAPITAL OUTLAY-LEASES	-		48,490		-		-
113-2410-524.65-83	SOFTWARE	20,855		41,369		115,000		201,000
TOTAL APPROPRIATION		\$ 94,684	\$	89,859	\$	115,000	\$	201,000
DEBT SERVICE								
113-2410-524.71-50	PRINC-CAPITAL LEASE/VEHIC	\$ -	\$	15,155	\$	-	\$	-
113-2410-524.72-50	INT-CAPITAL LEASE/VEHICLE	-		699		-		-
TOTAL APPROPRIATION		\$ -	\$	15,854	\$	-	\$	-
TRANSFER & CONTINGENCY								
113-2410-519.91-02	CONTINGENCY	\$ -	\$	-	\$	50,000	\$	50,000
113-2410-581.91-15	TRANSFER TO CAPITAL IMPROVEMENT	500,000		-		1,163,000		-
TOTAL APPROPRIATION		\$ 500,000	\$	-	\$	1,213,000	\$	50,000
TOTAL REQUESTED APPROPRIATIONS		\$ 3,055,971	\$	2,819,059	\$	4,853,141	\$	3,816,540

¹ SENIOR MANAGEMENT SALARY OF \$156,457 IS INCLUDED IN SALARY & WAGES REGULAR.



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



BUILDING FUND

CODE COMPLIANCE DIVISION

COST CENTER (2420) ¹

PROGRAM DESCRIPTION

The Code Compliance Division is responsible for the activities of the Building Department that safeguards general welfare through the administration and enforcement of the Code Compliance Standards and local ordinances to ensure the highest level of code compliance. The Department is responsible for performing and citing Code Enforcement violations.

PROGRAM GOALS & OBJECTIVES

In support of Goal 1, A Great Place to Play and Enjoy, the Code Compliance Division effectively ensures public health and safety by enforcing Code Compliance Standards and local ordinances. In Support of Goal 2, Great Suburban City in Broward County, the Building Department will measure the Code Compliance Division's positive impact on improving community aesthetics and property values.

BUDGET EXPENDITURES/EXPENSES

	FY 2021 Actual	FY 2022 Actual ¹	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Personnel Services	\$ -	\$ 637,850	\$ 966,439	\$ 1,070,963	\$ 104,524	10.82%
Operating Expenses	-	25,147	111,779	55,884	(55,895)	-50.00%
Capital	-	40,106	1,000	1,000	-	0.00%
Debt Service	-	8,153	-	-	-	0.00%
TOTAL	\$ -	\$ 711,256	\$ 1,079,218	\$ 1,127,847	\$ 48,629	4.51%

¹ FY 2022 - Code Compliance Division staff was moved from the Police Department in the General Fund to a newly created Code Compliance Division in the Building Fund.

PERFORMANCE MEASURES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Target	FY 2024 Target	% Change
Code compliance cases complied	1,302	2,500	2,500	2,500	0%
Percentage of total certified personnel completing a minimum of twenty (20) hours of continuing education per year	N/A	100%	100%	100%	0%



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



BUILDING FUND

		FY 2021	FY 2022	FY 2023	FY 2024
		ACTUAL	ACTUAL ¹	AMENDED	BUDGET
CODE COMPLIANCE DIVISION					
REQUESTED APPROPRIATION					
PERSONNEL SERVICES					
113-2420-524.12-01	SAL & WAGES-REGULAR	\$ -	\$ 451,217	\$ 648,887	\$ 691,130
113-2420-524.13-05	SAL & WAGES-LONGEVITY	-	6,000	6,000	8,000
113-2420-524.14-01	SAL & WAGES-OVERTIME	-	1,985	1,000	3,000
113-2420-524.15-10	SAL&WAGES-CLOTHING ALLOW	-	1,500	6,000	6,000
113-2420-524.21-01	CONTRIB-SS TAX(EMPLOYER)	-	26,968	34,229	44,050
113-2420-524.21-02	CONTRIB-MED TAX(EMPLOYER)	-	6,307	9,452	10,302
113-2420-524.22-01	FRS CONTRIB-EMPLOYER	-	51,813	77,640	96,093
113-2420-524.23-01	HEALTH & LIFE INS	-	90,984	183,231	210,038
TOTAL APPROPRIATION		\$ -	\$ 637,850	\$ 966,439	\$ 1,070,963
OPERATING EXPENSES					
113-2420-524.30-01	OPERATING EXPENSE	\$ -	\$ 1,725	\$ 57,340	\$ 10,000
113-2420-524.30-31	OTHER EXPENSE/CLOTHING	-	2,096	1,500	1,500
113-2420-524.31-02	PROF'L SVCS-MEDICAL	-	375	500	500
113-2420-524.41-01	COMMUNICATIONS SVCS	-	3,530	2,000	4,000
113-2420-524.44-06	RENTALS & LEASES - VEHICLES	-	(1,161)	21,739	14,884
113-2420-524.46-06	REPAIR & MAINTENANCE SVCS	-	7,225	10,000	10,000
113-2420-524.51-01	OFFICE SUPPLIES	-	4,821	5,800	4,000
113-2420-524.52-15	OPERATING SUPPLIES-OTHER	-	823	4,000	2,000
113-2420-524.54-01	SUBSCRIPTION & MEMBERSHIP	-	1,330	1,000	1,000
113-2420-524.54-05	EDUCATION & TRAINING	-	4,383	5,000	5,000
TOTAL APPROPRIATION		\$ -	\$ 25,147	\$ 111,779	\$ 55,884
CAPITAL EXPENSES					
113-2420-524.64-09	COMPUTER EQUIPMENT	\$ -	\$ 53	\$ 1,000	\$ 1,000
113-2420-524.65-78	CAPITAL OUTLAY-LEASES	-	40,053	-	-
TOTAL APPROPRIATION		\$ -	\$ 40,106	\$ 1,000	\$ 1,000
DEBT SERVICE					
113-2420-524.71-50	PRINC-CAPITAL LEASE/VEHIC	\$ -	\$ 7,645	\$ -	\$ -
113-2420-524.72-50	INT-CAPITAL LEASE/VEHICLE	-	508	-	-
TOTAL APPROPRIATION		\$ -	\$ 8,153	\$ -	\$ -
CODE COMPLIANCE DIVISION					
TOTAL REQUESTED APPROPRIATIONS		\$ -	\$ 711,256	\$ 1,079,218	\$ 1,127,847
BUILDING FUND					
TOTAL REQUESTED APPROPRIATIONS		\$ 3,055,971	\$ 3,530,315	\$ 5,932,359	\$ 4,944,387

¹ FY 2022 - Code Compliance Division staff was moved from the Police Department in the General Fund to a newly created Code Compliance Division in the Building Fund/Department.

POLICE OFFICERS' TRAINING FUND





FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



POLICE OFFICERS' TRAINING FUND

FUND 116

PROGRAM DESCRIPTION

The Police Officers' Training Fund accounts for the receipt and disbursement of funds derived from court costs assessed for the purpose of law enforcement education expenditures.

REVENUES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Police Officers' Training Fund	\$ 4,426	\$ 4,870	\$ 10,100	\$ 100	\$ (10,000)	-99.01%
TOTAL	\$ 4,426	\$ 4,870	\$ 10,100	\$ 100	\$ (10,000)	-99.01%

BUDGET EXPENDITURES/EXPENSES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Operating Expenses	\$ 19,257	\$ 19,093	\$ 10,100	\$ 100	\$ (10,000)	-99.01%
TOTAL	\$ 19,257	\$ 19,093	\$ 10,100	\$ 100	\$ (10,000)	-99.01%



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



POLICE OFFICERS' TRAINING FUND

		FY 2021		FY 2022		FY 2023		FY 2024
		ACTUAL		ACTUAL		AMENDED		BUDGET
ESTIMATED REVENUES								
116-0000-351.30-01	POLICE ACADEMY	\$	4,360	\$	4,800	\$	-	\$ -
116-0000-361.10-01	INTEREST INCOME		174		70		100	100
116-0000-361.20-18	GAIN/LOSS ON INVESTMENT		(108)		-		-	-
116-0000-389.10-01	TRANS FROM FUND BALANCE		-		-		10,000	-
TOTAL ESTIMATED REVENUES		\$	4,426	\$	4,870	\$	10,100	\$ 100
REQUESTED APPROPRIATION								
OPERATING EXPENSES								
116-1810-521.39-03	OPER EXP-BANK FEES	\$	87	\$	23	\$	100	\$ 100
116-1810-521.54-05	EDUCATION & TRAINING		19,170		19,070		10,000	-
TOTAL REQUESTED APPROPRIATIONS		\$	19,257	\$	19,093	\$	10,100	\$ 100

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FEDERAL FORFEITURE FUND





FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



FEDERAL FORFEITURE FUND

FUND 117

PROGRAM DESCRIPTION

The Federal Forfeiture Fund accounts for the receipt and disbursement of funds and properties from Police Department confiscations and investigative reimbursements related to federal forfeiture cases.

REVENUES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Federal Forfeiture Fund	\$ 377,395	\$ 699,076	\$ 668,617	\$ 518,329	\$ (150,288)	-22.48%
TOTAL	\$ 377,395	\$ 699,076	\$ 668,617	\$ 518,329	\$ (150,288)	-22.48%

BUDGET EXPENDITURES/EXPENSES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Operating Expenses	\$ 168,209	\$ 62,416	\$ 385,167	\$ 418,329	\$ 33,162	8.61%
Capital	258,098	294,854	283,450	100,000	(183,450)	-64.72%
Debt Service	5,870	140,181	-	-	-	0.00%
TOTAL	\$ 432,177	\$ 497,451	\$ 668,617	\$ 518,329	\$ (150,288)	-22.48%



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



FEDERAL FORFEITURE FUND

		FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED	FY 2024 BUDGET
ESTIMATED REVENUES					
117-0000-359.20-01	FEDERAL - JUSTICE AGENCY	\$ 192,335	\$ 289,020	\$ -	\$ -
117-0000-359.20-03	FEDERAL - TREASURY DEPARTMENT	-	8,180	-	-
117-0000-361.10-01	INVESTMENT/INTEREST INCOME	2,207	7,951	1,000	1,000
117-0000-361.20-18	GAIN/LOSS ON INVESTMENT	(591)	-	-	-
117-0000-364.41-01	DISPOSITION OF FIXED ASSETS	82,325	178,016	-	-
117-0000-369.30-01	OTHER MISCELLANEOUS	-	13,281	-	-
117-0000-383.10-01	POLICE/GF LEASE	101,119	202,628	-	-
117-0000-389.10-01	TRANS FROM FUND BALANCE	-	-	667,617	517,329
TOTAL ESTIMATED REVENUES		\$ 377,395	\$ 699,076	\$ 668,617	\$ 518,329
REQUESTED APPROPRIATION					
OPERATING EXPENSES					
117-1810-521.30-01	OPERATING EXPENSE	\$ 42,644	\$ 39,675	\$ 30,000	\$ 100,000
117-1810-521.39-03	OPER EXP-BANK FEES	167	34	2,000	2,000
117-1810-521.44-01	RENTALS & LEASES	37,317	2,870	6,000	8,600
117-1810-521.44-06	RENTALS & LEASES - VEHICLES	88,081	19,837	253,167	207,729
117-1810-521.52-15	OPERATING SUPPLIES-OTHER	-	-	94,000	100,000
REQUESTED APPROPRIATION		\$ 168,209	\$ 62,416	\$ 385,167	\$ 418,329
CAPITAL EXPENSES					
117-1810-521.64-02	ACQUISITION OF VEHICLES	\$ 164,151	\$ -	\$ -	\$ -
117-1810-521.64-12	OTHER EQUIPMENT	93,947	70,740	283,450	100,000
117-1810-521.65-78	CAPITAL OUTLAY-LEASES	-	224,114	-	-
REQUESTED APPROPRIATION		\$ 258,098	\$ 294,854	\$ 283,450	\$ 100,000
DEBT SERVICE					
117-1810-521.71-50	PRINC-CAPITAL LEASE/VEHICLE	\$ 4,917	\$ 131,269	\$ -	\$ -
117-1810-521.72-50	INT-CAPITAL LEASE/VEHICLE	953	8,912	-	-
TOTAL APPROPRIATION		\$ 5,870	\$ 140,181	\$ -	\$ -
TOTAL REQUESTED APPROPRIATIONS		\$ 432,177	\$ 497,451	\$ 668,617	\$ 518,329

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STATE FORFEITURE FUND





FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



STATE FORFEITURE FUND

FUND 118

PROGRAM DESCRIPTION

The State Forfeiture Fund accounts for the receipt and disbursement of funds and properties from Police Department confiscations and investigative reimbursements related to state forfeiture cases.

REVENUES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
State Forfeiture Fund	\$ 173,944	\$ 276,951	\$ 181,000	\$ 240,000	\$ 59,000	32.60%
TOTAL	\$ 173,944	\$ 276,951	\$ 181,000	\$ 240,000	\$ 59,000	32.60%

BUDGET EXPENDITURES/EXPENSES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Personnel Services	\$ 32,995	\$ 37,302	\$ 35,000	\$ 35,000	\$ -	0.00%
Operating Expenses	63,065	39,773	108,000	151,000	43,000	39.81%
Capital Expenses	-	-	33,000	50,000	17,000	51.52%
Grants and Aids	13,000	-	5,000	4,000	(1,000)	-20.00%
TOTAL	\$ 109,060	\$ 77,075	\$ 181,000	\$ 240,000	\$ 59,000	32.60%



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



STATE FORFEITURE FUND

		FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED	FY 2024 BUDGET
ESTIMATED REVENUES					
118-0000-356.10-01	FL FORFEITURE	\$ 42,282	\$ 11,449	\$ -	\$ -
118-0000-358.20-01	BSO FORFEITURE	80,769	219,595	-	-
118-0000-358.20-04	BSO OT REIMBURSEMENT	32,995	45,073	35,000	35,000
118-0000-361.10-01	INTEREST INCOME	2,895	6,409	500	1,000
118-0000-361.20-18	GAIN/LOSS ON INVESTMENT	(1,297)	(5,575)	-	-
118-0000-364.41-01	DISPOSITION OF FIXED ASSETS	16,300	-	-	-
118-0000-389.10-01	TRANS FROM FUND BALANCE	-	-	145,500	204,000
TOTAL ESTIMATED REVENUES		\$ 173,944	\$ 276,951	\$ 181,000	\$ 240,000

REQUESTED APPROPRIATION

PERSONNEL SERVICES

118-1810-521.14-01	SAL & WAGES-OVERTIME	\$ 32,995	\$ 37,302	\$ 35,000	\$ 35,000
REQUESTED APPROPRIATION		\$ 32,995	\$ 37,302	\$ 35,000	\$ 35,000

OPERATING EXPENSES

118-1810-521.30-01	OPERATING EXPENSE	\$ 62,482	\$ 4,549	\$ 57,000	\$ 100,000
118-1810-521.30-80	OPER EXP-NAT'L NIGHT OUT	-	34,969	50,000	50,000
118-1810-521.39-03	OPER EXP-BANK FEES	583	255	1,000	1,000
REQUESTED APPROPRIATION		\$ 63,065	\$ 39,773	\$ 108,000	\$ 151,000

CAPITAL EXPENSES

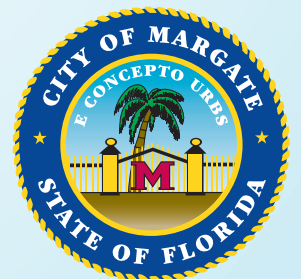
118-1810-521.64-12	OTHER EQUIPMENT	\$ -	\$ -	\$ 33,000	\$ 50,000
REQUESTED APPROPRIATION		\$ -	\$ -	\$ 33,000	\$ 50,000

GRANTS & AID

118-1810-521.82-20	DONATIONS	\$ 13,000	\$ -	\$ 5,000	\$ 4,000
REQUESTED APPROPRIATION		\$ 13,000	\$ -	\$ 5,000	\$ 4,000

TOTAL REQUESTED APPROPRIATIONS		\$ 109,060	\$ 77,075	\$ 181,000	\$ 240,000
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TRANSPORTATION SURTAX FUND





FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



TRANSPORTATION SURTAX FUND

FUND 119

PROGRAM DESCRIPTION

The Transportation Surtax Fund accounts for the receipt and disbursement of funds derived from an Interlocal Agreement between the City and Broward County for the One Penny Transportation Surtax.

The Transportation Surtax Fund accounts for municipal projects that create connectivity, relieve traffic congestion, and improve transit service.

REVENUES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Transportation Surtax Fund	\$ -	\$ -	\$ 1,665,100	\$ 1,665,100	\$ -	0.00%
TOTAL	\$ -	\$ -	\$ 1,665,100	\$ 1,665,100	\$ -	0.00%

BUDGET EXPENDITURES /EXPENSES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Operating Expenses	-	-	1,500,100	1,500,100	-	0.00%
Capital	-	-	165,000	165,000	-	0.00%
TOTAL	\$ -	\$ -	\$ 1,665,100	\$ 1,665,100	\$ -	0.00%



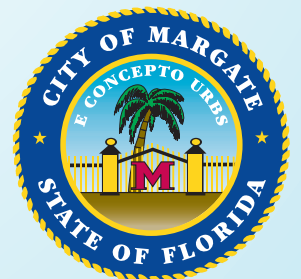
FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



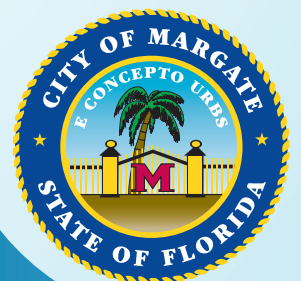
TRANSPORTATION SURTAX FUND

		FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED	FY 2024 BUDGET
ESTIMATED REVENUES					
119-0000-312.60-01	TRANSPORTATION SURTAX	\$ -	\$ -	\$ 1,665,000	\$ 1,665,000
119-0000-361.10-01	INTEREST INCOME	-	-	100	100
TOTAL ESTIMATED REVENUES		\$ -	\$ -	\$ 1,665,100	\$ 1,665,100
REQUESTED APPROPRIATION					
OPERATING EXPENSES					
119-4545-541.39-03	OPER EXP-BANK FEES	\$ -	\$ -	\$ 100	\$ 100
119-4545-541.46-06	REPAIR & MAINTENANCE SERVICES	-	-	1,500,000	1,500,000
REQUESTED APPROPRIATION		\$ -	\$ -	\$ 1,500,100	\$ 1,500,100
CAPITAL EXPENSES					
119-4545-541.65-90	CIP PROJECTS	\$ -	\$ -	\$ 165,000	\$ 165,000
REQUESTED APPROPRIATION		\$ -	\$ -	\$ 165,000	\$ 165,000
TOTAL REQUESTED APPROPRIATIONS		\$ -	\$ -	\$ 1,665,100	\$ 1,665,100

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COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND





FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND

FUND 130

PROGRAM DESCRIPTION

The CDBG Fund accounts for federal funds received from the United States Department of Housing and Urban Development (HUD). These funds are used for purchase assistance, home repairs, park rehabilitation, landscaping of blighted areas, and administration.

REVENUES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Community Development Block Grant (CDBG) Fund	\$ 381,642	\$ 200,125	\$ 1,165,395	\$ 1,165,395	\$ -	0.00%
TOTAL	\$ 381,642	\$ 200,125	\$ 1,165,395	\$ 1,165,395	\$ -	0.00%

BUDGET EXPENDITURES/EXPENSES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Operating Expenses	\$ 70,866	\$ 12,336	\$ 226,204	\$ 226,204	\$ -	0.00%
Grants and Aid	275,695	229,445	939,191	939,191	-	0.00%
TOTAL	\$ 346,561	\$ 241,781	\$ 1,165,395	\$ 1,165,395	\$ -	0.00%



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND ¹

		FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED	FY 2024 BUDGET
ESTIMATED REVENUES					
130-0000-331.XX-XX	CDBG	\$ 376,341	\$ 160,000	\$ 709,649	\$ 709,649
130-0000-331.51-02	PROGRAM INCOME-HOUSING	5,220	40,055	50,000	50,000
130-0000-331.69-12	CDBG - CV CARES	-	-	405,746	405,746
130-0000-369.90-01	OTHER MISCELLANEOUS	80	-	-	-
130-0000-369.90-32	PROGRAM INCOME-INTEREST	1	70	-	-
TOTAL ESTIMATED REVENUES		\$ 381,642	\$ 200,125	\$ 1,165,395	\$ 1,165,395

REQUESTED APPROPRIATION

GRANTS & AID - CDBG

130-30XX-512.83-01	AID/MINOR HOME REPAIR	\$ 64,699	\$ -	\$ 120,276	\$ 120,276
130-30XX-512.83-22	PURCHASE ASSISTANCE	210,996	169,588	413,169	413,169
REQUESTED APPROPRIATION		\$ 275,695	\$ 169,588	\$ 533,445	\$ 533,445

OPERATING EXPENSES - CDBG 2015/PROGRAM INCOME

130-XXXX-512.30-56	PROGRAM ADMINISTRATION	\$ 20	\$ 790	\$ 20,156	\$ 20,156
REQUESTED APPROPRIATION		\$ 20	\$ 790	\$ 20,156	\$ 20,156

OPERATING EXPENSES - CDBG 2016

130-3016-512.30-56	PROGRAM ADMINISTRATION	\$ 33,873	\$ -	\$ -	\$ -
REQUESTED APPROPRIATION		\$ 33,873	\$ -	\$ -	\$ -

OPERATING EXPENSES - CDBG 2019

130-3019-512.30-56	PROGRAM ADMINISTRATION	\$ 6,953	\$ -	\$ 26,487	\$ 26,487
REQUESTED APPROPRIATION		\$ 6,953	\$ -	\$ 26,487	\$ 26,487

OPERATING EXPENSES - CDBG 2020

130-3020-512.30-56	PROGRAM ADMINISTRATION	\$ 30,020	\$ 11,546	\$ 27,810	\$ 27,810
REQUESTED APPROPRIATION		\$ 30,020	\$ 11,546	\$ 27,810	\$ 27,810

OPERATING EXPENSES - CDBG 2021

130-3021-512.30-56	PROGRAM ADMINISTRATION	\$ -	\$ -	\$ 76,399	\$ 76,399
REQUESTED APPROPRIATION		\$ -	\$ -	\$ 76,399	\$ 76,399

OPERATING EXPENSES - CDBG 2021

130-3022-512.30-56	PROGRAM ADMINISTRATION	\$ -	\$ -	\$ 75,352	\$ 75,352
REQUESTED APPROPRIATION		\$ -	\$ -	\$ 75,352	\$ 75,352

GRANTS & AID

130-3030-512.83-54	CDBG - CV CARES	\$ -	\$ 59,857	\$ 405,746	\$ 405,746
REQUESTED APPROPRIATION		\$ -	\$ 59,857	\$ 405,746	\$ 405,746

TOTAL REQUESTED APPROPRIATIONS	\$ 346,561	\$ 241,781	\$ 1,165,395	\$ 1,165,395
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¹ Beginning with Program Year 16/17 through current, the City entered into an interlocal agreement to have CDBG funds administered by Broward County. All program monies will continue to be utilized in the City of Margate.

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NEIGHBORHOOD STABILIZATION PROGRAM (NSP) FUND





FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



NEIGHBORHOOD STABILIZATION PROGRAM (NSP) FUND

FUND 132

PROGRAM DESCRIPTION

The Neighborhood Stabilization Program (NSP) Fund accounts for the receipt and disbursement from Community Development Block Grant Program Funding through the Department of Housing and Urban Development (HUD) authorized under the Housing and Economic Recovery Act of 2008, American Recovery and Reinvestment Act of 2009, and Wall Street Reform and Consumer Protection Act of 2010 for the purpose of rehabilitation and resale of properties.

REVENUES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
NSP 1	\$ 35,333	\$ 86,445	\$ 489,700	\$ 489,700	\$ -	0.00%
TOTAL	\$ 35,333	\$ 86,445	\$ 489,700	\$ 489,700	\$ -	0.00%

BUDGET EXPENDITURES/EXPENSES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Operating Expenses - NSP 1	\$ -	\$ -	\$ 489,700	\$ 489,700	\$ -	0.00%
TOTAL	\$ -	\$ -	\$ 489,700	\$ 489,700	\$ -	0.00%



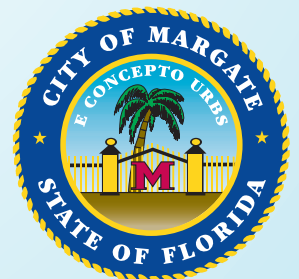
FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



NEIGHBORHOOD STABILIZATION PROGRAM (NSP 1) FUND

		FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED	FY 2024 BUDGET
ESTIMATED REVENUES					
132-0000-331.51-02	PROGRAM INCOME-HOUSING	\$ 35,200	\$ 85,333	\$ -	\$ -
132-0000-361.10-01	INTEREST INCOME	133	1,112	-	-
132-0000-389.10-01	TRANS FROM FUND BALANCE	-	-	489,700	489,700
TOTAL ESTIMATED REVENUES		\$ 35,333	\$ 86,445	\$ 489,700	\$ 489,700
REQUESTED APPROPRIATION					
OPERATING EXPENSES					
132-3009-512.XX-XX	PROGRAM INCOME/OTHER	\$ -	\$ -	\$ 489,700	\$ 489,700
REQUESTED APPROPRIATION		\$ -	\$ -	\$ 489,700	\$ 489,700
TOTAL REQUESTED APPROPRIATIONS		\$ -	\$ -	\$ 489,700	\$ 489,700

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PUBLIC SAFETY IMPACT FEE FUND





FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



PUBLIC SAFETY IMPACT FEE FUND

FUND 150

PROGRAM DESCRIPTION

The Public Safety Impact Fee Fund accounts for the receipt and disbursement of funds derived from public safety impact fees collected during the building process for public safety projects. These fees are used to fund capital construction and expansion of public safety related land, as well as acquire facilities and capital equipment required to support additional public safety service demand created by new growth.

REVENUES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Public Safety Impact Fee Fund	\$ 258,883	\$ 287,736	\$ 1,561,451	\$ 20,500	\$ (1,540,951)	-98.69%
TOTAL	\$ 258,883	\$ 287,736	\$ 1,561,451	\$ 20,500	\$ (1,540,951)	-98.69%

BUDGET EXPENDITURES /EXPENSES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Operating Expenses	\$ 727	\$ 31,932	\$ 1,000	\$ 500	\$ (500)	-50.00%
Capital	-	317,635	1,560,451	20,000	(1,540,451)	-98.72%
TOTAL	\$ 727	\$ 349,567	\$ 1,561,451	\$ 20,500	\$ (1,540,951)	-98.69%



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



PUBLIC SAFETY IMPACT FEE FUND

		FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED	FY 2024 BUDGET
ESTIMATED REVENUES					
150-0000-324.11-01	PD IMPACT FEE - RESIDENTIAL	\$ 5,958	\$ 18,247	\$ 5,000	\$ 5,000
150-0000-324.11-02	FD IMPACT FEE - RESIDENTIAL	6,647	20,357	5,000	5,000
150-0000-324.12-01	PD IMPACT FEE - COMMERCIAL	133,133	130,828	5,000	5,000
150-0000-324.12-02	FD IMPACT FEE - COMMERCIAL	110,250	108,341	5,000	5,000
150-0000-361.10-01	INTEREST INCOME	3,566	12,849	-	-
150-0000-361.10-26	INT-POL IMP RESIDENTIAL	-	-	125	125
150-0000-361.10-27	INT-FIRE IMP RESIDENTIAL	-	-	125	125
150-0000-361.10-28	INT-POL IMP COMMERCIAL	-	-	125	125
150-0000-361.10-29	INT-FIRE IMP COMMERCIAL	-	-	125	125
150-0000-361.20-18	GAIN/LOSS ON INVESTMENT	(671)	(2,886)	-	-
150-0000-389.10-11	TRANS FR FD BAL POLICE - RES	-	-	554,045	-
150-0000-389.10-12	TRANS FR FD BAL POLICE - COMM	-	-	250	-
150-0000-389.10-13	TRANS FR FD BAL FIRE RES	-	-	625,406	-
150-0000-389.10-14	TRANS FR FD BAL FIRE - COMM	-	-	361,250	-
TOTAL ESTIMATED REVENUES		\$ 258,883	\$ 287,736	\$ 1,561,451	\$ 20,500

REQUESTED APPROPRIATION

OPERATING EXPENSES

150-XXXX-52X.39-03	OPER EXP-BANK FEES	\$ 727	\$ 287	\$ 1,000	\$ 500
REQUESTED APPROPRIATION		\$ 727	\$ 287	\$ 1,000	\$ 500

POLICE DEPARTMENT OPERATING EXPENSES

150-1810-521.30-01		\$ -	\$ 31,645	\$ -	\$ -
REQUESTED APPROPRIATION		\$ -	\$ 31,645	\$ -	\$ -

CAPITAL EXPENSES

150-1810-521.64-12	OTHER EQUIPMENT	-	317,635	564,045	10,000
REQUESTED APPROPRIATION		\$ -	\$ 317,635	\$ 564,045	\$ 10,000

POLICE

TOTAL REQUESTED APPROPRIATIONS	\$ -	\$ 349,280	\$ 564,045	\$ 10,000
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FIRE DEPARTMENT

CAPITAL EXPENSES

150-2010-522.64-12	OTHER EQUIPMENT	\$ -	\$ -	\$ 996,406	\$ 10,000
REQUESTED APPROPRIATION		\$ -	\$ -	\$ 996,406	\$ 10,000

FIRE

TOTAL REQUESTED APPROPRIATION	\$ -	\$ -	\$ 996,406	\$ 10,000
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TOTAL REQUESTED APPROPRIATIONS	\$ 727	\$ 349,567	\$ 1,561,451	\$ 20,500
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GENERAL OBLIGATION REFUNDING BOND, SERIES 2016 FUND





FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



GENERAL OBLIGATION REFUNDING BONDS, SERIES 2016 FUND

FUND 211

PROGRAM DESCRIPTION

The General Obligation Refunding Bonds, Series 2016 Fund accounts for the accumulation of property taxes used to pay principal, interest and related costs of the General Obligation Refunding Bonds, Series 2016 (used for the refunding of the General Obligation Bonds, Series 2007).

REVENUES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
General Obligation Refunding Bonds, Series 2016 Fund	\$ 1,454,069	\$ 1,488,503	\$ 1,477,900	\$ 1,477,400	\$ (500)	-0.03%
TOTAL	\$ 1,454,069	\$ 1,488,503	\$ 1,477,900	\$ 1,477,400	\$ (500)	-0.03%

BUDGET EXPENDITURES/EXPENSES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Debt Service	\$ 1,479,021	\$ 1,480,500	\$ 1,477,900	\$ 1,477,400	\$ (500)	-0.03%
TOTAL	\$ 1,479,021	\$ 1,480,500	\$ 1,477,900	\$ 1,477,400	\$ (500)	-0.03%



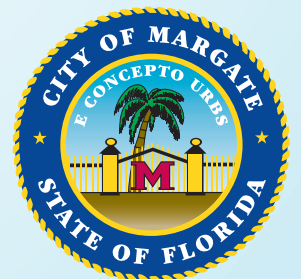
FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



GENERAL OBLIGATION REFUNDING BONDS, SERIES 2016 FUND

		FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED	FY 2024 BUDGET
ESTIMATED REVENUES					
211-0000-311.10-01	TAXES-REAL & PROPERTY	\$ 1,444,819	\$ 1,485,968	\$ 1,441,500	\$ 1,441,000
211-0000-311.20-01	REAL& PROPERTY TAX-DELINQ	6,551	27	-	-
211-0000-311.20-02	INTEREST INC-AD VALOREM	1,228	1,209	-	-
211-0000-361.10-01	INTEREST INCOME	1,471	1,299	1,400	1,400
211-0000-389.10-01	TRANSFER FROM FUND BALANCE	-	-	35,000	35,000
TOTAL ESTIMATED REVENUES		\$ 1,454,069	\$ 1,488,503	\$ 1,477,900	\$ 1,477,400
REQUESTED APPROPRIATION					
DEBT SERVICE					
211-0610-517.71-51	PRIN-G.O. REF BONDS 2016	\$ 645,000	\$ 680,000	\$ 710,000	\$ 745,000
211-0610-517.72-51	INT-G.O. REF BONDS 2016	832,750	800,500	766,500	731,000
211-0610-517.73-01	OTHER DEBT SERVICE COSTS	1,271	-	1,400	1,400
TOTAL REQUESTED APPROPRIATIONS		\$ 1,479,021	\$ 1,480,500	\$ 1,477,900	\$ 1,477,400

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GENERAL OBLIGATION BOND, SERIES 2019 FUND





FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



GENERAL OBLIGATION BONDS, SERIES 2019 FUND

FUND 235

PROGRAM DESCRIPTION

The General Obligation Bonds, Series 2019 Fund accounts for the accumulation of property taxes used to pay principal, interest and related costs of the General Obligation Bonds, Series 2019 which were issued for payment of the costs of acquiring, constructing, equipping, renovating, replacing and improving parks and recreation projects.

REVENUES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
General Obligation Bonds, Series 2019 Fund	\$ 664,251	\$ 659,895	\$ 656,700	\$ 654,950	\$ (1,750)	-0.27%
TOTAL	\$ 664,251	\$ 659,895	\$ 656,700	\$ 654,950	\$ (1,750)	-0.27%

BUDGET EXPENDITURES/EXPENSES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Debt Service	\$ 657,884	\$ 657,256	\$ 656,700	\$ 654,950	\$ (1,750)	-0.27%
TOTAL	\$ 657,884	\$ 657,256	\$ 656,700	\$ 654,950	\$ (1,750)	-0.27%



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



GENERAL OBLIGATION BONDS, SERIES 2019 FUND

		FY 2021		FY 2022		FY 2023		FY 2024
		ACTUAL		ACTUAL		AMENDED		BUDGET
ESTIMATED REVENUES								
235-0000-311.10-01	TAXES-REAL & PROPERTY	\$ 660,556	\$	659,313	\$	656,100	\$	654,350
235-0000-311.20-01	REAL& PROPERTY TAX-DELINQ	2,515		(495)		-		-
235-0000-311.20-02	INTEREST INC-AD VALOREM	561		536		-		-
235-0000-361.10-01	INTEREST INCOME	619		541		600		600
TOTAL ESTIMATED REVENUES		\$ 664,251	\$	659,895	\$	656,700	\$	654,950
REQUESTED APPROPRIATION								
DEBT SERVICE								
235-0610-517.71-52	PRINC-G.O.BONDS 2019	\$ 305,000	\$	320,000	\$	335,000	\$	350,000
235-0610-517.72-52	INT-G.O. BONDS 2019	352,350		337,100		321,100		304,350
235-0610-517.73-01	OTHER DEBT SERVICE COSTS	534		156		600		600
TOTAL REQUESTED APPROPRIATIONS		\$ 657,884	\$	657,256	\$	656,700	\$	654,950

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GENERAL CAPITAL PROJECTS FUND





FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



GENERAL CAPITAL PROJECTS FUND

FUND 334

PROGRAM DESCRIPTION

The General Capital Projects Fund accounts for the acquisition or construction of major capital facilities or projects other than those financed by Enterprise or Bond Funds. A five year projected General Capital Projects Fund budget is detailed in the Capital Improvement Program section.

REVENUES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
General Capital Projects Fund	\$ 2,101,270	\$ 1,339,968	\$ 7,398,469	\$ 4,985,755	\$ (2,412,714)	-32.61%
TOTAL	\$ 2,101,270	\$ 1,339,968	\$ 7,398,469	\$ 4,985,755	\$ (2,412,714)	-32.61%

BUDGET EXPENDITURES/EXPENSES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Operating Expenses	\$ 4,114	\$ 278	\$ 5,000	\$ 5,000	\$ -	0.00%
Capital	\$ 2,264,112	\$ 3,247,525	\$ 7,393,469	\$ 4,980,755	\$ (2,412,714)	-32.63%
TOTAL	\$ 2,268,226	\$ 3,247,803	\$ 7,398,469	\$ 4,985,755	\$ (2,412,714)	-32.61%



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



GENERAL CAPITAL PROJECTS FUND

		FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED	FY 2024 BUDGET
ESTIMATED REVENUES					
334-0000-331.70-01	LWCF GRANT-LW686 SOUTHGATE	\$ 200,000	\$ -	\$ -	\$ -
334-0000-332.10-01	FEDERAL GRANT - ORIOLE PARK	-	-	1,000,000	-
334-0000-332.10-19	ENERGY BLOCK GRANT(EECBG)	-	-	-	25,000
334-0000-334.70-01	GRANT - FIREFIGHTERS PARK	200,000	-	-	-
334-0000-334.70-08	STATE GRANT-CORAL GATE	-	50,000	-	-
334-0000-334.70-14	FRDAP GRANT	-	50,000	-	-
334-0000-334.70-16	STATE GRANT - BLUEWAY TRAIL	-	173,588	-	-
334-0000-361.10-01	INTEREST INCOME	51,557	32,078	2,500	5,000
334-0000-361.10-87	INTEREST INCOME / BUILDING FUND	2,877	24,727	-	-
334-0000-361.20-18	GAIN/LOSS ON INVESTMENT	(38,164)	-	-	-
334-0000-364.41-01	DISPOSITN OF FIXED ASSET	-	8,450	-	-
334-0000-381.10-01	TRANSFER FROM GENERAL FUND 001	840,000	801,125	-	50,000
334-0000-381.10-04	TRANSFER FROM REC TRUST FUND 103	345,000	200,000	180,000	500,000
334-0000-381.10-43	TRANSFER FROM BUILDING FUND 113	500,000	-	1,163,000	-
334-0000-389.10-01	TRANSFER FROM FUND BALANCE	-	-	2,415,969	605,755
334-0000-389.10-10	TRANSFER FROM FUND BALANCE - BUILDING	-	-	2,637,000	3,800,000
TOTAL ESTIMATED REVENUES		\$ 2,101,270	\$ 1,339,968	\$ 7,398,469	\$ 4,985,755

REQUESTED APPROPRIATION

BUILDING

CAPITAL EXPENSES

334-6537-524.65-80	BUILDING DEPT EXPANSION - DESIGN	\$ 31,425	\$ 18,855	\$ 262,250	\$ 200,000
334-6537-524.65-81	BUILDING DEPT EXPANSION - CONSTRUCTION	-	-	3,500,000	3,500,000
334-6537-524.65-82	BUILDING DEPT EXPANSION - OTHER PROJ. COSTS	-	-	100,000	100,000
BUILDING	REQUESTED APPROPRIATION	\$ 31,425	\$ 18,855	\$ 3,862,250	\$ 3,800,000

FIRE

CAPITAL EXPENSES

334-6520-522.65-80	FIRE STATION 58 REPL - DESIGN	\$ 27,378	\$ 44,978	\$ 16,712	\$ -
334-6520-522.65-81	FIRE STATION 58 REPL - CONSTRUCTION	933,769	2,959,729	931,219	-
334-6520-522.65-82	FIRE STATION 58 REPL - OTHER PROJ. COSTS	12,463	46,427	80,167	-
334-6538-522.65-82	FIRE - BANKS ROAD - OTHER PROJ. COSTS	90,200	-	-	-
FIRE	REQUESTED APPROPRIATION	\$ 1,063,810	\$ 3,051,134	\$ 1,028,098	\$ -

INFORMATION TECHNOLOGY

CAPITAL EXPENSES

334-6527-513.65-82	DESKTOP REPLACEMENT PROGRAM	\$ -	\$ -	\$ -	\$ 50,000
INFORMATION TECHNOLOGY	REQUESTED APPROPRIATION	\$ -	\$ -	\$ -	\$ 50,000



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



GENERAL CAPITAL PROJECTS FUND

		FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED	FY 2024 BUDGET
PUBLIC WORKS					
CAPITAL EXPENSES					
334-6512-539.65-81	NEIGHBORHOOD ID SIGNS - CONSTRUCTION	\$ -	\$ -	\$ 25,000	\$ 25,000
334-6536-539.65-81	IMPACT WINDOWS - CONSTRUCTION	41,925	-	-	-
334-6542-539.65-80	PW QUONSET HUT REPL. - DESIGN	-	42,015	272,866	-
334-6543-539.65-82	F.S. 98 GENERATOR REPL. - OTHER PROJ. COSTS	68,927	-	-	-
334-6544-539.65-82	CITY HALL UPS REPL. - OTHER PROJ. COSTS	-	93,611	5,000	-
334-6545-539.65-82	PORTABLE GENERATORS	63,204	-	-	-
334-6546-539.65-80	COMM CHAMBER/CHALL RENO. - DESIGN	-	-	54,400	54,400
334-6546-539.65-81	COMM CHAMBER/CHALL RENO. - CONSTRUCTION	-	-	411,500	411,500
334-6546-539.65-82	COMM CHAMBER/CHALL RENO. - OTH PROJ. COST.	-	-	18,125	14,855
334-6547-539.65-81	PR/SC GENERATOR REP - CONSTRUCTION	-	-	114,935	-
334-6547-539.65-82	PR/SC GENERATOR REP - OTH PROJ. COSTS	-	-	8,350	-
334-6548-539.65-81	F.S. 18 REMODEL - CONSTRUCTION	-	-	140,445	-
PUBLIC WORKS	REQUESTED APPROPRIATION	\$ 174,056	\$ 135,626	\$ 1,050,621	\$ 505,755
OPERATING EXPENSES					
334-5555-572.39-03	BANK FEES	\$ 4,114	\$ 278	\$ 5,000	\$ 5,000
	REQUESTED APPROPRIATION	\$ 4,114	\$ 278	\$ 5,000	\$ 5,000
PARKS & RECREATION					
CAPITAL EXPENSES					
334-5555-572.65-90	CIP PROJECTS	\$ -	\$ -	\$ -	\$ 525,000
334-6508-572.65-81	DOG PARK - CONSTRUCTION	-	-	172,500	-
334-6528-572.65-81	SOUTHGATE PARK RENOV. - CONSTRUCTION	402,308	-	-	-
334-6529-572.65-81	BLUEWAY TRAIL IMPRVMT. - CONSTRUCTION	212,967	41,910	-	-
334-6539-572.65-81	BOCCE BALL COURT INSTALL - CONSTRUCTION	47,649	-	-	-
334-6533-572.65-81	ORIOLE PARK - CONSTRUCTION	-	-	1,000,000	-
334-6540-572.65-81	CORAL GATE PARK - CONSTRUCTION	166,176	-	-	-
334-6540-572.65-84	CORAL GATE PARK - PROJECT (GRANTS)	50,000	-	-	-
334-6541-572.65-81	WINFIELD PARK - CONSTRUCTION	65,721	-	-	-
334-6541-572.65-84	WINFIELD PARK - PROJECT (GRANTS)	50,000	-	-	-
334-6549-572.65-81	PARK AMENITY UPGRADES - CONSTRUCTION	-	-	130,000	-
334-6550-572.65-81	TENNIS TO PICKLE BALL CONV. - CONSTRUCTION	-	-	50,000	-
PARKS & RECREATION	REQUESTED APPROPRIATION	\$ 994,821	\$ 41,910	\$ 1,352,500	\$ 525,000
CAPITAL EXPENSES					
334-9999-519.65-83	CAPITAL PROJECTS - CONTINGENCY/OTHER	\$ -	\$ -	\$ 100,000	\$ 100,000
	REQUESTED APPROPRIATION	\$ -	\$ -	\$ 100,000	\$ 100,000
TOTAL FUND APPROPRIATIONS		\$ 2,268,226	\$ 3,247,803	\$ 7,398,469	\$ 4,985,755

GENERAL OBLIGATION BOND PROCEEDS 2019 FUND





FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



GENERAL OBLIGATION BONDS PROCEEDS 2019 FUND

FUND 335

PROGRAM DESCRIPTION

The General Obligation Bonds Proceeds 2019 Fund accounts for the costs of acquiring, constructing, equipping, renovating, replacing, and improving parks and recreation projects, using bond proceeds.

REVENUES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
General Obligation Bonds Proceeds 2019 Fund	\$ 11,718	\$ 12,260	\$ 5,034,046	\$ 6,310,000	\$ 1,275,954	25.35%
TOTAL	\$ 11,718	\$ 12,260	\$ 5,034,046	\$ 6,310,000	\$ 1,275,954	25.35%

BUDGET EXPENDITURES/EXPENSES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Capital	\$ 752,833	\$ 1,675,117	\$ 5,034,046	\$ 6,310,000	\$ 1,275,954	25.35%
TOTAL	\$ 752,833	\$ 1,675,117	\$ 5,034,046	\$ 6,310,000	\$ 1,275,954	25.35%



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



GENERAL OBLIGATION BONDS PROCEEDS 2019 FUND

		FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED	FY 2024 BUDGET
ESTIMATED REVENUES					
335-0000-332.10-01	FEDERAL GRANT - ORIOLE PARK	\$ -	\$ -	\$ -	\$ 1,000,000
335-0000-361.10-01	INTEREST INCOME	11,718	12,260	10,000	10,000
335-0000-389.10-01	TRANS FROM FUND BALANCE	-	-	5,024,046	5,300,000
TOTAL ESTIMATED REVENUES		\$ 11,718	\$ 12,260	\$ 5,034,046	\$ 6,310,000

REQUESTED APPROPRIATION

PARKS & RECREATION

CAPITAL EXPENSES

335-6501-572.65-81	SE PARK IMPROVEMENTS - CONSTRUCTION	\$ 26,128	\$ -	\$ -	\$ 2,500,000
335-6530-572.65-80	CALYPSO COVE - DESIGN	-	2,644	32,526	-
335-6530-572.65-81	CALYPSO COVE - CONSTRUCTION	-	-	1,500,000	1,000,000
335-6531-572.65-81	VINSON PK RENOVATIONS - CONSTRUCTION	475,749	1,657,838	24,000	-
335-6532-572.65-80	CENTENNIAL PARK RENOVATIONS - DESIGN	115,140	8,090	5,000	-
335-6532-572.65-81	CENTENNIAL PK RENOVATIONS - CONSTRUCT.	2,200	225	829,810	800,000
335-6533-572.65-80	ORIOLE PARK - DESIGN	130,116	6,320	3,225	3,225
335-6533-572.65-81	ORIOLE PARK - CONSTRUCTION	3,500	-	1,029,485	1,996,775
PARKS & RECREATION REQUESTED APPROPRIATION		\$ 752,833	\$ 1,675,117	\$ 3,424,046	\$ 6,300,000

CAPITAL EXPENSES

335-9999-519.65-83	CAPITAL PROJECTS - CONTINGENCY/OTHER	\$ -	\$ -	\$ 1,610,000	\$ 10,000
REQUESTED APPROPRIATION		\$ -	\$ -	\$ 1,610,000	\$ 10,000
TOTAL REQUESTED APPROPRIATIONS		\$ 752,833	\$ 1,675,117	\$ 5,034,046	\$ 6,310,000

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STORMWATER UTILITY FUND





FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



STORMWATER UTILITY FUND - 445

POSITION SUMMARY					
Position Title	FY 2021 Actual	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Budget
Stormwater Utility Fund					
Public Works Stormwater					
Stormwater Foreman	1	1	1	1	1
Office Specialist II	1	1	1	1	1
Canal Maintenance Tech II	1	1	1	1	1
Canal Maintenance Tech I	1	1	1	1	1
Service Worker II	5	5	5	5	5
Service Worker I	2	2	2	2	2
Total Stormwater Utility Fund Positions	11	11	11	11	11



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



STORMWATER UTILITY FUND

FUND 445

PROGRAM DESCRIPTION

The Stormwater Utility Fund accounts for the operation of the City's stormwater utility which includes collection, disposal and treatment of stormwater debris.

The Stormwater staff is responsible for treating canals for aquatic weed plants, aesthetics and stormwater conveyance. Responsibilities also include cleaning the catch basins, street sweeping, mosquito control, and right-of-way weed abatement.

PROGRAM GOALS & OBJECTIVES

In support of the City Strategic Plan Goal 1, A Great Place to Play and Enjoy and Goal 2, Great Suburban City in Broward County, the staff of the Stormwater Utility utilizes best management practices to manage and maintain the City's Stormwater infrastructure in order to ensure an effective drainage system.

REVENUES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Stormwater Utility Fund	\$ 3,479,826	\$ 3,616,894	\$ 4,220,684	\$ 4,222,669	\$ 1,985	0.05%
TOTAL	\$ 3,479,826	\$ 3,616,894	\$ 4,220,684	\$ 4,222,669	\$ 1,985	0.05%

BUDGET EXPENDITURES/EXPENSES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Personnel Services	\$ 766,114	\$ 797,167	\$ 1,036,420	\$ 1,020,665	\$ (15,755)	-1.52%
Operating Expenses	1,435,365	2,266,881	2,106,536	2,354,504	247,968	11.77%
Capital	12,471	-	605,200	747,500	142,300	23.51%
Transfers/Contingency	-	-	472,528	100,000	(372,528)	-78.84%
TOTAL	\$ 2,213,950	\$ 3,064,048	\$ 4,220,684	\$ 4,222,669	\$ 1,985	0.05%

PERFORMANCE MEASURES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Target	FY 2024 Target	% Change
Percentage of catch basins cleaned	100%	100%	50%	50%	0%
Number of street sweeps conducted city-wide each year	13	8	12	12	0%
Percentage of canals cleared of debris within one (1) week of report	95%	90%	80%	80%	0%



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



STORMWATER UTILITY FUND

	FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED	FY 2024 BUDGET
ESTIMATED REVENUES				
445-0000-331.69-13 BC-CARES	\$ 2,037	\$ -	\$ -	\$ -
445-0000-334.35-00 GRNT/STATE	-	-	500,000	-
445-0000-343.91-01 STORMWATER-SINGLE FAMILY	1,327,375	1,393,219	1,462,633	1,462,633
445-0000-343.91-02 STORMWATER-MULTI-FAMILY	1,263,347	1,333,270	1,402,335	1,402,335
445-0000-343.91-03 STORMWATER-NON-RESIDENTIAL	878,414	926,445	854,216	854,216
445-0000-361.10-01 INTEREST INCOME	21,117	20,445	1,500	1,500
445-0000-361.20-18 GAIN/LOSS ON INVESTMENT	(13,144)	(56,485)	-	-
445-0000-364.41-01 DISPOSITION OF FIXED ASSET	680	-	-	-
445-0000-389.10-01 TRANS FROM FUND BALANCE	-	-	-	501,985
TOTAL ESTIMATED REVENUES	\$ 3,479,826	\$ 3,616,894	\$ 4,220,684	\$ 4,222,669

REQUESTED APPROPRIATION

PERSONNEL SERVICES

445-4575-538.12-01 SAL & WAGES-REGULAR	\$ 480,477	\$ 515,112	\$ 577,473	\$ 601,202
445-4575-538.12-18 ACCRUED LEAVE PAYOUTS	26,885	-	-	-
445-4575-538.13-05 SAL & WAGES-LONGEVITY	13,000	11,000	12,000	12,000
445-4575-538.14-01 SAL & WAGES-OVERTIME	4,748	7,353	3,000	5,000
445-4575-538.21-01 CONTRIB-SS TAX(EMPLOYER)	30,242	31,036	36,733	38,328
445-4575-538.21-02 CONTRIB-MED TAX(EMPLOYER)	7,073	7,258	8,591	8,964
445-4575-538.22-01 FRS CONTRIB-EMPLOYER	55,971	64,222	74,465	88,424
445-4575-538.22-03 CONTRIBUTION - HEALTH TRUST	568	1,006	940	940
445-4575-538.22-05 PENSION EXPENSE - FRS	(46,419)	(1,278)	80,000	80,000
445-4575-538.23-01 HEALTH & LIFE INSURANCE	194,650	168,344	218,218	160,807
445-4575-538.26-10 POST EMPLOYMENT BENEFIT - OPEB	(1,081)	(6,886)	25,000	25,000
REQUESTED APPROPRIATION	\$ 766,114	\$ 797,167	\$ 1,036,420	\$ 1,020,665

OPERATING EXPENSES

445-4575-538.30-31 OTHER EXPENSE	\$ 4,732	\$ 5,723	\$ 5,500	\$ 5,500
445-4575-538.31-02 PROF'L SVCS-MEDICAL	530	930	2,675	2,500
445-4575-538.31-09 PROF'L SVCS-OTHER	12,488	332,783	255,762	328,000
445-4575-538.31-23 PROF SV-DEES-ALLOC OF COST	20,000	20,000	20,000	20,000
445-4575-538.31-25 GENERAL-ALLOC OF COST	418,867	423,475	453,542	498,443
445-4575-538.34-16 CONTRACT SVCS-OTHER	-	200	-	-
445-4575-538.39-03 OPER EXP-BANK FEES	5,783	2,391	1,000	1,000
445-4575-538.40-03 TRAVEL & PER DIEM	1,190	-	424	1,000
445-4575-538.44-01 RENTALS & LEASES	675	-	2,500	2,500
445-4575-538.44-06 RENTALS & LEASES - VEHICLES	-	4,698	31,286	59,661
445-4575-538.45-27 INSURANCE CHARGES	60,000	60,000	103,408	49,700
445-4575-538.46-01 MAINT-EQUIPMENT	43,783	108,647	34,000	34,000
445-4575-538.46-06 REPAIR & MAINTENANCE SVCS	487,806	873,380	994,238	1,150,000
445-4575-538.46-08 MAINT-VEHICLES	47,835	24,858	35,000	35,000
445-4575-538.46-31 WATERWAYS (GRASS CARP)	-	12,950	15,000	15,000
445-4575-538.52-02 GAS, OIL & COOLANT	25,015	36,005	45,000	45,000
445-4575-538.52-14 CHEMICALS-OTHER	38,071	63,451	67,000	67,000
445-4575-538.52-15 OPERATING SUPPLIES-OTHER	4,779	13,087	10,401	10,000
445-4575-538.52-35 LICENSES & PERMITS	16,105	2,697	25,900	26,300
445-4575-538.54-01 SUBSCRIPT & MEMBERSHIPS	1,170	1,275	1,900	1,900
445-4575-538.54-05 EDUCATION & TRAINING	1,267	325	2,000	2,000
445-4575-538.59-01 DEPRECIATION EXPENSE	245,269	267,207	-	-
445-4575-538.59-02 AMORTIZATION EXP-LEASES	-	12,799	-	-
REQUESTED APPROPRIATION	\$ 1,435,365	\$ 2,266,881	\$ 2,106,536	\$ 2,354,504



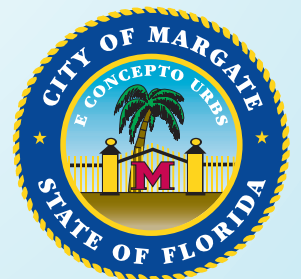
FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



STORMWATER UTILITY FUND

		FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED	FY 2024 BUDGET
CAPITAL EXPENSES					
445-4575-538.63-01	OTHER IMPROVEMENT	\$ 12,471	\$ -	\$ -	\$ 697,500
445-4575-538.64-02	ACQUISITION OF VEHICLES	-	-	50,000	-
445-4575-538.64-12	OTHER EQUIPMENT	-	-	55,200	50,000
445-4575-538.65-98	PROJECT-STATE GRANT	\$ -	-	500,000	-
	REQUESTED APPROPRIATION	\$ 12,471	\$ -	\$ 605,200	\$ 747,500
TRANSFERS & CONTINGENCY					
445-4575-538.91-02	CONTINGENCY	\$ -	\$ -	\$ 100,000	\$ 100,000
445-4575-589.91-03	TRANSFER TO FUND BALANCE	-	-	372,528	-
	REQUESTED APPROPRIATION	\$ -	\$ -	\$ 472,528	\$ 100,000
	TOTAL REQUESTED APPROPRIATIONS	\$ 2,213,950	\$ 3,064,048	\$ 4,220,684	\$ 4,222,669

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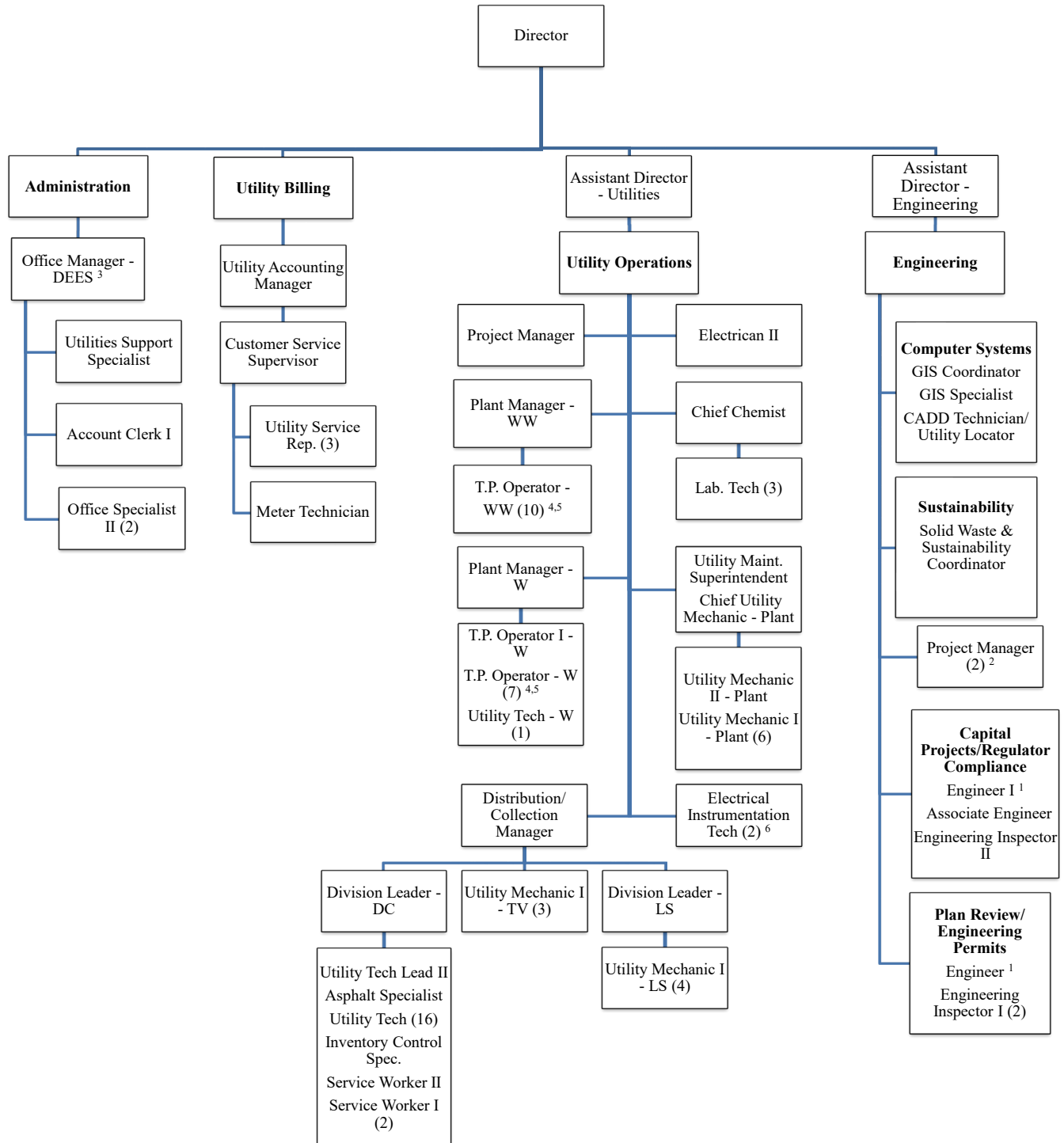
WATER AND WASTEWATER OPERATIONS AND MAINTENANCE FUND





FISCAL YEAR 2024 ANNUAL OPERATING BUDGET

96 FULL TIME ⁽²⁾



¹ Only 2 of 6 positions of Senior Engineer, Engineer I and/or Engineer will be filled at any time.

² One Project Manager position is funded 30% by CRA and 70% by General Fund. One Project Manager position is funded 100% by General Fund.

³ FY 2023 Adopted - Only 1 of 2 positions of Office Manager - DEES and Office Manager will be filled at any time.

⁴ FY 2022/3 - Only 17 of 19 positions of Treatment Plant Operator and Treatment Plant Operator Trainee will be filled at any time.

⁵ Only 17 of 19 positions of Lead Treatment Plant Operator and Treatment Plant Operator will be filled at any time.

⁶ Only 2 of 3 positions of Electrical Instrumentation Tech II and Electrical Instrumentation Tech will be filled at any time.



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)

POSITION SUMMARY					
Position Title	FY 2021 Actual	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Budget
Water/Wastewater Fund					
Administration/Engineering Division					
Director Environmental & Engineering Services	1	1	1	1	1
Assistant Director - Utilities	1	1	1	1	1
Assistant Director - Engineering	1	1	1	1	1
Senior Engineer ¹	-	-	-	-	2
Engineer I ¹	2	2	2	2	2
Engineer ¹	2	2	2	2	2
Associate Engineer	1	1	1	1	1
Project Manager ²	2	2	2	2	2
CADD Technician/Utility Locator	1	1	1	1	1
Engineering Inspector II	1	1	1	1	1
Engineering Inspector I	2	2	2	2	2
Office Manager - DEES ³	-	-	1	1	1
Office Manager ³	1	1	1	-	-
Utilities Support Specialist	1	1	1	1	1
Account Clerk I	1	1	1	1	1
Office Specialist II	2	2	2	2	2
GIS Coordinator	1	1	1	1	1
GIS Specialist	1	1	1	1	1
Solid Waste & Sustainability Coordinator	-	-	-	-	1
Sustainability Coordinator	1	1	1	1	-
Solid Waste Coordinator	1	1	1	1	-
Total DEES Administration/Engineering	21	21	21	21	20
Wastewater Treatment Division					
Project Manager	0.5	0.5	0.5	0.5	0.5
Chief Chemist	0.5	0.5	0.5	0.5	0.5
Electrician II	0.5	0.5	0.5	0.5	0.5
Electrical Instrumentation Technician II ⁶	-	-	0.5	0.5	0.5
Electrical Instrumentation Technician ⁶	1	1	1	1	1
Laboratory Technician	1.5	1.5	1.5	1.5	1.5
Plant Manager - Wastewater	1	1	1	1	1
Lead Treatment Plant Operator ⁵	-	-	1	1	1
Treatment Plant Operator - A, B, C ^{4,5}	10	10	10	10	10
Treatment Plant Operator Trainee ⁴	-	1	1	1	1
Chief Utility Mechanic	0.5	0.5	0.5	0.5	0.5
Utilities Maintenance Superintendent	-	-	-	-	0.5
Utility Mechanic II (Lead)	0.5	0.5	0.5	0.5	0.5
Utility Mechanic I	3	3	3	3	3
Total Wastewater Treatment	19	19	19	19	19.5



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)

POSITION SUMMARY					
Position Title	FY 2021 Actual	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Budget
Water Treatment Division					
Project Manager	0.5	0.5	0.5	0.5	0.5
Chief Chemist	0.5	0.5	0.5	0.5	0.5
Electrician II	0.5	0.5	0.5	0.5	0.5
Electrical Instrumentation Technician II ⁶	-	-	0.5	0.5	0.5
Electrical Instrumentation Technician ⁶	1	1	1	1	1
Laboratory Technician	1.5	1.5	1.5	1.5	1.5
Plant Manager - Water	1	1	1	1	1
Lead Treatment Plant Operator ⁵	-	-	1	1	1
Treatment Plant Operator I	1	1	1	1	1
Treatment Plant Operator - A, B, C ^{4,5}	6	6	7	7	7
Treatment Plant Operator Trainee ⁴	-	-	1	1	1
Chief Utility Mechanic	0.5	0.5	0.5	0.5	0.5
Utilities Maintenance Superintendent	-	-	-	-	0.5
Utility Mechanic II (Lead)	0.5	0.5	0.5	0.5	0.5
Utility Mechanic I	3	3	3	3	3
Utility Technician	1	1	1	1	1
Total Water Treatment	17	17	18	18	18.5
Transmission, Distribution and Collection Division					
Distribution/Collection Manager	1	1	1	1	1
Division Leader-Collection and Distribution	1	1	1	1	1
Division Leader-Lift Station	1	1	1	1	1
Utility Mechanic I	7	7	7	7	7
Utility Technician II (Lead)	1	1	1	1	1
Utility Technician - (All Levels)	16	16	16	16	16
Service Worker II	1	1	1	1	1
Inventory Control Specialist	1	1	1	1	1
Service Worker I	2	2	2	2	2
Asphalt Specialist	1	1	1	1	1
Total Transmission, Distribution and Collection	32	32	32	32	32



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)

POSITION SUMMARY					
Position Title	FY 2021 Actual	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Budget
Utility Billing Division					
Utility Accounting Manager	1	1	1	1	1
Utility Service Representative	3	3	3	3	3
Meter Technician	1	1	1	1	1
Customer Service Supervisor	1	1	1	1	1
Total Utility Billing	6	6	6	6	6
Total Water/Wastewater Fund positions	95	95	96	96	96

¹ Only 2 of 6 positions of Senior Engineer, Engineer I and/or Engineer will be filled at any time.

² One Project Manager position is funded 30% by CRA and 70% by General Fund. One Project Manager position is funded 100% by General Fund.

³ FY 2023 Adopted - Only 1 of 2 positions of Office Manager - DEES and Office Manager will be filled at any time.

⁴ FY 2022/3 - Only 17 of 19 positions of Treatment Plant Operator and Treatment Plant Operator Trainee will be filled at any time.

⁵ Only 17 of 19 positions of Lead Treatment Plant Operator and Treatment Plant Operator will be filled at any time.

⁶ Only 2 of 3 positions of Electrical Instrumentation Tech II and Electrical Instrumentation Tech will be filled at any time.



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

PROGRAM DESCRIPTION

The Water/Wastewater Operations and Maintenance Fund accounts for the operation of the water/wastewater system. These operations are performed by the Department of Environmental and Engineering Services (DEES). DEES has the following divisions: Wastewater Treatment; Water Treatment; Transmission, Distribution and Collection; Debt Service; Non-Departmental; Utility Billing; and Administration/Engineering.

REVENUES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Water/Wastewater Operations And Maintenance Fund	\$ 25,316,236	\$ 25,002,060	\$ 40,769,686	\$ 27,545,294	\$ (13,224,392)	-32.44%
TOTAL	\$ 25,316,236	\$ 25,002,060	\$ 40,769,686	\$ 27,545,294	\$ (13,224,392)	-32.44%

BUDGET EXPENDITURES/EXPENSES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Personnel Services	\$ 8,066,816	\$ 8,763,512	\$ 10,968,401	\$ 11,930,153	\$ 961,752	8.77%
Operating Expenses	6,457,248	7,859,442	11,802,941	10,502,467	(1,300,474)	-11.02%
Capital	200,291	194,194	512,000	800,000	288,000	56.25%
Debt Service	-	3,335	-	-	-	0.00%
Transfers	15,943,462	15,964,840	16,104,344	2,312,674	(13,791,670)	-85.64%
Contingency	-	-	1,382,000	2,000,000	618,000	44.72%
TOTAL	\$ 30,667,817	\$ 32,785,323	\$ 40,769,686	\$ 27,545,294	\$ (13,224,392)	-32.44%



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

		FY 2021	FY 2022	FY 2023	FY 2024
		ACTUAL	ACTUAL	AMENDED	BUDGET
ESTIMATED REVENUES					
456-0000-331.69-13	BC-CARES	\$ 38,542	\$ -	\$ -	\$ -
456-0000-342.90-01	HYDRANT MAINTENANCE	58,473	58,478	50,000	50,000
456-0000-343.31-xx	WATER REVENUE	12,476,785	12,498,291	12,092,902	12,092,902
456-0000-343.31-04	FIRE LINE	92,585	93,295	70,000	70,000
456-0000-343.31-05	SERVICE CHARGES	217,790	282,240	250,000	250,000
456-0000-343.51-xx	WASTEWATER REVENUE	12,193,627	12,205,055	12,088,322	12,088,322
456-0000-343.90-11	BACKFLOW PREV CERTS	58,248	285,375	255,000	255,000
456-0000-349.10-02	ENV & ENG SVC-STRM WTR UT	20,000	20,000	20,000	20,000
456-0000-361.10-01	INTEREST INCOME	3,759	5,294	-	-
456-0000-361.10-07	INVESTMENT	415,362	247,832	130,000	130,000
456-0000-361.20-18	GAIN/LOSS ON INVESTMENT	(358,739)	(1,174,299)	-	-
456-0000-362.10-02	BUILDING SPACE	104,385	104,385	-	-
456-0000-369.30-01	REFUND PRIOR YEAR EXPEND	503	188	-	-
456-0000-369.90-01	OTHER MISCELLANEOUS REVENUES	9,229	12,060	5,000	5,000
456-0000-369.90-05	INVENTORY ADJUSTMENT	(14,312)	363,886	-	-
456-0000-381.10-01	TRANSF FROM-UTIL R&R	-	-	81,671	-
456-0000-389.10-01	TRANSFER - FUND BALANCE	-	-	15,726,791	2,584,070
456-0000-389.13-02	CASH SHORT/OVER	(1)	(20)	-	-
TOTAL ESTIMATED REVENUES		\$ 25,316,236	\$ 25,002,060	\$ 40,769,686	\$ 27,545,294



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



ENVIRONMENTAL AND ENGINEERING SERVICES (DEES) WASTEWATER TREATMENT DIVISION COST CENTER (9080)

PROGRAM DESCRIPTION

The Wastewater Treatment Division is responsible for treatment and disposal of domestic wastewater generated within the City's service area in accordance with all federal, state, and local regulatory requirements. The treated effluent and the digested solids disposal must be in conformance with the treatment plant operating permits issued by the Florida Department of Environmental Protection and the Broward County Domestic Wastewater Licensing Section.

PROGRAM GOALS & OBJECTIVES

In support of Goal 4, High Performing City Team Producing Results for the Margate Community, the Wastewater Treatment Division provides for the safe treatment and disposal of wastewater to ensure the health and safety of Margate residents and businesses.

BUDGET EXPENDITURES/EXPENSES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Personnel Services	\$ 1,589,204	\$ 1,750,419	\$ 1,975,152	\$ 2,481,792	\$ 506,640	25.65%
Operating Expenses	1,254,279	2,003,506	3,384,496	2,767,152	(617,344)	-18.24%
Debt Service	-	937	-	-	-	0.00%
TOTAL	\$ 2,843,483	\$ 3,754,862	\$ 5,359,648	\$ 5,248,944	\$ (110,704)	-2.07%

PERFORMANCE MEASURES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Target	FY 2024 Target	% Change
Compliance with all regulatory permits and licenses	100%	100%	100%	100%	0%
Number of times the chlorine contact chamber is drained and cleaned	2	2	N/A	N/A	N/A
Number of sludge digester tanks drained, cleaned, and inspected	1	1	N/A	N/A	N/A
Number of RBC chambers drained, cleaned, and inspected	1	1	N/A	N/A	N/A
Number of times the on-site sodium hypochlorite generation system is acid washed	2	2	N/A	N/A	N/A



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

		FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED	FY 2024 BUDGET
WASTEWATER TREATMENT DIVISION					
REQUESTED APPROPRIATION					
PERSONNEL SERVICES					
456-9080-536.12-01	SAL & WAGES-REGULAR	\$ 1,047,947	\$ 1,155,169	\$ 1,264,887	\$ 1,581,285
456-9080-536.13-05	SAL & WAGES-LONGEVITY	21,177	24,000	25,000	24,500
456-9080-536.14-01	SAL & WAGES-OVERTIME	142,394	102,642	61,250	61,250
456-9080-536.21-01	CONTRIB-SS TAX(EMPLOYER)	70,988	73,808	84,827	104,698
456-9080-536.21-02	CONTRIB-MED TAX(EMPLOYER)	16,602	17,399	19,838	24,486
456-9080-536.22-01	FRS CONTRIB-EMPLOYER	125,815	96,965	160,027	226,217
456-9080-536.22-05	PENSION EXPENSE - FRS	(106,695)	(1,931)	-	-
456-9080-536.23-01	HEALTH & LIFE INS	270,976	282,367	359,323	459,356
REQUESTED APPROPRIATION		\$ 1,589,204	\$ 1,750,419	\$ 1,975,152	\$ 2,481,792
OPERATING EXPENSES					
456-9080-536.30-31	OTHER EXPENSE/CLOTHING	\$ 7,061	\$ 6,763	\$ 9,000	\$ 9,000
456-9080-536.30-61	REGULATORY PERMITS	7,770	6,026	20,000	5,000
456-9080-536.30-64	SAFETY PROJECTS	-	2,996	10,000	2,000
456-9080-536.34-02	CUSTODIAL	7,500	7,474	10,000	10,000
456-9080-536.34-12	GROUNDS	36,008	42,011	50,000	50,000
456-9080-536.34-16	CONTRACTUAL SVCS-OTHER	6,863	19,250	30,000	20,000
456-9080-536.34-22	SEWER PLANT SLUDGE	216,085	310,649	400,000	400,000
456-9080-536.34-24	REGULATORY TESTING	19,250	24,242	40,000	40,000
456-9080-536.40-03	TRAVEL & PER DIEM	38	30	1,500	5,000
456-9080-536.43-01	UTILITY SERVICES	468,702	596,170	500,000	600,000
456-9080-536.44-03	EQUIPMENT RENTAL	2,580	2,929	10,000	5,000
456-9080-536.44-06	RENTALS & LEASES - VEHICLES	949	146	23,496	24,152
456-9080-536.46-02	REP & MAINT/STRUCT - CHARGEBACK	57,067	162,776	150,000	150,000
456-9080-536.46-06	REPAIR & MAINTENANCE SVCS	-	14,174	150,000	100,000
456-9080-536.46-07	REP & MAINT-OTHER EQUIP	52,644	48,917	100,000	100,000
456-9080-536.46-08	REP & MAINT-VEHICLES	18,525	6,917	10,000	20,000
456-9080-536.46-13	MAINT-STP SLUDGE PRESSES	-	3,991	8,000	5,000
456-9080-536.46-15	REPAIR & MAINT-RBC UNITS	48,857	19,967	100,000	20,000
456-9080-536.46-17	MAINT-COMPUTER SYSTEM	2,936	462	10,000	2,000
456-9080-536.46-20	MAINT-SANITAIRE SYSTEM	3,258	508	100,000	10,000
456-9080-536.46-24	REPAIR & MAINT-STRUCTURES	-	27,940	450,000	200,000
456-9080-536.46-25	ODOR CONTROL	8,909	38,625	50,000	50,000
456-9080-536.46-27	MAINT-CLARIFIER	-	-	7,500	-
456-9080-536.46-28	ELECTRICAL EQUIPMENT	15,082	12,789	25,000	25,000
456-9080-536.46-29	MAINT-GENERATORS	26,014	22,344	50,000	50,000
456-9080-536.46-35	MAINT-HYPOCHLORITE SYSTEM	9,929	4,625	20,000	15,000
456-9080-536.46-41	MAINT-HEADWORKS	2,756	9,912	50,000	35,000
456-9080-536.46-42	MAINT-INJECTION WELL SYSTEM	-	16,183	100,000	-
456-9080-536.52-02	GAS, OIL & COOLANT	23,052	32,752	100,000	50,000
456-9080-536.52-07	COAGULANT	49,003	345,528	500,000	400,000
456-9080-536.52-11	CHEM-DEODORIZERS/OXIDANTS	42,464	79,770	100,000	150,000
456-9080-536.52-13	LABORATORY SUPP-SEWER PL	41,688	50,011	85,000	75,000
456-9080-536.52-15	OPERATING SUPPLIES-OTHER	23,775	26,434	30,000	50,000



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

		FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED	FY 2024 BUDGET
WASTEWATER TREATMENT DIVISION					
456-9080-536.52-27	CHEM-SODIUM CHLORIDE	48,436	43,532	70,000	75,000
456-9080-536.52-33	CHEMICALS-OTHERS	1,802	-	6,500	6,500
456-9080-536.54-01	SUBSCRIPTION & MEMBERSHIP	2,251	1,461	2,500	2,500
456-9080-536.54-05	EDUCATION & TRAINING	3,025	1,563	6,000	6,000
456-9080-536.59-02	AMORTIZATION-LEASE ASSET	-	13,639	-	-
REQUESTED APPROPRIATION		\$ 1,254,279	\$ 2,003,506	\$ 3,384,496	\$ 2,767,152
DEBT SERVICE					
456-9080-536.72-50	INT-CAPITAL LEASE/VEHICLE	\$ -	\$ 937	\$ -	\$ -
REQUESTED APPROPRIATION		\$ -	\$ 937	\$ -	\$ -
WASTEWATER TREATMENT DIVISION					
TOTAL REQUESTED APPROPRIATIONS		\$ 2,843,483	\$ 3,754,862	\$ 5,359,648	\$ 5,248,944



ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)

WATER TREATMENT DIVISION

COST CENTER (9081)

PROGRAM DESCRIPTION

The Water Treatment Division is responsible for treating and providing safe potable water to all residents, businesses, and industrial customers within the service area, on demand, 24 hours a day and 365 days a year. The treated water must meet all federal, state, and local regulatory requirements including standards established by the U.S. Environmental Protection Agency and Florida Department of Environmental Protection. In addition, the Division maintains system pressure and flows to meet the established level of service for consumption and fire protection.

PROGRAM GOALS & OBJECTIVES

In support of Goal 4, High Performing City Team Producing Results for the Margate Community, the Water Treatment Division provides for the safe treatment and use of water to ensure the health and safety of Margate residents and businesses.

BUDGET EXPENDITURES/EXPENSES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Personnel Services	\$ 1,472,799	\$ 1,729,528	\$ 2,053,802	\$ 2,324,577	\$ 270,775	13.18%
Operating Expenses	1,538,065	1,912,434	2,839,239	2,717,740	(121,499)	-4.28%
Debt Service	-	912	-	-	-	0.00%
TOTAL	\$ 3,010,864	\$ 3,642,874	\$ 4,893,041	\$ 5,042,317	\$ 149,276	3.05%

PERFORMANCE MEASURES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Target	FY 2024 Target	% Change
Percentage of unaccounted for water	5%	5%	<10%	<10%	0%
Compliance with all regulatory permits and licenses	100%	100%	100%	100%	0%
Number of accelerator tanks drained, cleaned, and inspected	1	1	N/A	N/A	N/A
Number of times the on-site sodium hypochlorite generation system is acid washed	3	3	N/A	N/A	N/A
Number of raw water wells inspected and/or rehabilitated	3	3	2	2	0%



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

		FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED	FY 2024 BUDGET
WATER TREATMENT DIVISION					
REQUESTED APPROPRIATION					
PERSONNEL SERVICES					
456-9081-536.12-01	SAL & WAGES-REGULAR	\$ 997,415	\$ 1,087,525	\$ 1,322,734	\$ 1,475,421
456-9081-536.13-05	SAL & WAGES-LONGEVITY	16,500	19,000	20,000	19,500
456-9081-536.14-01	SAL & WAGES-OVERTIME	120,305	111,273	85,000	85,000
456-9081-536.21-01	CONTRIB-SS TAX(EMPLOYER)	66,392	71,490	89,576	99,297
456-9081-536.21-02	CONTRIB-MED TAX(EMPLOYER)	15,527	16,582	20,949	23,223
456-9081-536.22-01	FRS CONTRIB-EMPLOYER	107,855	175,853	169,150	214,395
456-9081-536.22-05	PENSION EXPENSE - FRS	(91,453)	(3,519)	-	-
456-9081-536.23-01	HEALTH & LIFE INS	240,258	251,324	346,393	407,741
REQUESTED APPROPRIATION		\$ 1,472,799	\$ 1,729,528	\$ 2,053,802	\$ 2,324,577
OPERATING EXPENSES					
456-9081-536.30-31	OTHER EXPENSE/CLOTHING	\$ 6,283	\$ 6,421	\$ 7,500	\$ 7,500
456-9081-536.30-52	CONSUMER CONFID REPORTING	478	726	10,000	1,500
456-9081-536.30-61	REGULATORY PERMITS	8,125	7,435	20,000	10,000
456-9081-536.30-64	SAFETY PROJECTS	748	1,347	2,500	2,500
456-9081-536.34-02	CUSTODIAL	7,500	7,474	15,000	10,000
456-9081-536.34-12	GROUNDS	19,976	34,715	60,000	60,000
456-9081-536.34-16	CONTRACTUAL SVCS-OTHER	9,893	9,388	30,000	30,000
456-9081-536.34-21	WATER PLANT SLUDGE	172,040	166,769	400,000	300,000
456-9081-536.34-24	REGULATORY TESTING	18,430	22,033	45,000	35,000
456-9081-536.40-03	TRAVEL & PER DIEM	-	-	1,500	5,000
456-9081-536.43-01	UTILITY SERVICES	375,011	463,817	425,000	500,000
456-9081-536.44-03	EQUIPMENT RENTAL	3,963	3,752	10,000	10,000
456-9081-536.44-06	RENTALS & LEASES - VEHICLES	119	146	15,239	15,240
456-9081-536.46-01	REPAIR&MAINT-EQUIPMENT	-	-	50,000	10,000
456-9081-536.46-02	REP & MAINT/STRUCT. - CHARGEBACK	4,588	86,738	50,000	50,000
456-9081-536.46-07	REP & MAINT-OTHER EQUIP	102,755	86,278	142,500	150,000
456-9081-536.46-08	REP & MAINT-VEHICLES	10,257	7,368	15,000	20,000
456-9081-536.46-14	REP & MAINT-FILTERS SOFTENERS	33,723	22,669	35,000	35,000
456-9081-536.46-17	REP & MAINT-COMPUTER SYSTEM	3,056	6,531	10,000	5,000
456-9081-536.46-22	REP & MAINT-WELLS	11,773	4,955	60,000	100,000
456-9081-536.46-24	REPAIR & MAINT-STRUCTURES	-	59,736	140,000	150,000
456-9081-536.46-28	REP & MAINT-ELECTRIC EQUIP	12,973	16,577	32,500	25,000
456-9081-536.46-29	REP & MAINT-GENERATORS	10,591	29,978	32,500	40,000
456-9081-536.46-35	REP & MAINT-HYPOCHOCHLORITE SYS	32,950	30,432	90,000	60,000
456-9081-536.46-41	MAINTENANCE-HEADWORKS	78	-	-	-
456-9081-536.46-43	REP & MAINT-LIME SLAKING SYS	6,531	10,427	20,000	20,000
456-9081-536.52-02	GAS, OIL & COOLANT	20,988	27,972	100,000	50,000
456-9081-536.52-05	LIME	467,417	542,169	500,000	600,000
456-9081-536.52-06	FLUORIDE	18,925	16,691	40,000	40,000
456-9081-536.52-07	COAGULANT	8,372	12,743	25,000	25,000
456-9081-536.52-11	CHEM-DEODORIZERS/OXIDANTS	7,735	19,922	160,000	40,000



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

		FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED	FY 2024 BUDGET
WATER TREATMENT DIVISION					
456-9081-536.52-12	LABORATORY SUPP-WTR PLANT	54,460	54,443	80,000	80,000
456-9081-536.52-15	OPERATING SUPPLIES-OTHER	20,046	23,644	35,000	50,000
456-9081-536.52-20	CHEMICALS-CALCIQUEST	7,188	32,473	50,000	50,000
456-9081-536.52-21	CHEMICALS-AMMONIA	7,983	7,760	15,000	15,000
456-9081-536.52-27	CHEM-SODIUM CHLORIDE	70,664	72,087	100,000	100,000
456-9081-536.52-33	CHEMICALS-OTHERS	-	-	5,000	2,000
456-9081-536.54-01	SUBSCRIPTION & MEMBERSHIP	1,876	1,361	4,000	4,000
456-9081-536.54-05	EDUCATION & TRAINING	570	1,920	6,000	10,000
456-9081-536.59-02	AMORTIZATION-LEASE ASSET	-	13,537	-	-
REQUESTED APPROPRIATION		\$ 1,538,065	\$ 1,912,434	\$ 2,839,239	\$ 2,717,740
DEBT SERVICE					
456-9081-536.72-50	INT-CAPITAL LEASE/VEHICLE	\$ -	\$ 912	\$ -	\$ -
REQUESTED APPROPRIATION		\$ -	\$ 912	\$ -	\$ -
WATER TREATMENT DIVISION					
TOTAL REQUESTED APPROPRIATIONS		\$ 3,010,864	\$ 3,642,874	\$ 4,893,041	\$ 5,042,317



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



ENVIRONMENTAL AND ENGINEERING SERVICES (DEES) TRANSMISSION, DISTRIBUTION AND COLLECTION DIVISION COST CENTER (9082)

PROGRAM DESCRIPTION

The Transmission, Distribution and Collection Division is responsible for maintaining the City's approximately 400 miles of transmission, distribution, and collection system piping. The Division is responsible for repair and replacement of water mains, replacement of service lines and water meters, repair and replacement of sewer force mains and gravity mains, clearing of sewer back-ups, and maintenance of the City's 55 lift stations. The Division responds to all emergency repairs required to keep the system operating 24 hours a day and 365 days a year.

PROGRAM GOALS & OBJECTIVES

In support of Goal 4, High Performing City Team Producing Results for the Margate Community, the Transmission, Distribution and Collection Division maintains water and wastewater system transmission, distribution, and collection lines throughout the City to ensure the system is operational 24 hours per day and 365 days per year.

BUDGET EXPENDITURES/EXPENSES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Personnel Services	\$ 2,726,146	\$ 2,731,653	\$ 3,103,905	\$ 3,174,470	\$ 70,565	2.27%
Operating Expenses	891,544	928,796	1,559,892	1,176,153	(383,739)	-24.60%
Capital	175,795	194,141	512,000	800,000	288,000	56.25%
Debt Service	-	567	-	-	-	0.00%
TOTAL	\$ 3,793,485	\$ 3,855,157	\$ 5,175,797	\$ 5,150,623	\$ (25,174)	-0.49%

PERFORMANCE MEASURES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Target	FY 2024 Target	% Change
Total miles of the wastewater collection system cleaned and televised	11	11	5	5	0%
Number of fire hydrants flushed in the distribution system each year	3,125	3,125	2,044	2,044	0%
Compliance with all regulatory permits and licenses	100%	100%	100%	100%	0%
Percentage of water main breaks fixed within 24 hours	100%	100%	95%	95%	0%
Percentage of sewer backups cleared within 24 hours	100%	100%	95%	95%	0%



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

		FY 2021	FY 2022	FY 2023	FY 2024
		ACTUAL	ACTUAL	AMENDED	BUDGET
TRANSMISSION, DISTRIBUTION AND COLLECTION DIVISION					
REQUESTED APPROPRIATION					
PERSONNEL SERVICES					
456-9082-536.12-01	SAL & WAGES-REGULAR	\$ 1,730,402	\$ 1,616,660	\$ 1,875,640	\$ 1,897,226
456-9082-536.13-05	SAL & WAGES-LONGEVITY	33,000	29,946	32,000	27,000
456-9082-536.14-01	SAL & WAGES-OVERTIME	307,767	270,507	230,000	230,000
456-9082-536.15-09	SAL & WAGES-PHONE ALLOW	-	-	960	-
456-9082-536.21-01	CONTRIB-SS TAX(EMPLOYER)	122,999	112,222	132,224	133,562
456-9082-536.21-02	CONTRIB-MED TAX(EMPLOYER)	28,766	26,245	30,923	31,236
456-9082-536.22-01	FRS CONTRIB-EMPLOYER	230,854	221,486	258,676	297,767
456-9082-536.22-05	PENSION EXPENSE - FRS	(195,377)	(4,422)	-	-
456-9082-536.23-01	HEALTH & LIFE INS	467,735	459,009	543,482	557,679
REQUESTED APPROPRIATION		\$ 2,726,146	\$ 2,731,653	\$ 3,103,905	\$ 3,174,470
OPERATING EXPENSES					
456-9082-536.30-31	OTHER EXPENSE/CLOTHING	\$ 16,168	\$ 15,375	\$ 20,000	\$ 20,000
456-9082-536.31-09	PROFL SVCS - OTHER	18,568	5,616	25,000	25,000
456-9082-536.34-12	GROUNDS	-	9,795	30,000	30,000
456-9082-536.40-03	TRAVEL & PER DIEM	45	25	2,000	5,000
456-9082-536.43-01	UTILITY SERVICES	188,807	201,823	220,000	220,000
456-9082-536.44-03	EQUIPMENT RENTAL	1,301	2,320	15,000	15,000
456-9082-536.44-06	RENTALS & LEASES - VEHICLES	-	146	34,642	37,153
456-9082-536.46-04	METERS	56,169	91,238	280,000	55,000
456-9082-536.46-05	SEWER & MAINS	143,792	95,092	200,000	150,000
456-9082-536.46-06	REPAIR & MAINTENANCE SVCS	4,423	3,474	25,000	10,000
456-9082-536.46-07	REP & MAINT-OTHER EQUIP	25,408	27,938	25,000	25,000
456-9082-536.46-08	REP & MAINT-VEHICLES	97,536	58,721	67,500	100,000
456-9082-536.46-09	FIRE HYDRANTS	31,514	10,806	35,000	35,000
456-9082-536.46-10	LIFT STATIONS	102,769	102,707	315,000	150,000
456-9082-536.46-11	WATER MAINS	54,414	91,004	55,000	55,000
456-9082-536.46-12	SERVICE LINES	28,080	19,714	15,000	30,000
456-9082-536.46-16	MAJOR MACHINES & EQUIP	7,986	2,819	15,000	15,000
456-9082-536.46-17	MAINTENANCE - COMPUTER SYSTEM	1,628	9,911	10,000	10,000
456-9082-536.46-21	GROUND STORAGE-CORAL GATE	-	18,990	2,000	10,000
456-9082-536.46-28	ELECTRICAL EQUIPMENT	-	1,679	3,000	3,000
456-9082-536.52-01	CHEMICALS-DEGREASER	8,600	-	15,000	15,000
456-9082-536.52-02	GAS, OIL & COOLANT	65,825	102,844	100,000	100,000
456-9082-536.52-15	OPERATING SUPPLIES-OTHER	33,983	44,085	40,000	50,000
456-9082-536.54-01	SUBSCRIPTION & MEMBERSHIP	2,075	1,157	750	1,000
456-9082-536.54-05	EDUCATION & TRAINING	2,453	5,247	10,000	10,000
456-9082-536.59-02	AMORTIZATION-LEASE ASSET	-	6,270	-	-
REQUESTED APPROPRIATION		\$ 891,544	\$ 928,796	\$ 1,559,892	\$ 1,176,153



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

		FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED	FY 2024 BUDGET
TRANSMISSION, DISTRIBUTION AND COLLECTION DIVISION					
CAPITAL EXPENSES					
456-9082-536.63-13	MAJOR REPAIRS TO WTR SYS	\$ 88,749	\$ 92,652	\$ 150,000	\$ 600,000
456-9082-536.63-14	MAJOR REPAIRS TO SEWR SYS	87,046	101,489	200,000	200,000
456-9082-536.64-02	ACQUISITION OF VEHICLES	-	-	162,000	-
	REQUESTED APPROPRIATION	\$ 175,795	\$ 194,141	\$ 512,000	\$ 800,000
DEBT SERVICE					
456-9082-536.72-50	INT-CAPITAL LEASE/VEHICLE	\$ -	\$ 567	\$ -	\$ -
	REQUESTED APPROPRIATION	\$ -	\$ 567	\$ -	\$ -
TRANSMISSION, DISTRIBUTION AND COLLECTION DIVISION					
	TOTAL REQUESTED APPROPRIATIONS	\$ 3,793,485	\$ 3,855,157	\$ 5,175,797	\$ 5,150,623



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)

NON-DEPARTMENTAL DIVISION COST CENTER (9086)

PROGRAM DESCRIPTION

The DEES Non-departmental Division accounts for Water/Wastewater appropriations that are not department specific. Some of these appropriations include, accrued leave payouts, unemployment payments and Other Post-Employment Benefits (OPEB). Transfers, allocations to other funds, and contingency are also accounted for in this Division.

BUDGET EXPENDITURES/EXPENSES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Personnel Services	\$ 155,682	\$ 20,905	\$ 662,990	\$ 670,394	\$ 7,404	1.12%
Operating Expenses	1,756,997	1,756,003	2,468,073	2,185,601	(282,472)	-11.45%
Transfers	15,943,462	15,964,840	16,104,344	2,312,674	(13,791,670)	-85.64%
Contingency	-	-	1,382,000	2,000,000	618,000	44.72%
TOTAL	\$ 17,856,141	\$ 17,741,748	\$ 20,617,407	\$ 7,168,669	\$ (13,448,738)	-65.23%



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

		FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED	FY 2024 BUDGET
NON-DEPARTMENTAL DIVISION					
REQUESTED APPROPRIATION					
PERSONNEL SERVICES					
456-9086-536.12-01	SAL & WAGES-REGULAR	\$ 74,363	\$ (85,967)	\$ -	\$ -
456-9086-536.12-18	ACCRUED LEAVE PAYOUTS	76,587	174,652	400,000	400,000
456-9086-536.21-01	CONTRIB-SS TAX(EMPLOYER)	4,739	(5,330)	-	-
456-9086-536.21-02	CONTRIB-MED TAX(EMPLOYER)	1,108	(1,247)	-	-
456-9086-536.22-01	FRS CONTRIB-EMPLOYER	8,628	1,132	-	-
456-9086-536.22-03	CONTRIBUTION - HEALTH TRUST	4,909	8,688	7,990	7,990
456-9086-536.22-04	FRINGE -LUMP SUM PAY	9,147	24,887	45,000	52,404
456-9086-536.22-05	PENSION EXPENSE - FRS	(7,621)	(16)	-	-
456-9086-536.25-01	UNEMPLOY COMP-PAYMENTS	93	825	10,000	10,000
456-9086-536.26-10	POSTEMPLOYMENT BENEFIT-OPEB	(16,271)	(96,719)	200,000	200,000
REQUESTED APPROPRIATION		\$ 155,682	\$ 20,905	\$ 662,990	\$ 670,394
OPERATING EXPENSES					
456-9086-536.31-09	PROFL SVCS - OTHER (SOFTWARE)	\$ -	\$ 1,507	\$ 20,000	\$ 20,000
456-9086-536.31-25	GENERAL (ALLOCATION OF COST)	1,287,957	1,290,584	1,399,105	1,723,151
456-9086-536.31-64	PROF SVCS- ARBITRAGE CALC	1,391	-	-	-
456-9086-536.39-03	OPER EXP-BANK FEES	17,649	13,912	20,000	20,000
456-9086-536.45-27	INSURANCE CHARGES	450,000	450,000	1,028,968	422,450
REQUESTED APPROPRIATION		\$ 1,756,997	\$ 1,756,003	\$ 2,468,073	\$ 2,185,601
TRANSFERS & CONTINGENCY					
456-9086-581.91-39	TO R&R FUND	\$ 14,000,000	\$ 14,000,000	\$ 14,000,000	\$ -
456-9086-581.91-77	TO GENERAL FUND - ROI	1,943,462	1,964,840	2,104,344	2,312,674
456-9086-590.91-02	CONTINGENCY	-	-	1,382,000	2,000,000
REQUESTED APPROPRIATION		\$ 15,943,462	\$ 15,964,840	\$ 17,486,344	\$ 4,312,674
NON-DEPARTMENTAL					
DIVISION	TOTAL REQUESTED APPROPRIATIONS	\$ 17,856,141	\$ 17,741,748	\$ 20,617,407	\$ 7,168,669



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)

UTILITY BILLING DIVISION

COST CENTER (9089)

PROGRAM DESCRIPTION

The Utility Billing Division provides accurate and timely billing for water/wastewater, stormwater, garbage, and recycling customers; processes payments; and provides customer service in a professional and courteous manner. Duties of the Division include providing a customer call center, opening/closing accounts, billing, collections, meter reading, and other field functions related to water meter disconnections and restorations.

PROGRAM GOALS & OBJECTIVES

In support of Goal 4, High Performing City Team Producing Results for the Margate Community, the Utility Billing Division continues to improve the customer service experience for residents and businesses. Also, the Utility Billing Division provides customers various convenient methods of payment: in-person payments, mail payments to a processing center, automatic payments by checking or savings account, on-line credit card payments and cash payments at any Amscot 24/7. In addition to these payment methods, the Division also has a drop box available to residents for after-hours bill payments.

BUDGET EXPENDITURES/EXPENSES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Personnel Services	\$ 512,776	\$ 577,626	\$ 615,021	\$ 636,106	\$ 21,085	3.43%
Operating Expenses	555,781	788,609	825,361	970,326	144,965	17.56%
Debt Service	-	357	-	-	-	0.00%
TOTAL	\$ 1,068,557	\$ 1,366,592	\$ 1,440,382	\$ 1,606,432	\$ 166,050	11.53%

PERFORMANCE MEASURES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Target	FY 2024 Target	% Change
Number of electronic payments received, such as monthly automatic funds transfer, checkfree, and credit cards	141,624	141,624	120,000	120,000	0%
Maximum percentage of in-person payments received	4% *	4% *	<16%	<16%	0%
Minimum percentage of utility accounts receiving electronic bills	33%	33%	13%	13%	0%

* - Impacted by Covid-19 related closures.



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

		FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED	FY 2024 BUDGET
UTILITY BILLING DIVISION					
REQUESTED APPROPRIATION					
PERSONNEL SERVICES					
456-9089-536.12-01	SAL & WAGES-REGULAR	\$ 370,609	\$ 381,615	\$ 402,234	\$ 402,628
456-9089-536.13-05	SAL & WAGES-LONGEVITY	9,000	9,000	10,000	10,000
456-9089-536.14-01	SAL & WAGES-OVERTIME	870	700	1,500	1,500
456-9089-536.15-09	SAL & WAGES-PHONE ALLOW	963	963	960	960
456-9089-536.21-01	CONTRIB-SS TAX(EMPLOYER)	21,861	22,086	25,091	25,735
456-9089-536.21-02	CONTRIB-MED TAX(EMPLOYER)	5,113	5,165	5,868	6,019
456-9089-536.22-01	FRS CONTRIB-EMPLOYER	38,900	44,135	48,085	56,197
456-9089-536.22-05	PENSION EXPENSE - FRS	(33,256)	(887)	-	-
456-9089-536.23-01	HEALTH & LIFE INS	98,716	114,849	121,283	133,067
REQUESTED APPROPRIATION		\$ 512,776	\$ 577,626	\$ 615,021	\$ 636,106
OPERATING EXPENSES					
456-9089-536.30-01	OPERATING EXPENSE	\$ 6,255	\$ 6,721	\$ 6,620	\$ 2,500
456-9089-536.30-30	AMSCOT PAYMENTS	9,980	7,662	10,080	10,000
456-9089-536.30-31	OTHER EXPENSE/CLOTHING	100	115	150	150
456-9089-536.30-92	CREDIT CARD PYMT CHARGES	152,379	178,646	200,000	220,000
456-9089-536.31-02	PROFL SVCS-MEDICAL	380	-	600	600
456-9089-536.31-09	PROFL SVCS-OTHER	536	186,195	169,600	176,200
456-9089-536.34-16	CONTRACTUAL SERVICES/OTHER	201,401	212,142	221,955	353,650
456-9089-536.34-59	CONTRACTUAL SVCS/UTILITY BILLING	61,190	61,472	67,000	69,000
456-9089-536.40-03	TRAVEL & PER DIEM	-	-	-	1,500
456-9089-536.42-06	POSTAGE	72,590	75,548	75,000	75,000
456-9089-536.44-06	RENTALS & LEASES - VEHICLES	865	479	7,756	7,756
456-9089-536.46-06	REPAIR & MAINTENANCE SVCS	32,751	31,304	47,800	33,320
456-9089-536.46-07	MAINTENANCE - OTHER EQUIPMENT	11,607	12,437	-	500
456-9089-536.46-08	MAINTENANCE - VEHICLES	130	607	3,500	3,500
456-9089-536.49-01	FILING/RECORDING FEE	560	740	1,000	1,000
456-9089-536.52-02	GAS, OIL & COOLANT	553	2,604	4,000	4,000
456-9089-536.52-15	OPERATING SUPPLIES-OTHER	3,559	4,310	8,500	8,500
456-9089-536.54-01	SUBSCRIPTION & MEMBERSHIP	-	115	-	150
456-9089-536.54-05	EDUCATION & TRAINING	945	-	1,800	3,000
456-9089-536.59-02	AMORTIZATION EXP-LEASES	-	7,512	-	-
REQUESTED APPROPRIATION		\$ 555,781	\$ 788,609	\$ 825,361	\$ 970,326
DEBT SERVICE					
456-9089-536.72-50	INT-CAPITAL LEASE/VEHICLE	\$ -	\$ 357	\$ -	\$ -
REQUESTED APPROPRIATION		\$ -	\$ 357	\$ -	\$ -
UTILITY BILLING					
DIVISION	TOTAL REQUESTED APPROPRIATIONS	\$ 1,068,557	\$ 1,366,592	\$ 1,440,382	\$ 1,606,432



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



ENVIRONMENTAL AND ENGINEERING SERVICES (DEES)

ADMINISTRATION/ENGINEERING DIVISION

COST CENTER (9090)

PROGRAM DESCRIPTION

The Administration/Engineering Division is responsible for providing various utility support activities including planning, budgeting, personnel support, and procurement of equipment, materials, and operating supplies. The Division also assists with special public outreach and education projects for the water/wastewater utility system. The Division is responsible for managing the utility capital improvement program, National Pollutant Discharge Elimination System (NPDES) program, Community Rating System (CRS) program, City's Geographic Information System (GIS), waste and recycling programs, and overall City sustainability efforts. In addition, the Division is responsible for performing public and private development plan review, engineering inspections, utility locates, and overseeing all other municipal engineering related tasks.

PROGRAM GOALS & OBJECTIVES

In support of Goal 3, Financially Sound City Providing Exceptional Services Valued by the Community, the Administration/Engineering Division evaluates and enhances the methods of communicating with residents and businesses to provide public outreach on various utility and engineering projects. In addition, the Division provides oversight of engineering of capital projects and water/wastewater to ensure the health and safety of Margate residents and businesses.

BUDGET EXPENDITURES/EXPENSES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Personnel Services	\$ 1,610,209	\$ 1,953,381	\$ 2,557,531	\$ 2,642,814	\$ 85,283	3.33%
Operating Expenses	460,582	470,094	725,880	685,495	(40,385)	-5.56%
Capital	24,496	53	-	-	-	0.00%
Debt Service	-	562	-	-	-	0.00%
TOTAL	\$ 2,095,287	\$ 2,424,090	\$ 3,283,411	\$ 3,328,309	\$ 44,898	1.37%



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



ENVIRONMENTAL AND ENGINEERING SERVICES (DEES) ADMINISTRATION/ENGINEERING DIVISION COST CENTER (9090)

PERFORMANCE MEASURES					
	FY 2021 Actual	FY 2022 Actual	FY 2023 Target	FY 2024 Target	% Change
Percentage of Development Review Committee packages reviewed within fifteen (15) business days	100%	100%	100%	100%	0%
Percentage of utility locates completed within two (2) business days	98%	98%	95%	95%	0%
Percentage of solid waste, excluding yard waste and bulk waste, recycled city-wide (by weight)	14%	14%	15%	15%	0%
Cost control for utility capital improvement program design (dollar amount of change orders issued divided by dollar amount of contract/task order awards)	0%	0%	3%	3%	0%
Cost control for utility capital improvement program construction (dollar amount of change orders issued divided by dollar amount of contract awards)	0%	0%	3%	3%	0%
Percentage of public records requests responded to and/or completed within 48 hours of receipt by DEES	100%	100%	90%	90%	0%



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

		FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED	FY 2024 BUDGET
ADMINISTRATION/ENGINEERING DIVISION					
REQUESTED APPROPRIATION					
PERSONNEL SERVICES					
456-9090-536.12-01	SAL & WAGES-REGULAR ¹	\$ 1,251,181	\$ 1,412,843	\$ 1,796,607	\$ 1,854,600
456-9090-536.13-05	SAL & WAGES-LONGEVITY	16,000	9,000	10,000	10,000
456-9090-536.14-01	SAL & WAGES-OVERTIME	527	2,631	5,000	5,000
456-9090-536.15-07	SAL&WAGES-VEHICLE ALLOWANCE	920	-	-	-
456-9090-536.15-08	SAL&WAGES-VEHICLE BENEFIT	6,188	9,750	10,250	9,625
456-9090-536.15-09	SAL & WAGES-PHONE ALLOW	282	1,088	960	960
456-9090-536.21-01	CONTRIB-SS TAX(EMPLOYER)	74,892	83,477	107,248	114,660
456-9090-536.21-02	CONTRIB-MED TAX(EMPLOYER)	17,515	19,920	25,682	27,263
456-9090-536.22-01	FRS CONTRIB-EMPLOYER	158,963	194,628	245,809	293,726
456-9090-536.22-05	PENSION EXPENSE - FRS	(134,409)	(3,893)	-	-
456-9090-536.23-01	HEALTH & LIFE INS	218,150	223,937	355,975	326,980
REQUESTED APPROPRIATION		\$ 1,610,209	\$ 1,953,381	\$ 2,557,531	\$ 2,642,814
OPERATING EXPENSES					
456-9090-536.31-02	MEDICAL	\$ 1,906	\$ 5,766	\$ 10,000	\$ 10,000
456-9090-536.31-04	PROF'L SVCS - ENGINEERING	23,502	30,581	100,000	75,000
456-9090-536.31-09	PROF'L SVCS - OTHER	216,847	184,446	200,000	200,000
456-9090-536.34-02	CUSTODIAL	11,194	11,210	12,500	24,000
456-9090-536.34-12	GROUND	-	14,392	50,000	24,000
456-9090-536.34-16	CONTRACTUAL SVCS-OTHER	7,996	407	20,000	10,000
456-9090-536.40-03	TRAVEL & PER DIEM	1	3	2,500	2,500
456-9090-536.41-01	COMMUNICATIONS SVCS	34,604	30,740	34,040	35,000
456-9090-536.42-06	POSTAGE	4,463	4,030	6,450	6,450
456-9090-536.43-01	UTILITY SERVICES	30,602	34,253	35,000	35,000
456-9090-536.44-01	RENTALS & LEASES	5,231	5,424	9,000	6,000
456-9090-536.44-06	RENTALS & LEASES - VEHICLES	6,713	11,954	81,890	98,545
456-9090-536.46-03	OFFICE EQUIPMENT	-	-	500	-
456-9090-536.46-08	REP & MAINT-VEHICLES	(3,233)	(3,874)	7,500	7,500
456-9090-536.46-19	REP & MAINT-COMPUTERS	7,370	7,908	25,000	25,000
456-9090-536.46-36	MAINTENANCE-BUILDING	29,435	20,773	15,000	15,000
456-9090-536.46-44	REP & MAINT-SECURITY SYSTEM	1,654	1,356	10,000	5,000
456-9090-536.46-45	REP & MAINT-GIS	15,393	12,795	15,000	15,000
456-9090-536.47-02	PRINTING & BINDING	1,877	3,004	3,500	3,500
456-9090-536.52-02	GAS, OIL & COOLANT	6,164	9,427	10,000	10,000
456-9090-536.52-15	OPERATING SUPPLIES-OTHER	18,083	19,754	28,000	28,000
456-9090-536.54-01	SUBSCRIPTION & MEMBERSHIP	2,741	3,850	5,000	5,000
456-9090-536.54-05	EDUCATION & TRAINING	6,797	14,654	10,000	10,000
456-9090-536.55-08	WATER CONSERVATION PROGRAM	31,242	38,765	35,000	35,000
456-9090-536.59-02	AMORTIZATION EXP-LEASES	-	8,476	-	-
REQUESTED APPROPRIATION		\$ 460,582	\$ 470,094	\$ 725,880	\$ 685,495



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND

		FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED	FY 2024 BUDGET
ADMINISTRATION/ENGINEERING DIVISION					
CAPITAL EXPENSES					
456-9090-536.64-09	COMPUTER EQUIPMENT	\$ 24,496	\$ 53	\$ -	\$ -
	REQUESTED APPROPRIATION	\$ 24,496	\$ 53	\$ -	\$ -
DEBT SERVICE					
456-9090-536.72-50	INT-CAPITAL LEASE/VEHICLE	\$ -	\$ 562	\$ -	\$ -
	REQUESTED APPROPRIATION	\$ -	\$ 562	\$ -	\$ -
ADMINISTRATION/ENGINEERING DIVISION					
DIVISION	TOTAL REQUESTED APPROPRIATION	\$ 2,095,287	\$ 2,424,090	\$ 3,283,411	\$ 3,328,309
WATER/WASTEWATER OPERATIONS AND MAINTENANCE FUND					
	TOTAL REQUESTED APPROPRIATIONS	\$ 30,667,817	\$ 32,785,323	\$ 40,769,686	\$ 27,545,294

¹ SENIOR MANAGEMENT SALARY OF \$189,180 IS INCLUDED IN SALARY & WAGES REGULAR.

WATER AND WASTEWATER CONNECTION FEES FUND





FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



WATER/WASTEWATER CONNECTION FEES FUND

FUND 458

PROGRAM DESCRIPTION

The Water/Wastewater Connection Fees Fund accounts for capital expenses of the Water/Wastewater system related to expansion of plants and/or line capacity. The revenues are collected for either water or wastewater connection fees and may only be utilized in their respective areas.

REVENUES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Water/Wastewater Connection Fees Fund	\$ 154,956	\$ 279,983	\$ 753,000	\$ 503,000	\$ (250,000)	-33.20%
TOTAL	\$ 154,956	\$ 279,983	\$ 753,000	\$ 503,000	\$ (250,000)	-33.20%

BUDGET EXPENDITURES/EXPENSES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Operating Expenses	\$ 1,996	\$ 981	\$ 3,000	\$ 3,000	\$ -	0.00%
Capital	-	3,713	750,000	500,000	(250,000)	-33.33%
TOTAL	\$ 1,996	\$ 4,694	\$ 753,000	\$ 503,000	\$ (250,000)	-33.20%



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



WATER/WASTEWATER CONNECTION FEES FUND

		FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED	FY 2024 BUDGET
ESTIMATED REVENUES					
458-0000-324.21-10	CONN FEE-WATER RESIDENTIAL	\$ 46,785	\$ 40,391	\$ 30,000	\$ 30,000
458-0000-324.21-20	CONN FEE-WASTEWATER RESIDENTIAL	9,968	32,928	80,000	80,000
458-0000-324.22-10	CONN FEE-WATER COMMERCIAL	76,614	119,483	80,000	80,000
458-0000-324.22-20	CONN FEE-WASTEWATER COMMERCIAL	16,646	116,640	80,000	80,000
458-0000-361.10-01	INTEREST INCOME	16,594	20,611	5,000	5,000
458-0000-361.20-18	GAIN/LOSS OF INVESTMENT	(11,651)	(50,070)	-	-
458-0000-389.10-01	TRANSFER - FUND BALANCE	-	-	478,000	228,000
TOTAL ESTIMATED REVENUES		\$ 154,956	\$ 279,983	\$ 753,000	\$ 503,000

REQUESTED APPROPRIATION

WATER

CAPITAL EXPENSES

458-6004-533.65-81	WATER LINE REPLACEMENT - CONSTR.	\$ -	\$ 3,713	\$ 500,000	\$ 500,000
REQUESTED APPROPRIATION		\$ -	\$ 3,713	\$ 500,000	\$ 500,000

WATER/WASTEWATER

OPERATING EXPENSES

458-9090-536.39-03	OPER EXP-BANK FEES	\$ 1,996	\$ 981	\$ 3,000	\$ 3,000
REQUESTED APPROPRIATION		\$ 1,996	\$ 981	\$ 3,000	\$ 3,000

CAPITAL EXPENSES

458-6028-536.65-80	FORCE MAIN - DESIGN	\$ -	\$ -	\$ 250,000	\$ -
REQUESTED APPROPRIATION		\$ -	\$ -	\$ 250,000	\$ -
TOTAL REQUESTED APPROPRIATIONS		\$ 1,996	\$ 4,694	\$ 753,000	\$ 503,000

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WATER AND WASTEWATER RENEWAL AND REPLACEMENT FUND





FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



WATER/WASTEWATER RENEWAL AND REPLACEMENT FUND

FUND 461

PROGRAM DESCRIPTION

The Water/Wastewater Renewal and Replacement Fund accounts for the capital expenses of the utility system.

REVENUES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Water/Wastewater Renewal And Replacement Fund	\$ 15,327,227	\$ 13,179,884	\$ 43,945,050	\$ 47,585,000	\$ 3,639,950	8.28%
TOTAL	15,327,227	\$ 13,179,884	\$ 43,945,050	\$ 47,585,000	\$ 3,639,950	8.28%

BUDGET EXPENDITURES/EXPENSES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Operating Expenses	2,831,103	2,894,467	3,000	3,000	-	0.00%
Capital	51,762	275,660	43,911,060	46,582,000	2,670,940	6.08%
Contingency	-	-	30,990	1,000,000	969,010	3126.85%
TOTAL	\$ 2,882,865	\$ 3,170,127	\$ 43,945,050	\$ 47,585,000	\$ 3,639,950	8.28%

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FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



WATER/WASTEWATER RENEWAL AND REPLACEMENT FUND

	FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED	FY 2024 BUDGET
ESTIMATED REVENUES				
461-0000-334.31-02 STATE GRANT - FDEP/SCADA	\$ -	\$ -	\$ 500,000	\$ 500,000
461-0000-343.36-04 WATER METER	2,710	3,250	10,000	10,000
461-0000-361.10-01 INTEREST INCOME	25,926	182,395	-	-
461-0000-361.10-06 INTEREST INCOME-R & R	172,206	234,391	15,000	15,000
461-0000-361.20-18 GAIN/LOSS ON INVESTMENT	(151,154)	(1,183,544)	-	-
461-0000-364.41-02 DISPOSAL OF FIXED ASSET	54,135	101,643	-	-
461-0000-369.90-05 INVENTORY ADJUSTMENT	37,217	(158,251)	-	-
461-0000-381.10-03 UTILITY O&M FUND	14,000,000	14,000,000	14,000,000	-
461-0000-389.10-06 TRANSFER - FUND BALANCE	-	-	29,420,050	47,060,000
461-0000-389.80-01 CONTRIB FROM DEVELOPER	1,186,187	-	-	-
TOTAL ESTIMATED REVENUES	\$ 15,327,227	\$ 13,179,884	\$ 43,945,050	\$ 47,585,000

REQUESTED APPROPRIATION OPERATING EXPENSES

461-9090-536.39-03 OPER EXP - BANK FEES	\$ 11,299	\$ 13,504	\$ 3,000	\$ 3,000
461-9090-536.59-01 DEPRECIATION EXPENSE	2,819,804	2,880,963	-	-
REQUESTED APPROPRIATION	\$ 2,831,103	\$ 2,894,467	\$ 3,000	\$ 3,000

CAPITAL EXPENSES

461-6003-536.65-80 SEWER LINE REPLACEMENT - DESIGN	\$ -	\$ -	\$ 125,000	\$ 300,000
461-6003-536.65-81 SEWER LINE REPLACEMENT - CONSTR.	-	-	267,170	1,000,000
461-6003-536.65-82 SEWER LINE REPLACEMENT - OT PROJ COSTS	-	-	50,000	100,000
461-6004-536.65-80 WATER LINE REPLACEMENT - DESIGN	-	-	769,665	400,000
461-6004-536.65-81 WATER LINE REPLACEMENT - CONSTR.	-	-	4,600,050	4,500,000
461-6004-536.65-82 WATER LINE REPLACEMENT - OT PROJ COSTS	-	-	152,808	80,000
461-6006-536.65-82 ACQUISITION OF VEHICLES - OT PROJ COSTS	1,250	-	350,000	1,065,000
461-6007-536.65-82 COMPUTER EQUIPMENT - OT PROJ COSTS	8,466	31,484	25,000	20,000
461-6008-536.65-82 WATER & WW EQUIPMENT - OT PROJ COSTS	7,018	12,571	500,000	300,000
461-6009-536.65-81 INSTALL WTR METERS/CONNEC - CONSTR.	-	-	-	8,000,000
461-6009-536.65-82 INSTALL WTR METERS/CONNEC - OTH PROJ	-	-	930,000	-
461-6010-536.65-80 LIFT STATION RENOV - DESIGN	-	-	128,497	500,000
461-6010-536.65-81 LIFT STATION RENOV - CONSTRUCTION	-	-	2,250,000	3,000,000
461-6010-536.65-82 LIFT STATION RENOV - OTHER PROJ COSTS	-	-	400,000	150,000
461-6011-536.65-81 ELECTRONIC METER READING - CONSTR.	-	-	110,000	100,000
461-6013-536.65-81 REHABILIT RAW WTR WELLS - CONSTR.	-	-	70,000	-
461-6014-536.65-81 UPGRADE TELEMETRY SYSTEM - CONSTR.	-	-	50,000	200,000
461-6015-536.65-81 INFILTRA AND INFLOW REHAB - CONSTR.	-	-	2,500,000	2,500,000
461-6019-536.65-81 REHAB GENERATOR SYSTEMS - CONSTR.	-	-	100,000	300,000
461-6023-536.65-81 WM/FM CONTROL IMPROVMNTS - CONSTR.	-	-	225,000	550,000
461-6026-536.65-81 REHAB ADMIN BLDG - CONSTRUCTION	-	-	100,000	50,000
461-6027-536.65-80 REHAB AERIAL CROSS - DESIGN	-	-	50,000	-
461-6027-536.65-81 REHAB AERIAL CROSS - CONSTRUCTION	-	-	1,600,000	2,100,000
461-6027-536.65-82 REHAB AERIAL CROSS - OTHER PROJ COSTS	-	-	470,000	100,000
461-6036-536.65-81 WTP ACCELATORS - REPAIR - CONSTR.	-	-	600,000	700,000
461-6036-536.65-82 WTP ACCELATORS - REPAIR - OTH. PROJ.	-	-	100,000	-
461-6037-536.65-81 MECH. INTEGRITY TEST - CONSTRUCT.	-	-	165,000	-
461-6038-536.65-81 REHAB BACKWASH HOLD. TANK - CONSTR.	-	-	114,010	-
461-6039-536.65-81 REHAB WTP FILTERS - CONSTR.	-	-	914,000	-
461-6039-536.65-82 REHAB WTP FILTERS - OTH. PROJ.	-	-	150,000	-
461-6041-536.65-80 SCADA SYSTEM UPGRADES - DESIGN	-	-	205,000	-



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



WATER/WASTEWATER RENEWAL AND REPLACEMENT FUND

		FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED	FY 2024 BUDGET
461-6041-536.65-81	SCADA SYSTEM UPGRADES - CONSTR.	-	-	795,000	3,000,000
461-6041-536.65-82	SCADA SYSTEM UPGRADES - OTH. PROJ.	-	-	100,000	500,000
461-6042-536.65-81	SECURITY SYS. UPGRADES - CONSTRUCTION	-	-	100,000	-
461-6042-536.65-82	SECURITY SYS. UPGRADES - OTHER PROJ.	-	-	100,000	-
461-6044-536.65-80	WEST WWTP COAGULANT FEED - DESIGN	(2,907)	-	-	-
461-6046-536.65-80	WEST WWTP IFAS - DESIGN	-	231,605	352,870	4,000,000
461-6046-536.65-81	WEST WWTP IFAS - CONSTRUCTION	-	-	6,098,990	-
461-6046-536.65-82	WEST WWTP IFAS - OTHER PROJECT COSTS	-	-	-	1,000,000
461-6049-536.65-81	DEES ADMIN. BLDG. ROOF REPL. - CONSTR.	37,935	-	-	-
461-6050-536.65-80	QUONSET HUT REPL. - DESIGN	-	-	-	150,000
461-6050-536.65-81	QUONSET HUT REPL. - CONSTRUCTION	-	-	-	800,000
461-6050-536.65-82	QUONSET HUT REPL. - OTHER PROJ. COSTS	-	-	45,000	45,000
461-6053-536.65-82	C-51 RESERVOIR CAPACITY - OTH PROJ CSTS.	-	-	9,200,000	-
461-6054-536.65-81	WWTP HEADWORKS UPGRADES - CONSTR.	-	-	2,000,000	-
461-6055-536.65-80	REHAB HIGH SRVC PUMP BLDG - DESIGN	-	-	20,000	-
461-6055-536.65-81	REHAB HIGH SRVC PUMP BLDG - CONSTR.	-	-	250,000	450,000
461-6055-536.65-82	REHAB HIGH SRVC PUMP BLDG - OTH PR CST.	-	-	50,000	50,000
461-6056-536.65-80	WTP INFRASTRUCTURE IMP. - DESIGN	-	-	50,000	50,000
461-6056-536.65-81	WTP INFRASTRUCTURE IMP. - CONTR.	-	-	150,000	150,000
461-6056-536.65-82	WTP INFRASTRUCTURE IMP. - OTH PR CST.	-	-	50,000	50,000
461-6057-536.65-80	LIME SLUDGE HANDLING PROC. - DESIGN	-	-	250,000	250,000
461-6057-536.65-82	LIME SLUDGE HANDLING PROC. - OTH PR CST.	-	-	50,000	50,000
461-6058-536.65-81	CAPITAL PROJECT - OTHER - DESIGN	-	-	1,000,000	1,000,000
461-6059-536.65-82	SERVICE LINES REPLCMNT. - OTH PR CST.	-	-	150,000	-
461-6060-536.65-81	REHAB WTP GRND STORE TANK - CONSTR.	-	-	626,000	700,000
461-6061-536.65-80	WTP CASCADE AERATORS REPL - DESIGN	-	-	75,000	-
461-6061-536.65-81	WTP CASCADE AERATORS REPL - CONSTR.	-	-	675,000	500,000
461-6062-536.65-81	VALVE ACTUATORS - CONSTRUCTION	-	-	550,000	450,000
461-6063-536.65-81	WTP TANK DEMOLITION - CONSTRUCTION	-	-	150,000	-
461-6064-536.65-81	CHEMICALS CONTAIN. REHAB. - CONTR.	-	-	420,000	400,000
461-6065-536.65-80	WTP/WWTP FACILITIES REMODEL - DESIGN	-	-	150,000	-
461-6065-536.65-81	WTP/WWTP FACILITIES REMODEL - CONTR.	-	-	400,000	800,000
461-6065-536.65-82	WTP/WWTP FACILITIES REMODEL - OT PR CST.	-	-	50,000	50,000
461-6066-536.65-81	EXTERIOR/INTERIOR PAINT - CONSTR.	-	-	250,000	350,000
461-6067-536.65-80	FACILITIES HARDENING - DESIGN	-	-	200,000	100,000
461-6067-536.65-81	FACILITIES HARDENING - CONSTRUCTION	-	-	400,000	600,000
461-6067-536.65-82	FACILITIES HARDENING - OTH PR CST.	-	-	10,000	10,000
461-6068-536.65-80	WASTERWATER DUMP STATION - DESIGN	-	-	50,000	50,000
461-6068-536.65-81	WASTERWATER DUMP STATION - CONTR.	-	-	185,000	500,000
461-6068-536.65-82	WASTERWATER DUMP STATION - OTH PR CST.	-	-	15,000	20,000
461-6069-536.65-81	WASTEWATER PUMP STAT. EQUIPMENT - CNT	-	-	250,000	250,000



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



WATER/WASTEWATER RENEWAL AND REPLACEMENT FUND

		FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED	FY 2024 BUDGET
461-6070-536.65-80	LANDSCAPING IMP. - DESIGN	-	-	10,000	10,000
461-6070-536.65-81	LANDSCAPING IMP. - CONSTRUCTION	-	-	20,000	100,000
461-6070-536.65-82	LANDSCAPING IMP. - OTHER PROJ. COSTS	-	-	2,000	2,000
461-6071-536.65-80	ODOR CNTRL REHAB - DESIGN	-	-	150,000	-
461-6072-536.65-80	PARK EXPANSION - DESIGN	-	-	30,000	30,000
461-6072-536.65-81	PARK EXPANSION - CONSTRUCTION	-	-	-	600,000
461-6072-536.65-82	PARK EXPANSION - OTHER PROJ. COSTS	-	-	10,000	20,000
461-6073-536.65-80	FACILITIES EXPANSION - DESIGN	-	-	150,000	150,000
461-6073-536.65-81	FACILITIES EXPANSION - CONSTRUCTION	-	-	-	800,000
461-6074-536.65-82	LAND ACQUISITION - OTHER PROJ. COSTS	-	-	200,000	1,500,000
461-9090-536.65-90	CIP PROJECTS	-	-	-	1,030,000
REQUESTED APPROPRIATION		\$ 51,762	\$ 275,660	\$ 43,911,060	\$ 46,582,000
TRANSFERS & CONTINGENCY					
461-9090-590.91-02	CONTINGENCY	\$ -	\$ -	\$ 30,990	\$ 1,000,000
REQUESTED APPROPRIATION		\$ -	\$ -	\$ 30,990	\$ 1,000,000
TOTAL REQUESTED APPROPRIATIONS		\$ 2,882,865	\$ 3,170,127	\$ 43,945,050	\$ 47,585,000

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INSURANCE FUND





FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



INSURANCE FUND

FUND 501

PROGRAM DESCRIPTION

The Insurance Fund accounts for the financing of general insurance and workers' compensation provided to other departments of the City on a cost reimbursement basis.

PROGRAM REVENUES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Insurance Fund	\$ 2,272,438	\$ 2,282,207	\$ 3,455,400	\$ 3,527,000	\$ 71,600	2.07%
TOTAL	2,272,438	\$ 2,282,207	\$ 3,455,400	\$ 3,527,000	\$ 71,600	2.07%

BUDGET EXPENDITURES/EXPENSES

	FY 2021 Actual	FY 2022 Actual	FY 2023 Amended	FY 2024 Budget	\$ Change	% Change
Personnel Services	\$ 3,787,397	\$ 1,348,743	\$ 2,261,000	\$ 1,672,000	\$ (589,000)	-26.05%
Operating Expenses	1,050,884	1,455,934	1,194,400	1,855,000	660,600	55.31%
TOTAL	\$ 4,838,281	\$ 2,804,677	\$ 3,455,400	\$ 3,527,000	\$ 71,600	2.07%



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



INSURANCE FUND

		FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 AMENDED	FY 2024 BUDGET
ESTIMATED REVENUES					
501-0000-341.23-32	CHARGES TO CITY DEPTS	\$ 2,107,500	\$ 2,083,125	\$ 3,420,400	\$ 2,485,000
501-0000-341.24-27	OTHER	21,409	56,353	30,000	30,000
501-0000-341.24-28	AUTO	131,015	184,931	-	-
501-0000-361.10-01	INTEREST INCOME	39,652	63,090	5,000	12,000
501-0000-361.20-18	GAIN/LOSS ON INVESTMENT	(27,138)	(116,626)	-	-
501-0000-369.30-01	REFUND PRIOR YEAR EXPEND	-	11,334	-	-
501-0000-389.10-01	TRANS FROM FUND BALANCE	-	-	-	1,000,000
TOTAL ESTIMATED REVENUES		2,272,438	\$ 2,282,207	\$ 3,455,400	\$ 3,527,000
REQUESTED APPROPRIATION					
PERSONNEL SERVICES					
501-0810-590.24-01	WORKERS COMP PROGRAM	\$ 3,787,397	\$ 1,348,743	\$ 2,261,000	\$ 1,672,000
REQUESTED APPROPRIATION		3,787,397	\$ 1,348,743	\$ 2,261,000	\$ 1,672,000
OPERATING EXPENSES					
501-0810-590.31-09	PROF'L SVCS-OTHER	\$ -	\$ 125	\$ 3,000	\$ 4,000
501-0810-590.31-20	PROF SV-SI STATE ASSESSMENT	11,505	-	-	-
501-0810-590.31-21	PROF'L SVC-LEGAL (SPECIAL COUNCIL)	-	-	50,000	50,000
501-0810-590.34-04	MANAGED CARE (CORVEL/BROADSPIRE)	35,648	19,542	22,000	20,000
501-0810-590.39-03	OPER EXP - BANK FEES	1,922	1,384	3,000	2,000
501-0810-590.45-02	INSURANCE-PROPERTY	230,396	267,529	325,000	800,000
501-0810-590.45-03	INSURANCE-AUTOMOBILE	96,719	86,408	128,000	140,000
501-0810-590.45-07	POLICE/FIRE SPEC DEATH BENEFITS	7,681	7,681	7,500	7,500
501-0810-590.45-08	GEN LIAB (SELF-FUNDED)	214,365	619,269	150,000	150,000
501-0810-590.45-20	INSUR-UNDERGROUND TANKS	4,562	674	5,900	6,500
501-0810-590.45-24	INSURANCE-DISABILITY	75,138	68,349	30,000	80,000
501-0810-590.45-28	INSURANCE - LIABILITY	372,948	384,973	470,000	595,000
REQUESTED APPROPRIATION		\$ 1,050,884	\$ 1,455,934	\$ 1,194,400	\$ 1,855,000
TOTAL REQUESTED APPROPRIATIONS		\$ 4,838,281	\$ 2,804,677	\$ 3,455,400	\$ 3,527,000

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ENTERPRISE FLEET MANAGEMENT

The City has entered into a Fleet Management Program with Enterprise FM Trust. The program is utilized by several surrounding cities, including, Hollywood, Coral Springs, and Pompano Beach. The City anticipates that this program will streamline fleet management, slow the increasing cost of fleet maintenance, provide optimal vehicle replacement times, and increase cost savings. The FY 2024 Fleet Management Program as budgeted is shown below.

	Number of Vehicles (Prior Years)	Annual Lease Payments (Prior Years)	FY 2024 Number of Vehicles	FY 2024 Annual Lease Payments	FY 2024 Budgeted Lease Payments
General Fund					
Department/Division					
City Manager	1	\$ 9,232	-	\$ -	\$ 9,232
Development Services	2	16,724	-	-	16,724
Police	52	734,415	32	524,708	1,259,123
Fire	4	41,564	2	44,552	86,116
Information Technology	-	-	1	9,271	9,271
Public Works/Admin.	5	48,057	-	-	48,057
Public Works/Buildings	1	9,640	-	-	9,640
Public Works/Garage	1	9,640	-	-	9,640
Parks & Recreation/Administration	1	6,000	-	-	6,000
Parks & Recreation/Special Activities	1	6,000	-	-	6,000
Parks & Recreation/Grounds	7	61,459	2	29,244	90,703
Parks & Recreation/Aquatics	1	6,825	-	-	6,825
General Fund Total	76	\$ 949,556	37	\$ 607,775	\$ 1,557,331
Roads Fund					
Roads Fund	2	\$ 7,737	2	\$ 33,194	\$ 40,931
Roads Fund Total	2	\$ 7,737	2	\$ 33,194	\$ 40,931
Building Fund					
Building	5	\$ 41,128	3	\$ 27,813	68,941
Code	2	14,884	-	-	14,884
Building Fund Total	7	\$ 56,012	3	\$ 27,813	\$ 83,825
Federal Forfeiture Fund					
Police	28	\$ 207,729	-	\$ -	207,729
Federal Forfeiture Fund Total	28	\$ 207,729	-	\$ -	\$ 207,729
Stormwater Fund					
Public Works/Stormwater	4	\$ 32,600	2	\$ 27,061	59,661
Stormwater Fund Total	4	\$ 32,600	2	\$ 27,061	\$ 59,661
Water/Wastewater Operations and Maintenance Fund					
DEES/Wastewater	3	\$ 24,152	-	\$ -	24,152
DEES/Water	2	15,240	-	-	15,240
DEES/Transmission	4	37,153	-	-	37,153
DEES/Utility Billing	1	7,756	-	-	7,756
DEES/Administration	12	98,545	-	-	98,545
Water/Wastewater Operations and Maintenance Fund Total	22	\$ 182,846	-	\$ -	\$ 182,846
Total All Funds	139	\$ 1,436,480	44	\$ 695,843	\$ 2,132,323



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



CAPITAL OUTLAY SUMMARY

(Operating Capital and CIP)

DEPARTMENT	FY 2024 BUDGET	DESCRIPTION
GENERAL FUND		
Development Services (1110)	50,000	LBTR/Zoning Use /Certificate Software (\$30K), Customer Service Management Software (\$20K)
Police (1810)	355,000	Enclosed Trailer (\$34.4K), Rugged Terrain Vehicle (\$20.6K) Body-worn cameras with tasers (year 4 of 5) (\$300K)
Fire (2010)	60,000	Other equipment (\$60K)
Information Technology (3410)	120,000	Camera System upgrades (\$20K), Detection and Response software (\$100K)
Public Works:		
Buildings (4547)	90,000	Burned Truck replacement
Garage (4551)	80,000	F-350 with utility body replacement
Public Works Total	170,000	
Parks and Recreation:		
Administration (5555)	3,500	Tree City USA
Grounds Maintenance (5557)	82,000	F-350 replacement (\$66K), Other Equipment (\$16K)
Parks and Recreation Total	85,500	
TOTAL GENERAL FUND	840,500	



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET

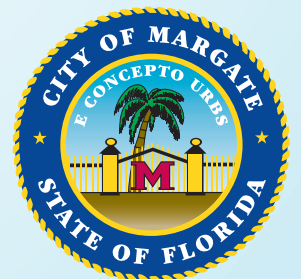


CAPITAL OUTLAY SUMMARY

(Operating Capital and CIP)

DEPARTMENT	FY 2024 BUDGET	DESCRIPTION
OTHER FUNDS		
Roads (111)	2,255,000	Vehicle: Backhoe Loader (\$180K) and Roads capital projects (\$2,075K)
Building (113)	202,000	Inspection software (\$85K), Atlas software (\$116K), Other Equipment (\$1K)
Federal Forfeiture (117)	100,000	Other equipment
State Forfeiture (118)	50,000	Miscellaneous equipment
Transportation Surtax (119)	165,000	Miscellaneous projects
Public Safety Impact Fees (150)	20,000	Police equipment (\$10K), Fire equipment (\$10K)
General Capital Projects (334)	4,980,755	Building - Building Department Expansion (\$3.8M) Information Technology - Desktop Replacement (\$50K) Public Works - Commission Chamber remodel (\$481K), Neighborhood ID signs (\$25K) Parks & Recreation - Andrews Field (\$525K) Other - Capital Projects-Other - \$100K
G.O. Bonds Proceeds 2019 (335)	6,310,000	Parks and Recreation Bond projects
Stormwater Utility (445)	747,500	Stormwater Drainage (\$697.5K), Other equipment (\$50K)
Water/Wastewater Operations and Maint. (456)	800,000	Major repairs - Water (\$600K) and Wastewater (\$200K),
Water/Wastewater Connection Fees (458)	500,000	Water Line Replacement (\$500K)
Water/Wastewater Renewal and Replacement (461)	47,582,000	Capital Improvement Program (Water/Wastewater) projects
Other Funds Total	63,712,255	
Total All City Funds	64,552,755	

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CAPITAL IMPROVEMENT PROGRAM



CAPITAL IMPROVEMENT PROGRAM (CIP)

The Capital Improvement Program (CIP) seeks to develop a long-range framework in which capital requirements are planned and necessary funding established based on the City's financial capabilities. The comprehensive program is prepared for the subsequent five years, one budget year plus four forecast years, and is based on the needs of the City for public improvements. The coordination of the program ensures equitable distribution of projects and capital expenses/expenditures with regard to the needs of the community, the timing of related expenses/expenditures, and the fiscal ability of the City to undertake the projects.

GOALS AND OBJECTIVES OF THE PROGRAM

-  Identify a plan for proposed maintenance/replacement of existing assets, as well as acquisition of new assets based on a reasonable expectation of what the City can afford.
-  Develop a long-term plan for each project.
-  Increase efficiency of City operations by maintaining assets in acceptable working conditions.
-  Identify assets that are obsolete/unnecessary and determine the salvage/recoverable value of those assets, if any.
-  Reduce utility and maintenance costs by identifying improvements resulting in annual cost savings.
-  Act as an on-going tool for tracking annual capital, updating the inventory, and re-assessing long-term plans.

ELEMENTS OF THE PROGRAM

The CIP and the funding required for these elements are incorporated into an overall financial management plan. The City annually prepares a five-year capital improvement program which identifies the source of funding for all projects in the first year, and the impact on future costs. Funding for future years is determined on a pay-as-you-go basis and funds are available for the current budget year only.

CAPITAL IMPROVEMENT PROGRAM (CONTINUED)

Capital Improvement – New construction, acquisition of assets, or one-time capital projects which have a value of \$25,000 or greater and an expected useful life of more than one year are classified as a capital improvement. Since facilities deteriorate over time due to age, there is a constant need to rebuild/replace, maintain, and operate them which impose ongoing labor and material costs. The impact of the various factors, which contribute to generating capital improvements highlight the need for sound fiscal planning in the preparation of the City’s CIP. The future development, growth and general improvement of the City are directly related to an affordable and realistic CIP.

PROCEDURE

Projects included in the CIP were derived from input provided by City staff, City Commission and residents. Departments submit projects that include City's infrastructure improvement, particular programs, and services. Each department estimates project costs/operating budget impact, assigns a project manager, determines the priority level, identifies the sources of possible funding across the five fiscal years, and explains/justifies the project. After initial compilation, the projects are organized and reports are generated for discussion with the City Commission. The City Commission reviews and approves the CIP plan prior to implementation at the same time the annual budget is adopted.

FINANCING THE CAPITAL IMPROVEMENT PROGRAM

The City finances non-enterprise projects primarily in the capital projects (General or General Obligation (G.O.) Bonds Proceeds 2019) funds. For the General Capital Projects Fund, financing may be from General Fund transfers, Recreation Trust Fund (restricted for Parks and Recreation projects) transfers, or General Capital Projects available fund balance. For the G.O. Bonds Proceeds 2019 Fund, financing is available from G.O. Bonds Proceeds 2019 Fund available fund balance. Enterprise Funds projects are funded from monies in the Water/Wastewater Renewal and Replacement Fund and the Water/Wastewater Connection Fees Fund as applicable. Federal and State Grants also play an important role in capital improvement

CAPITAL IMPROVEMENT PROGRAM (CONTINUED)

planning, and in the City's ability to plan for and finance projects. The success of the CIP depends on the close coordination of a physical and a financial plan.

The financial plan may require thorough research to determine alternative sources within a desired timetable to finance capital improvements. The administrative ability to find and use the best source, or combination of sources, from the various alternatives for financing capital improvements can maximize the program, saving the cost of inefficiencies resulting from not effectively addressing infrastructure needs.

Beginning in FY 2016, project numbers were developed for approved projects. The project numbers are the second set of four digits in a standard account number. For example in account number 334-6501-572.65-80, the project number is 6501. In addition, the account numbers are broken down by project type using the last four numbers, 65-80 – Project Design, 65-81 – Project Construction, 65-82 – Other Project Costs, and 65-84 – Project (Grants). The funds generally used to account for the City's CIP are listed below:

FUND 334 – GENERAL CAPITAL PROJECTS FUND

The General Capital Projects Fund accounts for the acquisition of assets or construction of major capital facilities or projects other than those financed by enterprise funds; such as facilities/projects improvements for General Fund funded Police, Fire Rescue, Information Technology, Public Works, and Parks and Recreation Departments. Project numbers in this fund begin with 65### (CIP Project – General City).

CAPITAL IMPROVEMENT PROGRAM (CONTINUED)

FUND 335 – GENERAL OBLIGATION BONDS PROCEEDS 2019 FUND

The Capital Projects – General Obligation Bonds Proceeds 2019 Fund accounts for the costs of acquiring, constructing, equipping, renovating, replacing, and improving parks and recreation projects. Project numbers in this fund also begin with 65## (CIP Project – General City).

FUND 458 – WATER/WASTEWATER CONNECTION FEES FUND

The Water/Wastewater Connection Fees Fund accounts for capital expenses of the Water/Wastewater system related to expansion of plants and/or line capacity. Projects funded here expand plants and/or line capacity. The majority of the water/wastewater projects are funded in the Water/Wastewater Renewal and Replacement Fund as described below. Project numbers in this fund begin with 60## (CIP Project – DEES).

FUND 461 – WATER/WASTEWATER RENEWAL AND REPLACEMENT FUND

The Water/Wastewater Renewal and Replacement Fund accounts for the capital expenses of the water/wastewater system. Project numbers in this fund also begin with 60## (CIP Project – DEES).

IMPACT OF CAPITAL IMPROVEMENT PROGRAM ON OPERATING BUDGET

The CIP includes projected capital acquisition expenditures/expenses related to major City assets. The CIP addresses potential capital needs while still operating within projected financial constraints. City staff makes every effort to develop reasonable, educated estimates and prioritize capital expenditure/expense needs.

CAPITAL IMPROVEMENT PROGRAM (CONTINUED)

The ability to absorb future operating costs is as important in planning a CIP as the ability to finance the actual construction. Rapidly changing technology often contributes to capital projects planning. The modernization of facilities and equipment, while costly, can often help reduce maintenance and operating costs significantly over the long run.

The City proactively evaluates the impact of capital projects on the operating budget, although a positive impact does not guarantee that a project will proceed nor does a negative impact guarantee that the project will not proceed. Several of the City's current and future projects actually seek to reduce expenditures included in the operating budget by implementing more efficient electrical and mechanical systems and upgrading facility features, such as doors and windows. Other projects, such as facility remodels, are not expected to impact the operating budget directly because the projects are aesthetic in nature. However, these projects are also critical in nature from a marketing standpoint as residents expect facilities to look great and be maintained at all times. The City is cognizant of the impact that a CIP has on the operating budget. Therefore, future operating/maintenance costs will be included in departmental budgets as applicable.



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



CITY OF MARGATE, FLORIDA FY 2024 - FY 2028 CAPITAL IMPROVEMENT/MAJOR EQUIPMENT PROGRAM FIVE (5) YEAR SUMMARY BY FUND

		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FIVE YEAR
FUND	Project Number	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	TOTAL
Roads Fund (111)							
Reconstruction of NW 8 Street (NW 67 Ave To NW 69 Ave)	TBD	\$ 1,700,000	\$ -	\$ -	\$ -	\$ -	\$ 1,700,000
Total Roads Fund (111) Projects		\$ 1,700,000	\$ -	\$ -	\$ -	\$ -	\$ 1,700,000

Prior year's monies budgeted that are not spent are re-budgeted in future years, if applicable.

Future operating/maintenance costs will be included in departmental budgets as applicable. Funding for future years is determined on a pay-as-you-go basis and funds are available for the current budget year only.



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



CITY OF MARGATE, FLORIDA FY 2024 - FY 2028 CAPITAL IMPROVEMENT/MAJOR EQUIPMENT PROGRAM FIVE (5) YEAR SUMMARY BY FUND

FUND	Project Number	FY 2024 BUDGET	FY 2025 BUDGET	FY 2026 BUDGET	FY 2027 BUDGET	FY 2028 BUDGET	FIVE YEAR TOTAL
General Capital Projects Fund (334)							
Building							
Building Department Expansion	6537	\$ 3,800,000	\$ -	\$ -	\$ -	\$ -	\$ 3,800,000
Total Building Projects		\$ 3,800,000	\$ -	\$ -	\$ -	\$ -	\$ 3,800,000
Information Technology							
Desktop Replacement Program	6527	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000
Total Information Technology Projects		\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000
Parks & Recreation							
Andrews Field Renovations	TBD	\$ 525,000	\$ -	\$ -	\$ -	\$ -	\$ 525,000
Total Parks & Recreation Projects		\$ 525,000	\$ -	\$ -	\$ -	\$ -	\$ 525,000
Public Works							
Neighborhood Identification Signs	6512	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Commission Chambers And City Hall First Floor Remodeling	6546	480,755	-	-	-	-	480,755
Total Public Works Projects		\$ 505,755	\$ -	\$ -	\$ -	\$ -	\$ 505,755
Capital Projects - Other		\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Total General Capital Projects Fund (334)		\$ 4,980,755	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 5,180,755

Prior year's monies budgeted that are not spent are re-budgeted in future years, if applicable.

Future operating/maintenance costs will be included in departmental budgets as applicable. Funding for future years is determined on a pay-as-you-go basis and funds are available for the current budget year only.



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



CITY OF MARGATE, FLORIDA FY 2024 - FY 2028 CAPITAL IMPROVEMENT/MAJOR EQUIPMENT PROGRAM FIVE (5) YEAR SUMMARY BY FUND

		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FIVE YEAR
FUND	Project Number	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	TOTAL
General Obligation Bonds Proceeds 2019 Fund (335)							
Southeast Park Improvements	6501	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000
Calypso Cove	6530	1,000,000	-	-	-	-	\$ 1,000,000
Centennial Park Renovations	6532	800,000	-	-	-	-	\$ 800,000
Oriole Park	6533	2,000,000	-	-	-	-	2,000,000
Capital Projects - Other	N/A	10,000	-	-	-	-	10,000
Total General Obligation Bonds Proceeds 2019 Fund (335)		\$ 6,310,000	\$ -	\$ -	\$ -	\$ -	\$ 6,310,000

Prior year's monies budgeted that are not spent are re-budgeted in future years, if applicable.

Future operating/maintenance costs will be included in departmental budgets as applicable. Funding for future years is determined on a pay-as-you-go basis and funds are available for the current budget year only.



FISCAL YEAR 2024

ANNUAL OPERATING BUDGET



CITY OF MARGATE, FLORIDA

FY 2024 - FY 2028 CAPITAL IMPROVEMENT/MAJOR EQUIPMENT PROGRAM

FIVE (5) YEAR SUMMARY BY FUND

		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FIVE YEAR
FUND	Project Number	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	TOTAL

Water/Wastewater Connection Fees Fund (458)

Water Line Replacement	6004	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	2,500,000
Total Water/Wastewater Connection Fees Fund (458)		\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 2,500,000

Water/Wastewater Renewal and Replacement Fund (461)

Sewer Line Replacement	6003	\$ 1,400,000	\$ 3,950,000	\$ 4,300,000	\$ 4,570,000	\$ 4,920,000	\$ 19,140,000
Water Line Replacement	6004	4,980,000	10,380,000	10,600,000	10,300,000	10,300,000	46,560,000
Acquisition of Vehicles	6006	1,065,000	600,000	850,000	650,000	550,000	3,715,000
Computer Equipment	6007	20,000	40,000	30,000	35,000	35,000	160,000
Water & Wastewater Equipment	6008	300,000	600,000	700,000	700,000	800,000	3,100,000
Install Water Meters/Service Connections	6009	8,000,000	-	-	-	-	8,000,000
Lift Station Renovation	6010	3,650,000	4,250,000	6,075,000	6,150,000	6,200,000	26,325,000
Electronic Meter Reading	6011	100,000	-	-	-	-	100,000
Upgrade Telemetry System	6014	200,000	200,000	200,000	50,000	50,000	700,000
Infiltration and Inflow Rehabilitation	6015	2,500,000	2,500,000	2,500,000	1,000,000	1,000,000	9,500,000
Rehabilitate Generator Systems	6019	300,000	500,000	300,000	400,000	800,000	2,300,000
Water Main/Force Main Control Improvements	6023	550,000	350,000	300,000	300,000	-	1,500,000
Rehabilitate DEES Administration Building	6026	50,000	115,000	125,000	135,000	150,000	575,000
Aerial Utility Crossings	6027	2,200,000	-	-	-	-	2,200,000
Repair Water Treatment Plant (WTP) Accelerators	6036	700,000	-	-	-	-	700,000
Supervisory Control and Data Acquisition (SCADA) System Upgrades	6041	3,500,000	-	-	-	-	3,500,000
West Wastewater Treatment Plant (WWTP) Upgrades	6046	5,000,000	8,000,000	12,000,000	15,000,000	-	40,000,000
Wastewater Treatment Plant (WWTP) Permit Renewal	6048	-	250,000	-	-	-	250,000
Quonset Hut - Replacement	6050	995,000	-	-	-	-	995,000
Rehabilitate High Service Pump Building	6055	500,000	-	-	-	-	500,000
Water Treatment Plant Infrastructure Improvements	6056	250,000	275,000	306,000	335,000	375,000	1,541,000
Lime Sludge Handling Process	6057	300,000	500,000	-	-	-	800,000
Capital Projects - Other	6058	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
Service Lines Replacement	6059	-	-	-	1,300,000	2,000,000	3,300,000
Rehabilitate Water Treatment Plant (WTP) Ground Storage Tanks	6060	700,000	-	-	-	-	700,000
Water Treatment Plant (WTP) Cascade Aerators Replacement	6061	500,000	-	-	-	-	500,000
Valve Actuators	6062	450,000	500,000	-	-	-	950,000
Chemicals Containment Rehabilitation	6064	400,000	400,000	-	-	-	800,000
Water (WTP) and Wastewater (WWTP) Treatment Plant Facilities Remodeling	6065	850,000	500,000	-	-	-	1,350,000
Exterior and Interior Painting	6066	350,000	250,000	-	-	-	600,000
Facilities Hardening	6067	710,000	520,000	370,000	-	-	1,600,000
Wastewater Dump Station	6068	570,000	-	-	-	-	570,000
Wastewater Pumping Station Equipment	6069	250,000	300,000	350,000	350,000	365,000	1,615,000
Landscaping Improvements	6070	112,000	52,000	82,500	52,750	33,000	332,250
Odor Control Rehabilitation	6071	-	-	-	150,000	2,000,000	2,150,000
Parking Expansion	6072	650,000	-	-	-	-	650,000
Facilities Expansion	6073	950,000	-	-	-	-	950,000
Land Acquisition	6074	1,500,000	-	-	-	-	-
Chemicals System	TBD	420,000	320,000	500,000	-	-	1,240,000
Asphalt Resurfacing	TBD	100,000	250,000	225,000	250,000	-	825,000
Compliance With New Biosolids Regulations	TBD	10,000	-	-	250,000	5,000,000	5,260,000
Underground Injection Wells Repairs	TBD	500,000	-	-	-	-	500,000
New Construction	TBD	-	8,450,000	4,000,000	-	-	12,450,000
Wastewater Treatment Plant (WTP) Clarifiers Rehabilitation	TBD	-	-	-	800,000	800,000	1,600,000
Wastewater Treatment Plant (WTP) Digesters Rehabilitation	TBD	-	-	-	800,000	1,000,000	1,800,000
Lead and Copper Service Lines Replacement	TBD	-	-	-	250,000	2,000,000	2,250,000



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



CITY OF MARGATE, FLORIDA FY 2024 - FY 2028 CAPITAL IMPROVEMENT/MAJOR EQUIPMENT PROGRAM FIVE (5) YEAR SUMMARY BY FUND

		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FIVE YEAR
FUND	Project Number	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	TOTAL
New Drinking Water Regulations	TBD	-	-	-	450,000	6,000,000	6,450,000
Capital Projects - Other	N/A	1,000,000	-	-	-	-	1,000,000
Total Water/Wastewater Renewal and Replacement Fund (461)		\$ 47,582,000	\$ 45,052,000	\$ 44,813,500	\$ 45,277,750	\$ 45,378,000	\$ 228,103,250



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



CITY OF MARGATE, FLORIDA FY 2024 - FY 2028 CAPITAL IMPROVEMENT/MAJOR EQUIPMENT PROGRAM FIVE (5) YEAR SUMMARY BY FUND

		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FIVE YEAR
FUND	Project Number	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	TOTAL
Summary							
Total Roads Fund (111)		\$ 1,700,000	\$ -	\$ -	\$ -	\$ -	\$ 1,700,000
Total General Capital Projects Fund (334)		4,980,755	50,000	50,000	50,000	50,000	5,180,755
Total General Obligation Bonds Proceeds 2019 Fund (335)		6,310,000	-	-	-	-	6,310,000
Total Water/Wastewater Connection Fees Fund (458)		500,000	500,000	500,000	500,000	500,000	2,500,000
Total Water/Wastewater Renewal and Replacement Fund (461)		47,582,000	45,052,000	44,813,500	45,277,750	45,378,000	228,103,250
Total All Funds		\$ 61,072,755	\$ 45,602,000	\$ 45,363,500	\$ 45,827,750	\$ 45,928,000	\$ 243,794,005

Prior year's monies budgeted that are not spent are re-budgeted in future years, if applicable.

Future operating/maintenance costs will be included in departmental budgets as applicable. Funding for future years is determined on a pay-as-you-go basis and funds are available for the current budget year only.

FY 2024 CAPITAL IMPROVEMENT PROGRAM

RECONSTRUCTION OF NW 8 STREET (NW 67 AVE TO NW 69 AVE)

PROJECT NUMBER:

TBD

PROJECT DURATION (FY):

FY 2024

PROJECT CATEGORY:

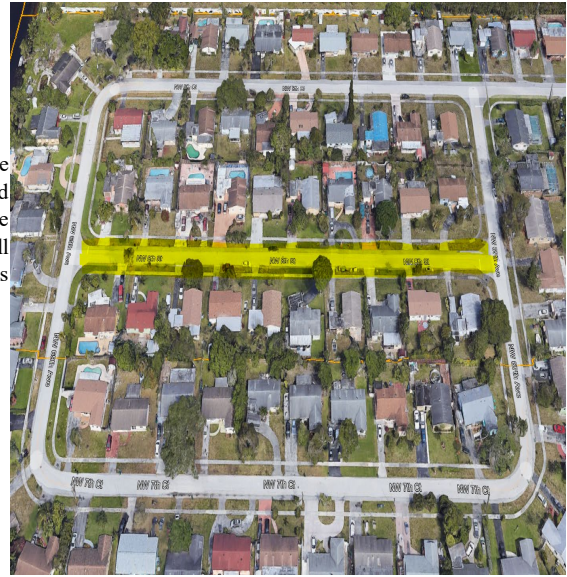
PUBLIC WORKS

PROJECT DEPARTMENT:

PUBLIC WORKS

PROJECT DESCRIPTION:

The right of way along NW 8 Street from NW 67 Avenue to NW 69 Avenue exhibits settlement along the edge of pavement of the roadway, swales, and driveway approaches. The reconstruction includes the removal of loose organic silts beneath the paved road and placement of clean fill. The road will be paved, driveway connections re-established, and swales/sidewalks reconstructed.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Roads Fund - 111	\$ 1,700,000	\$ -	\$ -	\$ -	\$ -	\$ 1,700,000
TOTAL	\$ 1,700,000	\$ -	\$ -	\$ -	\$ -	\$ 1,700,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	1,400,000	-	-	-	-	1,400,000
Other Costs	300,000	-	-	-	-	300,000
TOTAL	\$ 1,700,000	\$ -	\$ -	\$ -	\$ -	\$ 1,700,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

BUILDING DEPARTMENT EXPANSION

PROJECT NUMBER:

6537

PROJECT DURATION (FY):

FY 2021 - FY 2024

PROJECT CATEGORY:

BUILDING

PROJECT DEPARTMENT:

BUILDING

PROJECT DESCRIPTION:

Design and construction of Building Department addition to existing building.

FY 2022 - Project Design Phase (partial), rollover from prior years (\$142,000)

FY 2022/2023 - Construction Phase - Rollover from prior years (\$2,495,000)



OPERATING BUDGET

IMPACT:

Anticipated increase in operating utilities and repair and maintenance costs.

FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Capital Projects Fund - 334	\$ 3,800,000	\$ -	\$ -	\$ -	\$ -	\$ 3,800,000
TOTAL	\$ 3,800,000	\$ -	\$ -	\$ -	\$ -	\$ 3,800,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Construction	3,500,000	-	-	-	-	3,500,000
Other Costs	100,000	-	-	-	-	100,000
TOTAL	\$ 3,800,000	\$ -	\$ -	\$ -	\$ -	\$ 3,800,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

DESKTOP REPLACEMENT PROGRAM

PROJECT NUMBER:

6527

PROJECT DURATION (FY):

FY 2024 - FY 2028

PROJECT CATEGORY:

INFORMATION TECHNOLOGY

PROJECT DEPARTMENT:

ALL

PROJECT DESCRIPTION:

This project funds the annual replacement of one fifth of the City's desktop computers to bring computer systems into a five year life-cycle. Windows 10 will no longer be supported as of October 2025. Currently, there are 100 computers that are not compatible and need to be upgraded to Windows 11. The Plan is to replace 50 computers per year.



OPERATING BUDGET IMPACT:

Lower maintenance and productivity costs as older computers are replaced with faster, more efficient machines.

FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Capital Projects Fund - 334	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000
TOTAL	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	-	-	-	-
Other Costs	50,000	50,000	50,000	50,000	50,000	250,000
TOTAL	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

ANDREWS FIELD RENOVATIONS

PROJECT NUMBER:

TBD

PROJECT DURATION (FY):

FY 2024

PROJECT CATEGORY:

RECREATION

PROJECT DEPARTMENT:

PARKS & RECREATION

PROJECT DESCRIPTION:

Retrofitting existing Sports Lighting system with new LED Sports Lighting system.



OPERATING BUDGET IMPACT:

Decrease in energy cost by 33%.

FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Capital Projects Fund - 334	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Energy Grant	25,000					
TOTAL	\$ 525,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	525,000	-	-	-	-	525,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 525,000	\$ -	\$ -	\$ -	\$ -	\$ 525,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

NEIGHBORHOOD IDENTIFICATION SIGNS

PROJECT NUMBER:

6512

PROJECT DURATION (FY):

FY 2024

PROJECT CATEGORY:

PUBLIC WORKS

PROJECT DEPARTMENT:

PUBLIC WORKS

PROJECT DESCRIPTION:

This project funds community and neighborhood gateway entry features and signage throughout the City. These features will help to create an identity and foster pride for various neighborhoods within the City.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Capital Projects Fund - 334	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000
TOTAL	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	25,000	-	-	-	-	25,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

COMMISSION CHAMBERS AND CITY HALL FIRST FLOOR REMODELING

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6546
FY 2023 - FY 2024
PUBLIC WORKS
PUBLIC WORKS

This project is for the remodeling and renovation of the City Hall Commission Chambers and City Hall lobby first floor public areas. The project includes interior renovations to the spaces including a new glass wall in the lobby, new audio-visual equipment, lighting, flooring, seating, adjustments to the AC system, changes to aesthetics of non-structural walls, and reconfiguration of the dais. Renovations and modernization would enhance the use of the spaces and improve functionality.

OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.



FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Capital Projects Fund - 334	\$ 480,755	\$ -	\$ -	\$ -	\$ -	\$ 480,755
TOTAL	\$ 480,755	\$ -	\$ -	\$ -	\$ -	

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ 54,400	\$ -	\$ -	\$ -	\$ -	\$ 54,400
Construction	411,500	-	-	-	-	411,500
Other Costs	14,855	-	-	-	-	14,855
TOTAL	\$ 480,755	\$ -	\$ -	\$ -	\$ -	\$ 480,755



FY 2024 CAPITAL IMPROVEMENT PROGRAM

SOUTHEAST PARK IMPROVEMENTS

PROJECT NUMBER:

6501

PROJECT DURATION (FY):

FY 2020/FY 2024

PROJECT CATEGORY:

RECREATION

PROJECT DEPARTMENT:

PARKS & RECREATION

PROJECT DESCRIPTION:

Convert two (2) Natural Grass Soccer Fields into two (2) Artificial Turf Soccer Fields/Multipurpose Fields. Improve overflow parking areas, improve sidewalks/walkways, modify security fencing as needed.



OPERATING BUDGET IMPACT:

No anticipated budget impact.

FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
G.O. Bonds Proceeds 2019 Fund - 335	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000
TOTAL	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	2,500,000	-	-	-	-	2,500,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

CALYPSO COVE

PROJECT NUMBER:

6530

PROJECT DURATION (FY):

FY 2020 - FY 2024

PROJECT CATEGORY:

RECREATION

PROJECT DEPARTMENT:

PARKS & RECREATION

PROJECT DESCRIPTION:

Expansion of Calypso Cove Aquatics Facility to include: Renovation of the existing water playground to include more slides, tipping bucket water feature; improvements to the existing pump room infrastructure, improvements to the pool deck, and amenities.



OPERATING BUDGET IMPACT:

Subject to final design: current estimate includes two (2) additional lifeguard positions, 33% decrease in chemical costs, 25% decrease in repair and maintenance costs, and 25% increase in admission revenues.

FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
G.O. Bonds Proceeds 2019 Fund - 335	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
TOTAL	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	1,000,000	-	-	-	-	1,000,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

CENTENNIAL PARK RENOVATIONS

PROJECT NUMBER:

6532

PROJECT DURATION (FY):

FY 2020 - FY 2024

PROJECT CATEGORY:

RECREATION

PROJECT DEPARTMENT:

PARKS & RECREATION

PROJECT DESCRIPTION:

Improvements to Centennial Park include: construction of a new playground with safety surfacing and shade, general park improvements based on remaining funds.



OPERATING BUDGET IMPACT:

No anticipated budget impact.

FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
G.O. Bonds Proceeds 2019 Fund - 335	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ 800,000
TOTAL	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ 800,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	800,000	-	-	-	-	800,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ 800,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

ORIOLE PARK

PROJECT NUMBER:

6533

PROJECT DURATION (FY):

FY 2020 - FY 2024

PROJECT CATEGORY:

RECREATION

PROJECT DEPARTMENT:

PARKS & RECREATION

PROJECT DESCRIPTION:

Improvements to Oriole Park include: 1.) Renovate baseball field to meet High School Standards (all elements). 2.) Renovate restroom/concession building. 3.) Construction of a new barrier free playground with shade canopies, picnic areas, seating, and splashpad misters. Existing site conditions shall be modified to accomodate these improvements including irrigation, and landscaping.



OPERATING BUDGET IMPACT:

Subject to final design: anticipate an increase in labor hours by 350 hours, 10% increase in material cost, and an increase in permit/rental revenues by \$5,000.

FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Grant	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
G.O. Bonds Proceeds 2019 Fund - 335	1,000,000	-	-	-	-	1,000,000
TOTAL	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ 3,225	\$ -	\$ -	\$ -	\$ -	\$ 3,225
Construction	1,996,775	-	-	-	-	1,996,775
Other Costs	-	-	-	-	-	-
TOTAL	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

SEWER LINE REPLACEMENT

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6003
ANNUAL EXPENSE
UTILITIES - DEES
DEES

Various wastewater gravity and force main replacement projects typically occur each year. Projects are designed/constructed by both consultants/contractors and City staff. The current focus is to eliminate vitrified clay pipe (VCP) gravity mains and asbestos cement force mains, which have exceeded their useful service life and result in frequent breaks/failures. Replacement of these materials will reduce costs and overtime wages associated with emergency repairs, as well as reducing sewage releases and the City's exposure to resulting fines and enforcement action from FDEP.

OPERATING BUDGET
IMPACT:

Reduce costs associated with sewer main repairs.



FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 1,400,000	\$ 3,950,000	\$ 4,300,000	\$ 4,570,000	\$ 4,920,000	\$ 19,140,000
TOTAL	\$ 1,400,000	\$ 3,950,000	\$ 4,300,000	\$ 4,570,000	\$ 4,920,000	\$ 19,140,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ 300,000	\$ 350,000	\$ 400,000	\$ 450,000	\$ 500,000	\$ 2,000,000
Construction	1,000,000	3,500,000	3,800,000	4,000,000	4,300,000	16,600,000
Other Costs	100,000	100,000	100,000	120,000	120,000	540,000
TOTAL	\$ 1,400,000	\$ 3,950,000	\$ 4,300,000	\$ 4,570,000	\$ 4,920,000	\$ 19,140,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

WATER LINE REPLACEMENT

PROJECT NUMBER:

6004

PROJECT DURATION (FY):

ANNUAL EXPENSE

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

Various water line replacement projects occur each year. The current focus is to eliminate small diameter, cast iron, and asbestos cement mains, as well as other main sections that have experienced frequent breaks in recent years. The hydraulic model recommends replacement of the following pipes:

419,062 feet of Asbestos Concrete (AC) pipe

93,061 feet of Cast Iron (CI) pipe

30,000 feet of 2" diameter pipe

At approximately \$250 per foot, the cost to replace all these pipes is over \$135M; which amounts to \$5M per year for the next 30 years for the replacement of all pipes at about 20,000 LF of pipe each year.



OPERATING BUDGET

IMPACT:

Reduce costs associated with water main repairs.

FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 4,980,000	\$ 10,380,000	\$ 10,600,000	\$ 10,300,000	\$ 10,300,000	\$ 46,560,000
Connection Fees Fund - 458	500,000	500,000	500,000	500,000	500,000	2,500,000
TOTAL	\$ 5,480,000	\$ 10,880,000	\$ 11,100,000	\$ 10,800,000	\$ 10,800,000	\$ 49,060,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ 400,000	\$ 800,000	\$ 1,000,000	\$ 700,000	\$ 700,000	\$ 3,600,000
Construction	5,000,000	10,000,000	10,000,000	10,000,000	10,000,000	45,000,000
Other Costs	80,000	80,000	100,000	100,000	100,000	460,000
TOTAL	\$ 5,480,000	\$ 10,880,000	\$ 11,100,000	\$ 10,800,000	\$ 10,800,000	\$ 49,060,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

ACQUISITION OF VEHICLES

PROJECT NUMBER:

6006

PROJECT DURATION (FY):

ANNUAL EXPENSE

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

Replacement of existing vehicles that have met their useful life and purchase new vehicles that cannot be provided by the Enterprise Lease Program. Funds will also cover industrial vehicles and heavy equipment, such as vacuum trucks, forklifts, backhoes, boom trucks, cranes, and other heavy equipment not covered by the lease program.



OPERATING BUDGET

IMPACT:

Reduce maintenance and repair costs of vehicles.

FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 1,065,000	\$ 600,000	\$ 850,000	\$ 650,000	\$ 550,000	\$ 3,715,000
TOTAL	\$ 1,065,000	\$ 600,000	\$ 850,000	\$ 650,000	\$ 550,000	\$ 3,715,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	-	-	-	-
Other Costs	1,065,000	600,000	850,000	650,000	550,000	3,715,000
TOTAL	\$ 1,065,000	\$ 600,000	\$ 850,000	\$ 650,000	\$ 550,000	\$ 3,715,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

COMPUTER EQUIPMENT

PROJECT NUMBER:

6007

PROJECT DURATION (FY):

ANNUAL EXPENSE

PROJECT CATEGORY:

UTILITIES - DEES

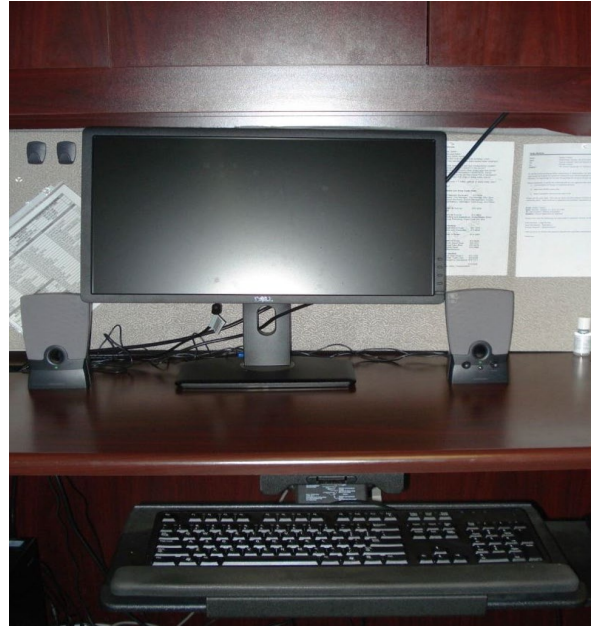
PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

Replacement of office, field, and SCADA system computers and related purchases including software.

FY 2024 – Replacement of additional computers, printers, servers, software, and other electronics.



OPERATING BUDGET

IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 20,000	\$ 40,000	\$ 30,000	\$ 35,000	\$ 35,000	\$ 160,000
TOTAL	\$ 20,000	\$ 40,000	\$ 30,000	\$ 35,000	\$ 35,000	\$ 160,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	-	-	-	-
Other Costs	20,000	40,000	30,000	35,000	35,000	160,000
TOTAL	\$ 20,000	\$ 40,000	\$ 30,000	\$ 35,000	\$ 35,000	\$ 160,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

WATER & WASTEWATER EQUIPMENT

PROJECT NUMBER:

6008

PROJECT DURATION (FY):

ANNUAL EXPENSE

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

Replacement equipment purchases, such as pumps, fans, blowers, motors, tanks, various meters, etc. for the treatment plants and distribution/collection system divisions.



OPERATING BUDGET

IMPACT:

Reduced repairs and maintenance costs.

FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 300,000	\$ 600,000	\$ 700,000	\$ 700,000	\$ 800,000	\$ 3,100,000
TOTAL	\$ 300,000	\$ 600,000	\$ 700,000	\$ 700,000	\$ 800,000	\$ 3,100,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	-	-	-	-
Other Costs	300,000	600,000	700,000	700,000	800,000	3,100,000
TOTAL	\$ 300,000	\$ 600,000	\$ 700,000	\$ 700,000	\$ 800,000	\$ 3,100,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

INSTALL WATER METERS/SERVICE CONNECTIONS

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6009
ANNUAL EXPENSE
UTILITIES - DEES
DEES

The accuracy of water meters deteriorates over time. This can lead to inaccurate billing of customers. As a result, water meters are periodically replaced throughout the service area. Sometimes, the associated water service connection is also replaced.

OPERATING BUDGET IMPACT:

Increase billing efficiency and reduce man hours for meter readers and service crews.



FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 8,000,000	\$ -	\$ -	\$ -	\$ -	\$ 8,000,000
TOTAL	\$ 8,000,000	\$ -	\$ -	\$ -	\$ -	\$ 8,000,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	8,000,000	-	-	-	-	8,000,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 8,000,000	\$ -	\$ -	\$ -	\$ -	\$ 8,000,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

LIFT STATION RENOVATION

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6010
ANNUAL EXPENSE
UTILITIES - DEES
DEES

This Project is for the removal and replacement of existing pump stations with new and modern wet pit submersible pump stations. The piping, hardware, protective coatings and structures have suffered deterioration due to age and the corrosive nature of sewer processing. One or more wastewater lift station renovation projects typically occur each year. Projects range from minor to major rehabilitation. Including: lift station 20, construction of lift stations 19 and 23, addition of lift station 17, and design and permitting of lift station 10 and more.

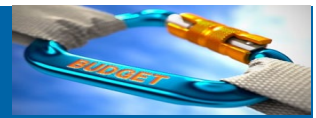
OPERATING BUDGET IMPACT:

Reduce repairs and maintenance cost of lift stations.



FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 3,650,000	\$ 4,250,000	\$ 6,075,000	\$ 6,150,000	\$ 6,200,000	\$ 26,325,000
TOTAL	\$ 3,650,000	\$ 4,250,000	\$ 6,075,000	\$ 6,150,000	\$ 6,200,000	\$ 26,325,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ 500,000	\$ 500,000	\$ 300,000	\$ 350,000	\$ 350,000	\$ 2,000,000
Construction	3,000,000	3,500,000	5,500,000	5,500,000	5,500,000	23,000,000
Other Costs	150,000	250,000	275,000	300,000	350,000	1,325,000
TOTAL	\$ 3,650,000	\$ 4,250,000	\$ 6,075,000	\$ 6,150,000	\$ 6,200,000	\$ 26,325,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

ELECTRONIC METER READING

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6011
FY 2019 - FY 2024
UTILITIES - DEES
DEES

Electronic meter reading devices allow for the real-time monitoring and storage of water consumption. This technology allows the utility to determine each customer's water consumption amount for billing purposes without manually reading meters; identify potential leaks, tampering, or unusual water use; and analyze water usage patterns to provide better system-wide service.



OPERATING BUDGET IMPACT:

Increase billing efficiency and reduce man hours of meter readers.

FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
TOTAL	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	100,000	-	-	-	-	100,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

UPGRADE TELEMETRY SYSTEM

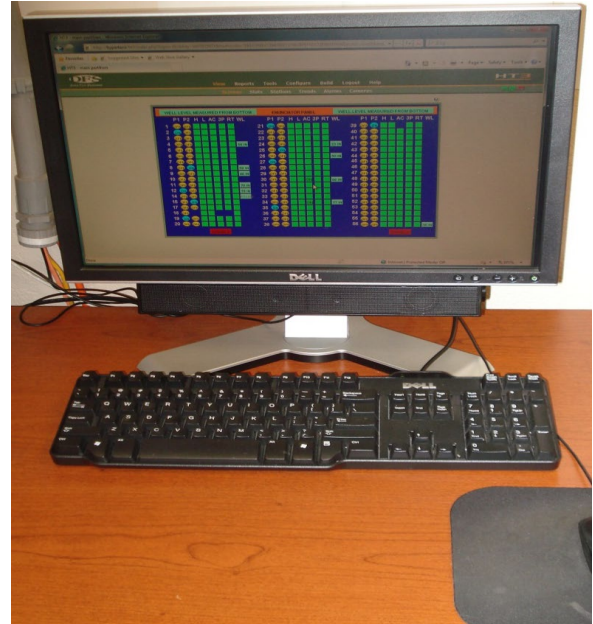
PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6014
ANNUAL EXPENSE
UTILITIES - DEES
DEES

Telemetry systems allow monitoring and information storage related to utility and treatment infrastructure located throughout the service area from a single remote location. For example, sewer lift stations across the entire service area can be monitored from the wastewater treatment plant. Testing, repair, replacement, and upgrading of system components is necessary to realize the full benefits of the telemetry system.

OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.



FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 200,000	\$ 200,000	\$ 200,000	\$ 50,000	\$ 50,000	\$ 700,000
TOTAL	\$ 200,000	\$ 200,000	\$ 200,000	\$ 50,000	\$ 50,000	\$ 700,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	200,000	200,000	200,000	50,000	50,000	700,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 200,000	\$ 200,000	\$ 200,000	\$ 50,000	\$ 50,000	\$ 700,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

INFILTRATION AND INFLOW REHABILITATION

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6015
FY 2023 - FY 2028
UTILITIES - DEES
DEES

In recent years, the City adopted cured-in-place pipe technology as the primary method for reducing infiltration in the City's gravity sanitary sewer system. The recent plant overflows surrounding Tropical Storm ETA in November 2019 revealed significant Infiltration and Inflow (I&I) issues that need to be addressed, via smoke testing, manhole sealing, cleanout replacement, and elimination of illicit connections. It is imperative to minimize increased influent volumes to the plants prior to taking the Rotating Biological Contactor (RBC) trains out of service for the planned upgrades, so the City must increase efforts to eliminate immediate I&I.

OPERATING BUDGET IMPACT:

Reduction in materials and labor required for repairs and pipe replacements.



FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 1,000,000	\$ 1,000,000	\$ 9,500,000
TOTAL	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 1,000,000	\$ 1,000,000	\$ 9,500,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	2,500,000	2,500,000	2,500,000	1,000,000	1,000,000	9,500,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 1,000,000	\$ 1,000,000	\$ 9,500,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

REHABILITATE GENERATOR SYSTEMS

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6019
ANNUAL EXPENSE
UTILITIES - DEES
DEES

Generators at the Water Treatment Plant (WTP), Wastewater Treatment Plant (WWTP), DEES Administration Building, and Coral Gate Storage Tank require periodic rehabilitation to controls, power generation, electrical switch gear, fuel tanks, and emission systems. Also, this project includes upgrades of various improvements to provide compliance, reliability, and uninterrupted operations during power outages.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 300,000	\$ 500,000	\$ 300,000	\$ 400,000	\$ 800,000	\$ 2,300,000
TOTAL	\$ 300,000	\$ 500,000	\$ 300,000	\$ 400,000	\$ 800,000	\$ 2,300,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	300,000	500,000	300,000	400,000	800,000	2,300,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 300,000	\$ 500,000	\$ 300,000	\$ 400,000	\$ 800,000	\$ 2,300,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

WATER MAIN/FORCE MAIN CONTROL IMPROVEMENTS

PROJECT NUMBER:

6023

PROJECT DURATION (FY):

ANNUAL EXPENSE

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

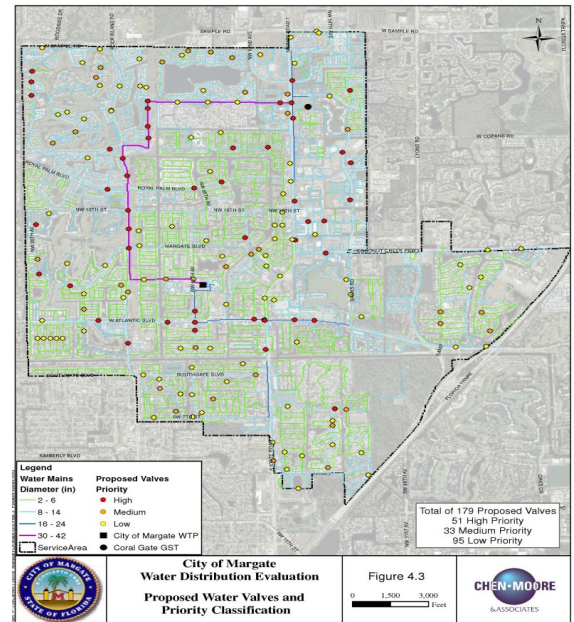
DEES

PROJECT DESCRIPTION:

The strategic installation of new distribution system components, including pipes and valves that allow for system bypass and isolation during repairs will shorten response times to main breaks, minimize service interruptions to customers, and enhance water quality. In addition to repair and replacements and annual valves assessment.

OPERATING BUDGET IMPACT:

Reduce material and labor costs associated with water main/force main repairs.



FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 550,000	\$ 350,000	\$ 300,000	\$ 300,000	\$ -	\$ 1,500,000
TOTAL	\$ 550,000	\$ 350,000	\$ 300,000	\$ 300,000	\$ -	\$ 1,500,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	550,000	350,000	300,000	300,000	-	1,500,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 550,000	\$ 350,000	\$ 300,000	\$ 300,000	\$ -	\$ 1,500,000



BUDGET



FY 2024 CAPITAL IMPROVEMENT PROGRAM

REHABILITATE DEES ADMINISTRATION BUILDING

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6026
RECURRING EXPENSE
UTILITIES - DEES
DEES

The DEES administration building is shared by DEES, Building Department, and Development Services staff. Recurring repair/rehabilitation projects are completed to properly maintain and extend the life of the building.

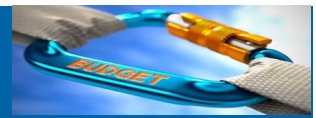


OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 50,000	\$ 115,000	\$ 125,000	\$ 135,000	\$ 150,000	\$ 575,000
TOTAL	\$ 50,000	\$ 115,000	\$ 125,000	\$ 135,000	\$ 150,000	\$ 575,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ 50,000	\$ 115,000	\$ 125,000	\$ 135,000	\$ 150,000	\$ 575,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 50,000	\$ 115,000	\$ 125,000	\$ 135,000	\$ 150,000	\$ 575,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

AERIAL UTILITY CROSSINGS

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6027
FY 2022 - FY 2024
UTILITIES - DEES
DEES

Multi-year program to rehabilitate or replace water and wastewater aerial utility crossings throughout the service area. Complete rehabilitation and replacement at various sites is necessary.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 2,200,000	\$ -	\$ -	\$ -	\$ -	\$ 2,200,000
TOTAL	\$ 2,200,000	\$ -	\$ -	\$ -	\$ -	\$ 2,200,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	2,100,000	-	-	-	-	2,100,000
Other Costs	100,000	-	-	-	-	100,000
TOTAL	\$ 2,200,000	\$ -	\$ -	\$ -	\$ -	\$ 2,200,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

REPAIR WATER TREATMENT PLANT (WTP) ACCELATORS

PROJECT NUMBER:

6036

PROJECT DURATION (FY):

FY 2023 - FY 2024

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

The Water Treatment Plant has two accelators (clarifiers). The concrete tank walls of both accelators have developed many small cracks, which have resulted in small leaks and corrosion to the interior structural steel reinforcing bars (rebar). The restoration of an exposed/corroded structural steel, sealing of all cracks/leaks, as well as lining, coating, and painting of the tanks, which will be completed after verifying that all leaks have ceased. The project seek to improve treatment efficiency and water quality and, eliminate a potential source of non-compliance.



OPERATING BUDGET

IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ 700,000
TOTAL	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ 700,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	700,000	-	-	-	-	700,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ 700,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

SUPERVISORY CONTROL AND DATA ACQUISITION (SCADA) SYSTEM UPGRADES

PROJECT NUMBER:

6041

PROJECT DURATION (FY):

FY 2023 - FY 2024

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

Upgrades to the Supervisory Control and Data Acquisition System (SCADA) used to control various components of the operations in both Water and Wastewater plants. This project is being completed based on the 2016 Comprehensive Utility Strategic Master Plan recommendations to ensure reliability, quality, sustainability, safety, and/or code compliance.

The Florida Legislature has awarded the City a grant of \$500K, which will reimburse a portion of expenses for this project.

OPERATING BUDGET

IMPACT:

Reduce cost of obsolete replacement parts and repairs to SCADA system.



FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 3,500,000	\$ -	\$ -	\$ -	\$ -	\$ 3,500,000
TOTAL	\$ 3,500,000	\$ -	\$ -	\$ -	\$ -	\$ 3,500,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	3,000,000	-	-	-	-	3,000,000
Other Costs	500,000	-	-	-	-	500,000
TOTAL	\$ 3,500,000	\$ -	\$ -	\$ -	\$ -	\$ 3,500,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

WEST WASTEWATER TREATMENT PLANT (WWTP) UPGRADES

PROJECT NUMBER:

6046

PROJECT DURATION (FY):

FY 2022 - FY 2028

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

The West Wastewater Treatment Plant (WWTP) has a capacity of 7.9 million gallons per day and treats the majority of the service area's total wastewater. Primary treatment at the West WWTP is accomplished using rotating biological contactors (RBCs). The existing RBC trains were installed in 1984 and have exceeded the end of their useful life cycle and must be replaced with more modern technology, such as fine bubbler activated sludge, or other alternative treatment to be determined. The project seeks to improve treatment quality and provide for permit compliance and sustainability.

OPERATING BUDGET

IMPACT:

Significant reduction in repair costs and coagulant needed to offset failing RBCs.



FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 5,000,000	\$ 8,000,000	\$ 12,000,000	\$ 15,000,000	\$ -	\$ 40,000,000
TOTAL	\$ 5,000,000	\$ 8,000,000	\$ 12,000,000	\$ 15,000,000	\$ -	\$ 40,000,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ 4,000,000	\$ -	\$ -	\$ -	\$ -	\$ 4,000,000
Construction	-	8,000,000	12,000,000	15,000,000		35,000,000
Other Costs	1,000,000	-	-	-	-	1,000,000
TOTAL	\$ 5,000,000	\$ 8,000,000	\$ 12,000,000	\$ 15,000,000	\$ -	\$ 40,000,000



BUDGET



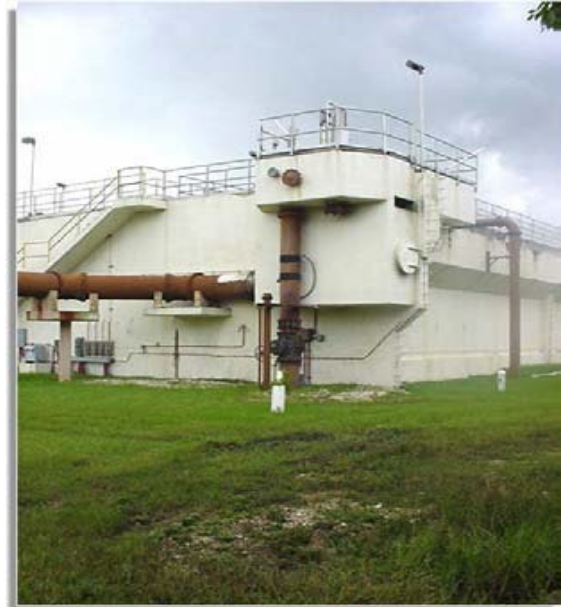
FY 2024 CAPITAL IMPROVEMENT PROGRAM

WASTEWATER TREATMENT PLANT (WWTP) PERMIT RENEWAL

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6048
RECURRING EXPENSE
UTILITIES - DEES
DEES

This project funds the renewal of Florida Department of Environmental Protection Wastewater Operating Permit and Deep Injection Wells Permit, which must both be renewed every 5 years, and for the annual renewal of the Broward County Wastewater Treatment Plant operating license to ensure compliant facility operations.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000
TOTAL	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	-	-	-	-
Other Costs	-	250,000	-	-	-	250,000
TOTAL	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

QUONSET HUT - REPLACEMENT

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6050
FY 2024
UTILITIES - DEES
DEES

Replace existing prefabricated Quonset Hut structure with modern industrial storage building. The aged Quonset Hut is impractical for storing miscellaneous equipment and material. The new structure will combine garage, storage, office, and warehousing needs.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 995,000	\$ -	\$ -	\$ -	\$ -	\$ 995,000
TOTAL	\$ 995,000	\$ -	\$ -	\$ -	\$ -	\$ 995,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Construction	800,000	-	-	-	-	800,000
Other Costs	45,000		-	-	-	45,000
TOTAL	\$ 995,000	\$ -	\$ -	\$ -	\$ -	\$ 995,000



BUDGET



FY 2024 CAPITAL IMPROVEMENT PROGRAM

REHABILITATE HIGH SERVICE PUMP BUILDING

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6055
FY 2023 - FY 2024
UTILITIES - DEES
DEES

The high service pump building houses the high service pumps, which pump the treated water out of storage tanks and send it throughout the distribution system. This project includes both interior and exterior building repairs and renovations, including Heating, Ventilation and Air Conditioning (HVAC) to provide a climate-controlled environment for the climate sensitive electronic equipment that controls the pumps and regulates the system pressure.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000
TOTAL	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	450,000	-	-	-	-	450,000
Other Costs	50,000	-	-	-	-	50,000
TOTAL	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

WATER TREATMENT PLANT (WTP) INFRASTRUCTURE IMPROVEMENTS

PROJECT NUMBER:

6056

PROJECT DURATION (FY):

FY 2024 - FY 2028

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

In order to continue meeting and exceeding regulatory requirements for the potable water system, new processes will need to be introduced into the existing Water Treatment Plant. Improvements to the City's Water Treatment Plant include system optimization, adding innovative treatment equipment and the corresponding methods, enhancing efficiency at the plant, and maintaining or increasing the quality of the finished water.



OPERATING BUDGET

IMPACT:

Unknown at this time.

FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 250,000	\$ 275,000	\$ 306,000	\$ 335,000	\$ 375,000	\$ 1,541,000
TOTAL	\$ 250,000	\$ 275,000	\$ 306,000	\$ 335,000	\$ 375,000	\$ 1,541,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ 50,000	\$ 55,000	\$ 60,500	\$ 67,500	\$ 75,000	\$ 308,000
Construction	150,000	165,000	185,000	200,000	225,000	925,000
Other Costs	50,000	55,000	60,500	67,500	75,000	308,000
TOTAL	\$ 250,000	\$ 275,000	\$ 306,000	\$ 335,000	\$ 375,000	\$ 1,541,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

LIME SLUDGE HANDLING PROCESS

PROJECT NUMBER:

6057

PROJECT DURATION (FY):

FY 2023 - FY 2025

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

The configuration of the current lime sludge pond does not allow potable water used in the current treatment process to be reprocessed back into the potable water system. Instead, that partially-treated water gets sent to waste and shows up in water losses. The design of the new lime sludge handling processes will allow the City to feed partially treated water back to the head of the plant rather than sending it to waste. This project seeks to improve the sustainability and cost efficiency of the treatment process.

OPERATING BUDGET

IMPACT:

Decrease potable water usage, lime production and disposal, and lime sludge blowing onto neighbors' properties.



FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 300,000	\$ 500,000	\$ -	\$ -	\$ -	\$ 800,000
TOTAL	\$ 300,000	\$ 500,000	\$ -	\$ -	\$ -	\$ 800,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Construction	-	500,000	-	-	-	500,000
Other Costs	50,000	-	-	-	-	50,000
TOTAL	\$ 300,000	\$ 500,000	\$ -	\$ -	\$ -	\$ 800,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

CAPITAL PROJECTS - OTHER

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6058
ANNUAL EXPENSE
UTILITIES - DEES
DEES

DEES operates complex utilities infrastructure, which consist of water distribution systems, wastewater collection and transmission systems, pump stations and equipment, water and wastewater treatment plants, a water storage and booster station, and supporting administration facilities. These projects will address emergency conditions to provide service reliability, compliance, welfare, and safety.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 5,000,000
TOTAL	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 5,000,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 5,000,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

SERVICE LINES REPLACEMENT

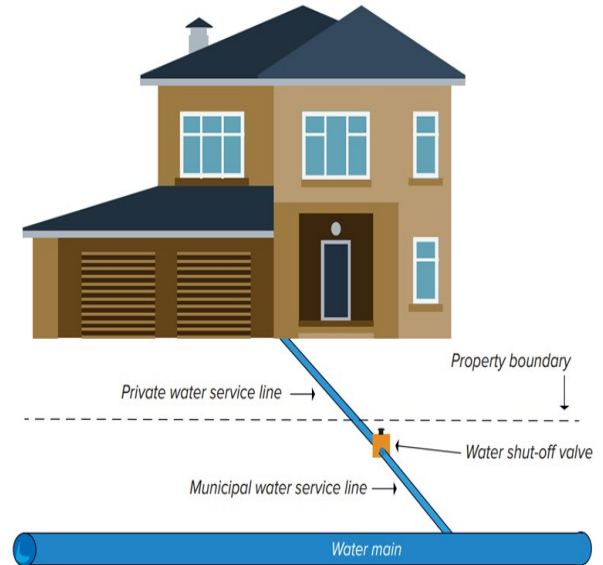
PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6059
FY 2027 - FY 2028
UTILITIES - DEES
DEES

On December 16, 2021 the U.S. Environmental Protection Agency (EPA) revised a Lead and Copper Rule (LCR) to reduce exposure to lead and copper in drinking water. The most common sources of lead in drinking water are lead pipes, and brass or bronze faucets and fixtures. The new requirement is initial inventory of all service lines, located between the water main in the street and the water meter, by October 16, 2024. The inventory must identify service lines material that require replacement. DEES is taking a proactive approach and is planning for replacement of service lines in coordination with the initial inventory report.

OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.



FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ -	\$ -	\$ -	\$ 1,300,000	\$ 2,000,000	\$ 3,300,000
TOTAL	\$ -	\$ -	\$ -	\$ 1,300,000	\$ 2,000,000	\$ 3,300,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ 100,000
Construction	-	-	-	1,000,000	2,000,000	3,000,000
Other Costs	-	-	-	200,000	-	200,000
TOTAL	\$ -	\$ -	\$ -	\$ 1,300,000	\$ 2,000,000	\$ 3,300,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

REHABILITATE WATER TREATMENT PLANT (WTP) GROUND STORAGE TANKS

PROJECT NUMBER:

6060

PROJECT DURATION (FY):

FY 2023 - FY 2024

PROJECT CATEGORY:

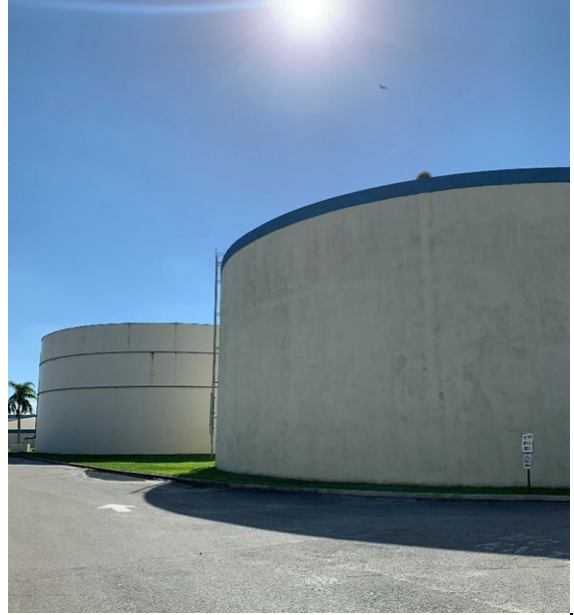
UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

Every five years the Water Treatment Plants (WTPs) are required to conduct integrity inspections of ground storage tanks to determine the condition of the coatings and structural components and to evaluate the tanks for compliance with current sanitation, safety, and security regulations. The project will provide structural rehabilitation of existing drinking water ground storage tanks as per inspection recommendation.



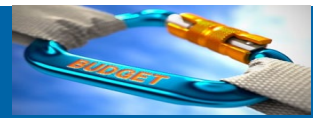
OPERATING BUDGET

IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ 700,000
TOTAL	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ 700,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	700,000	-	-	-	-	700,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ 700,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

WATER TREATMENT PLANT (WTP) CASCADE AERATORS REPLACEMENT

PROJECT NUMBER:

6061

PROJECT DURATION (FY):

FY 2023 - FY 2024

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

Water Treatment Plant Cascade Aerators are made of fiberglass and have outlived their useful service life and are in need of replacement. This brittle fiberglass material combined with age, UV exposure, and algae growth has resulted in challenging maintenance and repair. This replacement project will provide non-corroding, all aluminum or stainless material, making them treatment-efficient, maintenance-free, and easy to operate.



OPERATING BUDGET

IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000
TOTAL	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	500,000	-	-	-	-	500,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

VALVE ACTUATORS

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6062
FY 2023 - FY 2025
UTILITIES - DEES
DEES

This project which will replace aging valves and related components, includes installation of electrical valve actuators at the Water and Wastewater Treatment Plants. Electric actuators provide valve automation and precise control of several treatment processes. These electronically driven devices are essential components in ensuring flow management without breakdowns in service or any unnecessary maintenance expenses. The installation of reliable actuators will enhance plant operations and treatment sustainability.



OPERATING BUDGET IMPACT:

Reduce valve maintenance and repairs.

FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 450,000	\$ 500,000	\$ -	\$ -	\$ -	\$ 950,000
TOTAL	\$ 450,000	\$ 500,000	\$ -	\$ -	\$ -	\$ 950,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	450,000	500,000	-	-	-	950,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 450,000	\$ 500,000	\$ -	\$ -	\$ -	\$ 950,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

CHEMICALS CONTAINMENT REHABILITATION

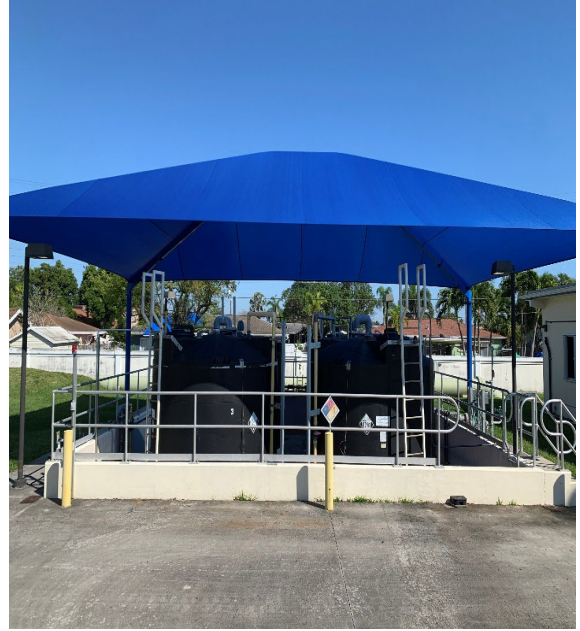
PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6064
FY 2023 - FY 2025
UTILITIES - DEES
DEES

The Water and Wastewater Treatment plants each contain a number of containment structures used for storage of chemicals and chemical feed equipment. Within some of the containment dikes, concrete is spalling and steel rebar is exposed and beginning to rust and expand, causing larger cracks in the concrete, water intrusion, and further deterioration. This project will restore the rebar, patch the concrete, seal and coat the interior of the containment dikes, and replace any rusted materials within the dike with stainless steel. The project may include canopy installation for weather protection for the equipment and chemical tanks.

OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

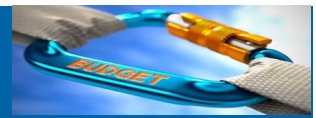


FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ -	\$ 800,000
TOTAL	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ -	\$ 800,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	400,000	400,000	-	-	-	800,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ -	\$ 800,000



BUDGET



FY 2024 CAPITAL IMPROVEMENT PROGRAM

WATER TREATMENT PLANT (WTP) AND WASTEWATER TREATMENT PLANT (WWTP) FACILITIES REMODELING

PROJECT NUMBER:

6065

PROJECT DURATION (FY):

FY 2024 - FY 2025

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

This project will replace various corroded concrete, steel, and other critical building components at Water and Wastewater Treatment Plants. These components include, but are not limited to, electrical supports; ventilation, air conditioning (HVAC), and associated ductwork. The project will also include repairs, renovations, remodeling, and modernization of facilities to provide adequate workspace and sufficient locker rooms, showers, and sanitary facilities for male and female staff.



OPERATING BUDGET

IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 850,000	\$ 500,000	\$ -	\$ -	\$ -	\$ 1,350,000
TOTAL	\$ 850,000	\$ 500,000	\$ -	\$ -	\$ -	\$ 1,350,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	800,000	500,000	-	-	-	1,300,000
Other Costs	50,000	-	-	-	-	50,000
TOTAL	\$ 850,000	\$ 500,000	\$ -	\$ -	\$ -	\$ 1,350,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

EXTERIOR AND INTERIOR PAINTING

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6066
FY 2023 - FY 2025
UTILITIES - DEES
DEES

This project is for a protective coating application on all exterior and interior surfaces at Water and Wastewater Treatment Plants. Some surfaces were coated over 30 years ago. New coating is needed in order to protect all concrete and metal surfaces from corrosion and deterioration. New coating and painting will also improve the appearance of the facilities for neighbors and the community.

OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.



FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 350,000	\$ 250,000	\$ -	\$ -	\$ -	\$ 600,000
TOTAL	\$ 350,000	\$ 250,000	\$ -	\$ -	\$ -	\$ 600,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	350,000	250,000	-	-	-	600,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 350,000	\$ 250,000	\$ -	\$ -	\$ -	\$ 600,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

FACILITIES HARDENING

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6067
FY 2023 - FY 2026
UTILITIES - DEES
DEES

This project involves the hardening of critical infrastructure and buildings to comply with hurricane resistant standards by replacing roofs, doors, overhead doors, and windows throughout the Water and Wastewater Treatment Plants. The project will ensure continuity of operations for essential water and sanitation services during disasters and will provide protection for treatment processes, equipment and personnel.

OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.



FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 710,000	\$ 520,000	\$ 370,000	\$ -	\$ -	\$ 1,600,000
TOTAL	\$ 710,000	\$ 520,000	\$ 370,000	\$ -	\$ -	\$ 1,600,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Construction	600,000	500,000	350,000	-	-	1,450,000
Other Costs	10,000	20,000	20,000	-	-	50,000
TOTAL	\$ 710,000	\$ 520,000	\$ 370,000	\$ -	\$ -	\$ 1,600,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

WASTEWATER DUMP STATION

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6068
FY 2023 - FY 2024
UTILITIES - DEES
DEES

Wastewater dump station located at Wastewater Treatment Plant collects wastes delivered by City vacuum trucks during collection system repairs and maintenance. Current design and location requires modernization to provide effective capacity, optimal pre-treatment, and smooth transfer to wastewater plant for further treatment.

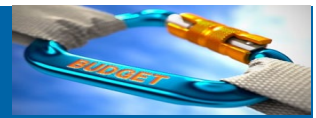
OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.



FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 570,000	\$ -	\$ -	\$ -	\$ -	\$ 570,000
TOTAL	\$ 570,000	\$ -	\$ -	\$ -	\$ -	\$ 570,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Construction	500,000	-	-	-	-	500,000
Other Costs	20,000	-	-	-	-	20,000
TOTAL	\$ 570,000	\$ -	\$ -	\$ -	\$ -	\$ 570,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

WASTEWATER PUMPING STATION EQUIPMENT

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6069
ANNUAL EXPENSE
UTILITIES - DEES
DEES

This Project will address mechanical (pumps) and electrical repairs and replacement in a timely and cost-effective manner to reduce equipment failures and wastewater spills, as well as provide uninterrupted sewer collection service, including equipment and labor.

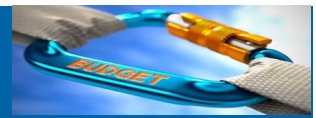
OPERATING BUDGET IMPACT:

Reduction in repair costs.



FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 250,000	\$ 300,000	\$ 350,000	\$ 350,000	\$ 365,000	\$ 1,615,000
TOTAL	\$ 250,000	\$ 300,000	\$ 350,000	\$ 350,000	\$ 365,000	\$ 1,615,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	250,000	300,000	350,000	350,000	365,000	1,615,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 250,000	\$ 300,000	\$ 350,000	\$ 350,000	\$ 365,000	\$ 1,615,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

LANDSCAPING IMPROVEMENTS

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6070
FY 2023 - FY 2028
UTILITIES - DEES
DEES

Landscaping and grounds improvements are needed around DEES' facilities. This project will replace and re-plant shrubs, trees, flowers, ground cover, and sod. It consists of a variety of design and landscape improvements, such as entrance welcome monument signs, lights, retaining walls, edging, and more to enhance curb appeal and increase the value and functionality of the properties.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 112,000	\$ 52,000	\$ 82,500	\$ 52,750	\$ 33,000	\$ 332,250
TOTAL	\$ 112,000	\$ 52,000	\$ 82,500	\$ 52,750	\$ 33,000	\$ 332,250

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Construction	100,000	50,000	80,000	50,000	30,000	310,000
Other Costs	2,000	2,000	2,500	2,750	3,000	12,250
TOTAL	\$ 112,000	\$ 52,000	\$ 82,500	\$ 52,750	\$ 33,000	\$ 332,250



FY 2024 CAPITAL IMPROVEMENT PROGRAM

ODOR CONTROL REHABILITATION

PROJECT NUMBER:

6071

PROJECT DURATION (FY):

FY 2027 - FY 2028

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

This project is for rehabilitation and upgrades to the odor control system at the West Wastewater Treatment Plant. This system was constructed and installed over 35 years ago. Recently, some major improvements were completed, including media replacements and chemical additions to maintain the system. The system is approaching its useful life and will be studied and upgraded to alleviate odor concerns from the facility's neighbors.



OPERATING BUDGET

IMPACT:

Reduced chemical usage and costs.

FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ -	\$ -	\$ -	\$ 150,000	\$ 2,000,000	\$ 2,150,000
TOTAL	\$ -	\$ -	\$ -	\$ 150,000	\$ 2,000,000	\$ 2,150,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ 100,000
Construction	-	-	-	-	2,000,000	2,000,000
Other Costs	-	-	-	50,000	-	50,000
TOTAL	\$ -	\$ -	\$ -	\$ 150,000	\$ 2,000,000	\$ 2,150,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

PARKING EXPANSION

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6072
FY 2024
UTILITIES - DEES
DEES

This project funds the expansion and upgrades to existing parking lots within DEES facilities to increase capacity to adequate levels to accommodate the volume of vehicles, including staff's personal vehicles, work trucks, pool cars, machinery, equipment, vendors' vehicles, and guest parking. This expansion will also include installing drainage controls, efficient lighting, and associated landscaping.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 650,000	\$ -	\$ -	\$ -	\$ -	\$ 650,000
TOTAL	\$ 650,000	\$ -	\$ -	\$ -	\$ -	\$ 650,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Construction	600,000	-	-	-	-	600,000
Other Costs	20,000	-	-	-	-	20,000
TOTAL	\$ 650,000	\$ -	\$ -	\$ -	\$ -	\$ 650,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

FACILITIES EXPANSION

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

6073
FY 2024
UTILITIES - DEES
DEES

Water and Wastewater Treatment Plant infrastructure expansion needed to increase space and room capacity to accommodate equipment, employees, as per industry needs and developments. Water and Wastewater facilities require adaptability and flexibility to ensure that operations and services exceed regulatory compliance and meet the needs and expectations of residents now and into the future.

OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.



FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 950,000	\$ -	\$ -	\$ -	\$ -	\$ 950,000
TOTAL	\$ 950,000	\$ -	\$ -	\$ -	\$ -	\$ 950,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Construction	800,000	-	-	-	-	800,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 950,000	\$ -	\$ -	\$ -	\$ -	\$ 950,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

LAND ACQUISITION

PROJECT NUMBER:

6074

PROJECT DURATION (FY):

FY 2023 - FY 2024

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

This project includes the acquisition of land, acquiring the right-of-way (ROW) and utility relocation activities for utilities projects to avoid the impact on private properties. The land and ROW acquisition shall take place before the utilities projects construction begin, because the process is a time-consuming acquisition and continue to become more expensive and difficult for project implementation. There is great pressure to acquire necessary land before the projects' planning and design phase.



OPERATING BUDGET

IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
TOTAL	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	-	-	-	-
Other Costs	1,500,000	-	-	-	-	1,500,000
TOTAL	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

CHEMICALS SYSTEM

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

TBD
FY 2024 - FY 2026
UTILITIES - DEES
DEES

This project will maintain, analyze, repair, replace, and reconfigure the current chemical addition systems at the Treatment Plant. The analysis will result in recommendations for additional chemicals, tanks, or equipment reconfiguration and replacement to provide continuous 24-hour service. The analysis will evaluate the size of tanks and day tanks to ensure adequacy of sizes to provide at least 24 hours of continuous operation without needing to be refilled. Analysis and reconfiguration will improve reliability and allow for maintenance of one tank without interrupting the plant's operations.

OPERATING BUDGET IMPACT:

Reduction in chemical costs.



FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 420,000	\$ 320,000	\$ 500,000	\$ -	\$ -	\$ 1,240,000
TOTAL	\$ 420,000	\$ 320,000	\$ 500,000	\$ -	\$ -	\$ 1,240,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	400,000	300,000	500,000	-	-	1,200,000
Other Costs	20,000	20,000	-	-	-	40,000
TOTAL	\$ 420,000	\$ 320,000	\$ 500,000	\$ -	\$ -	\$ 1,240,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

ASPHALT RESURFACING

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

TBD
FY 2024 - FY 2027
UTILITIES - DEES
DEES

This project includes, mill and resurface pavement areas and sidewalk repairs in the Water Treatment Plant, Wastewater Treatment Plant, Administration Building, and Coral Gate Water Booster Station. Each facility should be evaluated and repaved as needed on a 10-year cycle. This project will prioritize areas identified as poor, very poor, serious and failed conditions according to the Asphalt Pavement Condition Index (0 - 55) categorization.

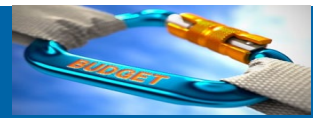


OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 100,000	\$ 250,000	\$ 225,000	\$ 250,000	\$ -	\$ 825,000
TOTAL	\$ 100,000	\$ 250,000	\$ 225,000	\$ 250,000	\$ -	\$ 825,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	100,000	250,000	225,000	250,000	-	825,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ 100,000	\$ 250,000	\$ 225,000	\$ 250,000	\$ -	\$ 825,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

COMPLIANCE WITH NEW BIOSOLIDS REGULATIONS

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

TBD
RECURRING EXPENSE
UTILITIES - DEES
DEES

In 2021 Florida State Senate Bill (SB 7060) and House Bill (HB 1309) and the ratification of DEP Rules (went into effect under FAC 62-640, this new rule addresses phosphorous management and has a significant impact on biosolids use and water quality, which all together make the land application more expensive and less viable. The utilities of Broward County are fostering a collaborative Regional Biosolids Solutions Group to provide long-range planning efforts for examining the treatment, transportation, and cost-effective disposal methods in handling biosolids as a regional effort.

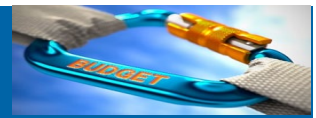
OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.



FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 10,000	\$ -	\$ -	\$ 250,000	\$ 5,000,000	\$ 5,260,000
TOTAL	\$ 10,000	\$ -	\$ -	\$ 250,000	\$ 5,000,000	\$ 5,260,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ 150,000
Construction	-	-	-	-	5,000,000	5,000,000
Other Costs	10,000	-	-	100,000	-	110,000
TOTAL	\$ 10,000	\$ -	\$ -	\$ 250,000	\$ 5,000,000	\$ 5,260,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

UNDERGROUND INJECTION WELLS REPAIRS

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

TBD
FY 2024
UTILITIES - DEES
DEES

Treated effluent from the utility's wastewater treatment plants is injected into the lower injection zone of the Floridan Aquifer by two deep injection wells. To ensure the wells continue to perform properly, the injection well operating permit requires mechanical integrity testing (MIT) to be performed every five years. This testing was last completed in FY 2018 and will be repeated in advance of the 2023 compliance deadline to allow time to complete any required repairs and re-testing prior to the deadline. Following the MIT wells will require repairs, replacements or rehabilitation to maintain the wells' integrity.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000
TOTAL	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	-	-	-	-
Other Costs	500,000	-	-	-	-	500,000
TOTAL	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

NEW CONSTRUCTION

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

TBD
FY 2025 - FY 2026
UTILITIES - DEES
DEES

This project includes new development costs, new construction, permits, inspections, impact fees, communication requirements (conduits, wiring), utilities connections, equipment, site development, and others.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ -	\$ 8,450,000	\$ 4,000,000	\$ -	\$ -	\$ 12,450,000
TOTAL	\$ -	\$ 8,450,000	\$ 4,000,000	\$ -	\$ -	\$ 12,450,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ 350,000
Construction	-	8,000,000	4,000,000	-	-	12,000,000
Other Costs	-	100,000	-	-	-	100,000
TOTAL	\$ -	\$ 8,450,000	\$ 4,000,000	\$ -	\$ -	\$ 12,450,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

WASTEWATER TREATMENT PLANT (WWTP) CLARIFIERS REHABILITATION

PROJECT NUMBER:

TBD

PROJECT DURATION (FY):

FY 2027 - FY 2028

PROJECT CATEGORY:

UTILITIES - DEES

PROJECT DEPARTMENT:

DEES

PROJECT DESCRIPTION:

The Wastewater Treatment Plant clarifier tanks are exhibiting failing paint, rust, and corrosion that may result in failure of proper operation and reduction of useful service life. This project includes rehabilitation and remediation of concrete, steel, and drive mechanism components to enhance performance, meet treatment quality requirements, and extend the useful service life of these critical assets.



OPERATING BUDGET

IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ -	\$ -	\$ -	\$ 800,000	\$ 800,000	\$ 1,600,000
TOTAL	\$ -	\$ -	\$ -	\$ 800,000	\$ 800,000	\$ 1,600,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	-	800,000	800,000	1,600,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ -	\$ -	\$ -	\$ 800,000	\$ 800,000	\$ 1,600,000



FY 2024 CAPITAL IMPROVEMENT PROGRAM

WASTEWATER TREATMENT PLANT (WWTP) DIGESTERS REHABILITATION

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

TBD
FY 2027 - FY 2028
UTILITIES - DEES
DEES

The Wastewater Treatment Plant digester tanks are exhibiting failing paint, rust, and corrosion that may result in failure of proper operation and reduction of useful service life. This project includes the rehabilitation of the concrete, steel, and drive mechanism and other components to enhance performance, meet treatment quality requirements, and extend the useful service life of these critical assets.



OPERATING BUDGET IMPACT:

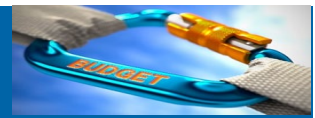
No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ -	\$ -	\$ -	\$ 800,000	\$ 1,000,000	\$ 1,800,000
TOTAL	\$ -	\$ -	\$ -	\$ 800,000	\$ 1,000,000	\$ 1,800,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	-	800,000	1,000,000	1,800,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ -	\$ -	\$ -	\$ 800,000	\$ 1,000,000	\$ 1,800,000



BUDGET



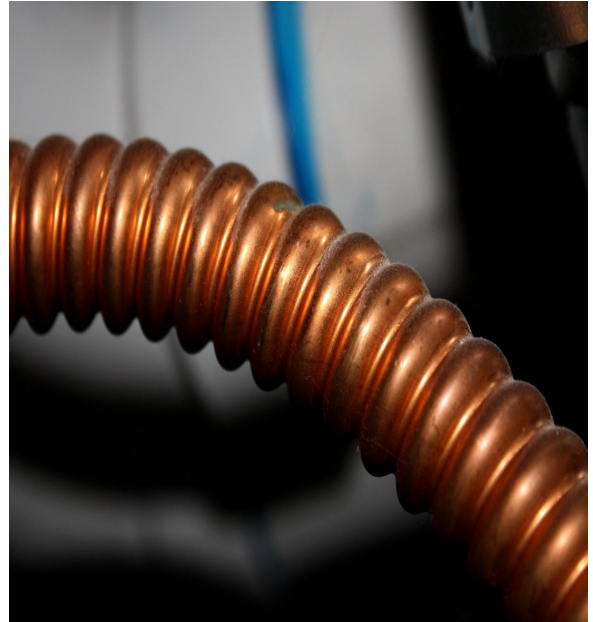
FY 2024 CAPITAL IMPROVEMENT PROGRAM

LEAD AND COPPER SERVICE LINES REPLACEMENT

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

TBD
FY 2027 - FY 2028
UTILITIES - DEES
DEES

The Environmental Protection Agency (EPA) established the Lead and Copper Rule (LCR) to protect public health and reduce exposure to lead and copper in drinking water. The most common sources of lead in drinking water are lead pipes, and brass or bronze faucets and fixtures. By October 2024 Utilities shall provide the lead service line replacement plan to EPA. The plan will encourage and support residents to prioritize service lines improvement projects including those that remove lead service lines and reduce lead exposure, improve water quality, taste, odor, and color.



OPERATING BUDGET IMPACT:

No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ -	\$ -	\$ -	\$ 250,000	\$ 2,000,000	\$ 2,250,000
TOTAL	\$ -	\$ -	\$ -	\$ 250,000	\$ 2,000,000	\$ 2,250,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ 250,000
Construction	-	-	-	-	2,000,000	2,000,000
Other Costs	-	-	-	-	-	-
TOTAL	\$ -	\$ -	\$ -	\$ 250,000	\$ 2,000,000	\$ 2,250,000



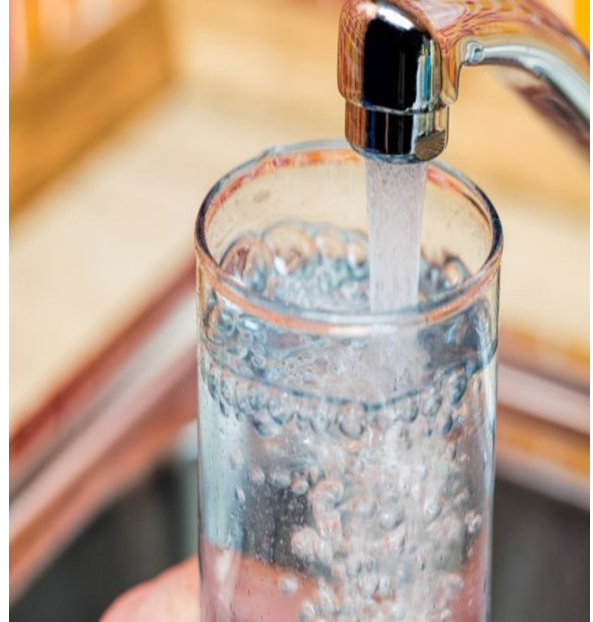
FY 2024 CAPITAL IMPROVEMENT PROGRAM

NEW DRINKING WATER REGULATIONS

PROJECT NUMBER:
PROJECT DURATION (FY):
PROJECT CATEGORY:
PROJECT DEPARTMENT:
PROJECT DESCRIPTION:

TBD
FY 2027 - FY 2028
UTILITIES - DEES
DEES

Under the Safe Drinking Water Act, the Environmental Protection Agency (EPA) has the authority to set enforceable National Primary Drinking Water Regulations (NPDWRs) for drinking water contaminants and require monitoring of public water systems. The EPA developed a proposed National Drinking Water Regulation at the end of 2022 for perfluorooctanoic acid (PFOA) and perfluorooctane sulfonic acid (PFOS) in drinking water. The EPA anticipates finalizing the rule by the end of 2023.



OPERATING BUDGET IMPACT:

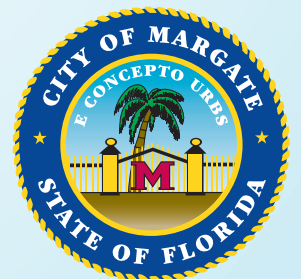
No anticipated impact to the operating budget.

FUNDING SOURCES:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Repair and Replacement - 461	\$ -	\$ -	\$ -	\$ 450,000	\$ 6,000,000	\$ 6,450,000
TOTAL	\$ -	\$ -	\$ -	\$ 450,000	\$ 6,000,000	\$ 6,450,000

PROJECT COSTS:	FY 24	FY 25	FY 26	FY 27	FY 28	FIVE YEAR TOTAL
Design	\$ -	\$ -	\$ -	\$ 350,000	\$ -	\$ 350,000
Construction	-	-	-	-	6,000,000	6,000,000
Other Costs	-	-	-	100,000	-	100,000
TOTAL	\$ -	\$ -	\$ -	\$ 450,000	\$ 6,000,000	\$ 6,450,000



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APPENDIX





FISCAL YEAR 2024

ANNUAL OPERATING BUDGET



POLICE BENEVOLENT ASSOCIATION (PBA)

JOB CLASSIFICATIONS / SALARY RANGES

As of Fiscal Year 2024

JOB TITLE	Annual Salary Range	
	MIN	MAX
Police Officer	62,080	96,238
Police Sergeant	113,479	

POLICE BENEVOLENT ASSOCIATION (PBA)

JOB CLASSIFICATIONS / SALARY RANGES

As of Fiscal Year 2024

JOB TITLE	SALARY
Police Lieutenant	136,412
Police Captain	147,699



FISCAL YEAR 2024

ANNUAL OPERATING BUDGET



INTERNATIONAL ASSOCIATION OF FIREFIGHTERS (IAFF)

JOB CLASSIFICATIONS / SALARY RANGES

As of Fiscal Year 2024

JOB TITLE	Annual Salary Range		
	MIN		MAX
Fire Inspector	63,826	96,722
Firefighter/Paramedic	65,741	95,883
Driver/Engineer	7.5% over FF/Paramedic Base pay		
Rescue Lieutenant	11.5% over FF/Paramedic Base pay		
Fire Captain	20 % over FF/Paramedic Base pay		
Fire Marshal	95,783	141,380
Battalion Chief	29 % over FF/Paramedic Base pay		
Division Chief	29 % over FF/Paramedic Base pay/10% Admin.		



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



FEDERATION OF PUBLIC EMPLOYEES JOB CLASSIFICATIONS / SALARY RANGES As of Fiscal Year 2023

GRADE	JOB TITLE	Annual Salary Range	
		MIN	MAX
5	City Receptionist Custodian	32,795	46,011
7	Maintenance Worker I Office Specialist I Service Worker I	36,109	50,661
8	Cashier	37,766	52,986
9	Fleet Support Specialist Meter Technician Office Specialist II Service Worker II	39,423	55,311
10	Account Clerk I Canal Maintenance Tech I Inventory Control Specialist Utility Service Representative Utility Technician	41,079	57,634
11	Call Taker Community Service Aide I Equipment Operator I Property and Evidence Technician Utility Technician-L3	42,736	59,959
12	Community Service Aide II Irrigation Mechanic Utility Technician-L2	44,391	62,281
13	Asphalt Specialist Canal Maintenance Tech II Carpenter Maintenance Specialist Utility Technician-L1	46,048	64,606



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



FEDERATION OF PUBLIC EMPLOYEES JOB CLASSIFICATIONS / SALARY RANGES As of Fiscal Year 2023

GRADE	JOB TITLE	Annual Salary Range	
		MIN	MAX
14	Court Liaison Coordinator	47,705	66,931
	Crime Analyst		
	Maintenance Supervisor		
	Mechanic I		
	Telecommunication Specialist		
	Treatment Plant Operator-C		
	Utility Mechanic I		
	Utility Technician-Lead		
15	Animal Control Officer	49,362	69,256
	Code Compliance Officer		
	Equipment Mechanic/Welder		
	HVAC Specialist		
	Treatment Plant Operator-B		
16	Mechanic II	51,018	71,578
	Utility Mechanic II		
17	Crime Scene Technician	52,675	73,903
	Division Leader		
	Laboratory Technician		
	Mechanic III		
	Stormwater Foreman		
	Treatment Plant Operator I (Dual "C")		
	Treatment Plant Operator-A		
	Victim Advocate		
18	Chief Utility Mechanic	54,332	76,228
19	Division Leader - Dist/Coll	55,989	78,553
	Electrical Instrumentation Tech		



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



FEDERATION OF PUBLIC EMPLOYEES JOB CLASSIFICATIONS / SALARY RANGES As of Fiscal Year 2023

GRADE	JOB TITLE	Annual Salary Range	
		MIN	MAX
20	Engineering Inspector I	57,646	80,878
21	CADD Technician/Utility Locator	59,303	83,203
25	Associate Engineer Building and Structural Inspector Chief Chemist Fleet Supervisor	65,928	92,498
26	Engineer	67,585	94,823
28	Plans Examiner/Inspector (Any Discipline)	70,898	99,470
31	Chief Inspector - Electrical Chief Inspector - Mechanical Chief Inspector - Plumbing Chief Inspector - Structural/Bldg Electrician II	75,869	106,445

Negotiations Pending



FISCAL YEAR 2024 ANNUAL OPERATING BUDGET



NON-BARGAINED EMPLOYEES JOB CLASSIFICATIONS / SALARY RANGES As of Fiscal Year 2023 *

GRADE	JOB TITLE	Annual Salary Range	
		MIN	MAX
8	Permit Specialist I	37,766	52,986
9	Office Specialist II	39,423	55,311
10	Permit Specialist II	41,079	57,634
11	Police Investigative Assistant	42,736	59,959
12	Human Resources Specialist	44,391	62,281
13	Aquatics Coordinator Office Specialist III Purchasing Specialist Utilities Support Specialist	46,048	64,606
15	Accreditation Coordinator Multimedia Specialist Payroll/Benefits Specialist	49,362	69,256
16	Administrative Coordinator Aquatics Supervisor Business Development Coordinator Community Development Inspector Lead Permit Specialist Risk Management Specialist Technical Support Specialist	51,018	71,578
17	Associate Planner Clerk to the Special Magistrate Solid Waste Coordinator	52,675	73,903
18	Background Investigator Buyer I Recreation Supervisor	54,332	76,228
19	CRA Project Specialist Office Manager	55,989	78,553
20	Buyer II Sustainability Coordinator	57,646	80,878
21	Clerk Coordinator Customer Service Supervisor Engineering Inspector II Fiscal Affairs Manager GIS Specialist IT Specialist/Webmaster Payroll/Benefits Supervisor	59,303	83,203
23	Accountant Accounts Payable Supervisor Human Resources Generalist Office Manager - DEES Purchasing Supervisor	62,616	87,580

* - Does not include any proposed personnel changes or new positions for FY 2024.



FISCAL YEAR 2024

ANNUAL OPERATING BUDGET



NON-BARGAINED EMPLOYEES

JOB CLASSIFICATIONS / SALARY RANGES

As of Fiscal Year 2023 *

GRADE	JOB TITLE	Annual Salary Range	
		MIN	MAX
24	Executive Secretary/Paralegal Police Records Commander	64,271	90,173
25	Code Compliance Supervisor Facilities Manager Grants Manager	65,928	92,498
26	Distribution/Collection Manager GIS Coordinator Network Analyst Plant Manager Systems Analyst	67,585	94,823
28	Parks & Grounds Superintendent Recreation Superintendent	70,898	99,470
29	Project Manager Senior Planner	72,555	101,795
30	Engineer I Public Works Superintendent	74,212	104,120
31	Assistant City Clerk CRA Coordinator	75,869	106,445
32	Assistant to the City Manager Communications & Marketing Manager Contracts Administrator Utility Accounting Manager	77,526	108,770
33	Accounting Supervisor Senior Engineer	79,183	111,095
34	Systems Analyst Supervisor	80,839	113,417
35	Public Safety Communications Manager	82,494	115,740
37	Risk Manager	85,808	120,390
40	Budget Manager Controller Purchasing Manager	90,778	127,362
42	Assistant Director - Building Assistant Director - DEES Assistant Director - Parks and Recreation Assistant Director - Public Works Assistant Finance Director	94,092	132,012
44	Assistant Director - Human Resources	97,406	136,662
50	Deputy Finance Director	107,345	150,606
54	Building Director/Building Official Development Services Director Information Technology Director Parks and Recreation Director Public Works Director	113,972	159,904

* - Does not include any proposed personnel changes or new positions for FY 2024.



FISCAL YEAR 2024

ANNUAL OPERATING BUDGET



NON-BARGAINED EMPLOYEES

JOB CLASSIFICATIONS / SALARY RANGES

As of Fiscal Year 2023 *

GRADE	JOB TITLE	Annual Salary Range	
		MIN	MAX
57	Director - Finance Director - Human Resources	118,941	166,876
59	Fire Chief Police Chief	122,254	171,523
65	Director - DEES	132,195	185,471
70	Assistant City Manager	140,477	197,090

* - Does not include any proposed personnel changes or new positions for FY 2024.



FISCAL YEAR 2024

ANNUAL OPERATING BUDGET

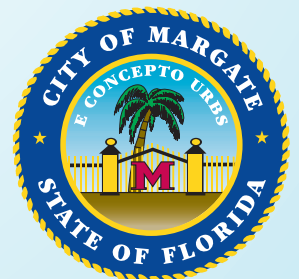


NON-BARGAINED EMPLOYEES PART-TIME/SEASONAL ONLY JOB CLASSIFICATIONS / HOURLY WAGE As of Fiscal Year 2023

JOB TITLE	HOURLY WAGE
Cashier - Calypso Cove	\$14.7763
Office/Concession Coordinator	\$21.9361
Junior Lifeguard	\$15.2333
Lifeguard w/o WSI cert.	\$17.0614
Lifeguard w/ WSI cert.	\$18.8894
Head Lifeguard	\$21.9361
Maintenance Coordinator	\$21.9361
Recreation Attendant	\$14.8717
Summer Recreation Counselor	\$14.4385
Summer Recreation Counselor I	\$16.2189

* - Does not include any proposed personnel changes or new positions for FY 2024.

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**THE GLOSSARY IS PROVIDED TO ASSIST THE READER IN UNDERSTANDING THE ACRONYMS
AND TERMS USED THROUGHOUT THIS DOCUMENT.**

GLOSSARY OF ACRONYMS AND TERMS

ADP	Automatic Data Processing	FLC	Florida League of Cities
ALS	Advanced Life Support	FOP	Fraternal Order of Police
ARPA	American Rescue Plan Act	FPL	Florida Power and Light
BCPA	Broward County Property Appraiser	FR	Financial Report
BEBR	Bureau of Economic and Business Research (University of Florida)	FRS	Florida Retirement System
BPV	Bulletproof Vest	F/T	Full-time
BSO	Broward Sheriff's Office	FTE	Full Time Equivalent
CDBG	Community Development Block Grant	FY	Fiscal Year
CERT	Community Emergency Response Team	GAAP	Generally Accepted Accounting Principles
CFLEA	Commission for Florida Law Enforcement Accreditation	GASB	Governmental Accounting Standards Board
CID	Criminal Investigative Division	GFOA	Government Finance Officers Association
CIP	Capital Improvement Program	GIS	Geographic Information System
CO	Certificate of Occupancy	GO	General Obligation
CPI	Consumer Price Index	HB	House Bill
CRA	Community Redevelopment Agency	HIDTA	High Intensity Drug Trafficking Area
CRS	Community Rating System	HJR	House Joint Resolution
CSID	Coral Springs Improvement District	HUD	Housing and Urban Development
DEES	Department of Environmental & Engineering Services	HVAC	Heating, Ventilation and Air Conditioning
DOJ	Department of Justice	IAFF	International Association of Firefighters
DOR	Department of Revenue	IBEC	International Basic Economy Corporation
EHEAP	Emergency Home Energy Assistance for the Elderly Program	IFAS	Integrated Fixed-Film Activated Sludge
EMS	Emergency Medical Services	ISO	Insurance Services Office
EMT	Emergency Medical Technician	IT	Information Technology
FDOT	Florida Department of Transportation	JAG	Justice Assistance Grant
FEMA	Federal Emergency Management Agency	LBTR	Local Business Tax Receipts



THE GLOSSARY IS A LIST OF SPECIALIZED WORDS/ACRONYMS AND THEIR DEFINITIONS.

GLOSSARY OF ACRONYMS AND TERMS

MCA	Margate Citizens Academy	TBD	To Be Determined
MCRA	Margate Community Redevelopment Agency	TIF	Tax Increment Financing
MGD	Million Gallons Per Day	TRIM	Truth in Millage
MMI	Maximum Medical Improvement	VCP	Vitrified Clay Pipe
MPO	Metropolitan Planning Organization	VOCA	Victims of Crime Act
NPDES	National Pollutant Discharge Elimination System	WSI	Water Safety Instructions
NSP	Neighborhood Stabilization Program	WTP	Water Treatment Plant
NWFPSC	Northwest Focal Point Senior Center	WWTP	Wastewater Treatment Plant
OCDETF	Organized Crime Drug Enforcement Task Force		
OPEB	Other Post-employment Benefits		
OSSI	Open Software Solution Incorporated		
PBA	Police Benevolent Association		
PD	Police Department		
P/T	Part-time		
RBC	Rotating Biological Contactor		
RFP	Request for Proposal		
RFQ	Request for Qualifications		
ROI	Return on Investment		
ROSC	Return of Spontaneous Circulation		
SB	Senate Bill		
SCADA	Supervisory Control and Data Acquisition		
SHINE	Serving Health Insurance Needs of Elders		
SHIP	State Housing Initiative Partnership		
STEM	Science, Technology, Engineering, and Mathematics		



GLOSSARY OF ACRONYMS AND TERMS (CONTINUED)

Page Contents:

Accrual Basis

To

Budget Document

ACCRUAL BASIS: A basis of accounting in which transactions are recognized at the time they are incurred, regardless of the timing of cash flows.

ADOPTED BUDGET: The budget adopted by the City Commission at the final public hearing in September of each year for the upcoming fiscal year.

AD VALOREM: Property taxes levied on real or personal property by local government units including counties, municipalities, school districts, and special taxing districts, based on valuation and tax rates (Interchangeable with property taxes).

ALLOCATION: Amount of funding designated for expenditures/expenses for a special purpose or activity.

APPROPRIATION: An authorization made by the City Commission, which permits the City to incur obligations and to expend resources.

ASSESSED VALUE: A value that is established for real and personal property used as a basis for levying property taxes. (NOTE: Broward County Property Appraiser determines property values.)

ASSETS: Resources with present service capacity that the government owns.

BALANCED BUDGET: A budget in which the sum of revenues and appropriated fund balances/net position are equal to appropriations for expenditures/expenses.

BALANCE SHEET: A statement which presents the financial position of an entity showing the cost of its assets, deferred outflows of resources, liabilities, deferred inflows of resources and fund balance as of a specified date.

BASE BUDGET: The amount needed to maintain current service levels. Program/activity changes require an increase or decrease of this amount.

BOND: A written promise to pay a sum of money on a specific date at a specified interest rate. The interest payments and the repayment of the principal are detailed in a Bond Ordinance. Some common types of bonds are general obligation and revenue bonds.

BUDGET: A plan of financial operation representing an estimate of expenditures/expenses and the means of financing them for a given period.

BUDGET AMENDMENT: A procedure to revise a budget appropriation requiring City Commission approval through an Ordinance.

BUDGET BASIS: This refers to the form of accounting utilized throughout the budget process. Budgets are adopted on a basis consistent with Generally Accepted Accounting Principles. Unencumbered appropriations lapse at the end of the fiscal year, and may be re-budgeted the following year.

BUDGET DOCUMENT: The publication used by the Finance Department to present a comprehensive financial budget program to the City Commission.



GLOSSARY OF ACRONYMS AND TERMS (continued)

Page Contents:

Budget Message

To

Division

BUDGET MESSAGE: The introductory section of the budget, which provides the City Commission and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and budgetary recommendations for the upcoming period.

CAPITAL EXPENDITURE/EXPENSE: Funds spent for the acquisition of long-term assets and improvements.

CAPITAL IMPROVEMENT: Expenditures/expenses related to the acquisition, expansion, or rehabilitation of buildings, facilities, roadways, and infrastructure.

CAPITAL IMPROVEMENT PROGRAM (CIP): A plan for capital expenses/expenditures to provide long lasting physical improvements to be incurred over a fixed period of several future years.

CAPITAL IMPROVEMENT PROGRAM BUDGET: A CIP budget is developed for the capital improvement program as described above. Examples of capital improvement projects include sewer lines, buildings, recreational facilities, and large scale remodeling.

CAPITAL OUTLAY: Expenditure/expense that results in the acquisition of or addition to fixed assets.

CONSUMER PRICE INDEX (CPI): A statistical description of price levels provided by the U.S. Department of Labor used to measure changes in the cost of living (economic inflation).

CONTINGENCY: An amount set aside as a reserve for emergencies or unanticipated expenditures.

DEBT SERVICE: The amount of interest and principal paid each year on direct long-term debt based on a predetermined payment schedule.

DEBT SERVICE FUND: A fund that accounts for the accumulation of resources for, and the payment of general long-term debt principal and interest.

DEBT SERVICE REQUIREMENTS: The amount of revenues, which must be provided for a Debt Service Fund so that all principal and interest payments can be made in full and on schedule.

DEFICIT: The excess of an entity's liabilities over its assets or the excess of expenditures/expenses over revenues during a single accounting period.

DEPARTMENT: A major administrative section of the City, which indicates overall management responsibility for an operation or a group of related operations within a functional area.

DIVISION - A group of standardized administrative or operating units within a department.



GLOSSARY OF ACRONYMS AND TERMS (CONTINUED)

Page Contents:

Encum- brance

To

Geographic Information System (GIS)

ENCUMBRANCE: The legal commitment of appropriating funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

ENTERPRISE (PROPRIETARY) FUNDS: Account for the operations financed and operated in a manner similar to private business enterprises, where the costs of providing goods and services are funded primarily through user charges.

ESTIMATED REVENUE: The amount of projected revenue to be collected during the fiscal year.

EXPENDITURE/EXPENSE: This term refers to the outflow of funds paid for an asset or goods and services obtained.

FISCAL YEAR: The time period designated by the City for recording financial transactions. The City of Margate's fiscal year is October 1st to September 30th.

FIXED ASSETS: Assets for long-term use, such as: land, intangibles, infrastructure, building, machinery and equipment, and improvement other than buildings.

FRANCHISE FEE: A fee paid by public service businesses to use City right-of-ways in providing their service to the city residents. Franchise fees include electricity, natural gas, sanitation, and towing.

FULL-TIME EQUIVALENT: A part-time position converted to the decimal equivalent of a full-time position by using 2,080 hours as a full-time year.

FUND: A grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City categorizes funds into three basic fund types: governmental funds, proprietary funds, and fiduciary funds.

FUND BALANCE: Fund balance is the excess of assets and deferred outflows of resources over liabilities and deferred inflows of resources.

GENERAL CAPITAL PROJECTS FUND: Fund that accounts for the acquisition or construction of major capital facilities or projects other than those financed by enterprise funds or General Obligation Bonds.

GENERAL FUND: The main operating fund within the City. It accounts for all of the financial resources of the government except those required to be accounted for in other funds, due to legal or other requirements.

GENERAL OBLIGATION BONDS: Bonds that finance a variety of public projects, such as streets, buildings, and improvements. The repayment of these bonds is usually made from property taxes and are backed by the "full faith and credit" of the issuing entity.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP): A common set of accounting principles, standards and procedures that are used for financial reporting/budgeting.

GEOGRAPHIC INFORMATION SYSTEM (GIS): A software/hardware system used to capture, store, manage, analyze, and map geographic information.



GLOSSARY OF ACRONYMS AND TERMS (CONTINUED)

Page Contents:

Government Finance Officers Association (GFOA)

To

Operating Budget

GOVERNMENT FINANCE OFFICERS ASSOCIATION (GFOA): A professional organization that enhances and promotes the management of governments by identifying, developing financial policies and practices, and promoting them through education, training, and leadership.

GOVERNMENTAL FUNDS: Funds generally used to account for current financial resources. The City has four different types of governmental funds: general, special revenue, debt service, and capital projects.

GRANT: A contribution by a government or other organization to support a particular function.

INFRASTRUCTURE: Physical systems needed for the endurance of a community such as parks, buildings, roads, water/wastewater systems, etc.

INTERFUND TRANSFER: Amounts transferred from one fund to another.

INTERNAL SERVICE FUND: Fund that provides financing of goods and services by one department or agency to other departments or agencies of the governmental unit, on a cost reimbursement basis.

LEVY: To impose taxes for the support of government activities.

LIABILITIES: Non-discretionary obligations to expend resources of the government.

LINE ITEM BUDGET: A budget that lists each expenditure category (salary, training, communication services, travel, etc.) separately, with the dollar amount budgeted for each specified item.

LONG TERM DEBT: Debt with a maturity of more than one year after the date of issuance.

MILLAGE RATE: Property tax rate based on property valuation with a tax rate of one mill producing one dollar of taxes per \$1,000 of assessed property. (See also – Property Tax Rate)

MODIFIED ACCRUAL BASIS: Basis of accounting, used by governmental funds, in which revenues are recognized in the accounting period in which they become measureable and available to finance expenditures of the current period. Expenditures are recorded when a liability is incurred.

NET POSITION: The result of assets and deferred outflows of resources less liabilities and deferred inflows of resources. Net position of the government-wide and proprietary funds are categorized as (a) net investments in capital assets, (b) restricted, or (c) unrestricted.

OBJECTIVES: A statement of measurable outcomes, which contribute toward accomplishing departmental goals.

OPERATING BUDGET: The portion of the budget that pertains to daily operations, and provides basic governmental services. The operating budget contains appropriations for expenditures such as personnel, office supplies, travel and gas.



GLOSSARY OF ACRONYMS AND TERMS (CONTINUED)

ORDINANCE: A formal legislative action by the governing body of a municipality.

PERFORMANCE MEASURES: Measurable means of evaluating the effectiveness of a cost center in accomplishing its defined objectives.

POLICY: A plan, course of action, or guiding principle designed to set parameters for decisions and actions.

PROPERTY TAX: The amount levied by a municipality on the assessed value of property within the City limits.

PROPERTY TAX LEVY: The amount that may be raised for the purpose specified in the tax levy ordinance.

PROPERTY TAX RATE: The amount of taxes expressed as dollars per \$1,000 of assessed valuation. (See also – Millage Rate)

PROPRIETARY FUNDS: Funds used to account for ongoing business-type activities otherwise known as enterprise funds. Also, includes internal service funds that account for the financing of goods or services between departments/agencies on a cost reimbursement basis.

RESERVE: Funds that are not available for expenditures or are legally segregated for a specific use in accordance with governmental accounting and financial reporting standards.

RESOLUTION: An order of a legislative body with less formality than an ordinance or statute.

REVENUE: Funds that the government receives as income, including taxes, fees, intergovernmental, fines, forfeitures, grants, shared revenues and interest income.

RISK MANAGEMENT: An organized analysis, assessment, and control mechanism to protect a government's assets against accidental loss in the most economical way.

SOURCE OF REVENUE: Revenues classified according to their source or point of origin.

SPECIAL REVENUE FUNDS: Funds that account for the proceeds of resources legally restricted for the financing of particular activities or projects.

TAX LEVY: The total amount to be raised by property taxes.

TRANSFER: A transaction where one fund makes a contribution to another.

TRIM: Acronym for Truth in Millage. A notification mailed to residents by the Broward County Property Appraiser's office to inform taxpayers of their proposed market and assessed values, exemptions and proposed taxes from each taxing authority.

USER CHARGES/FEES: Charges/fees for the use of public services by those who derive benefit from the service.

Page Contents:

Ordinance

To

User Charges/ Fees

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